

September 7, 2017 at 1:45 p.m.  
Center for School Leadership Development, Room 119  
Chapel Hill, North Carolina

## AGENDA

### OPEN SESSION

- A-1. [Approval of Minutes of July 13 and August 9, 2017](#) .....Steve Long
- A-2. [2016-17 Annual Report](#)..... Andrea Poole
- A-3. [Resolution on Security Clearance](#) ..... Andrea Poole
- A-4. [Nominations to Vidant Medical Center Board of Trustees](#) .....Steve Long
- A-5. [Nomination to North Carolina Arboretum Board of Directors](#).....Steve Long
- A-6. [Nominations to the NC Teaching Fellows Commission](#) .....Steve Long
- A-7. [Discussion of Nominating Committees](#) ..... Andrea Poole
- A-8. [Background on Report Deregulation](#) ..... Tom Shanahan
- A-9. [Report Deregulation – Updates to the UNC Policy Manual](#) ..... Tom Shanahan
- A-10. [Policy on Free Expression – Discussion](#) ..... Tom Shanahan
- A-11. [Intercollegiate Athletics Matters – Discussion of Reporting](#) ..... Tom Shanahan

### CLOSED SESSION

- A-12. Legal Briefing ..... Tom Shanahan

## OPEN SESSION

### A-13. Other Business

- a. Boards of Trustees Workshop..... Andrea Poole
- b. [Board of Governors Liaisons](#) .....Steve Long
- c. Governance 2017-18 Plan.....Steve Long

### A-14. Adjourn

## DRAFT MINUTES

July 13, 2017  
University of North Carolina at Asheville  
Sherrill Center, Room 407  
Asheville, North Carolina

This meeting of the Committee on University Governance was presided over by Chair Steve Long. The following committee members, constituting a quorum, were also present: Phil Byers, Frank Grainger, Ann Maxwell, David Powers, Randy Ramsey, and Bill Webb.

Chancellors participating were David Belcher, Robin Cummings, and Todd Roberts.

Staff members present included Andrea Poole, Tom Shanahan, and others from General Administration.

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### 1. Call to Order

The Chair called the meeting to order at 2:30 p.m. on Thursday, July 13, 2017.

### 2. Update on Ongoing Committee Work (Item A-1)

Chair Long recognized Andrea Poole, Senior Associate Vice President and Secretary of the University, to review the ongoing work of the committee, including the Boards of Trustees Workshop scheduled for November 1 in Chapel Hill.

### 3. Discussion of 2017 – 2018 Plan of Work (Item A-2)

The committee discussed areas to explore in 2017 – 2018, including: learning more about how other systems handle officer nominations and whether or not a nominating committee would make sense for the Board, reviewing the trustees' roles and responsibilities as outlined in *The Code* and discussing the role of the trustee with various stakeholders, considering a policy on Free Expression as required in the Campus Free Expression Act (House Bill 527), building on the work of CARMC to gain efficiencies by eliminating unnecessary reports from policy and code, and discussing ways to ensure timely communication of areas of risk or potential concern between the Board, General Administration, and the constituent institutions.

There being no further business, the meeting adjourned at 3:32 p.m.

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Ann Maxwell, Secretary

## DRAFT MINUTES

August 9, 2017

University of North Carolina General Administration

C.D. Spangler Building, Conference Room C

Chapel Hill, North Carolina

This meeting of the Committee on University Governance was presided over by Chair Steve Long. The following committee members, constituting a quorum, were also present by phone: Phil Byers, Frank Grainger, Ann Maxwell, David Powers, Randy Ramsey, and Bill Webb.

Chancellors participating were David Belcher, Robin Cummings, and Todd Roberts.

Staff members present included Andrea Poole, Tom Shanahan, and others from General Administration.

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### 1. Call to Order (Item A-1)

The Chair called the meeting to order at 4:01 p.m. on Wednesday, August 9, 2017.

### 2. Consideration of Appointments to the NC Teaching Fellows Commission (Item A-2)

Chair Long provided an overview on the NC Teaching Fellows Commission and the seven recommended candidates for appointment. Discussion followed of the roles and responsibilities of the Commission, the Commission's support staff, and the seven recommended candidates.

**MOTION:** Resolved, that the Committee on University Governance accept the list as proposed and recommend it to the full Board of Governors for a vote through the consent agenda.

**Motion:** Frank Grainger

**Motion carried**

There being no further business, the meeting adjourned at 4:20 p.m.

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Ann Maxwell, Secretary

## AGENDA ITEM

A-2. Annual Report of the Committee on University Governance ..... Andrea Poole

**Situation:** Each standing committee submits an annual report of its activities to the Board of Governors.

**Background:** Under the UNC Policy Manual, Section 302 E of *The Code*, “Each standing committee shall make a written report to the Board of Governors at least annually, reviewing the work of the committee during the preceding year.”

**Assessment:** The Annual Report on the activities of the Committee on University Governance for fiscal year 2016-17 is ready for review and submission.

**Action:** This item requires a vote by the committee to accept the report for submission to the Board of Governors.

## DUTIES AND MEMBERSHIP

The Committee on University Governance is responsible for reviewing and making recommendations for proposed changes to *The Code* and the Delegations of Duty and Authority involving University governance; for nominating individuals for election to the seventeen institutional boards of trustees and other University-related boards; for authorizing the initiation and settlement of litigation and pending litigation in circumstances where that authority has not otherwise been delegated; and for appellate review of certain campus actions and decisions involving students. This report summarizes the work of the committee from July 2016 through June 2017.

The committee was composed of the following Board members: Philip Byers, Frank Grainger, Henry Hinton, Rodney Hood (7/1/16-9/30/16), Ann Maxwell, Joan MacNeill (10/1/16-6/30/17), Champ Mitchell, and Robert Rippy. Mr. Hinton served as Chair, Ms. Maxwell served as Vice-Chair, and Mr. Grainger served as Secretary.

Chancellor David Belcher (WCU), Chancellor Thomas Conway (ECSU), Chancellor Robin Cummings (UNCP), and Chancellor Carol Folt (UNC-CH) also served on the committee.

## ACTIONS

The Committee on University Governance met in seven regular meetings, and two special called meetings between July 1, 2016 and June 30, 2017. The major actions of the committee are summarized as follows:

### Appointments to Boards for Affiliated Entities

Pursuant to the committee's recommendations for affiliated entities to the University, the Board of Governors made the following appointments or confirmations:

Name of Board	Member	Term Ending
Appalachian State University	Marvin Lee Barnes	June 30, 2021
Appalachian State University	Charles Murray	June 30, 2021
Appalachian State University	E. Bonnie Schaeffer	June 30, 2021
Appalachian State University	Carole Wilson	June 30, 2021
East Carolina University	Vern Davenport	June 30, 2021
East Carolina University	Max Joyner	June 30, 2021
East Carolina University	Robert Plybon	June 30, 2021
East Carolina University	Vincent Smith	June 30, 2021
Elizabeth City State University	Bruce Brown	June 30, 2021
Elizabeth City State University	Lynne Bunch	June 30, 2021
Elizabeth City State University	Stephanie Johnson	June 30, 2021

Elizabeth City State University	Kennis Wilkins	June 30, 2021
Fayetteville State University	Richard Adams	June 30, 2021
Fayetteville State University	Stuart Augustine	June 30, 2021
Fayetteville State University	Brandon Phillips	June 30, 2021
Fayetteville State University	Brenda Timberlake	June 30, 2021
Liability Insurance Trust Council	Thomas Ivester	N/A
NC Arboretum Board of Directors	Jack Britt	June 30, 2021
NC Arboretum Board of Directors	Mary Ann Rice	June 30, 2021
NC Arboretum Board of Directors	Michael Tanner	June 30, 2021
NC Arboretum Board of Directors	Mark Schmidt	June 30, 2021
NC School of Science and Mathematics	Erik Troan	June 30, 2019
NC School of Science and Mathematics	Stephanie Bass	June 30, 2021
NC School of Science and Mathematics	Lisa Cooper	June 30, 2021
NC School of Science and Mathematics	Michael Dougherty	June 30, 2021
NC School of Science and Mathematics	Genevia Fulbright	June 30, 2021
NC School of Science and Mathematics	Vimal Kolappa	June 30, 2021
NC School of Science and Mathematics	Page Ives Lemel	June 30, 2021
NC School of Science and Mathematics	Alan C. Lewis	June 30, 2021
NC School of Science and Mathematics	Bobby Maynor	June 30, 2021
NC School of Science and Mathematics	Mark Morgan	June 30, 2021
North Carolina A&T State University	George Mainor	June 30, 2021
North Carolina A&T State University	Laura Meagher	June 30, 2021
North Carolina A&T State University	Joseph Parker Jr	June 30, 2021
North Carolina A&T State University	Hilda Pinnix-Ragland	June 30, 2021
North Carolina Central University	Isaiah Tidwell	June 30, 2019
North Carolina Central University	John A. Herrera	June 30, 2021
North Carolina Central University	Kevin Holloway	June 30, 2021
North Carolina Central University	Allyson Siegel	June 30, 2021
North Carolina Central University	Kenneth Tindall	June 30, 2021
North Carolina State University	Thomas Cabiness	June 30, 2021
North Carolina State University	Wendell Murphy Sr	June 30, 2021
North Carolina State University	Ronald Prestage	June 30, 2021
North Carolina State University	Edward Weisiger	June 30, 2021
State Advisory Council on Indian Education (SACIE)	Susan C. Faircloth	September 30, 2018
UNC Health Care	Anne H. Bernhardt	October 31, 2020
UNC Health Care	Susan B. Culp	October 31, 2020
UNC Health Care	A. Dale Jenkins	October 31, 2020
UNC Health Care	Edward Willingham	October 31, 2020
UNC Press Board of Governors	Anita Brown-Graham	June 30, 2022
UNC Press Board of Governors	Blair Kelly	June 30, 2022
UNC Press Board of Governors	Inger Brodey	June 30, 2022

UNC School of the Arts	Steven Berlin	June 30, 2021
UNC School of the Arts	Robert King	June 30, 2021
UNC School of the Arts	Michael Tiemann	June 30, 2021
UNC School of the Arts	Erna Womble	June 30, 2021
UNC Television	Jack Clayton	July 12, 1905
University of North Carolina at Asheville	Kennon Briggs	June 30, 2021
University of North Carolina at Asheville	Karen Brown	June 30, 2021
University of North Carolina at Asheville	Ronald Paulus	June 30, 2021
University of North Carolina at Asheville	Imogene "Cissie" Stevens	June 30, 2021
University of North Carolina at Charlotte	Theresa Drew	June 30, 2021
University of North Carolina at Charlotte	James Brett Keeter	June 30, 2021
University of North Carolina at Charlotte	Mary Ann Rouse	June 30, 2021
University of North Carolina at Charlotte	Michael Wilson	June 30, 2021
University of North Carolina at Greensboro	Kathy Manning	June 30, 2021
University of North Carolina at Greensboro	W. Dean Priddy	June 30, 2021
University of North Carolina at Greensboro	D. Ward Russell	June 30, 2021
University of North Carolina at Greensboro	David Sprinkle	June 30, 2021
University of North Carolina at Pembroke	Mary Ann Elliott	June 30, 2019
University of North Carolina at Pembroke	Wiley Barrett	June 30, 2021
University of North Carolina at Pembroke	Allen Jamerson	June 30, 2021
University of North Carolina at Pembroke	James Jones	June 30, 2021
University of North Carolina at Pembroke	Donald Metzger	June 30, 2021
University of North Carolina at Wilmington	Michael Drummond	June 30, 2021
University of North Carolina at Wilmington	H. Carlton Fisher	June 30, 2021
University of North Carolina at Wilmington	Henry Kitchin	June 30, 2021
University of North Carolina at Wilmington	Maurice Smith	June 30, 2021
University of North Carolina-Chapel Hill	Jefferson Brown	June 30, 2021
University of North Carolina-Chapel Hill	Haywood Cochrane	June 30, 2021
University of North Carolina-Chapel Hill	Charles Duckett	June 30, 2021
University of North Carolina-Chapel Hill	Dwight Stone	June 30, 2021
Western Carolina University	Gaither M. Keener, Jr.	June 30, 2017
Western Carolina University	Timothy Haskett	June 30, 2019
Western Carolina University	Rebecca Schlosser	June 30, 2019
Western Carolina University	Haden Boliek	June 30, 2021
Western Carolina University	Gaither Keener	June 30, 2021
Western Carolina University	Kenny Messer	June 30, 2021
Western Carolina University	Robert Roberts	June 30, 2021
Winston-Salem State University	William Harris	June 30, 2021
Winston-Salem State University	Kathleen Kelly	June 30, 2021
Winston-Salem State University	Drewry Nostitz	June 30, 2021
Winston-Salem State University	David Smith	June 30, 2021



