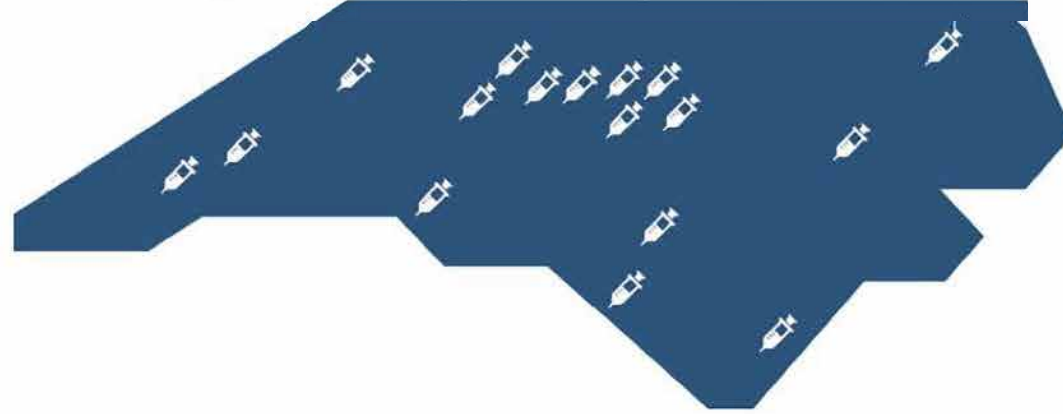


UNC Campus Vaccination Clinics



App State	3,965
ECSU	507
ECU	2,385
FSU	308
N.C. A&T	7,922
NC State	5,501
NCCU	3,688
UNC-CH	3,273

UNCA	15,853
UNCC	2,662
UNCG	7,402
UNCP	914
UNCSA	347
UNCW	2,564
WCU	13,002
WSSU	6,984

*as of 4/21/21

Total Clinic Vaccinations

77,277

+

UNC Health Vaccinations

358,518



April 2021

Board of Governors Remarks

A year ago, we were vacating our campuses. Today, we're vaccinating them against the virus. As of today, our campus clinics have performed over 77,000 vaccinations. UNC Health on its own across the state over 360,000. Tremendous undertaking, a lot of effort goes into making this possible. Incredibly important towards getting back to normal in the fall.

I'd very much like to begin my report, Mr. Chair, with another round of thanks to all the thousands of University employees and community volunteers who have stepped up to staff vaccine clinics. Even with the complications last week around vaccine availability, they have continued to do outstanding work in giving our frontline staff easy access to vaccines, serving the public across North Carolina as eligibility opened up, and moving quickly to vaccinate as many students as we possibly can before the summer break.

I'm going to keep saying this every time I have the chance: I strongly encourage all of our students, and every citizen of our state, to get vaccinated as soon as you can. It's the fastest way to fully reopen our campuses, our state, and our economy. A lot of work has gone into encouraging people to get vaccinated and providing great information about how vaccines work, how they're developed, and all of the rigorous work that goes into making them safe. Public health depends on public trust, and that's something we must constantly earn.

With the progress we've seen over the last few months, we are optimistic about the start of the fall semester looking much closer to normal. Like all of you, I'm eager to see students back in classrooms, back in face-to-face conversations, back to socializing and making real-world connections. It's not just because it's a happier way to live, but because it makes a real difference in the health and wellbeing of students.

It's true that our faculty and staff have done an outstanding job under very difficult circumstances since the pandemic first took hold last spring. It's also true that a great many faculty and students have struggled, profoundly, with the hardships of the year gone by. The toll on mental health has been heartbreaking, and everything I've read and heard suggests that reclaiming a shared social life is vital for our students.

I think the last year has given all of us a deeper appreciation for the real substance of life. And it has certainly given me a closer understanding of what we mean when we talk about "the college experience," and why that matters to students. We're here to provide knowledge and expertise, certainly. To help a rising generation master the skills and subjects that will propel their careers and drive our economy. But we're also helping people build fuller, richer lives — friends they'll know for decades, memories they'll hold for a lifetime, habits of thinking and being that develop as much from connecting to each other as they do from any lecture or lab. We've borne the loss of all that gracefully,



but not easily. We can't get back that lost time, but we can do our best to make up for it in the months to come.

The relief funds being made available from the federal government will help get our campuses up and running again more than a year after we began reduced operations for housing, dining, and a host of other auxiliary services. I'm glad for that added support. But we're going a step further than just restoring the old normal. I've directed chancellors to use as much of that funding as they can to offset and reduce the cost of attendance, with a special focus on housing and dining fees, for the coming years. There's no better way to support North Carolina's recovery and send a message of welcome to students.

I've asked that we put new resources into summer programs and other opportunities to accelerate credit hours, especially for students who may have fallen behind or needed to pursue a reduced class load due to the disruptions of the past year. And I'm directing all of our campuses to invest in outreach and recruitment of rural, low-income, and underrepresented students. After years of progress in welcoming more of those students across the system, the pandemic put a dent in enrollment from those groups. We need to make up that ground, and fast, to ensure fair opportunity for all North Carolinians to pursue higher education.

And, we're not letting up on the core priorities we set out four years ago, when the Board approved a strategic plan focused on affordability and access. Just as we've done every year since the start of that plan in 2017, we've just published annual performance review for each institution. The whole system made impressive progress in a very tough year, but I want to especially call out N.C. A&T, NC State, UNC-Chapel Hill, UNC Charlotte, and the UNC School of the Arts for meeting or exceeding their goals on four out of five targets. And not to be outdone, UNC Greensboro nailed *all five* priority metrics for the third year in a row.

These aren't just numbers. Every percentage point improvement in rural enrollment means hundreds of students getting a life-changing opportunity. Every increase in graduation rate means more students leaving with lower debt and a valuable degree, ready to pursue their dreams and make a difference for North Carolina. So, there are real people behind these numbers, people with real responsibilities and ambitions. We don't forget it.

And I'm so glad we'll get the chance to celebrate their accomplishments in person next month. Even with so much else going on, our chancellors and their teams have done a great job coming up with contingency plans for safe, socially distanced commencement ceremonies so that the class of 2021 can enjoy the milestone they've so richly earned. The logistics to pull this off are somewhat daunting — most campuses will be holding two or more separate ceremonies, to safely accommodate everyone — but I think these occasions matter. They matter. I think it's right that we honor the work these students have put in, and that we give our faculty and staff the chance to see firsthand the joy and accomplishment they've brought for so many.



I hope all of you will have the chance to take part in one of these ceremonies. We'll be marking graduation, of course. But I can't help feeling that this year's commencement will mark so much more, a true milestone in the life of our University and our state.

Designation of Millennial Campus – University of North Carolina Asheville

ISSUE OVERVIEW

G.S. 116-198.34 grants the Board of Governors authority to designate real property as a millennial campus when recommended by the president. It states that “designation shall be based on an express finding by the Board of Governors that the institution desiring to create a millennial campus has the administrative and fiscal capability to create and maintain such a campus and provided further, that the Board of Governors has found that the creation of the constituent institution’s millennial campus will enhance the institution’s research, teaching, and service missions as well as enhance the economic development of the region served by the institution.”

The UNC Asheville Board of Trustees is requesting millennial campus designation to support UNC Asheville’s Revitalization Plan, the 30-year campus master plan, and the university’s first ever 2020-2028 comprehensive capital campaign. The millennial campus designation will provide development flexibility, community engagement, innovative partnerships, and core academic mission support. The proposed properties have the potential for future development including a new performing arts center, a new OLLI facility, a new retail and mixed-use development, a conference center, improved athletic facilities, including related parking, affordable faculty housing, and other community connected and academic initiatives. The request for millennial campus designation is approximately 210.17 acres and includes the following sites:

1. Cultural and Performing Arts Center, Odyssey School & Amphitheater	32.95 acres
2. Osher Lifelong Learning Institute (OLLI)	5.80 acres
3. Rhoades House	9.53 acres
4. Kellogg Executive Leadership Center	46.29 acres
5. Athletics Facilities	37.40 acres
6. Affordable & Sustainable Faculty Housing	55.60 acres
7. Botanical Gardens of Asheville	13.80 acres
8. Riverside Properties	5.80 acres
9. Global Leadership Institute Annex	<u>3.00 acres</u>
TOTAL	210.17 acres

RECOMMENDATION

It is recommended that the Board of Governors approve the millennial campus designation with the understanding that specific projects, leases, and other actions related to the millennial campus – including those on property owned by an endowment board – shall be subject to Board of Governor’s approval unless authorized under delegated authority.



Executive Summary of UNC Asheville's Request for Millennial Campus Designation

Article 21B of Chapter 116 of the North Carolina General Statutes (the “**Millennial Campus Act**”) authorizes the Board of Governors of the University of North Carolina (the “**Board**”) to designate real property owned or to be acquired by a constituent institution as a “Millennial Campus” if the Board determines the designation will enhance the institution's research, teaching, and service missions and drive economic development.

UNC Asheville has recently refreshed and updated its long-range planning efforts, identifying initiatives, programs, and opportunities critical to serving its distinct role within the UNC System and maintaining its position as one of the nation's premiere public liberal arts institutions.

UNC Asheville is requesting Millennial Campus designation for the property shown on the maps attached as Exhibit A (the “**Proposed Millennial Campus**”) to provide the University with the tools and flexibility required to unlock the value of its assets, accelerate UNC Asheville's strategic vision, and underscore the central role UNC Asheville plays in supporting the vibrancy and vitality of Western North Carolina.

Leveraging the Millennial Campus Designation

UNC Asheville's trajectory over the next decade and beyond will be shaped by the successful implementation of three core initiatives—the UNC Asheville's Revitalization Plan, the 30-year campus master plan completed in 2020 and the University's first-ever 2020-2028 comprehensive capital campaign.

The UNC Asheville Revitalization Plan, completed in 2021, identified six key goals: (1) Build Fiscal Capacity, (2) Strengthen Market Position and University Impact, (3) Grow Enrollment, (4) Innovate and Evolve Academically, (5) Amplify and Improve the Student Experience and Workforce/Thought Force Outcomes, and (6) Energize State and Regional Partnerships.

From 2018-2020, UNC Asheville commissioned and completed a 30-year (2020-2050) campus master plan to align the campus assets and capital improvement program with those core priorities. To fuel its plans, UNC Asheville will soon launch its first Comprehensive Centennial Campaign with a preliminary goal to raise \$101+ million over the next 8 years when, in 2028, the University will celebrate its 100th year in service to the state and the nation.

As described below, a Millennial Campus designation would provide UNC Asheville with a full complement of tools and strategic leverage choices to ensure the successful implementation of these three vital initiatives.

- **Development Flexibility** – The Proposed Millennial Campus would provide mechanisms to maximize the value and revenue potential of UNC Asheville's real estate assets and provide additional delivery and financing options to address UNC Asheville's identified capital investment needs.
- **Community Engagement** – The Proposed Millennial Campus would create opportunities for UNC Asheville to deepen its engagement and impact with the community, highlighting UNC Asheville's influence in the region and raising awareness and support for its fundraising efforts.
- **Innovative Partnerships** – The Proposed Millennial Campus would help build UNC Asheville's organizational capacity by leveraging the resources and expertise of the robust regional private



sector, allowing UNC Asheville to pursue valuable public-private partnership opportunities while remaining focused on its core distinctive academic and co-curricular mission within the UNC System and the State of North Carolina.

- **Core Academic Mission Support** – The Proposed Millennial Campus would provide UNC Asheville with creative pathways to offer and expand initiatives, programs, and services designed to scale significantly its nationally recognized academic profile, strengthen its market position and its recruiting and retention efforts, and to enrich the student and faculty-staff experiences with highly robust corporate and non-profit regional partners.

Proposed Millennial Campus Projects & Initiatives

UNC Asheville continues to evaluate and validate the feasibility and strategic priority of the projects and initiatives identified in its Revitalization and Campus Master plans. The table below provides a brief overview of the key projects under consideration, how these fit into UNC Asheville’s strategic objectives and its vision for the Proposed Millennial Campus, given the significant benefit the Millennial Campus designation would provide. Details regarding additional projects that are also included in the Proposed Millennial Campus are provided in [Exhibit B](#).

Initiative	Description & Strategic Rationale
Cultural and Performing Arts Center, Odyssey School, & Amphitheater (22.15 Acres – Map Zone A and 9.4 Acres – Map Zone A1a or 1.4 Acres – Map Zone A1b)	<ul style="list-style-type: none"> ▪ Facilitates potential partnerships with the City, County & other cultural organizations to develop a performing arts center to serve UNCA and Western North Carolina ▪ Would potentially house UNCA’s drama & music programs, performance venues for the Asheville Symphony and Broadway-style shows, the Asheville Museum of Science, a WNC History & Cultural Center & a donor-funded planetarium ▪ Provides flexibility to pursue creative solutions to construct an outdoor performance venue to support UNCA’s musical and theatrical programs and host other community events ▪ Would bolster the region’s cultural arts scene and create synergies with the development of the proposed Performing Arts Center or the new OLLI facility, depending on the amphitheater’s location
Osher Lifelong Learning Institute (5.8 Acres – Map Zone B)	<ul style="list-style-type: none"> ▪ Facilitates development and construction of new facility for OLLI to meet expanding demand for UNCA’s nationally acclaimed lifelong learning community ▪ Would facilitate partnerships with City and County organizations to create a “one-stop shop” to serve the region’s aging population ▪ Would optimize OLLI’s location to encourage community engagement and address topographical and congestion-related issues with existing site



Initiative	Description & Strategic Rationale
Rhoades House (9.53 Acres – Map Zone C)	<ul style="list-style-type: none"> Facilitates partnerships with the private sector to explore the redevelopment of a residential estate along an important north-south corridor that connects UNCA to downtown Asheville Would allow UNCA to choose from a number of options to optimize use of the site, ranging from minor renovations and programmatic changes to an entirely new retail & mixed-use development
Kellogg Executive Leadership Center (46.29 Acres – Map Zone D)	<ul style="list-style-type: none"> Provides flexibility to pursue creative approaches to optimize the use and noncommercial development of a large site surrounding the Kellogg home in Henderson County Would allow UNCA to partner with the YMCA and other community organizations to expand its presence in and service to Henderson County Would provide the opportunity to explore development plans with the private sector to take advantage of the site's natural beauty and strategic location to create a premier conference center to host academic conferences, lecture series & resident programs for visiting scholars
Athletics Facilities (37.4 Acres – Map Zone E)	<ul style="list-style-type: none"> Provides flexibility to address identified needs for improvements to on-campus track, baseball, soccer, tennis, sports medicine & administrative facilities, plus related parking & other support facilities Would provide suitable facilities for all sports, allow UNCA to host NCAA and other events & bolster UNCA's fundraising efforts

Administrative & Fiscal Capacity Considerations

In addition to finding that a Millennial Campus would enhance the institution's core mission and the economic development of the region it serves, in approving a request for Millennial Campus designation, the Board must also find that the institution has the fiscal and administrative capability to create and maintain the Millennial Campus.

To ensure effective and coordinated oversight of the Proposed Millennial Campus, UNC Asheville has created a special Millennial Campus Leadership team to bring more than 140 years of experience at UNC Asheville across a range of academic disciplines and higher education leadership. Members of the Leadership Team, which include the Chancellor and several members of her cabinet, will oversee all aspects of the Millennial Campus's creation and operation. The Leadership Team members are listed in [Exhibit C](#).

UNC Asheville intends to use its expanded authority to partner with the private sector and other organizations to expand its administrative and fiscal capacity, allowing it to leverage outside resources and expertise to pursue valuable opportunities while maintaining its focus on UNCA's core distinctive academic and co-curricular mission for the UNC System and for the State of North Carolina.



