



ANNUAL REPORT TO THE BOARD OF GOVERNORS
Committee on Budget and Finance
July 1, 2018 through June 30, 2019

DUTIES AND MEMBERSHIP

The Committee on Budget and Finance advises and consults with the president and the chair of the UNC Board of Governors concerning budget policy and preparation; considers the budget proposed by the president, recommends modifications if needed, and approves the budget for consideration by the Board; makes recommendations to the Board for allocation of funds appropriated by the General Assembly; works with the Committee on Educational Planning, Policies, and Programs to ensure the proper funding of strategic objectives; and submits recommendations to the Board with respect to capital improvement projects, institutional borrowings, and property transactions, as well as other budgetary and financial matters within the jurisdiction of the Board of Governors. This report summarizes the work of the committee from July 2018 through June 2019.

The Committee on Budget and Finance was comprised of the following members: Darrell Allison, Carolyn Coward, Thomas H. Fetzner, James L. Holmes, Jr., W. Marty Kotis, III, Robert Rucho, and Temple Sloan. Mr. Sloan served as chair, Dr. Rucho served as vice chair, and Mrs. Coward served as secretary.

Chancellor Harold L. Martin, Sr. (N.C. A&T State University), Chancellor Philip L. Dubois (UNC Charlotte), and Randy Woodson (NC State University) were assigned to the committee.

ACTIONS

The Committee on Budget and Finance met nine times between July 1, 2018 and June 30, 2019, including a joint meeting with the Committee on Audit, Risk Management, and Compliance and a joint meeting with the Committee on Public Affairs. Also, the committee held a Tuition and Fees Workshop. The major actions of the committee are summarized as follows:

BUDGETS and ALLOCATIONS/TUITION and FEES

During the year, the committee made specific recommendations for consideration by the Board related to budget requests, allocations of funds, and adjustments of tuition and fee rates.

2018-19 Enrollment Funding Allocation:

The committee recommended the enrollment funding for FY 2018-19. The 2017 General Assembly fully funded the Board's enrollment change funding request by appropriating \$48,163,406 for 2018-19. This appropriation was made to an NC Office of State Budget and Management (OSBM) reserve account. A special provision in the 2017 Appropriations Act (Sec. 10.10) required that actual enrollment be verified following fall semester census and then the Board can allocate funds for the fiscal year, subject to the approval of the director of the budget. Spring semester funding would be based on a three-year average fall-to-spring retention of fundable credit hours. OSBM may advance funds to institutions to maintain operations until enrollment is verified. The recommended enrollment amounts for each institution was provided to the Board at its November meeting, at which time the allocation funding was approved.

Authorization of Tuition for 2019-20:

G.S. 116-143 requires that the Board of Governors of The University of North Carolina System fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of The UNC System. The Board recommended no tuition increases for undergraduate resident students. In addition, the 2016 General Assembly enacted a guaranteed tuition program that fixes tuition rates for first-time full-time resident undergraduates and transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2019-20 only apply to the cohort of students that enroll in the fall of 2019. The chancellors and their boards of trustees requested tuition rate increases for nonresident undergraduate and graduate students consistent with legislative and UNC System Office guidelines.

Authorization of Fees for 2019-20:

The 2016 General Assembly enacted a provision that capped mandatory student fee increases (including debt service fees) to three percent per year. No increases were allowed for the campus security fee. In addition, no new special fees or increases to existing fees were allowed. There was one institution (UNC-Chapel Hill) that had an overall decrease in mandatory fees.

2019-21 Budget Priorities:

The committee recommended approval of the following:

	FY 2019-20	FY 2020-21
1. Summer Scholarships for Student Success*	10,000,000	12,000,000
2. Faculty Recruitment and Retention	10,000,000	15,000,000
3. Stronger Transfer Pathways with NCCCS*	4,450,000	4,450,000
	200,000 NR	
4. Data Modernization Initiative	1,000,000	2,000,000
	4,000,000 NR	5,000,000 NR
<i>*Joint request with the North Carolina Community College System</i>		
Other Targeted Priorities		
<i>Faculty and Staff Salary Adjustments</i>	<i>equity with state agencies</i>	
<i>NCSSM Western Campus Operations</i>	1,408,632	3,389,820
	25,928 NR	795,376 NR
<i>Doctoral Research Funding for N.C. A&T</i>	1,000,000	1,000,000
<i>Rural Residency Program at ECU</i>	1,447,000	2,592,000
<i>Innovation in Manufacturing Biopharmaceuticals at NC State</i>	2,000,000 NR	2,000,000 NR
<i>College of Health Sciences at UNCP</i>	1,100,000	2,100,000
<i>Lab School Operations (six institutions)</i>	500,000	500,000
Total Requested Operating Budget Increase	\$37,131,560	\$50,827,196
	1.28%	1.76%
Enrollment Changes	\$51,078,223	\$103,578,223
<i>Enrollment Growth - Regular (move from projected to actual)</i>	0	45,000,000
<i>Enrollment Growth - Summer (based on actual 2018 enrollment)</i>	43,578,223	43,578,223
<i>NC Promise Buy Down</i>	7,500,000	15,000,000
Building Reserves	\$5,716,728	\$23,781,389
Total Requested Operating Budget Increase	\$93,926,511	\$178,186,808
Including Enrollment and Building Reserves	3.24%	6.16%

Other Legislative (Non-Operating Budget) Agenda Items:

- Significant increase to Repair & Renovations (R&R, dedicated to deferred maintenance)
- Targeted Renewal Projects (Capital Projects - WCU Steam Plant, others)
- Redirect unallocated enrollment growth appropriations (FY18-19 only) toward NC Promise growth reserve fund

Deregulation Agenda Items:

- Carryforward (increase 2.5% threshold to 7.5% with increased portion dedicated to deferred maintenance)
- Restore institutional flexibility on salaries/positions

2018-19 Operating Budget Allocations:

The Committee on Budget and Finance recommended the 2018-19 operating budget allocations, including compensation funding, which met all of the directives cited in the Appropriations Act of 2018, the technical corrections bill [S.L. 2018-97 (Senate Bill 335)], and the related Joint Conference Committee Report. Many of the changes were made directly to each institution's continuation budget; however, the General Assembly appropriated \$20,026,393 in recurring funds to provide a salary increase to both EHRA and SHRA employees for the following purposes: merit, across-the-board, recruitment bonuses, retention increases, or other compensation increases. The recurring funds will impact the employee's base salary and retirement contributions. In addition, the General Assembly mandated that the annual salary of a permanent full-time University employee that is below the amount of \$31,200 shall be increased to that amount. A permanent part-time employee shall receive a prorated portion of \$31,200. Recurring funds of \$26,393 were included in the appropriation for salary increases to teachers at the NC School of Science and Mathematics in accordance with the teacher salary schedule. In addition to the salary increase, employees also received five days of bonus leave. The leave has no cash value and cannot be cashed in or counted toward retirement. These funds were appropriated to the UNC System Office, Institutional Programs (Board Reserve).

