The entire UNC Policy Manual is accessible at: https://www.northcarolina.edu/apps/policy/index.php?tab=policy_manual
Regulation on Flexible Work Arrangements and Remote Work

I. Purpose. This regulation sets forth guidelines for all UNC Institutions for Flexible Work Arrangements and Remote Work.

II. Definitions. “Flexible work arrangements” (FWAs) are work structures that alter the time and/or place of work to accomplish work duties, either by employee request or at management’s direction. A flexible work arrangement may include:

A. Flexible Work Schedules. Flexibility in the scheduling of hours worked, such as alternative work schedules (e.g., flex time and compressed workweeks) and arrangements regarding shift and break schedules;

B. Flexible Work Hours. Flexibility in the number of hours worked, such as part-time work and job shares; and/or

C. Flexible Work Locations. Flexibility in the place of work, such as remote work from home or a designated satellite location.

III. Institution-Level Policy and Procedures

A. The decision to institute flexible work arrangements is within the discretion of the chancellor or the chancellor’s designee(s). Should a chancellor choose to institute regular and recurring flexible work arrangements, the constituent institution must implement a policy governing these arrangements for its employees within the guidelines and framework provided by this regulation.

B. Each institutional policy must facilitate flexible work arrangements where practicable while ensuring all operational needs of the University are met. Institutions may provide flexible work arrangements to any type of employee; however, the establishment of a flexible work arrangement policy does not create a guarantee, right, or entitlement to such an arrangement by any employee or groups of employees.

C. This regulation does not intend to limit the ability of faculty to work in-person and/or remotely in the course of their normal duties; however, flexible work arrangements for duties that are generally expected to be conducted on-site (e.g., teaching an in-person class or conducting lab research, artistic instruction or production, faculty advising), are subject to review and approval as defined by the institution’s flexible work arrangements policy.

IV. Requirements and Expectations. Institution-level policies and procedures regarding flexible work arrangements, particularly regarding arrangements for flexible work locations and remote work, must address the following items and conform to the following provisions:
A. Availability of Flexible Work Arrangements

1. Institutions may provide flexible work arrangements based upon the needs of the work unit as determined by school, college, and/or department leadership. These arrangements may be subject to the approval of the chancellor or the chancellor’s designee(s), such as the provost’s office for faculty or the central human resources office for staff.

2. The nature of the employee’s work and responsibilities must be conducive to a flexible work arrangement without causing disruption to performance and/or service delivery. Management will determine allowable arrangements based on factors such as the nature of the work performed, employee productivity, employee conduct, task interdependence, federal and state laws, and operational constraints. Employees with a flexible work arrangement must be able to perform their duties free of external obligations and unreasonable interruptions.

3. Although an employee may request a flexible work arrangement, all such arrangements are provided to employees at management’s discretion and direction and may be revoked at any time. Institutions may approve a flexible work arrangement concurrently with a new appointment provided that the employee is notified that there is no guaranteed right to a flexible work arrangement and that any such allowance is subject to change.

B. Establishing and Managing Flexible Work Arrangements

1. Institutional policies must include that all regular and recurring flexible work arrangements must be documented in a manner defined by the institution that outlines all the relevant terms and conditions of such an arrangement when approved. Chief human resources officers or their designees will provide standard forms or electronic equivalent for these purposes.

2. Institutional policies must affirm that the availability and terms of flexible work arrangements must be administered equitably based upon applicable factors and without regard to an employee’s race, color, religion, sex, sexual orientation, gender identity, national origin, age, disability, genetic information, or veteran status.

3. Institutional policies must include that management must consider employee performance and conduct when granting or continuing a flexible work arrangement and that any arrangement may be provided on a conditional or trial basis. For a flexible work arrangement to be considered and maintained, the employee is expected to meet all performance expectations and conduct requirements of their current role and consistently demonstrate the ability to complete tasks and assignments on a timely basis.

4. Institutional policies must assert that, once management establishes a flexible work arrangement, it may be changed or revoked at any time. Reasons for changing or revoking flexible work arrangements can include, but are not limited to, changing business or operational needs or unsatisfactory employee performance or conduct.
Institutions must establish a minimum period of advance notice to an employee of a change to or revocation of a flexible work arrangement.

5. If a flexible work arrangement is regular or recurring, the manager should review with the employee any continuation of the arrangement at least annually. Institutions, at their discretion, may require employees to resubmit flexible work arrangement request forms to extend or modify their existing arrangements.

