

February 28, 2024 at 9:30 a.m.  
Via Videoconference and PBS North Carolina Livestream  
UNC System Office  
223 S West Street, Board Room (17th Floor)  
Raleigh, North Carolina

## AGENDA

- A-1. Approval of the Minutes of January 24, 2024 ..... Jimmy Clark
- A-2. Authorization of Tuition for 2024-25 ..... Aubrey Clark-Brown
- A-3. Authorization of Fees for 2024-25 ..... Jennifer Haygood
- A-4. Sale of Special Obligation Bond – NC State University ..... Jennifer Haygood
- A-5. Capital Improvement Projects ..... Katherine Lynn
- A-6. Acquisition of Property by Deed – University of North Carolina at Charlotte..... Katherine Lynn
- A-7. Adjourn

### **Additional Information Available:**

Five-year UNC System Workforce Analysis  
State Surplus Legislation Report

## DRAFT MINUTES

January 24, 2024 at 1:30 p.m.  
Via Videoconference and PBS North Carolina Livestream  
UNC System Office  
223 S. West Street, Board Room (17th Floor)  
Raleigh, North Carolina

This meeting of the Committee on Budget and Finance was presided over by Chair Jimmy Clark. The following committee members, constituting a quorum, were also present in person or by phone: Harry Brown, Joel Ford, Reginald Holley, Mark Holton, and Terry Hutchens.

Chancellors participating were Karrie Dixon, Sharon Gaber, and Interim Chancellor Lee Roberts.

Staff members present included Jennifer Haygood, Brandy Andrews, Katherine Lynn, and others from the University of North Carolina System Office.

Committee Faculty Assembly advisors present included Susan Harden and Jim Westerman.

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### 1. Call to Order and Approval of OPEN Session Minutes (Item A-1)

The chair called the meeting to order at 1:30 p.m. on Wednesday, January 24, 2024. The open session minutes from the November 15, 2023, meeting were approved by unanimous consent.

### 2. Update on Student Health Insurance (Item A-2)

The Committee on Budget and Finance received an update on student health insurance from Executive Vice President Andrew Kelly and Ms. Mona Moon on the potential impact of Medicaid expansion on the University of North Carolina System Student Blue health insurance plan and the self-funded scenarios reviewed in November.

This item was for information only.

### 3. Review 2024-25 Tuition and Fee Proposals (Item A-3)

Senior Vice President Jennifer Haygood and Assistant Vice President for Financial Planning and Analysis Aubrey Clark-Brown gave a presentation on the 2024-25 tuition and fee proposals submitted by 13 of the UNC System institutions. The committee directed staff to work with the institutions to revisit the proposals in advance of the next meeting. The tuition and fee proposal recommendations will be presented to the committee and the full Board during the February meeting.

This item was for information only.

#### **4. 2023 Millennial Campus Report. (Item A-4)**

Ms. Haygood presented the annual report on millennial campus activities in alignment with Section 600.1.6 of the UNC Policy Manual, *Policy on Millennial Campuses*. The committee received and approved this report.

**MOTION:** Resolved, that the Committee on Budget and Finance approve the 2023 millennial campus report and recommend it to the full Board of Governors for a vote through the consent agenda.

**Motion:** Mark Holton

**Motion carried**

#### **5. Sale of Millennial Campus Revenue Bonds – Appalachian State University (Item A-5)**

The committee heard a presentation from Ms. Haygood and Appalachian State University's Vice Chancellor of Finance and Operations Dr. Dan Layzell about an authorization for Appalachian State University to issue millennial campus revenue bonds in a principal amount not to exceed \$25 million, for the purpose of construction and equipping of a new indoor practice facility located on the millennial campus to replace the existing facility.

**MOTION:** Resolved, that the Committee on Budget and Finance re-calendar the consideration of the sale of millennial campus revenue bonds for Appalachian State University to the February meeting of the Committee on Budget and Finance.

**Motion:** Joel Ford

**Motion carried**

#### **6. FY 2023-24 State Capital and Infrastructure Fund (SCIF) Maintenance Repairs and Renovations (R&R) Capital Projects**

Vice President Katherine Lynn reviewed the FY 2023-24 State Capital and Infrastructure Fund (SCIF) Maintenance Repairs and Renovations (R&R) Capital Projects for submission to the Fiscal Research Division. The committee recommended delegating to the president the approval to allocate unassigned cost escalation and contingency reserve and to reallocate funds between approved SCIF maintenance R&R projects at each constituent institution upon their request.

**MOTION:** Resolved, that the Committee on Budget and Finance approve the FY 2023-24 SCIF maintenance R&R projects and recommend them to the full Board of Governors for a vote through the consent agenda.

**Motion:** Joel Ford

**Motion carried**

#### **7. Capital Improvement Projects (Item A-7)**

Ms. Lynn presented requests for authorization of \$21.44 million for six new capital projects at four institutions and \$9.75 million in nine increased authorizations at seven institutions. Appalachian State University's request for a new capital project for the indoor practice facility was excluded from the requests based on the committee's action in item A-5 to re-calendar approval of the sale of millennial campus bonds for the project. She also presented five chancellor's R&R projects less than \$600,000 that will be reported as required by statute to the North Carolina

Office of State Budget and Management as nonappropriated projects that do not require any additional debt or burden on state appropriations.

**MOTION:** Resolved, that the Committee on Budget and Finance approve the action of the capital improvement projects, with the exception of the Appalachian State University indoor practice facility project, and recommend them to the full Board of Governors for a vote through the consent agenda; and re-calendar the request for the Appalachian State University indoor practice facility capital project to the February meeting of the Committee on Budget and Finance.

**Motion:** Reginald Holley

**Motion carried**

#### **8. Acquisition of Property by Lease – University of North Carolina Wilmington (Item A-8)**

Ms. Lynn explained that the University of North Carolina Wilmington Board of Trustees requested authorization to acquire property by lease of the 75,000-square-foot apartment complex, Plato's Lofts Apartments, at 4810 Randall Parkway, Wilmington, North Carolina. The lease term is for two years with three one-year options and the lease rate is \$1.944 million annually with a 3 percent annual escalation rate. The committee considered and approved the request.

**MOTION:** Resolved, that the Committee on Budget and Finance approve authorization to acquire property by lease at UNC Wilmington and recommend it to the full Board of Governors for a vote through the consent agenda.

**Motion:** Reginald Holley

**Motion carried**

#### **9. Adjourn (Item A-8)**

There being no further business and without objection, the meeting adjourned at 3:23 p.m.

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Joel Ford, Secretary



**AGENDA ITEM**

A-2. Authorization of Tuition for 2024-25 ..... Aubrey Clark-Brown

<b>Situation:</b>	Tuition rates for undergraduate and graduate students, including professional schools, are recommended for approval. The University of North Carolina Board of Governors recommended no increases for resident undergraduate students. Several institutions are requesting increases to nonresident rates, as well as to their resident graduate rates.
<b>Background:</b>	G.S. 116-143 requires that the Board of Governors fix the tuition and fees, not inconsistent with the actions of the North Carolina General Assembly, at the constituent institutions of the UNC System. The 2016 General Assembly enacted a new guaranteed tuition program that fixes tuition rates for those first-time, full-time resident undergraduates and new transfer students who remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2024-25 will only apply to the cohort of students that enroll in the fall of 2024.
<b>Assessment:</b>	The institutions have submitted 2024-25 tuition proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.
<b>Action:</b>	This item requires a vote by the committee and a vote by the full Board of Governors.

## A-2. Authorization of Tuition for 2024-25

The following RESOLUTION for the 2024-25 academic year reflects the tuition increases proposed by the institutions. The University of North Carolina Board of Governors recommended no increases for resident undergraduate students. Several institutions have proposed increases to nonresident rates, as well as to resident graduate rates.

The 2016 North Carolina General Assembly enacted a guaranteed tuition program that fixes tuition rates for first-time, full-time resident undergraduates and transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2024-25 will only apply to the cohort of students that enroll in the fall of 2024. The chancellors and their boards of trustees requested tuition rate increases for students consistent with legislative and University of North Carolina System Office guidelines.

### RESOLUTION AUTHORIZING TUITION

WHEREAS, G.S. 116-143 requires that the University of North Carolina Board of Governors shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the UNC System constituent institutions.

NOW, THEREFORE, BE IT RESOLVED, that, effective with the Fall Term of 2024, the constituent institutions are authorized to charge and collect the following tuition rates.

## **I. 2024-25 Tuition Rates**

In accordance with legislative and UNC System Office guidelines, institutions submitted tuition and fee proposals for 2024-25. The tuition amounts for all programs are shown on pages 10 through 18.

### ***A. Increases in Regular Tuition***

Seven universities have proposed increases to the base tuition rates. Six of those universities have proposed increases that would impact resident graduates and all nonresident students (Appalachian State University, North Carolina Agricultural and Technical State University, NC State University, University of North Carolina at Chapel Hill, University of North Carolina at Charlotte, and University of North Carolina Wilmington). University of North Carolina at Greensboro has proposed an increase that would affect only nonresident students.

Additionally, the UNC System Office has recommended that tuition rates for Elizabeth City State University, Fayetteville State University, and Winston-Salem State University be set to the nearest whole dollar.

#### **Appalachian State University**

Resident Graduates – \$152

Nonresident Undergraduates – \$637

Nonresident Graduates – \$1,063

App State requests an increase of 3.0 percent for its resident graduates, 3.0 percent for its nonresident undergraduates, and 5.1 percent for its nonresident graduates. This would bring the resident graduate tuition to \$5,233, the nonresident undergraduate tuition to \$21,875, and the nonresident graduate rate to \$21,904. Revenues resulting from this increase will be used to offset the impacts of inflation on supplies, materials, and services, and to provide for new faculty and academic adviser positions to support the growing student population at the Boone and Hickory campuses.

#### **Elizabeth City State University**

Resident Graduates – \$0.43 reduction

Nonresident Graduates – \$0.13 reduction

The UNC System Office has recommended that the tuition rates for Elizabeth City State University be set to the nearest whole dollar.

#### **Fayetteville State University**

Resident Graduates – \$0.03

Nonresident Graduates – \$0.38 reduction

The UNC System Office has recommended that the tuition rates for Fayetteville State University be set to the nearest whole dollar.

## **North Carolina Agricultural and Technical State University**

Resident Graduates – \$200

Nonresident Undergraduates – \$200

Nonresident Graduates – \$200

North Carolina A&T State University requests a \$200 increase for resident graduate students and all nonresident students. This proposed increase would be a 4.1 percent increase for resident graduates, a 1.2 percent increase for nonresident undergraduates, and a 1.1 percent increase for nonresident graduate students. This would bring the resident graduate rate to \$5,095, the nonresident undergraduate rate to \$17,400, and the nonresident graduate rate to \$17,895. The projected additional revenue will help to fund areas of critical need, including faculty and staff retention, academic support, and student services.

## **NC State University**

Resident Graduates – \$378

Nonresident Undergraduates – \$1,176

Nonresident Graduates – \$1,177

NC State requests a 4.0 percent increase for resident graduate students and for all nonresident students. This would bring the resident graduate rate to \$9,837, the nonresident undergraduate rate to \$30,583, and the nonresident graduate rate to \$30,610. The projected additional revenue will be used to fund faculty retention, provide student internships and professional development experiences, and support need-based aid and the Graduate Student Support Plan (GSSP).

## **University of North Carolina at Chapel Hill**

Resident Graduates - \$212

Nonresident Undergraduates – \$1,868

Nonresident Graduates - \$577

UNC-Chapel Hill requests a 5.0 percent increase for its nonresident undergraduate students and a 2.0 percent increase for all graduate students. This would bring the resident graduate rate to \$10,764, the nonresident undergraduate rate to \$39,228, and the nonresident graduate rate to \$29,421. The projected additional revenue would be used to fund faculty salaries, retention, and graduate student support.

## **University of North Carolina at Charlotte**

Resident Graduates – \$143

Nonresident Undergraduates – \$591

Nonresident Graduates – \$609

UNC Charlotte requests a 3.2 percent increase for resident graduate students and for all nonresident students. This would bring the resident graduate rate to \$4,610, the nonresident undergraduate rate to \$19,065, and the nonresident graduate rate to \$19,645. The projected additional revenue would be used to improve compensation and staff ratios in Niner Central and the Office of Financial Aid, support and expand programs in the Center for Graduate Life and Learning, fund graduate assistant tuition waivers, and invest in professional academic advising for undergraduates.

## **University of North Carolina at Greensboro**

Nonresident Undergraduates – \$605

Nonresident Graduates – \$585

UNC Greensboro requests a 3.0 percent increase for all nonresident students. This would bring the nonresident undergraduate rate to \$20,773 and the nonresident graduate rate to \$20,090. The generated revenue would offset the impacts of inflation.

## **University of North Carolina Wilmington**

Resident Graduates – \$299

Nonresident Undergraduates – \$1,207

Nonresident Graduates – \$1,209

UNC Wilmington requests a 6.0 percent increase for resident graduate students and for all nonresident students. This would increase the resident graduate rate to \$5,278, the nonresident undergraduate rate to \$21,318, and the nonresident graduate rate to \$21,364. The additional revenue would be invested in additional academic advising and counseling staff, additional resources to support faculty and students in high demand academic programs, counseling center operating costs, and the implementation of the university's new 10-year strategic plan.

## **Winston-Salem State University**

Nonresident Undergraduates – \$0.44 reduction

Nonresident Graduates – \$0.39

The UNC System Office has recommended that the tuition rates for Winston-Salem State University be set to the nearest whole dollar.

## ***B. Increases in Tuition for Professional Schools***

Nine universities are proposing graduate professional school tuition increases for 2024-25. The rates require Board of Governors approval.

## **Appalachian State University**

Dual MHA/MBA – new established rates – \$8,599, residents/\$25,270, nonresidents

App State proposes the establishment of a program-based rate for its dual Master of Health Administration (MHA) and Master of Business Administration (MBA). Currently, students enrolled in the dual program pay a different rate for each course in the program, depending on whether it is part of the health or business portion of the curriculum. The proposed change would create a single rate, which would enhance price transparency without any financial impact to students.