2018-19 Allocations from the Reserve for Repairs and Renovations:

Funds for Repairs and Renovations projects were recommended for approval by the Board for allocation to the institutions. For fiscal year 2018-19, the 2018 General Assembly appropriated \$64,798,930 to the statewide reserve for repairs and renovations, of which \$32,399,465 (one-half) was allocated to the Board of Governors, as shown below.

Institution	Amount
Appalachian State University	\$ 1,738,446
East Carolina University	2,767,091
Elizabeth City State University	2,324,885
Fayetteville State University	1,580,468
North Carolina A&T State University	1,393,521
North Carolina Central University	1,820,385
North Carolina State University	3,902,793
University of North Carolina at Asheville	1,559,700
University of North Carolina at Chapel Hill	4,060,204
University of North Carolina at Charlotte	1,800,520
The University of North Carolina at Greensboro	1,501,947
The University of North Carolina at Pembroke	725,702
University of North Carolina Wilmington	839,523
University of North Carolina School of the Arts	2,036,583
Western Carolina University	1,135,239
Winston-Salem State University	2,000,752
North Carolina School of Science and Mathematics	928,093
University of North Carolina System Office	283,613
TOTAL R&R ALLOCATIONS	\$32,399,465

2018-19 Capital Improvements Appropriations and Authorizations:

The General Assembly appropriated funds from the Capital Improvement Project Reserve for the following projects:

Institution	Project	Amount
NCCU	Business School	\$8,600,000
UNC Asheville	Owen Hall and Carmichael Hall Renovations	\$2,770,000
UNC Pembroke	Business School	\$6,000,000
UNC Wilmington	Planning funds for Library	\$5,500,000
WCU	Steam Plant Replacement	\$16,500,000
NCSSM	Construction of Campus Facilities – Morganton	\$15,000,000
TOTAL CAPITAL IMPROVEMENTS APPROPRIATION		\$54,370,000

2019 Non-Appropriated Capital improvement Projects:

Non-appropriated capital projects are financed by the University and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings. Legislative approval is required for the issuance of debt; these “self-liquidating” capital projects are approved by the legislature after the passage of the Appropriations Act. Legislative approval is not required for non-appropriated capital projects that do not require debt issuance.

Institution	Project	Total (\$)	Debt (\$)	Other Funds	Other Fund Source
Appalachian	Sanford Hall Complete Renovation and Modernization	\$18,006,545	\$18,000,000	\$6,545	\$84 Student Debt Fee
UNC-Chapel Hill	Translational Research Building	\$156,650,000	\$23,000,000	\$133,650,000	F&A
UNC-Chapel Hill	Parking Lot at S1 Lot (South Parking Deck)	\$14,443,516	\$6,782,516	\$7,661,000	UNC Hospitals (44%)/ Transportation Fee
UNC Charlotte	Residence Hall Phase XVI	\$58,500,000	\$34,000,000	\$24,500,000	Housing Fund (42%)/ Housing Receipts (58%)
UNC Greensboro	Ragsdale Mendenhall Residence Hall Renovations	\$12,800,000	\$8,000,000	\$4,800,000	Housing Fund (37%)/ Housing Receipts (63%)
UNC Pembroke	Campus Recreation/ Baseball Softball Outdoor Complex	\$5,591,667	\$4,400,000	\$1,191,667	Campus Recreation Fund (21%)/\$89 Student Debt Service Fee (79%)
UNC Wilmington	Parking Deck II and Surface Parking	\$24,264,700	\$20,420,000	\$3,844,700	Parking Fund (16%)/ Parking Receipts (84%)
TOTAL		\$290,256,428	\$114,602,516	\$175,653,912	

Capital Improvement Project – East Carolina University:

The committee and the Board approved East Carolina University’s request for authorization to use Special Indebtedness funding of \$6,783,039 from the School of Dental Medicine (SODM), to make renovations for the Dental School General Practice Residency program (GPR) in the ECU School of Medicine and to add an egress stair to address a high-rise code deficiency in the Brody Building.

Capital Improvement Projects Not Requiring Action by the General Assembly:

During the year, the committee recommended approval of capital improvement projects to be funded principally from non-appropriated funds. With Board approval, these projects would be reported to OSBM as non-appropriated projects that do not require any additional debt or burden on state appropriations.

There are 15 UNC System institutions that requested a total of 144 capital improvement projects: 19 projects for advanced planning, 89 new projects for authority, and 36 projects for increased authorization. The constituent institutions requesting authority include Appalachian, ECU, ECSU, N.C. A&T, NCCU, NC State, UNCA, UNCC, UNC-Chapel Hill, UNCG, UNCSA, UNCP, WCU, WSSU, and NC Arboretum. A summary of the approved projects is listed below. A detailed list of approved capital projects is included in Attachment 1.

Institution	Total # of Projects	Advanced Planning Authorization		New Project Authorization		Increased Authorization		Total Authorization
		#	Amount	#	Amount	#	Amount	
Appalachian	13	2	\$2,980,000	9	\$62,639,467	2	\$660,000	\$66,279,467
ECU	10	3	\$2,920,000	4	\$8,204,032	3	\$1,780,000	\$12,904,032
ECSU	2	0		1	\$988,299	1	\$311,701	\$1,300,000
FSU	0	0		0		0		
N.C. A&T	6	0		5	\$3,473,914	1	\$1,441,827	\$4,915,741
NCCU	4	0		4	\$4,102,446	0		\$4,102,446
NC State	33	6	\$5,290,000	24	\$31,149,020	3	\$2,674,800	\$39,113,820
UNCA	6	0		2	\$924,241	4	\$4,019,826	\$4,944,067
UNC-Chapel Hill	45	6	\$3,330,000	22	\$52,708,824	17	\$61,154,986	\$117,193,810
UNCC	6	1	\$1,950,000	4	\$13,950,000	1	\$700,000	\$16,600,000
UNCG	9	1	\$1,200,000	7	\$21,344,000	1	\$3,363,000	\$25,907,000
UNCP	1	0		0		1	\$1,368,065	\$1,368,065
UNCW	0	0		0		0		
UNCSA	3	0		2	\$48,383,000	1	\$500,000	\$48,883,000
WCU	1	0		1	\$773,000	0		\$773,000
WSSU	3	0		2	\$1,246,000	1	\$5,579,000	\$6,825,000
NC Arb.	2	0		2	\$2,413,448	0		\$2,413,448
UNC-TV	0	0		0		0		
TOTAL	144	19	\$17,670,000	89	\$252,299,691	36	\$83,553,205	\$353,522,896

PROPERTY

All property transactions, other than leases, of \$250,000 or more, require approval of the Board and, therefore, action by the Committee on Budget and Finance unless approved under the president's delegation up to \$500,000. Upon the approval of the Board, the committee staff forwards such items to the Council of State for final action. The following property transactions were recommended for approval.

