

2. Discussion: Campus Proposals for Adjustments to 2016-17 Tuition & Fees and Self-Liquidating Projects..... Jonathan Pruitt, Andrea Poole, and Will Johnson

Situation: Discussion of campus proposals for adjustments to tuition and fees for 2016-17 and proposals for projects funded from non-appropriated sources requiring the issuance of long-term debt, as submitted by campuses.

Background: G.S. 116-143 requires that the Board of Governors fix tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the University of North Carolina. Consistent with the Four-Year Tuition Plan, the Board of Governors approved tuition and fees for two years in February 2015, with the understanding that limited adjustments for 2016-17 would be considered in March 2016.

On an annual basis, the Board considers campus proposals for projects funded from non-appropriated sources requiring the issuance of long-term debt.

Due to the link between the campus requests for debt service fees and the proposed new self-liquidating projects they support, both topics will be covered in one discussion item.

Assessment: Campuses have submitted 2016-17 tuition and fee proposed adjustments and non-appropriated capital project proposals for review by General Administration and consideration by the Board of Governors. This presentation summarizes the campuses' proposals, begins the review and approval process for both items, and will include brief presentations from campuses of their proposed self-liquidating projects.

Final approval of these items will be considered at the March Board of Governors meeting.

Action: This item is for discussion only.

2016-17 Tuition and Fee Adjustments and Self-Liquidating Projects

Agenda

- 1. Background**
- 2. 2016-17 Tuition and Fee Adjustments Discussion**
- 3. Self-Liquidating Projects Discussion**
- 4. Campus Presentations**

Background

- **Most 2016-17 tuition and fees were set in February 2015.**
 - **Four-year tuition and fee plan requires that tuition and fees be set for two years at a time.**
 - **Exceptions include:**
 - ◆ Debt service fees from new self-liquidating projects;
 - ◆ School-based tuition for programs approved since February 2015; and
 - ◆ Other adjustments in extreme circumstances only.

2016-17 Tuition and Fee Adjustments Discussion

- **Nine campuses have requested adjustments in at least one of three categories:**
 - **Technical changes**
 - ◆ Tuition and general fees: ECSU, FSU, & UNCSA
 - ◆ Application Fees: NCCU and UNCA
 - ◆ School-Based Tuition: UNCC
 - **School-based tuition and fees for new programs**
 - ◆ UNC-CH and UNCW
 - **Debt service fees for new self-liquidating projects**
 - ◆ NCCU, NCSU, UNCA, and UNCC
- **Seven campuses will not request any adjustments for 2016-17:**
 - **ASU, ECU, NCA&T, UNCG, UNCP, WCU, and WSSU**

Self-Liquidating Projects Discussion

- **On an annual basis, the Board considers campus proposals for projects funded from non-appropriated sources requiring the issuance of long-term debt.**
- **For 2016, ten capital improvement projects at six institutions totaling \$656,009,571, requiring aggregate debt issuance of \$548,879,571, have been requested.**
- **After Board approval in March, projects will be forwarded to the General Assembly for authorization during the 2016 legislative session.**

Self-Liquidating Projects Discussion

Institution	Project Title	Total (\$)	Cash/GO Bond/ Other (\$)	Debt (\$)	Source of Funds
ASU	Convocation Center Parking Deck	\$ 15,000,000	\$ 0	\$ 15,000,000	Parking Receipts
NCCU	New Student Center*	36,084,571	0	36,084,571	Debt Service Fee Revenues
NCSU	Plant Sciences	160,200,000	85,000,000	75,200,000	Gifts, Grants, Rental Receipts
NCSU	Renovation*	45,000,000	0	45,000,000	Debt Service Fee Revenues
NCSU	Case Commons Residence Hall	15,000,000	2,000,000	13,000,000	Gifts
UNCA	Highsmith Union Renovation*	12,430,000	0	12,430,000	Debt Service Fee Revenues
UNCA	Student Apartment Housing	33,795,000	0	33,795,000	Housing Receipts
UNCC	Scott Hall Renovations	22,500,000	5,130,000	17,370,000	Housing Receipts
UNCC	Health & Wellness Center*	66,000,000	15,000,000	51,000,000	Debt Service Fee Revenues
UNC Healthcare	Surgical Pavilion	250,000,000	0	250,000,000	Patient Services Receipts
	Totals	656,009,571	107,130,000	548,879,571	

* These projects require debt service fee support.