## **East Carolina University**

Doctor of Dental Medicine – \$35,147 for residents

ECU requests an increase of \$3,703 for the School of Dental Medicine. The tuition increase will be used for the salary and benefits for three faculty and a student performance coordinator.

Master of Science in Accounting – \$7,737, residents/\$20,886, nonresidents  
Master of Business Administration – \$7,737, residents/\$20,886, nonresidents  
Business Analytics Certificate – \$7,737, residents/\$20,886, nonresidents  
Hospitality Management Certificate – \$7,737, residents/\$20,886, nonresidents  
Management Information Systems Certificate – \$7,737, residents/\$20,886, nonresidents  
Marketing Certificate – \$7,737, residents/\$20,886, nonresidents  
Project Management Certificate – \$7,737, residents/\$20,886, nonresidents  
Supply Chain Management Certificate – \$7,737, residents/\$20,886, nonresidents  
Sustainable Tourism Certificate – \$7,737, residents/\$20,886, nonresidents

ECU requests an increase of \$738 for nine programs at the Thomas D. Arthur Graduate School of Business. The funds from this increase will be used for financial aid, graduate assistantships, student travel opportunities, military partnerships, and other student and academic support investments.

Master of Occupational Therapy – \$7,960, residents/\$21,109, nonresidents  
Doctor of Occupational Therapy – new established rates – \$7,960, residents/\$21,109, nonresidents

ECU requests an increase of \$1,811 for its Master of Occupational Therapy program. ECU also requests the establishment of a rate for the new Doctor of Occupational Therapy at the same amount. The additional revenue will be used for an additional clinical faculty position and additional staff program support.

Master of Social Work – \$5,559, residents/\$18,708, nonresidents

ECU requests an increase of \$198 for its Master of Social Work. The increase will be used for instructional support and a clinical licensure supervision program. These investments will enable graduates to better meet the social service and behavioral health needs of Eastern North Carolina.

### **North Carolina A&T State University**

Doctor of Nursing Practice – new established rates – \$7,095, residents/\$19,895, nonresidents

N.C. A&T requests approval for a school-based tuition rate for its Doctor of Nursing Practice program, which is scheduled to be approved by the Board of Governors concurrently with the proposed tuition rate. The revenue will support the core operating costs of the program, including acquisition of educational equipment, supplies, and technology. This tuition proposal is contingent upon the approval of the program.

Master of Social Work – new established rates – \$7,569, residents/\$20,913, nonresidents  
Ph.D. of Social Work – new established rates – \$7,569, residents/\$20,913, nonresidents

N.C. A&T and UNCG request the establishment of a consistent tuition differential for the joint Master and Ph.D. of Social Work. The two universities jointly operate both programs. The consistent rate would ensure that the program receives the same funding per student, regardless of their home institution. This increase is in addition to the graduate increases proposed in section A.

## **Fayetteville State University**

Master of Business Administration (Online) – \$4,032, residents/\$15,981, nonresidents

The UNC System Office has proposed an administrative change to the rate for the Master of Business Administration to set the tuition at the nearest whole dollar. The change matches the administrative change proposed in section A.

## **NC State University**

Mechanical Engineering – new established rates – \$12,837, residents/\$33,610, nonresidents

Aerospace Engineering – new established rates – \$12,837, residents/\$33,610, nonresidents

NC State requests approval for a school-based tuition rate for its Mechanical Engineering and Aerospace Engineering programs. The revenue from this increase would be used to fund teaching assistant positions and a professional track faculty position to create advising and career support services not offered previously. The additional revenue would also allow for the acquisition of additional supplies, equipment, and software to support lab-based instruction in the graduate courses. This increase is in addition to the graduate increases proposed in section A.

## **UNC-Chapel Hill**

Doctor of Dental Surgery – \$37,821, residents/\$66,267, nonresidents

UNC-Chapel Hill requests a \$2,000 increase for residents and a \$3,000 increase for nonresidents for its Doctor of Dental Surgery. The proposed increase would be used for faculty and staff recruitment and retention, equipment replacement, academic administration, and student financial aid. This increase is in addition to the \$212 graduate resident increase and the \$577 graduate nonresident increase proposed in section A.

Master of Arts in Media Communication – \$16,573, residents/\$34,403, nonresidents

Master of Arts in Digital Communication – \$16,573, residents/\$34,403, nonresidents

Certification of Digital Communication – \$16,573, residents/\$34,403, nonresidents

UNC-Chapel Hill requests a \$726 increase for residents and a \$1,508 increase for nonresidents for three communication programs at the Hussman School of Journalism and Media. The proposed increase would be used for student support. This increase is in addition to the \$212 graduate resident increase and the \$577 graduate nonresident increase proposed in section A.

Juris Doctorate – \$26,331, residents/\$48,121, nonresidents

UNC-Chapel Hill requests a \$1,478 increase for its residents and a \$2,691 increase for its nonresidents for its Juris Doctorate program at the UNC School of Law. The additional funds would be used to fund faculty recruitment and retention, student advising, programmatic support, and student financial aid. This increase is in addition to the \$212 graduate resident increase and the \$577 graduate nonresident increase proposed in section A.

Master of Applied Data Science (MADS) – new established rates – \$21,812, residents/\$31,681, nonresidents

UNC-Chapel Hill requests approval for a school-based tuition rate for its new MADS program. This program was approved by the Board of Governors in May 2023. This proposal is to establish new online degree rates that would be used for program support, recruitment of faculty and staff, and financial aid.

## **UNC Charlotte**

Master of Science in Computer Science – \$9,410, residents/\$24,445, nonresidents

Master of Science in Cybersecurity – \$9,410, residents/\$24,445, nonresidents

Master of Science in Information Technology – \$9,410, residents/\$24,445, nonresidents

Certificate of Applied Artificial Intelligence – \$9,410, residents/\$24,445, nonresidents

Certificate of Game Design and Development – \$9,410, residents/\$24,445, nonresidents

Certificate of Human-Computer Interaction – \$9,410, residents/\$24,445, nonresidents

Certificate of Information Security and Privacy – \$9,410, residents/\$24,445, nonresidents

Certificate of Management of Information Technology – \$9,410, residents/\$24,445, nonresidents

Certificate of Software Development – \$9,410, residents/\$24,445, nonresidents

UNC Charlotte requests an \$800 increase for nine programs at the College of Computing and Informatics. The increase would be used to fund adjunct salary increases, additional graduate stipends, and program support. This increase is in addition to the \$143 graduate resident increase and the \$609 graduate nonresident increase proposed in section A.

Master of Science in Bioinformatics – \$7,850, residents/\$22,885, nonresidents

Certificate of Bioinformatics Technology – \$7,850, residents/\$22,885, nonresidents

UNC Charlotte requests a \$540 increase for its Bioinformatics program. The increase would be used to fund graduate assistantship salary adjustments, student services, curriculum and instruction, and student recruitment. This increase is in addition to the \$143 graduate resident increase and the \$609 graduate nonresident increase proposed in section A.

Master of Public Health – \$5,330, residents/\$20,365, nonresidents

UNC Charlotte requests a \$120 increase in premium tuition for its Master of Public Health. The increase will be used for student services, student recruitment, curriculum and instruction, financial aid, and graduate assistantship salary adjustments. This increase is in addition to the \$143 graduate resident increase and the \$609 graduate nonresident increase proposed in section A.

Master of Social Work – \$5,150, residents/\$20,185, nonresidents

UNC Charlotte requests an increase of \$540 in premium tuition for its Master of Social Work. The additional revenue will be used for program improvements in response to recent increases in accreditation and curriculum standards. The funds will also be used to pay for increases in student insurance liability fees. This increase is in addition to the \$143 graduate resident increase and the \$609 graduate nonresident increase proposed in section A.

Ph.D. of Epidemiology – new established rates – \$6,410, residents/\$21,445, nonresidents

UNC Charlotte requests to establish a premium tuition rate of \$1,800 for its doctoral epidemiology program. The premium tuition would be used to fund student research and to provide program support



to meet accreditation requirements in data collection and analysis. This increase is in addition to the \$143 graduate resident increase and the \$609 graduate nonresident increase proposed in section A.

## **UNC Greensboro**

Master of Science in Nursing (Specialization in Family Nursing Practice) – new established rates – \$7,375, residents/\$22,090, nonresidents

UNC Greensboro requests the establishment of a tuition rate for its new specialization in Family Nursing Practice. The requested differential tuition mirrors what is paid by students enrolled in the adult gerontological primary care nurse practitioner concentration, thus bringing parity for both tracks. The funding will be used for faculty and support staff, materials, supplies, marketing, recruitment, and graduate stipends.

Master of Social Work – new established rates – \$7,375, residents/\$22,090, nonresidents

Ph.D. of Social Work – new established rates – \$7,375, residents/\$22,090, nonresidents

N.C. A&T and UNCG request the establishment of a consistent tuition differential for the joint Master and Ph.D. of Social Work. The two universities jointly operate both programs. The consistent rate would ensure that the program receives the same funding per student, regardless of their home institution. For nonresidents, this increase is in addition to the \$585 graduate nonresident increase proposed in section A.

Master of Science of Instructional Technology and Design – new established rates – \$5,825, residents/\$20,540, nonresidents

Certificate of Instructional Design – \$5,675, residents/\$20,390, nonresidents

UNC Greensboro requests the establishment of rates for its newly established programs in Instructional Technology and Design. The additional revenue would be used to fund student support and access to a variety of current technology that is now required to become a highly qualified professional in the field after graduation. This increase would fund technology licenses for content authoring tools and student support.

## **UNC Pembroke**

Master of Business Administration – \$4,826, residents/\$11,070, nonresidents

UNC Pembroke is requesting a tuition decrease of \$6,814.70 for graduate nonresident students enrolled in its Master of Business Administration program. The decrease is intended to price nonresident tuition more competitively based on the market for online business programs. In addition, the UNC System Office has proposed an administrative change to the resident rate to set the tuition at the nearest whole dollar.

Master of Science in Occupational Therapy – new established rate – \$6,280, residents/\$19,339 nonresidents

UNC Pembroke requests the establishment of a tuition rate for its new, Board-approved Occupational Therapy program. The tuition would be used to cover the costs of supplies, equipment, and technology for the program.

## **UNC Wilmington**

Master of Science in Computer Science and Information Systems – \$6,378, residents/\$22,464, nonresidents

UNC Wilmington requests an increase of \$920 for its Master of Science in Computer Science and Information Systems. This increase will support faculty supplemental pay associated with thesis mentoring activities. These funds will be used for program marketing needed for the program to remain competitive and achieve enrollment targets. This increase is in addition to the \$299 graduate resident increase and the \$1,209 graduate nonresident increase proposed in section A.

Master of Science in Accounting – \$10,090, residents/\$26,176, nonresidents

Executive Master of Business Administration (online) – \$9,019, residents/\$25,105, nonresidents

Business Foundations Certificate – \$9,019, residents/\$25,105, nonresidents

Master of Science in Supply Chain Management – \$10,378, residents/\$26,464, nonresidents

The UNC System Office has proposed an administrative change to the rates for four programs to set the tuition at the nearest whole dollar. The change is in addition to the graduate increases proposed in section A.

## **Winston-Salem State University**

Doctor of Nursing Practice – \$16,407, nonresidents

Doctor of Physical Therapy – \$16,407, nonresidents

Master of Science in Nursing – \$15,907, nonresidents

Master of Science in Occupational Therapy – \$15,907, nonresidents

Master of Science in Rehabilitation Counseling – \$15,249, nonresidents

Master of Healthcare Administration – \$16,407, nonresidents

The UNC System Office has proposed an administrative change to the rates for six programs to set the tuition at the nearest whole dollar. The change matches the administrative change proposed in section A.

### C. 2024-25 Increases in Regular Tuition Rates

Institution		N.C. Residents		Nonresidents		
		From	To	From	To	
North Carolina State University	UG	6,535.00	6,535.00	29,407.00	30,583.00	
	Grad	9,459.00	9,837.00	29,433.00	30,610.00	
College of Veterinary Medicine						
	D.V.M. Candidate	Grad	22,403.00	22,781.00	53,092.00	54,269.00
	Veterinary Graduate	Grad	9,459.00	9,837.00	29,433.00	30,610.00
Institute for Advanced Analytics						
	Master of Advanced Analytics	Grad	19,459.00	19,837.00	39,433.00	40,610.00
College of Management						
	Master of Accounting	Grad	24,091.00	24,469.00	44,065.00	45,242.00
	Master of Business Admin.	Grad	25,284.00	25,662.00	45,258.00	46,435.00
	Master of Management	Grad	25,284.00	25,662.00	45,258.00	46,435.00
College of Design						
	Bachelor of Architecture (5th year)	UG	7,935.00	7,935.00	30,807.00	31,983.00
	Master of Architecture	Grad	10,859.00	11,237.00	30,833.00	32,010.00
	Master of Landscape Architecture	Grad	10,859.00	11,237.00	30,833.00	32,010.00
	Master of Art and Design	Grad	10,859.00	11,237.00	30,833.00	32,010.00
	Master of Graphic Design	Grad	10,859.00	11,237.00	30,833.00	32,010.00
	Master of Industrial Design	Grad	10,859.00	11,237.00	30,833.00	32,010.00
	Doctorate of Design	Grad	13,459.00	13,837.00	33,433.00	34,610.00
College of Engineering						
	MS in Chemical Engineering	Grad	11,859.00	12,237.00	31,833.00	33,010.00
	MS in Computer Engineering	Grad	14,259.00	14,637.00	34,233.00	35,410.00
	MS in Electrical Engineering	Grad	14,259.00	14,637.00	34,233.00	35,410.00
	MS in Electric Power Systems Engineering	Grad	14,259.00	14,637.00	34,233.00	35,410.00
	MS in Mechanical Engineering	Grad	9,459.00	12,837.00	29,433.00	33,610.00
	MS in Aerospace Engineering	Grad	9,459.00	12,837.00	29,433.00	33,610.00
Joint (NC State & UNC-CH) MS Biomedical Engineering						
	concentration in MedTech Innovation + Entrepreneurship	Grad	17,459.00	17,837.00	37,433.00	38,610.00
	MS in Computer Networking (CSC & ECE)	Grad	14,259.00	14,637.00	34,233.00	35,410.00
	Master of Computer Science	Grad	15,059.00	15,437.00	35,033.00	36,210.00
	MS in Computer Science	Grad	15,059.00	15,437.00	35,033.00	36,210.00
	Master of Engineering Management	Grad	22,584.00	22,962.00	43,043.00	44,220.00
	MS Foundations of Data Science	Grad	15,059.00	15,437.00	35,033.00	36,210.00
College of Sciences						
	Master of Financial Mathematics	Grad	19,459.00	19,837.00	39,433.00	40,610.00
College of Agriculture and Life Sciences						
	Master of Microbial Biotechnology	Grad	11,459.00	11,837.00	31,433.00	32,610.00

