



MEETING OF THE BOARD OF GOVERNORS  
Committee on Budget and Finance  
Committee on Public Affairs

March 22, 2018 at 10:30 a.m.  
University of North Carolina Wilmington  
Burney Center, Ballroom C  
Wilmington, North Carolina

**AGENDA**

- B-1. [Data Modernization Initiative Presentation](#) ..... Rick Whitfield and Gartner
- B-2. [2018-19 Budget Priorities](#) ..... Nate Knuffman
- B-3. [2018 Legislative Agenda Review](#) ..... Drew Moretz
- B-4. [Authorization of Tuition for 2018-19](#) ..... Rick Whitfield
- B-5. [Authorization of Fees for 2018-19](#) ..... Rick Whitfield
- B-6. Adjourn

**AGENDA ITEM**

B-1. Data Modernization Initiative Presentation ..... Rick Whitfield and Gartner

**Situation:** To achieve the gains called for in our Strategic Plan, institutional leaders need integrated information to make sound decisions. This requires transforming data systems that were designed to comply with federal, state, and accreditation agencies into sophisticated business intelligence tools.

**Background:** The University requested funding for a three-part modernization effort. First, extend the existing data integration and warehousing efforts to finance, human resources, and student accounts to increase the quality of our data. Second, build the tools necessary for institutional leaders to use this information to make decisions about resource allocation. Third, leverage data science experts to help the institutions turn data into actionable information and develop analytical capacity. These efforts will represent the first significant state investment in system-wide data infrastructure.

Statutory Provision from the Appropriations Act of 2017, Enhance UNC Data Systems to Improve Institutional Performance and Student Success: Section 10.6.(a) and 10.6.(b).

**Assessment:** The proposed Data Modernization Initiative provides funds to modernize UNC's business processes, increase standardization, and maximize state resources. The funds will enable better financial management of UNC through cost per unit analysis, predictive modeling, and more timely access to actionable information.

**Action:** This item is for information only.



# DATA MODERNIZATION INITIATIVE UPDATE

***BOG Committee on Budget and Finance***

***March 22, 2018***

# *Background*

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- **Primary project objectives:**
  - **Enable better financial transparency at system and institution level**
  - **Improve ability to respond to key stakeholder information requests**
- **Top legislative priority last year**
  - **Received \$1 M (nonrecurring) in 2017-18 and \$9 M (\$8 M nonrecurring / \$1 M recurring) committed for 2018-19**

# ***Project Status and Timeline***

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- **Fall 2017 – Identified core team with broad representation across UNC System Office to lead initiative**
- **Dec 2017 – Selected Gartner to help refine strategic approach and develop implementation plan**
- **Dec 2017 to Mar 2018 – Engaged campus leadership (Chancellors, CFOs, CIOs, IR Directors/Data Analytics, and CAOs)**

# ***Project Status and Timeline***

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- **Dec 2017 to Mar 2018 – Engaged President and Senior Leadership**
- **Mar 2018 – Brief Board of Governors on strategic direction, progress to date, and associated resource needs**
- **Next Steps**
  - **Apr 2018 – Provide progress report to Joint Legislative Education Oversight Committee**
  - **2018-19 – Initiate phase 1 of project**



# University of North Carolina Data Modernization Initiative Board of Governors Roadmap Review

March 22, 2018

Prepared for: University of North Carolina System Office

Project Number: 330046753

Version #2.1

GARTNER CONSULTING

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## Background

## The Problem

Difficult to answer financial questions across more than one institution.



## Examples

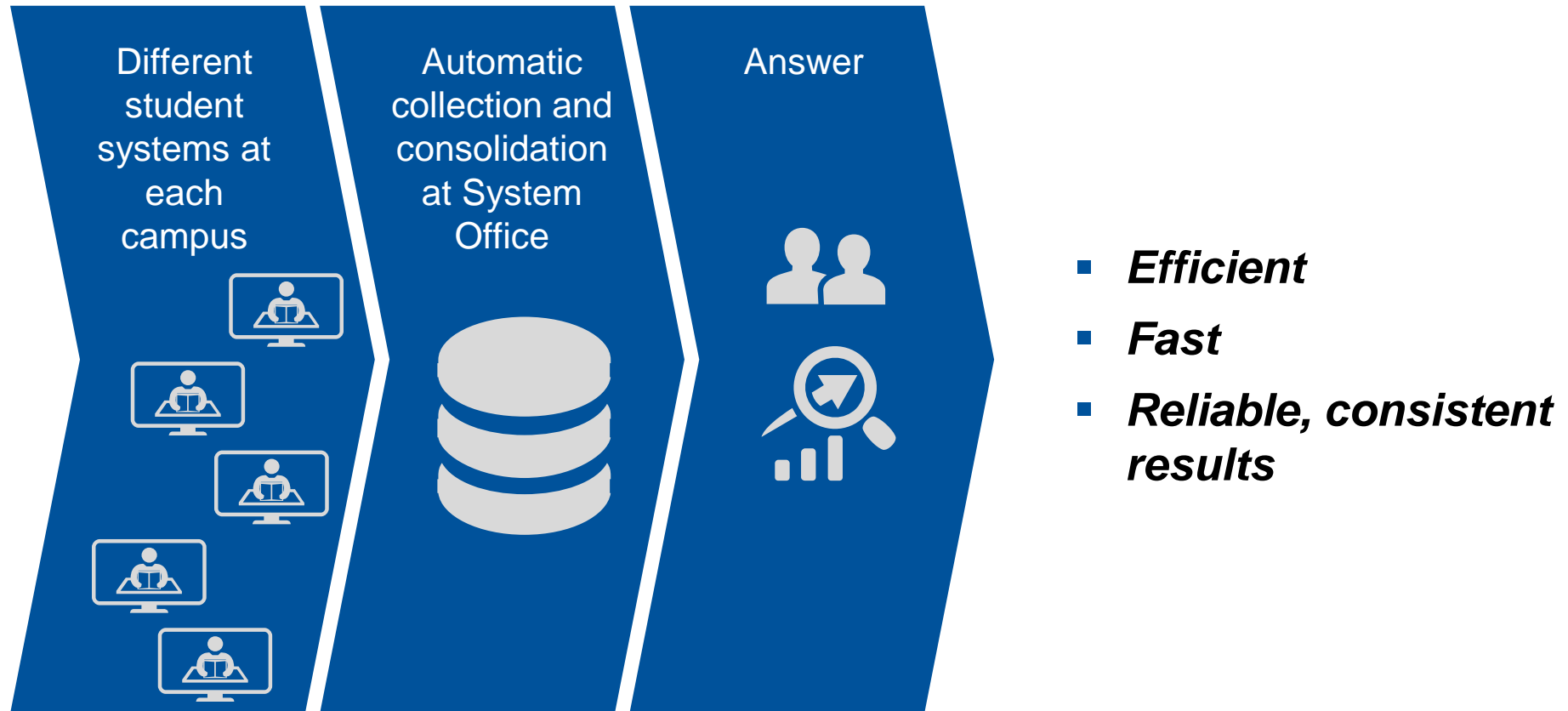
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UNC challenged to answer questions such as:

- **Does out-of-state tuition cover the cost of educating an out-of-state student?**
  - No consistent scheme for classifying costs
  - No agreement on how indirect costs should be allocated to students
- **What does it cost to deliver a credit-hour of education?**
  - Faculty budgeted at different levels across the system
  - Should all credit-hours be treated equally?
  - No consistent scheme for classifying costs
  - No agreement on how indirect costs should be allocated to credit-hours

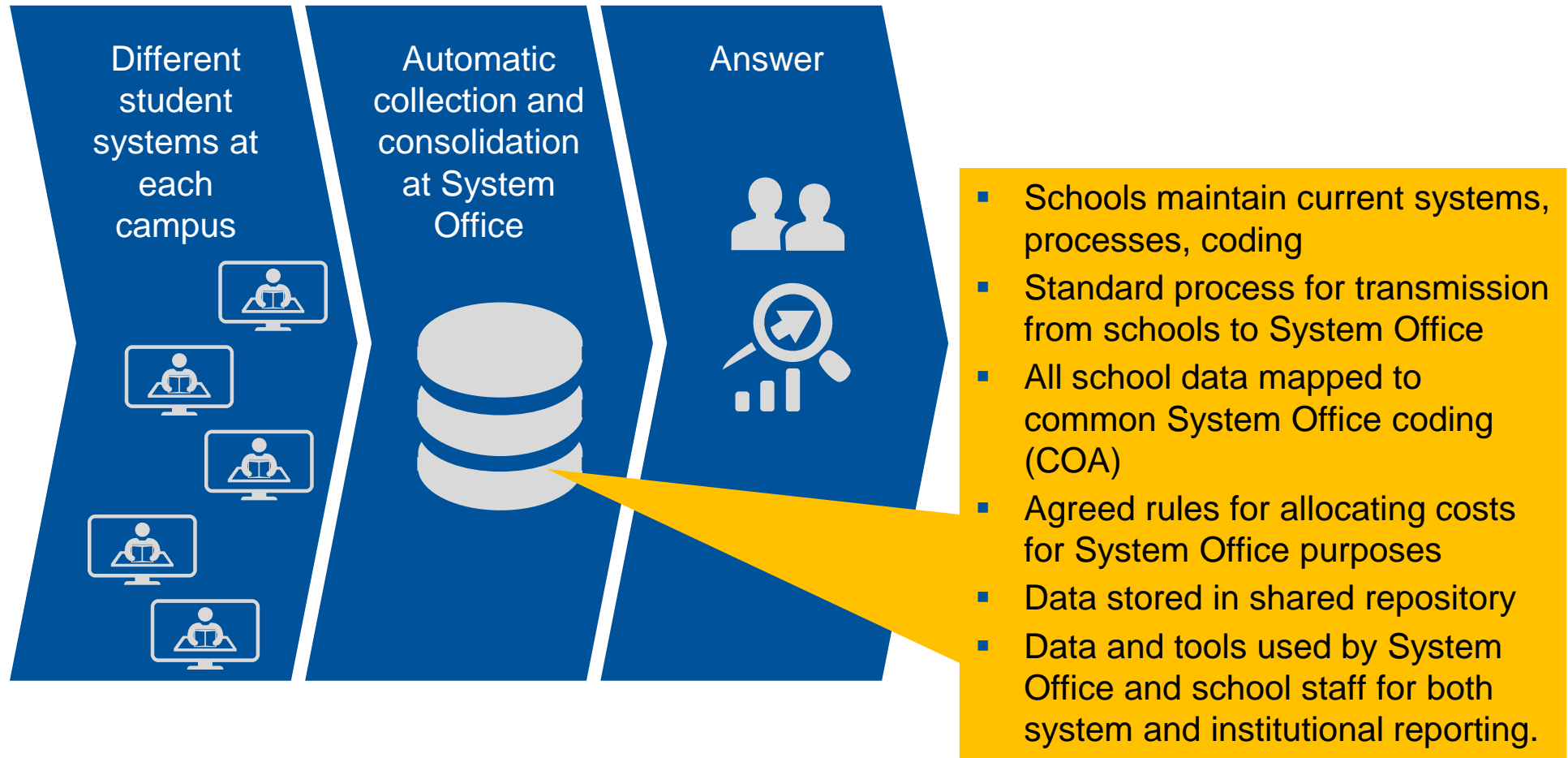
## How Similar Problems Have Been Successfully Addressed at UNC

### Example: Existing Student Data Warehouse



# How Similar Problems Have Been Successfully Addressed at UNC

## Example: Existing Student Data Warehouse

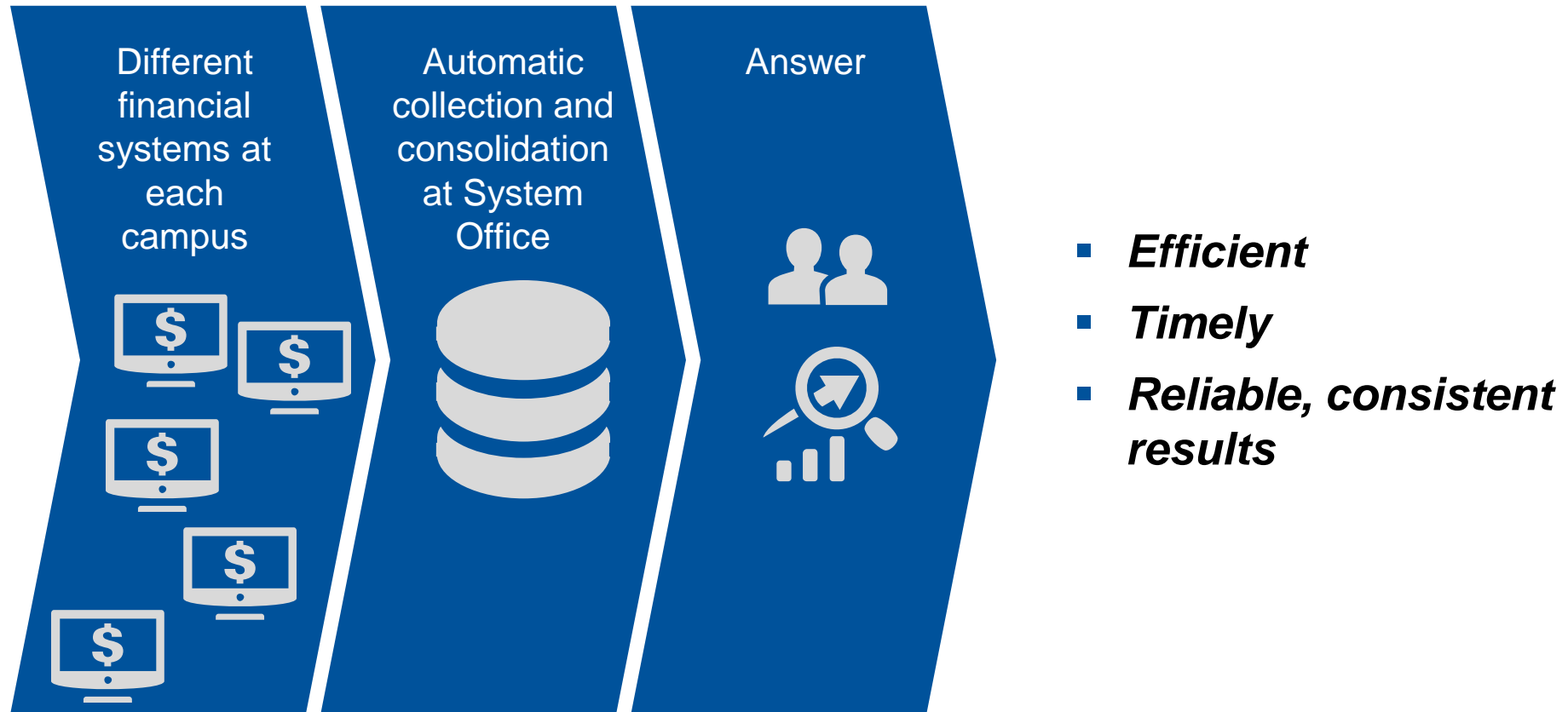


## Solution

# Proposal

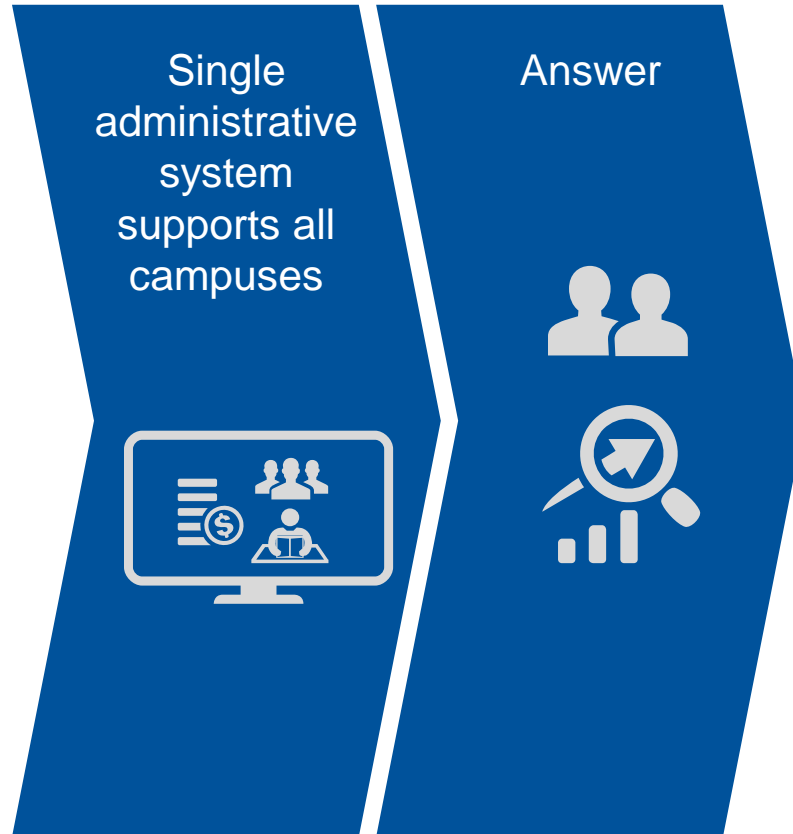
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Create a consolidated data warehouse for financial and related data:



## Alternative Approach

Analysis considered single platform for HR, Finance and Student supporting all campuses



- ***Extremely disruptive: impacts all 46,000 employees and all 225,000 students***
- ***Extremely expensive (10x)***
- ***Significantly longer implementation (2-3x)***
- ***High risk of project failure***
- ***Results not materially better***



## How We Get There

## Vison and Guiding Principles

*“To provide the UNC System Leadership, the UNC Institutions and the Board of Governors with clear, timely, consistent, actionable financial and related data, which will enable them to guide the UNC System in meeting its strategic goals”*

***Integrate Student, HR, and Financial***  
data system-wide for timely effective  
***system-wide reporting*** on progress to  
***strategic goals.***

Execution of the ***UNC System Data Modernization*** strategy requires strong commitment and participation from all levels of leadership throughout the entire UNC System.

Provide ***value to the UNC Institutions*** and support them in delivering strategic goals and ***a quality education*** to their students.

UNC System Office will leverage the system platform to coordinate and manage ***key initiatives.***”

## 5 Major Strategic Recommendations

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**1**

Create Shared Governance –  
UNC Institutions and System  
Office

**2**

Define roles and responsibilities  
for keeping data clean and  
correct, and for responding to  
information requests.

**3**

Consistent Policies and  
Procedures for keeping data  
clean and correct, and for  
responding to information  
requests.