### Campus Liaison Assignments

Each constituent institution and selected affiliated entities were assigned a “liaison” from the committee. The 2016-17 campus liaisons were:

Mr. Byers:	Appalachian State University UNC Charlotte Winston-Salem State University	Mr. Grainger:	NC A&T State University NC State University NC School of Science and Mathematics
Mr. Hinton:	Elizabeth City State University UNC Wilmington UNC TV Other Affiliated Entities	Mr. Hood/ Ms. MacNeill:	North Carolina Central University UNC Greensboro Western Carolina University
Mr. Mitchell:	Fayetteville State University UNC Asheville UNC Health Care	Ms. Maxwell:	UNC-Chapel Hill UNC School of the Arts UNC Press
Mr. Rippy:	East Carolina University UNC Pembroke		

### Review of *The Code*, UNC Policy Manual (Policies, Regulations and Guidelines)

Throughout the year, the committee held ongoing discussion in the areas of the UNC Policy Manual that needed to be updated, amended or reviewed. The committee voted to adopt the following revisions.

1. **UNC Policy 200.5** – Initiating and Settling Lawsuits and **UNC Policy 200.6** – Delegation of Authority to the president. The previous policies did not explicitly address whether approvals that are required to settle lawsuits that have already been filed also applied to unfilled or potential litigation. The revisions clarified that the same requirements apply to pending litigation and potential litigation.
2. **Sections 200, 300, and 400 of *The Code*** which were changed in response to 2017 legislative action:
  - a. **Section 200 B(1)(a)**. This section of *The Code* describes the requirements for electing members of the Board of Governors. The language includes the number to be elected every two years and the term limits for board members. The changes to this section were needed to conform to legislation passed in 2017 and 2016 that reduced the size of the Board of Governors and provided for a lifetime limitation of three full four-year terms.

- b. **Section 300.** This section of *The Code* contains the substantive and procedural rules that establish the Board's standing committees, provide for the selection of members for standing committees, set limits for serving as a member or chair of a standing committee, and describe the Board chair's (and vice chair's) authority and voting rights on committees. The proposed changes to this section are designed to: (a) allow for a reduction in the required membership of the committees given the upcoming reduction in the size of the board; and (b) adjust certain limitations on how long individuals may serve as voting members or chairs of committees.
- c. **Section 300 B.** This provision has long been interpreted by board chairs and members to *limit* voting members to serving on only one of the four main committees: Ed Planning; Governance; Budget and Finance; Personnel and Tenure. The Board desired the limitation to continue, it specified this limitation by saying that each voting member will serve on "no more than" one of those committees.
- d. **Section 301 A.** The amendment to this provision established a single minimum number of voting members for each committee (5), subject to the chair's determination, unless otherwise specified in *The Code*. The chair is a voting member of all committees. The vice chair is additionally assigned to one of the four committees by the chair.

The amendment established a single minimum number of voting members (5) allowing the chair to continue the same approach as the Board of Governors reduces to 24 voting members, while allowing the chair the discretion to adjust the membership of one or more of those committees above five.

- e. **Sections 301 B through G.** These sections described the jurisdiction of each committee. The amendments removed the language that specified the membership of each committee, in light of the proposed change to 301 A. Section 301 F (Public Affairs) provided that Public Affairs will consist of no fewer than three and no more than five members.
- f. **Section 302 A.** This section addresses the appointment of members to the committees, which is a significant responsibility of the chair of the Board. The amendment removed the four-year term limit that applied to the service of any voting member on a single committee. In its place, nonbinding language encourages the chair to assign members in a way that takes advantage of members' talents and experience, while also providing an opportunity to gain experience in multiple areas. These two goals are sometimes in conflict. Given that Section 300 B limits members to serving on no more than one of the four main standing committees (Budget, Ed Planning, Governance, or Personnel and Tenure), adjustments to the language clarified that in the event of a vacancy in the membership of the Board, the chair may appoint a member to more than one of the four committees to fill the vacancy.
- g. **Section 302 B.** The amendment to this section provided that an individual may serve up to four consecutive one-year terms as committee chair, rather than two years.

- h. **Section 400.** The amendments to this section of *The Code* brought it into alignment with recent legislation that shifted trustee appointments from the governor to the General Assembly.
- i. **Section 402 C.** The amendment to this section deleted a requirement that campuses send the University secretary copies of their board of trustees' minutes, since those materials can now be maintained and accessed online.

#### **Boards of Trustees Workshop Planning**

The committee, along with staff from UNC General Administration, began planning the proposed agenda for the workshop to take place in early November.

#### **Litigation Requests/Settlements**

The committee considered and approved a range of requests to initiate or settle legal matters and heard updates on pending disputes from its counsel.

#### **Department of Defense Classified Research**

The committee passed two Resolutions on Clearance Requirements, which are an annual requirement related to Department of Defense contracts. The Department of Defense requires both UNC General Administration and UNC Charlotte to maintain Facility Security Clearances. Department of Defense regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Governors and other officers, provided that this action is recorded in the corporate minutes. These two resolutions were included in the Friday, July 29, 2016 Consent Agenda.

## AGENDA ITEM

A-3. Resolution on Clearance Requirements..... Andrea Poole

**Situation:** A resolution is required annually of the Board of Governors by the United States Department of Defense.

**Background:** The Department of Defense requires UNC General Administration to maintain a Facility Security Clearance in the performance of classified contracts. In connection with this Facility Clearance, certain senior management officials must obtain an individual security clearance. This resolution is required to exempt members of the Board of Governors and senior officers of UNC General Administration from the requirement to obtain individual security clearances.

**Assessment:** This is an annual resolution to be adopted by the Board of Governors.

**Action:** This item requires a vote by the Committee, with a full Board vote through the consent agenda.



## RESOLUTION OF THE BOARD OF GOVERNORS OF THE UNIVERSITY OF NORTH CAROLINA AUTHORIZING SECURITY CLEARANCE

**WHEREAS**, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board and principal officers meet the personnel clearance requirements established for a contractor's facility clearance; and

**WHEREAS**, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Governors and other officers, provided that this action is recorded in the corporate minutes.

**NOW THEREFORE BE IT DECLARED** that the Chairman of the Board, the President of the University of North Carolina, Associate Vice President for Safety & Emergency Operations (Insider Threat Program Senior Official), and the University's Facility Security Officer and Assistant Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and

**BE IT RESOLVED** that in the future, when any individual enters upon any duties as Chairman of the Board, the President of the University of North Carolina, Associate Vice President for Safety & Emergency Operations, or as the University's Facility Security Officer or Assistant Facility Security Officer, such individual shall immediately make application for the required security clearance; and

**BE IT RESOLVED FURTHER** that the following members of the Board of Governors and other officers shall not require, shall not have, and can be effectively excluded from access to **CLASSIFIED** information in the possession of the corporation and do not occupy positions that would enable them to affect adversely corporate policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program.

NAME	TITLE
Meredith Beaton Didier	Chief of Staff
Vacant	Senior Vice President and Chief Operating Officer
Junius John Gonzales	Senior Vice President for Academic Affairs
Kevin Dwan Howell	Senior Vice President for External Affairs
Jonathan Charles Pruitt	Senior Vice President for Finance and Budget
Thomas Cortland Shanahan	Senior Vice President for Governance, Legal and Risk & General Counsel
Andrew Patrick Kelly	Senior Vice President for Strategy & Policy
Darrell Timberlake Allison	Member
Winston Louis Bisette, Jr.	Chairman
NAME	TITLE
Kellie Hunt Blue	Member
Robert Preston Bryan III	Member
Pearl Burris-Floyd	Member
Charles Philip Byers	Member

Carolyn Lloyd Coward	Member
Namon Leo Daughtry	Member
Walter Conaway Davenport	Member
Thomas Harrison Fetzer	Member
Thomas Cowart Goolsby	Member
Hiram Frank Grainger	Member
Tyler Daniel Hardin	Member <i>Ex officio</i>
James Leroy Holmes, Jr.	Member
Joe Thomas Knott III	Member
William Marshall Kotis III	Member
Steven Brent Long	Member
Mary Ann Maxwell	Member
John Alexander Mitchell	Member
Wendy Floyd Murphy	Member
Anna Spangler Nelson	Member
Roderick Doyle Parrish	Member
David Murphy Powers	Member
Randall Clark Ramsey	Member
Robert Anthony Rucho	Member
Orris Temple Sloan III	Member
Harry Leo Smith, Jr.	Member
William Arthur Webb	Member
William Leighton Williford	Member

The foregoing Resolution was duly adopted by the Board of Governors at a regular meeting of the Board on the 8<sup>th</sup> day of September, 2017.

STATE OF NORTH CAROLINA     )  
  )  
COUNTY OF ORANGE            )

SS:

SECRETARY'S CERTIFICATE  
OF AUTHORIZATION

I, Andrea Poole, Senior Associate Vice President and Secretary of the University of North Carolina, *DO HEREBY CERTIFY* that (1) the foregoing is a full, true and correct copy of the approving resolution adopted by the Board of Governors of the University of North Carolina at its regular meeting on September 8, 2017 and appearing in the minutes of such meeting, (2) notice of the meeting of the Board of Governors of the University of North Carolina held on September 8, 2017 was sent to each member of the Board, and (3) a quorum was present at the meeting on September 8, 2017 at which time the foregoing Resolution was adopted.

*WITNESS*, my hand and the seal of the University of North Carolina this 8<sup>th</sup> day of September 2017.

[SEAL]

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Andrea Poole, Senior Associate Vice President and  
Secretary of the University  
The University of North Carolina

## AGENDA ITEM

A-4. Nominations to the Vidant Medical Center Board of Trustees.....Steve Long

**Situation:** There are two vacancies on the Vidant Medical Center Board of Trustees, effective March 1, 2017.

**Background:** Dr. Mary J. Raab, occupying seat number 4, was appointed to the Vidant Medical Center Board in March, 2012. This term has been completed. Mr. Carlester T. Crumpler, occupying seat number 20, was appointed to the Vidant Medical Center Board in 2014 to fill the unexpired term of Mr. Ray Rogers. This term has been completed.

**Assessment:** It is recommended that Dr. Raab and Mr. Crumpler be reappointed, each for a five-year term. This recommendation has the support of Vidant Medical Center Board of Trustees Chairwoman Shirley Carraway, Vidant Health CEO Dr. Michael Waldrum, and ECU Chancellor Cecil Staton.

**Action:** This item requires a vote by the committee and a vote by the full Board of Governors.



## AGENDA ITEM

A-5. Nomination to the NC Arboretum Board of Directors .....Steve Long

**Situation:** The North Carolina Arboretum has on partial-term vacancy on its Board of Directors for a term ending June 30, 2019.