Conclusion

UNC Asheville requests the support of the Board of Trustees and the President in seeking the Board of Governors approval of the University of North Carolina Asheville's Millennial Campus for the following reasons:

- The Proposed Millennial Campus will provide UNC Asheville with the tools and flexibility it needs to ensure the successful implementation of its strategic initiatives, maximizing UNC Asheville's future fiscal and academic capacity.
- The Proposed Millennial Campus will help strengthen UNC Asheville's state and nationally recognized distinctive academic and co-curricular mission by (1) creating and expanding new academic programs dedicated to meeting workforce needs in the region and the state, expanding high leverage productive relationships in the University's flagship programs in mechatronics/robotics, public health, climate science and environmental resiliency, health sciences, and digital humanities; and (2) providing creative research and workforce regional needs and challenges.
- The Proposed Millennial Campus will grant UNC Asheville the flexibility to collaborate with the Asheville and WNC community to (1) enrich the region's cultural offerings, (2) spur development in the private sector, (3) generate new, diversified, and sustainable revenues for UNC Asheville, and (4) help ensure the intentional, strategic development of key land holdings surrounding UNC Asheville's campus.
- Finally, the Millennial Campus Leadership Team has the demonstrated seasoned and fiscally grounded expertise and proven experience to ensure UNC Asheville and the citizens of the State realize the benefits promised from the UNC Asheville Millennial Campus designation for years to come.

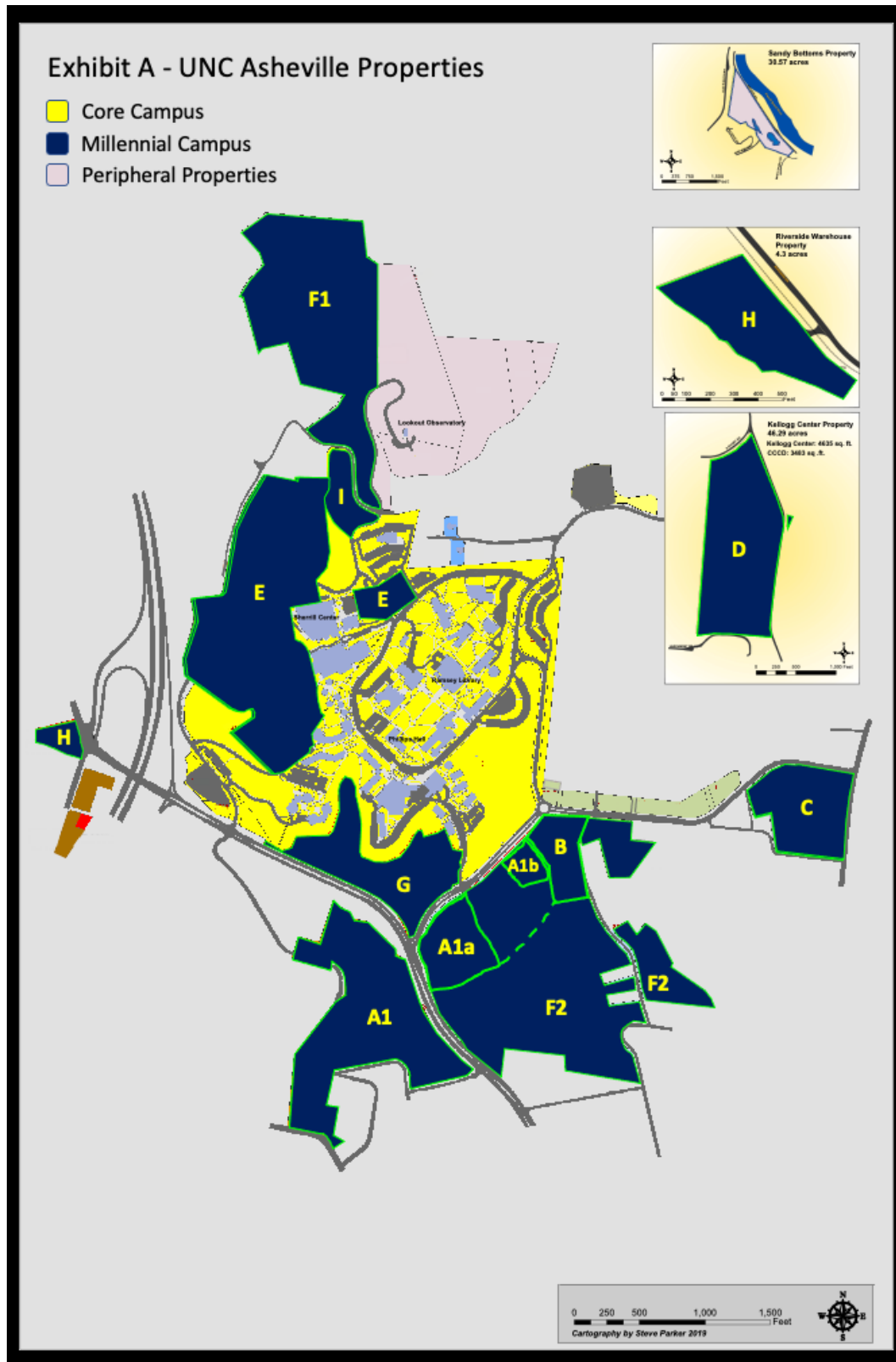




Exhibit B

Proposed Millennial Campus Projects & Initiatives – Additional Projects

Initiative	Description & Strategic Rationale
<p>Affordable & Sustainable Faculty Housing (30.0 Acres – Map Zone F1)</p> <p><i>and/or</i></p> <p>(25.6 Acres - Map Zone F2)</p>	<ul style="list-style-type: none"> ▪ Allows UNCA to partner with private sector to construct & manage sustainable faculty housing and senior living facilities on one or two parcels to help meet the need for affordable housing in Asheville ▪ Would generate revenue and fundraising opportunities while supporting faculty recruitment & retention ▪ Would connect the housing development with OLLI, UNCA's campus, and the adjacent neighborhoods to create a walkable, integrated, multigenerational, and affordable community (<i>Map Zone H location</i>)
<p>Botanical Gardens of Asheville (13.8 Acres – Map Zone G)</p>	<ul style="list-style-type: none"> ▪ Facilitates a more robust partnership with the Botanical Gardens of Asheville and the construction of a new joint welcome center on the edge of UNCA's campus ▪ Would create a focal point to serve as a strategic gateway to UNCA's campus, improving access for visitors & enhancing UNCA's recruiting efforts
<p>Riverside Properties (5.8 Acres – Map Zone H)</p>	<ul style="list-style-type: none"> ▪ Facilitates partnerships with the private sector to optimize the use & development of parcels located near a busy corridor along the French Broad River ▪ Would allow UNCA to generate revenue while shaping the long-term development of the campus' perimeter consistent with UNCA's strategic vision ▪ Would provide UNCA with the opportunity to connect its programming and development plans to the River Arts District, the French Broad River Greenway & a growing recreational & outdoor adventure scene
<p>Global Leadership Institute Annex (3.0 Acres – Map Zone I)</p>	<ul style="list-style-type: none"> ▪ Allows UNCA to partner with private sector to construct a specialized housing and meeting facility to support UNCA's global leadership institute ▪ Would facilitate global leadership institute fellows and scholars becoming fully engaged members of the campus community during their extended working visits. ▪ Expand UNCA's ability to engage both the university and broader communities via meetings, lectures, and workshops without utilizing space needed for the core academic mission.



Exhibit C

Members of UNC Asheville's Millennial Campus Leadership Team

- UNC Asheville Chancellor – Nancy J. Cable
- UNC Asheville Provost- Garikai Campbell
- Vice Chancellor for Budget and Finance – John G. Pierce
- Vice Chancellor for Student Affairs – Bill Haggard
- Vice Chancellor for University Advancement – Kirk Swenson
- Vice Chancellor for Human Resources, Institutional Equity and General Counsel – Heather Parlier
- Director of Athletics and University Enterprises– Janet Cone
- Associate Vice Chancellor for Campus Operations – David Todd
- Chief University Research Officer and Director of Corporate and Foundation Relations – Tim Elgren
- Director of Space Planning and Professor of Chemistry – Keith Krumpe



Core Initiatives for UNC Asheville

- **UNC Asheville Revitalization Plan**
 - Build Fiscal Capacity and Efficiency; Amplify Market Position and Institutional Impact; and Energize Local, State and Regional Partnerships
 - Innovate and Evolve Academically, and Improve the Student Experience and Workforce/Thought Force Outcomes
 - Grow Enrollment
- **Campus Master Plan 2050**
 - 30-year plan – 2020s, 2030s and 2040s
 - Campus Edges, Arrival, Neighborhoods, and Connections
- **2020-2028 Comprehensive Centennial Campaign**
 - 1st comprehensive campaign – 2028 – 100th year of service to state and nation
 - Goal of \$101 million over next eight years
- **Millennial Campus**
 - Millennial Campus designation is vital to the successful implementation of these three core/key initiatives

Slide 2/8

UNIVERSITY of NORTH CAROLINA
ASHEVILLE

UNC Asheville Properties

- Core Campus
- Millennial Campus
- Peripheral Properties

Slide 3/8

Millennial Campus Benefits

- **Development Flexibility**
 - Maximize real estate revenue
 - Added capital and financing options
- **Rhoades House and Property**
 - 10 acres at a key Asheville intersection
 - University gateway along a vital north-south regional corridor
 - Potential to facilitate mixed use, private sector development through partnerships

UNIVERSITY OF NORTH CAROLINA
ASHEVILLE

UNC Asheville Properties

- Core Campus
- Millennial Campus
- Peripheral Properties

Slide 4/8

Millennial Campus Benefits

- **Community Engagement**
 - Deepen community engagement
 - Highlight UNC Asheville's regional influence and support for its fund-raising efforts
- **Osher Lifelong Learning Institute**
 - Nationally acclaimed
 - 2,500+ community members
 - Increase vitality through expanded facilities and programming
 - Investigating joint programming and facilities with the proposed Buncombe County Active Aging Center

UNIVERSITY OF NORTH CAROLINA
ASHEVILLE

UNC Asheville Properties

- Core Campus
- Millennial Campus
- Peripheral Properties

Slide 5/8

Millennial Campus Benefits

- **Core Academic Mission Support**
 - Robust corporate and non-profit partnerships to enrich student and faculty learning and research experiences
 - Provide pathways to expand academic initiatives and increase UNC Asheville's influence throughout the region and beyond
- **Cultural and Performing Arts Center (CPAC)**
 - UNCA Music and Drama
 - UNCA Planetarium
 - Museum of Science
 - NC Div. Nat. & Cult. Res. WNC History Museum
 - City/County performance venue collaborations
 - Significant local funding

UNIVERSITY of NORTH CAROLINA
ASHEVILLE

UNC Asheville Properties

- Core Campus
- Millennial Campus
- Peripheral Properties

Slide 6/8

Proposed Millennial Campus Properties

- A1 Cultural and Performing Arts Center and Odyssey School
- A1a Possible Amphitheater Sites
- A1b Possible Amphitheater Sites
- B OLLI Building and Proposed Buncombe County Active Aging Center
- C Rhoades Property Mixed-Use Development and Gateway
- D Kellogg Executive Leadership Center
- E Athletic Facilities
- F1 Sites for Affordable and Sustainable Faculty and Staff Housing
- F2 Sites for Affordable and Sustainable Faculty and Staff Housing
- G Botanical Gardens and Shared Welcome Center
- H Riverside Properties
- I Global Leadership Institute Annex

UNIVERSITY of NORTH CAROLINA
ASHEVILLE

Organizational Chart of Millennial Campus Oversight and Leadership

UNC Asheville Board of Trustees

Millennial Campus Leadership Team

Chancellor – Nancy J. Cable

Provost – Garikai Campbell

VC for Budget & Finance – John G. Pierce

VC for Student Affairs – Bill Haggard

VC for University Advancement – Kirk Swenson

VC for HR, Inst. Equity and General Counsel – Heather Parlier

Director of Athletics and University Enterprises – Janet Cone

AVC for Campus Operations – David Todd

CRO and Dir. of Corp. and Foundation Relations – Tim Elgren

Dir. of Space Planning and Prof. of Chemistry – Keith Krumpke

Slide 7/8



Thank You!



Expansion of Millennial Campus – Appalachian State University

ISSUE OVERVIEW

G.S. 116-198.34 grants the Board of Governors authority to designate real property as a millennial campus when recommended by the president. It states that “designation shall be based on an express finding by the Board of Governors that the institution desiring to create a millennial campus has the administrative and fiscal capability to create and maintain such a campus and provided further, that the Board of Governors has found that the creation of the constituent institution’s millennial campus will enhance the institution’s research, teaching, and service missions as well as enhance the economic development of the region served by the institution.”

The Board of Governors previously approved approximately 266 acres for the millennial campus designation at Appalachian State University and is required to approve any modification to the millennial campus designation. The Appalachian State University Board of Trustees is requesting a modification to the millennial campus designation to add approximately 317 acres for the following purposes: 1) provide flexibility to enter into agreements with private sector firms for development, 2) issue bonds to finance development, and 3) earn revenue through leasing space to third parties. The sites to be added to the millennial campus include the following:

1. West Campus Residential Mountaineer Hall and Appalachian Heights	16.45 acres
2. East Campus Residential Halls: Summit, Appalachian, Cone, East, Lovill, Cannon, Hoey, White, and Doughton Halls	9.11 acres
3. East Campus surface parking lots	1.74 acres
4. Garwood Hall parking lot and River Street parking deck	10.00 acres
5. Alice Roess Dining Hall and Steam Plant	5.06 acres
6. Schaefer Center for the Performing Arts	1.97 acres
7. Peacock Hall, Edwin Duncan, Chapel Wilson, Turchin Center for the Visual Arts, Library Parking Deck, and surface parking lots	14.13 acres
8. Holmes Convention Center and surface parking lots	15.96 acres
9. McKinney Alumni Center	0.893 acres
10. New River Light and Power	51.655 acres
11. State Farm	<u>190.00 acres</u>
TOTAL	316.98 acres

The proposed properties have the potential for building multiple parking structures and opportunities to enhance the university’s research, teaching, and service mission, as well as both short-term and long-term economic development of its service area. Potential construction projects could also take advantage of public-private partnerships (P3) made possible by millennial campus designation.

RECOMMENDATION

It is recommended that the Board of Governors approve the modification to the millennial campus designation with the understanding that specific projects, leases, and other actions related to the millennial campus – including those on property owned by an endowment board – shall be subject to Board of Governor’s approval unless authorized under delegated authority.