Institution	Transaction Type	Transaction Description	Terms
Appalachian	Disposition by Ground Lease	Ground lease to P3 entity for new student housing to include 2,100 beds and 475 parking spaces	50 year (housing)/ 10 year (parking)
Appalachian	Acquisition by Deed	Expand Millennial Campus to include five additional sites (approximately .90 acres)	

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Institution	Transaction Type	Transaction Description	Terms
ECU	Acquisition by Deed	Expand Millennial Campus to include three additional areas of approx. 207.76 acres (includes nine parcels and one road closure)	
ECU	Disposition by Easement	Provide permanent utility easements at three locations along Arlington Boulevard	Transfer to Greenville Utilities
ECU	Disposition by Easement	Provide permanent ROW easement at intersection of US 13 and NC Highway 43 to support road widening and other improvements	Transfer to NC DOT/ \$32,600
N.C. A&T	Acquisition by Deed/ Disposition by Demolition	Acquisition of seven properties with single-family residential structures to support new student housing building. Demolish seven single-family residential structures for construction of new student housing	Transfer from Foundation
N.C. A&T	Disposition by Demolition	Demolish thirteen single-family residences for construction of new student housing	
NCCU	Disposition by Easement	Provide ROW easement (approx. 0.92 acres) to allow for the development of the Durham-Orange Light Rail Transit System. Easement reverts to university if project not constructed as currently planned	Transfer to GoTriangle (reversionary if not constructed)
NCCU	Millennial Campus Designation	Designate approx. 32 acres on campus as Millennial Campus	
NCCU	Disposition by Ground Lease	Authorization of ground lease and related agreements to support new student housing facilities of approximately 1,270 beds	50 years or until bond paid in full
NCCU	P3 Predevelopment Agreement	Authorization to enter into predevelopment agreement with P3 developer to support new student housing facilities for 1,275 beds	
NCCU	Acquisition by Deed/Disposition by Demolition	Authorization to acquire property by transfer of deed from the NCCU Foundation to the university for three properties in Durham. Demolish three single-family residential structures to support new student housing	
NCCU	Disposition by Demolition	Demolish four existing campus structures to support new student housing	
NCCU	Supplemental Modification to Ground Lease	Modification to ground lease and related agreements for new P3 student housing to achieve investment grade rating for bonds	
NCCU	Acquisition by Deed/Disposition by Demolition	Acquisition of property by deed seven properties located on Dupree Street and Lawson Street and to demolish the existing structures for construction of the new School of Business building	
NCCU	Disposition by Demolition	Demolish existing single-family residential structures to support the construction of the Student Union Center, the School of Business building, and the student residence hall	
NC State	Acquisition by Lease	Lease three floors at University Towers Residence Hall to provide 390 additional beds (384 student beds, 6 residential advisor beds) to meet freshman student housing needs	One academic year (FY18-19), \$2,411,784/annually
NC State	Acquisition by Lease	Lease three floors at University Towers Residence Hall to provide 390 additional beds (384 student beds, 6 residential advisor beds) to meet freshman student housing needs	One academic year (FY19-20), \$2,411,784/annually
UNC-Chapel Hill	Disposition by Easement	Provide ROW easement (approx. 20 acres) to allow for the development of the Durham-Orange Light Rail Transit System. Easement reverts to university if project not constructed as currently planned	Transfer to GoTriangle (reversionary if not constructed)
UNC-Chapel Hill	Acquisition by Lease/Disposition by Sublease	Lease space at 123 W. Franklin Street, Chapel Hill for the Office of Innovation, Entrepreneurship and Economic Development in support of a new wet-lab accelerator facility. Sublease to third-party life sciences operating company for built-out and operation of wet lab accelerator facility	10 years/ \$1,088,000 per year, 2.5% annual escalation

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Institution	Transaction Type	Transaction Description	Terms
UNC-Chapel Hill	Disposition by Demolition	Demolish Phillips Hall Annex to support construction of the Carroll Hall Addition for the School of Media and Journalism	
UNC-Chapel Hill	Disposition by Ground Lease	Authorize ground lease for construction of medical education center and clinic which will be leased to Mountain Area Health Care Education Center, Inc.	30 years, no renewal option
UNC-Chapel Hill	Disposition by Demolition	Demolish Berryhill Hall Building to support construction of new Medical Education Building	
UNC-Chapel Hill	Modification to Ground Lease	Amend ground lease with SECU Family House at UNC Hospitals to add +/-3.6 acres, build an additional 36 beds, expand exercise and walking trails, and extend the lease term by five years	
UNC Pembroke	Modification to Ground Lease/Modification to Use Agreement	Amend existing lease and related use agreements to permit expansion of the UNCP Foundation-developed University Courtyard Apartments. Provide two modifications to use agreement to support additional new student housing: (1) amend use agreement for refinancing of original student housing (Phase I) and (2) add management agreement for financing of new student housing (196 beds)	
UNC Pembroke	Acquisition by Deed	Authorization to purchase an eight-acre parcel located contiguous to university-owned property to support future development of UNCP.	Purchase from UNCP Foundation, \$240,000
UNC Pembroke	Disposition by Easement	Provide permanent utility easement (approx. 0.014 acres) and temporary construction easement (approx. 0.028 acres) for the purpose of installing utilities	Town of Pembroke
UNC Wilmington	Authorization of Ground Lease	Enter into ground lease and related agreements to support new student housing (approx. 1,800 beds) and construction of related parking and dining facilities	Not to exceed 50 years or until bond paid in full
WCU	Disposition by Ground Lease	Enter into subground lease and related agreements to support new student housing (approx. 500 beds) and related parking facilities	40 years with option to renew for 10 additional years
WCU	Amendment to Millennial Campus Designation	Amend Millennial Campus designation to provide alternate location for communication tower. The new proposed site is 1.36 acres and replaces the original proposed site, which was 1.34 acres	
WSSU	Disposition by Easement	Provide permanent utility and ROW easement (approx. 1 acre) and temporary construction easement (approx. 6 acres) to support greenway. Value of permanent easement is \$38,175. By statute, net proceeds are returned to the State Treasurer	\$38,175 (proceeds to State Treasurer)
NCSSM	Disposition by Demolition	Demolish 10 existing structures located on the North Carolina School for the Deaf site in Morganton to support the new NCSSM Morganton campus	

INSTITUTIONAL BORROWING

Special Obligation Bonds:

The Board of Governors is authorized to issue special obligation bonds for capital improvement projects approved by the General Assembly. Although a specific source of funding is used by an institution when retiring these bonds, special obligation bonds are generally payable from all campus revenues excluding tuition, state appropriations, and restricted reserves. The committee recommended that the president of the University, or his/her designee, be authorized to sell the following special obligation bonds.