**4**

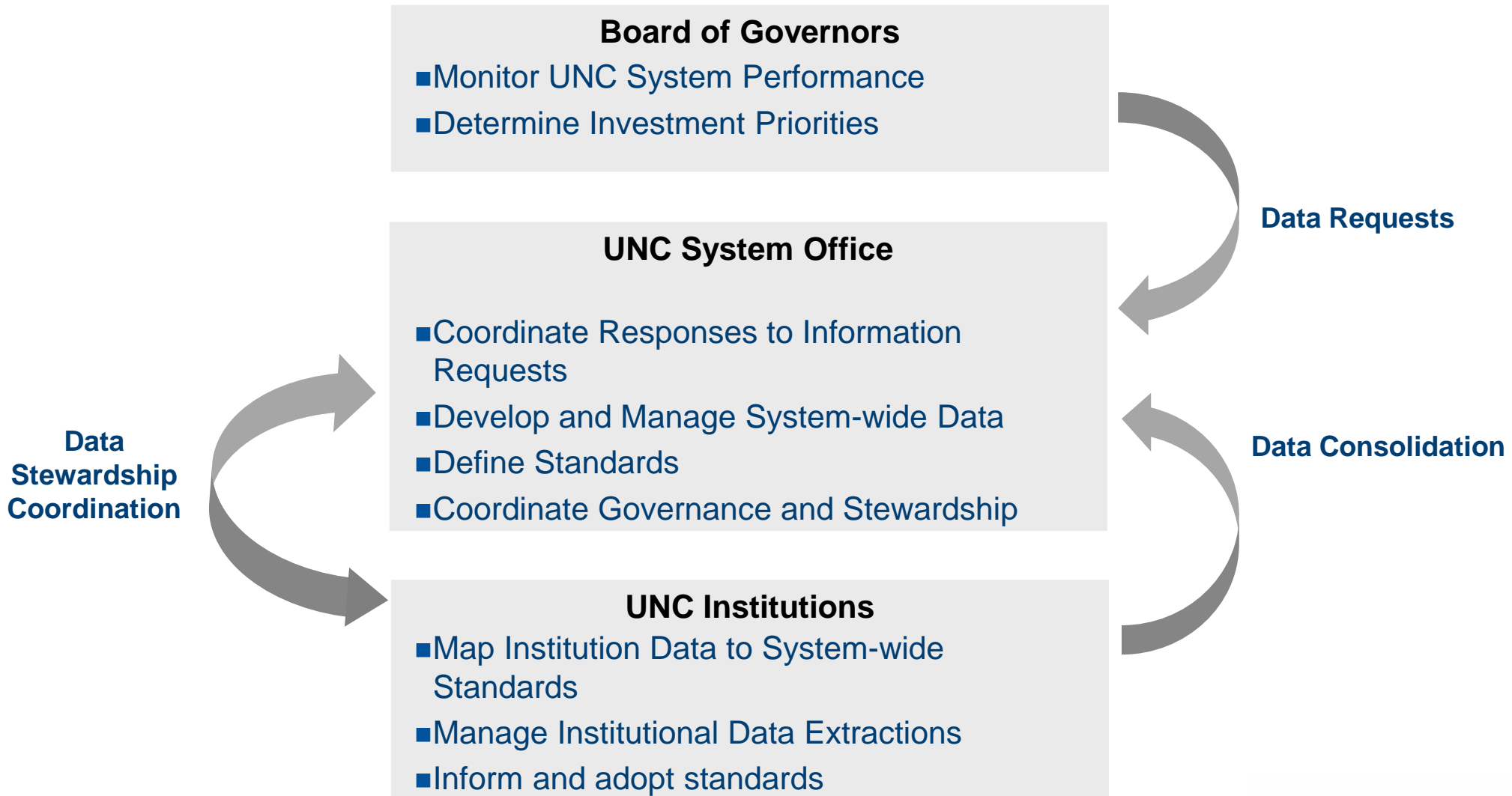
Use a “Consolidation” Approach  
for creating a system wide view  
of UNC Financial Performance

**5**

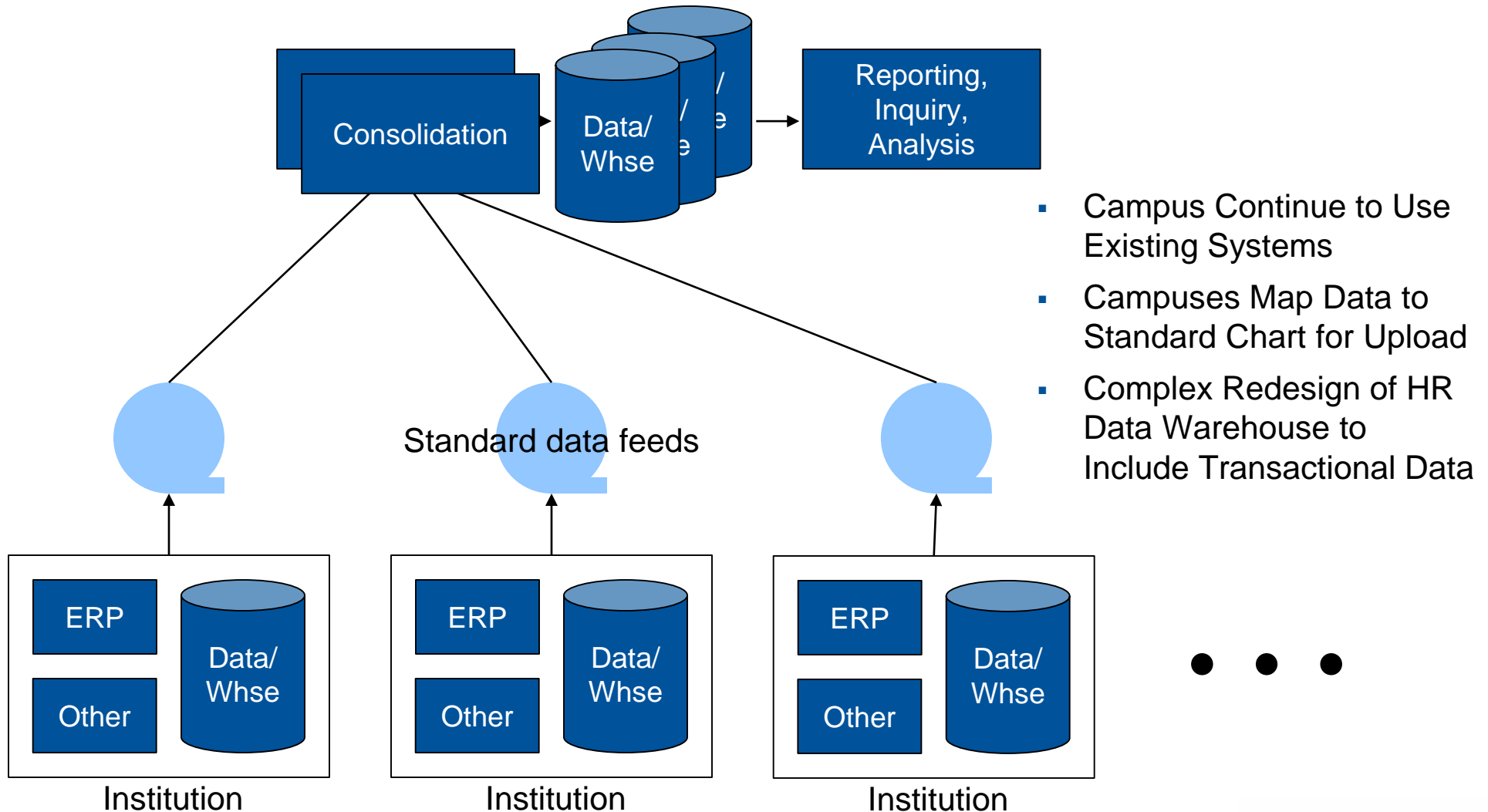
Implement New Systems for  
Data Analysis

## Shared Governance

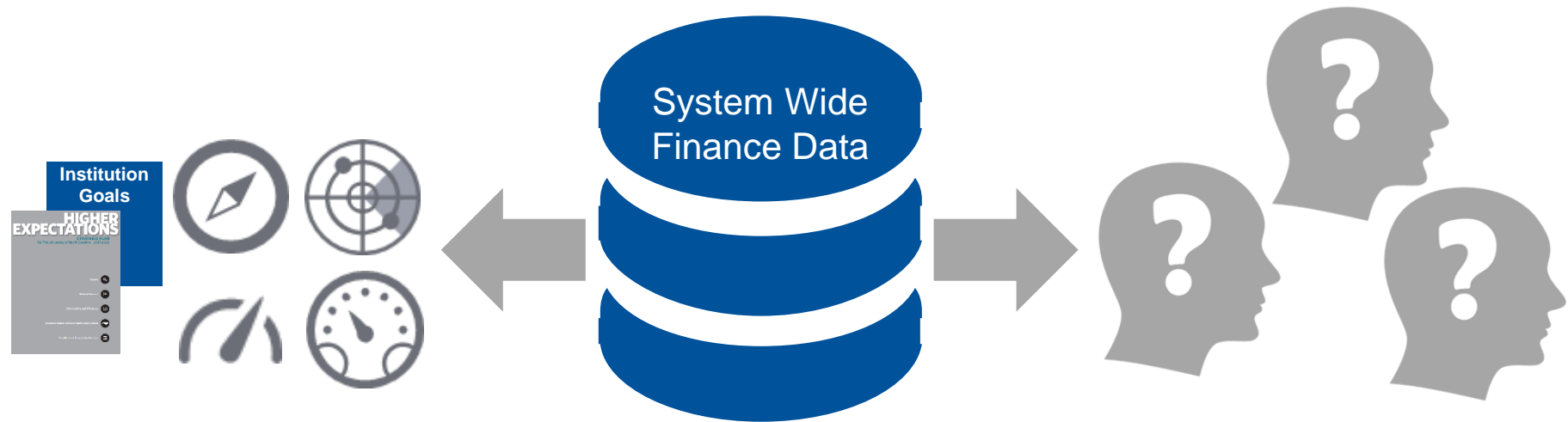
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## Consolidation Approach



## Overall Goal of Data Modernization Initiative



*Focused, stable set of measures based on system and institutional strategic goals.*

*Ad hoc requests, kept to a minimum to maintain focus on strategic goals.*

## Overall Goal of Data Modernization Initiative

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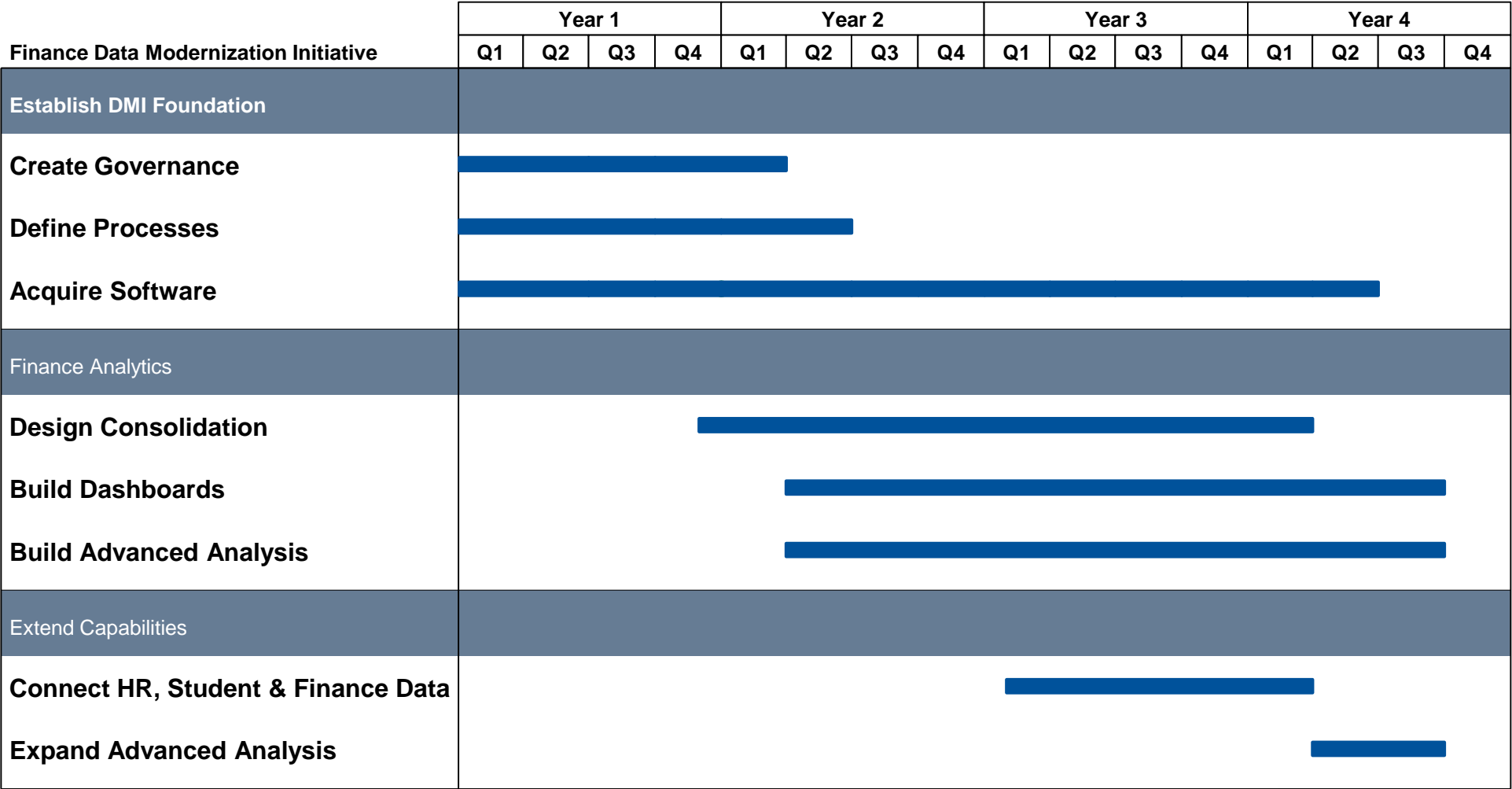
### Reporting Standard Metrics

- Measure progress on strategic objectives (e.g.: retention, graduation rates, efficiency, tuition coverage of actual costs)
- Measure total system performance
- Compare campus performance where appropriate (e.g.: cost per credit hour)
- Data explains different institution contexts (size, mission, etc.)
- Agreed methods to do “cost per ...” calculations
- Dashboards and supporting tools available to System Office and institution staff

### Ad Hoc Analysis

- Comparable data available across institutions
- Easily summed to support system-wide analyses
- Mapping rules support reconciliation back to local systems of record
- Data repository and tools available to System Office and institution staff
- Easy-to-use tools support most analyses
- “Power” tools support more sophisticated users
- Shared definitions enable system office and institution staff to discuss and understand alternative calculations and analyses

# Timeline For UNC Data Modernization Initiative





## Success Factors

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- Consensus on vision across Governors, System Office and institutions
- Real benefits for the institutions
- Staff participation
- Adequate technical and financial resources
- Accelerated hire and procurement processes
- Comprehensive Organizational Change Management program
- Common definitions and terminology across the system
- Consistent, proactive executive support and sponsorship
- Timely, effective decision-making

# Contacts

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**AGENDA ITEM**

B-2. 2018-19 Budget Priorities ..... Nathan Knuffman

**Situation:** One of the principal responsibilities of the Board of Governors (BOG) is to “develop, prepare, and present to the Governor and the General Assembly a single, unified recommended budget for the constituent institutions of the University of North Carolina” [G.S. 116-11(9)a]. In odd numbered years, the Governor recommends and the General Assembly enacts a biennial (two-year) budget. In even numbered years, adjustments are made to the budget for the second fiscal year of the biennium.

**Background:** The Office of State Budget and Management (OSBM) initially required all budget recommendations for 2018-19 to be submitted by February 13. OSBM has been flexible with the UNC System, understanding the required review and approval by the Board of Governors. Hence, the UNC has only submitted DRAFT initial recommendations to this point; final recommendations will be provided after review and approval by the Board of Governors.

**Assessment:** The proposed 2018-19 UNC budget priorities lays the foundation for a more productive, data-driven, and accountable system of higher education and is directly tied to the goals in the strategic plan.

**Action:** This item requires a vote by the Committee on Budget and Finance, with a vote by the full Board of Governors.

# University of North Carolina

## FY 2018-19 Budget Priorities

### Keeping Promises

In 2017, the University of North Carolina System (the UNC System) outlined a set of five-year goals that included keeping higher education affordable, increasing enrollment and graduation rates, improving student success rates, and supporting the groundbreaking research that fuels North Carolina's innovation economy. To ensure that these goals are more than just words on a page, the UNC System pledged to increase transparency and accountability by regularly reporting on progress, and by holding the institutions accountable for their performance on key strategic plan metrics.

In 2017-18, the General Assembly provided full funding for enrollment growth, additional funding to make NC Promise a reality for thousands of students in fall 2018, and a sizable investment to upgrade data systems.

Since the last legislative session, the UNC System has made progress on the commitment to be more transparent, efficient, and accountable:

- The Board of Governors committed to control tuition for in-state undergraduates; as a result, tuition will not increase for the 2018-19 academic year;
- A task force is examining the university funding model;
- President Spellings has negotiated a series of Performance Agreements with the chancellors at each UNC institution. Those agreements spell out concrete targets that the President and the Board of Governors can use to assess the performance of institutional leadership;
- The System Office has created a set of interactive data dashboards to allow anyone access to data on System and institution-level progress;
- For the first time ever, the System Office has undertaken a system-wide survey of employee engagement, the results of which will be available this spring.

For the 2018 short legislative session, pursuant to the budget request that was approved by the Board of Governors and endorsed by the legislature in 2017, the UNC System will continue to:

- **Inform** leaders with the data needed to effectively manage the enterprise;
- **Innovate** by testing new ideas to improve student success; and
- **Empower** chancellors by granting flexibility in exchange for stronger accountability.

# University of North Carolina

## FY 2018-19 Operating Budget Priorities

	<u>FY 2018-19</u>
<b>Budget for FY 2018-19 per 2017 Appropriations Act</b> <i>(Excludes Aid to Private Institutions)</i>	<b>\$2,905,709,796</b>
<b>Inform: Fulfill the responsibility to be more transparent and accountable</b>	
Data Modernization	2,000,000 R (2,000,000) NR
<b>Innovate: Invest in promising new ideas that will raise graduation rates and grow the economy</b>	
Student Success Initiatives (Innovation Lab, Accelerate through Summer Grants, Adaptive Digital Learning Courseware)	5,000,000 R
Research Opportunities Initiative	3,000,000 R
Faculty Recruitment and Retention	3,000,000 R
<b>Empower: Grant institutions more flexibility in exchange for stronger accountability</b> (allow more efficient use of state funds for repairs and renovations/advanced planning and for personnel)	
<b>Other Targeted Priorities</b>	
Employee Compensation <i>Equity with other state employees and flexibility to determine criteria for distribution</i>	
Lab Schools	1,070,000 R
Medical Education Expansion	2,000,000 R
NCA&T Doctoral Program	2,500,000 R
NCSU Innovation in Manufacturing Biopharmaceuticals	2,000,000 NR
Reinstate NCSSM Tuition Grant	1,500,000 R (1,500,000) NR
<b>Requested Increase to FY 2018-19 Operating Budget</b>	<b>\$20,070,000 R</b> <b><u>(\$1,500,000) NR</u></b>
<b>Additional Requested Increase to FY 2018-19 Operating Budget</b>	<b>\$18,570,000</b>
<b>Additional Percent Change Requested</b>	<b>0.67%</b>
<b>Total FY 2018-19 Operating Budget</b>	<b>\$2,924,279,796</b>
<b>Total Percent Change</b> (including increase from 2017 Legislative Session)	<b>5.00%</b>

## **Inform: Fulfill the responsibility to be more transparent and accountable.**

### **Data Modernization**

The data modernization effort is intended to provide the Board of Governors, the UNC institutions, and the UNC institutions with clear, timely, and consistent financial and related data. The 2017-19 budget provided \$9 million (\$8 million nonrecurring; \$1 million recurring) for 2018-19, approximately half of the original budget request. The UNC System has contracted with Gartner to assess current capacity and draft a multi-year, detailed implementation plan. Based on this assessment, next steps will require a greater mix of recurring versus nonrecurring funding to make necessary human capital and related information technology investments. UNC seeks to convert \$2 million nonrecurring to recurring funding for adequate project governance.