Proposed Additions to Millennial Campus

Appalachian State University Board of Trustees

Approved March 27, 2020



Millennial Campus

Authorized by North Carolina General Statute 116-198 Article 21B

To build strategic facilities to support a community of academic excellence in ways that are economically sound, achievable in the near term, timely and relevant for a growing campus by taking advantage of available options under this designation including:

- Flexibility to enter into agreements with private sector firms to develop the properties
- Issuing bonds to finance development
- Earning revenue through leasing space in the properties to 3rd party

Millennial Campus

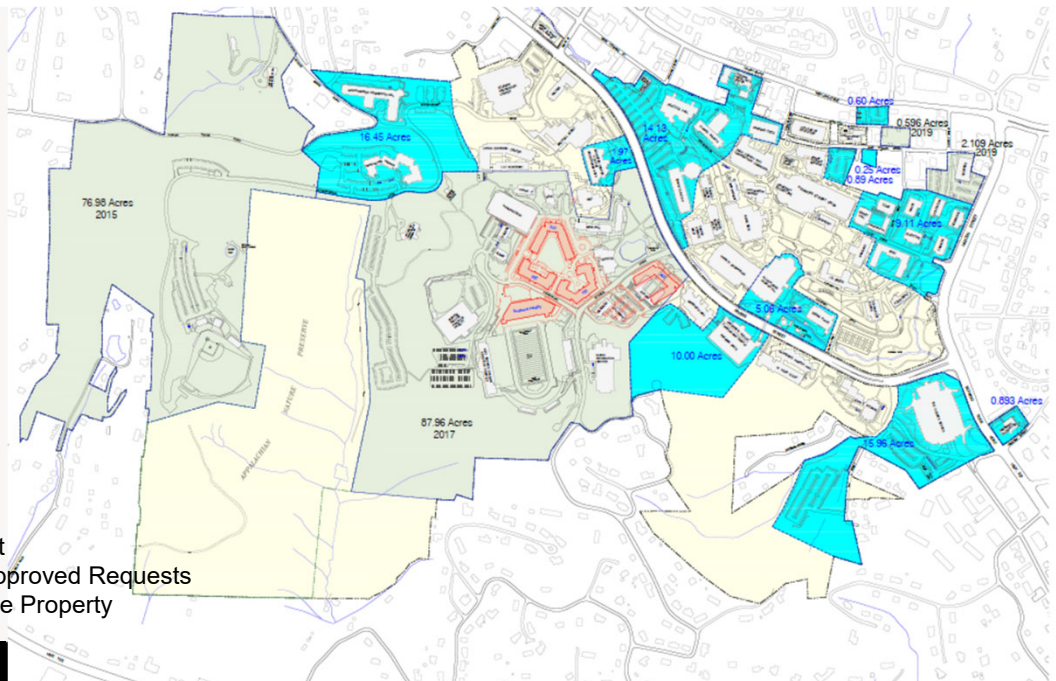
GS 116-36.5 provides that revenues "received through **development** of a Millennial Campus of a constituent institution of The University of North Carolina as defined by G.S. 116 198.33(4b), from whatever source, **including the net proceeds from the lease or rental of real property on a Millennial Campus**, shall be placed in a special, continuing, and non-reverting trust fund having the sole and exclusive use for further development of that Millennial Campus, including its operational development.

- Wake Forest Lease on Leon Levine Health College
- P3 Housing Ground Lease (Net Proceeds) on West Campus
- Potential Health Clinic Lease in the End Zone

Proposed Millennial On- Campus

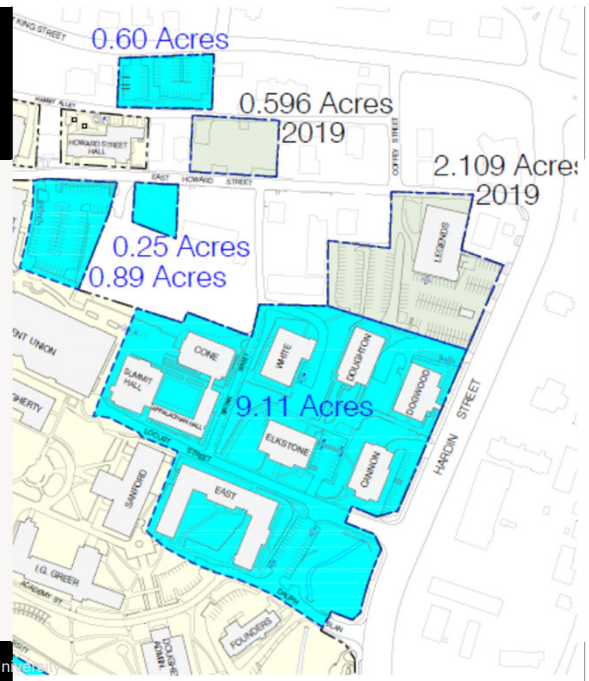
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- Previously Approved Requests
- Campus/State Property



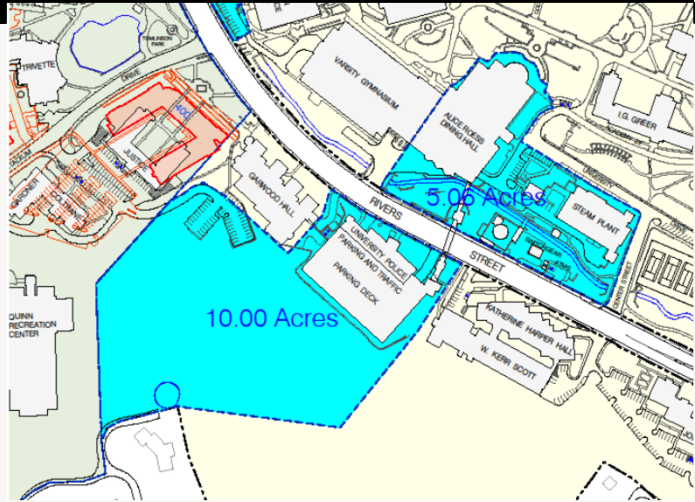
East Campus

- Residential Halls - 9.11 acres
Summit, Appalachian, Cone, East, Elkstone, Cannon, Dogwood, White and Doughton
- Parking lots - 1.74 acres



Rivers Street

- Garwood Hall Parking Lot
- Rivers Street Parking Deck
- Alice Roess Dining Hall
- Steam Plant

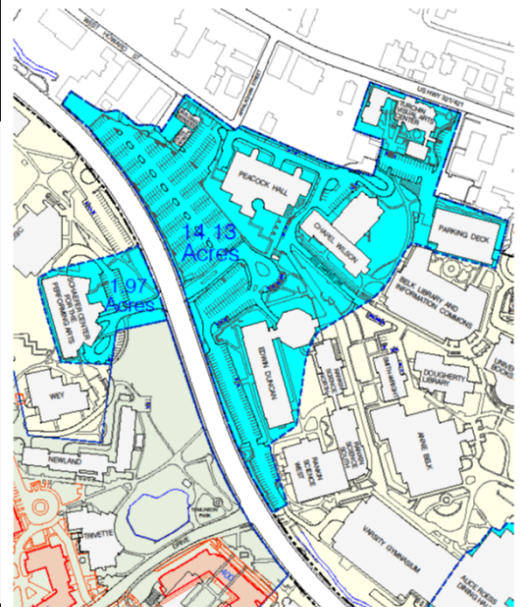


7

Appalachian State University

Rivers Street - North

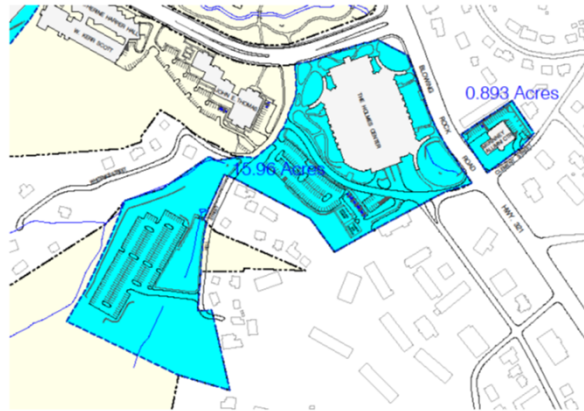
- Schaefer Center for the Performing Arts
- Peacock Hall
- Chapel Wilson
- Edwin Duncan
- Library parking deck
- Turchin Center for the Visual Arts
- Peacock and Duncan parking lots



8

Appalachian State University

Holmes Convocation Center and Parking McKinney Alumni Center



9

Appalachian State University

New River Light and Power



NRLP Office and Motor pool



Storage and Laydown Yard



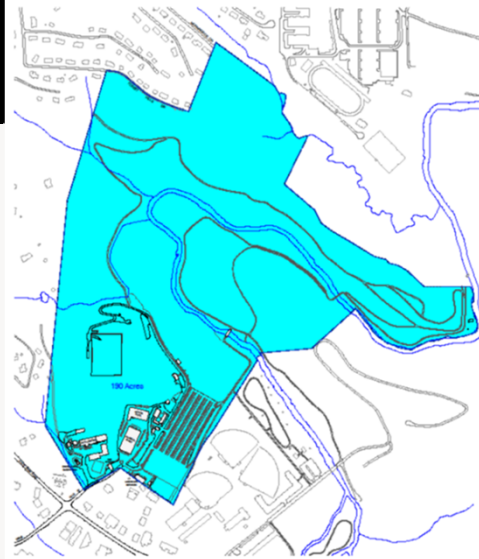
Old Hydro Dam Site

10

Appalachian State University

State Farm Property

- 190 acres and site of Facilities Operations
- Field Hockey
- Multi-use Fields
- Nature Preserve

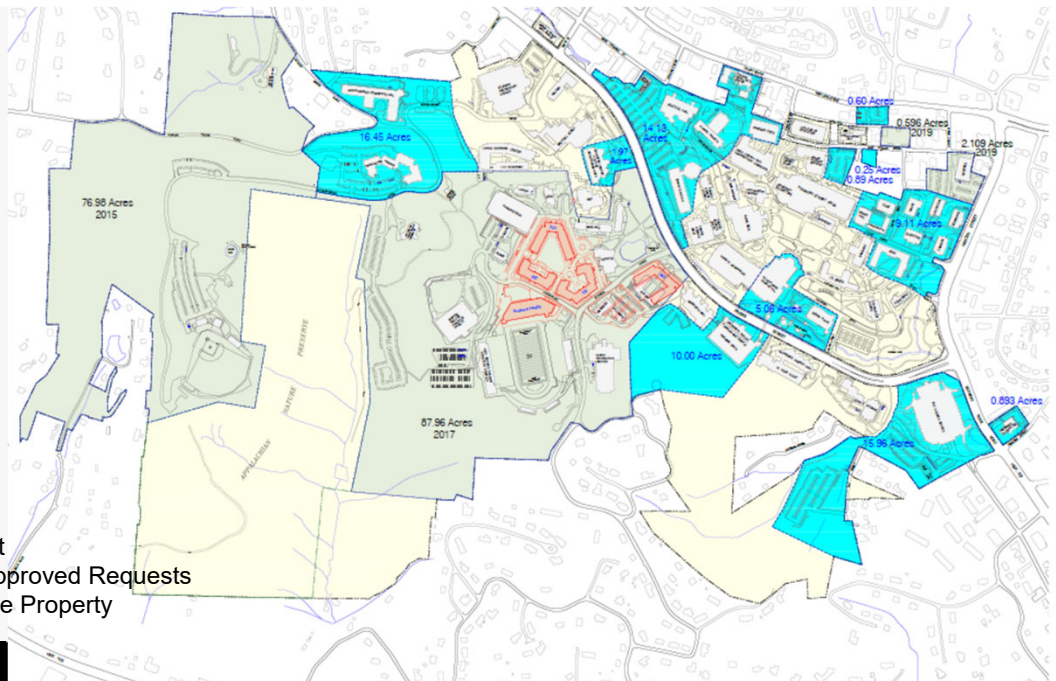


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Appalachian State University

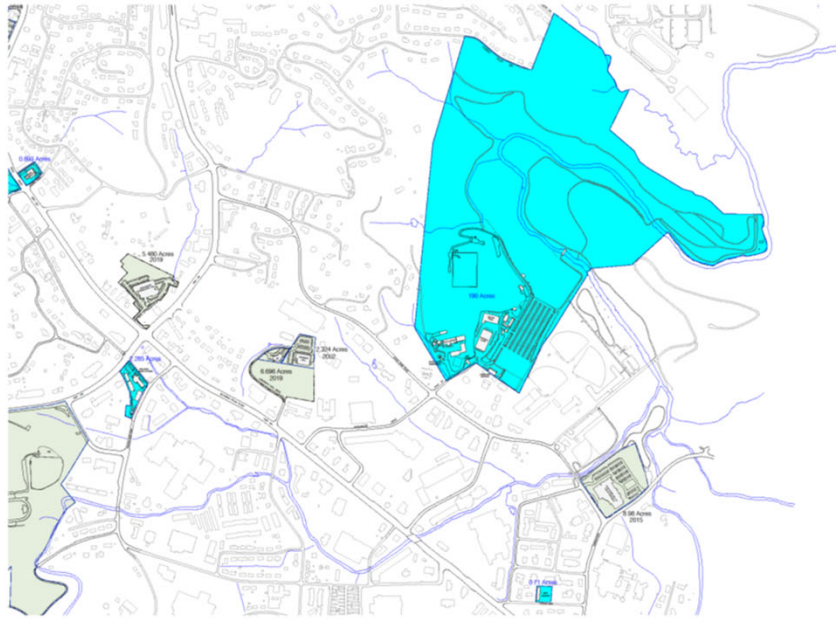
Proposed Millennial On- Campus

- Color Legend
- New Request
 - Previously Approved Requests
 - Campus/State Property



12

Proposed Millennial Off- Campus



13

Appalachian State University

Benefits of Millennial Campus

- Ability to do Public Private Partnerships
- Promote Regional Economic Development
- Streamlining approval processes
 - ☐ Board of Trustee and Board of Governor approvals
 - ☐ Construction
 - ☐ Issue Millennial Debt

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Appalachian State University

Potential Millennial Campus Development

- Construction of Parking Deck Facilities
- Revitalize Peacock Hall for largest undergraduate business school program
- Day Light Boone Creek
 - ☐ Community Involvement
 - ☐ Potential P3 Opportunity
 - ☐ Grants
- Solar projects

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Appalachian State University

Potential Millennial Campus Development (cont.)

- Streamline Approvals and Construction for Auxiliary Operations
 - ☐ Housing
 - ☐ Dining
 - ☐ Parking
 - ☐ Steam Plant and New River Light and Power
 - ☐ Convocation, Theater and Visual Art Centers

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Appalachian State University

Summary

- Authorized by North Carolina General Statute 116-198 Article 21B.
- Currently in P3 development of 2100 beds and parking deck. Project is on-time and on budget.
- Successful model at other constituent institutions.

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Appalachian State University

Action

The Appalachian State University Board of Trustees request the Board of Governors authorize and endorse the designation of the real property, enumerated in this presentation, as a part of the University's Millennial Campus. The real property tracts are listed in the maps attached to this document.

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Appalachian State University

**Capital Improvement Projects – Elizabeth City State University,
Fayetteville State University, N.C. A&T State University, NC Central University,
NC State University, UNC Charlotte, and UNC Wilmington**

ISSUE OVERVIEW

UNC System institutions are required to request authority from the Board of Governors to proceed with non-appropriated projects using available funds (non-general funds). Non-appropriated capital projects are funded by the institution and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings.

Seven UNC System institutions have requested nine capital improvement projects: four new projects and five projects for increased authorization.