C. Additional Requirements for Flexible Work Locations. Institutional FWA policies must address the following issues related to flexible work locations.

1. Duty station and reasonable commuting distance.

   a. The employee’s designated on-site University work site is considered their duty station. Employees who are working from an alternative location may not charge mileage for travel between their alternate work location and their assigned duty station. Employees traveling for business departing from their alternate work location will be reimbursed for mileage the distance between their on-site duty station and the work destination, consistent with existing state policies.

   b. Employees approved for flexible work locations are expected to be able to report to their on-site duty station within a reasonable period of time when directed due to operational needs and/or due to changes to or revocation of their flexible work arrangements. Institutional policies may define a reasonable commuting distance, and/or factors to consider when determining one, and may provide limited exceptions to the reasonable commuting distance based on operational needs. These may include but are not limited to: recruitment of those with unique or scarce skills; arrangements for faculty who teach exclusively in distance education programs; or arrival or departure of employees for a transitional period of relocation. All such exceptions must have the written approval of the chief human resources officer or designee for staff, or the chief academic officer or designee for faculty.

   c. As the University is intended in part to contribute to the economy of the state, it is the University’s official position that to the greatest extent practicable, the University will principally employ individuals who reside within or in close proximity to the state of North Carolina. While a defined reasonable commuting distance may cross state lines, particularly for institutions that are located close to the North Carolina border, institutions should avoid long-term flexible work arrangements for employees who reside outside a reasonable commuting distance.

2. Information and data security.

   a. The security, confidentiality, and integrity of University records and information must be protected at all times in flexible work arrangements and comply with all information security requirements that would apply at the
primary work location. The senior official (chief information officer), designated by the chancellor or president under Section 1400.2 of the UNC Policy Manual for each UNC institution, and their designees, have the authority to clarify and enforce information security policy requirements and to consider and potentially make exceptions or changes for their institution.

b. The institutional policy, and/or the flexible work arrangement agreement, must include a requirement that sensitive information/data, as defined by the institution’s information classification structure, must not be processed nor stored on a personally owned computer or device, but instead must be processed on institutionally owned systems, stored in approved, secure remote storage, and accessed only by secure network access technologies. As described above, authorized designees may clarify, interpret, enforce, and make exceptions to these requirements.

c. For employees with flexible work arrangements, an institution may require additional training on security policies, data handling, and general information security for remote work.

3. University property and equipment insurance.

a. Institutions must take appropriate steps to ensure that all University property used off-site as part of a remote work arrangement is used in compliance with all institutional policies governing personal use, including complying with all software and technology licensing agreements. Flexible work arrangement agreements must include an inventory of state property authorized for use from the employee’s remote work location. In the event of an employee’s separation from employment or the termination of a flexible work arrangement, appropriate steps must be taken to secure the return of all University property used off-site.

b. Appropriate insurance arrangements should be made for University equipment and resources located at an alternate worksite with respect to any required loss or damage. This includes reviewing information about equipment insurance with employees and ensuring that flexible work arrangement agreements specify who bears the risk of loss or damage if incurred.

4. Workers’ compensation. The institutional policy, and/or the flexible work arrangement agreement, should indicate that employees working under a flexible work arrangement are covered by workers’ compensation for job-related injuries that occur in the course and scope of employment. When the remote worksite is in the employee’s home, however, workers’ compensation does not cover injuries that are not job-related.

V. Additional Considerations. Institutional policies must be informed by relevant law and policies, related but not limited to:
A. Overtime-Eligible Employees. For overtime-eligible employees, certain activities, such as travel to and from required meetings that occur during scheduled work time, may be included as hours worked, consistent with existing state policies.

B. ADA Accommodations. Institutions will administer and determine flexible work arrangements separately from the accommodations process mandated by the ADA. Flexible work arrangements are not intended to substitute for reasonable accommodations resulting from an interactive process under the Americans with Disabilities Act (ADA) or to meet the University’s ADA obligations.

C. Out-of-State Compliance Issues. Employees with remote work arrangements outside of North Carolina may be subject to the laws and regulations of other states or countries with respect to the employee/employer relationship. Institutions are required to ensure good faith compliance with such laws and regulations if granting approval for remote work arrangements outside of North Carolina.