*Request for 2018-19: Convert \$2 million nonrecurring to recurring*

## **Innovate: Invest in promising new ideas that will raise graduation rates and grow the economy.**

### **Student Success Initiatives:**

#### **Student Success Innovation Lab**

Targeted investments in promising innovations can improve student success rates; rigorous evaluation of those strategies can provide “what works” and what is cost-effective. The UNC System has raised \$500,000 in seed money from private philanthropy to create a Student Success Innovation Lab, which will make competitive grants to institutions that wish to test evidence-based, scalable strategies to improve student success. Funded projects will be rigorously evaluated by third-party evaluators.

While the private funding will cover the direct costs at a subset of the institutions, additional funding is requested to expand the number of grantees and provide high-quality evaluation.

*Request for 2018-19: \$1 million*

#### **Accelerate Through Summer (ATS) Grants**

Students who earn 30 or more credits per academic year are much more likely to finish a degree and do so in four years. Enabling students to earn credits throughout the entire academic year—including summer—would help more students remain on track to finish a degree on time. Timely completion saves money for families and for state taxpayers, frees up seats for the next generation of students, and sends graduates into the workforce faster and with less debt. Putting campus facilities to good use in the summer also raises the productivity of state investments. Data from the System Office indicate that summer enrollment is strongly correlated with student success rates, but that few students earn 15 or more credits in the summer over the course of their entire degree-seeking career.

The System Office requests additional funding to pilot “Accelerate Through Summer” (ATS) Grants, which would provide free or discounted summer courses to students who, after fall and spring semester, have exceeded the benchmarks necessary to stay on-track to graduate in four years or are within 3 to 9 credits of those benchmarks. Priority will be given to fourth-year students within 3 to 9 credits of graduating and to third-year students within 3 to 9 credits of 90 hours. Funds would also assist students who wish to use summer to earn more than 30 credits per academic year and accelerate their path to a degree.

*Request for 2018-19: \$3.5 million*

#### **Personalized Learning Through Adaptive Courseware**

Advances in technology have given rise to software that can customize academic content, assessment, and support to individual student needs. These tools, known as adaptive digital learning courseware, assess student performance, analyze that performance, and use that information to offer personalized learning paths to each student. Adaptive courseware also enables faculty to assess student progress in real-time, and provides faculty the opportunity to adjust lesson plans accordingly. The overall impact is a personalized learning experience that results in improved student success. The UNC System Office requests additional funding to pilot adaptive digital learning courseware and evaluate the results.

*Request for 2018-19: \$500,000*

#### **Research Opportunities Initiative (ROI)**

The ROI program funds research projects in six areas of critical importance to the North Carolina economy: advanced manufacturing, data science, defense, military and security, energy, marine and coastal sciences, and pharmacoengineering. The program has a strong track record of success, with each dollar the state invests resulting in additional funding from federal and private sources. The General Assembly provided \$1 million in nonrecurring funds in 2017-18. The System Office requests additional funds to continue this work.

*Request for 2018-19: \$3 million*

#### **Faculty Recruitment and Retention Fund**

The UNC System institutions help to power the North Carolina economy by attracting the best and brightest researchers in the world to this state. Established in 2006, the Faculty Recruitment and Retention Fund helps institutional leaders to recruit and retain top faculty members. The General Assembly provided \$1 million in nonrecurring funds in 2017-18. The fund’s current low balance is limiting its effectiveness.

*Request for 2018-19: \$3 million*

## **Empower: Grant institutions more flexibility in exchange for stronger accountability.**

### **Allow more efficient use of state funds for repairs and renovations and advanced planning**

The UNC System has benefited from a generous percentage of the total State appropriation allocated for repair and renovations (R&R). However, there are still more than a billion dollars of R&R needs identified by the Facilities Condition and Assessment Program. UNC seeks additional flexibility to provide chancellors access to existing funds in to effectively maintain institutional facilities.

*Request for expanded authority: Expand carryforward authority to 5.0% (from 2.5%) for repair and renovation, and reinstate authority for small capital projects*

The rural institutions that are well positioned to serve the increasing number of low-income students outlined in the Strategic Plan are also some of the smallest institutions. As these universities are asked to enroll more students, the ability to increase the footprint or update facilities is required. In order to plan for the future, institutions need the ability to expend state funds on advanced planning.

*Request for expanded authority: Repeal advance planning requirement*

### **Allow more efficient use of state funds for personnel**

Institutions are constantly required to adapt to growing student populations and increased technology needs. There is occasionally a need to restructure positions. This can be achieved most efficiently through reorganization through reduction (RTR) which allows an institution to reallocate funds no longer needed in one area to an area that is growing. Currently, RTR is only allowable if there is a net loss of funds to the institution, which would not allow funds to be repurposed.

*Request for expanded authority: Extend reorganization through reduction coverage to UNC*

## **Other Targeted Priorities**

### **Lab Schools**

The General Assembly's Lab Schools Initiative is off to a great start, with two schools currently in operation and three more due to open in the fall of 2018. These schools provide educational opportunities for students in underserved districts, enable teaching candidates to obtain real-world experience, and provide a venue for faculty to study new approaches to education. Last year, the General Assembly provided start-up and operating costs for lab school programs at East Carolina University and Western Carolina University, and planning funds for the UNC institutions in 2018 and 2019. Additional funding is needed as three new schools come online next year.

*Request for 2018-19: \$1.07 million*



**Medical Education Expansion**

The UNC System has a long term goal of supporting the future health care needs of North Carolinians, in part, by increasing the number of medical student slots available at both UNC-Chapel Hill and ECU. The General Assembly provided \$1 million last year to increase the number of student slots at UNC-Chapel Hill. UNC requests additional funds to increase medical student enrollment.

*Request for 2018-19: \$2 million*

**NC A&T Research and Doctoral Funding**

The General Assembly provided \$2.5 million in 2017-18 to support established doctoral programs at North Carolina Agricultural and Technical State University for new faculty and graduate student services in the doctoral programs. UNC seeks additional recurring funding for N.C. A&T's transition to doctoral research university status.

*Request for 2018-19: \$2.5 million*

**North Carolina State University - Innovation in Manufacturing Biopharmaceuticals**

Funds appropriated by the 2017 General Assembly have already led to partnerships between NC State and six North Carolina-based small and medium-sized companies, a new laboratory in NC State's Golden LEAF Biomanufacturing Training and Education Center (BTEC), and awards for six projects with matching federal funds. UNC requests additional funding to continue to support the BTEC, and to serve as matching funds for a federal grant from the National Institute of Standards and Technology.

*Request for 2018-19: \$2 million*

**North Carolina School of Science and Mathematics Tuition Grant**

In 2017, the General Assembly appropriated \$1.5 million in non-recurring funds to bring back the tuition grant for graduates of NCSSM who attend a UNC System institution. While the non-recurring money would fund one-time, one-year scholarships for students graduating in 2018, recurring funding would continue to provide scholarships for future students.

*Request for 2018-19: Shift funding from \$1.5 million nonrecurring to recurring.*

**Capital Budget Priorities**

The General Assembly and voters of North Carolina in 2015-16 approved a bond referendum that resulted in investment of over \$1 billion in new and renovated facilities at UNC institutions. In recognition of this significant investment, UNC's capital budget priorities focus on repair and renovations to existing facilities. If the state has surplus nonrecurring funds, UNC has updated the capital priorities to include significant repair and renovation projects.

*Request for 2018-19: Proportional percentage of total repair and renovation funding*



## AGENDA ITEM

B-3. 2018 Legislative Agenda Review ..... Drew Moretz

**Situation:** The Committee on Public Affairs will review the Draft Legislative Agenda. The committee will consider adoption of the proposed agenda.

**Background:** Each year, prior to the return of the General Assembly, the Board of Governors approves a policy agenda to guide UNC advocacy efforts throughout the session.

**Assessment:** The legislative agenda will guide conversations with the legislature during the 2018 Short Session.

**Action:** This item requires a vote by the Committee on Public Affairs, with a vote by the full Board of Governors.



# THE UNIVERSITY OF NORTH CAROLINA SYSTEM

## 2018 LEGISLATIVE PROPOSALS

### DRAFT

## SUMMARY OF PRIORITY PROPOSALS

### Financial and Capital Efficiencies

**1. Expand Carryforward Authority to 5.0% (from 2.5%) for Repair & Renovation**

Carryforward authority allows UNC institutions to assist the state in addressing significant repairs and renovation (R&R) backlog using existing appropriation. UNC currently has over \$1 billion in R&R backlog on state-supported buildings and has very little flexibility addressing the backlog on our own. This increased flexibility will allow institutions to share responsibility with the state to address this backlog without obligating the state to future expenditures.

**2. Provide Reorganization through Reduction Coverage for the University of North Carolina**

Extend reorganization-through-reduction (RTR) authority currently available to Cabinet and Council of State departments to the University. Current state law does not provide RTR authority to UNC.

**3. Repeal Advanced Planning Requirement**

Currently, statute requires UNC institutions to fund advanced planning through “schematic design” for state-supported buildings, which equates to roughly 2% of the estimated project cost, before approaching the legislature with a request. The statute could lead to a significant waste of dollars as institutions are now asked to spend money prior to the legislature indicating support for the project.

**4. Reinstate Authority for Small Capital Projects**

UNC leaders are asked to manage not just the operations of institutions, but to protect the significant state capital infrastructure investments. They do not have the tools to do so currently. If there is a need to address an issue, campus leaders no longer have the flexibility to use available resources for small capital projects (up to \$1 million) and must hope for sizeable repair and renovation appropriation.

**5. Eliminate the Tuition Surcharge for Students taking over 140 Credit Hours**

In 2009, the legislature created a surcharge of 50% for students who take over 140 credit hours, which drives up the cost of attendance. More recently, the legislature created a tuition freeze program for eight semesters, which serves as a better approach to incentivize completion without raising the cost of attendance.



# THE UNIVERSITY OF NORTH CAROLINA SYSTEM

## 2018 LEGISLATIVE PROPOSALS DRAFT

### SUMMARY OF PRIORITY PROPOSALS (Continued)

#### Technical Corrections

**1. Technical Corrections for Teaching Fellows Program**

In the FY17-18 budget, the legislature reinstated the Teaching Fellows program, which UNC strongly supported. During the process of selecting host institutions, clarifying language requested by various partners were identified, such as clarifying how the funds should flow to various partners and the number of qualifying institutions.

**2. Technical Corrections for Principal Fellows Program**

Unlike the recently restored Teaching Fellows program, the Principal Fellows Program cannot use resources from their existing Trust Fund to pay for extracurricular enhancement activities and administrative costs. Providing the Principal Fellows program with the same management flexibility as the Teaching Fellows program will be important as the System seeks to find an institution to oversee the program.

**3. Technical Corrections for the Board of Governors Free Expression Committee Appointments**

H.B. 527, the Restore/Preserve Campus Free Speech Act passed in 2017, includes a provision which creates the Committee on Free Expression. This provision bypasses the typical BOG committee appointment process, as it prescribes size, terms, and process for electing a chair. The Governance Committee of the UNC Board of Governors passed a motion to request this change, which subsequently was presented to the full Board of Governors.

**4. Technical Corrections for UNC Laboratory School legislation, including HR, food/transportation services, and assignment criteria**

As UNC System institutions begin to hire employees for the new Laboratory Schools, we would like to provide employees with comparable benefit options available to other University employees who are likewise exempt from the State HR Act, specifically access to the Optional Retirement Plan. UNC also seeks clarity on assignment criteria eligibility as new schools are opening in the upcoming year. Finally, UNC would like to offer employees of Lab Schools the same benefit options of existing employees and clarify who is responsible for background checks for employees.

<b>Area:</b>	<b>Institutional Request - Efficiency</b>
<b>Topic:</b>	<b>Expand Carry Forward to 5.0% (from 2.5%) for Repair &amp; Renovations</b>
<b>Governance:</b>	<b>North Carolina General Statutes - G.S. 116-30.3 - Reversions</b>
<b>Current Status:</b>	<ul style="list-style-type: none"> <li>G.S. 116-30.3 addresses state appropriation reversions and provides an exemption to UNC institutions of up to 2.5% of state appropriations. This allows UNC institutions to carry forward unexpended state funds to be used for one-time expenses that don't obligate the state to provide additional expenditures. Typically, agency funds not expended in given fiscal year are returned to the Office of State Budget &amp; Management and General Fund.</li> <li>In the FY15-16 budget, UNC was provided authority to carry forward up to 5% of state appropriation with the additional increment to be used for building Repair &amp; Renovation (R&amp;R). <ul style="list-style-type: none"> <li>UNC institutions used this authority to address 35 projects totaling \$30 million</li> </ul> </li> <li>UNC seeks to regain this authority, which sunset two years ago.</li> <li>In the last five years, UNC's largest reversion was just over \$3 million, so expanding the current authority will not cost the state any money.</li> <li>Expanding carry forward authority does not limit the Budget Director's ability to force a reversion in the case of a fiscal emergency.</li> <li>This request was included in the UNC Board of Governors 2017-18 Policy Agenda.</li> </ul>
<b>Current Challenges:</b>	<ul style="list-style-type: none"> <li>UNC institutions have significant capital R&amp;R needs, but few ways to address those needs. Carry forward authority remains a primary source of funds to address capital shortcomings on state-supported buildings in years we don't receive significant R&amp;R appropriations from the state. UNC has identified major capital deficiencies through NC's Facilities Condition Assessment Program (FCAP).</li> <li>Institutions are seeking authority to spend appropriated dollars on areas that are the state's obligations, but they are limited to do so in the current fiscal year due to administrative limitations.</li> <li>This allows institutions to spend state dollars more strategically and will not limit the amount of reverted funds, as the University will spend on other lower priority needs without this authority.</li> </ul>
<b>Proposed Action:</b>	<p><b>Amend G.S. 116-30.3. – Replace 2.5% with 5.0%.</b></p> <p>G.S. 116-30.3. Reversions.</p> <p>a) Of the General Fund current operations appropriations credit balance remaining at the end of each fiscal year in each of the budget codes listed in this subsection, any amount of the General Fund appropriation for that budget code for that fiscal year (i) may be carried forward to the next fiscal year in that budget code, (ii) is appropriated in that budget code, and (iii) may be used for any of the purposes set out in subsection (f) of this section. However, the amount carried forward in each budget code under this subsection shall not exceed <u>five percent (5%)</u> <del>two and one-half percent (2.5%)</del> of the General Fund appropriation in that budget code.</p> <p><b>Amend G.S. 116-30.3(f)</b></p> <p>f) Funds carried forward pursuant to subsection (a) of this section <u>above two and one-half percent (2.5%) may be used to support one-time expenditures for building repairs and renovations;</u> <del>may be used for one-time expenditures;</del> provided, however, that the expenditures shall not impose additional financial obligations on the State and shall not be used to support positions.</p>

Area:	University Human Resources Policy
Topic:	Modify SHRA Reduction-in-Force / Reorganization through Reduction Coverage
Governance:	North Carolina General Statutes - Chapter 126 - Article 2 (126-7.1)
Current Status:	<ul style="list-style-type: none"> <li>G.S. 126-7.1(j) provides the option to Cabinet and Council of State Departments and Offices to “reorganize through reduction” (RTR) through a voluntary separation process. If an insufficient number of volunteers are found, then the organization may proceed with involuntary RIF actions. The University is not eligible for this provision.</li> </ul>
Current Challenges:	<ul style="list-style-type: none"> <li>The Office of State Human Resources (OSHR) has communicated that RIF actions may occur <u>only</u> when there is a permanent loss of funds to a state agency or institution. As a result, the University, without an institutional funding loss, cannot pursue certain organizational restructuring that may result in RIF actions.</li> <li>The dynamics of university growth create a significant need for restructuring of positions to increase efficiency and effectiveness, even if it does not result in a loss of funds to the institution. This cannot be accomplished through the current RIF restrictions. <ul style="list-style-type: none"> <li><i>Example:</i> A UNC constituent institution cuts the budget of one of its Schools/Divisions so that it may better allocate those funds elsewhere in the institution. The School/ Division that received the budget cut would <u>not</u> be able to apply RIF procedures to this loss of funds because the institution <u>as a whole</u> has not lost funds.</li> </ul> </li> <li>It is inefficient and wasteful for state operations to maintain unnecessary positions when other positions may be needed for which current staff do not possess sufficient skillsets to perform effectively and efficiently. <ul style="list-style-type: none"> <li><i>Example:</i> Technological changes have resulted in the need for fewer staff to perform certain functions or require significantly different skillsets than those held by incumbent employees. Employees in this kind of restructuring would have to be retained, even if the work no longer exists, or reassigned, even if the employee does not have the requisite skillset to perform the new duties.</li> </ul> </li> <li>UNC institutions will reassign employees whenever feasible in order to restructure, but the flexibility for a voluntary separation through an RTR process would help when no suitable position can be found to achieve efficiencies through restructuring.</li> </ul>
Proposed Action:	<p><b><i>Extend Reorganization through Reduction (RTR) authority to the UNC system.</i></b></p> <ul style="list-style-type: none"> <li><b>Amend G.S. 126-7.1(j):</b> “(j) <u>Any</u> department or office listed in G.S. 126-5(d)(1) or (2), <u>and the University of North Carolina and its constituent institutions</u>, may reorganize and restructure its positions through a voluntary separation process, in accordance with a policy approved by the State Human Resources Commission and subject to funding and approval by the Office of State Budget and Management.”</li> <li>OSHR has expressed support for extending RTR to the University System.</li> </ul>