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Institution	Special Obligation Bonds	Amount
Appalachian	Millennial Campus revenue bonds to (1) finance the construction of a mixed use project at the north end zone of the Kidd Brewer Stadium to replace the former Owens Field House and (2) pay the costs incurred in connection with the issuance of the 2018C Bonds	\$46,500,000
Appalachian	Special obligation bonds to (1) finance renovations to Sanford Hall and (2) pay the costs incurred in connection with the issuance of the 2019 Bonds	\$18,000,000
ECSU	Special obligation bonds to (1) refinance outstanding indebtedness to achieve interest rate savings and (2) pay the costs incurred in connection with the issuance of the 2019 Bonds	\$15,415,000
NCCU	Special obligation bonds to (1) finance construction of a new Student Center and (2) pay the costs incurred in connection with the issuance of the 2019 Bonds	\$48,000,000
UNC-Chapel Hill	Special obligation bond issued under the University of North Carolina System Commercial Paper Bonds to finance additional special obligation bond projects (Translational Research Building and South Parking Deck) approved by the General Assembly in S.L. 2018-35.	\$29,782,516 not incl. cost of issuance
UNC-Chapel Hill	Special obligation bond to refund the 2016 bonds, a "floating rate note" which will expire March 2019, and to refinance various special obligation bond projects previously approved by the Board of Governors and the General Assembly.	\$151,000,000
UNC-Chapel Hill	Special obligation bond to finance the construction of an indoor football practice facility and the renovation of Fetzer Field.	\$30,000,000
UNC Wilmington	Special obligation bonds to (1) finance the construction of a new parking deck facility and other surface parking improvements and (2) pay the costs incurred in connection with the issuance of the 2019 Bonds.	\$20,420,000
WCU	Special obligation bonds to (1) finance the construction of a new parking deck facility; and (2) pay the costs incurred in connection with the issuance of the 2018 Bonds.	\$23,615,185
TOTAL		\$382,732,701

Approval of Replacement Line of Credit Agreement – UNC-Chapel Hill:

The Committee on Budget and Finance approved the replacement line of credit agreement at UNC-Chapel Hill. The existing line of credit, \$200 million with Wells Fargo Bank, N.A., was set to expire in September 2018. UNC-Chapel Hill undertook a competitive bid process to seek proposals for a replacement line of credit and received the most favorable bid from Bank of America, N.A. With Board approval, the execution and delivery of the line-of-credit agreement would not have on any impact UNC-Chapel Hill's issuer credit rating.

Approval of Replacement Line of Credit Agreement – UNC-Chapel Hill:

The Committee on Budget and Finance approved the replacement line of credit agreement at UNC-Chapel Hill. The existing line of credit, \$100 million with Royal Bank of Canada, was set to expire in September 2019. UNC-Chapel Hill undertook a competitive bid process to seek proposals for a replacement line of credit and received the most favorable bid from TD Bank, N.A. With Board approval, the execution and delivery of the line-of-credit agreement would not have any on impact UNC-Chapel Hill's issuer credit rating.

TRANSACTIONS BY DELEGATED AUTHORITY

In 2012, G. S. 116-31. 12 delegated to the Board of Governors of the University of North Carolina System the authority to authorize the constituent institutions and the UNC System to acquire and dispose of real property by lease if the lease was for a term of not more than ten years. The Board had delegated that authority to the president, NC State University, UNC-Chapel Hill, East Carolina University, UNC Wilmington, and UNC Charlotte up to \$500,000. The following property transactions were approved under delegated authority.

Institution	Transaction Type	Description	Approval Date
NCCU	Acquisition of Property by Deed	523 and 527 Cecil Street, Durham	9/21/2018

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Institution	Transaction Type	Description	Approval Date
NC State	Acquisition of Property by Deed	186 Lonnie Drive, Ellerbe	9/7/2018
UNCA	Lease Acquisition	838 Riverside Drive, Asheville	9/28/2018
UNC-Chapel Hill	Disposition by Demolition	115 University Lake Road, Chapel Hill	11/26/2018
UNCC	Disposition by Deed	9319 Robert D. Snyder Road, Charlotte	9/7/2018
UNCC	Acquisition by Deed/ Land Exchange	9050 Robert D. Snyder Road, Charlotte	11/26/2018
UNCG	Disposition by Demolition	213 McIver Street, Greensboro	10/22/2018
UNCP	Disposition by Demolition	1027 Prospect Road, Pembroke	6/3/2019
UNCP	Disposition by Demolition	902 Old Main Road, Pembroke	6/3/2019
UNCP	Acquisition by Deed	818 Main Street, Pembroke	6/3/2019

Property Lease Delegation Authority – University of North Carolina at Charlotte:

The committee recommended approval for property lease delegation of authority for the University of North Carolina at Charlotte to acquire and dispose of real property by lease if the lease term was not more than 10 years.

Emergency Procedures:

Chancellors informed the president of the need to invoke emergency procedures, as allowed by G. S. 143-129, to provide for new capital improvement projects. In accordance with emergency procedures, the State Building Commission was also notified.

Institution	Project	Date Requested	Amount	Fund Source
ECSU	University Suites Environmental Remediation and Reconstruction from Water Intrusion	12/4/2018	\$636,920	Housing Reserve
NCCU	Walker Physical Complex Mechanical, Heating and Cooling System Repairs	11/19/2018	\$1,591,735	Carry-forward
NCCU	Mary Townes Sciences Complex Wet Labs Repairs	5/13/2019	\$464,200	R&R
UNC-Chapel Hill	Cone Kenfield Tennis Center HVAC Replacement	9/14/2018	\$71,835	Unidentified
UNC-Chapel Hill	Swain Hall Ceiling Replacement	11/27/2018	\$500,000	R&R
UNC-Chapel Hill	Cardinal/Dogwood Deck Elevator Replacement	2/6/2019	\$350,000	Transportation Receipts
UNC-Chapel Hill	Elevator Replacement in Knapp-Sanders	3/14/2019	\$350,000	R&R
UNC-Chapel Hill	Steam Vault 067 Structural Repairs	5/23/2019	\$250,000	Energy services receipts
UNC-Chapel Hill	Morehead Chemistry Building HVAC Renovations	6/28/2019	\$6,000,000	R&R/F&A
UNC Pembroke	Beck Hall Plumbing Repairs	6/14/2019	\$300,000	Housing Receipts
UNC Wilmington	Dobo Hall – Hurricane Damage	11/1/2018	\$45,492,195	GF Appropriation, insurance proceeds, FEMA
		TOTAL	\$56,006,885	

2018 Hurricane Florence Recovery Funding Allocations:

In an October special legislative session, the 2018 General Assembly appropriated \$30,000,000 from the statewide Hurricane Florence Disaster Recovery Fund to the Board of Governors for repair and renovation of capital facilities at three campuses that sustained the heaviest damage from Hurricane Florence. In addition, the General Assembly appropriated \$2,000,000 to the Board for scholarship grants to postsecondary students affected by the hurricane attending the constituent institutions and \$1,000,000 to the NC State Education Assistance Authority for grants to affected students attending private postsecondary institutions.