I. NEW PROJECTS

Institution/Project Title		Total Project Cost (\$)	Previous Authorization (\$)	Requested Authorization (\$)	Funding Source
Elizabeth City State University					
1.	Unmanned Aerial Systems (UAS) Drone Facility	\$1,000,000	\$0	\$1,000,000	Donations and Gifts
<i>ECSU Subtotal</i>		<i>\$1,000,000</i>	<i>\$0</i>	<i>\$1,000,000</i>	
North Carolina State University					
2.	Swine Holding Facility - College of Veterinary Medicine	\$1,000,000	\$0	\$1,000,000	Trust Funds
<i>NC State Subtotal</i>		<i>\$1,000,000</i>	<i>\$0</i>	<i>\$1,000,000</i>	
University of North Carolina at Charlotte					
3.	Remembrance Memorial	\$2,000,000	\$200,000	\$1,800,000	Campus Infrastructure Funds
<i>UNCC Subtotal</i>		<i>\$2,000,000</i>	<i>\$200,000</i>	<i>\$1,800,000</i>	
University of North Carolina Wilmington					
4.	Veterans Hall – Cadaver Lab Up-Fit	\$1,496,913	\$0	\$1,496,913	Donations and Gifts (50%)/ Trust Funds (50%)
<i>UNCW Subtotal</i>		<i>\$1,496,913</i>	<i>\$0</i>	<i>\$1,496,913</i>	
Grand Total		\$5,496,913	\$200,000	\$5,296,913	

II. INCREASED AUTHORIZATION

Institution/Project Title		Total Project Cost (\$)	Previous Authorization (\$)	Requested Authorization (\$)	Funding Source
Fayetteville State University					
5.	Lyons Science Comprehensive Renovation	\$16,500,000	\$12,000,000	\$4,500,000	R&R (39%)/Federal Grant (17%)/CRF (44%)
<i>FSU Subtotal</i>		<i>\$16,500,000</i>	<i>\$12,000,000</i>	<i>\$4,500,000</i>	

II. INCREASED AUTHORIZATION cont'd

Institution/Project Title		Total Project Cost (\$)	Previous Authorization (\$)	Requested Authorization (\$)	Funding Source
North Carolina A&T State University					
6.	New Community and Urban Food Complex	\$7,000,000	\$5,600,000	\$1,400,000	Federal Grant
<i>N.C. A&T Subtotal</i>		<i>\$7,000,000</i>	<i>\$5,600,000</i>	<i>\$1,400,000</i>	
North Carolina Central University					
7.	New Student Center	\$55,379,332	\$50,379,332	\$5,000,000	Trust Funds
<i>NCCU Subtotal</i>		<i>\$55,379,332</i>	<i>\$50,379,332</i>	<i>\$5,000,000</i>	
North Carolina State University					
8.	Ricks Hall 2nd Floor Renovation	\$8,500,000	\$5,500,000	\$3,000,000	Department of Transportation
9.	Steam Repairs - Phase VIIIIC	\$1,961,428	\$1,761,428	\$200,000	Carry-forward
<i>NC State Subtotal</i>		<i>\$10,461,428</i>	<i>\$7,261,428</i>	<i>\$3,200,000</i>	
Grand Total		\$89,340,760	\$75,240,760	\$14,100,000	

RECOMMENDATION

All projects and associated funding sources are in compliance with G.S. 143C-8-12 (State Budget Act).

It is recommended that these projects be authorized and reported to the NC Office of State Budget and Management as non-appropriated projects that do not require any additional debt or burden on state appropriations.

III. REPORTING

The following projects are being reported to the Board of Governors and Fiscal Research Division in compliance with GS 143C-8-13 (d) which permits Chancellors to authorize Repairs and Renovation projects less than \$600,000 in thirteen allowable categories.

Institution/Project Title		Amount	Fund Source	R&R Category
North Carolina A&T State University				
1.	Carver Hall Elevator Improvements	\$514,000	Trust Funds	5 - ADA Compliance
North Carolina Central University				
2.	Shepard Admin Bldg. Comptroller's Office Renovation	\$402,077	Trust Funds	9 - Improvements to Space

Disposition of Property by Demolition – Appalachian State University

ISSUE OVERVIEW

UNC System institutions are required to request authority from the Board of Governors to proceed with certain acquisitions and dispositions of real property.

The Board of Trustees of Appalachian State University requests authorization to demolish two structures located on the main campus:

<u>STRUCTURE</u>	<u>GSF</u>	<u>YEAR BUILT</u>	<u>Number of Student Beds</u>
1. Coltrane Residence Hall	+/- 51,930	1968	282
2. Gardner Residence Hall	+/- 51,461	1968	281

The demolition of the existing buildings is required to support construction of Phase 3 of the new student housing project in the same area. Phase 3 will include 750 beds (semi-suite, two double occupancy rooms with shared bathroom) and 275 surface parking spaces. The project is scheduled to be completed Fall 2022.

Appalachian State University researched the cost to renovate the existing residence halls and determined that it would be more cost effective to replace the existing building with new buildings due to the current condition of the facilities and the modifications required to meet current building code and campus design standards.

The cost of demolition is included in the P3 contract.

RECOMMENDATION

It is recommended that the Board of Governors approve this request. This item requires approval by the Council of State.

Form PO-2
Rev. 10/01
Original and one copy to State Property Office

**STATE OF NORTH CAROLINA
DEPARTMENT OF ADMINISTRATION
DISPOSITION OF REAL PROPERTY**

Institution or Agency: Appalachian State University

Date: 26 March 2021

The Department of Administration is requested, as provided by GS §146-28 et seq., to dispose of the real property herein described by *purchase, lease, rental, or other (specify)*. Demolition

This disposition is recommended for the following reasons:

Appalachian State University ("University") is requesting the demolition of Coltrane Residence Hall, a 53-year-old building used for student housing.

The University researched the renovation of the existing facility as a part of developing a master plan for student housing. It was determined to be more cost effective to raze the building and replace it with new construction compared to renovating the existing facility due to the current condition of the facility and the work required to bring the building up to current building code and campus design standards.

In 2014, the University completed a study for a renovation of a similar residence hall on the University campus with an estimate cost of renovation at over \$114,000 per bed. The construction cost for new replacement facilities through the P3 is approximately \$ 71,000 per bed. The University is expanding its on-campus student housing utilizing a Public-Private Partnership, ("P3") led by its developer partner, RISE. The entire P3 housing project (which noted the need to demolish Coltrane Residence Hall as part of the phased development) has previously been approved by all applicable State authorities. Phase 1 of the project is complete and Phase 2, which is currently underway, will replace the 282 beds previously provided in Coltrane Hall. Demolition of Coltrane Hall is being requested as part of Phase 3 of the project in order to provide surface parking on land currently occupied by Coltrane Hall.

Description of Property: *(Attach additional pages if needed.)*

Built in 1968, Coltrane Hall is a 9 story residence hall with 51,930 GSF and 45,769 assignable square feet. It is located at 193 Stadium Drive in Boone, NC, 28608. It occupies a portion of Watauga County parcel 2900-86-4969-000. Coltrane Hall's fixed asset number is #00257563.

Estimated value: Insured for \$18,811,643 replacement value in 2020.

Where deed is filed, if known: Watauga County, a portion of 2900-86-4969-000

If deed is in the name of agency other than applicant, state the name:

N/A

APPENDIX F

Rental income, if applicable, and suggested terms:

N/A

Funds from the disposal of this property are recommended for the following use:

N/A

(Complete if Agency has a Governing Board.)

Action recommending the above request was taken by the Governing Board of Appalachian State University and is recorded in the minutes thereof on March 26, 2021 (date).

Signature:

Title:


Chairman

Form PO-2
Rev. 10/01
Original and one copy to State Property Office

STATE OF NORTH CAROLINA
DEPARTMENT OF ADMINISTRATION

DISPOSITION OF REAL PROPERTY

Institution or Agency: Appalachian State University

Date: 26 March 2021

The Department of Administration is requested, as provided by GS §146-28 et seq., to dispose of the real property herein described by *purchase, lease, rental, or other (specify)*. Demolition

This disposition is recommended for the following reasons:

Appalachian State University ("University") is requesting the demolition of Gardner Residence Hall, a 53-year-old building used for student housing.

The University researched the renovation of the existing facility as a part of developing a master plan for student housing. It was determined to be more cost effective to raze the building and replace it with new construction compared to renovating the existing facility due to the current condition of the facility and the work required to bring the building up to current building code and campus design standards.

In 2014, the University completed a study for a renovation of a similar residence hall on the University campus with an estimate cost of renovation at over \$114,000 per bed. The construction cost for new replacement facilities through the P3 is approximately \$ 71,000 per bed. The University is expanding its on-campus student housing utilizing a Public-Private Partnership, ("P3") led by its developer partner, RISE. The entire P3 housing project (which noted the need to demolish Gardner Residence Hall as part of the phased development) has previously been approved by all applicable State authorities. Phase 1 of the project is complete and Phase 2, which is currently underway, will replace the 281 beds previously provided in Gardner Hall. Demolition of Gardner Hall is being requested as part of Phase 3 of the project in order to provide surface parking on land currently occupied by Gardner Hall.

Description of Property: *(Attach additional pages if needed.)*

Built in 1968, Gardner Hall is a 9 story residence hall with 51,461 GSF and 42,163 assignable square feet. It is located at 191 Stadium Drive in Boone, NC, 28608. It occupies a portion of Watauga County parcel 2900-86-4969-000. Gardner Hall's fixed asset number is #00257554.

Estimated value: Insured for \$18,641,747 replacement value in 2020.

Where deed is filed, if known: Watauga County, a portion of 2900-86-4969-000

If deed is in the name of agency other than applicant, state the name:

N/A

APPENDIX F

Rental income, if applicable, and suggested terms:

N/A

Funds from the disposal of this property are recommended for the following use:

N/A

(Complete if Agency has a Governing Board.)

Action recommending the above request was taken by the Governing Board of Appalachian State University and is recorded in the minutes thereof on March 26, 2021 (date).

Signature:

Title:


Chairman

APPENDIX F

**RESOLUTION OF THE APPALACHIAN STATE UNIVERSITY BOARD OF TRUSTEES
AUTHORIZING DEMOLITION OF COLTRANE RESIDENCE HALL AND GARDNER
RESIDENCE HALL IN CONJUNCTION WITH THE DEVELOPMENT OF PHASE III OF
THE P3 STUDENT HOUSING PROJECT**

WHEREAS, the Appalachian State University Board of Trustees on March 16, 2018 adopted a resolution endorsing the use of a public-private partnership to construct new student housing at Appalachian State University; and

WHEREAS, Appalachian subsequently contracted with private partners for the development of an on-campus student housing village consisting of approximately 2,100 beds of student housing, parking, dining, and related infrastructure (the "Project") on Appalachian's Millennial Campus, to be developed in three (3) Phases; and

WHEREAS, development of the Project's Phase III improvements will require the demolition of Coltrane Residence Hall and Gardner Residence Hall, with the beds from each being replaced as part of the Project; and

WHEREAS, under North Carolina law, approval for the demolition of State property must first be approved by the North Carolina State Property Office, and ultimately by the North Carolina Council of State.

NOW THEREFORE, BE IT RESOLVED by the Appalachian State University Board of Trustees as follows:

1. The Board of Trustees approves the PO-2 State Property Office form to begin the formal State of North Carolina approval process for the demolition of Coltrane Residence Hall and Gardner Residence Hall, respectively, as part of Appalachian's P3 Student Housing Project.
2. All previous actions taken by the Board of Trustees or other duly authorized Appalachian representatives in connection with the approval of the Project that are not in conflict with this resolution are hereby ratified and approved.
3. This Resolution shall take effect immediately upon its passage.

ADOPTED AND APPROVED this 26th day of March, 2021.

**THE BOARD OF TRUSTEES OF
APPALACHIAN STATE UNIVERSITY**

 (signature)
Scott Lampe, Chair

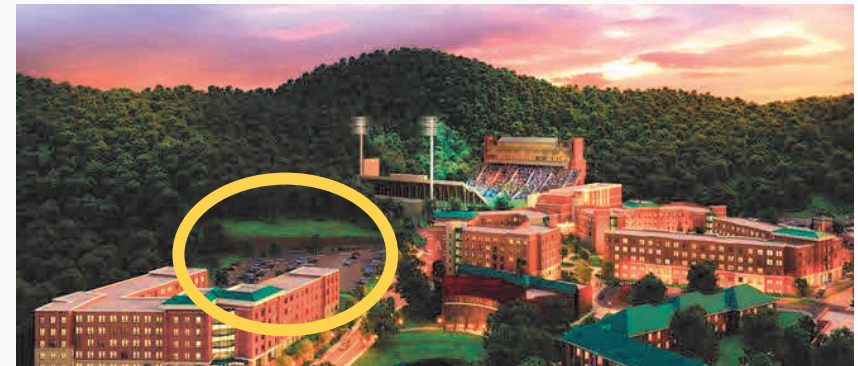
 (signature)
Kimberly Shepherd, Secretary

Proposed Demolition of Gardner and Coltrane Residence Halls

- Request approval to demolish Gardner and Coltrane in the Summer 2021
- Planned as part of Phase III of west campus residence hall community
- Area needed for construction staging for New River Hall; ultimately becomes surface parking



Current



Planned

Acquisition of Property by Deed/Disposition of Property by Demolition – N.C. A&T State University

ISSUE OVERVIEW

UNC System institutions are required to request authority from the Board of Governors to proceed with certain acquisitions and dispositions of real property.

The Board of Trustees of North Carolina A&T State University has requested authorization to purchase three properties located on Stedman Street and Arlee Street, and the demolition of existing structures to support the construction of future student residential housing and future campus expansion. The structures to be demolished are apartment buildings and include the following:

412 Stedman Street
425 Stedman Street
1205 Arlee Street

The total estimated value is \$3,503,751.22.

The Board of Governors previously approved the purchase and demolition of 27 properties in the same area and the demolition of an existing structure on Bluford Street.

The properties listed above will be purchased from the N.C. A&T Foundation with federal Title III funds.

RECOMMENDATION

It is recommended that the Board of Governors approve this request. This item requires approval by the Council of State.

APPENDIX G

NorthForm PO-1
Rev. 10/01
Original and one copy to State Property Office

STATE OF NORTH CAROLINA
DEPARTMENT OF ADMINISTRATION

***ACQUISITION OF REAL PROPERTY**

Institution or Agency: North Carolina A&T State University

Date: 2/09/2021

The Department of Administration is requested, as provided by GS §146-22 et seq., to acquire the real property herein described by *purchase, lease, rental, or other (specify)*. Purchase/Demolish

This Property is needed for the following reasons and purposes: *(Attach additional pages if needed.)*

North Carolina A&T State University would like to acquire 4 apartment buildings and demolish these 4 apartments buildings in accordance with the University Master Plan. These apartments are adjacent to the university and located within the university master plan.

Name and Address of Present Owner: North Carolina A&T Real Estate Foundation
200 Benbow Road
Greensboro, North Carolina 27401

Description of Property: *(Attach additional pages if needed.)*

**412 Stedman Street
425 Stedman Street**

1205 Arlee Street

Estimated value: 3,503,751.22

Rental price *(if applicable)*: _____

Funds for the acquisition of this property are available in our budget under Code: _ Item: _ Other: 100%
Federal (Title)

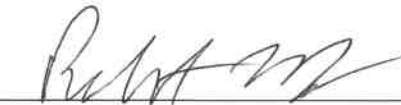
In the event the above described real property is not acquired, is there other real property available, owned by the State or otherwise, that you believe would, if acquired, fulfill the requirements of your agency?
If so, give details.

N/A

(Complete if Agency has a Governing Board.)

Action recommending the above request was taken by the Governing Board of NCA&T and is recorded in the minutes thereof on 9/27/2020 *(date)*.

Signature:
Title:


Vice Chancellor for Business and Finance

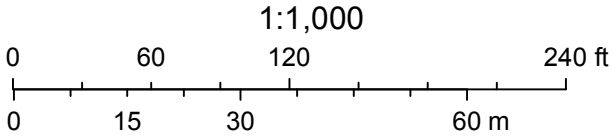
*The term "real property" includes timber rights, mineral rights, etc. (GS §146-64)

Larger View of Apartments

APPENDIX A



January 22, 2021



APPENDIX G

NorthForm PO-1
Rev. 10/01
Original and one copy to State Property Office

**STATE OF NORTH CAROLINA
DEPARTMENT OF ADMINISTRATION**

***ACQUISITION OF REAL PROPERTY**

Institution or Agency: North Carolina A&T State University

Date: 2/09/2021

The Department of Administration is requested, as provided by GS §146-22 et seq., to acquire the real property herein described by *purchase, lease, rental, or other (specify)*. Purchase/Demolish

This Property is needed for the following reasons and purposes: *(Attach additional pages if needed.)*

North Carolina A&T State University would like to acquire 4 apartment buildings and demolish these 4 apartments buildings in accordance with the University Master Plan. These apartments are adjacent to the university and located within the university master plan.