<b>Area:</b>	<b>Capital – Institutional Request</b>
<b>Topic:</b>	<b>Eliminate Requirement of Non-State Funding for Advanced Planning on State-Supported Capital Projects</b>
<b>Governance:</b>	<b>North Carolina General Statutes - Chapter 143C-3-3</b>
<b>Current Status:</b>	<ul style="list-style-type: none"> <li>G.S. 143C-3-3 was amended in FY15-16 to include a provision requiring UNC institutions to expend non-state dollars on advance planning “through schematic design” for proposed new capital projects.</li> <li>"G.S. 143C-3-3. Budget requests from State agencies in the executive branch... (b) University of North Carolina System Request. – Notwithstanding the requirement in G.S. 116-11 that the Board of Governors prepare a unified budget request for all of the constituent institutions of The University of North Carolina, <del>repairs</del> <u>budget requests of the University shall be subject to all of the following:</u> (1) <u>Repairs and renovations, renovations requests</u>, capital fund requests, and information technology requests shall comply with subsections (c), (d), and (e) of this section. (2) <u>The University of North Carolina shall not make a capital funds request proposing to construct a new facility, expand the building area (square feet) of an existing facility, or rehabilitate an existing facility to accommodate new or expanded uses unless the University has completed advance planning through schematic design of the project with funds other than General Fund appropriations.</u></li> <li>Schematic design is the equivalent of 2% of the total cost for state-supported buildings.</li> <li>The request to eliminate this 2% requirement was included in UNC Board of Governors 2017-18 Policy Agenda and H.B. 775, which has not passed, included a potential fix.</li> </ul>
<b>Current Challenges:</b>	<ul style="list-style-type: none"> <li>Under current statute, institutions are being asked to identify 2% of the cost of a capital project that is a state-supported project (meaning the state would historically fund the entire project cost).</li> <li>Additionally, the legislation required institutional funding to come from non-appropriated sources (excludes carry forward funds), and the resources must be expended prior to knowing if the legislature is interested in funding the project.</li> <li>This provision was partially based off the Board of Governors’ desire to put “skin in the game” during the Connect NC deliberations, and has the impact of institutions having to raise and spend private money while not providing the donor with any certainty the project will ever be built.</li> <li>The current provision increases the likelihood of investing private resources in projects that won’t be built.</li> <li>By making this change, the institutions will not have to raise significant external funding without any certainty of project coming to fruition.</li> </ul>
<b>Proposed Action:</b>	<p>Amend G.S. 143C-3-3 (b) (2) – to clarify intent is only to have conceptual drawings prepared in advance.</p> <ul style="list-style-type: none"> <li>The University of North Carolina shall not make a capital funds request proposing to construct a new facility, expand the building area (square feet) of an existing facility, or rehabilitate an existing facility to accommodate new or expanded uses unless the University has completed <del>advanced planning through schematic design</del> <u>conceptual planning</u> of the project with funds other than General Fund appropriations. For purposes of this subdivision, "funds other than General Fund appropriations" includes funds carried forward from one fiscal year to another pursuant to G.S. 116-30.3 and G.S. 116-30.3B.</li> </ul>



<b>Area:</b>	<b>Capital - Request from Institutions</b>
<b>Topic:</b>	<b>Reinstate Authority for Certain Capital Projects up to \$1 million</b>
<b>Governance:</b>	<b>Reinstate into North Carolina General Statutes</b>
<b>Current Status:</b>	<ul style="list-style-type: none"> <li>• In 2012, G.S. 116-13.1 (c) provided UNC institution leaders with the ability to address small capital improvement projects on their campus from funds available to the institution.</li> <li>• In FY14, this authorization was removed and limited UNC to the state authorized level of \$300,000 in Session Law.</li> <li>• In FY17, the legislature did not include this authority in Session Law, nor create a new statute addressing the issue. At this time, neither state agencies nor University leaders can use operating dollars to address capital repairs/improvements.</li> <li>• This request was included in the UNC Board of Governors 2017-18 Policy Agenda and was included in H.B. 775 (Section 7).</li> </ul>
<b>Current Challenges:</b>	<ul style="list-style-type: none"> <li>• Many University buildings are deficient and need repairs. Failing an emergency repair declaration, institutions are prevented from repairing the facilities unless R&amp;R or carry forward funds are available.</li> <li>• Over the past decade, the UNC System has received approximately \$35 million a year for R&amp;R, which has to be spread amongst 17 institutions.</li> </ul>
<b>Proposed Action:</b>	<p><b>AUTHORIZE STATE AGENCIES TO UNDERTAKE <u>CERTAIN</u> <del>SMALL</del> REPAIRS AND RENOVATIONS PROJECTS WITH FUNDS AVAILABLE</b></p> <p>(a) Notwithstanding G.S. 143C-8-7, a State agency may undertake repairs and renovations projects so long as each project satisfies the following requirements:</p> <ol style="list-style-type: none"> <li>(1) Total project costs do not exceed <u>one million</u> <del>three hundred thousand</del> dollars (\$<del>300</del><u>1,000,000</u>).</li> <li>(2) The project is one of the types set forth in G.S. 143C-4-3(b)(1) through (12), regardless of whether the relevant State facilities and related infrastructure are supported from the General Fund.</li> <li>(3) The project is paid for with funds available to the agency.</li> </ol> <p>(b) Projects undertaken pursuant to this section shall be reported to the Fiscal Research Division on a quarterly basis. A report under this subsection shall include information about all of the following for each project:</p> <ol style="list-style-type: none"> <li>(1) The facility at which the project is being undertaken.</li> <li>(2) The nature and scope of the project.</li> <li>(3) The source of funds for the project.</li> <li>(4) The category of projects set forth in G.S. 143C-4-3(b) that the project falls within.</li> </ol> <p><u>(c) General Funds contractually obligated for a project shall not revert at the end of the fiscal year but shall remain available to fund the completion of the project.</u></p>



Area:	Student Success
Topic:	Repeal Tuition Surcharge for Provisions for Students Taking Over 140 Credit Hours
Governance:	Remove language from North Carolina General Statutes
Current Status:	<ul style="list-style-type: none"> <li>In 2009, the legislature increased the cost of attendance for students who exceed 140 credit hours by codifying a tuition surcharge of 25%. The following year, this surcharge was raised to 50%.</li> <li>The intent of the tuition surcharge increase was to provide a disincentive for students to enroll in courses that don't move the student towards graduation and to reduce time to degree.</li> <li>The legislation is now impacting students, who have complained to legislators about the surcharge.</li> </ul> <p>The Current Operations and Capital Improvements Appropriations Act of 2009 included:</p> <p><b>CODIFY AND INCREASE UNC UNDERGRADUATE TUITION SURCHARGE SECTION</b></p> <p>9.10.(a) Article 14 of Chapter 116 of the General Statutes is amended by adding a new section to read:</p> <p><b>"G.S. 116-143.7. Tuition surcharge.</b></p> <p><u>(a) The Board of Governors of The University of North Carolina shall impose a twenty-five percent (25%) tuition surcharge on students who take more than 140 degree credit hours to complete a baccalaureate degree in a four-year program or more than one hundred ten percent (110%) of the credit hours necessary to complete a baccalaureate degree in any program officially designated by the Board of Governors as a five-year program. Courses and credit hours taken include those taken at a constituent institution or accepted for transfer. In calculating the number of degree credit hours taken:</u></p> <p><u>(1) Included are courses that a student:</u></p> <ol style="list-style-type: none"> <li><u>Fails.</u></li> <li><u>Does not complete unless the course was officially dropped by the student pursuant</u></li> <li><u>to the academic policy of the appropriate constituent institution.</u></li> </ol> <p><u>(2) Excluded are credit hours earned through:</u></p> <ol style="list-style-type: none"> <li><u>The College Board's Advanced Placement Program, CLEP examinations, or similar programs.</u></li> <li><u>Institutional advanced placement, course validation, or any similar procedure for awarding course credit.</u></li> <li><u>Summer term or extension programs.</u></li> </ol> <p><u>(b) No surcharge shall be imposed on any student who exceeds the degree credit hour limits within the equivalent of four academic years of regular term enrollment or within five academic years of regular term enrollment in a degree program officially designated by the Board of Governors as a five-year program.</u></p> <p><u>(c) Upon application by a student, the tuition surcharge shall be waived if the student demonstrates that any of the following have substantially disrupted or interrupted the student's pursuit of a degree: (i) a military service obligation, (ii) serious medical debilitation, (iii) a short-term or long-term disability, or (iv) other extraordinary hardship. The Board of Governors shall establish the appropriate procedures to implement the waiver provided by this subsection."</u></p>

	<p>SECTION 9.10.(b) G.S. 116-143.7(a), as enacted by subsection (a) of this section, reads as rewritten: "(a) The Board of Governors of The University of North Carolina shall impose a <del>twenty-five percent (25%)</del> <u>fifty percent (50%)</u> tuition surcharge on students who take more than 140 degree credit hours to complete a baccalaureate degree in a four-year program or more than one hundred ten percent (110%) of the credit hours necessary to complete a baccalaureate degree in any program officially designated by the Board of Governors as a five-year program.</p> <p>SECTION 9.10.(c) Subsection (a) of this section is effective beginning with the 2009-2010 academic year; subsection (b) of this section is effective beginning with the 2010-2011 academic year.</p>
<b>Current Challenges:</b>	<ul style="list-style-type: none"> <li>• Instead of serving as an incentive to complete their degree, students have complained that the legislative change is increasing the cost of attendance at a time when they are about to complete their degree, which makes college less affordable and requires them to take on additional debt.</li> <li>• In recent years, separate legislation has passed creating non-punitive incentives for students to complete in a timely manner, including tuition freezes.</li> <li>• Several legislators have received complaints from constituents and have inquired if UNC would support making changes to the surcharge.</li> </ul>
<b>Proposed Action:</b>	<p>Eliminate the tuition surcharge provision in recognition of recent actions of the legislature that accomplishes similar goals in a way that doesn't increase the cost of a degree.</p>

<b>Area:</b>	<b>North Carolina Teaching Fellow Program</b>
<b>Topic:</b>	<b>Program Modifications</b>
<b>Governance:</b>	<b>North Carolina General Statutes - Chapter 116 - Article 23</b>
<b>Current Status:</b>	<ul style="list-style-type: none"> <li>• The state appropriation for NC Teaching Fellows is currently directed to the State Education Assistance Authority (SEAA) instead of splitting funds into separate categories to reflect the distinct administrative roles of SEAA and the UNC System Office.</li> <li>• G.S. 116-209.62(f) currently allows for five Teaching Fellows partner institutions.</li> <li>• G.S. 116-209.62(g) provides that forgivable loans be used for completion of a “program leading to teacher licensure,” but does not specify the type of licensure (initial vs. advanced). Additionally, the categories of eligible students defined in subsection (g)(1)-(4) include a corresponding limit on the length of time that each category can qualify for a forgivable loan in terms of number of years, rather than the number of semesters. The statute currently provides that forgivable loan awards can be used only for the cost of “tuition, fees, and the cost of books.”</li> <li>• G.S. 116-209.62(j) establishes reporting requirements for the North Carolina Teaching Fellows Commission and SEAA, but does not include other key stakeholders including the partner institutions and the North Carolina Department of Public Instruction.</li> <li>• G.S. 116-209.63(a) sets the term of the forgivable loan as “beginning on the first day of September after the completion of the program leading to teacher licensure or 90 days after termination of the forgivable loan, whichever is earlier.”</li> <li>• Throughout G.S. 116-209, the term “UNC General Administration” is used, which needs to be updated to reflect the recent change to “UNC System Office.”</li> </ul>
<b>Current Challenges:</b>	<ul style="list-style-type: none"> <li>• The current funding structure for the North Carolina Teaching Fellows Program creates unnecessary bureaucracy by requiring the UNC System Office to retroactively file requests for reimbursement from SEAA. Since there is a clear distinction between the respective roles of SEAA and the UNC System Office in the administration of the program, the statute should be adjusted to allow for a one-time transfer of funds to the UNC System Office at the beginning of each fiscal year to cover programmatic expenses and eliminate the unnecessary paperwork from reimbursement requests to the benefit of both entities.</li> <li>• Following the North Carolina Teaching Fellows Commission’s selection of five partner institutions, made in line with the requirements of G.S. 116-209.62(f), there has been considerable support for program expansion. The statute should be modified to increase the number of partner institutions from five to eight institutions and to grant the North Carolina Teaching Fellows Commission with additional discretion to ensure institutional diversity.</li> <li>• The current statute does not specify that Teaching Fellows is intended to provide a pathway to <i>initial</i> teacher licensure, which has caused some confusion in regard to the parameters for eligibility. Furthermore, since partner campuses have varied pathways within their respective educator preparation programs, specifying the length of time for forgivable loan eligibility by a set number of semesters, rather than number of years provides greater flexibility to campuses without any financial impact. Additionally, currently forgivable loans are limited to tuition, fees, and books, which may prevent students with financial hardship from participating in the Teaching Fellows Program.</li> </ul>

	<ul style="list-style-type: none"> <li>• Current statute, specifically G.S. 116-209.62(j), does not include the full list of stakeholders that will be needed to compile the reporting criteria as directed by the General Assembly. To ensure proper collaboration and facilitate data sharing, the Teaching Fellows partner institutions and the Department of Public Instruction should be included to the list of responsible parties for the purposes of Teaching Fellows reporting.</li> <li>• As the entity responsible for handling the financial administration and repayment for the program, SEAA has cited the need for the language dictating the terms of the forgivable loans in G.S. 116-209.63(a) to be clarified by referencing the date of a Teaching Fellow's graduation.</li> <li>• By using the term "General Administration" instead of "UNC System Office," the current statute includes outdated terminology that does not align to the North Carolina Teaching Fellows Program rules adopted by SEAA nor documents produced by the NC Teaching Fellows Commission.</li> </ul>
<p>Proposed Action:</p>	<p><b>GOAL #1: <i>Modify the statutory language to provide separate allocations of funds to SEAA and the UNC System Office to eliminate unnecessary bureaucracy and paperwork.</i></b></p> <ul style="list-style-type: none"> <li>• <b>Amend G.S. 116-209.62(c) – Add New Language.</b> (c) Uses of Monies in the Trust Fund. – The monies in the Trust Fund may be used only for (i) forgivable loans granted under the Program, (ii) administrative costs associated with the Program, including recruitment and recovery of funds advanced under the Program, and (iii) extracurricular enhancement activities of the Program. <b><u>At the beginning of each fiscal year, the Authority shall transfer the greater of six hundred thousand dollars (\$600,000) or ten percent (10%) of available funds from the Trust Fund to University of North Carolina System Office for the Program's administrative costs, the salary of the Director of the Program and other Program staff, expenses of the Commission, and to provide the Commission with funds to use for the extracurricular enhancement activities of the Program. The Authority may retain the greater of four percent (4%) of the funds appropriated or two hundred fifty thousand dollars (\$250,000) each fiscal year for administrative costs associated with the scholarship grant program.</u></b></li> </ul> <p><b>GOAL #2: <i>Expand the number of Teaching Fellows partner institutions from five to eight and grant the Commission discretion to ensure institutional diversity.</i></b></p> <ul style="list-style-type: none"> <li>• <b>Amend G.S. 116-209.62(f) – Add New Language</b> (f) Program Selection Criteria-The Authority shall administer the Program in cooperation with <b>eight</b> institutions of higher education with approved educator preparation programs selected by the Commission that represent <b>a diverse selection of</b> both postsecondary constituent institutions of The University of North Carolina and private postsecondary institutions operating in the State.</li> </ul> <p><b>GOAL #3: <i>Clarify that Teaching Fellows is designed to provide support for applicants pursuing INITIAL teacher licensure. Additionally, clarify the length of time that a forgivable loan can be applied by specifying a set number of semesters instead of years, which provides greater flexibility to campuses without additional cost. Also allow forgivable loans to be used for qualified expenses, as determined by SEAA.</i></b></p> <ul style="list-style-type: none"> <li>• <b>Amend G.S. 126-7.1(j) – Add New Language</b> (g) Awards of Forgivable Loans. – The Program shall provide forgivable loans to selected students to be used at the five selected institutions for completion of a program leading to <b>initial</b> teacher licensure as follows:</li> </ul>

- (1) North Carolina high school seniors. – Forgivable loans of up to eight thousand two hundred fifty dollars (\$8,250) per year for up to **eight semesters**.
  - (2) Students applying for transfer to a selected educator preparation program at an institution of higher education. – Forgivable loans of up to eight thousand two hundred fifty dollars (\$8,250) per year for up to **six semesters**.
  - (3) Individuals currently holding a bachelor's degree seeking preparation for teacher licensure. – Forgivable loans of up to eight thousand two hundred fifty dollars (\$8,250) per year for up to **four semesters**.
  - (4) Students matriculating at institutions of higher education who are changing to a pathway that leads to teacher licensure through a selected educator preparation program. – Forgivable loans of up to eight thousand two hundred fifty dollars (\$8,250) per year for up to **four semesters**.
- Forgivable loans may be used for tuition, fees, the cost of books, **and other qualified expenses as defined by the Authority.**

**GOAL #4: *Include all necessary stakeholders in the reporting process to ensure proper collaboration and appropriate sharing of needed data.***

- **Amend G.S. 116-209.62(j) – Add New Language**  
(j) Annual Report. – The Commission, in coordination with the Authority, **the Department of Public Instruction, and the selected educator preparation programs participating in the Teaching Fellows program,** shall report no later than January 1, 2019, and annually thereafter, to the Joint Legislative Education Oversight Committee...”

**GOAL #5: *Clarify the loan terms by adding a reference to a student’s graduation date.***

- **Amend G.S. 116-209.63 – Add New Language**  
(a) Notes. – All forgivable loans shall be evidenced by notes made payable to the Authority that bear interest at a rate not to exceed ten percent (10%) per year as set by the Authority and beginning on the first day of September after the completion of the program leading to teacher licensure or 90 days after **graduation, whichever is later.** **Notwithstanding the previous sentence, if the forgivable loan is terminated, the note shall be made payable to the Authority 90 days after termination of the forgivable loan.** The forgivable loan may be terminated upon the recipient's withdrawal from **the Program** or by the recipient's failure to meet the standards set by the Commission.