**Background:** The NC Arboretum Board of Directors has 17 members, with eight appointed by the Board of Governors. Terms are for four years and a person may be reelected for successive terms with a service limit of two full terms.

**Assessment:** Cheryl McMurry Kaynard is recommended for to fill this partial term.

**Action:** This item requires a vote by the Committee and a vote by the full Board of Governors.

## AGENDA ITEM

A-6. Nominations to the NC Teaching Fellows Commission ..... Steve Long

**Situation:** In August, the Committee on University Governance made seven recommendations to the Board of Governors for appointments to the NC Teaching Fellows Commission. One of the appointees is not able to serve, and the committee needs to make an additional recommendation.

**Background:** Section 10A.3 of the Appropriations Act of 2017 re-established the North Carolina Teaching Fellows program and established the North Carolina Teaching Fellows Commission. The 14-member Commission is charged with determining the program and forgivable loan recipient selection criteria and selection procedures, and to select the recipients to receive forgivable loans under the program.

**Assessment:** It is recommended that Melba Spooner, Dean of the Reich School of Education at Appalachian State University be nominated to one of the two deans of schools of education appointments, in place of Ellen McIntyre UNC Charlotte. If approved, the recommended appointees would be as follows:

Education Dean (1 of 2) ..... Mary Ann Danowitz, NC State University  
 Education Dean (2 of 2)..... Melba Spooner, Appalachian State University  
 Community College President.....Barbara Parker, Haywood Community College  
 Teacher..... Ebonie Brownlee, Onslow County Schools  
 Principal..... Mary Webb, Charlotte Mecklenburg Schools  
 Board of Education ..... Thomas Luckadoo, Catawba County Board of Education  
 Business and Industry ..... Lawrence Somers, Duke Energy Corporation

**Action:** This item requires a vote by the committee and a vote by the full Board of Governors.

## AGENDA ITEM

A-7. Discussion of Nominating Committees ..... Andrea Poole

**Situation:** The Committee will review information on the use of nominating committees by the boards of trustees of the constituent institutions, as well as governing boards nationwide.

**Background:** Many governing boards have a nominating committee, which is charged with making nominations of board officer candidates. At its July meeting, the committee requested that staff perform a review of the use of nominating committees in other states and UNC System boards for consideration at its September meeting and potential action at a future meeting.

**Assessment:** Of the 17 boards of trustees, 16 use a nominating committee for board officer elections and one has no such committee. Further details are attached.

Nationally, of a scan of 27 public governing boards, 10 have nominating committees and 17 do not. Further details are attached.

**Action:** This item is for discussion only.

## University Governing Boards' Nominating Committees

University Board	Board Size
<b>Has Nominating Committtee</b>	
University of California Board of Regents	26
Indiana University Board of Trustees	9
University of Minnesota Board of Regents	12
The Louisiana Board of Regents	15
University of Alabama Board of Trustees	17
University System of Maryland Board of Regents	17
University System of Georgia Board of Regents	19
University of Massachusetts Board of Trustees	22
California State University Board of Trustees	25
University of Vermont Board of Trustees	25
<b>Does Not Have Nominating Committee</b>	
University of Colorado Board of Regents	9
University of Missouri System Board of Curators	9
Iowa Board of Regents	9
The Kansas Board of Regents	9
University of Texas System Board of Regents	10
University of Houston System Board of Regents	10
Texas A&M University System Board of Regents	10
University of Alaska Board of Regents	11
Arizona Board of Regents	12
The State University System of Florida Board of Governors	17
State University of New York Board of Trustees	18
University of Wisconsin System Board of Regents	18
Louisiana State University Board of Supervisors	18
University of Virginia Board of Visitors	19
University of South Carolina Board of Trustees	22
University of Tennessee Board of Trustees	26
Pennsylvania State University Board of Trustees	38

### UNC Boards of Trustees' Nominating Committees

Institution	Has Nominating Committee?	# of Members	Appointed by?	# of Candidates per Office	Committee Appointed	Committee Recommends Candidates	Officer Elections Held
ASU	Yes	3	Chair	1	June	September	September
ECSU	Yes	3	Chair	Typically 1	June	September	September
ECU	Yes	3	Chair	1	April	July	July
FSU	Yes	3	Chair	1	June	July	September
NCA&T	Yes	5	Chair	1	July	May	July
NCCU	Yes	5	Chair	1	April	May	June
NCSSM	Yes	4	Chair	1	March	May	May
NCSU	Yes	3-5	Chair	1	February	April	July
UNC-CH	Yes	Varies (2 last yr.)	Chair	1	March	May	July
UNCA	Yes	3	Chair	1	April	June/August*	June/August*
UNCC	Yes	3	Chair	1	February	July	July
UNCG	Yes	5	Chair	1	July	April	July
UNCP	Yes	4	Chair	1	July	April	April
UNCSA	Yes	3	Chair	1	April	June	July
UNCW	Yes	At least 3	Chair	1	April	July	July
WCU	No			1		September	September
WSSU	Yes	4	Chair	1	June	September	September

\*Candidates are recommended in June, but re-affirmed at August meeting.

## AGENDA ITEM

A-8. Background on Report Deregulation ..... Tom Shanahan

**Situation:** The UNC Policy Manual contains significant reporting and data collection requirements in the Board of Governors policies, as well as regulations and guidelines. The Board of Governors and the president have determined that it is appropriate to update reporting and other requirements in the UNC Policy Manual to support the following goals:

- Ensure that authority and accountability for administrative actions are aligned and assigned to the appropriate executive officer or board (i.e., president, chancellor, Board of Governors, board of trustees);
- Streamline reporting and eliminate low-value reporting; and
- Eliminate outdated or incorrect provisions of existing policy.

**Background:** The Committee on Audit, Risk Management, and Compliance (CARMC) conducted a review of the reporting and data collection requirements in the UNC Policy Manual during 2017 and identified approximately 140 separate requirements, which are listed in the attached chart. Staff to each of the Board's committees then provided recommendations for the disposition of the reporting requirements, which are reflected in the documents attached. CARMC received an update and summary of the project at the May 2017 meeting. CARMC also recommended, and the board adopted, revisions to UNC Policy 100.2, to direct that future reporting requirements should not be imposed in specific policies, but instead maintained by the president on a list of required reports. Over the next several meetings, each of the Board's committees will be considering revisions to policies to remove and streamline reporting requirements.

**Assessment:** An update on the Report Deregulation portion of the Policy Review Project will be provided to the Committee on University Governance.

**Action:** This item is for information only.



# **REPORT DEREGULATION**

## ***MOVING FROM LOW VALUE COMPLIANCE REPORTING TO STRATEGIC DATA MANAGEMENT***

Committee on Audit, Risk Management, and Compliance  
May 18, 2017

# Project Goals

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- Evaluate reporting guidelines
- Prioritize strategically valuable data collection and reporting
- Centralize reporting obligations where possible to lower compliance costs
- Streamline reporting and eliminate low-value reporting



# Develop Reporting Guidelines

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A well-designed reporting requirement should:

- Inform decision-making
- Be relevant to strategic priorities/goals
- Reduce burden
- Support risk management and mitigation
- Go to the appropriate level (president, chancellor, BOT, BOG or committee)

# Centralizing Reporting Obligations

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- Current requirements are scattered throughout The Code and Policy Manual
- Requirements easier to track and meet if centrally maintained and evaluated
- Improved recognition of important data

# Eliminate Low-Value Reporting

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- Regular revision of Policy Manual
- Evaluate existing requirements with consistent criteria
- Gradually reduce reporting requirements in Policy Manual as policies are revised

# Amendment of Policy 100.2

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- No new reporting requirements in Policy Manual
- Instead, requirements created, maintained, and updated by the president
- New requirements must meet consistent criteria

THANK YOU



The Code and the UNC Policy Manual contain 139 Board of Governors' mandated reporting requirements. As represented in the chart below and attached appendix, the areas with the most reporting requirements are: Academic Programs; Financial Matters, Real Property, Endowment and Trust Funds; Personnel Policies; and Board of Governors Affairs.

<b>The Code</b>		<b>Number of Reporting Requirements</b>
Academic Freedom		2
Chancellors of Constituent Institutions		2
Delegations of Duty and Authority to Board of Trustees		1
General Provisions Concerning Standing Committees		2
Meetings and Bylaws		3
<b>UNC Policy Manual</b>		<b>Number of Reporting Requirements</b>
Academic Programs		33
Admissions, Matriculation, and Other Student Matters		8
Adoption of the Policy Manual, Rescission of Prior Policies and Promulgation of Policies		2
Affiliated Entities		2
Athletics		4
Board of Governors Affairs		15
Financial Aid		3
Financial Matters, Real Property, Endowment, and Trust Funds		26
Information Technology		1
Matters of University-Wide Significance		1
Personnel Policies		24
Sponsored Programs, Research, and Intellectual Property		3
Tuition and Fees		7
<b>Total Number of Reporting Requirements in the Code and Policy Manual</b>		<b>139</b>