Name and Address of Present Owner: North Carolina A&T Real Estate Foundation
200 Benbow Road
Greensboro, North Carolina 27401

Description of Property: *(Attach additional pages if needed.)*

**412 Stedman Street
425 Stedman Street**

1205 Arlee Street

Estimated value: 3,503,751.22

Rental price *(if applicable)*: _____

Funds for the acquisition of this property are available in our budget under Code: _ Item: _ Other: 100%
Federal (Title)

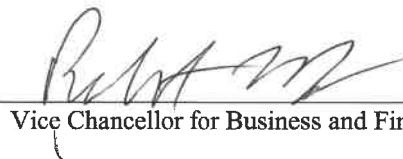
In the event the above described real property is not acquired, is there other real property available, owned by the State or otherwise, that you believe would, if acquired, fulfill the requirements of your agency?
If so, give details.

N/A

(Complete if Agency has a Governing Board.)

Action recommending the above request was taken by the Governing Board of NCA&T and is recorded in the minutes thereof on 9/27/2020 *(date)*.

Signature:
Title:


Vice Chancellor for Business and Finance

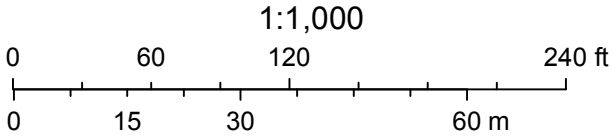
*The term "real property" includes timber rights, mineral rights, etc. (GS §146-64)

Larger View of Apartments

APPENDIX A



January 22, 2021



Amendment to Use Agreement – Fayetteville State University

ISSUE OVERVIEW

Fayetteville State University (FSU) requests that the Board of Governors authorize an amendment to a previously approved use agreement related to the financing of the Renaissance Hall student housing facility on the campus of FSU, which was constructed through a university-affiliated nonprofit entity, Fayetteville State University Housing, LLC (the “Company”).

Subject to approval by the board to amend the use agreement, the Company will issue refunding limited obligation bonds in an aggregate principal amount not to exceed \$20,000,000 (the “2021 Bonds”) for the purpose of refinancing its Limited Obligation Bonds, Series 2011 (the “2011 Bonds”).

The Company was created for the purpose of constructing student housing on the campus of FSU. To finance Renaissance Hall, the Company executed and delivered the 2011 Bonds. In connection with the delivery of the 2011 Bonds, FSU entered into a use agreement and a lease agreement, which were previously approved by the Board and the Council of State. The use agreement established FSU’s payment obligations under the lease in an amount equal to the debt service on the 2011 Bonds.

Due to the current favorable interest rate environment, the Company has the opportunity to refinance the 2011 Bonds and pass on the savings to FSU, which FSU anticipates will reduce its payment obligations under the lease and use agreement by approximately \$1,800,000 on a net present value basis, representing roughly 10 percent of the par amount refunded.

Refinancing the 2011 Bonds will require an amendment to the use agreement to reflect FSU’s lower payment obligations with respect to the 2021 Bonds.

FSU anticipates that the Company’s 2021 Bonds will be sold on a negotiated basis to an underwriter, or through a private placement with a financial institution. These will be selected in either case through a competitive RFP process and in consultation with the Senior Vice President for Finance and Administration.

FSU currently has an issuer credit rating of “BBB+” with a negative outlook by Standard and Poor’s and an issuer credit rating of “A” with a stable outlook by Fitch. The Company’s 2011 Bonds are currently rated “BBB” with a stable outlook by Standard and Poor’s and “A-” with a stable outlook by Fitch. This transaction is expected to have no impact on the credit rating for FSU or the Company’s 2021 Bonds.

Parker Poe Adams & Bernstein LLP is bond counsel, and First Tryon is the financial advisor to FSU.

RECOMMENDATION

It is recommended that FSU be authorized to enter into the amendment to the use agreement as set out in the attached resolution.

A RESOLUTION AUTHORIZING AGREEMENTS RELATED TO THE REFINANCING OF RENTALS RELATED TO THE PRIVATE HOUSING FACILITIES ON THE CAMPUS OF THE FAYETTEVILLE STATE UNIVERSITY

WHEREAS, by Chapter 116 of the General Statutes of North Carolina, the Board of Governors (the “*Board*”) of the University of North Carolina System (the “*UNC System*”) is vested with general control and supervision of the constituent institutions of the UNC System; and

WHEREAS, Fayetteville State Housing, LLC (the “*Company*”), as lessee, and the State of North Carolina (the “*State*”), as lessor, entered into a Lease Agreement dated August 12, 2011 (the “*Ground Lease*”), whereby the Company leased from the State the real property (the “*Project Site*”) on which the Company constructed the student housing facilities known as Renaissance Hall comprising approximately 336 beds (the “*Project*”) on the campus of Fayetteville State University (“*FSU*”);

WHEREAS, the Company, as lessor, and the State, as lessee, entered into a Lease Agreement dated August 12, 2011 (the “*Lease*”), whereby the Company leased to the State the Project Site and whereby FSU agreed to pay Base Rentals and any Additional Rentals (as those terms are defined in the Use Agreement hereinafter defined) to the Company;

WHEREAS, the Company and FSU entered into a Use Agreement dated as of May 15, 2011 (the “*2011 Use Agreement*”), whereby FSU assumed the obligations of the State under the Lease, operates and maintains the Project and is obligated to pay Base Rentals and any Additional Rentals to the Company, as described in the 2011 Use Agreement;

WHEREAS, the Company executed and delivered its Limited Obligation Bonds (Fayetteville State University Housing Project), Series 2011 (the “*2011 Bonds*”), the proceeds of which were used to construct the Project, under an Indenture of Trust dated as of May 15, 2011 (the “*2011 Indenture*”) between the Company and The Bank of New York Mellon Trust Company, N.A., as trustee (the “*Trustee*”); and

WHEREAS, FSU and the Company and its financial advisor have advised the Board that it may be able to achieve debt service savings by refunding all or a portion of the 2011 Bonds; and

WHEREAS, to achieve the refunding of the 2011 Bonds, the Company will execute and deliver its Refunding Limited Obligation Bonds (Fayetteville State University Student Housing Project) (with appropriate series designations) in an aggregate principal amount not to exceed \$20,000,000 (the “*2021 Bonds*”) pursuant to the 2011 Indenture and a Supplemental Indenture, Number 1 (the “*Supplement*” and, together with the 2011 Indenture, the “*Indenture*”) between the Company and the Trustee;

WHEREAS, in connection with execution and delivery of the 2021 Bonds, the Company and FSU will execute and deliver an Amendment to the 2011 Use Agreement (the “*Amendment*” and collectively with the 2011 Use Agreement, the “*Use Agreement*”) to reduce the Base Rentals under the 2011 Use Agreement to reflect the refunding and to make other necessary changes; and

WHEREAS, the 2021 Bonds will be secured solely from the Base Rentals paid by FSU under the Lease and as otherwise set forth in the Lease, the Use Agreement and the Indenture;

WHEREAS, Loop Capital Markets LLC (the “*Placement Agent*”) will serve as the placement agent for the 2021 Bonds and will place the 2021 Bonds pursuant to the terms of a placement agent agreement (the “*Placement Agreement*”) between the Placement Agent and the Company; and

WHEREAS, there is now on file with the Board and FSU forms of the following documents (the “*Financing Documents*”), which the Board proposes to approve and authorize FSU to execute and deliver, as applicable:

1. the Amendment;
2. the Supplement; and
3. the Placement Agreement;

WHEREAS, there will be a Limited Offering Memorandum relating to the 2021 Bonds (the “*Limited Offering Memorandum*”) that will include certain information about FSU;

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. Authorization of the Amendment and the Supplement. That the form and content of the Amendment and the Supplement be and the same hereby are in all respects authorized, approved and confirmed, and the Chancellor and Vice Chancellor for Business and Finance of FSU and the Chairman of the Board, the President of the UNC System, the Senior Vice President for Finance and Administration and CFO of the UNC System, the Secretary and the Assistant Secretary of the Board and the Secretary of the UNC System, or anyone acting in an interim capacity, individually and collectively (collectively, the “*Authorized Officers*”), be and they hereby are authorized, empowered and directed to execute, approve and deliver the Amendment and the Supplement in substantially the form and content presented to the Board, but with such changes, modifications, additions or deletions therein as to them seem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of the Board’s approval of any and all such changes, modifications, additions or deletions therein.

Section 2. Authorization of Placement Agreement. The form and content of the Placement Agreement is in all respects authorized, approved and confirmed. The Authorized Officers are authorized and empowered to execute and deliver the Placement Agreement, including any Letter of Representations attached thereto.

Section 3. Authorization of Limited Offering Memorandum. The Board of Trustees of FSU will approve the form and content of the Limited Offering Memorandum and the delivery and use of the Limited Offering Memorandum.

Section 4. General Authority. From and after the execution and delivery of the Financing Documents, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Financing Documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to the issuance and on-going administration of the 2021 Bonds. Any provision in this Resolution that authorizes more than one Authorized Officer to take certain actions shall be read to permit such Authorized Officers to take the authorized actions either individually or collectively.

Section 5. *Conflicting Provisions.* All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 6. *Effective Date.* This Resolution is effective on its adoption.

PASSED, ADOPTED, AND APPROVED this 22nd day of April, 2021.

Amendment to Use Agreement – University of North Carolina School of the Arts

ISSUE OVERVIEW

University of North Carolina School of the Arts (UNCSA) requests that the Board of Governors authorize an amendment to a previously-approved use agreement related to the financing of the Center Stage student housing facility on the campus of UNCSA that were acquired through a university-affiliated nonprofit entity, University of North Carolina School of the Arts Housing Corporation (the “Company”).

The Company was created for the purpose of acquiring student housing near the campus of UNCSA. To refinance the student housing facilities, the Company previously executed and delivered a Certificate of Participation, Series 2015 (the “2015 COP”), and UNCSA entered into a use agreement and a lease agreement, which were previously approved by the Board and the Council of State. The use agreement established UNCSA’s payment obligations under the lease in an amount equal to the debt service on the 2015 COP.

Due to the current favorable interest rate environment, the Company has the opportunity to refinance the 2015 COP and pass on the savings to UNCSA, which UNCSA anticipates will reduce its payment obligations under the lease and use agreement by approximately \$141,700 on a net present value basis, representing approximately 4.0% of the par amount refunded.

Refinancing the 2015 COP will require an amendment to the use agreement to reflect UNCSA’s lower payment obligations with respect to the 2015 COP. In exchange for locking in a lower rate (from 2.99 percent to 2.00 percent), Capital One requires a waiver to the June 1, 2023 call provision.

Capital One Public Funding, LLC, the current holder of the 2015 COP, has committed to refinance the 2015 COP at lower, fixed rate of interest for all principal payments due after June 1, 2021, eliminating interest rate risk related to the refinancing and reducing costs of issuance.

UNCSA currently has an issuer credit rating of “A2” by Moody’s Investors Service with a stable outlook. UNCSA is currently not rated by Standard & Poor’s or Fitch Ratings. This transaction is expected to have no impact on the credit rating for UNCSA.

Parker Poe Adams & Bernstein LLP is bond counsel, and First Tryon is the financial advisor to UNCSA.

RECOMMENDATION

It is recommended that UNCSA be authorized to enter into the amendment to the use agreement as set out in the attached resolution.

APPENDIX I

A RESOLUTION AUTHORIZING AMENDMENTS TO AGREEMENTS RELATED TO THE CONSTRUCTION OF STUDENT HOUSING FACILITIES ON THE CAMPUS OF THE UNIVERSITY OF NORTH CAROLINA SCHOOL OF THE ARTS

WHEREAS, by Chapter 116 of the General Statutes of North Carolina, the Board of Governors (the “Board”) of the University of North Carolina (the “UNC System”) is vested with general control and supervision of the constituent institutions of the UNC System; and

WHEREAS, NCSA Housing Corporation, now known as University of North Carolina School of the Arts Housing Corporation (the “Corporation”), executed and delivered its Certificates of Participation (North Carolina School for the Arts Student Housing Project), Series 2005 (the “2005 Certificates”), the proceeds of which were used to acquire a student housing facility containing 156 beds and certain related facilities (the “Project”) connected to the campus of The University of North Carolina School of the Arts (“UNCSA”); and

WHEREAS, the Corporation, as lessor, and the State of North Carolina (the “State”), as lessee, have entered into a Lease Agreement dated as of September 16, 2005 (the “Lease”), whereby the Corporation leases to the State the Project and the real property on which the Project is located and whereby UNCSA, under a Use Agreement dated as of September 1, 2005 (the “2005 Use Agreement”) between UNCSA and the Corporation, agrees to pay Base Rentals and any Additional Rentals (as those terms are defined in the Use Agreement defined below and collectively referred to herein as “Rent”); and

WHEREAS, under an Indenture of Trust dated as of September 1, 2005 (the “2005 Indenture”) between the Corporation and Wachovia Bank, National Association, the successor to which is U. S. Bank National Association, as trustee (the “Trustee”) and Supplemental Indenture, Number 1 dated as of June 1, 2015 (the “First Supplement”) between the Corporation and Trustee, the Corporation executed and delivered a Refunding Certificate of Participation (The University of North Carolina School for the Arts Student Housing Project), Series 2015 (the “2015 Certificate”), to provide the funds to prepay the 2005 Certificates in advance of their maturities; and

WHEREAS, Capital One Public Funding, LLC (“COPF”), the holder of the 2015 Certificate, has committed to reduce the interest rate with respect to the portion of the 2015 Certificate due on and after June 1, 2022 in exchange for eliminating UNCSA’s ability to optionally prepay such amounts; and

WHEREAS, to achieve debt service savings and reduce the interest cost to UNCSA, UNCSA has determined that it is in its best interests to request that the Corporation enter into a Supplemental Indenture, Number 2 (the “Second Supplement” and together with the First Supplement and the 2005 Indenture, the “Indenture”) to execute and deliver a new Refunding Certificate of Participation (The University of North Carolina School of the Arts Student Housing Project) (the “2021 Certificate”) that will prepay the portion of the 2015 Certificate due on and after June 1, 2022, bear interest at the reduced interest rate, not be subject to optional prepayment before maturity, and be subject to other changes COPF requires in connection with the interest rate change; and

WHEREAS, UNCSA has determined that it is in its best interests to amend the Use Agreement in connection with the execution and delivery of the Second Supplement so as to reduce its base rentals over the term of the Lease and establish Base Rentals in an amount sufficient to pay the principal and interest with respect to the 2021 Certificate and make other conforming changes (the “Amendment” and

collectively with the 2005 Use Agreement, as previously amended, the "*Use Agreement*"; and

WHEREAS, the 2021 Certificate is not and will not be an obligation of the Board or UNCSCA, but will be secured solely from the Base Rentals paid by UNCSCA; and

WHEREAS, there has been presented to the Board forms of the Amendment and the Second Supplement (collectively, the "*Financing Documents*") which the Board proposes to approve and authorize UNCSCA to execute and deliver; and

NOW, THEREFORE, THE BOARD OF GOVERNORS OF THE UNIVERSITY OF NORTH CAROLINA DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Authorization of the Financing Documents. That the form and content of the Financing Documents be and the same hereby are in all respects authorized, approved and confirmed, and the Chancellor and Vice Chancellor for Finance and Administration of UNCSCA and the President, the President and Senior Vice President for Finance and Administration and CFO of the UNC System (individually and collectively, the "*Authorized Officers*"), be and they hereby are authorized, empowered and directed to execute, approve and deliver the Financing Documents, as applicable, including necessary counterparts, in substantially the form and content presented to the Board, but with such changes, modifications, additions or deletions therein as to them seem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions or deletions therein.