**GOAL #6: *Update statute to accurately reference “UNC System Office” in place of “UNC General Administration.”***

- **Amend G.S. 116-209(a), (b), and (c) – Replace with New Language**  
“(a) Program. – There is established the North Carolina Teaching Fellows Program to be administered by **The University of North Carolina System Office,** in conjunction with the Authority and the Commission.  
“(b) Trust Fund. – There is established the North Carolina Teaching Fellows Program Trust Fund to be administered by the Authority, in conjunction with **The University of North Carolina System Office.**  
“(c) ...from the Trust Fund to **The University of North Carolina System Office.**”

<b>Area:</b>	<b>Principal Fellows</b>
<b>Topic:</b>	<b>Modify Principal Fellows Program to Permit Commission to Use a Portion of Trust Funds to Cover Administrative Expenses</b>
<b>Governance:</b>	<b>North Carolina General Statutes - Chapter 116 - Article 5c (116-74.41, 116-74.42, 116-74.43)</b>
<b>Current Status:</b>	<ul style="list-style-type: none"> <li>● G.S. 116-74.42 calls on The Board of Governors of The University of North Carolina to appoint a director of the Principal Fellows Program who “shall chair and staff the Principal Fellows Commission, and shall administer the extracurricular enhancement activities of the program. The Board of Governors shall provide office space and clerical support staff for the program.”</li> <li>● G.S. 116-74.42 also states that: “The SEAA shall perform all of the administrative functions necessary to implement this Article, which functions shall include: rule making, dissemination of information, disbursement, receipt, liaison with participating educational institutions, determination of the acceptability of service repayment agreements, and all other functions necessary for the execution, payment, and enforcement of promissory notes required under this Article.”</li> <li>● G.S. 116-74.43 places the following restriction on use of trust fund dollars: “This university trust fund may be used only for scholarship loans granted under the Principal Fellows Program and administrative costs associated with the recovery of funds advanced under the program.”</li> </ul>
<b>Current Challenges:</b>	<ul style="list-style-type: none"> <li>● The System Office currently pays ~\$300,000 per year in administrative costs associated with direction of the Principal Fellows Program. Those expenses include the Director’s salary, additional professional development and co-curricular activities for the Fellows, and indirect costs. The funds come out of the System Office’s appropriation.</li> <li>● In contrast, the Teaching Fellows program grants the State Education Assistance Authority the flexibility to spend up to a fixed portion of the Trust Fund on administrative costs (including the Director’s salary) and extracurricular enhancement activities.</li> <li>● The System Office plans to transfer the Principal Fellows Program to the School of Education at North Carolina State University where it will be more effective. Revising G.S. 116-74.43 to mirror the flexibility granted the Teaching Fellows Commission to cover administrative and data collection costs will facilitate a seamless transfer of the program to NC State, where the program will be more effective.</li> </ul>
<b>Proposed Action:</b>	<p><b>Amend G.S. 116-74.43 – Add a New Clause that Mirrors the Teaching Fellows Program</b></p> <p>This university trust fund may be used only for scholarship loans granted under the Principal Fellows Program and administrative costs associated with the recovery of funds advanced under the program. <u>The Authority may use up to \$1 million from the Trust Fund in each fiscal year to pay administrative costs; the salary of the Director of the Program; the expenses of the Commission; for necessary data collection and evaluation activities; and to provide the Commission with funds to use for the extracurricular enhancement activities of the Program.</u></p>



Area:	Board of Governor Governance Committee Request
Topic:	Modify Appointment Process for BOG Committee on Free Expression
Governance:	North Carolina General Statutes - G.S. 116-301
Current Status:	<ul style="list-style-type: none"> <li>H.B. 257, the Restore/Preserve Campus Free Speech Act, was passed in the 2017 legislative session, which included a provision creating a Board of Governors Committee on Free Expression.</li> <li>The provision prescribed specific membership, terms, and selection criteria, which differs from the normal Board of Governor appointment process led by the chair.</li> <li>The provision in 116-301 reads: <ul style="list-style-type: none"> <li>(a) The Board of Governors of The University of North Carolina System shall establish the Committee on Free Expression and appoint 11 individuals from among its membership to the Committee. The members of the Committee on Free Expression shall elect a chair from the members of the Committee. Each member of the Committee on Free Expression shall serve on the Committee at the pleasure of the Board of Governors. Each <b>member's</b> term shall be equal to the remainder of the member's respective term on the Board of Governors. In the event of a vacancy on the Committee, the Board of Governors shall appoint a replacement from among its membership.</li> </ul> </li> </ul>
Current Challenges:	<ul style="list-style-type: none"> <li>The UNC Board of Governors' Governance Committee passed a resolution requesting a change to the appointment process to mirror what exists for all other committees, which provides the chair of the BOG with the authority to appoint committee leadership, terms, and size.</li> </ul>
Proposed Action:	<p><b>Amend G.S. 116-301</b></p> <p>(a) The <u>chair of the</u> Board of Governors of The University of North Carolina System <del>shall establish</del> <u>shall designate a standing or special committee of the Board of Governors to act as the Committee on Free Expression, and appoint 11 individuals from among its membership to the Committee. The members of the Committee on Free Expression shall elect a chair from the members of the Committee. Each member of the Committee on Free Expression shall serve on the Committee at the pleasure of the Board of Governors. Each member's term shall be equal to the remainder of the member's respective term on the Board of Governors. In the event of a vacancy on the Committee, the Board of Governors shall appoint a replacement from among its membership.</u></p>

Area:	University Human Resources Policy
Topic:	Amend Employment Requirements for UNC Laboratory School Employees
Governance:	North Carolina General Statutes - Chapter 116 – Article 29A (G.S. 116-239.10 and 116-239.12)
Current Status:	<ul style="list-style-type: none"> <li>The 2016 Appropriations Act (SL 2016-94) added Article 29A to Chapter 116 of the North Carolina General Statutes to establish the University of North Carolina Laboratory Schools.</li> <li>G.S. 116-239.10 (“Employees”) sets requirements for appointing staff of the Lab Schools.</li> <li>G.S. 116-239.12 (“Criminal history record checks”) sets requirements for conducting background checks on applicants for Lab School positions.</li> </ul>
Current Challenges:	<ul style="list-style-type: none"> <li>G.S. 116-239.10(7) limits the benefits available to employees of the laboratory schools in comparison to other University employees (for example, all other University employees may choose to participate in the Optional Retirement Program). The current language is too specific and may result in a diminished benefit eligibility for these employees.</li> <li>G.S. 116-239.12(c) presents significant logistical difficulties in requiring a board of trustees to be involved in the hiring process and does not provide enough flexibility to the institution to complete the required background check efficiently.</li> </ul>
Proposed Action:	<ul style="list-style-type: none"> <li><b>Amend G.S. 116-239.10(7):</b> (7) Employee benefits. – Employees of the constituent institution <u>who work in laboratory schools</u> shall <u>be eligible for benefits</u> <del>participate in the Teachers' and State Employees' Retirement System and the State Health Plan</del> on the same terms as other employees employed by of the constituent institution.</li> <li><b>Amend G.S. 116-239.12(c):</b> (c) The <del>board of trustees</del> <u>chancellor</u> shall require the person to be checked by the <u>North Carolina</u> Department of Public Safety, <u>or by the campus police department, if so equipped</u>, (i) to be fingerprinted and to provide any additional information required by the <u>North Carolina</u> Department of Public Safety <u>or campus police department</u> to a person designated by the <del>board of trustees</del> <u>chancellor</u> or to the local sheriff, <del>or the municipal police,</del> <u>or campus police</u>, whichever is more convenient for the person and (ii) to sign a form consenting to the check of the criminal record and to the use of fingerprints and other identifying information required by the repositories. [...]</li> </ul>



Area:	Laboratory Schools Legislation
Topic:	Modify Laboratory Schools Legislation: Food and Transportation Services
Governance:	North Carolina General Statutes - Chapter 116-239.8(b)(4)
Current Status:	This section establishes that local school administrative units will provide food services and transportation services to students attending laboratory schools.
Current Challenges:	<ul style="list-style-type: none"> <li>The current law does not explicitly state which entity administers the school nutrition program for laboratory schools.</li> <li>Current law also does not mention that district buses may be used for extracurricular activities and other educational trips.</li> </ul>
Proposed Action:	<ul style="list-style-type: none"> <li><b>Amend: G.S. 116-239.8(b)(4)</b>– Clarifies that laboratory school nutrition programs will be administered by the local school administrative unit and clarifies that laboratory schools will have access to local school administrative unit buses for extracurricular activities and educational trips:   Food and transportation services. – The local school administrative unit in which the <del>laboratory</del> school is located shall <del>continue to provide food services and</del> transportation to students attending the <del>laboratory</del> school <u>in the same manner as provided for other schools in the local school administrative unit in that school year, including transportation of students and personnel for laboratory school extracurricular activities and educational trips. The local school administrative unit in which the laboratory school is located shall administer the National School Lunch Program for the laboratory school, as provided in G.S. 115C-264. The <del>board of trustees</del> chancellor shall arrange for the provision of these services from the local school administrative unit.</u></li> </ul>

Area:	Laboratory Schools Legislation
Topic:	Modify Laboratory Schools Legislation: Student Admissions and Assignment <i>and</i> Review of Laboratory Schools
Governance:	North Carolina General Statutes – NC G.S. Chapter 116-239.9(a)(c) and Chapter 116-239.13(2)
Current Status:	This section establishes which students are eligible to attend laboratory schools.
Current Challenges:	<ul style="list-style-type: none"> <li>The current law is unclear as to whether siblings of enrolled students may also attend the laboratory school.</li> <li>It is also unclear how rising kindergarteners may be eligible to attend a lab school.</li> <li>Changes eligibility to attend a laboratory school from students who were previously enrolled in a low-performing school to students who are assigned to a low-performing school.</li> </ul>
Proposed Action:	<ul style="list-style-type: none"> <li><b>Amend:116-239.9(a),(c)</b> – Clarifies that siblings of students already enrolled in a laboratory school are also eligible to attend a laboratory school and provides for the possibility of an admission preference for siblings of enrolled students. It also more clearly states that children assigned to, rather than just enrolled in, a low-performing school may attend a lab school. This change helps to clarify admissions eligibility for rising kindergarteners who have not yet been enrolled in a low-performing school: <p>(a) Any child who is residing in a local school administrative unit in which a <del>lab</del>laboratory school is located and (i) is <del>enrolled in</del> assigned to a low performing school, as defined by G.S. 115C 105.37 at the time of the student's application, <del>or</del> (ii) <u>did not meet expected growth in the prior school year based on one or more indicators listed in subsection (c1) of this section, or</u> (iii) is a sibling of a child who meets the criteria in subsection (i) or (ii) of this paragraph is eligible to <del>may</del> attend the <del>lab</del>laboratory school.</p> <p>(b) No local board of education shall require any student enrolled in the local school administrative unit to attend a <del>lab</del>laboratory school.</p> <p>(c) During each period of enrollment, the <del>lab</del>laboratory school shall enroll an eligible student under subsection (a) of this section who submits a timely application, <u>with priority enrollment given in the order in which applications are received to up to the capacity of a program, class, grade level, or building, in the order in which applications are received. The laboratory school may give enrollment priority to siblings of currently enrolled students who were admitted to the laboratory school in a previous year. Once enrolled, students are not required to reapply in subsequent enrollment periods.</u></p> </li> <li><b>Amend Chapter 116-239.13(2)</b> – Consistent with the language above, this clarifies that laboratory schools will report on students who were assigned to low-performing schools rather than those who were enrolled in low-performing schools: <p>The public school student admissions process and the number of students enrolled <del>under the priority admissions</del><u>under the category of (i) students who were previously enrolled in assigned to a low performing school and (ii) students who did not meet expected student growth in the school year prior to enrollment at each <del>lab</del>laboratory school.</u></p> </li> </ul>

**AGENDA ITEM**

B-4. Authorization of Tuition for 2018-19 .....Rick Whitfield

**Situation:** Tuition rates for undergraduate and graduate students, including professional schools, are recommended for approval.

**Background:** G.S. 116-143 requires that the Board of Governors of the University of North Carolina System fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the University of North Carolina System. The 2016 General Assembly enacted a new guaranteed tuition program that fixes tuition rates for first-time full-time resident undergraduates and new transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2018-19 will only apply to the cohort of students that enroll in the fall of 2018. The Board of Governors is recommending no tuition increases for undergraduate resident students.

**Assessment:** The universities have submitted 2018-19 tuition proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.

**Action:** This item requires a vote by the Committee on Budget and Finance, with a vote by the full Board of Governors.

#### B-4. Authorization of Tuition for 2018-19

The following RESOLUTION for the 2018-19 academic year reflects the tuition increases proposed by the institutions. The Board of Governors recommends no increases in tuition rates for undergraduate resident students. In addition, the 2016 General Assembly enacted a new guaranteed tuition program that fixes tuition rates for first-time full-time resident undergraduates and new transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2018-19 will only apply to the cohort of students that enroll in the fall of 2018. The chancellors and their boards of trustees requested tuition rate increases for students consistent with legislative and UNC System Office guidelines.

#### RESOLUTION AUTHORIZING TUITION

WHEREAS, G.S. 116-143 requires that the Board of Governors of the University of North Carolina shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the University.

NOW, THEREFORE, BE IT RESOLVED, that, effective with the Fall Term of 2018, the constituent institutions are authorized to charge and collect the following tuition rates.

## **I. 2018-19 Tuition Rates**

In accordance with legislative and UNC System Office guidelines, institutions submitted tuition and fee proposals for 2018-19. The tuition amounts for all programs are shown on pages 9 through 14.

### ***A. Increases in Tuition for Professional Schools***

Eleven universities are proposing professional school tuition increases for 2018-19. The rates require Board of Governors' approval.

#### **East Carolina University**

School of Dental Medicine – \$1,000 for residents

ECU requests an increase of \$1,000 in 2018-19 for resident students in the School of Dental Medicine. The additional revenue would support a new position for an epidemiologist/dentist faculty member. This additional faculty position aligns with the School's mission to educate leaders who will serve as primary care dentists in rural and underserved communities across the state.

College of Allied Health Sciences

Doctor of Physical Therapy – \$1,380

ECU requests an increase of \$1,380 in 2018-19 for all students in the Doctor of Physical Therapy program. The additional revenue would support student research/capstone projects, clinical personnel and program support, including a full-time research coordinator/lab manager, and student professional development.

#### **Fayetteville State University**

Master of Business Administration (online) – \$297 for residents/\$739 for nonresidents

FSU requests an increase of \$297 in 2018-19 for resident students and \$739 for nonresident students in the MBA online program. The revenue generated would be used to upgrade specialized technology, offer cloud-based teleconferencing facilities, and provide higher stipends to adjunct instructors, many of whom hold senior positions in industry and government.

#### **North Carolina A & T State University**

Joint Master in Social Work – \$305.19 for nonresidents

NCA&T requests an increase of \$305.19 for nonresidents in the Joint Program in Social Work (with UNCG) for 2018-19. Students will have access to activities and services regardless of university home-base. The additional revenue would help maintain the CSWE accreditation for the program, in addition to supporting program administration and development, marketing, assistantships, and financial aid.

## **North Carolina A & T State University (continued)**

### Master of Business Administration – \$1,000

NCA&T requests an increase of \$1,000 for all students in the MBA program for 2018-19. The additional revenue would support faculty retention and recruitment, marketing, academic support, and need-based financial aid.

## **North Carolina Central University**

### Executive Master of Public Administration – \$1,000

NCCU requests an increase of \$1,000 for all students in the Executive Master of Public Administration (receipt-supported/off-formula program) for 2018-19. The revenue generated would cover the increased costs in faculty salaries, books, meals, and technology.

## **North Carolina State University**

### Poole College of Management

#### Master of Accounting – \$1,000

NCSU requests a \$1,000 increase in 2018-19 for all students in the MAC program. This increase is in addition to the tuition rate increase proposed for resident graduate students (\$425) and nonresident graduate students (\$1,438). The additional revenue would support faculty and staff retention, course development and management, technology support with special emphasis for online resources, and need-based and merit-based aid.

### College of Engineering

#### Joint Department (NCSU & UNC-CH) of Biomedical Engineering – MS Train – \$4,300

NCSU requests a \$4,300 increase in 2018-19 for all students in the MS-Train program. This increase is in addition to the tuition rate increase proposed for resident graduate students (\$425) and nonresident graduate students (\$1,438). The additional revenue would support compensation for Innovation Fellows (under the guidance of faculty) to provide expertise and mentoring, a program director, and graduate assistantships.

## **UNC-Chapel Hill**

### Kenan-Flagler Business School

#### Master of Accounting (MAC) – \$502 for residents and \$3,147 for nonresidents

UNC-CH requests increases as shown above in 2018-19 for students in the MAC program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional revenue would support faculty recruitment and retention, student fellowships, and new program enhancements. The program tuition includes summer.

## **UNC-Chapel Hill (continued)**

Master of Business Administration – \$2,600

UNC-CH requests an increase of \$2,600 in 2018-19 for all students in the MBA program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional revenue would support faculty recruitment and retention, student fellowships, enhanced classroom technology, and program support.

### Executive Business Programs (100% receipts-supported)

MAC Online (15-month program) – \$4,254

MBA for Executives Evening (24 months) – \$2,505

MBA for Executives Weekend (20 months) – \$5,516

MBA@UNC (24 months/online program) – \$10,267

OneMBA (21 months) – \$6,006

UNC-CH/Tsinghua Global Supply Chain Leaders (dual degree 22-month program) – \$15,560

UNC-CH seeks permission to increase tuition and fees for the receipts-supported programs as shown above. These programs receive no state appropriations.

### School of Government

Master of Public Administration – \$50

UNC-CH requests an increase of \$50 in 2018-19 for students in the MPA program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional revenue would support recruitment of adjunct instructors and financial aid.

MPA@UNC (27 months) – \$1,605

(100% receipts-supported)

UNC-CH seeks permission to increase tuition and fees by \$1,605 for the MPA@UNC program. This program is entirely receipts-supported and receives no state appropriations.

### School of Information and Library Science – \$500

Master of Science in Information Science

Master of Science in Library Science

UNC-CH requests an increase of \$500 in 2018-19 for students in the above programs. These increases are in addition to the tuition rate increase proposed for all graduate students (\$300). The additional revenue would support recruitment of adjunct instructors, hiring a full-time IT staff member and four student lab assistants, and financial aid.

### School of Media and Journalism

Master of Arts in Mass Communication – \$1,000

UNC-CH requests an increase of \$1,000 in 2018-19 for all students in the MA in Mass Communication program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The revenue generated would support instructional technology costs, faculty and staff support, and financial aid.

## **UNC-Chapel Hill (continued)**

### School of Social Work

Master of Social Work – \$500

UNC-CH requests an increase of \$500 in 2018-19 for all students in the MSW program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional revenue would support faculty recruitment and retention, online course development, faculty and field instructor development, and financial aid.

### School of Dentistry

Doctor of Dental Surgery (DDS) – \$1,135 for residents and \$5,640 for nonresidents

MS Programs (excluding Dental Hygiene and Oral and Craniofacial Biomedicine) – \$1,256 for residents and \$1,924 for nonresidents

UNC-CH requests increases shown above for students in the School of Dentistry for 2018-19. These increases are in addition to the tuition rate increase proposed for all graduate students (\$300). The additional revenue generated would be used for faculty recruitment and retention, clinical equipment replacement, research funding for student projects not funded through grants, and financial aid.

### School of Medicine

MD – \$2,500

UNC-CH requests an increase of \$2,500 in 2018-19 for all students in the MD program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional tuition revenue would fund faculty salary support, faculty development, program support, and financial aid.

### School of Medicine/Department of Allied Health Sciences – \$500

Doctor of Audiology (AUDI)

Doctor of Physical Therapy (DPT PHYT)

Post-Professional Transitional – Doctor of Physical Therapy (tDPT-PHTX)

MS in Occupational Therapy (MS-OCCT)

MS in Speech-Language Pathology (MS-SPHS)

MS in Clinical Rehabilitation & Mental Health Counseling (MS-CRMH)

Master of Clinical Laboratory Science (MCLS-MDS)

Master of Radiologic Science (RADI-MRS)

UNC-CH requests an increase of \$500 in 2018-19 for all students in the above Allied Health Science programs. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional tuition revenue would be used for faculty recruitment and development, student recruitment efforts, and financial aid.

Physician Assistant – \$500

UNC-CH requests an increase of \$500 in 2018-19 for the Physician Assistant program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional tuition revenue would be used for faculty recruitment and development, hiring of a data manager, student recruitment efforts, and financial aid. The program tuition includes summer.



## **UNC-Chapel Hill (continued)**

### School of Nursing – \$500

Doctorate of Nursing Practice (DNP)  
Master of Science in Nursing (MSN)  
Post Masters of Science in Nursing (PMSN)

UNC-CH requests an increase of \$500 in 2018-19 for all students in the School of Nursing programs shown above. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The additional tuition revenue would support faculty recruitment and retention, clinical site placements, agency requirements for safety and legal compliance, maintenance of high fidelity simulated lab, and financial aid.

### Eshelman School of Pharmacy

PharmD – \$418 for residents

UNC-CH requests an increase of \$418 in 2018-19 for resident students in the PharmD program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The funds generated would support the expanded experiential education program (earlier and more frequent pharmacy practice experiences), recruitment of a new faculty member, and financial aid.