**Appendix: Reporting Requirements in The Code and Policy Manual as of July 2015**

<u>Source</u>	<u>Chapter/Section</u>	<u>Chapter</u>	<u>Section Title</u>	<u>Required Report</u>
The Code	§ 602(1)	Academic Freedom	Academic Tenure	Chancellor's Report Institutional Tenure Policies
The Code	§ 602(8)	Academic Freedom	Academic Tenure	President's Report on Institutional Tenure Policies
The Code	§ 502(B)(1)	Chancellors of Constituent Institutions	Relation of the Chancellor to the Board of Governors and the President	Chancellor's Annual Institutional Operations Report to the Board of Governors
The Code	§ 502(C.) (2)	Chancellors of Constituent Institutions	Relation of the Chancellor to the Board of Trustees	Chancellor's Annual Institutional Operations Report to the Board of Trustees
The Code	Appendix 1(I)(D)	Delegations of Duty and Authority to Board of Trustees	Academic and Administrative Personell - Chancellor Selection	Preliminary Report on Chancellor Selection
The Code	§ 302 D	General Provisions Concerning Standing Committees	Subcommittees	Report on Establishment of Subcommittees of the Board of Governors
The Code	§ 302 E	General Provisions Concerning Standing Committees	Report of Standing Commitees	Annual Reports of the Standing Committees of the Board of Governors
The Code	§ 203 B(1)	Meetings and Bylaws	Other Powers and Duties (of the Board of Governors)	Report on Educational Needs and Need for a New Campus
The Code	§ 203 B(2)	Meetings and Bylaws	Other Powers and Duties (of the Board of Governors)	Report on Educational Needs and Need for a New Branch Campus
The Code	§ 203 B(4)	Meetings and Bylaws	Other Powers and Duties (of the Board of Governors)	Report on Facilities Arrangements for Delivery of Off-Site Programs
UNC Policy Manual	§ 400.1	Academic Programs	Academic Programs	Academic Program Planning Assessment and Biennial Report
UNC Policy Manual	§ 400.1.1.2 [G](I)	Academic Programs	Academic Programs	Annual Report on Degree-Related Alternative, Online, and Distance Education Programs (to SACS)
UNC Policy Manual	§ 400.1.1[R]	Academic Programs	Academic Programs	Chancellor's Report of Top Three Priorities for New Degree Programs
UNC Policy Manual	§ 400.1.1[R]	Academic Programs	Academic Programs	General Administration's Report and Recommendation to Board of Governors Concerning Requests for New Degree Programs
UNC Policy Manual	§ 400.1.10 [G]	Academic Programs	Academic Programs	Annual Report of Teacher Education Program Actions
UNC Policy Manual	§ 400.1.12[R]	Academic Programs	Academic Programs	Report/Presentation of Joint Degrees (which require Board of Governors' Approval)
UNC Policy Manual	§ 400.1.2[R]	Academic Programs	Academic Programs	President's Report/Recommendation to the Board of Governors Concerning a Proposal for a New Campus
UNC Policy Manual	§ 400.1.2[R]	Academic Programs	Academic Programs	President's Report/Recommendation to the Board of Governors Concerning a Proposal for a New Branch Campus
UNC Policy Manual	§ 400.1.4(I), (II)	Academic Programs	Academic Programs	Report of Recommended Location for the UNC Exchange Program
UNC Policy Manual	§ 400.1.4(I), (II)	Academic Programs	Academic Programs	President's Annual Report on the UNC Exchange Program
UNC Policy Manual	§ 400.1.5	Academic Programs	Academic Programs	Regular Institutional Report on Undergraduate Student Success
UNC Policy Manual	§ 400.1.5.2 [R]	Academic Programs	Academic Programs	Annual Report on Fifteen-Hour Annual Courseload Requirement; Follow-Up Report on Any Corrective Actions to be Taken (if necessary)
UNC Policy Manual	§ 400.1.5[R] (III)	Academic Programs	Academic Programs	Institutional Report on Early Warning System and Comprehensive Intervention Plan
UNC Policy Manual	§ 400.1.5[R] (III)	Academic Programs	Academic Programs	Regular Institutional Review and Report on Undergraduate Student Success
UNC Policy Manual	§ 400.1.5[R] (III)	Academic Programs	Academic Programs	Report on Campus and System-Level Retention and Graduation Rates
UNC Policy Manual	§ 400.1.5[R] (III)	Academic Programs	Academic Programs	Triennial Institutional Evaluation of Course Availability (reporting whether courses are offered often enough for students to complete their degrees within four years)
UNC Policy Manual	§ 400.1.6	Academic Programs	Academic Programs	Institutional Report of Calendar for Upcoming Academic Year
UNC Policy Manual	§ 400.1.9[G]	Academic Programs	Academic Programs	Annual Report on Continuing Education Units
UNC Policy Manual	§ 400.2.1	Academic Programs	Long-Range Planning	President's Biennial Long-Range Plan
UNC Policy Manual	§ 400.2.2	Academic Programs	Long-Range Planning	Quadrennial Report on Accountability/Goals and Assessment Measures
UNC Policy Manual	§ 400.3.2	Academic Programs	Tenure and Teaching in The University of North Carolina	Publication and Distribution of Institutional Tenure Regulations
UNC Policy Manual	§ 400.3.3	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Certification that Institutional Post-Tenure Review Policies Comply with University Policies and Guidelines
UNC Policy Manual	§ 400.3.3.1[G]	Academic Programs	Tenure and Teaching in The University of North Carolina	Triennial Evaluation of Institutional Post-Tenure Review Processes
UNC Policy Manual	§ 400.3.3.1[G]	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Certification that Institutional Post-Tenure Review Process Complied with University Policies and Required Trainings Were Conducted
UNC Policy Manual	§ 400.3.4	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report of All Institutional Policies and Procedures Required Under § 400.3.4
UNC Policy Manual	§ 400.3.4[R]	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report on Faculty Teaching Workloads (Instructional Courseload Data and Cost Data)
UNC Policy Manual	§ 400.3.5.1 [G](II)(7)	Academic Programs	Tenure and Teaching in The University of North Carolina	Report on Implementation of Guidelines in Training, Monitoring, and Evaluating Graduate Teaching Assistants
UNC Policy Manual	§ 400.3.5.1 [G](II)(7)	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report on Number of Graduate Teaching Assistants Appointed
UNC Policy Manual	§ 400.3.6.1 [G](II)	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report on Internal Distribution and Use of Allocations for Teaching Awards

**Appendix: Reporting Requirements in The Code and Policy Manual as of July 2015**

<b>Source</b>	<b>Chapter/Section</b>	<b>Chapter</b>	<b>Section Title</b>	<b>Required Report</b>
UNC Policy Manual	§ 400.3.6; 400.3.6.1 [G](III)	Academic Programs	Tenure and Teaching in The University of North Carolina	Periodic Report on Recommended Changes to University Teaching Awards Program
UNC Policy Manual	§ 400.4.3	Academic Programs	Programs Outside The University	Chancellor's Report on Service and Assistance to Public Schools
UNC Policy Manual	§ 400.5[R] (D)(1)	Academic Programs	Centers and Institutes in The University of North Carolina	Updates to List of UNC Centers and Institutes
UNC Policy Manual	§ 400.5[R](IV)(C.)	Academic Programs	Centers and Institutes in The University of North Carolina	Annual Training for Center and Institute Directors and Staff
UNC Policy Manual	§ 700.1.1.1 [R]	Admissions, Matriculation, and Other Student Matters	Regulations on Minimum Undergraduate Admission Requirements	Annual Report on Applicants Who May Require Special Consideration in Admissions
UNC Policy Manual	§ 700.1.1.1 [R]	Admissions, Matriculation, and Other Student Matters	Regulations on Minimum Undergraduate Admission Requirements	Annual Report on Completion of Mathematics Requirement by Students Who Received Exceptions/Special Consideration in Admissions
UNC Policy Manual	§ 700.1.1.1 [R]	Admissions, Matriculation, and Other Student Matters	Regulations on Minimum Undergraduate Admission Requirements	Annual Report on Admission of Students Requiring Special Consideration and Chancellor's Exceptions
UNC Policy Manual	§ 700.1.3(d)	Admissions, Matriculation, and Other Student Matters	Out-of-State Undergraduate Enrollment	Chancellor's Report on Average Combined SAT Scores for In-State and Out-of-State Freshmen
UNC Policy Manual	§ 700.4.1.1[R]	Admissions, Matriculation, and Other Student Matters	Regulation Applicable to Student Disciplinary or Conduct Procedures: Right to an Attorney or Non-Attorney Advocate for Students and Student Organizations	Tracking and Report on Cases in Which a Student Has a Right to an Attorney or Non-Attorney Advocate
UNC Policy Manual	§ 700.6.1.1[G]	Admissions, Matriculation, and Other Student Matters	Guidelines on Academic Integrity and Required Course-Clustering Analysis of Student-Athletes	Annual Report on Course-Clustering Analysis of Student-Athletes
UNC Policy Manual	§ 700.6.1[R] (II)(B)	Admissions, Matriculation, and Other Student Matters	Academic Integrity Regulations	Report of Course Grade-Point Averages for Student-Athletes and Non-Student-Athletes
UNC Policy Manual	§ 700.7.1(B)	Admissions, Matriculation, and Other Student Matters	Military Student Success	Tracking of Military Student Success
UNC Policy Manual	§ 100.2(2)(a)	Adoption of the Policy Manual, Rescission of Prior Policies and Promulgation of Policies	Procedures for adoption or amendment of policies	Notice of Proposed Adoption, Amendment, or Repeal of a Policy of the Board of Governors
UNC Policy Manual	§ 100.2(3)	Adoption of the Policy Manual, Rescission of Prior Policies and Promulgation of Policies	Procedures for adoption of regulations and guidelines	Transmittal Letter Accompanying Regulations or Guidelines Issued by the President
UNC Policy Manual	§ 1200.1(5); 1200.1.1 (IX)(B)	Affiliated Entities	Center for Public Television	Annual Report from the Center for Public Television
UNC Policy Manual	§ 1200.1(5); 1200.1.1 (IX)(B)	Affiliated Entities	Center for Public Television	Additional Reports from the Center for Public Television (Upon Request)
UNC Policy Manual	§ 1100.1 (13)	Athletics	Intercollegiate Athletics	Chancellor's Annual Intercollegiate Athletics Report
UNC Policy Manual	§ 1100.1 (14), (15)	Athletics	Intercollegiate Athletics	Chancellor's Annual Report of Student-Athlete Exceptions to the Undergraduate Admissions Policy
UNC Policy Manual	§ 1100.3	Athletics	Head Coaches' and Athletic Directors' Contracts	Submission of Proposed Deferred Compensation Clauses, Buyout Clauses, Damage Mitigation Waivers, and Loss of Outside Income Clauses in Head Coaches' and Athletic Directors' Contracts
UNC Policy Manual	§ 1100.3	Athletics	Head Coaches' and Athletic Directors' Contracts	Submission of All Head Coaches' and Athletic Directors' Contracts
UNC Policy Manual	§ 200.1(5)(d)(ii)	Board of Governors Affairs	Dual Memberships and Conflicts of Interest	President's and Chancellors' Annual Report on Dual Memberships and (Potential) Conflicts of Interest
UNC Policy Manual	§ 200.1(5)(d)(ii)	Board of Governors Affairs	Dual Memberships and Conflicts of Interest	Chancellor's Quarterly Report on Dual Memberships and (Potential) Conflicts of Interest
UNC Policy Manual	§ 200.1(5)(e.)	Board of Governors Affairs	Dual Memberships and Conflicts of Interest	Report of a Violation of the University's Conflict of Interest Policy
UNC Policy Manual	§ 200.3	Board of Governors Affairs	Selection of the President of the University of North Carolina	Presidential Search Committee's Regular Report to Board of Governors
UNC Policy Manual	§ 200.3	Board of Governors Affairs	Selection of the President of the University of North Carolina	Presidential Search Committee's Reports to State Government Officials
UNC Policy Manual	§ 200.3	Board of Governors Affairs	Selection of the President of the University of North Carolina	Presidential Search Committee Timetable (Reported to Board of Governors)
UNC Policy Manual	§ 200.4(II)	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	Board of Trustees' Self-Assessment Summary Report to President and Board of Governors
UNC Policy Manual	§ 200.4(III); See also 200.4.1[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	President's Self-Assessment Report to the Board of Governors
UNC Policy Manual	§ 200.4(III); See also 200.4.1[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governing Boards of The University of North Carolina	Quadrennial Comprehensive Review of President's Performance
UNC Policy Manual	§ 200.4(IV); See also 200.4.2[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	Chancellor's Annual Assessment of Goals and Accomplishments
UNC Policy Manual	§ 200.4(IV); See also 200.4.2[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	Quadrennial Comprehensive Review of Chancellor's Performance (Reported to Board of Governors)
UNC Policy Manual	§ 200.4(IV); See also 200.4.2[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	Quadrennial Review of Chancellor's Performance (Reported to President)
UNC Policy Manual	§ 200.5(3)	Board of Governors Affairs	Initiating and Settling Lawsuits	President's Report of Litigation Initiated Pursuant to § 200.5(3)
UNC Policy Manual	§ 200.5(5)	Board of Governors Affairs	Initiating and Settling Lawsuits	Report of Litigation Settled Pursuant to § 200.5(5)
UNC Policy Manual	§ 200.6(B)	Board of Governors Affairs	Delegation of Authority to the President	President's Report of Actions Taken Pursuant to Authority Delegated Under § 200.6
UNC Policy Manual	§ 800.3.1.1[G]	Financial Aid	Guidelines on Implementing the College Opportunity Program	Annual Report on Implementation of College Opportunity Program Guidelines