The Board approved capital allocations as shown below:

Institution	Capital Property Damage – Selected Campuses	% of UNC System	\$30M Allocation	% of Allocation
FSU	\$455,000	0.4%	\$455,000	1.5%
UNC Pembroke	\$829,499	0.8%	\$829,499	2.8%
UNC Wilmington	\$102,800,000	97.4%	\$27,215,501	90.7%
UNC System Reserve	\$1,500,000	1.4%	\$1,500,000	5.0%
TOTAL	\$105,584,499	100.0%	\$30,000,000	100.0%

OTHER ACTIONS

Board Reports: The committee recommended approval of the following reports:

- FY 2017-18 Annual Report:** The Annual Report of the Committee on Budget and Finance to the Board of Governors of the University of North Carolina for July 1, 2017 through June 30, 2018 was recommended for approval.
- 2017-18 UNC Consolidated Financial Report:** The UNC System Financial Report was prepared to provide additional information on the current financial status of the University. This report includes a consolidation of the University of North Carolina System as a whole, a side-by-side comparison of institutional financial statements, selected disclosures, and other financially related information. In FY 2017-18, total UNC System revenue was \$11.9 billion and total expenses were \$11.1 billion.
- Report of Facilities and Administrative (F&A) Receipts, 2017-18:** The UNC System has depended heavily on obtaining competitive grants and contracts to support research efforts. In recognition that research carries costs above and beyond the direct costs of the projects, federal agencies have included overhead funds in research grants and contracts. This report detailed the total facilities and administrative (F&A) funds received as well as the use of the funds. In 2017-18, the UNC System earned a total of \$267.2 million in facilities and administrative receipts and expended a total of \$247.7 million. Of the total, \$53 million was expended to operate or maintain facilities constructed with or operated by general fund appropriations
- 2018-19 NC Promise Tuition Plan Annual Report:** The NC Promise Tuition Plan reduced the undergraduate tuition at three UNC System institutions to \$500 per semester for a resident student and \$2,500 per semester for a nonresident student. The program took effect in fall of 2018 at ECSU, UNCP, and WCU. The report includes information concerning the enrollment at the three participating institutions as well as the allocation of the buy down that was appropriated to offset the decrease in tuition revenue. Of the \$51 million of buy down, ECSU received \$4.8 million, UNCP received \$15.1 million, and WCU received \$31.1 million.

5. **UNC System Debt Capacity Study:** The 2015 Appropriations Act required the UNC System to estimate the debt capacity of each of the UNC System institutions for the upcoming five fiscal years. The study found that 11 institutions increased debt capacity over the prior year, 15 of the 16 improved their performance in at least one of the study's primary ratios, and 14 of the 15 rated institutions maintained their credit rating.
6. **2017 Facilities Inventory and Utilization Study:** The annually published report provides the basis for a comparative assessment of space utilization for instructional purposes. The primary purpose of the Facilities Inventory and Utilization Study is to provide higher education administrators with a detailed statistical profile of the facilities of their own campuses and of the other colleges and universities in North Carolina.
7. **Report on Need-Based Aid from Tuition and Tuition Bill Statements:** A 2014 working group on financial aid and tuition recommended implementation of a "freeze and cap" policy to limit on need-based aid funded by tuition to a 15 percent maximum of an institution's total base tuition revenue. The report found that all institutions are in compliance with the freeze and cap policy. Four are at or above fifteen percent and are frozen while twelve are not frozen. Since implementation, eight have increased the amount of need-based aid from tuition, three have decreased, and five have not changed.
8. **Data Modernization Initiative Strategy and Implementation Plan – Progress Report:** The report detailed that the UNC System is on track to meet the deliverables for Data Modernization and Integration (DMI). The DMI program is on target to add finance data to the existing UNC System data infrastructure within the projected four-year timeframe and with targeted additional investment requested by the UNC Board of Governors.

Board Policy Changes: The committee approved the following UNC Policy Manual changes:

Duties and Authorities of the Board of Trustees – Policy Changes:

The committee recommended approval of policy revisions to the UNC Policy Manual that amended Appendix 1 of The Code and Sections 200.6 and 600.1.1 and included adoption of a new Section 600.1.3. The recommended changes included increasing the dollar threshold for acquisitions and dispositions of property requiring Board of Governors approval, increasing the dollar threshold for capital improvement projects from \$300,000 to \$750,000, and creating a new delegated authority for capital projects that would allow constituent institutions to execute capital projects up to \$1,000,000 (total project budget) without Board approval.

Authorization to Contract with Electronic Commerce Vendors:

The committee recommended approval for a policy change to Section 600.3.1 of the UNC Policy Manual that authorizes the special responsibility constituent institutions to engage in electronic commerce without having to seek additional authorization from the Board of Governors. The institutions would still be required to comply with state law and regulations regarding the electronic collection and remission of funds and payment industry security standards.

Establishment of For-Profit Associated Entity – UNC-Chapel Hill:

The committee approved the establishment of a for-profit associated entity ("KFBSF Private Equity Fund IV") to manage private investment funds as an educational program at the Kenan-Flagler School of Business. These funds provide MBA and BSBA students with hands-on experience operating a private investment fund. The existing funds have been met with tremendous success. KFBSF Private Equity Funds I and II are both fully invested, and KFBSF Private Equity Fund III is currently investing with approximately \$600,000 of capital

remaining to invest. If additional students are to participate in this educational program in the future, additional funds will need to be raised and an additional private equity fund established (“KFBSF Private Equity Fund IV”).

TOPICS DISCUSSED DURING THE YEAR

Informal Construction Task Order Contracting – University of North Carolina at Charlotte:

UNC Charlotte presented to the committee how the institution used Informal Construction Task Order Contracting (ICTOC) for informal projects of less than \$300,000 since 2009.

Task Force on Size, Scope, and Purpose of UNC System Office:

The Task Force on the Size, Scope, and Purpose of UNC System Office was adopted at the UNC Board of Governors meeting on September 7, 2017, to initiate a timely review of the System Office. The task force was given the responsibility of identifying and evaluating the services that the System Office provides to stakeholders and how to improve those services and the possible addition of specific services to help reach the goals established by the UNC System Strategic Plan.