### Gillings School of Global Public Health

Master of Health Administration (MHA) – \$1,000

UNC-CH requests an increase of \$1,000 in 2018-19 for all students in the MHA program. This increase is in addition to the tuition rate increase proposed for all graduate students (\$300). The funds generated would be used for academic infrastructure/teaching support, technology enhancements, and financial aid.

## **UNC Charlotte**

### College of Business

Master of Science in Management – \$6,000 (*new program approved by Board in May 2017*)

UNCC is requesting a tuition increment of \$6,000 over the regular graduate rate in 2018-19 for all students in the new MS in Management program. The additional revenue generated would be used for faculty and staff support, adjunct instructors, marketing and student recruitment, faculty and student development, enhancement of classroom technology, and financial aid.

### College of Computing and Informatics

Graduate Certificate in Advanced Databases and Knowledge Discovery – \$1,300  
Graduate Certificate in Game Design and Development – \$1,300  
Graduate Certificate in Management of Information Technology – \$1,300  
Graduate Certificate in Human-Computer Interaction – \$4,000  
Master of Science in Computer Science – \$1,300  
Master of Science in Information Technology – \$1,300

UNCC is requesting increases as shown above in 2018-19 for students in the College of Computing and Informatics programs. The additional revenue would support hiring a professor and an assistant professor, student development and program activities, specialized software and unique hardware for labs with networking capabilities, and graduate assistantships.

## **UNC Greensboro**

### Bryan School of Business and Economics

Master of Science in International Business – \$6,000 (*new program approved by Board in November 2017*)

UNCG requests a tuition increment of \$6,000 over the regular graduate rate in 2018-19 for all students in the new MS in International Business online program. The funds generated would support instructional technology costs, including personnel to develop and maintain online courses, faculty development, marketing, and student support services.

### School of Health and Human Sciences

Master of Kinesiology/New Concentration in Applied Sport and Exercise Psychology – \$600

UNCG requests a tuition increment of \$600 over the regular graduate rate in 2018-19 for all students in the new concentration of Applied Sport and Exercise Psychology in the Master of Kinesiology program. The funds generated would support program faculty, school clinical director, educational resources, program administration and development, and graduate assistant stipends.

Post-Baccalaureate Certificate Dietetic Internship Program – \$3,000

UNCG requests an increase of \$3,000 in 2018-19 for all students in the Post-Baccalaureate Certificate Dietetic Internship program. The funds generated would support program administration, including clinical education technology and program director support, accreditation fees, marketing, and student support services.

### School of Education

Master of Library Information Studies – \$360

UNCG requests an increase of \$360 in 2018-19 for all students in the Master of Library Information Studies program. The funds generated would support a new staff position, student retention and success initiatives, technology/software licenses, and graduate assistant stipends.

## **UNC Pembroke**

### Master of Business Administration – \$295

UNCP requests an increase of \$295 in 2018-19 for all students in the MBA program. This increase is in addition to the tuition rate increase proposed for resident graduate students (\$180) and nonresident graduate students (\$688). The additional revenue would support faculty recruitment and retention, redesigned courses (from 12 to 7 weeks), and marketing.

## **UNC Wilmington**

### Cameron School of Business

Master of Business Administration – \$1,390.45 for residents and \$1,657.92 for nonresidents

UNCW requests an increase of \$1,390.45 in 2018-19 for resident students and \$1,657.92 for nonresident students in the MBA program. This increase is in addition to the tuition rate increase proposed for resident graduate students (\$93) and nonresident graduate students (\$714). The funds generated would cover professional development, faculty stipends for learning alliance advisors, marketing, and financial aid.

Master of Science in Finance and Investment Management – \$5,100

Master of Science in Business Analytics – \$5,100

*(new programs approved by Board in July 2017)*

UNCW requests a tuition increment of \$5,100 over the regular graduate rate in 2018-19 for students in the new programs shown above. This increase is in addition to the tuition rate increase proposed for resident graduate students (\$93) and nonresident graduate students (\$714). The funds generated would cover program support staff, marketing, course maintenance, program director, professional development, and financial aid.

### College of Arts and Sciences

Master of Science in Data Science – \$1,000 *(new program approved by Board in December 2017)*

UNCW requests a tuition increment of \$1,000 over the regular graduate rate in 2018-19 for all students in the new MS in Data Science program. This increase is in addition to the tuition rate increase proposed for resident graduate students (\$93) and nonresident graduate students (\$714). The funds generated would support high-tech equipment and specialty software, marketing, and professional development.

## **Winston-Salem State University**

### School of Health Science

Master of Science Rehabilitation Counseling – \$842

WSSU requests an increase of \$842 in 2018-19 for all students in the MS in Rehabilitation Counseling program. The funds generated would support fieldwork data management systems, upgrades and technical support, and training materials.

## B. 2018-19 Increases in Regular Tuition Rates

Institution		N.C. Residents		Nonresidents	
		From	To	From	To
<b>North Carolina State University</b>					
	UG	6,535.00	6,535.00	24,883.00	25,878.00
	Grad	8,492.00	8,917.00	23,967.00	25,405.00
College of Veterinary Medicine					
D.V.M. Candidate	Grad	16,436.00	16,861.00	42,626.00	44,064.00
Veterinary Graduate	Grad	8,492.00	8,917.00	23,967.00	25,405.00
Institute for Advanced Analytics					
Master of Advanced Analytics	Grad	18,492.00	18,917.00	33,967.00	35,405.00
College of Management					
Master of Accounting	Grad	20,554.00	21,979.00	35,967.00	38,405.00
Master of Business Admin.	Grad	22,617.00	23,042.00	38,577.00	40,015.00
Master of Global Innovation Management	Grad	22,617.00	23,042.00	38,577.00	40,015.00
College of Design					
Bachelor of Architecture (5th year)	UG	7,935.00	7,935.00	26,283.00	27,278.00
Master of Architecture	Grad	9,892.00	10,317.00	25,367.00	26,805.00
Master of Landscape Architecture	Grad	9,892.00	10,317.00	25,367.00	26,805.00
Master of Art and Design	Grad	9,892.00	10,317.00	25,367.00	26,805.00
Master of Graphic Design	Grad	9,892.00	10,317.00	25,367.00	26,805.00
Master of Industrial Design	Grad	9,892.00	10,317.00	25,367.00	26,805.00
Doctorate of Design	Grad	12,492.00	12,917.00	27,967.00	29,405.00
College of Engineering					
MS in Chemical Engineering	Grad	10,892.00	11,317.00	26,367.00	27,805.00
MS in Computer Engineering	Grad	13,292.00	13,717.00	28,767.00	30,205.00
MS in Electrical Engineering	Grad	13,292.00	13,717.00	28,767.00	30,205.00
MS in Electric Power Systems Engineering	Grad	13,292.00	13,717.00	28,767.00	30,205.00
Joint Department (NCSU & UNC-CH) of					
Biomedical Engineering - MS Train	Grad	8,492.00	13,217.00	23,967.00	29,705.00
MS in Computer Networking (CSC & ECE)	Grad	13,292.00	13,717.00	28,767.00	30,205.00
Master of Computer Science	Grad	14,092.00	14,517.00	29,567.00	31,005.00
MS in Computer Science	Grad	14,092.00	14,517.00	29,567.00	31,005.00
College of Sciences					
Master of Financial Mathematics	Grad	18,492.00	18,917.00	33,967.00	35,405.00
<b>UNC-Chapel Hill</b>					
New UG student in 2018-19	UG	7,019.00	7,019.00	32,602.00	33,202.00
Returning UG Student	UG			32,602.00	32,902.00
	Grad	9,943.00	10,243.00	27,154.00	27,454.00
School of Business					
Master of Accounting (includes summer)	Grad	40,091.00	40,893.00	57,452.00	60,899.00
MBA	Grad	43,015.00	45,915.00	58,138.00	61,038.00
Receipts-Supported Business Programs:					
MAC Online (15 months)	Grad	63,810.00	68,064.00	63,810.00	68,064.00
MBA for Execs. Evening (24 mos.)	Grad	83,523.00	86,028.00	83,523.00	86,028.00
MBA for Execs. Weekend (20 mos.)	Grad	110,313.00	115,829.00	110,313.00	115,829.00
OneMBA (21 mos.)	Grad	120,129.00	126,135.00	120,129.00	126,135.00
MBA @ UNC (24 mos./online)	Grad	114,078.00	124,345.00	114,078.00	124,345.00
UNC-CH/Tsinghua Dual Degree					
Program (22 mos.)	Grad	77,440.00	93,000.00	77,440.00	93,000.00
Graduate School					
PSM in Biomedical & Health Informatics	Grad	15,943.00	16,243.00	33,154.00	33,454.00
PSM in Toxicology	Grad	17,943.00	18,243.00	35,154.00	35,454.00
Sch. of Media & Journalism	Grad	12,526.00	12,826.00	28,578.00	28,878.00
MA Mass Communication	Grad	13,276.00	14,576.00	29,328.00	30,628.00

**B. 2018-19 Increases in Regular Tuition Rates (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC-Chapel Hill (continued)					
School of Law					
Juris Doctor (J.D.)	Grad	20,532.00	20,832.00	37,163.00	37,463.00
International LLM	Grad	N/A		43,190.00	43,490.00
School of Education					
Master of Arts in Teaching	Grad	10,943.00	11,243.00	28,154.00	28,454.00
Master in School Administration	Grad	10,943.00	11,243.00	28,154.00	28,454.00
Master in Educational Innovation, Technology & Entrepreneurship	Grad	17,943.00	18,243.00	35,154.00	35,454.00
School of Government (MPA)	Grad	10,893.00	11,243.00	28,104.00	28,454.00
MPA @ UNC (27 months-receipts supported)	Grad	52,800.00	54,405.00	52,800.00	54,405.00
School of Info. & Library Science					
MS in Information Science	Grad	12,943.00	13,743.00	30,154.00	30,954.00
MS in Library Science	Grad	12,943.00	13,743.00	30,154.00	30,954.00
Post Masters Certificate	Grad	15,943.00	16,243.00	33,154.00	33,454.00
PSM in Digital Curation	Grad	18,103.00	18,403.00	36,334.00	36,634.00
School of Social Work (MSW)	Grad	13,243.00	14,043.00	30,204.00	31,004.00
Health Affairs					
School of Pharmacy					
Pharm D	Grad	20,927.00	21,645.00	43,391.00	43,691.00
School of Nursing	UG	7,019.00	7,019.00	32,602.00	33,202.00
MS in Nursing	Grad	15,743.00	16,543.00	32,954.00	33,754.00
Post Masters of Science in Nursing	Grad	15,743.00	16,543.00	32,954.00	33,754.00
Doctor of Nursing Practice	Grad	15,743.00	16,543.00	32,954.00	33,754.00
School of Public Health	UG	7,019.00	7,019.00	32,602.00	33,202.00
	Grad	10,809.00	11,109.00	27,263.00	27,563.00
Master of Public Health	Grad	16,309.00	16,609.00	32,763.00	33,063.00
MS in Public Health	Grad	16,309.00	16,609.00	32,763.00	33,063.00
Master of Healthcare Administration	Grad	15,309.00	16,609.00	31,763.00	33,063.00
MS in Environmental Engineering	Grad	12,009.00	12,309.00	28,463.00	28,763.00
DrPH	Grad	14,809.00	15,109.00	31,263.00	31,563.00
School of Dentistry					
D.D.S.	Grad	32,865.00	34,300.00	54,360.00	60,300.00
Dental Hygiene	UG	7,019.00	7,019.00	32,602.00	33,202.00
Dental Graduate (except Oral and Craniofacial Biomedicine)	Grad	11,544.00	11,844.00	28,876.00	29,176.00
Dental MS Programs (except Oral and Craniofacial Biomedicine & Dental Hygiene)	Grad	13,744.00	15,300.00	31,076.00	33,300.00
MS in Dental Hygiene	Grad	13,744.00	14,044.00	31,076.00	31,376.00
Oral & Craniofacial Biomedicine (MS & PhD)	Grad	9,943.00	10,243.00	27,154.00	27,454.00
School of Medicine					
M.D.	Grad	27,637.00	30,437.00	54,516.00	57,316.00
Medical Technology	UG	7,019.00	7,019.00	32,602.00	33,202.00
School of Medicine/Allied Health Sciences					
Master of Clinical Laboratory Science	Grad	16,793.00	17,593.00	34,004.00	34,804.00
Master of Radiologic Science	Grad	16,793.00	17,593.00	34,004.00	34,804.00
Doctor of Audiology	Grad	16,793.00	17,593.00	34,004.00	34,804.00
Doctor of Physical Therapy - Entry Level	Grad	16,793.00	17,593.00	34,004.00	34,804.00
Post-Prof. Transitional-Doctorate Physical Therapy	Grad	16,793.00	17,593.00	34,004.00	34,804.00

**B. 2018-19 Increases in Regular Tuition Rates (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC-Chapel Hill (continued)					
MS in Occupational Therapy	Grad	16,793.00	17,593.00	34,004.00	34,804.00
MS in Clinical Rehabilitation and Mental Health Counseling	Grad	16,793.00	17,593.00	34,004.00	34,804.00
MS in Speech-Lang. Pathology	Grad	16,793.00	17,593.00	34,004.00	34,804.00
Physician Assistant (includes summer)	Grad	26,250.00	27,050.00	48,250.00	49,050.00
East Carolina University					
	UG	4,452.00	4,452.00	20,729.00	20,729.00
	Grad	4,749.00	4,749.00	17,898.00	17,898.00
Master of Business Admin.	Grad	6,999.00	6,999.00	20,148.00	20,148.00
Master of Science in Accounting	Grad	6,999.00	6,999.00	20,148.00	20,148.00
School of Dental Medicine	Grad	27,944.00	28,944.00	N/A	
School of Medicine	Grad	20,252.00	20,252.00	48,649.00	48,649.00
Master of Public Health	Grad	6,549.00	6,549.00	19,698.00	19,698.00
MS in Communication Science and Disorders	Grad	7,749.00	7,749.00	20,898.00	20,898.00
MS in Nursing	Grad	6,999.00	6,999.00	20,148.00	20,148.00
Post Masters of Science in Nursing	Grad	6,999.00	6,999.00	20,148.00	20,148.00
Doctor of Nursing	Grad	6,999.00	6,999.00	20,148.00	20,148.00
Doctor of Nursing Practice	Grad	7,799.00	7,799.00	20,948.00	20,948.00
MS in Occupational Therapy	Grad	6,149.00	6,149.00	19,298.00	19,298.00
Master of Social Work	Grad	5,361.00	5,361.00	18,510.00	18,510.00
Doctor of Audiology	Grad	7,149.00	7,149.00	20,298.00	20,298.00
Doctor of Physical Therapy	Grad	5,449.00	6,829.00	18,598.00	19,978.00
Physician Assistant	Grad	8,686.00	8,686.00	21,835.00	21,835.00
Doctor of Philosophy in Communication Sciences & Disorders	Grad	7,149.00	7,149.00	20,298.00	20,298.00
N.C. A&T State University					
	UG	3,540.00	3,540.00	16,430.00	16,750.00
	Grad	4,745.00	4,745.00	17,150.00	17,395.00
Master of Business Administration	Grad	6,745.00	7,745.00	19,150.00	20,150.00
Joint Masters in Social Work with UNCG	Grad	5,219.00	5,219.00	18,937.00	19,242.19
UNC Charlotte					
	UG	3,812.00	3,812.00	17,246.00	17,246.00
	Grad	4,337.00	4,337.00	17,771.00	17,771.00
College of Business					
Master of Accountancy	Grad	10,337.00	10,337.00	23,771.00	23,771.00
Master of Business Administration	Grad	10,337.00	10,337.00	23,771.00	23,771.00
Master of Science in Management	Grad	New	10,337.00	New	23,771.00
Doctor in Business Administration	Grad	25,337.00	25,337.00	38,771.00	38,771.00
Business Foundations Certificate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
Business Analytics Certificate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
Entrepreneurship & Innovation Certificate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
MBA Plus Certificate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
MS in Economics	Grad	10,337.00	10,337.00	23,771.00	23,771.00
Applied Econometrics Certificate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
MS in Mathematical Finance	Grad	10,337.00	10,337.00	23,771.00	23,771.00
MS in Real Estate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
Real Estate & Financial Devel. Certificate	Grad	10,337.00	10,337.00	23,771.00	23,771.00
College of Arts & Architecture					
Master of Architecture	Grad	6,087.00	6,087.00	19,521.00	19,521.00
Master of Urban Design	Grad	6,087.00	6,087.00	19,521.00	19,521.00

**B. 2018-19 Increases in Regular Tuition Rates (continued)**

Institution			North Carolina Residents		Nonresidents	
			From	To	From	To
UNC Charlotte (continued)						
College of Business and the College of Computing and Informatics						
PSM in Data Science & Business Analytics	Grad	11,337.00	11,337.00	24,771.00	24,771.00	
Data Science Business Analytics Certificate	Grad	11,337.00	11,337.00	24,771.00	24,771.00	
College of Computing and Informatics						
MS in Computer Science	Grad	7,037.00	8,337.00	20,471.00	21,771.00	
MS in Information Technology	Grad	7,037.00	8,337.00	20,471.00	21,771.00	
MS in Cyber Security	Grad	8,337.00	8,337.00	21,771.00	21,771.00	
Network Security Certificate	Grad	8,337.00	8,337.00	21,771.00	21,771.00	
Secure Software Development Certificate	Grad	8,337.00	8,337.00	21,771.00	21,771.00	
Bioinformatics Applications Certificate	Grad	7,037.00	7,037.00	20,471.00	20,471.00	
Bioinformatics Technology Certificate	Grad	7,037.00	7,037.00	20,471.00	20,471.00	
PSM in Bioinformatics	Grad	7,037.00	7,037.00	20,471.00	20,471.00	
Advanced Databases & Knowledge						
Discovery Certificate	Grad	7,037.00	8,337.00	20,471.00	21,771.00	
Game Design & Development Certificate	Grad	7,037.00	8,337.00	20,471.00	21,771.00	
Management of Information Technology						
Certificate	Grad	7,037.00	8,337.00	20,471.00	21,771.00	
Information Security & Privacy Certificate	Grad	8,337.00	8,337.00	21,771.00	21,771.00	
Human-Computer Interaction Certificate	Grad	4,337.00	8,337.00	17,771.00	21,771.00	
College of Health and Human Services						
Master of Health Administration	Grad	7,037.00	7,037.00	20,417.00	20,417.00	
Master of Public Health	Grad	4,937.00	4,937.00	18,371.00	18,371.00	
MS in Respiratory Care	Grad	5,337.00	5,337.00	18,771.00	18,771.00	
MS in Nursing (excludes MSN Anesthesia track)	Grad	5,537.00	5,537.00	18,971.00	18,971.00	
Nursing Post-Masters Certificate	Grad	5,537.00	5,537.00	18,971.00	18,971.00	
Advanced Practice RN Post-Masters Cert.	Grad	5,537.00	5,537.00	18,971.00	18,971.00	
Doctor of Nursing Practice	Grad	9,137.00	9,137.00	22,571.00	22,571.00	
PhD of Public Health Sciences	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
PSM of Health Informatics	Grad	7,037.00	7,037.00	20,471.00	20,471.00	
Public Health Core Concepts Certificate	Grad	4,937.00	4,937.00	18,371.00	18,371.00	
Community Health Certificate	Grad	4,937.00	4,937.00	18,371.00	18,371.00	
Health Informatics Certificate	Grad	7,037.00	7,037.00	20,471.00	20,471.00	
College of Engineering						
MS in Engineering	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
MS in Civil Engineering	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
MS in Electrical Engineering	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
MS in Mechanical Engineering	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
MS in Engineering Management	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
MS in Construction & Facilities Mgmt.	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
Master of Fire Protection & Admin.	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
PhD in Infrastructure & Environmental Sys.	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
PhD in Electrical Engineering	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
PhD in Mechanical Engineering	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
MS in Applied Energy & Electromechanical Systems	Grad	6,137.00	6,137.00	19,571.00	19,571.00	
College of Liberal Arts & Sciences						
Master of Industrial/Organizational Psychology	Grad	6,737.00	6,737.00	20,171.00	20,171.00	