**Appendix: Reporting Requirements in The Code and Policy Manual as of July 2015**

<b>Source</b>	<b>Chapter/Section</b>	<b>Chapter</b>	<b>Section Title</b>	<b>Required Report</b>
UNC Policy Manual	§ 800.5.1[R] (10)	Financial Aid	Regulation on Financial Aid Practices	Associated Entity's Report of Gift from Lender
UNC Policy Manual	§ 800.5.1[R] (4)	Financial Aid	Regulation on Financial Aid Practices	Annual Report and Review of Financial Aid Lender List
UNC Policy Manual	§ 600.1.1(A); The University of North Carolina Design and Construction Guidelines	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	Report of Declaration of an Emergency and Use of Emergency Contracting Procedures
UNC Policy Manual	§ 600.1.1(B), (C.)	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	Report of Capital Improvement Projects the President Plans to Approve
UNC Policy Manual	§ 600.1.1(B), (C.)	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	President's Report on Interim/Short-Term Financing for Capital Improvement Projects
UNC Policy Manual	§ 600.1.3.1 [R](I)(H)	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	Report of Acquisition or Disposition of Real Property by Lease
UNC Policy Manual	§ 600.2.1(A) (14)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Funds	Comprehensive Annual Report on Endowment Funds/Property Exclusively for the Benefit of One Constituent Institution
UNC Policy Manual	§ 600.2.1(B) (16)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Funds	Comprehensive Annual Report on Endowment Funds/Property for the Benefit of the University as a Whole or for the Benefit of Two or More Constituent Institutions
UNC Policy Manual	§ 600.2.1(C) (13)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Funds	Comprehensive Annual Report on Endowment Funds/Property for the Benefit of UNC Press
UNC Policy Manual	§ 600.2.2(13)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Fund of The University of North Carolina Center for Public Television	Comprehensive Annual Report on Endowment Funds/Property for the Benefit of UNC Center for Public Television
UNC Policy Manual	§ 600.2.3(III)(1), (5)	Financial Matters, Real Property, Endowment, and Trust Funds	Distinguished Professors Endowment Trust Fund	Chancellor's Plan for Establishment of Endowed Chair(s) Funded by the Distinguished Professors Endowment Trust Fund
UNC Policy Manual	§ 600.2.3(III)(1), (5)	Financial Matters, Real Property, Endowment, and Trust Funds	Distinguished Professors Endowment Trust Fund	Amendments to Chancellor's Plan for Establishment of Endowed Chair(s) Funded by the Distinguished Professors Endowment Trust Fund
UNC Policy Manual	§ 600.2.4(II) (K)	Financial Matters, Real Property, Endowment, and Trust Funds	Custody and Management of Institutional Trust Funds and Special Funds of individual Institutions	Chancellor's Annual Report on Management of Institutional Trust Funds and Special Funds
UNC Policy Manual	§ 600.2.5.1 [G]	Financial Matters, Real Property, Endowment, and Trust Funds	Guidelines on Annual Financial Audits of University-Related Private Foundations	Annual Report of Financial Audits of University-Related Private Foundations
UNC Policy Manual	§ 600.2.5.2 [R](D)(10)	Financial Matters, Real Property, Endowment, and Trust Funds	Required Elements of University-Associated Entity Relationship	Associated Entity's Report on Implementation of a Corrective Action Plan in Response to Audit Findings
UNC Policy Manual	§ 600.2.5.2 [R](D)(2)	Financial Matters, Real Property, Endowment, and Trust Funds	Required Elements of University-Associated Entity Relationship	Associated Entity's Audit Report
UNC Policy Manual	§ 600.2.5.2 [R](I)	Financial Matters, Real Property, Endowment, and Trust Funds	Required Elements of University-Associated Entity Relationship	Associated Entity's Annual Report
UNC Policy Manual	§ 600.3.1(A) (2)	Financial Matters, Real Property, Endowment, and Trust Funds	Selection Criteria and Operating Instructions for Special Responsibility Constituent Institutions	Report of Board of Governors' Withdrawal or Reinstatement of Special Responsibility Constituent Institution Status
UNC Policy Manual	§ 600.3.1(F)	Financial Matters, Real Property, Endowment, and Trust Funds	Selection Criteria and Operating Instructions for Special Responsibility Constituent Institutions	Special Responsibility Constituent Institution's Monthly Operating Report
UNC Policy Manual	§ 600.3.3	Financial Matters, Real Property, Endowment, and Trust Funds	Expenditure of Funds Generated Through Lapsed Salaries	Plan and Justification for Expenditure of Funds Generated Through Lapsed Salaries
UNC Policy Manual	§ 600.3.4(C) (3)(b)	Financial Matters, Real Property, Endowment, and Trust Funds	Granting of Management Flexibility to Appoint and Fix Compensation	Report of New or Modified Compensation Policies and Salary Ranges (from Institution with Management Flexibility)
UNC Policy Manual	§ 600.3.4(C) (3)(b)	Financial Matters, Real Property, Endowment, and Trust Funds	Granting of Management Flexibility to Appoint and Fix Compensation	Annual Report from Institution with Management Flexibility
UNC Policy Manual	§ 600.3.4(E) (3)	Financial Matters, Real Property, Endowment, and Trust Funds	Granting of Management Flexibility to Appoint and Fix Compensation	Personnel and Tenure Committee's Report of Institutions Approved for Management Flexibility for Personnel Appointments
UNC Policy Manual	§ 600.5.4 (IV), (V)	Financial Matters, Real Property, Endowment, and Trust Funds	Contracts to Obtain the Services of a Consultant	Annual Report on Contracts for Consulting Services (from constituent institution to board of trustees)
UNC Policy Manual	§ 600.5.4 (IV), (V)	Financial Matters, Real Property, Endowment, and Trust Funds	Contracts to Obtain the Services of a Consultant	Annual Report on Contracts for Consulting Services (from constituent institution to vice president for finance)
UNC Policy Manual	§ 600.5.4 (IV), (V)	Financial Matters, Real Property, Endowment, and Trust Funds	Contracts to Obtain the Services of a Consultant	Annual Report on Contracts for Consulting Services (from other units of the University to vice president for finance)
UNC Policy Manual	§ 600.6.1	Financial Matters, Real Property, Endowment, and Trust Funds	The University of North Carolina Policy of Sustainability	Biennial Review and Recommended Revisions to UNC Sustainability Policy
UNC Policy Manual	§ 600.6.3[G] (3)	Financial Matters, Real Property, Endowment, and Trust Funds	Guidelines on Recycling	Annual Report on Solid Waste Recycling and Disposal
UNC Policy Manual	§ 1400.1	Information Technology	The Use of Information Technology	Institutional Plans and Annual Reports Must Address Progress in Use of Information Technology
UNC Policy Manual	§ 1300.6	Matters of University-Wide Significance	Efficiencies and Effectiveness	President's Annual Report on Efficiency and Effectiveness

**Appendix: Reporting Requirements in The Code and Policy Manual as of July 2015**

<u>Source</u>	<u>Chapter/Section</u>	<u>Chapter</u>	<u>Section Title</u>	<u>Required Report</u>
UNC Policy Manual	§ 300.1.1(II) (E)(4)	Personnel Policies	Senior Academic and Administrative Officers	President's Report of an SAAO's Leave of Absence Exceeding 90 Days
UNC Policy Manual	§ 300.1.4	Personnel Policies	Senior Academic and Administrative Officers	President's Report on the Implementation of § 300.1.4
UNC Policy Manual	§ 300.1.4	Personnel Policies	Senior Academic and Administrative Officers	President's Report on the Efficacy of § 300.1.4 and Recommendations for Improvement
UNC Policy Manual	§ 300.1.6.2 (1)(E.)	Personnel Policies	Senior Academic and Administrative Officers	Chancellor's or President's Work Plan for Research Leave to be Taken Pursuant to § 300.1.6.2(1)
UNC Policy Manual	§ 300.1.6.2 (1)(E.)	Personnel Policies	Senior Academic and Administrative Officers	Chancellor's or President's Summary Report of Research Leave Taken Pursuant to § 300.1.6.2(1)
UNC Policy Manual	§ 300.1.7[R] (7)	Personnel Policies	Senior Academic and Administrative Officers	Report of Approved Lobbying Activity (to Federal Relations Officer)
UNC Policy Manual	§ 300.2.14(E.)	Personnel Policies	Employees Exempt from the State Personnel Act	Report of (Proposed) Institutional Nonsalary and Deferred Compensation Policies
UNC Policy Manual	§ 300.2.14(E.)	Personnel Policies	Employees Exempt from the State Personnel Act	Report of (Proposed) Changes to Institutional Nonsalary and Deferred Compensation Policies for General Administration Review and Board of Trustees' Approval
UNC Policy Manual	§ 300.2.14[R]	Personnel Policies	Employees Exempt from the State Personnel Act	Report of Proposed Annual Contributions to Chancellors' Retirement Plans for Board of Governors' Review and Approval
UNC Policy Manual	§ 300.2.2(II) (A)	Personnel Policies	Employees Exempt from the State Personnel Act	Report of Institutional Policies and Procedures Concerning Individual Conflicts of Interest
UNC Policy Manual	§ 300.2.2(II) (A)	Personnel Policies	Employees Exempt from the State Personnel Act	Report of Substantial Modifications to Institutional Policies and Procedures Concerning Individual Conflicts of Interest
UNC Policy Manual	§ 300.2.2.1 [R](I)(E.)	Personnel Policies	Employees Exempt from the State Personnel Act	Chancellor's Report Summarizing Faculty and EPA Non-Faculty Employees' Notices of Intent to Engage in External Professional Activities for Pay (to General Administration)
UNC Policy Manual	§ 300.2.2.1 [R](I)(E.)	Personnel Policies	Employees Exempt from the State Personnel Act	General Administration's Report Summarizing Faculty and EPA Non-Faculty Employees' Notices of Intent to Engage in External Professional Activities for Pay (to President)
UNC Policy Manual	§ 300.2.4[R] (1)	Personnel Policies	Employees Exempt from the State Personnel Act	Report of Proposed Academic Personnel Actions
UNC Policy Manual	§ 300.4.2(E.)	Personnel Policies	Improper Relations	Chancellor's Annual Report on Employment of Related Persons
UNC Policy Manual	§ 300.5.1(2), (3)	Personnel Policies	Political Activities of Employees	Chancellor's Report on Political Activities of Employees (Part-Time Offices for Which Compensation is More than Nominal)
UNC Policy Manual	§ 300.5.1(5)	Personnel Policies	Political Activities of Employees	Senior Administrative Officer's Petition for a Leave of Absence for a Purpose Other than Political Candidacy or Officeholding
UNC Policy Manual	§ 300.5.2(II)	Personnel Policies	Political Activities of Employees	Employee's Report of Candidacy for a Minor Public Office
UNC Policy Manual	§ 300.5.2(II)	Personnel Policies	Political Activities of Employees	Employee's Petition for Unpaid Leave for Purpose of Political Candidacy or Officeholding (Major Public Offices)
UNC Policy Manual	§ 300.5.2(III)	Personnel Policies	Political Activities of Employees	Employee's Petition to Rebut Presumed Conflict of Interest Caused by Political Candidacy or Officeholding (Major Public Offices)
UNC Policy Manual	§ 300.5.4	Personnel Policies	Political Activities of Employees	Chancellor's Report of Actions Taken Pursuant to Expedited Petitions for Unpaid Leave and/or to Rebut Presumption of Conflict of Interest Caused by Acceptance of an Appointive Public Office (Major Public Offices)
UNC Policy Manual	§ 300.7.2.1[G]	Personnel Policies	Retirement	Report of Institutional Guidelines for Implementation of Phased Retirement Program
UNC Policy Manual	§ 300.7.2.1[G]	Personnel Policies	Retirement	Report of Substantive Changes to Institutional Guidelines for Implementation of Phased Retirement Program
UNC Policy Manual	§ 300.7.2.1[G]	Personnel Policies	Retirement	Distribution of Institutional Guidelines for Implementation of Phased Retirement Program (and Related Documents)
UNC Policy Manual	§ 500.1(B), (C.)	Sponsored Programs, Research, and Intellectual Property	University Research Relations with Private Enterprise	Reports on Agreements that Involve Joint Use of University Facilities for Proprietary Purposes or Purport to Restrict the Publication of Faculty or Student Work
UNC Policy Manual	§ 500.4[R]	Sponsored Programs, Research, and Intellectual Property	Administering Sponsored Programs	Report on Sponsored Programs (Submission, Award, and Expenditure Data)
UNC Policy Manual	§ 500.5	Sponsored Programs, Research, and Intellectual Property	Research Facilities and Administration Receipts Reporting	Annual University Research Facilities and Administration Receipts Report
UNC Policy Manual	§ 1000.1.1(I) (4)	Tuition and Fees	Tuition Rates	Report on Use of Funds from Campus-Initiated Tuition Rate Increases
UNC Policy Manual	§ 1000.1.1(II)(2), (3)	Tuition and Fees	Tuition Rates	Report of Recommended Fees (from Board of Trustees to President) (even-numbered years)
UNC Policy Manual	§ 1000.1.1(II)(2), (3)	Tuition and Fees	Tuition Rates	Report of Recommended Fees (from President to Budget and Finance Committee) (even-numbered years)
UNC Policy Manual	§ 1000.1.1(II)(2), (3)	Tuition and Fees	Tuition Rates	Report of Proposed Fee Increases (odd-numbered years)
UNC Policy Manual	§ 1000.1.1(II)(2), (3)	Tuition and Fees	Tuition Rates	Chancellor's Annual Report of Miscellaneous Service Charges
UNC Policy Manual	§ 1000.1.3.1 [G](V)	Tuition and Fees	Tuition Rates	Annual Report of Special Tuition Rates Granted to, and Tuition Amounts Remitted by, Special Talent Graduate and Nonresident Students
UNC Policy Manual	§ 1000.2.2.1 [R](VII)	Tuition and Fees	Tuition Waivers	Report of Policies and Procedures for Waiver of Tuition and Fees for Faculty and Staff