ATTACHMENT 1 – 2018-19 BOG APPROVED CAPITAL PROJECTS

Institution	Project Title	Authorization Type	Previous Authorization	Requested Authorization	Total Project Authorization	Source of Funds
Appalachian	Track, Tennis, Softball Relocation	Adv Planning	\$ -	\$ 1,180,000	\$ 1,180,000	Foundation
Appalachian	Wey Hall Comprehensive Renovation and Modernization	Adv Planning	\$ 200,000	\$ 1,800,000	\$ 2,000,000	Carry-forward
Appalachian	Stadium Lot Steam and Condensate Phase 1	New	\$ -	\$ 3,456,115	\$ 3,456,115	Trust Funds
Appalachian	Kidd Brewer Stadium End Zone Facility	New	\$ 2,588,174	\$ 42,411,826	\$ 45,000,000	Athletic Gifts and Receipts (11%)/ Dining Receipts (8%)/Debt (81%)
Appalachian	Greek Plots	New	\$ -	\$ 375,000	\$ 375,000	Trust Funds/Gifts
Appalachian	Cone Hall Roof Replacement	New	\$ -	\$ 500,000	\$ 500,000	Housing Receipts
Appalachian	Panhellenic Hall Elevator Modernization	New	\$ -	\$ 700,000	\$ 700,000	Housing Receipts
Appalachian	Stadium Lot Connector to River St and Peacock Lot	New	\$ -	\$ 916,866	\$ 916,866	Transportation & Parking Reserves
Appalachian	Stadium Lot Steam and Condensate, Phase 2	New	\$ -	\$ 3,256,597	\$ 3,256,597	Trust Funds
Appalachian	Holmes Convocation Center Fire Alarm Replacement	New	\$ 95,000	\$ 403,065	\$ 498,065	Carry-forward
Appalachian	Track, Tennis, Softball Relocation	New	\$ 1,180,000	\$ 10,619,998	\$ 11,799,998	Gifts
Appalachian	Campus Road Repairs	Increase	\$ 675,000	\$ 20,000	\$ 695,000	Carry-forward
Appalachian	Peacock Hall and Rankin West Restroom Renovation	Increase	\$ 1,200,000	\$ 640,000	\$ 1,840,000	R&R/Gifts
			\$ 5,938,174	\$ 66,279,467	\$ 72,217,641	
ECU	Renovation for the ECU Police Department, Phase 1	Adv Planning	\$ -	\$ 2,500,000	\$ 2,500,000	Carry-forward
ECU	Legacy & Jones Residence Halls Make Up Air	Adv Planning	\$ -	\$ 170,000	\$ 170,000	Housing Receipts
ECU	Murphy Center Dining Hall	Adv Planning	\$ -	\$ 250,000	\$ 250,000	Dining Receipts
ECU	Science & Technology Laboratory Building - Roof Replacement	New	\$ -	\$ 909,000	\$ 909,000	Carry-forward
ECU	Steam Decentralization – Minges, Ward and Murphy Buildings	New	\$ -	\$ 1,619,620	\$ 1,619,620	Carry-forward
ECU	Warren Life Sciences Building – Roof Replacement- Sections C, D and E	New	\$ -	\$ 815,000	\$ 815,000	Carry-forward
ECU	Biology Greenhouse	New	\$ 140,000	\$ 4,860,412	\$ 5,000,412	F&A
ECU	Install Fuel Oil Containment Facilities – Main Campus Steam Plant	Increase	\$ 1,360,000	\$ 600,000	\$ 1,960,000	Carry-forward
ECU	Ragsdale Building – Renovate Clay Tile Roof	Increase	\$ 422,000	\$ 920,000	\$ 1,342,000	Carry-forward
ECU	Reline Storm Sewer – 5th Street to Greenmill Run	Increase	\$ 490,000	\$ 260,000	\$ 750,000	Carry-forward
			\$ 2,412,000	\$ 12,904,032	\$ 15,316,032	
ECSU	Butler Hall – Repairs for Re-occupancy	New	\$ -	\$ 988,299	\$ 988,299	Housing Receipts
ECSU	Butler Hall	Increase	\$ 988,299	\$ 311,701	\$ 1,300,000	USDA Refinance
			\$ 988,299	\$ 1,300,000	\$ 2,288,299	
FSU			\$ -	\$ -	\$ -	
			\$ -	\$ -	\$ -	
N.C. A&T	Aggie Stadium Track Resurfacing	New	\$ -	\$ 1,454,900	\$ 1,454,900	Athletic Receipts
N.C. A&T	Cooper Hall HVAC Upgrade	New	\$ -	\$ 807,700	\$ 807,700	Housing Receipts
N.C. A&T	Craig Hall Data Center Upgrade	New	\$ -	\$ 395,514	\$ 395,514	Title III
N.C. A&T	Carver and Webb Halls Fume Hoods Replacement	New	\$ -	\$ 488,050	\$ 488,050	Grant
N.C. A&T	Carver Hall Emergency Generator Addition	New	\$ -	\$ 327,750	\$ 327,750	Grant
N.C. A&T	Agricultural Pavilion	Increase	\$ 4,528,000	\$ 1,441,827	\$ 5,969,827	Grant
			\$ 4,528,000	\$ 4,915,741	\$ 9,443,741	
NCCU	Lee Biology Building Renovations	New	\$ -	\$ 1,158,333	\$ 1,158,333	Title III (83%)/R&R (17%)

ATTACHMENT 1 – 2018-19 BOG APPROVED CAPITAL PROJECTS

Institution	Project Title	Authorization Type	Previous Authorization	Requested Authorization	Total Project Authorization	Source of Funds
NCCU	James E. Shepard Memorial Library-West Wing Renovation	New	\$ -	\$ 850,000	\$ 850,000	Title III
NCCU	Elder Student Union Chick-fil-A Renovation	New	\$ -	\$ 1,033,537	\$ 1,033,537	Auxiliary Trust Funds
NCCU	Shepard Library Starbucks Coffee Shop	New	\$ -	\$ 1,060,576	\$ 1,060,576	Auxiliary Trust Funds
			\$ -	\$ 4,102,446	\$ 4,102,446	
NC State	Interior Renovations – Erdahl Cloyd Wing of DH Hill Library	Adv Planning	\$ -	\$ 150,000	\$ 150,000	Dining Receipts (50%)/F&A (50%)
NC State	Elevator Addition – Tucker & Owen Residence Halls	Adv Planning	\$ -	\$ 140,000	\$ 140,000	Housing Receipts
NC State	Outdoor Aquatics Facility	Adv Planning	\$ -	\$ 300,000	\$ 300,000	Athletic Receipts
NC State	Dairy Facility at College of Veterinary Medicine	Adv Planning	\$ -	\$ 400,000	\$ 400,000	Trust Funds
NC State	Greek Village Phase 4 – Infrastructure, Townhomes, and Apartments	Adv Planning	\$ -	\$ 3,600,000	\$ 3,600,000	Trust Funds
NC State	Thermal Utilities to Partners II and Toxicology Buildings	Adv Planning	\$ -	\$ 700,000	\$ 700,000	Carry-forward
NC State	Water Line Replacement – Avent Ferry Buildings E & F	New	\$ -	\$ 450,000	\$ 450,000	Housing Receipts
NC State	Creamery Café and Education Center	New	\$ 100,000	\$ 1,150,000	\$ 1,250,000	Gifts
NC State	Site Enhancement – Avent Ferry Complex Buildings A & B	New	\$ -	\$ 400,000	\$ 400,000	Housing Receipts
NC State	Flooring Abatement – Metcalf Residence Hall	New	\$ -	\$ 450,000	\$ 450,000	Housing Receipts
NC State	Murphy Sports Medicine Renovation	New	\$ 120,000	\$ 1,780,000	\$ 1,900,000	Athletic Receipts
NC State	Rigging Replacement Stewart Theatre	New	\$ 75,000	\$ 1,875,000	\$ 1,950,000	Trust Funds
NC State	Suite 528 Renovations – Poe Hall	New	\$ -	\$ 450,000	\$ 450,000	Facilities & Administrative Receipts
NC State	HVAC Renovations Price Music Hall	New	\$ 97,500	\$ 1,102,500	\$ 1,200,000	Student Fees
NC State	CVM Main Building B104 Lab Renovation	New	\$ 200,000	\$ 2,300,000	\$ 2,500,000	Gifts (30%)/Trust Funds (70%)
NC State	Data Infrastructure Upgrades - Polk Hall	New	\$ -	\$ 628,500	\$ 628,500	Trust Funds
NC State	Steam Repairs Phase VIII C	New	\$ 265,000	\$ 1,450,000	\$ 1,715,000	Carry-forward
NC State	Dabney Water Intrusion	New	\$ -	\$ 325,000	\$ 325,000	Carry-forward (92%)/Trust Funds (8%)
NC State	Power to Varsity Research Building	New	\$ -	\$ 1,500,000	\$ 1,500,000	Carry-forward (67%)/Trust Funds (33%)
NC State	Structural Repairs Mann Hall	New	\$ -	\$ 2,000,000	\$ 2,000,000	Carry-forward
NC State	110 Classroom Renovations	New	\$ -	\$ 758,237	\$ 758,237	Carry-forward
NC State	Brickyard Entrance Improvements – DH Hill Library	New	\$ -	\$ 500,000	\$ 500,000	Carry-forward
NC State	Central Campus Electrical Upgrade Phase 2 - Distribution	New	\$ -	\$ 6,205,265	\$ 6,205,265	Trust Funds
NC State	Fire Alarm Replacement – Bostian Hall & Brooks Hall	New	\$ -	\$ 640,000	\$ 640,000	Carry-forward
NC State	Interior LED Conversion – Phase 1	New	\$ -	\$ 870,000	\$ 870,000	Carry-forward
NC State	Lab & Building Systems Modifications - VRB	New	\$ -	\$ 1,500,000	\$ 1,500,000	Carry-forward
NC State	Library Renovations – Jordan Hall	New	\$ -	\$ 1,500,000	\$ 1,500,000	Carry-forward
NC State	Renovate Telecom Room 110 – Poe Hall	New	\$ -	\$ 485,000	\$ 485,000	Trust Funds
NC State	Road Repairs – Cates Avenue & Morrill Drive	New	\$ -	\$ 329,518	\$ 329,518	F&A
NC State	Wrestling Addition & Renovation – Weisiger-Brown Athletic Facility	New	\$ -	\$ 2,500,000	\$ 2,500,000	Athletic Receipts
NC State	Exterior Lighting LED Conversion Phase 1	Increase	\$ 2,209,681	\$ 383,000	\$ 2,592,681	Carry-forward
NC State	Academic Success Center at DH Hill Library	Increase	\$ 14,234,213	\$ 1,660,000	\$ 15,894,213	F&A (96%)/Carry-forward (4%)
NC State	ES King Village Roof Replacements Phase 3	Increase	\$ 1,368,200	\$ 631,800	\$ 2,000,000	Housing Receipts
			\$ 18,669,594	\$ 39,113,820	\$ 57,783,414	
UNCA	Parking Lot Improvements on Lots P1 & P29	New	\$ -	\$ 423,421	\$ 423,421	Parking Receipts