Campus Presentations

- 1. ASU – Convocation Center Parking Deck**
- 2. NCCU – New Student Center**
- 3. NCSU – Plant Sciences, Carmichael Addition,
Case Commons**
- 4. UNCA – Highsmith Renovation, Student
Apartment Housing**
- 5. UNCC – Scott Hall Renovations, Health and
Wellness Center**
- 6. UNC Healthcare – Surgical Pavilion**

Summary of Requested Adjustments to FY 2016-17 Tuition and Fees

New Self-Liquidating Project Debt Service Fees

- NCCU New debt service fee of \$250 for new student center to \$470; NCCU is proposing a phase-in for this fee over two years – total fee will be \$350 for the student center in 2017-18 and combined debt service fee will be \$570.
- NCSU Eliminating debt service fee of \$45 (Carmichael Gym Expansion); new debt service fee of \$92.50 (Carmichael Addition & Renovation Project); net change of \$47.50 to \$572.
- UNCA Eliminating debt service fee of \$134 (Student Center); new debt service fee of \$277 (Highsmith Renovation) – net change of \$143 to \$394.
- UNCC *Beginning in 2018-19* – new debt service fee of \$162 for Health and Wellness Center; elimination of \$130 Student Activities Center fee and reduction of \$47 to the Student Union fee. Net change to debt service fee in 2018-19 will be a \$15 decrease.

School-Based Tuition Changes for Programs Approved after February 2015

- UNC-CH School-based tuition increase: MA Educational Innovation, Technology, and Entrepreneurship, \$8,000.
- UNCW School-based tuition increase: Doctor of Nursing Practice, \$1,340 tuition and \$750 related special program fee.

Technical Changes

- ECSU Adjusting increases among tuition and fees. **Undergraduate Tuition:** decrease \$160.94 to \$2,800 and \$15,771.18 respectively. **Athletics:** increase \$95.23 to \$799. **Student Activities:** increase \$55.02 to \$688.81. **Ed & Tech:** increase \$10.69 to \$320.
- FSU Projected enrollment is insufficient to meet required payments at current level. **Debt Service:** \$10 increase to \$335.
- NCCU Adjusting **undergraduate application fee** to actual amount charged: \$10 increase to \$40.
- UNCA Adjusting **undergraduate application fee** to actual amount charged: \$15 increase to \$75.
- UNCC Certificate in Applied Econometrics - would extend previously authorized MS in Economics **school-based tuition** adjustment of \$6,000 to students in this certificate program.
- UNCSA Eliminating **debt service** fee since debt has been retired; \$200 decrease to \$0.

No Change

ASU, ECU, NCA&T, UNCG, UNCP, WCU, WSSU

Revised 4/8/16

Currently Approved 2016-17 Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students
(approved by Board of Governors in February 2015)