### Recommended Disposition of Reporting Requirements

Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 600.1.1(A); The University of North Carolina Design and Construction Guidelines	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	Report of Declaration of an Emergency and Use of Emergency Contracting Procedures	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.1.1(B), (C.)	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	Report of Capital Improvement Projects the President Plans to Approve	<b>Dispose</b>	Budget & Finance
UNC Policy Manual	§ 600.1.1(B), (C.)	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	President's Report on Interim/Short-Term Financing for Capital Improvement Projects	<b>Further Evaluate</b>	Budget & Finance
UNC Policy Manual	§ 600.1.3.1 [R](I)(H)	Financial Matters, Real Property, Endowment, and Trust Funds	Real Property	Report of Acquisition or Disposition of Real Property by Lease	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.1(A) (14)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Funds	Comprehensive Annual Report on Endowment Funds/Property Exclusively for the Benefit of One Constituent Institution	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.1(B) (16)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Funds	Comprehensive Annual Report on Endowment Funds/Property for the Benefit of the University as a Whole or for the Benefit of Two or More Constituent Institutions	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.1(C) (13)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Funds	Comprehensive Annual Report on Endowment Funds/Property for the Benefit of UNC Press	<b>Further Evaluate</b>	Budget & Finance
UNC Policy Manual	§ 600.2.2(13)	Financial Matters, Real Property, Endowment, and Trust Funds	Endowment Fund of The University of North Carolina Center for Public Television	Comprehensive Annual Report on Endowment Funds/Property for the Benefit of UNC Center for Public Television	<b>Further Evaluate</b>	Budget & Finance
UNC Policy Manual	§ 600.2.3(III)(1), (5)	Financial Matters, Real Property, Endowment, and Trust Funds	Distinguished Professors Endowment Trust Fund	<ul style="list-style-type: none"> <li>Chancellor's Plan for Establishment of Endowed Chair(s) Funded by the Distinguished Professors Endowment Trust Fund</li> <li>Amendments to Chancellor's Plan for Establishment of Endowed Chair(s) Funded by the Distinguished Professors Endowment Trust Fund</li> </ul>	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.4(II) (K)	Financial Matters, Real Property, Endowment, and Trust Funds	Custody and Management of Institutional Trust Funds and Special Funds of individual Institutions	Chancellor's Annual Report on Management of Institutional Trust Funds and Special Funds	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.5.1 [G]	Financial Matters, Real Property, Endowment, and Trust Funds	Guidelines on Annual Financial Audits of University-Related Private Foundations	Annual Report of Financial Audits of University-Related Private Foundations	<b>Keep</b>	Budget & Finance

Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 600.2.5.2 [R](D)(10)	Financial Matters, Real Property, Endowment, and Trust Funds	Required Elements of University-Associated Entity Relationship	Associated Entity's Report on Implementation of a Corrective Action Plan in Response to Audit Findings	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.5.2 [R](D)(2)	Financial Matters, Real Property, Endowment, and Trust Funds	Required Elements of University-Associated Entity Relationship	Associated Entity's Audit Report	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.2.5.2 [R](I)	Financial Matters, Real Property, Endowment, and Trust Funds	Required Elements of University-Associated Entity Relationship	Associated Entity's Annual Report	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.3.1(A) (2)	Financial Matters, Real Property, Endowment, and Trust Funds	Selection Criteria and Operating Instructions for Special Responsibility Constituent Institutions	Report of Board of Governors' Withdrawal or Reinstatement of Special Responsibility Constituent Institution Status	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.3.1(F)	Financial Matters, Real Property, Endowment, and Trust Funds	Selection Criteria and Operating Instructions for Special Responsibility Constituent Institutions	Special Responsibility Constituent Institution's Monthly Operating Report	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 600.3.3	Financial Matters, Real Property, Endowment, and Trust Funds	Expenditure of Funds Generated Through Lapsed Salaries	Plan and Justification for Expenditure of Funds Generated Through Lapsed Salaries	<b>Dispose</b>	Budget & Finance
UNC Policy Manual	§ 600.5.4 (IV), (V)	Financial Matters, Real Property, Endowment, and Trust Funds	Contracts to Obtain the Services of a Consultant	Annual Report on Contracts for Consulting Services: <ul style="list-style-type: none"> <li>• From constituent institution to board of trustees</li> <li>• From constituent institution to vice president for finance</li> <li>• From other units of the University to vice president for finance</li> </ul>	<b>Dispose</b>	Budget & Finance
UNC Policy Manual	§ 600.6.1	Financial Matters, Real Property, Endowment, and Trust Funds	The University of North Carolina Policy of Sustainability	Biennial Review and Recommended Revisions to UNC Sustainability Policy	<b>Further Evaluate</b>	Budget & Finance
UNC Policy Manual	§ 600.6.3[G] (3)	Financial Matters, Real Property, Endowment, and Trust Funds	Guidelines on Recycling	Annual Report on Solid Waste Recycling and Disposal	<b>Dispose</b>	Budget & Finance
UNC Policy Manual	§ 1000.1.1(I) (4)	Tuition and Fees	Tuition Rates	Report on Use of Funds from Campus-Initiated Tuition Rate Increases	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 1000.1.1(II)(2), (3)	Tuition and Fees	Tuition Rates	<ul style="list-style-type: none"> <li>• Report of Recommended Fees from Board of Trustees to President (even-numbered years)</li> <li>• Report of Recommended Fees from President to Budget and Finance Committee (even-numbered years)</li> <li>• Report of Proposed Fee Increases (odd-numbered years)</li> <li>• Chancellor's Annual Report of Miscellaneous Service Charges</li> </ul>	<b>Keep</b>	Budget & Finance

Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 1000.1.3.1 [G](V)	Tuition and Fees	Tuition Rates	Annual Report of Special Tuition Rates Granted to, and Tuition Amounts Remitted by, Special Talent Graduate and Nonresident Students	<b>Keep</b>	Budget & Finance
UNC Policy Manual	§ 1000.2.2.1 [R](VII)	Tuition and Fees	Tuition Waivers	Report of Policies and Procedures for Waiver of Tuition and Fees for Faculty and Staff	<b>Dispose</b>	Budget & Finance
UNC Policy Manual	§ 1200.1(5); 1200.1.1 (IX)(B)	Affiliated Entities	Center for Public Television	Annual Report from the Center for Public Television	<b>Dispose</b>	Budget & Finance
UNC Policy Manual	§ 1400.1	Information Technology	The Use of Information Technology	Institutional Plans and Annual Reports Must Address Progress in Use of Information Technology	<b>Further Evaluate</b>	Budget & Finance
UNC Policy Manual	§ 400.1.10 [G]	Academic Programs	Academic Programs	Annual Report of Teacher Education Program Actions	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.1.12	Academic Programs	Academic Programs	Report/Presentation of Joint Degrees (which require Board of Governors' Approval)	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.1.4(I), (II)	Academic Programs	Academic Programs	<ul style="list-style-type: none"> <li>• Report of Recommended Location for the UNC Exchange Program</li> <li>• President's Annual Report on the UNC Exchange Program</li> </ul>	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.1.5.2 [R]	Academic Programs	Academic Programs	Annual Report on Fifteen-Hour Annual Course load Requirement; Follow-Up Report on Any Corrective Actions to be Taken (if necessary)	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.1.5[R] (III)	Academic Programs	Academic Programs	<ul style="list-style-type: none"> <li>• Institutional Report on Early Warning System and Comprehensive Intervention Plan</li> <li>• Regular Institutional Review and Report on Undergraduate Student Success</li> <li>• Report on Campus and System-Level Retention and Graduation Rates</li> <li>• Triennial Institutional Evaluation of Course Availability (reporting whether courses are offered often enough for <u>students to complete their degrees within four years</u>)</li> </ul>	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.1.6	Academic Programs	Academic Programs	Institutional Report of Calendar for Upcoming Academic Year	<b>Keep</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.1.9[G]	Academic Programs	Academic Programs	Annual Report on Continuing Education Units	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.2.1	Academic Programs	Long-Range Planning	President's Biennial Long-Range Plan	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.2.1.1[R]			Regulations on Long Range Planning - 2006-2011-Reporting on Strategic Plan by campuses	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.2.2	Academic Programs	Long-Range Planning	Quadrennial Report on Accountability/Goals and Assessment Measures	<b>Dispose</b>	Educational Planning, Policies & Programs

Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 400.3.2	Academic Programs	Tenure and Teaching in The University of North Carolina	Publication and Distribution of Institutional Tenure Regulations	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.3	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Certification that Institutional Post-Tenure Review Policies Comply with University Policies and Guidelines	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.3.1[G]	Academic Programs	Tenure and Teaching in The University of North Carolina	<ul style="list-style-type: none"> <li>• Annual Certification that Institutional Post-Tenure Review Process Complied with University Policies and Required Trainings Were Conducted</li> <li>• Triennial Evaluation of Institutional Post-Tenure Review Processes</li> </ul>	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.4	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report of All Institutional Policies and Procedures Required Under § 400.3.4	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.4[R]	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report on Faculty Teaching Workloads (Instructional Course load Data and Cost Data)	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.5.1 [G](II)(7)	Academic Programs	Tenure and Teaching in The University of North Carolina	<ul style="list-style-type: none"> <li>• Report on Implementation of Guidelines in Training, Monitoring, and Evaluating Graduate Teaching Assistants</li> <li>• Annual Report on Number of Graduate Teaching Assistants Appointed</li> </ul>	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.6.1 [G](II)	Academic Programs	Tenure and Teaching in The University of North Carolina	Annual Report on Internal Distribution and Use of Allocations for Teaching Awards	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.3.6; 400.3.6.1 [G](III)	Academic Programs	Tenure and Teaching in The University of North Carolina	Periodic Report on Recommended Changes to University Teaching Awards Program	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.4.3	Academic Programs	Programs Outside The University	Chancellor's Report on Service and Assistance to Public Schools	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.5[R] (D)(1)	Academic Programs	Centers and Institutes in The University of North Carolina	Updates to List of UNC Centers and Institutes	<b>Further Evaluate</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 400.5[R](IV)(C.)	Academic Programs	Centers and Institutes in The University of North Carolina	Annual Training for Center and Institute Directors and Staff	<b>Further Evaluate</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 500.1(B), (C.)	Sponsored Programs, Research, and Intellectual Property	University Research Relations with Private Enterprise	Reports on Agreements that Involve Joint Use of University Facilities for Proprietary Purposes or Purport to Restrict the Publication of Faculty or Student Work	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 500.4[R]	Sponsored Programs, Research, and Intellectual	Administering Sponsored Programs	Report on Sponsored Programs (Submission, Award, and Expenditure Data)	<b>Further Evaluate</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 500.5	Sponsored Programs, Research, and Intellectual Property	Research Facilities and Administration Receipts Reporting	Annual University Research Facilities and Administration Receipts Report	<b>Further Evaluate</b>	Educational Planning, Policies & Programs

Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 700.1.1.1 [R]	Admissions, Matriculation, and Other Student Matters	Regulations on Minimum Undergraduate Admission Requirements	<ul style="list-style-type: none"> <li>• Annual Report on Applicants Who May Require Special Consideration in Admissions</li> <li>• Annual Report on Completion of Mathematics Requirement by Students Who Received Exceptions/Special Consideration in Admissions</li> <li>• Annual Report on Admission of Students Requiring Special Consideration and Chancellor's Exceptions</li> </ul>	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 700.1.3(d)	Admissions, Matriculation, and Other Student Matters	Out-of-State Undergraduate Enrollment	Chancellor's Report on Average Combined SAT Scores for In-State and Out-of-State Freshmen	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 700.4.1.1[R]	Admissions, Matriculation, and Other Student Matters	Regulation Applicable to Student Disciplinary or Conduct Procedures: Right to an Attorney or Non-Attorney Advocate for Students and Student Organizations	Tracking and Report on Cases in Which a Student Has a Right to an Attorney or Non-Attorney Advocate	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 700.6.1.1[G]	Admissions, Matriculation, and Other Student Matters	Guidelines on Academic Integrity and Required Course-Clustering Analysis of Student-Athletes	Annual Report on Course-Clustering Analysis of Student-Athletes	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 700.6.1[R] (II)(B)	Admissions, Matriculation, and Other Student Matters	Academic Integrity Regulations	Report of Course Grade-Point Averages for Student-Athletes and Non-Student-Athletes	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 700.7.1(B)	Admissions, Matriculation, and Other Student Matters	Military Student Success	Tracking of Military Student Success	<b>Further Evaluate</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 800.3.1.1[G]	Financial Aid	Guidelines on Implementing the College Opportunity Program	Annual Report on Implementation of College Opportunity Program Guidelines	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 800.5.1[R] (10)	Financial Aid	Regulation on Financial Aid Practices	Associated Entity's Report of Gift from Lender	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 800.5.1[R] (4)	Financial Aid	Regulation on Financial Aid Practices	Annual Report and Review of Financial Aid Lender List	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 1100.1 (13)	Athletics	Intercollegiate Athletics	Chancellor's Annual Intercollegiate Athletics Report	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 1100.1 (14), (15)	Athletics	Intercollegiate Athletics	Chancellor's Annual Report of Student-Athlete Exceptions to the Undergraduate Admissions Policy	<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 1100.1.1[R]	Athletics	Financial and Other Reporting		<b>Dispose</b>	Educational Planning, Policies & Programs
UNC Policy Manual	§ 300.1.1(II) (E)(4)	Personnel Policies	Senior Academic and Administrative Officers	President's Report of an SAAO's Leave of Absence Exceeding 90 Days	<b>Keep</b>	Personnel & Tenure



Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 300.1.4	Personnel Policies	Senior Academic and Administrative Officers	<ul style="list-style-type: none"> <li>• President's Report on the Implementation of § 300.1.4</li> <li>• President's Report on the Efficacy of § 300.1.4 and Recommendations for Improvement</li> </ul>	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.1.6.2 (1)(E.)	Personnel Policies	Senior Academic and Administrative Officers	<ul style="list-style-type: none"> <li>• Chancellor's or President's Work Plan for Research Leave to be Taken Pursuant to § 300.1.6.2(1)</li> <li>• Chancellor's or President's Summary Report of Research Leave Taken Pursuant to § 300.1.6.2(1)</li> </ul>	<b>Keep</b>	Personnel & Tenure
UNC Policy Manual	§ 300.1.7[R] (7)	Personnel Policies	Senior Academic and Administrative Officers	Report of Approved Lobbying Activity (to Federal Relations Officer)	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.2.14(E.)	Personnel Policies	Employees Exempt from the State Personnel Act	<ul style="list-style-type: none"> <li>• Report of (Proposed) Institutional Non salary and Deferred Compensation Policies</li> <li>• Report of (Proposed) Changes to Institutional Non salary and Deferred Compensation Policies for General Administration Review and Board of Trustees' Approval</li> </ul>	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.2.14[R]	Personnel Policies	Employees Exempt from the State Personnel Act	Report of Proposed Annual Contributions to Chancellors' Retirement Plans for Board of Governors' Review and Approval	<b>Further Evaluate</b>	Personnel & Tenure
UNC Policy Manual	§ 300.2.2(II) (A)	Personnel Policies	Employees Exempt from the State Personnel Act	<ul style="list-style-type: none"> <li>• Report of Institutional Policies and Procedures Concerning Individual Conflicts of Interest</li> <li>• Report of Substantial Modifications to Institutional Policies and Procedures Concerning Individual Conflicts of Interest</li> </ul>	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.2.2.1 [R](I)(E.)	Personnel Policies	Employees Exempt from the State Personnel Act	<ul style="list-style-type: none"> <li>• Chancellor's Report Summarizing Faculty and EPA Non-Faculty Employees' Notices of Intent to Engage in External Professional Activities for Pay (to General Administration)</li> <li>• General Administration's Report Summarizing Faculty and EPA Non-Faculty Employees' Notices of Intent to Engage in External Professional Activities for Pay (to President)</li> </ul>	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.2.4[R] (1)	Personnel Policies	Employees Exempt from the State Personnel Act	Report of Proposed Academic Personnel Actions	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.4.2(E.)	Personnel Policies	Improper Relations	Chancellor's Annual Report on Employment of Related Persons	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.5.2	Personnel Policies	Political Activities of Employees	Chancellor's Report of Actions Taken Pursuant to Expedited Petitions for Unpaid Leave and/or to Rebut Presumption of Conflict of Interest Caused by Acceptance of an Appointive Public Office (Major Public Offices)	<b>Dispose</b>	Personnel & Tenure
UNC Policy Manual	§ 300.5.2(II)	Personnel Policies	Political Activities of Employees	Employee's Petition for Unpaid Leave for Purpose of Political Candidacy or Office holding (Major Public Offices)	<b>Keep</b>	Personnel & Tenure



Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 300.5.2(II, III)	Personnel Policies	Political Activities of Employees	Employee's Petition to Rebut Presumed Conflict of Interest Caused by Political Candidacy or Office holding (Major Public Offices)	<b>Keep</b>	Personnel & Tenure
UNC Policy Manual	§ 300.7.2.1[G]	Personnel Policies	Retirement	<ul style="list-style-type: none"> <li>• Report of Institutional Guidelines for Implementation of Phased Retirement Program.</li> <li>• Report of Substantive Changes to Institutional Guidelines for Implementation of Phased Retirement Program</li> </ul>	<b>Keep</b>	Personnel & Tenure
The Code	§ 302 E	General Provisions Concerning Standing Committees	Report of Standing Committees	Annual Reports of the Standing Committees of the Board of Governors	<b>Dispose</b>	University Governance
The Code	§ 502(B)(1))	Chancellors of Constituent Institutions	Relation of the Chancellor to the Board of Governors and the President	Chancellor's Annual Institutional Operations Report to the Board of Governors	<b>Dispose</b>	University Governance
The Code	§ 502(C.)(2)	Chancellors of Constituent Institutions	Relation of the Chancellor to the Board of Trustees	Chancellor's Annual Institutional Operations Report to the Board of Trustees	<b>Dispose</b>	University Governance
The Code	§ 602(1)	Academic Freedom	Academic Tenure	Chancellor's Report Institutional Tenure Policies	<b>Dispose</b>	University Governance
The Code	§ 602(8)	Academic Freedom	Academic Tenure	President's Report on Institutional Tenure Policies	<b>Dispose</b>	University Governance
UNC Policy Manual	§ 100.2(2)(a)	Adoption of the Policy Manual, Rescission of Prior Policies and Promulgation of Policies	Procedures for adoption or amendment of policies	Notice of Proposed Adoption, Amendment, or Repeal of a Policy of the Board of Governors	<b>Keep</b>	University Governance
UNC Policy Manual	§ 100.2(3)	Adoption of the Policy Manual, Rescission of Prior Policies and Promulgation of Policies	Procedures for adoption of regulations and guidelines	Transmittal Letter Accompanying Regulations or Guidelines Issued by the President	<b>Keep</b>	University Governance
UNC Policy Manual	§ 200.1(5)(d)(ii)	Board of Governors Affairs	Dual Memberships and Conflicts of Interest	<ul style="list-style-type: none"> <li>• President's and Chancellors' Annual Report on Dual Memberships and (Potential) Conflicts of Interest</li> <li>• Chancellor's Quarterly Report on Dual Memberships and (Potential) Conflicts of Interest</li> </ul>	<b>Dispose</b>	University Governance
UNC Policy Manual	§ 200.1(5)(e.)	Board of Governors Affairs	Dual Memberships and Conflicts of Interest	Report of a Violation of the University's Conflict of Interest Policy	<b>Further Evaluate</b>	University Governance
UNC Policy Manual	§ 200.4(II)	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	Board of Trustees' Self-Assessment Summary Report to President and Board of Governors	<b>Further Evaluate</b>	University Governance
UNC Policy Manual	§ 200.4(III); See also 200.4.1[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	<ul style="list-style-type: none"> <li>• President's Self-Assessment Report to the Board of Governors</li> <li>• Quadrennial Comprehensive Review of President's Performance</li> </ul>	<b>Keep</b>	University Governance

Source	Chapter/Section	Chapter	Section Title	Required Report	Recommendation	Committee of Jurisdiction
UNC Policy Manual	§ 200.4(IV); See also 200.4.2[G]	Board of Governors Affairs	Assessment Process for the Chief Executives and Governors' Boards	<ul style="list-style-type: none"> <li>• Chancellor's Annual Assessment of Goals and Accomplishments</li> <li>• Quadrennial Comprehensive Review of Chancellor's Performance (Reported to Board of Governors)</li> <li>• Quadrennial Review of Chancellor's Performance (Reported to President)</li> </ul>	<b>Keep</b>	University Governance
UNC Policy Manual	§ 200.5(3)	Board of Governors Affairs	Initiating and Settling Lawsuits	President's Report of Litigation Initiated Pursuant to § 200.5(3)	<b>Dispose</b>	University Governance
UNC Policy Manual	§ 200.5(5)	Board of Governors Affairs	Initiating and Settling Lawsuits	Report of Litigation Settled Pursuant to § 200.5(5)	<b>Dispose</b>	University Governance
UNC Policy Manual	§ 200.6(B)	Board of Governors Affairs	Delegation of Authority to the President	President's Report of Actions Taken Pursuant to Authority Delegated Under § 200.6	<b>Keep</b>	University Governance
UNC Policy Manual	§ 1300.6	Matters of University-Wide Significance	Efficiencies and Effectiveness	<ul style="list-style-type: none"> <li>• President's Annual Report on Efficiency and Effectiveness</li> <li>• Annual Report on the progress of efficiency initiatives and metrics</li> </ul>	<b>Dispose</b>	University Governance

## AGENDA ITEM

A-9. Report Deregulation – Updates to the UNC Policy Manual ..... Tom Shanahan

**Situation:** The UNC Policy Manual imposes reporting and data collection requirements on the University and its constituent institutions. While some of the reporting requirements are essential, many others have accumulated over a period of years, and no longer provide information that is necessary for business and performance analysis. In addition, the reporting and data collection requirements are scattered throughout the policy manual, making it difficult for institutions to comply with the requirements in an effective and efficient manner.