ATTACHMENT 1 – 2018-19 BOG APPROVED CAPITAL PROJECTS

Institution	Project Title	Authorization Type	Previous Authorization	Requested Authorization	Total Project Authorization	Source of Funds
UNCA	Baseball Stadium Improvements	New	\$ -	\$ 500,820	\$ 500,820	Gifts
UNCA	Student Housing Project	Increase	\$ 33,795,000	\$ 750,000	\$ 34,545,000	Housing Reserves
UNCA	Student Apartment Housing	Increase	\$ 34,545,000	\$ 620,000	\$ 35,165,000	Gifts
UNCA	Owen and Carmichael Hall Renovations	Increase	\$ 23,870,000	\$ 1,895,826	\$ 25,765,826	Grant (47%)/Gifts (53%)
UNCA	Owen and Carmichael Hall Renovations (2nd increase)	Increase	\$ 25,765,826	\$ 754,000	\$ 26,519,826	Gifts
			\$ 117,975,826	\$ 4,944,067	\$ 122,919,893	
UNC-Chapel Hill	Translational Research Building	Adv Planning	\$ 1,750,000	\$ 1,500,000	\$ 3,250,000	Facilities & Administrative Receipts
UNC-Chapel Hill	Coker Arboretum Arbor and Sidewalk Reconstruction	Adv Planning	\$ -	\$ 150,000	\$ 150,000	Trust Funds
UNC-Chapel Hill	Copper Telecommunication Replacement Phase 1 (aka Fire Alarm Radio mesh Network)	Adv Planning	\$ 100,000	\$ 400,000	\$ 500,000	Trust Funds
UNC-Chapel Hill	Energy Management Controls System Upgrade	Adv Planning	\$ -	\$ 180,000	\$ 180,000	Trust Funds
UNC-Chapel Hill	Forest Theater Renovation	Adv Planning	\$ -	\$ 100,000	\$ 100,000	Trust Funds (25%)/Gifts (75%)
UNC-Chapel Hill	South Chiller Plant Retrofit	Adv Planning	\$ -	\$ 1,000,000	\$ 1,000,000	Trust Funds
UNC-Chapel Hill	High Frequency Throughput Sequencing Facility Relocation	New	\$ -	\$ 675,000	\$ 675,000	Facilities & Administrative Receipts
UNC-Chapel Hill	UNC Visitors Center	New	\$ -	\$ 347,721	\$ 347,721	Trust Funds
UNC-Chapel Hill	Burnett Womack Conference Center	New	\$ -	\$ 1,720,000	\$ 1,720,000	Clinical Receipts
UNC-Chapel Hill	Tarrson Hall – Medical Gas Alarm System	New	\$ -	\$ 450,000	\$ 450,000	Clinical Receipts
UNC-Chapel Hill	Morehead Chemistry Teaching Labs	New	\$ -	\$ 1,000,000	\$ 1,000,000	Student Fees
UNC-Chapel Hill	National Pan-Hellenic Council Garden	New	\$ -	\$ 750,000	\$ 750,000	Gifts
UNC-Chapel Hill	School of Dentistry New Programs	New	\$ -	\$ 15,000,000	\$ 15,000,000	Clinical Receipts (77%)/Gifts (20%)/ Student
UNC-Chapel Hill	Classroom Renewal	New	\$ -	\$ 5,000,000	\$ 5,000,000	Trust Funds
UNC-Chapel Hill	Global Women's Health Research Suite	New	\$ -	\$ 490,000	\$ 490,000	F&A (67%)/Grant (33%)
UNC-Chapel Hill	Lenoir Hall Outdoor Dining	New	\$ -	\$ 1,200,000	\$ 1,200,000	Trust Funds
UNC-Chapel Hill	Track and Field – New Bleachers and Support Facilities	New	\$ -	\$ 950,000	\$ 950,000	Gifts
UNC-Chapel Hill	Fetzer Gym- Partial Renovation for Exercise and Sports Science	New	\$ -	\$ 349,103	\$ 349,103	F&A
UNC-Chapel Hill	Cameron Cogeneration Facility Envelope Repairs	New	\$ -	\$ 475,000	\$ 475,000	Trust Funds
UNC-Chapel Hill	Athletic Facilities Synthetic Turf Upgrades	New	\$ -	\$ 2,500,000	\$ 2,500,000	Gifts
UNC-Chapel Hill	Campus-wide Parking Repairs	New	\$ -	\$ 3,720,000	\$ 3,720,000	Parking Receipts
UNC-Chapel Hill	Eddie Smith Fieldhouse Renovations	New	\$ -	\$ 4,000,000	\$ 4,000,000	Gifts
UNC-Chapel Hill	Fetzer Racquet Sports Renovation	New	\$ -	\$ 490,000	\$ 490,000	Gifts
UNC-Chapel Hill	Football Center Renovations	New	\$ -	\$ 3,000,000	\$ 3,000,000	Gifts
UNC-Chapel Hill	Marsico Hall BRIC PET CT 3T MRI	New	\$ -	\$ 3,100,000	\$ 3,100,000	Trust Funds
UNC-Chapel Hill	Genetic Medicine Building Fifth Floor Computational Lab	New	\$ -	\$ 400,000	\$ 400,000	F&A
UNC-Chapel Hill	Genome Science Building – Café and Commons Renovations	New	\$ -	\$ 492,000	\$ 492,000	Trust Funds
UNC-Chapel Hill	School of Media & Journalism Media & Communication Studio	New	\$ 600,000	\$ 6,600,000	\$ 7,200,000	Gifts
UNC-Chapel Hill	Everett, Lewis & Stacy Window Replacement & HVAC Improvements	Increase	\$ 5,771,866	\$ 3,471,538	\$ 9,243,404	Housing Receipts
UNC-Chapel Hill	Kenan Stadium – Backflow Preventer and Booster Pumps	Increase	\$ 500,000	\$ 400,000	\$ 900,000	Athletic Receipts
UNC-Chapel Hill	Indoor Practice Facility/Fetzer Field Renovation	Increase	\$ 67,395,149	\$ 6,268,445	\$ 73,663,594	Foundation
UNC-Chapel Hill	Outdoor Education Center Pond Retrofit	Increase	\$ 387,355	\$ 87,645	\$ 475,000	Trust Funds