D. Tax Implications. Employees are expected to cooperate with their institution’s compliance programs for tax withholding; however, employees remain individually responsible for the payment of employee income taxes, including ensuring that sufficient taxes are remitted to taxing authorities through withholding or estimated payments.

E. Compliance with University Policies. Work performed under a flexible work arrangement remains subject to all applicable laws, policies, and regulations, as if it were performed on-site. These provisions include, but are not limited to, recordkeeping for work hours and leave, prohibitions on discrimination and workplace harassment, records retention obligations, and the North Carolina Public Records Act.

VI. Other Matters

A. Effective Date. The requirements of this regulation will be effective on the date of adoption of this regulation by the president.

B. Relation to State Laws. The foregoing regulation as adopted by the president is meant to supplement, and does not purport to supplant or modify, those statutory enactments, regulations, and policies which may govern the activities of public officials.

C. Relation to Other University Regulations and Policies. The foregoing regulation as adopted by the president is meant to supplement, and does not purport to supplant or modify, other University policies, regulations, and guidelines related to equal opportunity, free speech, and free expression.
Policy on Out-of-State Undergraduate Enrollment

To ensure that constituent institutions maintain a level of out-of-state undergraduate enrollment consistent with historical University policy and tradition, and one consistent with strong and balanced educational programs, it is recommended that the Board of Governors adopt this statement of policy:1

a. Each constituent institution, except the North Carolina School of the Arts, shall take necessary steps to limit the proportion of out-of-state students in the entering freshman class to not more than 18 percent by the fall of 1988. In any instance in which a chancellor believes that his institution would suffer serious problems or hardships in reaching this limit within the time provided, he may petition the president and the Board of Governors for an extension of time to meet the 18 percent limit, which petition may be granted on an annual basis not to extend beyond the fall of 1990. The petition shall set forth the reason for the request, the steps taken by the institution in furtherance of the policy, and the progress made. The chancellor shall furnish such other information as may be requested by the President.

b. The president shall monitor progress toward this goal, and shall make interim reports on fall 1986, and fall 1987, enrollments to the board.

c. The board shall review this policy in 1988-89 and consider then whether amendments should be made or further measures adopted.

d. It is the board's expectation that institutions will admit only academically well-qualified out-of-state students. In any year in which the average combined SAT score for out-of-state freshmen is below that for North Carolina freshmen, the president shall require a written report from the chancellor. The president will include in his interim reports to the board information on the average combined SAT scores for both groups of freshmen.

e. Beginning with the fall of 1994, any constituent institution, except the North Carolina School of the Arts, that exceeds the 18 percent out-of-state freshman enrollment limitation prescribed in paragraph (a) above, or the 25 percent out-of-state freshman enrollment limitation prescribed in paragraph g. below, for two consecutive fiscal years shall have its State operating budget reduced. This reduction shall be made in the second fiscal year in which the two consecutive fiscal year condition is violated; the reduction shall be made, on a non-recurring basis, immediately after the Board of Governors approves the annual enrollment report at its November meeting. The budget reduction shall be based on the number of out-of-state freshmen enrolled in excess of the 18 percent limitation and the established method used for calculating the operating requirements for regular term enrollment changes.

f. The Board of Governors may, on the president’s recommendation, authorize enrollment pilot programs that are exempt from the requirements of paragraphs a.,(a) and e.,(e) of this
Effective with the entering class of the fall semester 2021, the following institutions are authorized to enroll not more than 25 percent of non-resident students for tuition purposes in the entering full-time first-time (freshman) class: Elizabeth City State University, Fayetteville State University, North Carolina Agricultural & Technical State University, North Carolina Central University, and Winston-Salem State University. These institutions remain subject to all other requirements of this policy.

1The North Carolina School of Science and Mathematics may not admit or enroll out-of-state students. See G.S. 116-235.
# Report on Technical Corrections to *The Code /UNC Policy Manual*

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April 2021 - Committee on University Governance
Policy on Grievances Filed Pursuant to Section 607 of The Code

I. Purpose of the Grievance Procedure. Section 607 of The Code provides a process for faculty members to seek redress concerning employment related grievances. The function of the grievance procedure is to attempt to reach a consensual resolution of the dispute and, if that fails, to determine whether the contested decision was materially flawed, in violation of applicable policies, standards or procedures. The grievance process is not intended to second-guess the professional judgment of officers and colleagues responsible for making administrative decisions.