### C. 2024-25 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC-Chapel Hill</b>	<i>UG</i>	7,019.00	7,019.00	37,360.00	39,228.00
	<i>Grad</i>	10,552.00	10,764.00	28,844.00	29,421.00
School of Business					
Master of Accounting (includes summer)	<i>Grad</i>	41,711.00	41,923.00	62,683.00	63,260.00
MBA	<i>Grad</i>	50,454.00	50,666.00	68,266.00	68,843.00
Receipts-Supported Business Programs:					
MAC Online (15 months)	<i>Grad</i>	69,425.00	69,425.00	69,425.00	69,425.00
MBA for Execs. Evening (24 mos.)	<i>Grad</i>	99,000.00	99,000.00	99,000.00	99,000.00
MBA for Execs. Weekend (21 mos.)	<i>Grad</i>	125,589.00	125,589.00	125,589.00	125,589.00
MBA for Execs. Charlotte (24 mos.)	<i>Grad</i>	125,589.00	125,589.00	125,589.00	125,589.00
MBA @ UNC (24 mos./online)	<i>Grad</i>	125,589.00	125,589.00	125,589.00	125,589.00
Graduate School					
PSM in Toxicology	<i>Grad</i>	18,552.00	18,764.00	36,844.00	37,421.00
Sch. of Journalism and Media	<i>Grad</i>	13,135.00	13,347.00	30,268.00	30,845.00
MA Media Communication	<i>Grad</i>	15,635.00	16,573.00	32,318.00	34,403.00
MA Digital Communication	<i>Grad</i>	15,635.00	16,573.00	32,318.00	34,403.00
Certificate in Digital Communication	<i>Grad</i>	15,635.00	16,573.00	32,318.00	34,403.00
School of Law					
Juris Doctor - current rate	<i>Grad</i>	24,641.00	26,331.00	44,853.00	48,121.00
Juris Doctor - students enrolled since AY2020-21	<i>Grad</i>	24,641.00	26,331.00	42,353.00	45,621.00
International LLM	<i>Grad</i>	N/A		44,880.00	45,457.00
School of Education					
Master of Arts in Teaching	<i>Grad</i>	11,552.00	11,764.00	29,844.00	30,421.00
Master in School Administration	<i>Grad</i>	11,552.00	11,764.00	29,844.00	30,421.00
Master in Educational Innovation, Technology & Entrepreneurship	<i>Grad</i>	18,552.00	18,764.00	36,844.00	37,421.00
School of Government (MPA)	<i>Grad</i>	11,552.00	11,764.00	29,844.00	30,421.00
MPA @ UNC (27 months-receipts supported)	<i>Grad</i>	54,405.00	54,405.00	54,405.00	54,405.00
School of Info. & Library Science					
MS in Information Science	<i>Grad</i>	15,052.00	15,264.00	33,344.00	33,921.00
MS in Library Science	<i>Grad</i>	15,052.00	15,264.00	33,344.00	33,921.00
Post Masters Certificate	<i>Grad</i>	16,552.00	16,764.00	34,844.00	35,421.00
PSM in Digital Curation	<i>Grad</i>	19,212.00	19,424.00	38,524.00	39,101.00
PSM in Biomedical Health Informatics	<i>Grad</i>	17,302.00	17,514.00	35,594.00	36,171.00
School of Social Work (MSW)	<i>Grad</i>	14,602.00	14,814.00	33,144.00	33,721.00
College of Arts and Sciences	<i>Grad</i>	10,552.00	10,764.00	28,844.00	29,421.00
Master of Public Policy	<i>Grad</i>	19,052.00	19,264.00	37,344.00	37,921.00
Master of City and Regional Planning	<i>Grad</i>	13,552.00	13,764.00	31,844.00	32,421.00
Master of Statistics, Analytics, & Data Science (STANDS)	<i>Grad</i>	20,552.00	20,764.00	38,844.00	39,421.00
MS Computer Sciences	<i>Grad</i>	20,552.00	20,764.00	38,844.00	39,421.00
School of Data Science and Society					
Master of Applied Data Science (MADS)	<i>Grad</i>		21,812.00		31,681.00

**C. 2024-25 Increases in Regular Tuition Rates (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC-Chapel Hill (continued)					
Health Affairs					
School of Pharmacy					
Pharm D	Grad	25,073.00	25,285.00	48,200.00	48,777.00
MPS in Regulatory Science	Grad	16,802.00	17,014.00	35,094.00	35,671.00
MS in Pharmaceutical Sciences (Spec. in Health-System Pharmacy Admin)	Grad	10,552.00	10,764.00	14,400.00	14,977.00
School of Nursing	UG	7,019.00	7,019.00	37,360.00	39,228.00
MS in Nursing	Grad	18,352.00	18,564.00	36,644.00	37,221.00
Post Masters of Science in Nursing	Grad	18,352.00	18,564.00	36,644.00	37,221.00
Doctor of Nursing Practice	Grad	18,352.00	18,564.00	36,644.00	37,221.00
School of Public Health	UG	7,019.00	7,019.00	37,360.00	39,228.00
	Grad	11,418.00	11,630.00	28,953.00	29,530.00
Master of Public Health	Grad	18,418.00	18,630.00	35,953.00	36,530.00
MPH@UNC (42 credits-receipts supported)	Grad	72,870.00	72,870.00	72,870.00	72,870.00
MS in Public Health	Grad	18,418.00	18,630.00	35,953.00	36,530.00
Master of Healthcare Administration	Grad	18,418.00	18,630.00	35,953.00	36,530.00
MS in Environmental Engineering	Grad	12,618.00	12,830.00	30,153.00	30,730.00
DrPH	Grad	16,418.00	16,630.00	33,953.00	34,530.00
School of Medicine					
M.D.	Grad	32,746.00	32,958.00	60,706.00	61,283.00
MS-MedTech (Joint Dept. of BME with NC State)	Grad	18,552.00	18,764.00	36,844.00	37,421.00
Medical Technology	UG	7,019.00	7,019.00	37,360.00	39,228.00
School of Dentistry					
D.D.S.	Grad	35,609.00	37,821.00	62,690.00	66,267.00
ASPID (receipts supported)	Grad	115,000.00	115,000.00	115,000.00	115,000.00
Dental Hygiene	UG	7,019.00	7,019.00	37,360.00	39,228.00
Dental Graduate (except Oral and Craniofacial Biomedicine)	Grad	12,153.00	12,365.00	30,566.00	31,143.00
Dental MS Programs (except Oral and Craniofacial Biomedicine & Dental Hygiene)	Grad	16,609.00	16,821.00	35,690.00	36,267.00
MS in Dental Hygiene	Grad	14,353.00	14,565.00	32,766.00	33,343.00
Oral & Craniofacial Biomedicine (MS & PhD)	Grad	10,552.00	10,764.00	28,844.00	29,421.00

### C. 2024-25 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC-Chapel Hill (continued)					
School of Medicine/Allied Health Sciences					
Master of Clinical Laboratory Science	Grad	18,402.00	18,614.00	36,694.00	37,271.00
Master of Radiologic Science	Grad	18,402.00	18,614.00	36,694.00	37,271.00
Doctor of Audiology	Grad	18,402.00	18,614.00	36,694.00	37,271.00
Doctor of Physical Therapy - Entry Level	Grad	18,402.00	18,614.00	36,694.00	37,271.00
Post-Prof. Transitional-Doctorate					
Physical Therapy	Grad	18,402.00	18,614.00	36,694.00	37,271.00
MS in Occupational Therapy	Grad	18,402.00	18,614.00	36,694.00	37,271.00
MS in Clinical Rehabilitation and Mental					
Health Counseling	Grad	18,402.00	18,614.00	36,694.00	37,271.00
MS in Speech-Language Pathology	Grad	18,402.00	18,614.00	36,694.00	37,271.00
Physician Assistant (includes summer)	Grad	30,859.00	31,071.00	53,940.00	54,517.00
East Carolina University	UG	4,452.00	4,452.00	20,729.00	20,729.00
	Grad	4,749.00	4,749.00	17,898.00	17,898.00
Master of Business Admin.	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Master of Science in Accounting	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Business Analytics Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Hospitality Management Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Management Info. Systems Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Marketing Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Project Management Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Supply Change Management Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
Sustainable Tourism Certificate	Grad	6,999.00	7,737.00	20,148.00	20,886.00
School of Dental Medicine	Grad	31,444.00	35,147.00	N/A	
School of Medicine	Grad	22,252.00	22,252.00	50,649.00	50,649.00
Master of Public Health	Grad	6,549.00	6,549.00	19,698.00	19,698.00
MS in Communication Science & Disorders	Grad	7,749.00	7,749.00	20,898.00	20,898.00
MS in Nursing	Grad	7,449.00	7,449.00	20,598.00	20,598.00
Post Masters of Science in Nursing	Grad	7,449.00	7,449.00	20,598.00	20,598.00
Doctor of Nursing	Grad	7,449.00	7,449.00	20,598.00	20,598.00
Doctor of Nursing Practice	Grad	8,249.00	8,249.00	21,398.00	21,398.00
MS in Occupational Therapy	Grad	6,149.00	7,960.00	19,298.00	21,109.00
Doctor of Occupational Therapy	Grad		7,960.00		21,109.00
Master of Social Work	Grad	5,361.00	5,559.00	18,510.00	18,708.00
Doctor of Audiology	Grad	7,149.00	7,149.00	20,298.00	20,298.00
Doctor of Physical Therapy	Grad	6,829.00	6,829.00	19,978.00	19,978.00
Physician Assistant	Grad	11,971.00	11,971.00	25,120.00	25,120.00
Doctor of Philosophy in Communication					
Sciences & Disorders	Grad	7,149.00	7,149.00	20,298.00	20,298.00

### C. 2024-25 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>N.C. A&amp;T State University</b>	<i>UG</i>	3,540.00	3,540.00	17,200.00	17,400.00
	<i>Grad</i>	4,895.00	5,095.00	17,695.00	17,895.00
Master of Accountancy	<i>Grad</i>	4,895.00	5,095.00	19,695.00	19,895.00
Master of Business Administration	<i>Grad</i>	7,895.00	8,095.00	20,300.00	20,500.00
Master of Science in Cybersecurity	<i>Grad</i>	6,745.00	6,945.00	19,545.00	19,745.00
Master of Science in Data Analytics	<i>Grad</i>	6,745.00	6,945.00	19,545.00	19,745.00
Joint School of Nanoscience and Nanoengineering with UNCG	<i>Grad</i>	5,369.00	5,569.00	19,087.00	19,287.00
Joint Masters in Social Work with UNCG	<i>Grad</i>	5,369.00	7,569.00	18,712.87	20,913.00
Joint Ph.D. in Social Work with UNCG	<i>Grad</i>	5,369.00	7,569.00	18,712.87	20,913.00
Doctor of Nursing Practice	<i>Grad</i>		7,095.00		19,895.00
<b>UNC Charlotte</b>	<i>UG</i>	3,812.00	3,812.00	18,474.00	19,065.00
	<i>Grad</i>	4,467.00	4,610.00	19,036.00	19,645.00
College of Business					
Master of Accountancy	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Master of Business Administration	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Master of Business Administration (online)	<i>Grad</i>	13,257.00	13,400.00	27,826.00	28,435.00
Doctor in Business Administration	<i>Grad</i>	25,467.00	25,610.00	40,036.00	40,645.00
MS in Management	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Business Foundations Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Business Analytics Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Entrepreneurship & Innovation Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
MBA Plus Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
MS in Economics	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Applied Econometrics Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
MS in Mathematical Finance	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
MS in Real Estate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Real Estate & Financial Devel. Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
College of Arts & Architecture					
Master of Architecture	<i>Grad</i>	6,217.00	6,360.00	20,786.00	21,395.00
Master of Urban Design	<i>Grad</i>	6,217.00	6,360.00	20,786.00	21,395.00
College of Business and the College of Computing and Informatics					
PSM in Data Science & Business Analytics	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
Data Science Business Analytics Certificate	<i>Grad</i>	12,027.00	12,170.00	26,596.00	27,205.00
College of Liberal Arts & Sciences					
Master of Industrial/Organizational Psychology	<i>Grad</i>	6,867.00	7,010.00	21,436.00	22,045.00
Biotechnology Certificate	<i>Grad</i>	7,167.00	7,310.00	21,736.00	22,345.00
Biomedical Sciences Certificate	<i>Grad</i>	7,167.00	7,310.00	21,736.00	22,345.00