ATTACHMENT 1 – 2018-19 BOG APPROVED CAPITAL PROJECTS

Institution	Project Title	Authorization Type	Previous Authorization	Requested Authorization	Total Project Authorization	Source of Funds
UNC-Chapel Hill	UNC Parking Decks- LED Lighting Safety Upgrades	Increase	\$ 896,000	\$ 204,000	\$ 1,100,000	Parking Receipts
UNC-Chapel Hill	Chase Dining Hall Second Floor Renovation	Increase	\$ 4,440,674	\$ 1,459,326	\$ 5,900,000	Trust Funds
UNC-Chapel Hill	Media and Communications Studios	Increase	\$ 10,000,000	\$ 5,000,000	\$ 15,000,000	Athletic Receipts (80%)/Gifts (20%)
UNC-Chapel Hill	Institute of Marine Sciences Fisheries Research Lab & Maintenance Facility Lab Renovation	Increase	\$ 380,598	\$ 732,442	\$ 1,113,040	Facilities & Administrative Receipts
UNC-Chapel Hill	UNC Carolina Union Auditorium Renovation	Increase	\$ 1,999,744	\$ 300,256	\$ 2,300,000	Gifts
UNC-Chapel Hill	Medical Education Building – NC Connect Bond	Increase	\$ 78,600,000	\$ 30,000,000	\$ 108,600,000	Trust Fund (70%)/Fundraising (28%)/F&A (2%)
UNC-Chapel Hill	DLAM Renovations & AAALAC Certification(swing space for Berryhill Hall/Vivarium Migration-NC Connect Bond)	Increase	\$ 21,140,000	\$ 5,590,000	\$ 26,730,000	F&A
UNC-Chapel Hill	Cameron Cogeneration Facility – Dry Sorbent Injection System	Increase	\$ 5,000,000	\$ 2,490,000	\$ 7,490,000	Trust Funds
UNC-Chapel Hill	Morehead Chemistry Ventilation System	Increase	\$ 845,000	\$ 405,000	\$ 1,250,000	F&A
UNC-Chapel Hill	Energy Efficiency Program: Chapman, ITS Manning, Glaxo-MBRL	Increase	\$ 1,355,000	\$ 61,897	\$ 1,416,897	Carry-forward
UNC-Chapel Hill	Energy Services Utility Improvements in Academic Affairs	Increase	\$ 9,725,563	\$ 4,274,437	\$ 14,000,000	Trust Funds
UNC-Chapel Hill	Energy Project: Taylor Hall Air Flow Reduction	Increase	\$ 520,000	\$ 60,000	\$ 580,000	F&A
UNC-Chapel Hill	Thurston Bowles Air Flow Reduction	Increase	\$ 1,300,000	\$ 350,000	\$ 1,650,000	F&A
			\$ 212,706,949	\$ 117,193,810	\$ 329,900,759	
UNCC	Cameron Second Floor Renovation	Adv Planning	\$ -	\$ 1,950,000	\$ 1,950,000	Carry-forward
UNCC	West Substation	New	\$ 650,000	\$ 5,850,000	\$ 6,500,000	Carry-forward (89%)/F&A (11%)
UNCC	Information Technology Infrastructure Upgrades in Rowe, Storrs and Reese	New	\$ -	\$ 3,800,000	\$ 3,800,000	Debt Service Fee (60%)/Education and Technology Fee (40%)
UNCC	Energy Projects	New	\$ -	\$ 1,000,000	\$ 1,000,000	Carry-forward
UNCC	Information Technology Infrastructure Upgrades in McEniry and Colvard Level 1000	New	\$ -	\$ 3,300,000	\$ 3,300,000	Carry-forward (11%)/Education & Technology Fee (35%)/Student Fee (54%)
UNCC	Scott Hall	Increase	\$ 22,500,000	\$ 700,000	\$ 23,200,000	Housing Receipts
			\$ 23,150,000	\$ 16,600,000	\$ 39,750,000	
UNCG	Moore Building Renovations	Adv Planning	\$ -	\$ 1,200,000	\$ 1,200,000	Carry-forward
UNCG	Sullivan Science LED Conversion Project	New	\$ -	\$ 340,000	\$ 340,000	Carry-forward
UNCG	Classroom Enhancements	New	\$ -	\$ 600,000	\$ 600,000	Grant
UNCG	Coleman Athletics Weight Room Alterations (Room 123)	New	\$ -	\$ 1,000,000	\$ 1,000,000	Gifts
UNCG	Coleman Building Academic Success Center	New	\$ -	\$ 550,000	\$ 550,000	Education & Technology Fees
UNCG	Phillips-Hawkins Residence Hall Roof Replacement	New	\$ -	\$ 370,000	\$ 370,000	Housing Receipts
UNCG	Oakland Parking Deck Expansion	New	\$ -	\$ 17,406,000	\$ 17,406,000	Parking Receipts
UNCG	Soccer Field and Drainage Repairs	New	\$ -	\$ 1,078,000	\$ 1,078,000	Debt Service Fee
UNCG	Nursing and Instructional Building	Increase	\$ 105,000,000	\$ 3,363,000	\$ 108,363,000	Housing Receipts (87%)/Dining Receipts (13%)
			\$ 105,000,000	\$ 25,907,000	\$ 130,907,000	
UNCP	West Hall Comprehensive Renovation	Increase	\$ 10,000,000	\$ 1,368,065	\$ 11,368,065	Carry-forward
			\$ 10,000,000	\$ 1,368,065	\$ 11,368,065	

ATTACHMENT 1 – 2018-19 BOG APPROVED CAPITAL PROJECTS

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