II. Initiation of the Grievance Process

A. Any faculty member who has a grievance, as defined in Section 607(3) of The Code, may file a petition for redress in accordance with the procedure established by the constituent institution. The petition of the faculty member shall be in writing and shall set forth in detail the nature of the grievance and against whom the grievance is directed. The petitioner shall set forth any information that he or she considers pertinent to the grievance. The faculty member shall deliver a copy of the petition to the respondent administrator by certified mail or by another means that provides proof of delivery.

B. When a decision not to promote is made at the same time as a decision not to reappoint a faculty member, all challenges to those decisions will proceed pursuant to Section 101.3.1 of the UNC Policy Manual. When a decision not to promote is not made as a part of a reappointment decision, campus policy shall determine which faculty committee has jurisdiction to hear such disputes.

C. Unless the parties to the grievance have participated in mediation prior to the faculty member’s filing the petition, before taking any action on the petition, the faculty grievance committee shall refer the matter for mediation in accordance with the policies of the constituent institution.

III. Mediation of Grievances

A. Mediation is a procedure in which disputing parties enlist the assistance of a neutral party to help them in achieving a voluntary, bilateral agreement that finally and definitively resolves all or portions of their dispute, without resorting to adversarial procedures such as grievance hearings, administrative hearings or litigation. Any such mediated agreement that the parties are able to negotiate will be embodied in a written agreement.

B. The appropriate functions of a mediator are to assist the parties in defining, clarifying, communicating about, and ascertaining the substantiality and relevance of the issues that appear to divide the parties and to aid the parties in generating, considering, and communicating with each other about possible bases for resolving the dispute.

C. Each constituent institution will have a policy either that requires the parties to a dispute made under Section 607 to participate in mediation as a prerequisite to access to the formal faculty grievance process or that permits the parties voluntarily to do so. While there can be no requirement that forces a party to reach a mediated agreement, a constituent institution may have a policy that require the parties to participate in a mediation process about the dispute. If a constituent institution requires participation in mediation, the mediator may assess the value of continuing the mediation.
mediator determines that the parties are not amenable to a settlement, then the mediator may end the mediation, and the formal grievance hearing process will then begin.

D. Each constituent institution will have a mediation process available which:

1. Has available the number of campus mediators necessary based on the size of the campus and the estimated need. Mediators may be trained members of the faculty or staff, outside mediators from the community, or mediators from other campuses within the University. Mediators may not be members of the faculty hearing committee that hears Section 607 grievances.

2. Requires every mediator to have successfully completed formal mediation training substantially equivalent to that required for certification by the North Carolina Administrative Office of the Courts or to have been formally trained in mediation specifically designed for use in a university setting.

3. Determines under what circumstances, if any, attorneys will be allowed to participate in the mediation process.

4. Assures the parties that a decision by either party not to pursue mediation beyond the campus required minimum will not be held against that party in any way and that no blame will attach to either party if mediation does not produce a settlement.

5. Provides that no record of a failed mediation process will be produced by the mediator other than an unelaborated written statement to the appropriate authority necessary to invoke the next step in the grievance process, i.e., that mediation was attempted but settlement was not reached.

6. Prohibits the mediator from being called as a witness in any subsequent proceeding, and prohibits anything done or said by either party during a mediation process from being referred to or used against a party in any subsequent proceeding.

E. The adopted mediation policy of each constituent institution must provide that any mediation agreement that obligates the university must be signed by a university official with the authority to bind the university concerning the particular agreement.

F. Any time limit adopted by a constituent institution or by Board of Governors policy concerning the formal resolution of Section 607 grievances will be suspended for the duration of a mediation process being held pursuant to this policy.

IV. Administrative Decision

A. If the grievance is not resolved through the mediation process, then the matter will be reviewed by the faculty grievance committee established pursuant to Section 607(1) of The Code.