Campus	Tuition		General Fees							Debt Service Fee	Total Fees	Total Resident Tuition and Fees	Change from 2015-16		Total Nonresident Tuition and Fees	Change from 2015-16	
	Resident	Nonresident	Athletics	Health Services	Student Activities	Educational & Tech.	Campus Security	Total General Fees	\$				%	\$		%	
ASU	4,159.00	18,675.00	738.00	294.00	645.00	546.00	30.00	2,253.00	579.00	2,832.00	6,991.00	272.00	4.0%	21,507.00	963.00	4.7%	
ECU	4,365.00	20,323.00	696.00	255.00	599.00	382.00	30.00	1,962.00	510.00	2,472.00	6,837.00	416.00	6.5%	22,795.00	800.00	3.6%	
ECSU	2,960.94	15,932.12	703.77	250.27	633.79	309.31	30.00	1,927.14	-	1,927.14	4,888.08	231.34	5.0%	17,859.26	849.01	5.0%	
FSU	2,922.76	14,531.00	668.00	201.00	543.00	360.00	30.00	1,802.00	325.00	2,127.00	5,049.76	190.00	3.9%	16,658.00	190.00	1.2%	
NCA&T	3,470.00	16,230.00	808.00	333.50	630.50	405.17	30.00	2,207.17	538.00	2,745.17	6,215.17	350.00	6.0%	18,975.17	350.00	1.9%	
NCCU	3,655.00	16,113.00	748.88	242.66	476.40	428.15	30.00	1,926.09	220.00	2,146.09	5,801.09	127.00	2.2%	18,259.09	547.00	3.1%	
NCSU	6,407.00	23,926.00	232.00	372.00	646.18	439.28	30.00	1,719.46	524.50	2,243.96	8,650.96	244.08	2.9%	26,169.96	1,412.08	5.7%	
UNCA	4,041.00	20,436.00	806.00	356.00	742.00	473.00	30.00	2,407.00	251.00	2,658.00	6,699.00	214.00	3.3%	23,094.00	995.00	4.5%	
UNC-CH	6,881.00	31,963.00	279.00	370.00	375.45	444.86	30.00	1,499.31	185.85	1,685.16	8,566.16	231.97	2.8%	33,648.16	231.97	0.7%	
UNCC	3,737.00	16,908.00	802.00	229.00	592.00	552.00	30.00	2,205.00	685.00	2,890.00	6,627.00	213.00	3.3%	19,798.00	213.00	1.1%	
UNCG	4,335.00	19,197.00	717.00	284.00	477.00	420.00	30.00	1,928.00	707.00	2,635.00	6,970.00	296.00	4.4%	21,832.00	296.00	1.4%	
UNCP	3,531.00	14,475.00	705.00	170.00	649.40	402.77	30.00	1,957.17	247.00	2,204.17	5,735.17	251.77	4.6%	16,679.17	747.77	4.7%	
UNCW	4,355.50	18,324.51	724.55	190.50	685.15	492.96	30.00	2,123.16	381.00	2,504.16	6,859.66	260.00	3.9%	20,828.67	363.30	1.8%	
UNCSA	6,370.00	21,840.00	-	857.00	733.00	665.00	30.00	2,285.00	200.00	2,485.00	8,855.00	356.00	4.2%	24,325.00	406.00	1.7%	
WCU	3,893.00	14,286.00	730.00	296.00	572.00	544.00	30.00	2,172.00	523.00	2,695.00	6,588.00	114.00	1.8%	16,981.00	114.00	0.7%	
WSSU	3,335.00	13,446.00	694.00	247.00	530.70	416.46	30.00	1,918.16	460.00	2,378.16	5,713.16	97.00	1.7%	15,824.16	392.00	2.5%	

In addition to the fees above, the Board also authorized a \$1 ASG fee which is not included in the total fees amount.

For NCA&T, the \$538 debt service fee shown above includes \$150 for the last year of the phase-in of the student union debt fee, as presented to the Board in February 2015. In 2013, the Board authorized \$200 for the 2016-17 increase and NCA&T has now determined that the full amount previously approved will be needed.