**B. 2018-19 Increases in Regular Tuition Rates (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Greensboro</b>	<i>UG</i>	4,422.00	4,422.00	19,581.00	19,581.00
	<i>Grad</i>	5,219.00	5,219.00	18,937.00	18,937.00
School of Business					
MS in Accounting	<i>Grad</i>	9,779.00	9,779.00	23,497.00	23,497.00
MA in Applied Economics	<i>Grad</i>	6,659.00	6,659.00	20,377.00	20,377.00
Master of Business Administration	<i>Grad</i>	9,779.00	9,779.00	23,497.00	23,497.00
MS in Athletic Training	<i>Grad</i>	8,819.00	8,819.00	22,537.00	22,537.00
MS in Consumer, Apparel, and Retail Studies	<i>Grad</i>	8,099.00	8,099.00	21,817.00	21,817.00
MS in Information Technology and Management	<i>Grad</i>	9,779.00	9,779.00	23,497.00	23,497.00
MS in International Business	<i>Grad</i>	New	11,219.00	New	24,937.00
School of Education					
MS in Counseling	<i>Grad</i>	5,939.00	5,939.00	19,657.00	19,657.00
MS in Counseling and Educational Specialist (dual degree)	<i>Grad</i>	5,939.00	5,939.00	19,657.00	19,657.00
PhD in Counseling and Counselor Education	<i>Grad</i>	5,939.00	5,939.00	19,657.00	19,657.00
Master of Library Information Studies	<i>Grad</i>	5,219.00	5,579.00	18,937.00	19,297.00
School of Health and Human Services					
MA in Comm. Science and Disorders	<i>Grad</i>	8,039.00	8,039.00	21,757.00	21,757.00
MS in Genetic Counseling	<i>Grad</i>	7,775.00	7,775.00	21,493.00	21,493.00
Master in Kinesiology/Concentration in Sport Psychology	<i>Grad</i>	New	5,819.00	New	19,537.00
Post-Bacc Certificate - Dietetic Internship	<i>Grad</i>	5,219.00	8,219.00	18,937.00	21,937.00
School of Nursing					
Doctor of Nursing Practice	<i>Grad</i>	8,219.00	8,219.00	21,937.00	21,937.00
<b>Appalachian State University</b>	<i>UG</i>	4,242.00	4,242.00	19,049.00	19,049.00
	<i>Grad</i>	4,839.00	4,839.00	18,271.00	18,271.00
MS in Accounting	<i>Grad</i>	8,439.00	8,439.00	21,871.00	21,871.00
Master of Business Admin.	<i>Grad</i>	8,439.00	8,439.00	21,871.00	21,871.00
MS in Applied Data Analytics	<i>Grad</i>	8,439.00	8,439.00	21,871.00	21,871.00
Master of Health Administration	<i>Grad</i>	7,839.00	7,839.00	21,271.00	21,271.00
<b>Fayetteville State University</b>	<i>UG</i>	2,982.00	2,982.00	14,590.00	14,590.00
	<i>Grad</i>	3,437.97	3,437.97	14,503.38	14,503.38
MBA Online	<i>Grad</i>	3,734.97	4,031.97	15,242.38	15,981.38
<b>North Carolina Central University</b>	<i>UG</i>	3,728.00	3,728.00	16,435.00	16,435.00
	<i>Grad</i>	4,740.00	4,740.00	17,694.00	17,694.00
Master of Business Admin.	<i>Grad</i>	5,540.00	5,540.00	18,494.00	18,494.00
School of Law, Returning Students	<i>Grad</i>	13,202.00	13,202.00	34,761.00	34,761.00
School of Law, New Students	<i>Grad</i>	13,444.00	13,444.00	36,116.00	36,116.00
Master of Public Administration	<i>Grad</i>	5,040.00	5,040.00	17,994.00	17,994.00
Master of Library Science	<i>Grad</i>	5,040.00	5,040.00	17,994.00	17,994.00
Executive MPA (receipts supported)	<i>Grad</i>	22,500.00	23,500.00	22,500.00	23,500.00
<b>UNC Pembroke</b>	<i>UG</i>	3,602.00	1,000.00	15,193.00	5,000.00
	<i>Grad</i>	3,820.00	4,000.00	14,586.00	15,274.00
Master of Business Administration	<i>Grad</i>	4,035.00	4,510.00	14,801.00	15,784.00
Master of Science in Nursing	<i>Grad</i>	4,035.00	4,215.00	14,801.00	15,489.00



**B. 2018-19 Increases in Regular Tuition Rates (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Wilmington</b>	<i>UG</i>	4,443.00	4,443.00	18,508.00	18,508.00
	<i>Grad</i>	4,626.00	4,719.00	17,834.00	18,548.00
School of Business					
MS in Accountancy	<i>Grad</i>	9,437.85	9,530.85	22,606.08	23,320.08
Master of Business Administration	<i>Grad</i>	5,435.55	6,919.00	18,376.08	20,748.00
Executive MBA (online)	<i>Grad</i>	8,367.36	8,460.36	21,575.36	22,289.36
Business Foundations Certificate	<i>Grad</i>	8,367.36	8,460.36	21,575.36	22,289.36
MS in Computer Science & Info. Systems	<i>Grad</i>	4,806.00	4,899.00	18,014.00	18,728.00
MS in Finance and Investment Mgmt.	<i>Grad</i>	New	9,819.00	New	23,648.00
MS in Business Analytics	<i>Grad</i>	New	9,819.00	New	23,648.00
College of Arts and Sciences					
MA in Filmmaking	<i>Grad</i>	8,501.00	8,594.00	21,709.00	22,423.00
MS in Data Science	<i>Grad</i>	New	5,719.00	New	19,548.00
College of Health and Human Services					
Doctor of Nursing Practice	<i>Grad</i>	5,966.00	6,059.00	19,174.00	19,888.00
<b>Western Carolina University</b>	<i>UG</i>	3,971.00	1,000.00	14,364.00	5,000.00
	<i>Grad</i>	4,435.00	4,435.00	14,842.00	14,842.00
College of Business					
Master of Accountancy	<i>Grad</i>	5,335.00	5,335.00	16,642.00	16,642.00
Master of Business Admin.	<i>Grad</i>	5,335.00	5,335.00	16,642.00	16,642.00
Master of Entrepreneurship	<i>Grad</i>	5,335.00	5,335.00	16,642.00	16,642.00
Master of Project Management	<i>Grad</i>	5,335.00	5,335.00	16,642.00	16,642.00
College of Health & Human Services					
Certified RN Anesthetist	<i>Grad</i>	9,235.00	9,235.00	19,642.00	19,642.00
Master of Comm. Sciences					
& Disorders	<i>Grad</i>	5,635.00	5,635.00	16,042.00	16,042.00
Doctor of Nursing Practice (DNP)	<i>Grad</i>	9,235.00	9,235.00	19,642.00	19,642.00
Doctor of Physical Therapy	<i>Grad</i>	5,255.00	5,255.00	17,743.00	17,743.00
Family Nurse Practitioner	<i>Grad</i>	5,035.00	5,035.00	15,442.00	15,442.00
Master of Social Work	<i>Grad</i>	5,035.00	5,035.00	15,442.00	15,442.00
<b>Winston-Salem State University</b>	<i>UG</i>	3,401.00	3,401.00	13,648.00	13,648.00
	<i>Grad</i>	3,872.00	3,872.00	13,987.00	13,987.00
Doctor of Nursing Practice (DNP)	<i>Grad</i>	5,872.00	5,872.00	15,987.00	15,987.00
Doctor of Physical Therapy	<i>Grad</i>	5,872.00	5,872.00	15,987.00	15,987.00
MS in Nursing	<i>Grad</i>	5,372.00	5,372.00	15,487.00	15,487.00
MS in Occupational Therapy	<i>Grad</i>	5,372.00	5,372.00	15,487.00	15,487.00
MS in Rehabilitation Counseling	<i>Grad</i>	3,872.00	4,714.00	13,987.00	14,829.00
<b>UNC Asheville</b>	<i>UG</i>	4,122.00	4,122.00	20,845.00	20,845.00
	<i>Grad</i>	4,914.00	4,914.00	21,236.00	21,236.00
<b>Elizabeth City State University</b>	<i>UG</i>	2,856.00	1,000.00	16,000.00	5,000.00
	<i>Grad</i>	3,375.43	3,375.43	16,437.13	16,437.13
<b>UNC School of the Arts</b>	<i>UG</i>	6,497.00	6,497.00	22,240.00	22,640.00
	<i>Grad</i>	8,396.00	8,796.00	22,103.00	22,803.00
High School		0.00	0.00	12,771.00	13,171.00

*Proposed increases for professional schools may also include the requested campus-based increase for resident and nonresident graduate students.*

## **II. 2018-19 Special Tuition Rates**

### ***Nonresident Graduate Students***

Consistent with the General Statutes and by authorization of the Board of Governors through a resolution passed by the Board in 1983, the institutions are authorized to charge special tuition rates for nonresident graduate students.

For nonresident graduate students that are awarded a graduate teaching or research assistantship and who are paid a stipend of at least \$2,000 per academic year, the institution may award tuition remission to reduce the nonresident tuition rate to the in-state rate. For example, the nonresident graduate student tuition rate is proposed to increase from \$23,967 to \$25,405 at North Carolina State University for 2018-19. NCSU graduate nonresident students who are eligible to receive tuition remission will be charged the resident tuition rate, which is proposed to increase from \$8,492 to \$8,917 for the 2018-19 academic year.

Each university receives a state appropriation for graduate tuition remissions and some universities supplement this appropriation from other non-state sources. Institutions may not provide graduate tuition remissions to all students. The number of awards is limited to those that meet the criteria and the budget availability.

*Note: The 2011 General Assembly eliminated state appropriations for nonresident undergraduate tuition waivers that had been in place since 1983 [Sec. 9.13(b) of S.L. 2011-145].*

### **III. Tuition for Students Enrolled in Degree-Credit Distance Education Courses**

Distance education (DE) students are charged on a per-credit-hour basis, rather than a “stair-step” methodology charged to regular-term students. The DE per-credit-hour tuition rate is derived by dividing regular term tuition costs by 29.6 for undergraduates and 20.4 for graduate students. Since distance education students are not charged athletics, health services, student activities fees, and debt service fees, the cost of education is considerably lower than students that are taking courses using face-to-face instruction.

It is proposed that, effective with the fall term of 2018, resident students and nonresident students taking courses within North Carolina that are enrolled in distance education courses be charged the regular-term tuition rates established in Section I. It is further proposed that tuition rates for these students be implemented on a per-credit-hour basis and that the charge per credit hour be calculated as follows:

- For undergraduate courses, the rate per student credit hour would be the annual rate divided by 29.6 hours.
- For graduate courses, the rate per student credit hour would be the annual rate divided by 20.4 hours.

It is further proposed that the Board delegate to the president the authority to set tuition rates for nonresident students taking courses outside North Carolina. These are students who primarily take courses via the Internet.



## AGENDA ITEM

B-5. Authorization of Fees for 2018-19 .....Rick Whitfield

**Situation:** General Fees (Athletics, Health Services, Student Activities, Educational and Technology, and Campus Security), Debt Service Fees, Application Fees, and Special Fees are recommended for approval.

**Background:** G.S. 116-143 requires that the Board of Governors of the University of North Carolina System fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the University of North Carolina System. The 2016 General Assembly enacted a provision that caps mandatory student fee increases (including debt service fees) to three percent per year.

**Assessment:** The universities have submitted 2018-19 fee proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.

**Action:** This item requires a vote by the Committee on Budget and Finance, with a vote by the full Board of Governors.

#### B-5. Authorization of Fees for 2018-19

The following RESOLUTION for the 2018-19 academic year reflects fee increase proposals by each university. Chancellors requested fee increases consistent with the tuition and fee instructions, including a three percent cap on mandatory student fee increases (including debt service) enacted by the 2016 General Assembly.

#### RESOLUTION AUTHORIZING FEES

WHEREAS, G.S. 116-143 requires that the Board of Governors of the University of North Carolina shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the University.

NOW, THEREFORE, BE IT RESOLVED, that, effective with Fall Term 2018, the constituent institutions are authorized to charge and collect the following fees.

## Athletics Fees

Athletics Fee revenues provide funds for intercollegiate athletic programs and for the maintenance and operation of athletic facilities.

Increases are requested in Athletics Fees at five institutions for 2018-19. The primary purpose for requesting these increases is to meet athletic conference/division requirements for scholarships and gender equity. The cost of providing athletic scholarships has been impacted by the loss of the provision for out-of-state full scholarship student athletes (G.S. 116-143.6).

ECSU's increase of \$63.87 will help move the athletic program closer to self-funded, which is anticipated to occur with continued enrollment growth. ECSU has the lowest athletics budget compared to its CIAA peers.

NCCU's \$40.00 increase marks the second year of a three-year phased plan, approved by its Board of Trustees, to reduce the amount of institutional support for Athletics. NCCU is also pursuing other revenue-generating opportunities, such as enhanced ticket revenue options for football and basketball and additional game guarantees.

The proposed Athletics Fees, effective Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
Appalachian State University	–	\$760.00
East Carolina University	–	723.00
Elizabeth City State University	63.87	878.87
Fayetteville State University	–	718.00
North Carolina A&T State University	15.00	845.00
North Carolina Central University	40.00	847.00
North Carolina State University	–	232.00
UNC Asheville	–	830.00
UNC-Chapel Hill	–	279.00
UNC Charlotte	–	824.00
UNC Greensboro	22.00	761.00
UNC Pembroke	8.00	747.52
UNC Wilmington	–	749.55
UNC School of the Arts	N/A	N/A
Western Carolina University	–	756.00
Winston-Salem State University	–	745.00

## Health Services Fees

Health Services Fees finance health and medical services for students, including the maintenance and operation of student health centers. Changes for 2018-19 are requested at seven institutions to expand services and provide for operating expenses (most notably, medical supplies and equipment).

FSU's proposed increase of \$22.00 would provide additional resources to expand health education and wellness, extend clinic hours, and support an increased focus on treatment of, and education about, chronic illnesses.

NCCU's proposed increase of \$25.00 would be used to improve the efficiency of the student health center by providing upgrades to the immunization verification system, which is currently a time-consuming manual process. The new system has a one-time cost of \$15,000 and annual maintenance fees of \$1,500. In addition, funds would support making the part-time psychiatrist a full-time position.

The proposed Health Services Fees, effective Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
Appalachian State University	\$ –	\$325.00
East Carolina University	–	263.00
Elizabeth City State University	–	255.03
Fayetteville State University	22.00	237.00
North Carolina A&T State University	–	338.50
North Carolina Central University	25.00	267.66
North Carolina State University	15.00	407.00
UNC Asheville	–	368.00
UNC-Chapel Hill	19.05	400.15
UNC Charlotte	7.00	243.00
UNC Greensboro	9.00	302.00
UNC Pembroke	15.00	190.00
UNC Wilmington	–	219.00
UNC School of the Arts	–	882.00
Western Carolina University	–	306.00
Winston-Salem State University	–	267.00

## Student Activities Fees

Student Activities Fees provide funds for non-academic student services and for the maintenance and operation of facilities used in conjunction with those services. Included are funds to operate student unions and intramural facilities, and provide for student organizations, newspapers, yearbooks, and entertainment programs. Increases are requested by eight institutions in 2018-19.

ECU's proposed increase of \$45.00 will help cover a portion of the annual building operations, including utilities and additional staff and student workers for two new student centers. The funds would also be used to incorporate new wellness programming.

NCA&T's new student center will open in the spring of 2018 and the requested increase of \$47.75 would fund seven new positions, building operations, and expanded programming.

The proposed Student Activities Fees, effective Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
Appalachian State University	\$ –	\$646.00
East Carolina University	45.00	694.00
Elizabeth City State University	–	703.00
Fayetteville State University	22.00	565.00
North Carolina A&T State University	47.75	714.25
North Carolina Central University		
Undergraduate	–	476.40
Graduate	–	426.80
Law	–	446.72
North Carolina State University	16.00	679.32
UNC Asheville	–	768.00
UNC-Chapel Hill		
Undergraduate	6.74	397.97
Graduate	6.74	375.99
Law	–	198.50
Pharmacy	–	7.50
UNC Charlotte	19.00	632.00
UNC Greensboro	37.00	550.00
UNC Pembroke	26.44	679.84
UNC Wilmington	–	687.95
UNC School of the Arts	–	748.00
High School	–	802.00
Western Carolina University	–	618.00
Winston-Salem State University	–	530.70



## Educational and Technology Fees

Educational and Technology Fees were instituted as a result of the study of student fees conducted by the Board of Governors in 1992-93 and adopted in May 1993. These fees provide for specialized instructional supplies and services and for scientific and information technology equipment not provided by state funds. Increases are requested at six institutions for 2018-19 to meet the rising costs of providing the current level of services and also for targeted program expansion.

FSU's proposed increase of \$22.00 would provide funds to cover cost increases in software licensing, an expansion of the Smarthinking on-line tutoring service, and enhancement of proctoring services.

The revenue generated from NCA&T's proposed increase of \$22.75 would fund upgrades of computer labs and classroom equipment. Funds would also be used to create a student technician program aimed at improving technology support for faculty in classrooms.

UNCP's increase of \$106.14 is only a net \$21.14 to students. UNCP is proposing to roll its \$85 administrative computing fee into the Educational and Technology fee. The increased revenue would support equipment and software upgrades and an expansion of the number of departments served by the program.

The proposed Educational and Technology Fees, effective Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
Appalachian State University	\$ –	\$576.00
East Carolina University	–	395.00
Elizabeth City State University	–	326.00
Fayetteville State University	22.00	382.00
North Carolina A&T State University	22.75	449.06
North Carolina Central University	–	428.15
North Carolina State University	–	439.28
UNC Asheville	–	490.00
UNC-Chapel Hill	–	444.86
UNC Charlotte	10.00	592.00
UNC Greensboro	13.00	446.00
UNC Pembroke	106.14	528.91
UNC Wilmington	–	494.24
UNC School of the Arts	20.00	704.00
Western Carolina University	–	544.00
Winston-Salem State University	–	416.46

### Campus Security Fee

The 2013-14 UNC Campus Security Initiatives Report included high priority recommendations for new initiatives, staffing, and security measures designed to benefit the UNC institutions. The Board approved this new \$30 annual fee in 2015; there will be no increases allowed for 2018-19.

The fee assessed to students by each institution provides the University with approximately \$6.3 million annually to support implementation of priority needs, while incenting shared services, collaboration, group purchasing and efficiency on a system level, where most appropriate.