B. Standard for determining contested grievances. In order to prevail in the grievance process, a faculty member must establish that the faculty member experienced a remediable injury attributable to the alleged violation of a right or privilege based on federal or state law, university policies or regulations, or commonly shared understandings within the academic community about the rights, privileges and responsibilities attending university employment. Examples would be if the decision-maker disregarded an established standard for evaluation, relied on impermissible considerations such as race or sex, or failed or refused to consult with or receive information from mandated advisory bodies.
C. If mediation fails to produce a voluntary resolution, the faculty grievance committee must decide whether a hearing should be held in response to the petition. The submission of a petition shall not result automatically in an investigation of or hearing on the petition. The committee shall determine whether the facts alleged merit a detailed investigation. The committee is to consider the content of the grievant’s petition. Assuming the truth of the information contained in the petition, the committee is to determine whether the contentions advanced by the grievant justify a hearing. A petition properly is dismissed if the grievant fails to allege an injury that would entitle the faculty member to relief in accordance with the standard set out in paragraph IV.B., above. Dismissal is also required if the petition addresses a problem that is not within the committee’s jurisdiction.

D. If the petitioner has presented an apparently substantial issue within the purview of the committee’s responsibility, the committee will hold an evidentiary hearing. At the hearing, which is to be attended by the grievant and the respondent, the faculty member is to present evidence in support of the faculty member’s contentions and the person charged with wrongdoing is to be given an opportunity to respond. The committee is to maintain a complete transcript of all evidence received. Only the evidence so compiled is to form the basis for committee conclusions about the case and any resulting advice to the responsible administrator and the chancellor. The burden is on the grievant to establish by a preponderance of the evidence that the faculty member has experienced an injury that would entitle the faculty member to relief in accordance with the standard set out in paragraph IV.B., above.

E. If, after hearing the matter, the faculty hearing committee determines that an adjustment in favor of the aggrieved faculty member is appropriate, the faculty grievance committee shall so advise the faculty member and the dean, department head, or other respondent administrator. If the relevant administrator does not make the recommended adjustment, or a different adjustment satisfactory to the faculty member, within a reasonable period of time, the faculty grievance committee shall advise the chancellor of its recommendation that an adjustment is appropriate.

F. If, after reviewing the petition or hearing the matter, the faculty grievance committee determines that no adjustment in favor of the grievant is appropriate, it shall so advise the faculty member and the chancellor.

G. The chancellor shall base his or her decision on the recommendation of the faculty committee and the record from the faculty grievance committee hearing. The chancellor may, in his or her discretion, consult with the faculty grievance committee before making a decision. The decision of the chancellor is the final administrative decision.

H. The chancellor shall notify the faculty member and the respondent administrator in writing of the chancellor’s decision. The notification shall include a notice of appeal rights, if any, and, if the decision is appealable, it shall contain the information specified in paragraph V.C.2., below.

I. The faculty grievance process is a process available to current members of the faculty of a constituent institution. A faculty member whose employment is terminated during the pendency of a grievance proceeding is not entitled to continue to pursue the grievance. If the employment of a faculty member is terminated after the grievance is filed, the chancellor may, however, in the chancellor’s discretion, determine that it is in the best interest of the institution to continue the grievance process.

V. Appeal to the Board of Trustees

A. Decisions which may be appealed.

1. If the faculty grievance committee did not advise that an adjustment in favor of the grievant was appropriate, then the decision of the chancellor is final and may not be appealed.
2. If neither the relevant administrative official nor the chancellor makes an adjustment that is advised by the faculty grievance committee in favor of the aggrieved faculty member, then the faculty member may appeal to the board of trustees of the constituent institution. The decision of the board of trustees is final.

B. The board of trustees may delegate to a designated committee the authority to make procedural decisions and to make final decisions on behalf of the board concerning appeals of faculty grievances submitted pursuant to section 607 of The Code.

C. Timeline for Appeals

1. A grievant who seeks to appeal the chancellor's disposition of his grievance must file written notice of appeal with the board of trustees, by submitting such notice to the chancellor, with adequate evidence of delivery, within 10 days after the grievant's receipt of the chancellor's decision. The notice shall contain a brief statement of the basis for the appeal. If the board agrees to consider the appeal, it will do so on a schedule established by the chancellor, subject to any instructions received from the board or from a committee of the board which has jurisdiction of the subject matter of the grievance. The board will issue its decision as expeditiously as is practical. If the grievant fails to comply with the schedule established for perfecting and processing the appeal, the board in its discretion may extend the time for compliance or it may dismiss the appeal.

2. If the chancellor's decision is appealable, the chancellor's notice of the disposition of a grievant's case must inform the grievant: (a) of the time limit within which the grievant may file a petition for review by the board of trustees, (b) that a written notice of appeal containing a brief statement of the basis for appeal is required within the ten day period and, (c) that, after notice of appeal is received in a timely manner, a detailed schedule for the submission of relevant documents will be established. All such notices of decision are to be conveyed to the grievant by a method which produces adequate evidence of delivery.