### C. 2024-25 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC Charlotte (continued)					
College of Computing and Informatics					
MS in Computer Science	Grad	8,467.00	9,410.00	23,036.00	24,445.00
MS in Information Technology	Grad	8,467.00	9,410.00	23,036.00	24,445.00
MS in Cyber Security	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Secure Software Development Certificate	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Applied Artificial Intelligence Certificate	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Game Design & Development Certificate	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Management of Information Technology Certificate	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Information Security & Privacy Certificate	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Human-Computer Interaction Certificate	Grad	8,467.00	9,410.00	23,036.00	24,445.00
Bioinformatics Technology Certificate	Grad	7,167.00	7,850.00	21,736.00	22,885.00
PSM in Bioinformatics	Grad	7,167.00	7,850.00	21,736.00	22,885.00
College of Health and Human Services					
Master of Health Administration	Grad	7,167.00	7,310.00	21,736.00	22,345.00
Master of Public Health	Grad	5,067.00	5,330.00	19,636.00	20,365.00
MS in Respiratory Care	Grad	5,467.00	5,610.00	20,036.00	20,645.00
MS in Nursing (excludes MSN Anesthesia track)	Grad	5,667.00	5,810.00	20,236.00	20,845.00
Nursing Post-Masters Certificate	Grad	5,667.00	5,810.00	20,236.00	20,845.00
Advanced Practice RN Post-Masters Cert.	Grad	5,667.00	5,810.00	20,236.00	20,845.00
Doctor of Nursing Practice	Grad	9,267.00	9,410.00	23,836.00	24,445.00
PhD of Public Health Sciences	Grad	6,267.00	6,410.00	20,836.00	21,445.00
PSM of Health Informatics	Grad	7,707.00	7,850.00	22,276.00	22,885.00
Public Health Core Concepts Certificate	Grad	5,067.00	5,210.00	19,636.00	20,245.00
Community Health Certificate	Grad	5,067.00	5,210.00	19,636.00	20,245.00
Health Informatics Certificate	Grad	7,707.00	7,850.00	22,276.00	22,885.00
Master of Social Work	Grad	4,467.00	5,150.00	19,036.00	20,185.00
PhD in Epidemiology	Grad	4,467.00	6,410.00	19,036.00	21,445.00
College of Engineering					
Master of Fire Protection & Admin.	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Engineering	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Civil Engineering	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Electrical Engineering	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Mechanical Engineering	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Computer Engineering	Grad	4,467.00	4,610.00	20,836.00	21,445.00
MS in Engineering Management	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Construction & Facilities Mgmt.	Grad	6,627.00	6,770.00	21,196.00	21,805.00
MS in Applied Energy & Electromechanical Systems	Grad	6,627.00	6,770.00	21,196.00	21,805.00
PhD in Infrastructure & Envir. Systems	Grad	6,627.00	6,770.00	21,196.00	21,805.00
PhD in Electrical Engineering	Grad	6,627.00	6,770.00	21,196.00	21,805.00
PhD in Mechanical Engineering	Grad	6,627.00	6,770.00	21,196.00	21,805.00



**C. 2024-25 Increases in Regular Tuition Rates (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Greensboro</b>	<i>UG</i>	4,422.00	4,422.00	20,168.00	20,773.00
	<i>Grad</i>	5,375.00	5,375.00	19,505.00	20,090.00
School of Business & Economics					
MS in Accounting	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
MA in Applied Economics and Post Bacc Certificate in Economics	<i>Grad</i>	7,715.00	7,715.00	21,845.00	22,430.00
Master of Business Administration	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
Doctor of Business Administration	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
MS in Athletic Training	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
MS in Consumer, Apparel, and Retail Studies	<i>Grad</i>	8,075.00	8,075.00	22,205.00	22,790.00
MS in Information Technology and Management	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
MS in International Business	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
College of Arts and Sciences					
MS in Sustainability and Environment	<i>Grad</i>	7,175.00	7,175.00	21,305.00	21,890.00
Phd in Computer Science	<i>Grad</i>	7,175.00	7,175.00	21,305.00	21,890.00
School of Education					
MS in Counseling	<i>Grad</i>	6,095.00	6,095.00	20,225.00	20,810.00
MS in Counseling and Educational Specialist (dual degree)	<i>Grad</i>	6,095.00	6,095.00	20,225.00	20,810.00
PhD in Counseling and Counselor Education	<i>Grad</i>	6,095.00	6,095.00	20,225.00	20,810.00
Master of Library Information Studies	<i>Grad</i>	5,735.00	5,735.00	19,865.00	20,450.00
MS in Instructional Technology and Design	<i>Grad</i>		5,825.00		20,540.00
Post Baccalaureate Certificate in Instructional Design	<i>Grad</i>		5,675.00		20,390.00
Graduate School					
MS in Informatics and Analytics	<i>Grad</i>	8,075.00	8,075.00	22,205.00	22,790.00
School of Health and Human Services					
MA Speech-Language Pathology	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
MS in Genetic Counseling	<i>Grad</i>	7,931.00	7,931.00	22,061.00	22,646.00
Master in Kinesiology/Concentration in Sport Psychology	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
Post-Bacc Certificate - Dietetic Internship	<i>Grad</i>	8,975.00	8,975.00	23,105.00	23,690.00
Joint Program (MS/PhD) in Social Work (with NC A&T)	<i>Grad</i>	5,375.00	7,375.00	19,505.00	22,090.00
School of Nursing					
Doctor of Nursing Practice	<i>Grad</i>	8,375.00	8,375.00	22,505.00	23,090.00
MS Nursing (FNP Concentration)	<i>Grad</i>		7,375.00		22,090.00

### C. 2024-25 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Wilmington</b>	<i>UG</i>	4,443.00	4,443.00	20,111.00	21,318.00
	<i>Grad</i>	4,979.00	5,278.00	20,155.00	21,364.00
School of Business					
MS in Accountancy	<i>Grad</i>	9,790.85	10,090.00	24,966.86	26,176.00
Master of Business Administration	<i>Grad</i>	7,179.00	7,478.00	22,355.00	23,564.00
Executive MBA (online)	<i>Grad</i>	8,720.36	9,019.00	23,896.36	25,105.00
Business Foundations Certificate	<i>Grad</i>	8,720.36	9,019.00	23,896.36	25,105.00
MS in Computer Science & Info. Systems	<i>Grad</i>	5,159.00	6,378.00	20,335.00	22,464.00
MS in Finance and Investment Mgmt.	<i>Grad</i>	10,079.00	10,378.00	25,255.00	26,464.00
MS in Business Analytics	<i>Grad</i>	10,079.00	10,378.00	25,255.00	26,464.00
MS Supply Chain Management	<i>Grad</i>	10,079.12	10,378.00	25,255.12	26,464.00
College of Arts and Sciences					
MA in Filmmaking	<i>Grad</i>	8,854.00	9,153.00	24,030.00	25,239.00
MS in Data Science	<i>Grad</i>	5,979.00	6,278.00	21,155.00	22,364.00
MA-Integrated Marketing Communication	<i>Grad</i>	5,999.00	6,298.00	21,175.00	22,384.00
Master of Public Administration	<i>Grad</i>	6,958.00	7,257.00	22,134.00	23,343.00
Master of Coastal and Ocean Policy	<i>Grad</i>	6,779.00	7,078.00	21,955.00	23,164.00
Executive Master of Public Admin. (online)	<i>Grad</i>	6,958.00	7,257.00	22,134.00	23,343.00
College of Health and Human Services					
Doctor of Nursing Practice	<i>Grad</i>	6,319.00	6,618.00	21,495.00	22,704.00
<b>Appalachian State University</b>	<i>UG</i>	4,242.00	4,242.00	21,238.00	21,875.00
	<i>Grad</i>	5,081.00	5,233.00	20,841.00	21,904.00
MS in Accounting	<i>Grad</i>	9,131.00	9,283.00	24,891.00	25,954.00
Master of Business Admin.	<i>Grad</i>	9,131.00	9,283.00	24,891.00	25,954.00
MS in Applied Data Analytics	<i>Grad</i>	9,131.00	9,283.00	24,891.00	25,954.00
MS in Athletic Training	<i>Grad</i>	7,081.00	7,233.00	22,841.00	23,904.00
Master of Health Administration	<i>Grad</i>	8,081.00	8,233.00	23,841.00	24,904.00
Dual MHA-MBA	<i>Grad</i>		8,599.00		25,270.00
MS in Speech-Language Pathology	<i>Grad</i>	8,081.00	8,233.00	23,841.00	24,904.00
MS Occupational Therapy	<i>Grad</i>	8,081.00	8,233.00	23,841.00	24,904.00
<b>Fayetteville State University</b>	<i>UG</i>	1,000.00	1,000.00	5,000.00	5,000.00
	<i>Grad</i>	3,437.97	3,438.00	14,503.38	14,503.00
MBA Online	<i>Grad</i>	4,031.97	4,032.00	15,981.38	15,981.00
<b>North Carolina Central University</b>	<i>UG</i>	3,728.00	3,728.00	16,764.00	16,764.00
	<i>Grad</i>	4,740.00	4,740.00	18,048.00	18,048.00
Master of Business Admin.	<i>Grad</i>	5,540.00	5,540.00	18,848.00	18,848.00
School of Law, Returning Students	<i>Grad</i>	13,202.00	13,202.00	35,115.00	35,115.00
School of Law, New Students	<i>Grad</i>	13,444.00	13,444.00	36,470.00	36,470.00
Master of Public Administration	<i>Grad</i>	5,040.00	5,040.00	18,348.00	18,348.00
Master of Library Science	<i>Grad</i>	5,040.00	5,040.00	18,348.00	18,348.00
Executive MPA (receipts supported)	<i>Grad</i>	23,500.00	23,500.00	23,854.00	23,854.00

### C. 2024-25 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Pembroke</b>	<i>UG</i>	1,000.00	1,000.00	5,000.00	5,000.00
	<i>Grad</i>	4,280.00	4,280.00	17,339.00	17,339.00
Master of Business Administration	<i>Grad</i>	4,825.70	4,826.00	17,884.70	11,070.00
Master of Science in Nursing	<i>Grad</i>	4,495.00	4,495.00	17,554.00	17,554.00
MS in Athletic Training	<i>Grad</i>	5,775.00	5,775.00	18,834.00	18,834.00
Doctor of Nursing Practice (DNP)	<i>Grad</i>	5,280.00	5,280.00	18,339.00	18,339.00
Master of Science in Occupational Therapy	<i>Grad</i>		6,280.00		19,339.00
<b>Western Carolina University</b>	<i>UG</i>	1,000.00	1,000.00	5,000.00	5,000.00
	<i>Grad</i>	4,568.00	4,568.00	15,287.00	15,287.00
College of Business					
Master of Accountancy	<i>Grad</i>	5,468.00	5,468.00	17,087.00	17,087.00
Master of Business Admin.	<i>Grad</i>	5,468.00	5,468.00	17,087.00	17,087.00
Master of Entrepreneurship	<i>Grad</i>	5,468.00	5,468.00	17,087.00	17,087.00
Master of Project Management	<i>Grad</i>	5,468.00	5,468.00	17,087.00	17,087.00
Master in Sport Management	<i>Grad</i>	5,468.00	5,468.00	17,087.00	17,087.00
Project Management Certificate	<i>Grad</i>	5,468.00	5,468.00	17,087.00	17,087.00
College of Health & Human Services					
Master of Comm. Sciences & Disorders	<i>Grad</i>	5,768.00	5,768.00	16,487.00	16,487.00
Doctor of Nursing Practice (DNP)	<i>Grad</i>	9,368.00	9,368.00	20,087.00	20,087.00
Doctor of Nursing Practice (DNP) - Nursing Anesthesia	<i>Grad</i>	10,368.00	10,368.00	21,087.00	21,087.00
Doctor of Physical Therapy	<i>Grad</i>	5,828.00	5,828.00	18,628.00	18,628.00
Family Nurse Practitioner	<i>Grad</i>	5,168.00	5,168.00	15,887.00	15,887.00
Master of Social Work	<i>Grad</i>	5,168.00	5,168.00	15,887.00	15,887.00
MS in Athletic Training	<i>Grad</i>	5,568.00	5,568.00	16,287.00	16,287.00
<b>Winston-Salem State University</b>	<i>UG</i>	3,401.00	3,401.00	14,057.44	14,057.00
	<i>Grad</i>	3,872.00	3,872.00	14,406.61	14,407.00
Doctor of Nursing Practice (DNP)	<i>Grad</i>	5,872.00	5,872.00	16,406.61	16,407.00
Doctor of Physical Therapy	<i>Grad</i>	5,872.00	5,872.00	16,406.61	16,407.00
MS in Nursing	<i>Grad</i>	5,372.00	5,372.00	15,906.61	15,907.00
MS in Occupational Therapy	<i>Grad</i>	5,372.00	5,372.00	15,906.61	15,907.00
MS in Rehabilitation Counseling	<i>Grad</i>	4,714.00	4,714.00	15,248.61	15,249.00
Master in Healthcare Administration	<i>Grad</i>	4,872.00	4,872.00	16,406.61	16,407.00
<b>UNC Asheville</b>	<i>UG</i>	4,122.00	4,122.00	21,470.00	21,470.00
	<i>Grad</i>	4,914.00	4,914.00	21,236.00	21,236.00
<b>Elizabeth City State University</b>	<i>UG</i>	1,000.00	1,000.00	5,000.00	5,000.00
	<i>Grad</i>	3,375.43	3,375.00	16,437.13	16,437.00
<b>UNC School of the Arts</b>	<i>UG</i>	6,497.00	6,497.00	24,231.00	24,231.00
	<i>Grad</i>	9,696.00	9,696.00	24,399.00	24,399.00
High School		0.00	0.00	14,478.00	14,478.00

*Proposed increases for professional schools may also include the requested campus-based increase for resident and nonresident graduate students.*

## II. 2024-25 Special Tuition Rates

### ***Nonresident Graduate Students***

Consistent with the General Statutes and by authorization of the Board of Governors through a resolution passed by the Board in 1983, the institutions are authorized to charge special tuition rates for nonresident graduate students.

For nonresident graduate students who are awarded a graduate teaching or research assistantship and who are paid a stipend of at least \$2,000 per academic year, the institution may award tuition remission to reduce the nonresident tuition rate to the in-state rate. For example, the nonresident graduate student tuition rate is proposed to increase from \$29,433 to \$30,610 at NC State University for 2024-25. NC State's graduate nonresident students who are eligible to receive tuition remission will be charged the resident tuition rate, which is proposed to increase to \$9,837 for the 2024-25 academic year.