**Background:** The president's staff has undertaken a thorough review of the UNC Policy Manual as part of a project overseen by the Committee on Audit, Risk Management, and Compliance (CAMRC). Some of the reporting requirements are outdated, have a compliance and regulatory focus, or are not designed to assist the Board with performance analysis. The Board recently revised its policy on reporting (UNC Policy 100.2) to provide that future data collection and reporting to the Board, University leadership, and the public, should: (1) inform decision-making; (2) be relevant to strategic priorities/goals; (3) be cost effective compared to the reporting burden; (4) support risk management and risk mitigation; and (5) go to the appropriate level (president, chancellor, board of trustees, Board of Governors, or committee). Reporting requirements should also be centrally maintained by the president and easily accessible.

**Assessment:** The proposed policy revisions and updates to select UNC policies presented to the committee for review are designed to eliminate or streamline reporting requirements consistent with the Board's policy. A description of each policy or regulation that has been revised or is being presented to the committee for action is attached. Policies require action by the committee. Regulations and guidelines are presented for information only.

**Action:** This item requires a vote by the committee, with a full Board vote through the consent agenda at the next meeting.

**Constituent Universities**

Appalachian  
State University

East Carolina  
University

Elizabeth City  
State University

Fayetteville State  
University

North Carolina  
Agricultural and  
Technical State  
University

North Carolina  
Central University

North Carolina  
State University  
at Raleigh

University of  
North Carolina  
at Asheville

University of  
North Carolina  
at Chapel Hill

University of  
North Carolina  
at Charlotte

University of  
North Carolina  
at Greensboro

University of  
North Carolina  
at Pembroke

University of  
North Carolina  
at Wilmington

University of  
North Carolina  
School of the Arts

Western Carolina  
University

Winston-Salem  
State University

**Constituent High School**

North Carolina  
School of Science  
and Mathematics

Anti-Equity Opportunity/  
Affirmative Action Employer

**Legal Affairs**

Phone: 919-962-4588  
Fax: 919-962-0477

**Summary of Draft Amendments to *The Code* and Policy Manual**

**Code Section 502 B(1).** This section of *The Code* describes the responsibilities of a constituent institution's chancellor to the Board of Governors and the president. Among these responsibilities, is the creation and delivery of an annual statutorily required report on the operation of the institution for the preceding year. This section does not provide detail about the content of the report. The proposed changes to this section removes the reporting requirement. The requirement to create this report would be maintained within a list of reports required by the president. The report's contents could be modified to deliver operationally useful information to evaluate implementation of the University's strategic plan.

**Code Section 502 C(2).** This section of *The Code* describes the responsibilities of a constituent institution's chancellor to the board of trustees. Among these responsibilities is the creation and delivery of an annual statutorily required report on the operation of the institution for the preceding year. This section does not provide detail about the content of the report. The proposed changes to this section removes the reporting requirement. The requirement to create this report would be maintained within a list of reports required by the president. The report's contents could be modified to deliver operationally useful information to evaluate implementation of the University's strategic plan.

**Policy Manual Section 1300.6.** This section of the Policy Manual establishes the University's commitment to identify and implement efficiencies within its core mission of teaching, research, and public service. The section mandates a report by the president to the Board of Governors at least annually on the progress of efficiency initiatives and associated metrics. The proposed change would eliminate the requirement to produce an annual report. The University's reporting of efficiencies could be part of the strategic plan implementation.

CHAPTER V - OFFICERS OF THE UNIVERSITY  
SECTION 502. CHANCELLORS OF CONSTITUENT INSTITUTIONS.

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502 B. Relation of the Chancellor to the Board of Governors and the President.

(1) It shall be the duty of the chancellor to keep the president, and through the president the Board of Governors, fully informed concerning the operations and needs of the institution. Upon request, the chancellor shall be available to confer with and make reports to the president or with the Board of Governors concerning matters that pertain to the institution. [See G.S. 116-34(c)] ~~As of June 30 of each year, the chancellor shall prepare for the Board of Governors a detailed report on the operation of the institution for the preceding year. [See G.S. 116-34(a)] The chancellor shall make such additional reports to the president or the Board of Governors as the president or the Board of Governors may require.~~

(2) The chancellor shall make recommendations for development of the educational programs of the institution [See G.S. 116-34(d)] and shall serve as general adviser to the president, and through the president the Board of Governors, with respect to all programs and activities of the institution.

(3) The chancellor shall be responsible to the president for the administration of the institution, including the enforcement of the decisions, actions, policies, and regulations of the Board of Governors applicable to the institution.

(4) Subject to policies prescribed by the Board of Governors and by the institutional board of trustees, the chancellor shall make recommendations for the appointment of personnel within the institution. [See G.S. 116-34(d)] With respect to all personnel matters, including appointments, promotions, removals, and compensation for the institution's academic, administrative, and other staffs, which are required to be acted upon by the Board of Governors, the chancellor shall make recommendations to the president.

(5) The chancellor shall present to the president all matters concerning the institution which are to be considered by the Board of Governors or any of its committees. In accordance with prescribed administrative procedures uniformly applicable to all institutions, the chancellor shall participate in the development of the proposed budget of the University of North Carolina.

(6) The chancellor shall be the official medium of communication between the president and all deans, heads or chairs of departments, directors, and all other administrative officers, faculty members, students, and employees.

502 C. Relation of the Chancellor to the Board of Trustees.

(1) It shall be the duty of the chancellor to attend all meetings of the board of trustees and to be responsible for keeping the board of trustees fully informed on the operation of the institution and its needs. [See G.S. 116-34(b)]

(2) ~~As of June 30 of each year, the chancellor shall prepare for the board of trustees a detailed report on the operation of the institution for the preceding year. [G.S. 116-34(a)]~~ The chancellor shall ~~also~~ submit such ~~additional~~ reports to the board of trustees as the chancellor may deem wise or as the board may require. The chancellor shall seek the

counsel of the board of trustees concerning the affairs of the institution.

(3) The chancellor shall be responsible to the board of trustees for enforcing all policies, rules, and regulations of the board of trustees.

(4) The chancellor shall be the official medium of communication between the board of trustees and all individuals, officials, agencies, and organizations, both within and without the institution.

1300.6

Adopted 08/01/14

Amended / /17

### **Policy on Efficiency and Effectiveness**

The Board of Governors, consistent with its responsibility for the general direction and control of the University of North Carolina, is committed to ensuring continuous improvement in the consistency, efficiency and effectiveness of the operations of the University of North Carolina system, including the constituent institutions. It shall be the policy of the Board of Governors, the University's General Administration and the constituent institutions to identify and implement efficiencies that strengthen processes and productivity, that compete favorably with our peers and that generate cost or resource savings that may be reinvested to support key initiatives, approved by the Board of Governors, within the University's core mission of teaching, research, and public service.

The Board of Governors delegates to the president authority and responsibility to lead the University in the identification, implementation, and realization of academic and non-academic efficiencies in any area including, but not limited to, expanded shared services, strategic sourcing, non-instructional or instructional positioning, credit hour production, information technology infrastructure, utilization of facilities, energy consumption and such other areas as recommended by the Board of Governors. The Board of Governors shall, on recommendation of the president or on its own initiative, adopt metrics to track operational performance and shall use its best efforts to ensure that the University has the resources and expertise necessary to identify and implement efficiencies. ~~The president shall report to the Board of Governors at least annually starting with calendar year 2014 on the progress of these initiatives and identified metrics.~~ This policy shall be implemented and applied in accordance with such regulations and guidelines as may be adopted by the president consistent with this policy.

## AGENDA ITEM

A-10. Policy on Free Expression — Discussion .....Steve Long

**Situation:** The North Carolina General Assembly has passed Campus Free Speech legislation, which became law ([S.L. 2017-96](#)) on July 31, 2017. The legislation requires the Board of Governors to develop and adopt a policy on free expression that meets the requirements of the statute.

**Background:** The campus free speech legislation applies to the University of North Carolina and its constituent institutions. The Board of Governors must adopt a policy on free expression that includes certain elements, including the following:

- Recognition of the primary educational mission of the constituent institutions and the commitment to the fullest degree of intellectual freedom and free expression;
- The role of the institution with respect to free expression;
- The First Amendment protections of the freedom of students and faculty to discuss issues on campus;
- Access to campuses for purposes of free speech and expression;
- Disciplinary considerations for interfering with the right to free expression; and
- Identification of the officer, office, or department with responsibilities for ensuring compliance with the act and for answering any related questions or concerns; and shall require that any officer with those responsibilities receive training on ensuring compliance with the act.

**Assessment:** The committee will consider what should be included in a policy on free expression and provide drafting instructions to staff.

**Action:** This item is for discussion only.



## AGENDA ITEM

A-11. Intercollegiate Athletics Matters – Discussion of Reporting.....Steve Long

**Situation:** Members of the committee would like to review the Board’s existing policies and delegations of authority concerning intercollegiate athletics programs of the constituent institutions.

**Background:** During the July 2017 meeting of the Committee on University Governance, committee members expressed interest in ensuring that the president and the Board receive timely notice from chancellors concerning issues or matters that could lead to allegations of Level I violations by the National Collegiate Athletics Association (NCAA).

The Board of Governors has delegated the responsibility for intercollegiate athletics to the chancellors under *The Code’s Delegation of Duty and Authority* ([Appendix I of The Code](#)). That delegation is subject to the requirements and mandates that the Board of Governors may adopt, including [UNC Policy 1100.1](#), which provides in relevant part that the chancellors shall ensure that the institutions conform with NCAA standards (copy attached). The Board has also established in [Section 502 B\(1\)](#) of *The Code* that it is the duty of the chancellor to keep the president, and through the president, the Board of Governors, fully informed concerning the operations and needs of the institution, and that the chancellor shall make such reports to the president or the Board of Governors as the president or the Board may require.

**Assessment:** The committee will review and discuss existing policies concerning governance of intercollegiate athletics.

**Action:** This item is for information only.

**UNIVERSITY OF NORTH CAROLINA BOARD OF GOVERNORS  
2017-2018 LIAISONS**

**By Institution**

Appalachian State University	Phil Byers
East Carolina University	Steve Long
Elizabeth City State University	Harry Smith
Fayetteville State University	David Powers
NC A&T State University	Pearl Burris-Floyd
NC Central University	Darrell Allison
NC State University	Frank Grainger
UNC Asheville	Bill Webb
UNC-Chapel Hill	Ann Maxwell
UNC Charlotte	Rob Bryan
UNC Greensboro	Joe Knott
UNC Pembroke	Kellie Blue
UNC School of the Arts	Marty Kotis
UNC Wilimington	Wendy Murphy
Western Carolina University	David Powers
Winston-Salem State University	Phil Byers
NC School of Science and Math	Alex Mitchell
UNC Health Care	Doyle Parrish
UNC-TV	Randy Ramsey
NC Arboretum	Carolyn Coward
Other Appointments	Steve Long

**UNIVERSITY OF NORTH CAROLINA BOARD OF GOVERNORS  
2017-2018 LIAISONS**

**By Liaison**

Darrell Allison	NC Central University
Kellie Blue	UNC Pembroke
Rob Bryan	UNC Charlotte
Pearl Burris-Floyd	NC A&T State University
Phil Byers	Appalachian State University, Winston-Salem State University
Carolyn Coward	NC Arboretum
Frank Grainger	NC State University
Joe Knott	UNC Greensboro
Marty Kotis	UNC School of the Arts
Steve Long	East Carolina University, Other Appointments
Ann Maxwell	UNC-Chapel Hill
Alex Mitchell	NC School of Science and Math
Wendy Murphy	UNC Wilimington
Doyle Parrish	UNC Health Care
David Powers	Fayetteville State University, Western Carolina University
Randy Ramsey	UNC-TV
Harry Smith	Elizabeth City State University
Bill Webb	UNC Asheville