## Indebtedness Fees

Under the policy for the establishment of fees adopted by the Board of Governors in 1993 and revised in 2003, fees for the retirement of indebtedness are approved at the time a project is approved and established at the time that debt is incurred. Indebtedness fees, once established, remain in effect until the debt is retired. Changes at four institutions are requested.

ASU's increase of \$55 is a result of a reduction in four debt fee projects due to increased enrollment growth and a new debt service fee of \$84 for the renovation of Sanford Hall at a cost of \$18 million. ASU's annual repair and renovation funds of \$3.5 million are not sufficient to cover the renovation of this academic building.

UNCC's University Recreation Center debt fee of \$162, approved by the Board in March 2016, will be implemented in the fall. As a result, UNCC has realigned student debt fees, including the elimination of the Student Activity Center debt fee of \$130 and a reduction in the Student Union debt fee of \$47, in order to provide a net \$15 decrease in the total debt service fee.

UNCP's net decrease of \$7 is a result of the elimination of the University Center Expansion debt fee of \$90, a reduction in the Track and Soccer Complex debt fee of \$6, and a new debt fee of \$89 for the Campus Rec/Baseball and Softball Outdoor Complex.

WSSU is requesting to cancel collection of the \$110 debt fee for the Bowman Gray Stadium and Civitan Park Acquisition. The current fund balance will be held until a final decision is made as to the acquisition of the property. Due to enrollment shortfalls, WSSU forecasts that there will be insufficient student debt fees collected to cover four bonds; therefore, increases totaling \$73 are requested. These actions would result in an overall \$37 decrease to students.

The proposed Indebtedness Fees, effective for Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
Appalachian State University	\$55.00	\$634.00
East Carolina University	—	460.00
Elizabeth City State University	—	—
Fayetteville State University	—	335.00
North Carolina A&T State University	—	588.00
North Carolina Central University	—	570.00
North Carolina State University	—	572.00
UNC Asheville	—	394.00
UNC-Chapel Hill	—	185.85
UNC Charlotte	(15.00)	720.00
UNC Greensboro	—	707.00
UNC Pembroke	(7.00)	240.00
UNC Wilmington	—	376.00
UNC School of the Arts	—	—
Western Carolina University	—	523.00
Winston-Salem State University	(37.00)	423.00

## Special Fees

Special Fees provide funds for specific needs that are not financed from other revenue sources. Except for the fees for administrative computing (charged to all students), special fees are charged *only* to students who participate in programs or activities financed from those fees. These are programs that have specialized instructional needs, e.g., programs in health affairs, law, business, engineering, and architecture. These programs are expensive and occur in curricula where students must obtain a “competitive edge” to acquire highly desirable jobs upon graduation. In addition to the special fees listed below, all UNC students are charged \$1.00 per year for the Association of Student Governments Fee.

The Special Fees, effective for Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
East Carolina University		
Music	\$ –	\$ 35.00
SCUBA (basic class to advanced classes)	–	250 to 500
Clinical Skills	–	95.00
Dental Materials Fee	–	75.00
Dental Instrument Lease Fee	–	3,525.00
Dental Student Organization	–	60.00
AHEC-Dental Student Housing	–	1,200.00
Dental Preclinical Educ. Materials (yr. 1)	–	225.00
Dental Preclinical Educ. Materials (yr. 2)	–	300.00
Dental Preclinical Educ. Materials (yr. 3)	<i>New</i>	360.00
Nurse Midwifery Malpractice Insurance	–	725.00
College of Engineering & Tech. Science	–	300.00
Elizabeth City State University *		
Flight Lab 115L – Private	–	6,500.00
Flight Lab 225L – Cross Country	–	6,000.00
Flight Lab FLT 325L – Instrument	–	5,000.00
Flight Lab FLT 335L – Commercial	–	7,500.00
Flight Lab 345L – Multi-Engine	–	2,500.00
Flight Lab 425L – CFI	–	4,000.00
Flight Lab 435L – CFII	–	1,500.00
Flight Lab 445L – MEI	–	3,000.00
Fayetteville State University		
Nursing Clinical	–	200.00
Student Teaching	–	200.00
Teacher Education Assessment	–	91.00
Social Work Field Experience	–	150.00

*\*A review of ECSU's Aviation Science Program was conducted by the UNC System Office and special fees were recommended for courses that involved actual flight training. The flight fees were approved by ECSU's BOT in 2014 and have been charged to students since the 2015-16 academic year. These fees are submitted to BOG for consideration during this tuition and fee cycle.*

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
North Carolina A & T State University		
ELED 311 Reading Methods Exam	\$ –	\$ 140.00
ELED 313/314 Reading Methods Exam	–	100.00
Horticulture Lab	–	35.00
Food & Nutritional Sciences 151 Lab	–	55.00
Food & Nutritional Sciences 442 Lab	–	19.00
Fashion Merchandising and Design Lab	–	14.00
North Carolina Central University		
ADA Dietetic Internship Program	–	425.50
Nursing Technology Support	–	120.00
Enrollment Fee	–	100.00
North Carolina State University		
Graduate Students	–	12.00
College of Engineering Program Enhancement	–	1,500.00
Professional Golf Management	–	700.00
UNC Asheville		
Engineering (phased in over two years)	<i>New</i>	1,000.00
UNC-Chapel Hill		
Administrative Computing (time-limited)	(50.00)	–
DDS/DH/MD Student Association	–	9.00
Dental Equipment – DDS	–	240.00
Dental Equipment – Dental Hygiene	–	85.00
Dental Materials – DDS	–	55.00
Dental Materials – Graduate	–	55.00
Dental Materials – Dental Assisting	–	23.00
Dental Materials – Dental Hygiene	–	30.00
DDS Yr. 1 Clinic Technology	–	300.00
DDS Yr. 2 Clinic Technology	–	600.00
DDS Yrs. 3 & 4 Clinic Technology	–	1,200.00
Dental Grad Clinic Technology	–	1,200.00
DH Yrs. 1 & 2 Clinic Technology	–	300.00
Dentistry Instrument Mgmt. – DDS	–	2,500.00
Dentistry Instrument Mgmt. – Dental Hygiene	–	1,000.00
Dentistry Instrument Mgmt. – Dental Grad	<i>New</i>	1,000.00
Field Training – Biostatistics	–	25.00
Field Training – HBHE Grad	–	600.00
Field Training – Health Policy & Admin. Grad (HPM)	–	450.00
Field Training – Health Policy & Admin. UG (HPM)	–	400.00
Field Training – MCH	–	450.00
Field Training – MPA	–	200.00
Field Training – Social Work	–	300.00
Field Training – PHNU	–	450.00

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
UNC-Chapel Hill (continued)		
Field Training – NUTR Clinical Exp.	\$ –	\$ 450.00
Field Training – NUTR National Issues	–	50.00
Law School Practical Skills Enhancement	–	500.00
Law School Student Academic Program	–	600.00
Law Student Placement Services	–	100.00
Leadership Fee (MCH/PUBH)	–	158.00
Professional Training – HPM, MPH	–	550.00
Professional Training – HPM/MHA/MSPH (yr.1)	–	550.00
Professional Training – HPM/MHA/MSPH (yr.2)	–	1,000.00
Physician Assistant Program	–	500.00
MBA/MAC Career Management	–	600.00
MBA/MAC Program Quality	–	500.00
MBA/MAC Student Club	–	50.00
Nursing Clinical Compliance Fee	–	11.32
Nursing Practicum – Graduate	–	150.00
Nursing Practicum – Undergraduate	3.00	175.20
Pharmacy Clerkship	–	200.00
Senior Class Enrichment	–	2.00
Registered Dietitian Training Fee	–	107.00
MD IPAD – School of Medicine	–	500.00
Nursing Healthcare Simulation Training	1.00	91.00
Biomedical Engineering Program Enhancement	500.00	1,000.00
Computer Science Program Enhancement	New	300.00
UG Business Program Expansion – Major	New	2,000.00
UG Business Program Expansion – Minor	New	1,000.00
UNC Charlotte		
College of Arts & Architecture Majors	–	250.00
College of Engineering	–	300.00
College of Computing & Informatics Majors	–	225.00
International Students	–	200.00
College of Health & Human Services Majors	–	250.00
UNC Greensboro		
Student Teaching	–	250.00
Open Water Diver Scuba	–	375.00
Advanced Open Water Diver Scuba	–	271.00
Exercise Physiology	–	25.00
MSN Education	–	1,330.00
MSN/DNP Adult Gerontological NP Program	–	2,440.00
MSN/DNP RN Anesthetist Program	–	200.00
MSN/DNP Program	–	1,400.00
RN to BSN	–	210.00
Traditional BSN Program	–	1,260.00
Nursing PhD Program	–	500.00

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2018-19 Fee</i>
UNC Greensboro (continued)		
School of Music, Theatre & Dance Studio Usage	\$ –	\$ 70.00
Studio Art Majors (undergraduate)	–	400.00
Art History Majors	–	100.00
Dance Students	–	150.00
Theatre Students	–	400.00
Media Studies	<i>New</i>	100.00
UNC Pembroke		
Administrative Computing (time-limited) *	(85.00)	–
UNC Wilmington		
Doctorate of Nursing Practice Residency	–	750.00
MS in Accountancy	–	150.00
Executive MBA	–	1,912.50
Professional MBA	<i>New</i>	600.00
MS Data Science	<i>New</i>	1,500.00
UNC School of the Arts		
Administrative Computing (time-limited) *	–	50.00
School of Dance – Injury Screening & Prevention	–	517.00
School of Design and Production	–	669.00
School of Drama	–	452.00
School of Filmmaking	–	1,377.00
School of Music	–	569.00
Western Carolina University		
CFPA Studio and Equipment Usage	–	250.00
School of Engineering – Joint Program	–	150.00
Professional Education	–	72.00
Student Teaching	–	150.00
Study Abroad Fee	–	150.00
Athletics Training Program	–	400.00
Dietetics Program	–	250.00
Recreational Therapy Program	–	100.00
Emergency Medical Care Program	–	700.00
Environmental Health Program	–	100.00
Sustainability	–	10.00
Social Work Program	–	350.00
Honor College Program	–	15.00
NC School of Science and Mathematics		
Early Accelerator Courses ** (7 <sup>th</sup> , 8 <sup>th</sup> , and 9 <sup>th</sup> grades)	–	1,495.00
Accelerator Courses ** (10 <sup>th</sup> , 11 <sup>th</sup> , and 12 <sup>th</sup> grades)	–	1,925.00

*\* Fee is set to expire after the 2017-18 year; UNCP is rolling this fee into the Ed & Tech fee and UNCSA is requesting an extension through 2018-19.*

*\*\* These fees are for non-credit high school courses (non-NCSSM students).*

## Application Fees

Application fees are charged to individuals submitting applications for admission as students to the University to offset the cost of handling applications and to provide funds for recruiting students. Adjustments in fees are requested at four institutions.

The proposed Application Fees, effective for Fall Term 2018, are listed below.

<i>Institution</i>	<i>Requested Increase</i>	<i>Proposed 2018-19 Fee</i>
Appalachian State University	\$ –	\$65.00
East Carolina University		
Undergraduate & Graduate	–	75.00
Medical	–	75.00
Dental	–	80.00
Elizabeth City State University	–	30.00
Fayetteville State University	–	40.00
North Carolina A&T State University		
Undergraduate	5.00	60.00
Graduate	–	60.00
North Carolina Central University		
Undergraduate	–	50.00
Graduate	–	50.00
Law	–	50.00
North Carolina State University		
Undergraduate	–	85.00
Graduate	–	85.00
International – Undergraduate	–	100.00
International – Graduate	–	95.00
Non-Degree Studies	5.00	40.00
UNC Asheville		
Undergraduate	–	75.00
Graduate	–	60.00
UNC-Chapel Hill		
Undergraduate	–	85.00
Graduate	2.50	90.00
Dentistry	–	84.00
Law	–	75.00
MAC	–	105.00
MBA	–	150.00
Medicine	–	68.00
PharmD	–	80.00
Public Health Epidemiology Certificate	–	45.00
Public Health Concepts Certificate	–	45.00
Public Health Leadership Certificate	–	45.00



<i>Institution</i>	<i>Requested Increase</i>	<i>Proposed 2018-19 Fee</i>
UNC-Chapel Hill (continued)		
Maternal & Child Health Certificate	\$ –	\$45.00
Health Policy & Management Community Preparedness & Disaster Management	–	75.00
SPH Global Health Certificate	–	77.00
Post Masters of Science in Nursing	–	75.00
School of Education – MSA, MSA-Flex, MEDX, Post-Bacc Programs	<i>New</i>	90.00
UNC Charlotte		
Undergraduate	–	60.00
Graduate	–	75.00
International Undergraduate	–	65.00
International Graduate	–	75.00
UNC Greensboro		
Undergraduate	–	65.00
Graduate	–	65.00
UNC Pembroke		
Undergraduate & Graduate	10.00	55.00
International Undergraduate	–	45.00
International Graduate	–	60.00
UNC Wilmington		
Undergraduate	–	80.00
Graduate	–	75.00
UNC School of the Arts		
Undergraduate & Graduate	–	95.00
International Students	–	130.00
Western Carolina University		
Undergraduate & Graduate	–	65.00
International Intensive English Program	–	90.00
Winston-Salem State University		
Undergraduate & Graduate	–	50.00

The attached summary spreadsheets provide an overview of the tuition and fee increases for undergraduate resident and nonresident students effective for the 2018-19 academic year.

**The University of North Carolina**  
**Tuition and Fees Applicable to All Regular Full-Time**  
**Undergraduate Resident Students by Carnegie Classification**  
**Proposals for 2018-19 (new students)**

	2017-18 Approved Rates				Recommended 2018-19 Changes					
	Tuition	Mandatory Fees	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
NCSU	\$6,535.00	\$1,757.60	\$572.00	\$8,864.60	\$0.00	\$31.00	\$ 0.00	\$31.00	\$8,895.60	0.3%
UNC-CH	7,019.00	1,577.19	185.85	8,782.04	0.00	(24.21)	0.00	(24.21)	8,757.83	(0.3%)
ECU	4,452.00	2,061.00	460.00	6,973.00	0.00	45.00	0.00	45.00	7,018.00	0.6%
NCA&T	3,540.00	2,292.31	588.00	6,420.31	0.00	85.50	0.00	85.50	6,505.81	1.3%
UNCC	3,812.00	2,286.00	735.00	6,833.00	0.00	36.00	(15.00)	21.00	6,854.00	0.3%
UNCG	4,422.00	2,009.00	707.00	7,138.00	0.00	81.00	0.00	81.00	7,219.00	1.1%
ASU	4,242.00	2,338.00	579.00	7,159.00	0.00	0.00	55.00	55.00	7,214.00	0.8%
FSU	2,982.00	1,867.00	335.00	5,184.00	0.00	66.00	0.00	66.00	5,250.00	1.3%
NCCU	3,728.00	1,985.21	570.00	6,283.21	0.00	65.00	0.00	65.00	6,348.21	1.0%
UNCP	3,602.00	2,106.69	247.00	5,955.69	(2,602.00)	70.58	(7.00)	(2,538.42)	3,417.27	(42.6%)
UNCW	4,443.00	2,181.74	376.00	7,000.74	0.00	0.00	0.00	0.00	7,000.74	0.0%
WCU	3,971.00	2,265.00	523.00	6,759.00	(2,971.00)	0.00	0.00	(2,971.00)	3,788.00	(44.0%)
WSSU	3,401.00	1,990.16	460.00	5,851.16	0.00	0.00	(37.00)	(37.00)	5,814.16	(0.6%)
UNCA	4,122.00	2,487.00	394.00	7,003.00	0.00	0.00	0.00	0.00	7,003.00	0.0%
ECSU	2,856.00	2,130.03	0.00	4,986.03	(1,856.00)	63.87	0.00	(1,792.13)	3,193.90	(35.9%)
UNCSA*	6,497.00	2,395.00	0.00	8,892.00	0.00	20.00	0.00	20.00	8,912.00	0.2%
<b>Average</b>	<b>4,351.50</b>	<b>2,108.06</b>	<b>420.74</b>	<b>6,880.30</b>	<b>(464.31)</b>	<b>33.73</b>	<b>(0.25)</b>	<b>(430.83)</b>	<b>6,449.47</b>	<b>(6.3%)</b>

\* Does not include High School

**The University of North Carolina**  
**Tuition and Fees Applicable to All Regular Full-Time**  
**Undergraduate Nonresident Students by Carnegie Classification**  
**Proposals for 2018-19 (new students)**

	2017-18 Approved Rates				Recommended 2018-19 Changes					
	Tuition	Mandatory Fees	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
NCSU	\$24,883.00	\$1,757.60	\$572.00	\$27,212.60	\$ 995.00	\$31.00	\$ 0.00	\$ 1,026.00	\$28,238.60	3.8%
UNC-CH	32,602.00	1,577.19	185.85	34,365.04	600.00	(24.21)	0.00	575.79	34,940.83	1.7%
ECU	20,729.00	2,061.00	460.00	23,250.00	0.00	45.00	0.00	45.00	23,295.00	0.2%
NCA&T	16,430.00	2,292.31	588.00	19,310.31	320.00	85.50	0.00	405.50	19,715.81	2.1%
UNCC	17,246.00	2,286.00	735.00	20,267.00	0.00	36.00	(15.00)	21.00	20,288.00	0.1%
UNCG	19,581.00	2,009.00	707.00	22,297.00	0.00	81.00	0.00	81.00	22,378.00	0.4%
ASU	19,049.00	2,338.00	579.00	21,966.00	0.00	0.00	55.00	55.00	22,021.00	0.3%
FSU	14,590.00	1,867.00	335.00	16,792.00	0.00	66.00	0.00	66.00	16,858.00	0.4%
NCCU	16,435.00	1,985.21	570.00	18,990.21	0.00	65.00	0.00	65.00	19,055.21	0.3%
UNCP	15,193.00	2,106.69	247.00	17,546.69	(10,193.00)	70.58	(7.00)	(10,129.42)	7,417.27	(57.7%)
UNCW	18,508.00	2,181.74	376.00	21,065.74	0.00	0.00	0.00	0.00	21,065.74	0.0%
WCU	14,364.00	2,265.00	523.00	17,152.00	(9,364.00)	0.00	0.00	(9,364.00)	7,788.00	(54.6%)
WSSU	13,648.00	1,990.16	460.00	16,098.16	0.00	0.00	(37.00)	(37.00)	16,061.16	(0.2%)
UNCA	20,845.00	2,487.00	394.00	23,726.00	0.00	0.00	0.00	0.00	23,726.00	0.0%
ECSU	16,000.00	2,130.03	0.00	18,130.03	(11,000.00)	63.87	0.00	(10,936.13)	7,193.90	(60.3%)
UNCSA*	22,240.00	2,395.00	0.00	24,635.00	400.00	20.00	0.00	420.00	25,055.00	1.7%
<b>Average</b>	<b>18,896.44</b>	<b>2,108.06</b>	<b>420.74</b>	<b>21,425.24</b>	<b>(1,765.13)</b>	<b>33.73</b>	<b>(0.25)</b>	<b>(1,731.64)</b>	<b>19,693.60</b>	<b>(8.1%)</b>

\* Does not include High School