Each university receives a state appropriation for graduate tuition remissions and some universities supplement this appropriation from other non-state sources. Institutions may not provide graduate tuition remissions to all students. The number of awards is limited to those that meet the criteria and the budget availability.

*Note: The 2011 General Assembly eliminated state appropriations for nonresident undergraduate tuition waivers that had been in place since 1983 [Sec. 9.13(b) of S.L. 2011-145].*

**AGENDA ITEM**

A-3. Authorization of Fees for 2024-25 .....Jennifer Haygood

<b>Situation:</b>	General Fees (Athletics, Health Services, Student Activities, Educational and Technology, Campus Security, and Association of Student Government), Debt Service, Application, and Special Fees are recommended for approval.
<b>Background:</b>	G.S. 116-143 requires that the University of North Carolina Board of Governors fix the tuition and fees, not inconsistent with the actions of the North Carolina General Assembly, at the constituent institutions of the UNC System. The 2016 General Assembly enacted a provision that caps mandatory student fee increases (including debt service fees) to three percent per year.
<b>Assessment:</b>	The institutions have submitted 2024-25 fee proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.
<b>Action:</b>	This item requires a vote by the committee and a vote by the full Board of Governors.

# 2024-25 REVISED FEE PROPOSALS

***BOG Committee on Budget and Finance***

***February 28, 2024***

## ***“Sharpening Our Pencils”***

### ■ Revenues

- Is the number of student FTE used to estimate FY25 revenues reasonable given current enrollment data?
- Is the amount of “Other Revenues” budgeted for FY25 reasonable given historic trends and any other known factors?

### ■ Expenditures

- Are expenditures increasing for reasons other than required legislative salary increases, benefit rate changes, and other reasonable inflationary adjustments?
- If so, is the rationale for the additional expenditures adequately justified and aligned with BOG priorities?

### ■ Fund Balance

- Is the fee expected to generate revenues that exceed expenditures?
- Does the fund balance exceed 6 months of annual expenditures? If so, is there a plan for using the fund balance in the future?

## Revised 2024-25 Fee Proposals

Institution	Fee	Original Requested Change	Recommended Change
App State	Athletics	\$ 24	\$ 15
	Health Services	10	10
	Student Activities	39	39
FSU	Health Services	60	60
N.C. A&T	Student Activities	75	51
	Ed & Tech	15	15
UNCA	Health Services	40	40
UNC-CH	Student Activities	13	13
UNCC	Athletics	20	20
UNCG	Athletics	32	32
	Health Services	15	15
	Student Activities	24	11
	Ed & Tech	19	10
UNCP	Athletics	17	17
	Health Services	60	60
UNCW	Ed & Tech	52	28
	Student Activities	12	10
WCU*	Debt Service Fee	177	177
WSSU	Health Services	55	55

\*WCU is committed to revisiting the fee once final debt details are known.

## Revised 2024-25 Fee Proposals

Institution	2023-24 Mandatory Fees	Athletics	Health Services	Student Activities	Ed & Tech	Campus Security	Debt Service	2024-25 Total Fees	\$ Change	% Change
NC State	\$ 2,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (96)	\$ 2,265	\$ (96)	(4.1%)
UNC-CH	1,733	-	-	13	-	-	-	1,746	13	0.7%
ECU	2,719	-	-	-	-	-	-	2,719	-	0.0%
N.C. A&T	3,086	-	-	51	15	-	-	3,152	66	2.1%
UNCC	3,212	20	-	-	-	-	(25)	3,207	(5)	(0.2%)
UNCG	3,046	32	15	11	10	-	-	3,114	68	2.2%
UNCW	2,771	-	-	10	28	-	-	2,809	38	1.4%
App State	3,139	15	10	39	-	-	(40)	3,163	24	0.8%
FSU	2,525	-	60	-	-	-	-	2,585	60	2.4%
NCCU	2,815	-	-	-	-	-	-	2,815	-	0.0%
UNCP	2,571	17	60	-	-	-	-	2,648	77	3.0%
WCU	3,063	(86)	-	-	-	-	177	3,154	91	3.0%
WSSU	2,643	-	55	-	-	-	(63)	2,635	(8)	(0.3%)
UNCA	3,171	-	40	-	-	-	-	3,211	40	1.3%
ECSU	2,392	-	-	-	-	-	-	2,392	-	0.0%
UNCSA	2,510	N/A	-	-	-	-	-	2,510	-	0.0%
Avg. Inc.		\$ (0)	\$ 15	\$ 8	\$ 3	\$ -	\$ (3)		\$ 23	0.8%
Avg. Fee	\$ 2,735	\$ 762	\$ 402	\$ 669	\$ 506	\$ 60	\$ 411	\$ 2,758		

### A-3. Authorization of Fees for 2024-25

The following RESOLUTION for the 2024-25 academic year reflects fee increase proposals by each university. Chancellors proposed fee increases consistent with the tuition and fee instructions, including a three percent cap on mandatory student fee increases enacted by the 2016 North Carolina General Assembly.

#### RESOLUTION AUTHORIZING FEES

WHEREAS, G.S. 116-143 requires that the University of North Carolina Board of Governors shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the UNC System constituent institutions.

NOW, THEREFORE, BE IT RESOLVED, that, effective with Fall Term 2024, the constituent institutions are authorized to charge and collect the following fees.



## Fee Guidelines

In accordance with UNC Board policy, the Board of Governors is responsible for establishing fees at the constituent institutions of the UNC System consistent with the philosophy set forth in the North Carolina Constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the cost of general academic and administrative operations of campuses, including academic programs and faculty and administrative salaries and benefits.

For 2024-25, the Board of Governors will consider increases to mandatory fees subject to the three percent statutory cap that are intended to defray the impacts of inflationary costs or are critical to maintaining core student activities supported by the fee. Increases may also be proposed that are offset by a commensurate decrease to another fee. This flexibility does not extend to debt service fees that would otherwise be scheduled to sunset because the associated debt service has been paid in full.

All increase proposals must be accompanied by an expenditure plan showing how the additional revenues are critically important for the fee-supported activity, including a description of why alternative sources or expenditure reductions are insufficient for addressing the needs of the fee-supported activity. Decrease proposals must describe the impacts of the reduced revenues.

## Athletics Fees

Athletics fee revenues provide funds for intercollegiate athletic programs and for the maintenance and operation of athletic facilities. Students enrolled in distance education programs are not assessed the Athletics fee.

University of North Carolina at Charlotte has proposed a \$20 increase to its Athletics fee to support the implementation of a new women's lacrosse team to be compliant with federal Title IX requirements.

Appalachian State University, University of North Carolina at Greensboro, and University of North Carolina at Pembroke have proposed increases to account for inflationary factors that have impacted general operating expenses, including athletic travel, staff recruitment and retention, and mandatory legislative salary increases.

Western Carolina University has proposed a planned fee swap of \$86 from the Athletics fee to the Indebtedness fee to fund athletic facility renovations that are scheduled to begin in fall 2024.

Additionally, the UNC System Office has recommended that the rates for UNC Pembroke and University of North Carolina Wilmington be set at the nearest whole dollar.

The proposed Athletics fees, effective Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University	\$ 15.00	\$816.00
East Carolina University	–	773.00
Elizabeth City State University	–	899.00
Fayetteville State University	–	858.00
N.C. A&T State University	–	870.00
NC Central University	–	862.00
NC State University	–	232.00
UNC Asheville	–	906.00
UNC-Chapel Hill	–	279.00
UNC Charlotte	20.00	844.00
UNC Greensboro	32.00	843.00
UNC Pembroke	17.48	819.00
UNC Wilmington	0.45	820.00
UNC School of the Arts	N/A	N/A
Western Carolina University	(86.00)	817.00
Winston-Salem State University	–	780.00

## Health Services Fees

Health Services fees finance health and medical services for students, including the maintenance and operation of student health centers. A portion of the fee funds student counseling and psychological services and other well-being expenses, which have become a significant area of focus as institutions have increasingly prioritized student mental health services. Students enrolled in distance education programs are not assessed the Health Services fee.

Six universities have proposed increases to fund mandatory legislative salary increases and offset cost increases of medical supplies and services, and other inflationary pressures (App State, Fayetteville State University, University of North Carolina Asheville, UNC Greensboro, UNC Pembroke, and Winston-Salem State University).

Four of the above institutions (FSU, UNC Greensboro, UNC Pembroke, and Winston-Salem State) will also allocate a portion of the proposed increases to sustain current standards of mental health services in the face of growing student demand.

Additionally, the UNC System Office has recommended that the fees for NC Central University, University of North Carolina at Chapel Hill, and UNC Pembroke be set at the nearest whole dollar.

The proposed Health Services fees, effective Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University	\$ 10.00	\$355.00
East Carolina University	–	319.00
Elizabeth City State University	–	395.00
Fayetteville State University	60.00	356.00
N.C. A&T State University	–	370.00
NC Central University	0.34	338.00
NC State University	–	445.00
UNC Asheville	40.00	455.00
UNC-Chapel Hill	(0.15)	410.00
UNC Charlotte	–	335.00
UNC Greensboro	15.00	402.00
UNC Pembroke	59.51	275.00
UNC Wilmington	–	270.00
UNC School of the Arts	–	908.00
Western Carolina University	–	365.00
Winston-Salem State University	55.00	430.00

## Student Activities Fees

Student Activities fees provide funds for nonacademic student services and for the maintenance and operation of facilities used in conjunction with those services. Included are funds to operate student unions and intramural facilities, and provide for student organizations, newspapers, yearbooks, and entertainment programs. Students enrolled in distance education programs are not assessed the Student Activities fee.

Five universities have proposed increases to fund mandatory legislative salary increases, market increases to student wages, utility cost increases, and other inflationary pressures (App State, North Carolina Agricultural & Technical University, UNC-Chapel Hill, UNC Greensboro, and UNC Wilmington).

A portion of N.C. A&T State University's proposed increase will be allocated toward the university band to cover the increasing cost of student support, travel, and equipment. The university has funded these cost increases out of its fund balance in recent years, but an increase is needed to create a permanent funding source.

A portion of the increase proposed by the UNC-Chapel Hill will also fund critical repairs for its aging Student Union. This increase would apply to both its undergraduate and graduate student activities fees.

Additionally, the UNC System Office has recommended that the fees for seven universities be set at the nearest whole dollar (N.C. A&T, NC Central University, NC State University, UNC-Chapel Hill, UNC Pembroke, UNC Wilmington, and Winston-Salem State).

The proposed Student Activities fees, effective Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University	\$ 39.00	\$744.00
East Carolina University	–	718.00
Elizabeth City State University	–	711.00
Fayetteville State University	–	582.00
N.C. A&T State University	50.75	765.00
NC Central University		
Undergraduate	(0.40)	536.00
Graduate	0.20	462.00
Law	0.28	482.00
NC State University	0.03	708.00
UNC Asheville	–	839.00
UNC-Chapel Hill		
Undergraduate	12.84	407.00
Graduate	12.82	385.00
Law	0.50	199.00
Pharmacy	0.50	8.00
UNC Charlotte	–	650.00
UNC Greensboro	11.00	611.00
UNC Pembroke	0.16	678.00
UNC Wilmington	9.55	719.00
UNC School of the Arts	–	770.00
High School	–	826.00
Western Carolina University	–	657.00
Winston-Salem State University	0.32	568.00

## Educational and Technology Fees

Educational and Technology fees were instituted as a result of the study of student fees conducted by the Board of Governors in 1992-93 and adopted in May 1993. These fees cover specialized instructional supplies/services and scientific and information technology equipment not provided by state funds.

Three institutions (N.C. A&T, UNC Greensboro, and UNC Wilmington) have proposed increases to fund mandatory legislative salary increases, maintain the equipment refresh cycles, fund increasing software renewal costs, and combat other inflationary cost increases.

Additionally, the UNC System Office has recommended that the fees for seven universities be set at the nearest whole dollar (N.C. A&T, NC Central University, NC State, UNC-Chapel Hill, UNC Pembroke, UNC Wilmington, and Winston-Salem State).

The proposed Educational and Technology fees, effective Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University	–	\$593.00
East Carolina University	–	403.00
Elizabeth City State University	–	326.00
Fayetteville State University	–	393.00
N.C. A&T State University	14.94	498.00
NC Central University	(0.15)	448.00
NC State University	(0.28)	439.00
UNC Asheville	–	556.00
UNC-Chapel Hill	(0.30)	442.00
UNC Charlotte	–	622.00
UNC Greensboro	10.00	490.00
UNC Pembroke	0.09	534.00
UNC Wilmington	28.06	563.00
UNC School of the Arts	–	771.00
Western Carolina University	–	544.00
Winston-Salem State University	(0.46)	436.00

### Campus Security Fee

The 2013-14 UNC Campus Security Initiatives Report included high priority recommendations for new initiatives, staffing, and security measures designed to benefit the UNC System institutions. The Board approved this fee in 2015, and the Board approved an increase to set the rate at \$60 for all institutions by 2022-23.

The fee assessed to students by each institution provides the UNC System with approximately \$13 million annually to support implementation of priority needs, while encouraging shared services, collaboration, group purchasing, and efficiency on a system level, where most appropriate.

There is no proposed change to this fee for 2024-25.

### Association of Student Government Fee

The Board of Governors set this fee at \$1 for all institutions. Institutions submit this fee to the UNC System Office to support the UNC System Association of Student Governments (ASG), which is a coalition of student leaders from across the state. Funds support the ASG student adviser personnel costs and all student meeting and travel costs.

There is no proposed change to this fee for 2024-25.

## Indebtedness Fees

Under the policy for the establishment of fees adopted by the Board of Governors in 1993 and revised in 2003, fees for the retirement of indebtedness are approved at the time a project is approved and established at the time that debt is incurred. Indebtedness fees, once established, remain in effect until the debt is retired. Students enrolled in distance education programs are not assessed the Indebtedness fee.