Currently Approved 2016-17 Tuition and Fees Applicable to All Regular Full-Time Graduate Students
(approved by Board of Governors in February 2015)

Campus	Tuition		General Fees							Debt Service Fee	Total Fees	Total Resident Tuition and Fees	Change from 2015-16		Total Nonresident Tuition and Fees	Change from 2015-16	
	Resident	Nonresident	Athletics	Health Services	Student Activities	Educational & Tech.	Campus Security	Total General Fees	\$				%	\$		%	
ASU	4,744.00	17,913.00	738.00	294.00	645.00	546.00	30.00	2,253.00	579.00	2,832.00	7,576.00	300.00	4.1%	20,745.00	927.00	4.7%	
ECU	4,656.00	17,547.00	696.00	255.00	599.00	382.00	30.00	1,962.00	510.00	2,472.00	7,128.00	430.00	6.4%	20,019.00	719.00	3.7%	
ECSU	3,375.43	16,437.13	703.77	250.27	633.79	309.31	30.00	1,927.14	-	1,927.14	5,302.57	251.08	5.0%	18,364.27	873.49	5.0%	
FSU	3,370.56	14,219.00	668.00	201.00	543.00	360.00	30.00	1,802.00	325.00	2,127.00	5,497.56	190.00	3.6%	16,346.00	190.00	1.2%	
NCA&T	4,545.00	16,950.00	808.00	333.50	630.50	405.17	30.00	2,207.17	538.00	2,745.17	7,290.17	350.00	5.0%	19,695.17	350.00	1.8%	
NCCU	4,647.00	17,347.00	748.88	242.66	426.80	428.15	30.00	1,876.49	220.00	2,096.49	6,743.49	198.00	3.0%	19,443.49	642.00	3.4%	
NCSU	8,088.00	22,610.00	232.00	372.00	646.18	439.28	30.00	1,719.46	524.50	2,243.96	10,331.96	293.08	2.9%	24,853.96	716.08	3.0%	
UNCA	4,818.00	20,820.00	806.00	356.00	742.00	473.00	30.00	2,407.00	251.00	2,658.00	7,476.00	251.00	3.5%	23,478.00	1,013.00	4.5%	
UNC-CH	9,643.00	26,854.00	279.00	370.00	363.47	444.86	30.00	1,487.33	185.85	1,673.18	11,316.18	498.97	4.6%	28,527.18	498.97	1.8%	
UNCC	4,252.00	17,423.00	802.00	229.00	592.00	552.00	30.00	2,205.00	685.00	2,890.00	7,142.00	228.00	3.3%	20,313.00	728.00	3.7%	
UNCG	5,117.00	18,566.00	717.00	284.00	477.00	420.00	30.00	1,928.00	707.00	2,635.00	7,752.00	334.00	4.5%	21,201.00	334.00	1.6%	
UNCP	3,639.00	13,896.00	705.00	170.00	649.40	402.77	30.00	1,957.17	247.00	2,204.17	5,843.17	256.77	4.6%	16,100.17	721.77	4.7%	
UNCW	4,448.23	16,667.18	724.55	190.50	685.15	492.96	30.00	2,123.16	381.00	2,504.16	6,952.39	211.50	3.1%	19,171.34	339.50	1.8%	
UNCSA	7,996.00	21,403.00	-	857.00	733.00	665.00	30.00	2,285.00	200.00	2,485.00	10,481.00	406.00	4.0%	23,888.00	706.00	3.0%	
WCU	4,348.00	14,755.00	730.00	296.00	572.00	544.00	30.00	2,172.00	523.00	2,695.00	7,043.00	127.00	1.8%	17,450.00	127.00	0.7%	
WSSU	3,796.00	13,713.00	694.00	247.00	530.70	416.46	30.00	1,918.16	460.00	2,378.16	6,174.16	38.00	0.6%	16,091.16	399.00	2.5%	