Section 2. General Authority. From and after the execution and delivery of the Financing Documents, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Financing Documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to complete the transaction contemplated by the Financing Documents and ongoing administration thereof. Any provision in this Resolution that authorizes more than one Authorized Officer to take certain actions shall be read to permit such Authorized Officers to take the authorized actions either individually or collectively

Section 3. Conflicting Provisions. All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 4. Effective Date. This Resolution is effective on its adoption.

PASSED, ADOPTED, AND APPROVED this 22nd day of April, 2021.

Sale of Special Obligation Bonds – Appalachian State University

ISSUE OVERVIEW

The Board of Governors is authorized to issue special obligation bonds for capital improvements projects that have been approved by the General Assembly. Although a specific source of funding is used by a campus when retiring these bonds, special obligation bonds are generally payable from all campus revenues excluding tuition, State appropriations, and restricted reserves.

Appalachian State University (Appalachian) requests that the Board issue special obligation bonds in an amount not to exceed \$17,000,000 (the “2022 Bonds”) for the purpose of refunding the callable maturities of Appalachian’s General Revenue Refunding Bonds, Series 2012 (the “2012 Bonds”). Appalachian estimates that it can achieve approximately \$1 million in net present value savings by refunding the 2012 Bonds, representing over six percent of the par amount refunded.

The 2022 Bonds will be issued on a tax-exempt basis and privately placed with Raymond James & Associates, which was selected through a competitive request for proposals process. The 2022 Bonds will be delivered for settlement on or before the May 1, 2022 call date for the 2012 Bonds, under the terms of a forward delivery bond purchase agreement, which will eliminate interest rate risk between now and the call date.

Appalachian currently has an issuer credit rating of “Aa3” with a stable outlook by Moody’s Investors Service.

McGuireWoods LLP is bond counsel, and First Tryon is the financial advisor.

RECOMMENDATION

It is recommended that the president of the University, or his designee, be authorized to sell the special obligation bonds through the attached resolution.

RESOLUTION OF THE BOARD OF GOVERNORS OF THE UNIVERSITY OF NORTH CAROLINA SYSTEM AUTHORIZING THE ISSUANCE OF SPECIAL OBLIGATION BONDS TO REFINANCE SPECIAL OBLIGATION BOND PROJECTS FOR APPALACHIAN STATE UNIVERSITY

WHEREAS, by Chapter 116 of the General Statutes of North Carolina, as amended, the Board of Governors (the “Board”) of the University of North Carolina (the “UNC System”) is vested with general control and supervision of the constituent institutions of the UNC System, including Appalachian State University (“Appalachian”); and

WHEREAS, the Board is authorized by Article 3 of Chapter 116D of the General Statutes of North Carolina, as amended (the “Act”) to issue, subject to the approval of the Director of the Budget, at one time or from time to time, special obligation bonds of the Board for the purpose of paying all or any part of the cost of acquiring, constructing, or providing a special obligation project and refunding bonds for the purpose of refunding any bonds issued by the Board under the Act or under any Article of Chapter 116 of the General Statutes, including the payment of any redemption premium on the bonds refunded and any interest accrued or to accrue to the date of redemption of the bonds refunded; and

WHEREAS, the Board has determined that it may achieve debt service savings by refunding all or a portion of Appalachian’s General Revenue Refunding Bonds, Series 2012 (the “Refunded Bonds”); and

WHEREAS, in order to refund the Refunded Bonds, the Board has determined to issue the Appalachian State University General Revenue Refunding Bonds, Series 2022, in an aggregate principal amount not to exceed \$17,000,000 (the “2022 Bonds”), to (1) refund the callable maturities of the Refunded Bonds and (2) to pay costs of issuance of the 2022 Bonds; and

WHEREAS, if the Board can achieve debt service savings, the Board has determined to issue the 2022 Bonds to refund all or a portion of the Refunded Bonds and pay related costs of issuance under the General Trust Indenture, dated as of November 1, 2003 (the “General Indenture”), between the Board and The Bank of New York Mellon Trust Company, N.A., as successor trustee (the “Trustee”), and Series Indenture, Number 18, to be dated as of January 1, 2022 (the “Eighteenth Series Indenture” and, together with the General Indenture, the “Indentures”), between the Board and the Trustee; and

WHEREAS, through a request for proposals process, Raymond James & Associates (the “Purchaser”) has been selected to purchase the 2022 Bonds, and is expected to purchase the 2022 Bonds on a forward-delivery basis pursuant to the terms of a forward delivery bond purchase agreement (the “Purchase Agreement”) between the Board and the Purchaser; and

WHEREAS, the projects to be refinanced with the proceeds of the 2022 Bonds are collectively referred to herein as the “Special Obligation Bond Projects”; and

WHEREAS, the 2022 Bonds and other obligations issued under the General Indenture are payable solely from “Available Funds” as defined in the General Indenture; and

WHEREAS, there have been made available to the Board forms of the following documents (hereinafter collectively referred to as the “Board Documents”), which the Board proposes to approve, execute and deliver, as applicable, to effectuate the financing:

1. the Eighteenth Series Indenture;

2. the form of the 2022 Bonds, as set forth in the Eighteenth Series Indenture; and
3. the Purchase Agreement; and

WHEREAS, the issuance of the 2022 Bonds does not directly or indirectly or contingently obligate the State of North Carolina or any agency or political subdivision of the State to levy or to pledge any taxes to pay the cost, in whole or in part, of refinancing the Special Obligation Bond Projects in compliance with Section 116D-23 of the Act;

NOW, THEREFORE, BE IT RESOLVED by the Board of Governors of the University of North Carolina as follows:

Section 1. Sufficiency of Available Funds. The Board hereby finds that sufficient Available Funds are available to pay the principal of and interest on the 2022 Bonds.

Section 2. Authorization of Bonds. The Board hereby authorizes and approves the issuance of the 2022 Bond in the maximum amount of \$17,000,000, subject to the terms and conditions of this Resolution.

Section 3. Authorization of Board Documents. The form and content of the Board Documents are hereby in all respects authorized, approved and confirmed, and the Chairman of the Board, the President of the UNC System, the Senior Vice President for Finance and Administration and CFO of the UNC System, the Secretary and the Assistant Secretary of the Board and the Secretary of the UNC System (collectively, the "Authorized Officers") are hereby authorized, empowered and directed, individually and collectively, to execute and deliver the Board Documents for and on behalf of the Board, including necessary counterparts, in substantially the form and content presented to the Board, but with such changes, modifications, additions or deletions therein as any Authorized Officer may deem necessary, desirable or appropriate, including such changes as may be necessary to reflect the terms of the 2022 Bonds (including, but not limited to, the setting of interest rates, whether fixed rates to one or more terms or to maturity, or variable rates, and the amortization of principal). The execution of the Board Documents shall constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions or deletions therein. From and after the execution and delivery of the Board Documents, the Authorized Officers are hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the General Indenture and the Board Documents as executed.

Section 4. General Authority. From and after the execution and delivery of the documents hereinabove authorized, the Authorized Officers are hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of such documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary for the issuance and sale of the 2022 Bonds and the refunding of the Refunded Bonds. The 2022 Bonds may be sold to the Purchaser in a private placement, and the foregoing officers are hereby authorized, empowered and directed to execute and deliver such documents, instruments and certificates as may be required to effect the sale of the 2022 Bonds to the Purchaser. The Authorized Officers are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to the issuance and on-going administration of the 2022 Bonds.

Section 5. Conflicting Provisions. All resolutions or parts thereof of the Board in conflict with the

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provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 6. Effective Date. This Resolution is effective immediately on the date of its adoption.

Sale of Special Obligation Bonds – East Carolina University

ISSUE OVERVIEW

The Board of Governors is authorized to issue special obligation bonds for capital improvements projects that have been approved by the General Assembly. Although a specific source of funding is used by a campus when retiring these bonds, special obligation bonds are generally payable from all campus revenues excluding tuition, State appropriations, and restricted reserves.

East Carolina University (ECU) requests that the Board issue taxable special obligation bonds in an aggregate principal amount not to exceed \$50,450,000 (the “2021 Bonds”) for the purpose of refinancing up to \$44,730,000 of its General Revenue Bonds, Series 2014A (the “2014A Bonds”). ECU estimates that it can achieve approximately \$4.1 million in net present value savings by refunding the 2014A Bonds, representing over nine percent of the par amount refunded.

The 2021 Bonds will be sold on a negotiated basis to an underwriter selected through a competitive RFP process and in consultation with the Senior Vice President for Finance and Administration.

ECU currently has an issuer credit rating of “Aa3” with a stable outlook by Moody’s Investors Service and an issuer credit rating of “AA-” with a negative outlook by Standard & Poor’s.

Parker Poe Adams & Bernstein LLP is bond counsel, and First Tryon is the financial advisor.

RECOMMENDATION

It is recommended that the President of the University, or his designee, be authorized to sell the special obligation bonds through the attached resolution.

**RESOLUTION OF THE BOARD OF GOVERNORS OF THE UNIVERSITY OF NORTH
CAROLINA SYSTEM AUTHORIZING THE ISSUANCE OF
SPECIAL OBLIGATION BONDS TO REFINANCE SPECIAL OBLIGATION BOND PROJECTS
FOR EAST CAROLINA UNIVERSITY**

WHEREAS, by Chapter 116 of the General Statutes of North Carolina, the Board of Governors (the “Board”) of the University of North Carolina System (the “UNC System”) is vested with general control and supervision of the constituent institutions of the UNC System;

WHEREAS, the Board is authorized by Chapter 116D of the General Statutes of North Carolina (the “Act”) to issue, subject to the approval of the Director of the Budget, at one time or from time to time, (1) special obligation bonds of the Board for the purpose of paying all or any part of the cost of acquiring, constructing, or providing special obligation projects and (2) refunding bonds for the purpose of refunding any bonds by the Board under the Act or under any Article of Chapter 116 of the General Statutes of North Carolina, including the payment of any redemption premium on them and any interest accrued or to accrue to the date of redemption of the bonds refunded;

WHEREAS, East Carolina University (“ECU”) and its financial advisor have advised the Board that it may be able to achieve debt service savings by refunding a portion of East Carolina University General Revenue Refunding Bonds, Series 2014A (the “2014A Bonds”), the proceeds of which were used to finance a residence hall;

WHEREAS, if debt service savings can be achieved, the Board has determined to issue East Carolina University Taxable General Revenue Refunding Bonds (with appropriate descriptions and series designations) in one or more series (the “Bonds”) in an aggregate principal amount not to exceed \$50,450,000 to (1) refund all or a portion of the 2014A Bonds maturing on and after October 1, 2024 (the “Refunded Bonds”) and (2) pay the costs of issuing the Bonds;

WHEREAS, the Board has determined to issue the Bonds under the General Trust Indenture dated as of June 1, 2003 (the “General Indenture”) between the Board and Wachovia Bank, National Association, the successor to which is U.S. Bank National Association, as trustee (the “Trustee”), and a Series Indenture (the “Series Indenture”) between the Board and the Trustee; and

WHEREAS, the Bonds and other obligations issued under the General Indenture are payable solely from any legally available funds of ECU, or of the Board held for ECU, in each Fiscal Year, but excluding (1) appropriations by the General Assembly of the State of North Carolina from the State General Fund, (2) tuition payments by ECU students, (3) funds whose purpose has been restricted by the gift, grant or payee thereof, (4) revenues generated by Special Facilities (as defined in the General Indenture) and (5) funds restricted by law (the “Available Funds”).

WHEREAS, Wells Fargo Bank, National Association (the “Underwriter”) will agree to purchase all of the Bonds pursuant to the terms of a bond purchase agreement (the “Purchase Agreement”) between the Board and the Underwriter;

WHEREAS, there have been made available to the Board forms of the following documents (the “Board Documents”), which the Board proposes to approve, ratify, execute and deliver, as applicable, to effectuate the financing:

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1. the General Indenture;
2. the Series Indenture;
3. the Purchase Agreement;
4. an Escrow Agreement between the Board and U.S. Bank National Association, as escrow agent, related to the refunding of the Refunded Bonds;
5. the Preliminary Official Statement (the "*Preliminary Official Statement*") relating to the Bonds, which after the inclusion of certain pricing and other information will become the final Official Statement (the "*Official Statement*") relating to the Bonds; and
6. the Bonds in the form set forth in the Series Indenture;

WHEREAS, the issuance of the Bonds does not directly or indirectly or contingently obligate the State or any agency or political subdivision of the State to levy or to pledge any taxes to pay the cost, in whole or in part, of the Bonds in compliance with Section 116D-23 of the Act;

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. **Authorization of Bonds.** That the Board hereby authorizes the issuance of the Bonds in an aggregate principal amount not to exceed \$50,450,000 under the General Indenture and the Series Indenture to pay the costs of refunding the Refunded Bonds and costs incurred in connection with the issuance of the Bonds. The Bonds may be issued in one or more series of bonds, as the Senior Vice President for Finance and Administration and CFO of the UNC System (the "*SVP-Finance*"), or her designee, in consultation with the appropriate officers at ECU, determine to be in ECU's best interest to achieve debt service savings on the Refunded Bonds.

Section 2. **Sufficiency of Available Funds.** That the Board hereby finds that sufficient Available Funds are available to pay the principal of and interest on the Bonds and to provide for the maintenance and operation of the facilities at ECU to the extent required under the General Indenture.

Section 3. **Selection of Underwriters and other Financing Team Members.** That the Board authorizes the SVP-Finance and the Vice Chancellor for Administration and Finance of ECU to select co-managing underwriters for the Bonds, if necessary or desirable, and any other professionals necessary to undertake the financing as contemplated in this Resolution.

Section 4. **Authorization of Board Documents.** That the form and content of the Board Documents be and the same hereby are in all respects authorized, approved and confirmed, and the Chairman of the Board, the President of the UNC System, the SVP-Finance, the Secretary and the Assistant Secretary of the Board and the Secretary of the UNC System, or anyone acting in an interim capacity, individually and collectively (the "*Authorized Officers*"), be and they hereby are each authorized, empowered and directed to execute and deliver the Board Documents for and on behalf of the Board, including necessary counterparts, in substantially the form and content presented to the Board, but with such changes, modifications, additions or deletions therein as to them seem necessary,

desirable or appropriate, their execution thereof to constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions or deletions therein, and that from and after the execution and delivery of the Board Documents, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Board Documents as executed.

Section 5. **Authorization of Purchase Agreement.** That the Chairman of the Board, the President of the UNC System and the SVP-Finance, individually or collectively, be and they hereby are each authorized, empowered and directed to execute and deliver the Purchase Agreement for and on behalf of the Board, including necessary counterparts, in a form and substance consistent with the terms of this Resolution and that from and after the execution and delivery of the Purchase Agreement, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Purchase Agreement as executed.