In August 2023, the Task Force on Pricing, Flexibility, and Affordability reviewed the UNC System's existing debt service fees and instructed institutions to determine whether the current fund balances and revenue projections would allow for any portions of the indebtedness fee to be reduced or eliminated faster than originally projected. Four institutions included proposed fee reductions based on this analysis in their FY25 fee proposals.

App State has proposed a \$40 decrease in its debt service fee because higher than predicted enrollment has led to funds accumulating in excess of its current needs for debt for the Sanford Hall and Student Union projects.

NC State University has proposed a \$96 decrease because the existing debt service fee for the Derr Complex debt is scheduled to expire (i.e., debt balance paid off) at the end of FY 2023-24.

UNC Charlotte has proposed a \$25 decrease because it now has sufficient funds to pay off its Student Health Center debt.

WCU has proposed a \$177 increase in its debt service fee for its athletic facilities renovations project. This is partially offset via a planned \$86 fee swap from the Athletics fee. This is a new project that will replace two existing structures and significantly renovate a third. The debt is scheduled to sunset in 2054.

Winston-Salem State has proposed a \$63 decrease to its debt service fee because successful debt refinancing in 2021 has allowed the university to meet its debt financing needs for Civitan Park with a reduced fee.

Additionally, the UNC System Office has recommended that the fees for two universities (UNC-Chapel Hill and UNC Pembroke) be set at the nearest whole dollar.



The proposed Indebtedness fees, effective for Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University	\$ (40.00)	\$594.00
East Carolina University	–	445.00
Elizabeth City State University	–	–
Fayetteville State University	–	335.00
N.C. A&T State University	–	588.00
NC Central University	–	570.00
NC State University	(96.00)	380.00
UNC Asheville	–	394.00
UNC-Chapel Hill	0.15	147.00
UNC Charlotte	(25.00)	695.00
UNC Greensboro	–	707.00
UNC Pembroke	0.16	281.00
UNC Wilmington	–	376.00
UNC School of the Arts	–	–
Western Carolina University	177.00	700.00
Winston-Salem State University	(63.00)	360.00

## Special Fees

Special fees provide funds for specific needs that are not financed from other revenue sources. Special fees are charged *only* to students who participate in programs or activities financed from those fees. These are programs that have specialized instructional needs, e.g., programs in health affairs, law, business, engineering, and architecture. These programs are expensive and occur in curricula where students must obtain a “competitive edge” to acquire highly desirable jobs upon graduation.

The 2024-25 Fee Guidelines indicated that the Board of Governors would only consider increases to existing special fees to cover critical cost increases associated with an existing fee. Only well-justified proposals will be approved. The Board will closely scrutinize proposals and will not approve increases that do not meet this standard. New special fees may only be proposed for new programs. New special fees for existing programs will not be considered.

East Carolina University’s School of Dental Medicine has proposed a restructuring of three special fees. The university has proposed that the dental materials fee and the preclinical materials fee be combined into a single fee. The restructured fee would be a \$24 reduction and would be applicable to all students. The university has also proposed a revision to the dental instruments fee, which would reduce the fee by \$1,125 while requiring students to purchase certain dental instruments that were previously leased through the fee. This restructuring has no net cost impact to students and would allow them to retain the purchased dental instruments.

N.C. A&T has proposed a \$1,000 special fee for its Doctor of Nursing Practice program, which is scheduled to be approved by the Board of Governors concurrently with the proposed fee. These funds will be used for core costs of the program, including the acquisition of educational equipment, supplies, and technology. This fee proposal is contingent upon the approval of the program.

UNC Wilmington has proposed a \$918 special fee for its undergraduate software engineering program, which is scheduled to be approved by the Board of Governors in the April 2024 board meeting. The special fee would fund the core costs of the program, including the acquisition of software licenses for industry-standard tools among software engineering employers. This fee proposal is contingent upon the approval of the program.

WCU has proposed a \$15 increase for students enrolled in the Honors College. These additional funds will be used to raise wages for student workers to reflect current market rates.

Additionally, the UNC System Office has recommended that the fees for two universities (NC Central University and UNC-Chapel Hill) be set at the nearest whole dollar.

The Special fees, effective for Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University		
Veterinary Technology	\$ –	\$ 150.00
East Carolina University		
Music	–	35.00
SCUBA (basic class to advanced classes)	–	250 to 500
Clinical Skills Assessment	–	95.00
Dental Materials Fee	426.00	576.00
Dental Preclinical Educ. Materials	(450.00)	0.00
Dental Instrument Lease Fee (current students)	–	3,525.00
Dental Instrument Lease Fee (FY25 new students)	(1,125.00)	2,400.00
Dental Student Organization	–	60.00
AHEC-Dental Student Housing	–	1,395.00
Nurse Midwifery Malpractice Insurance	–	725.00
College of Engineering & Tech. Science	–	300.00
Elizabeth City State University		
Flight Lab – Private Part I	–	3,625.00
Flight Lab – Private Part II	–	2,875.00
Flight Lab – Instrument	–	5,000.00
Flight Lab – Commercial Part I	–	7,500.00
Flight Lab – Commercial Part II	–	7,500.00
Flight Lab – Multi-Engine Ground/Flight Lab	–	2,500.00
Flight Lab – CFI Ground/Flight Lab	–	4,000.00
Flight Lab – CFII	–	1,500.00
Flight Lab – MEI	–	3,000.00
Fayetteville State University		
Nursing Clinical	–	200.00
Student Teaching	–	200.00
Teacher Education Assessment	–	91.00
Social Work Field Experience	–	150.00
N.C. A & T State University		
ELED Exam - Reading Methods Exam	–	140.00
ELED Exam – Mathematics in Elementary	–	100.00
Horticulture Lab	–	35.00
Food & Nutritional Sciences 151 Lab	–	55.00
Food & Nutritional Sciences 442 Lab	–	19.00
Fashion Merchandising and Design Lab	–	14.00
Doctor of Nursing Practice	1,000.00	1, 000.00

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
NC Central University		
ADA Dietetic Internship Program	\$ 0.50	\$ 426.00
Nursing Technology Support	–	120.00
Enrollment Fee	–	100.00
NC State University		
Graduate Students	–	12.00
College of Engineering Program Enhancement	–	1,500.00
Professional Golf Management	–	700.00
UNC Asheville		
Engineering	–	1,000.00
UNC-Chapel Hill		
DDS/DH/MD Student Association	–	9.00
Dental Equipment – DDS	–	240.00
Dental Equipment – DH	–	85.00
Dental Materials – DDS	–	55.00
Dental Materials – Graduate	–	55.00
Dental Materials – Dental Hygiene	–	30.00
DDS Yr. 1 Clinic Technology	–	300.00
DDS Yr. 2 Clinic Technology	–	600.00
DDS Yrs. 3 & 4 Clinic Technology	–	1,200.00
Dental Grad Clinic Technology	–	1,200.00
DH Yrs. 1 & 2 Clinic Technology	–	300.00
Dentistry Instrument Mgmt. – DDS	–	2,500.00
Dentistry Instrument Mgmt. – Dental Hygiene	–	1,000.00
Dentistry Instrument Mgmt. – Dental Grad	–	1,000.00
Field Training – Biostatistics	–	25.00
Field Training – Health Policy & Admin. Grad (HPM)	–	450.00
Field Training – Health Policy & Admin. UG (HPM)	–	400.00
Field Training – MCH	–	450.00
Field Training – MPA	–	200.00
Field Training – MPH Health Behavior (HBEH)	–	600.00
Field Training – Social Work	–	300.00
Field Training – PHNU	–	450.00
Field Training – NUTR Clinical Exp.	–	450.00
Field Training – NUTR National Issues	–	50.00
Law School Practical Skills Enhancement	–	500.00
Law School Student Academic Program	–	600.00
Law Student Placement Services	–	100.00
Leadership Fee (MCH/PUBH)	–	158.00
Professional Training – HPM, MPH	–	550.00
Professional Training – HPM/MHA/MSPH (yr.1)	–	550.00
Professional Training – HPM/MHA/MSPH (yr.2)	–	1,000.00
Physician Assistant Program	–	500.00
MBA/MAC Career Management	–	600.00

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
UNC-Chapel Hill (continued)		
MBA/MAC Program Quality	\$ –	\$ 500.00
MBA/MAC Student Club	–	50.00
MD Technology – School of Medicine	–	500.00
Nursing Clinical Compliance	(0.32)	11.00
Nursing Healthcare Simulation Training	–	91.00
Nursing Practicum – Graduate	–	150.00
Nursing Practicum – Undergraduate	(0.20)	175.00
Pharmacy Clerkship	–	200.00
Senior Class Enrichment	–	2.00
Registered Dietitian Training	–	107.00
Biomedical Engineering Program Enhancement	–	1,500.00
Computer Science Program Enhancement	–	300.00
UG Business Program Expansion – Major	–	2,000.00
UG Business Program Expansion – Minor	–	1,000.00
UNC Charlotte		
College of Arts & Architecture Majors	–	250.00
College of Engineering	–	300.00
College of Computing & Informatics Majors	–	225.00
International Students	–	200.00
College of Health & Human Services Majors	–	250.00
College of Education	–	300.00
UNC Greensboro		
Student Teaching	–	250.00
Open Water Diver Scuba	–	375.00
Advanced Open Water Diver Scuba	–	271.00
Exercise Physiology	–	25.00
MSN Education	–	1,330.00
MSN/DNP Adult Gerontological NP Program	–	2,440.00
MSN/DNP RN Anesthetist Program	–	200.00
MSN/DNP Program	–	1,400.00
RN to BSN	–	210.00
Traditional BSN Program	–	1,260.00
Nursing PhD Program	–	500.00
School of Music, Theatre & Dance Studio Usage	–	70.00
Studio Art Majors (undergraduate)	–	400.00
Art History Majors	–	100.00
Dance Students	–	150.00
Theatre Students	–	400.00
Media Studies	–	100.00
Institute of Partnerships in Education (IPiE) Micro-course	–	100.00

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
UNC Wilmington		
MS in Accountancy	\$ –	\$ 150.00
EMBA Domestic Residency (Weekend)	–	950.00
EMBA Domestic Residency (Week)	–	1,925.00
EMBA International Residency (Week)	–	3,000.00
Professional MBA	–	600.00
MS Data Science	–	1,500.00
MA Integrated Marketing Communications	–	450.00
BS Software Engineering Fee	918.00	918.00
UNC School of the Arts		
School of Dance – Injury Screening & Prevention	–	524.00
School of Design and Production	–	676.00
School of Drama	–	484.00
School of Filmmaking	–	1,409.00
School of Music	–	576.00
Western Carolina University		
CFPA Studio and Equipment Usage	–	250.00
School of Engineering – Joint Program	–	200.00
Professional Education	–	72.00
Student Teaching	–	450.00
Study Abroad Fee	–	150.00
Athletics Training Program	–	400.00
Dietetics Program	–	250.00
Recreational Therapy Program	–	100.00
Emergency Medical Care Program	–	700.00
Environmental Health Program	–	100.00
Sustainability	–	10.00
Social Work Program	–	350.00
Honor College Program	15.00	30.00
NC School of Science and Mathematics		
Early Accelerator Courses * (7 <sup>th</sup> , 8 <sup>th</sup> , and 9 <sup>th</sup> grades)	–	1,495.00
Accelerator Courses * (10 <sup>th</sup> , 11 <sup>th</sup> , and 12 <sup>th</sup> grades)	–	1,925.00

*\* These fees are for non-credit high school courses (non-NCSSM students).*

## Application Fees

Application fees are charged to individuals submitting applications for admission as students to the university to offset the cost of handling applications and to provide funds for recruiting students. Increases to Application fees were not allowed for 2024-25.

The proposed Application fees, effective for Fall Term 2024, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
Appalachian State University	\$ –	\$ 65.00
East Carolina University		
Undergraduate & Graduate	–	75.00
Medical	–	75.00
Dental	–	80.00
Elizabeth City State University	–	30.00
Fayetteville State University	–	50.00
N.C. A&T State University	–	60.00
NC Central University		
Undergraduate & Graduate	–	50.00
Law	–	50.00
NC State University		
Undergraduate & Graduate	–	85.00
International – Undergraduate	–	100.00
International – Graduate	–	95.00
Non-Degree Studies	–	40.00
UNC Asheville		
Undergraduate	–	75.00
Graduate	–	60.00
UNC-Chapel Hill		
Undergraduate	–	85.00
Graduate	–	95.00
Dentistry	–	84.00
ASPID	–	150.00
ASPID Interview and Bench	–	300.00
Law	–	75.00
MAC	–	85.00
MBA	–	150.00
Medicine	–	68.00
Public Health Epidemiology Certificate	–	45.00
Public Health Concepts Certificate	–	45.00
Public Health Leadership Certificate	–	45.00

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2024-25 Fee</i>
UNC-Chapel Hill (continued)		
Maternal & Child Health Certificate	\$ –	\$ 45.00
Health Policy & Management Community Preparedness & Disaster Management	–	75.00
SPH Global Health Certificate	–	77.00
Post Masters of Science in Nursing	–	75.00
School of Education – MSA, MSA-Flex, MEDX, Post-Bacc Programs	–	90.00
UNC Charlotte		
Undergraduate & Graduate	–	75.00
International Undergraduate	–	80.00
International Graduate	–	85.00
UNC Greensboro	–	65.00
UNC Pembroke		
Undergraduate & Graduate	–	55.00
International Undergraduate	–	45.00
International Graduate	–	60.00
UNC Wilmington		
Undergraduate	–	80.00
Graduate	–	75.00
UNC School of the Arts		
Undergraduate/Graduate/High School	–	95.00
International Students	–	130.00
Western Carolina University		
Undergraduate & Graduate	–	65.00
International Intensive English Program	–	90.00
Winston-Salem State University	–	50.00

The attached summary spreadsheets provide an overview of the tuition and fee rates for undergraduate resident and nonresident students effective for the 2024-25 academic year.