3. To ensure full understanding by the faculty, the appropriate informational document regularly published by the institution (e.g., the faculty handbook), shall include a statement of the time limits established by the Board of Governors or board of trustees policy.

D. Standard of Review. Unless a board of trustees provides by policy for a broader scope of review, in order to prevail before the board of trustees, the faculty member must demonstrate that the chancellor's decision was clearly erroneous, that it violated applicable federal or state law or university policies or regulations, or that the process used in deciding the grievance was materially flawed.

VI. Other Matters

A. Effective Date. The requirements of this regulation policy shall be effective upon the date of its adoption by the Board of Governors.

B. Relation to Federal and State Laws. The foregoing policy as adopted by the Board of Governors is meant to supplement, and does not purport to supplant or modify, those statutory enactments which may govern or related to the subject matter of this policy.

CB. Relation to Federal and State Laws and Policies. The foregoing regulation as adopted by the president is meant to supplement, and does not purport to supplant or modify, those statutory enactments, regulations, and policies which may govern or relate to the subject matter of this regulation. Regulations and Guidelines. This policy shall be implemented and applied in accordance with such regulations and guidelines as may be adopted from time to time by the president.
Appendix for Policy 101.3.2
Process for Faculty Grievances

Faculty Files Grievance

Does Campus Require or Do Parties Agree to Mediation?

Yes

Mediation Successful?

Yes

Dispute Resolved

No

Faculty Committee Determination

No

Faculty Committee Determination

Recommendation to Respondent Administrator

Faculty Member Satisfied?

Yes

Dispute Resolved

No

Recommendation to Chancellor from Faculty Committee

Chancellor Makes Decision

No

Faculty Member Satisfied?

Yes

Dispute Resolved

No

Chancellor and Faculty Committee Agree?

Yes

Process Ends

No

Process Ends

Appeal to Board of Trustees
Policy on University Teaching Awards

Introduction

At its September 1993 meeting, the Board of Governors adopted a report on *Tenure and Teaching in the University of North Carolina*. The report, prepared jointly by the Board's Committee on Personnel and Tenure and its Committee on Educational Planning, Policies, and Programs, reaffirmed the Board's insistence that teaching is the primary responsibility of each of the 17 constituent institutions of the University. To underscore the importance of teaching and to encourage, identify, recognize, reward, and support good teaching within the University, the Board adopted a set of six specific recommendations, including the following:

“That the Board of Governors create annual systemwide teaching awards with monetary stipends which are designated “Board of Governors Awards for Excellence in Teaching.”

I. Annual Awards for Teaching Excellence

A. The Board of Governors will allocate $352,000 each year for the Awards for Teaching Excellence with approximately one half of the fund ($217,500) to be used each year for a systemwide awards program and the other half ($134,500) to be used for allocations to campuses for teaching awards.

B. Each year the chair of the Board of Governors will appoint a special committee, or designate a standing committee such as the Committee on Personnel and Tenure, to provide coordination and oversight for the teaching awards programs.

C. The program of awards will be evaluated and revised periodically.

II. System-Wide Awards

A. Number of Awards, There shall be a total of 17 Board of Governors Awards annually. One recipient shall be nominated from each of the 17 constituent institutions.

B. Nature of Awards and Recognition, Each recipient of a Board of Governors Award for Excellence in Teaching will receive a citation and a one-time award of $12,500. Presentation of the awards will be made at an appropriate event to be attended by recipients and their guests, members of the Board of Governors, the President and senior vice presidents of the University, the chancellors or their designees, and other guests.
C. **Eligibility for Selection.** Any faculty member who has earned tenure\(^1\) at the institution and has taught at the institution for at least seven years is eligible. The recipient must have demonstrated excellent or exceptional teaching ability over a sustained period of time. Potential nominees must be teaching in the academic year in which they are selected.

No faculty member will be eligible to receive this award more than once while teaching at any UNC institution.

III. **Institutional Teaching Awards**

A. A total of $134,500 will be allocated each year to the 17 constituent institutions to establish additional faculty awards for teaching excellence.

B. Each institution should develop procedures for establishing awards and selecting recipients supported by the Board's allocation.