Section 6. **Authorization of Preliminary Official Statement and Official Statement.** That the form, terms and content of the Preliminary Official Statement be and the same hereby are in all respects authorized, approved and confirmed, and the use of the Preliminary Official Statement by the Underwriter in connection with the sale of the Bonds is hereby in all respects authorized, approved, ratified and confirmed. The President of the UNC System and the SVP-Finance, or their respective designees, individually or collectively, be and they hereby are each authorized, empowered and directed to deliver the Official Statement for and on behalf of the Board in substantially the form and content of the Preliminary Official Statement presented to the Board, but with such changes, modifications, additions or deletions therein as to them seem necessary, desirable or appropriate, their execution of the Purchase Agreement to constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions or deletions therein, and the use of the Preliminary Official Statement and the Official Statement by the Underwriter in connection with the sale of the Bonds to investors is hereby authorized, approved and confirmed.

Section 7. **General Authority.** From and after the execution and delivery of the documents hereinabove authorized, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of said documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to the issuance and on-going administration of the Bonds. Any provision in this Resolution that authorizes more than one Authorized Officer to take certain actions shall be read to permit such Authorized Officers to take the authorized actions either individually or collectively. The Chancellor and the Vice Chancellor for Administration and Finance at ECU, or their respective designees, individually or collectively, are hereby authorized to execute and deliver all documents as may be necessary to the issuance and on-going administration of the Bonds on behalf of ECU.

Section 8. **Conflicting Provisions.** All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 9. **Effective Date.** This Resolution is effective immediately on the date of its adoption.

PASSED, ADOPTED, AND APPROVED this 22nd day of April, 2021.

Sale of Special Obligation Bonds – The University of North Carolina at Greensboro

ISSUE OVERVIEW

The Board of Governors is authorized to issue special obligation bonds for capital improvements projects that have been approved by the General Assembly. Although a specific source of funding is used by a campus when retiring these bonds, special obligation bonds are generally payable from all campus revenues excluding tuition, State appropriations, and restricted reserves.

The University of North Carolina at Greensboro (UNCG) requests that the Board issue special obligation bonds in one or more series in an aggregate principal amount not to exceed \$16,000,000 (the “2021 Bonds”) for the purpose of (1) refunding the callable maturities of (a) UNCG’s General Revenue and Revenue Refunding Bonds, Series 2011 (the “2011 Bonds”) and (b) UNCG’s General Revenue and Revenue Refunding Bonds, Series 2012A (the “2012A Bonds”) and (2) paying costs of issuance related to the 2021 Bonds.

UNCG estimates that it can achieve approximately (1) \$170,000 in net present value savings by refunding the 2011 Bonds, representing over 8.9 percent of the par amount refunded and (2) \$1,255,000 in net present value savings by refunding the 2012A Bonds, representing approximately 9.5 percent of the par amount refunded.

The 2021 Bonds will be placed directly with JPMorgan Chase Bank, N.A. (or one of its affiliates), which was selected through a competitive request for proposals process. The 2021 Bonds issued to refund the 2011 Bonds will be issued on a tax-exempt basis. The 2021 Bonds issued to refund the 2012A Bonds will be issued on a taxable basis but will be eligible for conversion to a lower, tax-exempt rate on or after January 1, 2022, when the 2012A Bonds become currently callable.

UNCG currently has an issuer credit rating of “Aa3” with a stable outlook by Moody’s Investors Service, and an issuer credit rating of “A+” with a stable outlook by Standard & Poor’s. UNCG is currently not rated by Fitch Ratings.

Parker Poe Adams & Bernstein LLP is bond counsel, and First Tryon is the financial advisor.

RECOMMENDATION

It is recommended that the president of the University, or his designee, be authorized to sell the special obligation bonds through the attached resolution.

**RESOLUTION OF THE BOARD OF GOVERNORS OF THE UNIVERSITY OF NORTH
CAROLINA SYSTEM AUTHORIZING THE ISSUANCE OF
SPECIAL OBLIGATION BONDS TO REFINANCE SPECIAL OBLIGATION BOND PROJECTS
AND A SUBSEQUENT TAX-EXEMPT SPECIAL OBLIGATION BOND FOR THE UNIVERSITY
OF NORTH CAROLINA AT GREENSBORO**

WHEREAS, by Chapter 116 of the General Statutes of North Carolina, the Board of Governors (the “Board”) of the University of North Carolina System (the “UNC System”) is vested with general control and supervision of the constituent institutions of the UNC System;

WHEREAS, the Board is authorized by Chapter 116D of the General Statutes of North Carolina (the “Act”) to issue, subject to the approval of the Director of the Budget, at one time or from time to time, (1) special obligation bonds of the Board for the purpose of paying all or any part of the cost of acquiring, constructing, or providing special obligation projects and (2) refunding bonds for the purpose of refunding any bonds by the Board under the Act or under any Article of Chapter 116 of the General Statutes of North Carolina, including the payment of any redemption premium on them and any interest accrued or to accrue to the date of redemption of the bonds refunded;

WHEREAS, The University of North Carolina at Greensboro (“UNC Greensboro”) and its financial advisor have advised the Board that it may be able to achieve debt service savings by refunding (1) The University of North Carolina at Greensboro General Revenue and Revenue Refunding Bonds, Series 2011 (the “2011 Bonds”), the proceeds of which were used to finance the renovation of housing and dining facilities and to refinance special obligation bond projects and (2) The University of North Carolina at Greensboro General Revenue and Revenue Refunding Bonds, Series 2012A (the “2012A Bonds”), the proceeds of which were used to finance the acquisition of a residence hall and the construction of a campus police building and to refinance special obligation bond projects;

WHEREAS, if debt service savings can be achieved, the Board has determined to issue (1) The University of North Carolina at Greensboro General Revenue Refunding Bond, Series 2021A (the “2021A Bond”) in an aggregate principal amount not to exceed \$2,000,000 to (a) refund the 2011 Bonds maturing on and after April 1, 2022 (the “Refunded 2011 Bonds”) and (b) pay the costs of issuing the 2021A Bond, and (2) The University of North Carolina at Greensboro Taxable General Revenue Refunding Bond, Series 2021B (the “2021B Bond” and together with the 2021A Bond, the “2021 Bonds”) in an aggregate principal amount not to exceed \$14,000,000 to (a) refund the 2012A Bonds maturing on and after April 1, 2023 (the “Refunded 2012A Bonds”) and (b) pay the costs of issuing the 2021B Bond and the 2022 Bond (as defined below);

WHEREAS, the Board has determined to issue the 2021 Bonds under the General Trust Indenture dated as of June 1, 2001 (the “General Indenture”) between the Board and The Bank of New York, the successor to which is The Bank of New York Mellon Trust Company, N.A., as trustee (the “Trustee”) and a Series Indenture (the “Series Indenture”), between the Board and the Trustee; and

WHEREAS, the Board has arranged to sell the 2021A Bond to JPMorgan Chase Bank, N.A., or its affiliate DNT Asset Trust (the “2021A Purchaser”), and the 2021B Bond to JPMorgan Chase Bank, N.A. (the “2021B Purchaser” and together with the 2021A Purchaser, the “Purchasers”), each selected through a request for proposals process whose bid resulted in the most favorable terms for UNC

Greensboro, pursuant to the terms of the Series Indenture and a Bond Purchase Agreement (the "*Bond Purchase Agreement*") between the Board and the Purchasers;

WHEREAS, pursuant to the terms and conditions of the Series Indenture and a forward delivery bond purchase agreement (the "*Forward Bond Purchase Agreement*" and together with the Bond Purchase Agreement, the "*Purchase Agreements*") between the Board and the 2021B Purchaser, the Board also desires to authorize the sale and issuance to the 2021B Purchaser (or any subsequent owner of the 2021B Bond) of a tax-exempt revenue refunding bond in the principal amount equal to the outstanding principal amount of the 2021B Bond at the time of issuance thereof (the "*2022 Bond*" and together with the 2021 Bonds, the "*Bonds*") for the purpose of refunding and redeeming the 2021B Bond;

WHEREAS, the Bonds and other obligations issued under the General Indenture are payable solely from any legally available funds of UNC Greensboro, or of the Board held for UNC Greensboro, in each Fiscal Year, including Unrestricted Fund Balances shown as such on the UNC Greensboro financial statements, but excluding (1) appropriations by the General Assembly of the State from the State General Fund, (2) tuition payments by UNC Greensboro students, (3) funds whose purpose has been restricted by the gift, grant or payee thereof and (4) revenues generated by Special Facilities (the "*Available Funds*");

WHEREAS, there have been made available to the Board forms of the following documents (the "*Board Documents*"), which the Board proposes to approve, ratify, execute and deliver, as applicable, to effectuate the financing:

1. the General Indenture;
2. the Series Indenture;
3. the Purchase Agreements;
4. an Escrow Agreement between the Board and The Bank of New York Mellon Trust Company, N.A., as escrow agent, related to the refunding of the Refunded 2012A Bonds; and
5. the Bonds in the forms set forth in the Series Indenture;

WHEREAS, the issuance of the Bonds does not directly or indirectly or contingently obligate the State or any agency or political subdivision of the State to levy or to pledge any taxes to pay the cost, in whole or in part, of the Bonds in compliance with Section 116D-23 of the Act;

NOW, THEREFORE, BE IT RESOLVED by the Board as follows:

Section 1. **Authorization of Bonds.** That the Board hereby authorizes the issuance of the 2021A Bond in an aggregate principal amount not to exceed \$2,000,000 and the 2021B Bond in an aggregate principal amount not to exceed \$14,000,000, each under the General Indenture and the Series Indenture to pay the costs of refunding the Refunded Bonds and costs incurred in connection with the issuance of the 2021 Bonds and the 2022 Bond. The Board also authorizes the issuance of the 2022 Bond in the principal amount equal to the outstanding principal amount of the 2021B Bond at the time of issuance of the 2022 Bond under the General Indenture and the Series Indenture to refund the 2021B

Bond. The Bonds may be issued in one or more series of bonds, as the Senior Vice President for Finance and Administration and CFO of the UNC System (the “SVP-Finance”), or her designee, in consultation with the appropriate officers at UNC Greensboro, determine to be in UNC Greensboro’s best interest to achieve debt service savings on the Refunded Bonds, with respect to the 2021 Bonds, and to achieve debt service savings on the 2021B Bond, with respect to the 2022 Bond.

Section 2. ***Sufficiency of Available Funds.*** That the Board hereby finds that sufficient Available Funds are available to pay the principal of and interest on the Bonds and to provide for the maintenance and operation of the facilities at UNC Greensboro to the extent required under the General Indenture.

Section 3. ***Selection of Financing Team Members.*** That the Board authorizes the SVP-Finance and the Vice Chancellor for Business Affairs of UNC Greensboro to select any other professionals necessary to undertake the financing as contemplated in this Resolution.

Section 4. ***Authorization of Board Documents.*** That the form and content of the Board Documents be and the same hereby are in all respects authorized, approved and confirmed, and the Chairman of the Board, the President of the UNC System, the SVP-Finance, the Secretary and the Assistant Secretary of the Board and the Secretary of the UNC System, or anyone acting in an interim capacity, individually and collectively (the “Authorized Officers”), be and they hereby are each authorized, empowered and directed to execute and deliver the Board Documents for and on behalf of the Board, including necessary counterparts, in substantially the form and content presented to the Board, but with such changes, modifications, additions or deletions therein as to them seem necessary, desirable or appropriate, their execution thereof to constitute conclusive evidence of the Board’s approval of any and all such changes, modifications, additions or deletions therein, and that from and after the execution and delivery of the Board Documents, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Board Documents as executed.

Section 5. ***General Authority.*** From and after the execution and delivery of the documents hereinabove authorized, the Authorized Officers are each hereby authorized, empowered and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of said documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to the issuance and on-going administration of the Bonds. Any provision in this Resolution that authorizes more than one Authorized Officer to take certain actions shall be read to permit such Authorized Officers to take the authorized actions either individually or collectively. The Chancellor and the Vice Chancellor for Business Affairs at UNC Greensboro, or their respective designees, individually or collectively, are hereby authorized to execute and deliver all documents as may be necessary to the issuance and on-going administration of the Bonds on behalf of UNC Greensboro.

Section 6. ***Conflicting Provisions.*** All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 7. ***Effective Date.*** This Resolution is effective immediately on the date of its adoption.

PASSED, ADOPTED, AND APPROVED this 22nd day of April, 2021.

2021-22 Non-Appropriated Capital Improvement Project

ISSUE OVERVIEW

Non-appropriated capital projects are financed by the university and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings. Legislative approval is required for the issuance of debt; these “self-liquidating” capital projects are approved by the legislature after the passage of the Appropriations Act. This project, if approved by the Board, will be forwarded to the General Assembly for authorization during the 2021-22 legislative session. Legislative approval is not required for non-appropriated capital projects that do not require debt issuance.

Project	Total (\$)	Cash/GO Bond/ Other (\$)	Debt (\$)	Source of Funds
The University of North Carolina at Greensboro				
The Arts Place at Tate and Gate	\$10,330,306	\$830,306	\$9,500,000	Bond Savings/Private Funds
<i>UNCG Subtotal</i>	<i>\$10,330,306</i>	<i>\$830,306</i>	<i>\$9,500,000</i>	

ADDITIONAL DETAIL

The University of North Carolina at Greensboro

Project: The Arts Place at Tate and Gate

Total Cost: \$10,334,000

Description: This project is for a new 20,000 GSF multi-purpose cultural arts venue located at 842 West Gate City Boulevard. The goal of this project is to foster an active partnership between UNC Greensboro with the surrounding local and regional arts community. The project will include demolition of the existing building, a flexible performance space, gallery, instructional and practice rooms, office and administrative space, a retail component, as well as underground parking to support the needs of the venue. This location also provides an important and prominent gateway entrance to the campus.

Funding: The funding source for this improvement project is bond savings realized from the refinancing of existing debt through a forward delivery bond purchase agreement and private philanthropy. Contingent on the Board’s approval, the savings realized will be reallocated to the proposed project. The project will not involve any State funds or student fee revenues.

RECOMMENDATION

It is recommended that the non-appropriated capital project be approved, contingent on the approval of reallocating the existing debt service fee, and submitted for legislative approval of debt issuance.

APPENDIX M

STATE OF NORTH CAROLINA - DEPARTMENT OF ADMINISTRATION
STATE CONSTRUCTION OFFICE
PROPOSED REPAIR & RENOVATION OR CAPITAL IMPROVEMENT PROJECT
BIENNIUM 2021-2023

Form OC-25
(Rev 8/2020)

DEPARTMENT and DIVISION: UNC Greensboro DATE: 04/20/21
PROJECT IDENTIFICATION: Arts Place at Tate & Gate
PROJECT CITY or LOCATION: Greensboro, NC
PROJECT DESCRIPTION & JUSTIFICATION: (Attach add'l data as necessary to indicate need, size, function of improvements as well as a master plan.)

The scope of this project is for a new 20,000 GSF multi-purpose cultural arts venue located at 842 West Gate City Boulevard. The goal of this project is to foster an active partnership between UNC Greensboro with the surrounding local and regional arts community. The project will include demolition of the existing building, a flexible performance space, gallery, instructional and practice rooms, office and administrative space, a retail component, as well as underground parking to support the needs of the venue. This location also provides an important and prominent gateway entrance to campus.

(Definitions/explanations are provided on pg 2 to assist in completion of this form. Lump sums are not to be used as a unit of cost unless further substantiating breakdown is provided.)