**The University of North Carolina**  
**Tuition and Fees Applicable to All Regular Full-Time**  
**Undergraduate Resident Students by Carnegie Classification**  
**Proposals for 2024-25**

	2023-24 Approved Rates				Recommended 2024-25 Changes					
	Tuition	Mandatory Fees*	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
NC State	\$6,535.00	\$1,885.25	\$476.00	\$8,896.25	\$0.00	\$ (0.25)	(96.00)	-\$96.25	\$8,800.00	(1.1%)
UNC-CH	7,019.00	1,586.61	146.85	8,752.46	0.00	12.39	0.15	12.54	8,765.00	0.1%
ECU	4,452.00	2,274.00	445.00	7,171.00	0.00	0.00	0.00	0.00	7,171.00	0.0%
N.C. A&T	3,540.00	2,498.31	588.00	6,626.31	0.00	65.69	0.00	65.69	6,692.00	1.0%
UNCC	3,812.00	2,492.00	720.00	7,024.00	0.00	20.00	(25.00)	(5.00)	7,019.00	(0.1%)
UNCG	4,422.00	2,339.00	707.00	7,468.00	0.00	68.00	0.00	68.00	7,536.00	0.9%
UNCW	4,443.00	2,394.94	376.00	7,213.94	0.00	38.06	0.00	38.06	7,252.00	0.5%
App State	4,242.00	2,505.00	634.00	7,381.00	0.00	64.00	(40.00)	24.00	7,405.00	0.3%
FSU	1,000.00	2,190.00	335.00	3,525.00	0.00	60.00	0.00	60.00	3,585.00	1.7%
NCCU	3,728.00	2,245.21	570.00	6,543.21	0.00	(0.21)	0.00	(0.21)	6,543.00	0.0%
UNCP	1,000.00	2,289.76	280.84	3,570.60	0.00	77.24	0.16	77.40	3,648.00	2.2%
WCU	1,000.00	2,540.00	523.00	4,063.00	0.00	(86.00)	177.00	91.00	4,154.00	2.2%
WSSU	3,401.00	2,220.14	423.00	6,044.14	0.00	54.86	(63.00)	(8.14)	6,036.00	(0.1%)
UNCA	4,122.00	2,777.00	394.00	7,293.00	0.00	40.00	0.00	40.00	7,333.00	0.5%
ECSU	1,000.00	2,392.00	0.00	3,392.00	0.00	0.00	0.00	0.00	3,392.00	0.0%
UNCSA**	6,497.00	2,510.00	0.00	9,007.00	0.00	0.00	0.00	0.00	9,007.00	0.0%
<b>Average</b>	<b>3,763.31</b>	<b>2,321.20</b>	<b>413.67</b>	<b>6,498.18</b>	<b>0.00</b>	<b>25.86</b>	<b>(2.92)</b>	<b>22.94</b>	<b>6,521.13</b>	<b>0.4%</b>

\* Students enrolled in distance education programs are exempt from certain mandatory fees and the debt service fee. They are assessed the Educational and Technology fee, the Campus Security fee, and the Association of Student Government fee.

\*\* Does not include High School

**The University of North Carolina**  
**Tuition and Fees Applicable to All Regular Full-Time**  
**Undergraduate Nonresident Students by Carnegie Classification**  
**Proposals for 2024-25**

	2023-24 Approved Rates				Recommended 2024-25 Changes					
	Tuition	Mandatory Fees*	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
NC State	\$29,407.00	\$1,885.25	\$476.00	\$31,768.25	\$1,176.00	\$ (0.25)	\$ (96.00)	\$1,079.75	\$32,848.00	3.4%
UNC-CH	37,360.00	1,586.61	146.85	39,093.46	1,868.00	12.39	0.15	1,880.54	40,974.00	4.8%
ECU	20,729.00	2,274.00	445.00	23,448.00	0.00	0.00	0.00	0.00	23,448.00	0.0%
N.C. A&T	17,200.00	2,498.31	588.00	20,286.31	200.00	65.69	0.00	265.69	20,552.00	1.3%
UNCC	18,474.00	2,492.00	720.00	21,686.00	591.00	20.00	(25.00)	586.00	22,272.00	2.7%
UNCG	20,168.00	2,339.00	707.00	23,214.00	605.00	68.00	0.00	673.00	23,887.00	2.9%
UNCW	20,111.00	2,394.94	376.00	22,881.94	1,207.00	38.06	0.00	1,245.06	24,127.00	5.4%
App State	21,238.00	2,505.00	634.00	24,377.00	637.00	64.00	(40.00)	661.00	25,038.00	2.7%
FSU	5,000.00	2,190.00	335.00	7,525.00	0.00	60.00	0.00	60.00	7,585.00	0.8%
NCCU	16,764.00	2,245.21	570.00	19,579.21	0.00	(0.21)	0.00	(0.21)	19,579.00	0.0%
UNCP	5,000.00	2,289.76	280.84	7,570.60	0.00	77.24	0.16	77.40	7,648.00	1.0%
WCU	5,000.00	2,540.00	523.00	8,063.00	0.00	(86.00)	177.00	91.00	8,154.00	1.1%
WSSU	14,057.44	2,220.14	423.00	16,700.58	(0.44)	54.86	(63.00)	(8.58)	16,692.00	(0.1%)
UNCA	21,470.00	2,777.00	394.00	24,641.00	0.00	40.00	0.00	40.00	24,681.00	0.2%
ECSU	5,000.00	2,392.00	0.00	7,392.00	0.00	0.00	0.00	0.00	7,392.00	0.0%
UNCSA**	24,231.00	2,510.00	0.00	26,741.00	0.00	0.00	0.00	0.00	26,741.00	0.0%
<b>Average</b>	<b>17,575.59</b>	<b>2,321.20</b>	<b>413.67</b>	<b>20,310.46</b>	<b>392.72</b>	<b>25.86</b>	<b>(2.92)</b>	<b>415.67</b>	<b>20,726.13</b>	<b>2.0%</b>

\* Students enrolled in distance education programs are exempt from certain mandatory fees and the debt service fee. They are assessed the Educational and Technology fee, the Campus Security fee, and the Association of Student Government fee.

\*\* Does not include High School

**AGENDA ITEM**

A-4. Sale of Special Obligation Bonds – NC State University .....Jennifer Haygood

**Situation:** NC State University (“NC State”) requests that the University of North Carolina Board of Governors issue special obligation bonds (the “2024A Bonds”) in an aggregate principal amount not to exceed \$52 million, plus an additional amount not to exceed five percent of such principal amount. The 2024A Bonds will finance (i) the costs of the acquisition and renovation of a student housing facility known as University Towers (the “2024A Project”), and (ii) pay certain costs incurred in connection with the issuance of the 2024A Bonds.

**Background:** The Board is authorized to issue special obligation bonds for capital improvement projects that have been approved by the North Carolina General Assembly. The General Assembly authorized funding for the 2024A Project under S.L. 2023-66. The expected cost of funds for the 2024A Bonds is approximately 4.25 percent.

On November 16, 2023, the Board of Governors authorized NC State to finance, under its existing commercial paper program, the acquisition of University Towers and renovations, in an aggregate principal amount not to exceed \$52 million. This request to issue 2024A Bonds will supersede NC State’s authorization to utilize commercial paper for the project.

**Assessment:** NC State has an issuer credit rating of “Aa1” with a stable outlook from Moody’s Investors Service and an issuer credit rating of “AA” with a stable outlook from S&P Global Ratings. NC State is currently not rated by Fitch Ratings. This transaction is expected to have no impact on NC State’s credit ratings.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda.

## **Sale of Special Obligation Bonds – NC State University**

### **ISSUE OVERVIEW**

The University of North Carolina Board of Governors is authorized to issue special obligation bonds for capital improvements projects that have been approved by the North Carolina General Assembly. Although a specific source of funding is used by a campus when retiring these bonds, special obligation bonds are generally payable from all campus revenues excluding tuition, State appropriations, and restricted reserves.

NC State University (“NC State”) requests that the Board issue special obligation bonds (the “2024A Bonds”) in an amount not to exceed \$52 million plus an additional amount not to exceed five percent of such principal amount. The proceeds of the 2024A Bonds will be used to finance the costs of the acquisition and renovation of a student housing facility known as University Towers (“2024A Project”) and pay certain costs incurred in connection with the issuance of the 2024A Bonds. The General Assembly authorized the 2024A Project under S.L. 2023-66. The expected cost of funds of the 2024A Bonds is approximately 4.25 percent. The 2024A Bonds will be sold on a competitive basis in the public market.

On November 16, 2023, the Board authorized the use of the commercial paper program in an amount not to exceed \$52 million to provide interim financing for the acquisition and renovation of University Towers. This request to issue 2024A Bonds will supersede NC State’s authorization for interim financing provided by commercial paper.

NC State has an issuer credit rating of “Aa1” with a stable outlook from Moody’s Investors Service and an issuer credit rating of “AA” with a stable outlook from S&P Global Ratings. NC State is currently not rated by Fitch Ratings. This transaction is expected to have no impact on NC State’s credit ratings.

Parker Poe Adams & Bernstein LLP is bond counsel, and First Tryon Advisors LLC is the financial advisor.

### **RECOMMENDATION**

It is recommended that the president of the University, or his designee, be authorized to sell the special obligation bonds through the attached resolution.

**RESOLUTION OF THE UNIVERSITY OF NORTH CAROLINA BOARD OF  
GOVERNORS AUTHORIZING THE ISSUANCE OF SPECIAL OBLIGATION  
BONDS TO FINANCE SPECIAL OBLIGATION BOND PROJECTS  
FOR NC STATE UNIVERSITY**

**WHEREAS**, pursuant to Chapter 116 of the General Statutes of North Carolina, the University of North Carolina Board of Governors (the “Board”) is vested with general control and supervision of the constituent institutions of the University of North Carolina System (the “UNC System”); and

**WHEREAS**, the Board is authorized by Chapter 116D of the General Statutes of North Carolina (the “Act”) to issue, subject to the approval of the Director of the Budget, at one time or from time to time, (1) special obligation bonds of the Board for the purpose of paying all or any part of the cost of acquiring, constructing, or providing special obligation projects and (2) refunding bonds for the purpose of refunding any bonds by the Board under the Act or under any Article of Chapter 116 of the General Statutes of North Carolina, including the payment of any redemption premium on them and any interest accrued or to accrue to the date of redemption of the bonds refunded; and

**WHEREAS**, NC State University (“NC State”) has requested that the Board issue special obligation bonds, the proceeds of which are to be used by NC State to finance the acquisition and renovation of University Towers as authorized by S.L. 2023-66 of the 2023 Session of the North Carolina General Assembly (collectively, the “Special Obligation Bond Project”);

**WHEREAS**, the Board has determined to issue NC State General Revenue Bonds (with appropriate descriptions and series designations) in one or more series (the “Bonds”) to (1) finance the Special Obligation Bond Project and (2) pay the costs of issuing the Bonds; and

**WHEREAS**, the Board has determined to issue the Bonds under the General Trust Indenture dated as of October 1, 2001 (the “General Indenture”) and a series indenture (the “Series Indenture”), each between the Board and U.S. Bank Trust Company, National Association, as trustee; and

**WHEREAS**, the Bonds and other obligations issued under the General Indenture are payable solely from any funds of NC State or the Board (held for NC State) in each Fiscal Year remaining after satisfying obligations of NC State or the Board under a trust indenture, trust agreement or bond resolution providing for the issuance of debt as of the date of the NC State General Indenture with respect to NC State, but excluding (1) appropriations by the General Assembly of the State from the State General Fund, (2) tuition payments by NC State students, (3) funds whose purpose has been restricted by the gift, grant or payee thereof, (4) revenues generated by Special Facilities (as defined in the NC State General Indenture), and (5) funds restricted by law (the “Available Funds”);

**WHEREAS**, the Board proposes to sell the Bonds through a competitive sale to the bidder or bidders whose bid or bids result in the lowest true interest cost to NC State; and

**WHEREAS**, there have been made available to the Board forms of the following documents (the “Board Documents”) which the Board proposes to approve, ratify, execute, and deliver, as applicable, to effectuate the financing:

1. the Series Indenture;

2. the Preliminary Official Statement (the “Preliminary Official Statement”) relating to the Bonds, which after the inclusion of certain pricing and other information will become the final Official Statement (the “Official Statement”) relating to the Bonds;
3. the Notice of Sale for the Bonds (the “Notice of Sale”); and
4. the Bonds in the form set forth in the Series Indenture; and

**WHEREAS**, the issuance of the Bonds does not directly, indirectly, or contingently obligate the State or any agency or political subdivision of the State to levy or to pledge any taxes to pay the cost, in whole or in part, of the Bonds in compliance with Section 116D-23 of the Act;

**NOW, THEREFORE, BE IT RESOLVED** by the Board as follows:

Section 1. **Authorization of Bonds.** The Board hereby authorizes the issuance of the Bonds in an aggregate principal amount not to exceed \$52,000,000, plus up to an additional five percent (5%) of such amount to pay issuance expenses and other related additional costs, under the General Indenture and the Series Indenture to pay the costs of financing the Special Obligation Bond Project and costs incurred in connection with the issuance of the Bonds. The Bonds may be issued in one or more series of bonds, tax-exempt or taxable, as the Senior Vice President for Finance and Administration and CFO of the UNC System (the “SVP-Finance”) or her designee, in consultation with the appropriate officers at NC State, determine to be in NC State’s best interest.

Section 2. **Sufficiency of Available Funds.** The Board hereby finds that sufficient Available Funds are available to pay the principal of and interest on the Bonds and to provide for the maintenance and operation of the facilities at NC State to the extent required under the General Indenture.

Section 3. **Selection of Financing Team Members.** The Board authorizes the SVP-Finance and the Executive Vice Chancellor for Finance and Administration of NC State, and their respective designees, to select the professionals necessary to undertake the financing as contemplated in this Resolution.