C. In establishing these awards, the Board gave special emphasis to the smaller institutions with more limited resources and to those institutions which did not have teaching awards.

In keeping with this objective the following eight institutions are allocated $9,500 each: Elizabeth City State University, Fayetteville State University, North Carolina Central University, University of North Carolina at Asheville, University of North Carolina at Pembroke, University of North Carolina School of the Arts,\(^2\) Winston-Salem State University, and North Carolina School of Science and Mathematics, with the other nine constituent institutions being allocated $6,500 each for teaching awards.

IV. **Guidelines for Implementing the Awards for Teaching Excellence.** The president will issue guidelines for the nomination and selection of System-wide teaching awards and the allocation of funds for institutional teaching awards.

V. **Other Matters**

A. **Effective Date.** The requirements of this policy shall be effective on the date of adoption of this policy by the Board of Governors.

A. **Relation to State Laws.** The foregoing policies as adopted by the Board of Governors are meant to supplement, and do not purport to supplant or modify, those statutory enactments which may govern the activities of public officials.

B. **Regulations and Guidelines.** These policies shall be implemented and applied in accordance with such regulations and guidelines as may be adopted from time to time by the president.

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1At the North Carolina School of Science and Mathematics and the University of North Carolina School of the Arts, a faculty member with a multi-year contract who has taught at the institution for at least seven years is eligible.

2Name changed from North Carolina School of the Arts to University of North Carolina School of the Arts effective August 1, 2008.
Guidelines on University Teaching Awards

These guidelines contain a summary of the steps to be taken by the constituent institutions to implement Section 400.3.6 of the UNC Policy Manual, the policy amended by the Board of Governors on September 10, 2004, on Policy on University Teaching Awards.

Implementation of Teaching Awards by the Constituent Institutions

I. System-Wide Awards

1A. Each institution should have developed detailed, written procedures for nominating one faculty member annually to receive the Board of Governors Award for Excellence in Teaching.

2B. The selection of the nominee, who must meet the eligibility criteria established by the Board, shall be made by a campus-wide selection committee.

3C. The name of the institution’s nominee, along with convincing supportive evidence (e.g., a portfolio), must be submitted to the president through the chancellor of the nominating institution by February 1 of each year.

4E. Portfolios must include:

- 1. A brief written statement which articulates each finalist’s teaching philosophy and methods used to achieve educational goals;
- 2. Copies of peer evaluation of teaching;
- 3. Statements by colleagues and former students of the instructor who have provided letters of support for the nominee;
- 4. A copy of the nominee’s resume or curriculum vitae; and
- 5. A current photograph of the nominee.
- 6. Other materials may be included in the portfolio at the discretion of the campus.
- 7. These materials will be returned to the campus after the awards ceremony.

5E. The Board of Governors committee charged with overseeing the Teaching Awards process will review the documentation and recommend the names of recipients to the Board of Governors.
6F. Once the selection has been made and the recipient of the annual Board of Governors Award for Teaching Excellence has been announced, a summary of the supporting documentation should be made available to all of the campus community. (The documentation could be placed in the campus library.)

7G. The $7,50012,500 award paid to a recipient of a Board of Governors Award for Excellence in Teaching must be in addition to, and not in lieu of, any salary increases (for merit or other reasons) to which an individual recipient may be entitled.

II. Institutional Awards

4A. The internal allocation of funds provided for institutional awards must be consistent with institutional procedures as required by the Board in Policy Section 400.3.6. of the UNC Policy Manual. Eligibility criteria for the awards on the various campuses (i.e., length of service and tenure status, etc.) are to be determined by appropriate committees at the appropriate levels.

2B. Each institution must file an annual report by June 15 to the Board of Governors through the President on the internal distribution and use of these allocations for teaching awards.

III. Evaluation of Program of Awards. The Board committee responsible for overseeing the Awards for Teaching Excellence will periodically evaluate the policy (400.3.6) Section 400.3.6, revise it as appropriate, and recommend changes to these guidelines to the president as appropriate.

IV. Other Matters

A. Effective Date. The requirements of this guideline shall be effective upon the date of the adoption of this guideline by the president.

B. Relation to Federal and State Laws and Policies. The foregoing guideline as adopted by the president is meant to supplement, and does not purport to supplant or modify, those statutory enactments, regulations, and policies which may govern or related to the subject matter of this guideline.