CURRENT ESTIMATED CONSTRUCTION COST

	QTY	UNIT	COST PER UNIT	TOTAL
A. Land Requirement				\$0
B. Site Preparation				
1. Demolition (Existing Building)	1	LS	\$ 150,000.00	\$150,000
2. Site Work	1	LS	\$ 150,000.00	\$150,000
C. Construction				
1. Utility Services	1	LS	\$ 75,000.00	\$75,000
2. Building Construction (new space)	20,000	SF	\$ 165.00	\$3,300,000
3. Building Construction (Renovation)	-	SF	\$ -	\$0
4. Plumbing	20,000	SF	\$ 20.00	\$400,000
5. HVAC	20,000	SF	\$ 40.00	\$800,000
6. Electrical	20,000	SF	\$ 25.00	\$500,000
7. Fire Suppression and Alarm Systems	20,000	SF	\$ 15.00	\$300,000
8. Telephone, Data, Video	20,000	SF	\$ 12.00	\$240,000
9. Associated Construction Costs	20,000	SF	\$ 2.50	\$50,000
10. Other: Underground Parking (Price per Space)	55	EA	\$ 20,500.00	\$ 1,127,500.00
11. Other: Temporary Space and Move Expenses	1	LS	\$ 200,000.00	\$ 200,000.00
D. Equipment				
1. Fixed (Performance Space Equipment)	1	LS	\$ 500,000.00	\$500,000
2. Moveable (FF&E)	1	LS	\$ 200,000.00	\$200,000
Total Cost of Work				\$ 7,992,500

Items below may be calculated by percentage or lump sum. If using lump sum, make entry in \$ field and explain.

DESIGN FEE	10 %	(% of Estimated Construction Costs)	\$ 799,250
PRECONSTRUCTION COSTS		(% of Estimated Construction Costs [1% for CM@Risk])	\$ -
COMMISSIONING	1 %	(0.5% simple; 1.0% moderate; 1.5% complex)	\$ 79,925
SPECIAL INSPECTIONS/MATERIALS	1.25 %	(1.25% estimated)	\$ 99,906
SUSTAINABILITY	2 %	(3% LEED Gold, 2% LEED Silver)	\$ 159,850
ADVANCE PLANNING	0 %	Includes programming, feasibility, analysis (% of Estimated Construction Costs)	\$ -
CONTINGENCIES	5 %	(% of Estimated Construction Costs [3% New or 5% R&R])	\$ 399,625
ESTIMATED COSTS		(% of Estimated Construction Costs + Contingencies + Design Fee)	\$ 9,531,056

Escalation = percent per month multiplied by number of months

(From Estimate Date as entered above on this form to mid-point of construction) = 24 months 5.0 % annually beginning on month 1

ESCALATION COST INCREASE (Total of Estimated Construction Costs x Escalation %)

TOTAL ESTIMATED PROJECT COSTS (Estimated Construction Costs + Escalation Cost Increase)

APPROVED BY: Stephanie Shwari TITLE: AVC- FACILITIES DATE: 4/20/21
(Governing Board of Agency Head)

APPENDIX M

The University of North Carolina System
Request for Advance Planning, New, or Increase in Capital Improvement Project

Institution UNC Greensboro ☒ Advance Planning Request ☐ New Capital Project Code _____ Item _____*
☐ Increase in Authorization from \$ _____ to \$ _____ Code _____ Item _____
Interscope Project Number _____

*If this project has previously had advance planning authority, please identify relevant code/item number.

Project Title: Arts Place at Tate and Gate

Project Cost: \$10,330,306

Source of Funds OTF – Trust Funds

Fund Type ☐ Appropriated/ ☐ Carry-Forward ☐ Student Fees ☐ Trust Funds ☐ Debt Service Fees
Category R&R including gifts/
donations

For each advance planning project or capital construction project, please provide the following:

1. A detailed project description and justification.

The scope of this project is for a new 20,000 GSF multi-purpose cultural arts venue located at 842 West Gate City Boulevard. The goal of this project is to foster an active partnership between UNC Greensboro with the surrounding local and regional arts community. The project will include demolition of the existing building, a flexible performance space, gallery, instructional and practice rooms, office and administrative space, a retail component, as well as underground parking to support the needs of the venue. This location also provides an important and prominent gateway entrance to campus.

2. An estimate of acquisition, planning, design, site development, construction, contingency and other related costs (attach a completed OC-25 form). **See attached OC-25**
3. An estimated schedule for the completion of the project (enter dates mm/dd/yr.).
Design start 08/16/21 Construction start 11/17/22 Construction complete 06/3/24
4. An estimated schedule of cash flow requirements over the life of the project by FY quarters (omit for advance planning requests).

FY/Qtr.	21-22- Q1	21-22 Q2	21-22 Q3	21-22 Q4	22-23 Q1	22-23 Q2	22-23 Q3	22-23 Q4
\$ Amount	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000	\$400,000	\$1,500,000	\$1,500,000

FY/Qtr.	23-24 Q1	23-24 Q2	23-24 Q3	23-24 Q4	24-25 Q1			
\$ Amount	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$330,306			

5. An estimate of maintenance and operating costs and source of funding to support these costs, including personnel, covering the first five years of operation (omit for advance planning and non-general fund requests, required for general fund requests). **N/A**
6. An estimate of revenues, if any, likely to be derived from the project, covering the first five years of operation (omit for advance planning and non-general fund requests, required for general fund requests). **N/A**
7. An explanation of the means of financing (i.e. cash reserves using the fund sources identified above, campus debt financing to be retired with the identified fund source, etc.). **N/A**
8. This is to certify that this capital improvement request was duly authorized on 03/05/2021.
(date)


signature

Sameer Kapileshwari / AVC Facilities
printed name/title

**APPENDIX M
FUND SOURCES**

Fund Type Category	Title	Reporting Abbreviation	Description
Appropriations	Appropriations	SA	Funds appropriated by the legislature for capital projects.
R&R	R&R	RR	Funds appropriated by the legislature for campus repairs and renovations in 13 statutorily prescribed categories.
Carry Forward	Carry Forward	CF	State appropriations carried forward under the 2.5% permitted by legislation. By Session Law, carry forward is considered non-general fund when it is carried forward.
Student Fees	Athletics Fee	SAF	Fees collected specifically for support of campus student athletics and recreation services.
	Campus Safety Fee	SSF	Fees collected specifically for support of campus safety items such as emergency phones and cameras.
	Education and Technology Fee	ETSF	Fees collected specifically for support of education and technology items.
	Health Services Fee	HSF	Fees collected specifically for support of campus student health services.
	Other Student Fees	OSF	Any other student fees authorized and collected for other purposes, but not listed in above categories.
Trust Funds (including gifts and donations)	Athletics	AR	Receipts from ticket sales, gifts, donations, cash reserves, including Athletics Foundation reserves.
	Dining	DR	Receipts from operations, cash reserves.
	Housing	HR	Receipts from operations, cash reserves.
	Transportation and Parking	TR	Receipts from operations, cash reserves.
	Utility Trust Funds	UTF	Receipts from operations, cash reserves from operation/management of all/any campus utilities (steam, chilled water, etc.).
	Other Auxiliary Trust Funds	OTF	Receipts from operations, cash reserves from other campus auxiliaries not specified above.
	Centennial/Millennial Campus Funds	CMF	Receipts from operations, cash reserves under the Millennial Campus financing act.
	Clinical Receipts	CR	Receipts from operations, cash reserves.
	Facilities and Administrative	FA	Overhead receipts (facilities and administrative overhead) generated from campus research.
	Donations and Gifts	DG	Contributions made by gift, donation, bequest, or other private sources.
	Endowment	ENDF	Funds from the endowment fund of the University.
Debt Service	Debt Service Fees	DSF	Debt service fees authorized for specific projects.

The UNC Policy Manual
700.1.3
Adopted 03/14/86
Amended 02/10/95
Amended 07/01/07
Amended 02/21/14
Amended 04/22/21

Policy on Out-of-State Undergraduate Enrollment

To ensure that constituent institutions maintain a level of out-of-state undergraduate enrollment consistent with historical University policy and tradition, and one consistent with strong and balanced educational programs, it is recommended that the Board of Governors adopt this statement of policy:¹

- a. Each constituent institution, except the North Carolina School of the Arts, shall take necessary steps to limit the proportion of out-of-state students in the entering freshman class to not more than 18 percent by the fall of 1988. In any instance in which a chancellor believes that his institution would suffer serious problems or hardships in reaching this limit within the time provided, he may petition the president and the Board of Governors for an extension of time to meet the 18 percent limit, which petition may be granted on an annual basis not to extend beyond the fall of 1990. The petition shall set forth the reason for the request, the steps taken by the institution in furtherance of the policy, and the progress made. The chancellor shall furnish such other information as may be requested by the President.
- b. The president shall monitor progress toward this goal, and shall make interim reports on fall 1986, and fall 1987, enrollments to the board.
- c. The board shall review this policy in 1988-89 and consider then whether amendments should be made or further measures adopted.
- d. It is the board's expectation that institutions will admit only academically well-qualified out-of-state students. In any year in which the average combined SAT score for out-of-state freshmen is below that for North Carolina freshmen, the president shall require a written report from the chancellor. The president will include in his interim reports to the board information on the average combined SAT scores for both groups of freshmen.
- e. Beginning with the fall of 1994, any constituent institution, except the North Carolina School of the Arts, that exceeds the 18 percent out-of-state freshman enrollment limitation prescribed in paragraph a., above, or the 25 percent out-of-state freshman enrollment limitation prescribed in paragraph g., below, for two consecutive fiscal years shall have its State operating budget reduced. This reduction shall be made in the second fiscal year in which the two consecutive fiscal year condition is violated; the reduction shall be made, on a non-recurring basis, immediately after the Board of Governors approves the annual enrollment report at its November meeting. The budget reduction shall be based on the number of out-of-state freshmen enrolled in excess of the 18 percent limitation and the established method used for calculating the operating requirements for regular term enrollment changes.
- f. The Board of Governors may, on the president's recommendation, authorize enrollment pilot programs that are exempt from the requirements of paragraphs a., and e., of this policy.

APPENDIX N

g. Effective with the entering class of the fall semester 2021, the following institutions are authorized to enroll not more than 25 percent of non-resident students for tuition purposes in the entering full-time first-time (freshman) class: Elizabeth City State University, Fayetteville State University, North Carolina Agricultural & Technical State University, North Carolina Central University, and Winston-Salem State University. These institutions remain subject to all other requirements of this policy.

¹The North Carolina School of Science and Mathematics may not admit or enroll out-of-state students. See G.S. 116-235.



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Closed Session Motion

Motion to go into closed session to:

- Prevent the disclosure of information that is privileged or confidential under Article 7 of Chapter 126 and § 143-748 of the North Carolina General Statutes, or not considered a public record within the meaning of Chapter 132 of the General Statutes.
- Prevent the premature disclosure of an honorary award or scholarship.
- Consult with our attorney to protect attorney-client privilege; and

To consider and give instructions concerning a potential or actual claim, administrative procedure, or judicial action for the following cases:

- *Kadel, et al. v. Folwell, et al.*
 - *Staton v. ECU*
 - *Wagner v. NCCU*
 - *Gottfried v. NCSU*
- Consider the qualifications, competence, performance, or condition of appointment of a public officer or employee or prospective public officer or employee.

Pursuant to: G.S. 143-318.11(a)(1), (2), (3), and (6).

APPENDIX P



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Roll Call Vote Consent Agenda Items Excluding Agenda Item 4m. – Amendment to Section 700.1.3– <i>Policy on Out-of-State</i> <i>Undergraduate Enrollment</i>	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	Yes
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	No
Mitchell	Yes
Murphy	Yes
Nelson	Yes
Parrish	Yes
Pope	Yes
Powers	Yes
Ramsey	Yes
Sloan	Yes
Stone	Yes
Williford	Yes

Motion carried with 24 votes in the affirmative.

APPENDIX P



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Roll Call Vote	
Item 4m. Section 700.1.3 – Policy on Out-of-State Undergraduate Enrollment (Amended)	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	Yes
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	No
Mitchell	Yes
Murphy	Yes
Nelson	Yes
Parrish	Yes
Pope	Yes
Powers	Yes
Ramsey	Yes
Sloan	Yes
Stone	Yes
Williford	Yes

Motion carried with 23 votes in the affirmative and one opposed.



Roll Call Vote Committee on Educational Planning, Policies and Programs Provisions to UNC Policy Section 700.1.3(e) Grant Wavier to North Carolina Central University for Exceeding the Enrollment Cap in Fall 2020	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	No
Coward	Yes
Daughtry	Yes
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	No
Holton	Yes
Hutchens	Yes
Kotis	No
Long	No
Mitchell	Yes
Murphy	Yes
Nelson	Yes
Parrish	Yes
Pope	No
Powers	Yes
Ramsey	Yes
Sloan	Yes
Stone	Yes
Williford	Yes

Motion carried with 19 votes in the affirmative and five opposed.

APPENDIX P



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Roll Call Vote Committee on University Governance NC Teaching Fellows Appointments	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	Yes
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	Yes
Mitchell	Yes
Murphy	Yes
Nelson	Yes
Parrish	Yes
Pope	Yes
Powers	Yes
Ramsey	Yes
Sloan	Yes
Stone	Yes
Williford	Yes

Motion carried with 24 votes in the affirmative.

APPENDIX P



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Roll Call Vote Committee on University Governance Slate of Nominees for the 2021 UNC Boards of Trustees* Excluding UNC-Chapel Hill's Board of Trustee Nominees	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	Yes
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	Yes
Mitchell	Yes
Murphy	Yes
Nelson	Yes
Parrish	Yes
Pope	Yes
Powers	<i>Recused</i>
Ramsey	Yes
Sloan	Yes
Stone	No
Williford	Yes

Motion carried with 22 votes in the affirmative, one opposed, and one recusal.

*Slate included: Appalachian State, East Carolina University, Fayetteville State University, North Carolina A&T State University, North Carolina Central University, NC State University, UNC Charlotte, UNC Greensboro, UNC Pembroke, UNC School of the Arts, UNC Wilmington, Western Carolina University, Winston-Salem State University, and two partial terms at Elizabeth City State University. The slate of nominees for UNC Asheville and the North Carolina School of Science and Math will be voted on at the Board's meeting in May 2021.

APPENDIX P



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Roll Call Vote Committee on University Governance 2021 UNC-Chapel Hill's Board of Trustees Appointments Excluding Mr. Turner	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	Yes
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	Yes
Mitchell	Yes
Murphy	Yes
Nelson	Yes
Parrish	Yes
Pope	Yes
Powers	<i>Recused</i>
Ramsey	Yes
Sloan	Yes
Stone	Yes
Williford	Yes

Motion carried with 23 votes in the affirmative and one recusal.



Roll Call Vote Committee on University Governance 2021 UNC-Chapel Hill's Board of Trustees Appointment of Mr. Malcolm Turner	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	No
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	No
Mitchell	Yes
Murphy	Yes
Nelson	No
Parrish	No
Pope	No
Powers	<i>Recused</i>
Ramsey	Yes
Sloan	Yes
Stone	No
Williford	Yes

Motion carried with 17 votes in the affirmative and six opposed, and one recusal.

APPENDIX P



MEETING OF THE BOARD OF GOVERNORS
April 22, 2021

Roll Call Vote	
Motion to Move into Closed Session	
Bissette	<i>Non-voting</i>
Blue	Yes
Burris-Floyd	Yes
Byers	Yes
Clark	Yes
Coward	Yes
Daughtry	No
Ford	Yes
Green	<i>Non-voting</i>
Goolsby	Yes
Holley	Yes
Holmes	Yes
Holton	Yes
Hutchens	Yes
Kotis	Yes
Long	No
Mitchell	Yes
Murphy	Yes
Nelson	No
Parrish	No
Pope	No
Powers	Yes
Ramsey	Yes
Sloan	Yes
Stone	No
Williford	Yes

Motion carried with 24 votes in the affirmative.