Section 4. **Authorization of Board Documents.** The form and content of the Board Documents are in all respects authorized, approved, and confirmed, and the Chair of the Board, the President of the UNC System, the SVP-Finance, the Secretary and the Assistant Secretary of the Board, and the Secretary of the UNC System, or anyone acting in an interim capacity, and their respective designees, individually and collectively (the “Authorized Officers”), are each authorized, empowered, and directed to execute and deliver, as applicable, the Board Documents for and on behalf of the Board, including necessary counterparts, in substantially the form and content presented to the Board, but with such changes, modifications, additions or deletions therein as to them seem necessary, desirable, or appropriate, their execution thereof to constitute conclusive evidence of the Board’s approval of any and all such changes, modifications, additions, or deletions therein. From and after the execution and delivery of the Board Documents, as applicable, the Authorized Officers are each hereby authorized, empowered, and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Board Documents as executed.

Section 5. **Authorization of Competitive Sale of Bonds.** That the Chair of the Board, the President of the UNC System, the SVP-Finance, and the Executive Vice Chancellor for Finance and Administration of

NC State, or their respective designees, individually or collectively, be and they hereby are each authorized, empowered, and directed to sell the Bonds through a competitive sale to the bidder or bidders whose bid or bids result in the lowest true interest cost to NC State, and the Authorized Officers and the Executive Vice Chancellor for Finance and Administration of NC State, or their respective designees, individually or collectively, are each hereby authorized, empowered, and directed to do all such acts and things and to execute all such documents as may be necessary to carry out such sale of the Bonds.

Section 6. **Authorization of Preliminary Official Statement and Official Statement.** The form, terms, and content of the Preliminary Official Statement are in all respects authorized, approved, and confirmed, and the use of the Preliminary Official Statement in connection with the sale of the Bonds is hereby in all respects authorized, approved, ratified, and confirmed. The President of the UNC System and the SVP-Finance, or their respective designees, individually or collectively, are each authorized, empowered, and directed to deliver the Official Statement for and on behalf of the Board in the form and content of the Preliminary Official Statement presented to the Board, but with such changes, modifications, additions, or deletions therein as to them seem necessary, desirable, or appropriate, the sale of the Bonds in accordance with the Notice of Sale to constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions, or deletions therein.

Section 7. **General Authority.** From and after the execution and delivery of the Board Documents, as applicable, the Authorized Officers are each hereby authorized, empowered, and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of said documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to the issuance and ongoing administration of the Bonds. Any provision in this Resolution that authorizes more than one Authorized Officer to take certain actions shall be read to permit such Authorized Officers to take the authorized actions either individually or collectively. The Chancellor and the Executive Vice Chancellor for Finance and Administration of NC State, or their respective designees, individually or collectively, are hereby authorized to execute and deliver all documents as may be necessary to the issuance and ongoing administration of the Bonds on behalf of NC State.

Section 8. **Conflicting Provisions.** All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 9. **Effective Date.** This Resolution is effective immediately on the date of its adoption.

*PASSED, ADOPTED, AND APPROVED* this 29th day of February, 2024.

STATE OF NORTH CAROLINA                    )  
  )  
COUNTY OF WAKE                            )

SECRETARY’S CERTIFICATE  
OF AUTHENTICATION  
SS:

I, Meredith R. McCullen, Associate Vice President and Secretary of the University of North Carolina System, *DO HEREBY CERTIFY* that (1) the foregoing is a full, true, and correct copy of the approving resolution adopted by the Board of Governors of the University of North Carolina System (the “*Board of Governors*”) at its meeting on February 29, 2024, and appearing in the minutes of such meeting, (2) notice of the meeting of the Board of Governors held on February 29, 2024 was sent to each member of the Board of Governors, and (3) a quorum was present at the meeting on February 29, 2024, at which time the foregoing Resolution was adopted.

**WITNESS**, my hand and the seal of the University of North Carolina System this \_\_\_\_ day of \_\_\_\_\_, 2024.

[SEAL]

\_\_\_\_\_  
Meredith R. McCullen, Associate Vice President and  
Secretary of the University of North Carolina System



**AGENDA ITEM**

A-5. Capital Improvement Projects..... Katherine Lynn

- Situation:** NC State University and University of North Carolina Asheville have requested three new capital improvement projects and Fayetteville State University, NC State, University of North Carolina at Chapel Hill, and University of North Carolina at Charlotte have requested increased authorization for four capital improvement projects.
- Background:** The University of North Carolina Board of Governors may authorize capital construction projects at University of North Carolina System institutions using available funds.
- Assessment:** FSU, NC State, UNC Asheville, UNC-Chapel Hill, and UNC Charlotte are requesting projects that meet statutory requirements. It is recommended that the Board approve the projects and the method of funding. It is further recommended that these projects be reported to the North Carolina Office of State Budget and Management as non-appropriated projects that do not require any additional debt or burden on state appropriations.
- Action:** This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda.

## Capital Improvement Projects – Fayetteville State University, NC State University, University of North Carolina Asheville, University of North Carolina at Chapel Hill, and University of North Carolina at Charlotte

### ISSUE OVERVIEW

University of North Carolina System institutions are required to request authority from the University of North Carolina Board of Governors to proceed with non-appropriated projects using available funds (non-general funds). Non-appropriated capital projects are funded by the institution and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings.

Five UNC System institutions have requested seven capital improvement projects: three new projects and four projects for increased authorization.

### I. NEW PROJECTS

Institution/Project Title		Total Project Cost	Previous Authorization	Requested Authorization	Funding Source
<b>NC State University</b>					
1.	Centennial Campus Substation - Reconstruction and Upgrades <sup>1</sup>	\$5,550,000	\$275,000	\$5,275,000	Trust Funds
2.	Flex Factory - Textiles Complex <sup>1</sup>	\$6,000,000	\$180,000	\$5,820,000	F&A (42%)/Donations & Gifts (58%)
<i>NC State Subtotal</i>		<i>\$11,550,000</i>	<i>\$455,000</i>	<i>\$11,095,000</i>	
<b>University of North Carolina Asheville</b>					
3.	West Ridge Residence Hall Bathroom Renovations	\$811,035	\$0	\$811,035	Housing Receipts
<i>UNCA Subtotal</i>		<i>\$811,035</i>	<i>\$0</i>	<i>\$811,035</i>	
<b>Grand Total</b>		<b>\$12,361,035</b>	<b>\$455,000</b>	<b>\$11,906,035</b>	

### II. INCREASED AUTHORIZATION

Institution/Project Title		Total Project Cost	Previous Authorization	Requested Authorization	Funding Source
<b>Fayetteville State University</b>					
4.	New Residence Hall	\$50,000,000	\$44,000,000	\$6,000,000	SCIF Appropriations (86%)/ Trust Funds (14%)
<i>FSU Subtotal</i>		<i>\$50,000,000</i>	<i>\$44,000,000</i>	<i>\$6,000,000</i>	

## II. INCREASED AUTHORIZATION cont.

NC State University					
5.	Baseball Renovation & Addition - Doak Field	\$20,000,000	\$15,000,000	\$5,000,000	Athletic Receipts
NC State Subtotal		\$20,000,000	\$15,000,000	\$5,000,000	
University of North Carolina at Chapel Hill					
6.	South Building Accessibility Improvements	\$3,360,000	\$2,300,000	\$1,060,000	Carry-forward (90%)/ F&A (10%)
UNC-CH Subtotal		\$3,360,000	\$2,300,000	\$1,060,000	
University of North Carolina at Charlotte					
7.	McEniry Repairs to Electrical, Plumbing & HVAC	\$1,843,664	\$1,093,664	\$750,000	SCIF R&R (59%)/ Carry-forward (41%)
UNCC Subtotal		\$1,843,664	\$1,093,664	\$750,000	
<b>Grand Total</b>		<b>\$75,203,664</b>	<b>\$62,393,664</b>	<b>\$12,810,000</b>	

<sup>1</sup>Previous authorization reflects advance planning authority delegated to Boards of Trustees.

## RECOMMENDATION

All projects and associated funding sources are in compliance with G.S. 143C-8-12 (State Budget Act).

It is recommended that these projects be authorized and reported to the North Carolina Office of State Budget and Management as non-appropriated projects that do not require any additional debt or burden on state appropriations.

## III. REPORTING

The following projects are being reported to the Board of Governors and Fiscal Research Division in compliance with GS 143C-8-13 (d) which permits chancellors to authorize Repairs and Renovation projects less than \$600,000 in 13 allowable categories.

Institution/Project Title		Amount	Fund Source	R&R Category
East Carolina University				
1.	Brody Replace Computer Room AC Units GE-99	\$330,000	Carry-forward	(4) Repairs to or installation of new electrical, plumbing, and heating, ventilating, and air-conditioning systems

**AGENDA ITEM**

A-6. Acquisition of Property by Deed – University of North Carolina at Charlotte ..... Katherine Lynn

**Situation:** The University of North Carolina at Charlotte Board of Trustees requests authorization to acquire property by deed of the Student Outdoor Event Venue and Tailgating Park located at 9375 Robert D. Snyder Road, Charlotte, NC. The property includes a covered pavilion, an associated support building, and other site improvements constructed by the Foundation for UNC Charlotte.

**Background:** The UNC Charlotte Board of Trustees previously approved a nominal-rate two-year ground lease to the Foundation for UNC Charlotte of approximately 5.11 acres for the purpose of constructing an outdoor event venue. The project includes a covered event pavilion and a 4,050-square-foot associated support building for restrooms, storage, and other support functions. Additional site improvements include infrastructure, lighting, landscaping, paved walkways, and a service access road. The project was completed in August 2023 and was funded by donations. The estimated value is \$9.014 million.

**Assessment:** The project will provide a venue and amenities to support UNC Charlotte's athletic events and outdoor student activities. The project was reviewed and inspected by the North Carolina State Construction Office.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda followed by approval by the Council of State.

## **Acquisition of Property by Deed – University of North Carolina at Charlotte**

### **ISSUE OVERVIEW**

The University of the North Carolina System institutions are required to request authority from the University of North Carolina Board of Governors to proceed with certain acquisitions and dispositions of real property.

The University of North Carolina at Charlotte Board of Trustees requests authorization to acquire the Student Outdoor Venue and Tailgating Park located at 9375 Robert D. Snyder Road, Charlotte, NC. On February 16, 2022, the UNC Charlotte Board of Trustees approved a nominal-rate, two-year ground lease to the Foundation for UNC Charlotte of approximately 5.11 acres located on the university's millennial campus for the purpose of constructing and gifting back an outdoor event venue and park. The project includes an outdoor covered pavilion, a 4,050-square-foot associated support building and additional site improvements. The support building includes restrooms, IT closet, game-day security operations room, audiovisual control room, housekeeping, storage, and first aid station. The site improvements include infrastructure, lighting, landscaping, fencing, paved walkways, and a service access road. Construction was completed August 2023, and the North Carolina State Construction Office reviewed and inspected the project. The project was funded from donations and the estimated value is \$9.014 million.

Event revenues and fees will be the primary funding source for operating and maintaining the project with secondary funding, if needed, from athletic events fees. The project will be managed by the UNC Charlotte Division of Student Affairs.

### **RECOMMENDATION**

It is recommended that the Board of Governors approve the request. This item requires approval by the Council of State.

Form PO-1  
Rev. 10/01  
Original and one copy to State Property Office

## STATE OF NORTH CAROLINA DEPARTMENT OF ADMINISTRATION

### \*ACQUISITION OF REAL PROPERTY

Institution or Agency: UNC Charlotte

Date: Nov 29, 2023

The Department of Administration is requested, as provided by GS §146-22 et seq., to acquire the real property herein described by *purchase, lease, rental, or other (specify)*. (gift) Deed

This Property is needed for the following reasons and purposes: *(Attach additional pages if needed.)*

In accordance with the terms & conditions of the ground-lease to support a donor restricted-funded capital project to construct a Student Outdoor Event Venue and Tailgating Park on *Millennial-campus-designated* state land, UNC Charlotte requests authorization to acquire the resultant project improvements.

Name and Address of Present Owner: Beth D. Crigler, President  
Foundation for the Univ. of NC at Charlotte  
8724 University City Blvd  
POC: Richard LaLiberte, Property Officer  
rlaliber@uncc.edu

Description of Property: *(Attach additional pages if needed.)*

Project improvements include, but are not limited to a (metal-roof-structured) covered pavilion with an associated 4,050 SF venue "support building." Support building improvements include: restrooms, IT closet, game-day security-operations room, Audio-visual control room, Mechanical & Electrical rooms, housekeeping and first-aid stations.

Overall site improvements include: infrastructure (stormwater, water, sewer, fiber, electric transformers & control panels and irrigation); and, related site improvements (lighting, security cameras, WIFI, landscaping, fencing, entrance gates, traffic-control bollards, paved walkways, fire hydrants and service access road).

Estimated value: \$9,014,000 Rental price (if applicable): NA

Funds for the acquisition of this property are available in our budget under Code: \_\_\_\_\_, Item: \_\_\_\_\_, Other: Donor funds were used for the construction of the facilities

In the event the above described real property is not acquired, is there other real property available, owned by the State or otherwise, that you believe would, if acquired, fulfill the requirements of your agency?

If so, give details. none

*(Complete if Agency has a Governing Board.)*

Action recommending the above request was taken by the Governing Board of Trustees and is recorded in the minutes thereof on Feb 16, 2022 (date).

Signature:  
Title:

DocuSigned by:  
  
03B88EFF44BD4C5...  
DR. RICHARD F. AMON

Vice Chancellor for Business Affairs  
11/29/2023 | 11:08 AM EST

\*The term "real property" includes timber rights, mineral rights, etc. (GS §146-64)





LOCATION MAP





TOPOGRAPHIC  
SURVEY  
**1-1**





Pavilion & Support Building



Pavilion & Support Building



Water & irrigation controls





Paved walkways, Lighting & Landscaping



Electrical Infrastructure & Breaker-control Panels



Electrical Infrastructure & Storm water controls



Service & Access Road



Tailgate Park







Paved walkways, Lighting & Landscaping



Tailgate Park



Security Cameras & Wi-Fi