In addition to the fees above, the Board also authorized a \$1 ASG fee which is not included in the total fees amount.

For NCA&T, the \$538 debt service fee shown above includes \$150 for the last year of the phase-in of the student union debt fee, as presented to the Board in February 2015. In 2013, the Board authorized \$200 for the 2016-17 increase and NCA&T has now determined that the full amount previously approved will be needed.

Requested Adjustments to 2016-17 Tuition and Fees Applicable to All Regular Full-Time Undergraduate Students

Campus	Tuition		General Fees						Debt Service Fee	Total Fees	Total Resident Tuition and Fees	Δ from 2015-16		Δ from 2016-17 Approved		Total Nonresident Tuition and Fees	Change from 2015-16		Δ from 2016-17 Approved	
	Resident	Nonresident	Athletics	Health Services	Student Activities	Educational & Tech.	Campus Security	Total General Fees				\$	%	\$	%		\$	%	\$	%
ASU	4,159.00	18,675.00	738.00	294.00	645.00	546.00	30.00	2,253.00	579.00	2,832.00	6,991.00	272.00	4.0%	-	-	21,507.00	963.00	4.7%	-	-
ECU	4,365.00	20,323.00	696.00	255.00	599.00	382.00	30.00	1,962.00	510.00	2,472.00	6,837.00	416.00	6.5%	-	-	22,795.00	800.00	3.6%	-	-
ECSU	2,800.00	15,771.18	799.00	250.27	688.81	320.00	30.00	2,088.08	-	2,088.08	4,888.08	231.34	5.0%	-	-	17,859.26	849.01	5.0%	-	-
FSU	2,922.76	14,531.00	668.00	201.00	543.00	360.00	30.00	1,802.00	335.00	2,137.00	5,059.76	200.00	4.1%	10.00	0.2%	16,668.00	200.00	1.2%	10.00	0.1%
NCA&T	3,470.00	16,230.00	808.00	333.50	630.50	405.17	30.00	2,207.17	588.00	2,795.17	6,265.17	400.00	6.8%	50.00	0.8%	19,025.17	400.00	2.1%	50.00	0.3%
NCCU	3,655.00	16,113.00	748.88	242.66	476.40	428.15	30.00	1,926.09	470.00	2,396.09	6,051.09	377.00	6.6%	250.00	4.3%	18,509.09	797.00	4.5%	250.00	1.4%
NCSU	6,407.00	23,926.00	232.00	372.00	646.18	439.28	30.00	1,719.46	572.00	2,291.46	8,698.46	291.58	3.5%	47.50	0.5%	26,217.46	1,459.58	5.9%	47.50	0.2%
UNCA	4,041.00	20,436.00	806.00	356.00	742.00	473.00	30.00	2,407.00	394.00	2,801.00	6,842.00	357.00	5.5%	143.00	2.1%	23,237.00	1,138.00	5.1%	143.00	0.6%
UNC-CH	6,881.00	31,963.00	279.00	370.00	375.45	444.86	30.00	1,499.31	185.85	1,685.16	8,566.16	231.97	2.8%	-	-	33,648.16	231.97	0.7%	-	-
UNCC	3,737.00	16,908.00	802.00	229.00	592.00	552.00	30.00	2,205.00	685.00	2,890.00	6,627.00	213.00	3.3%	-	-	19,798.00	213.00	1.1%	-	-
UNCG	4,335.00	19,197.00	717.00	284.00	477.00	420.00	30.00	1,928.00	707.00	2,635.00	6,970.00	296.00	4.4%	-	-	21,832.00	296.00	1.4%	-	-
UNCP	3,531.00	14,475.00	705.00	170.00	649.40	402.77	30.00	1,957.17	247.00	2,204.17	5,735.17	251.77	4.6%	-	-	16,679.17	747.77	4.7%	-	-
UNCW	4,355.50	18,324.51	724.55	190.50	685.15	492.96	30.00	2,123.16	381.00	2,504.16	6,859.66	260.00	3.9%	-	-	20,828.67	363.30	1.8%	-	-
UNCSA	6,370.00	21,840.00	-	857.00	733.00	665.00	30.00	2,285.00	-	2,285.00	8,655.00	156.00	1.8%	(200.00)	(2.3%)	24,125.00	206.00	0.9%	(200.00)	(0.8%)
WCU	3,893.00	14,286.00	730.00	296.00	572.00	544.00	30.00	2,172.00	523.00	2,695.00	6,588.00	114.00	1.8%	-	-	16,981.00	114.00	0.7%	-	-
WSSU	3,335.00	13,446.00	694.00	247.00	530.70	416.46	30.00	1,918.16	460.00	2,378.16	5,713.16	97.00	1.7%	-	-	15,824.16	392.00	2.5%	-	-

Requested adjustments from approved rates (February 2015) are shaded.

In addition to the fees above, the Board also authorized a \$1 ASG fee which is not included in the total fees amount.

For NCA&T, the increase approved for the last year of the phase-in of the student union debt fee was \$200 (approved by BOG in 2013). The 2016-17 rate shown from February 2015 included only \$150 as the increased amount for 2016-17; however, NCA&T has now determined that the full \$200 will be needed and this is reflected in the debt service fee above.

Requested Adjustments to 2016-17 Tuition and Fees Applicable to All Regular Full-Time Graduate Students

Campus	Tuition		General Fees						Debt Service Fee	Total Fees	Total Resident Tuition and Fees	Change from 2015-16		Δ from 2016-17 Approved		Total Nonresident Tuition and Fees	Change from 2015-16		Δ from 2016-17 Approved	
	Resident	Nonresident	Athletics	Health Services	Student Activities	Educational & Tech.	Campus Security	Total General Fees				\$	%	\$	%		\$	%	\$	%
ASU	4,744.00	17,913.00	738.00	294.00	645.00	546.00	30.00	2,253.00	579.00	2,832.00	7,576.00	300.00	4.1%	-	-	20,745.00	927.00	4.7%	-	-
ECU	4,656.00	17,547.00	696.00	255.00	599.00	382.00	30.00	1,962.00	510.00	2,472.00	7,128.00	430.00	6.4%	-	-	20,019.00	719.00	3.7%	-	-
ECSU	3,375.43	16,437.13	703.77	250.27	633.79	309.31	30.00	1,927.14	-	1,927.14	5,302.57	251.08	5.0%	-	-	18,364.27	873.49	5.0%	-	-
FSU	3,370.56	14,219.00	668.00	201.00	543.00	360.00	30.00	1,802.00	335.00	2,137.00	5,507.56	200.00	3.8%	10.00	0.2%	16,356.00	200.00	1.2%	10.00	0.1%
NCA&T	4,545.00	16,950.00	808.00	333.50	630.50	405.17	30.00	2,207.17	588.00	2,795.17	7,340.17	400.00	5.8%	50.00	0.7%	19,745.17	400.00	2.1%	50.00	0.3%
NCCU	4,647.00	17,347.00	748.88	242.66	426.80	428.15	30.00	1,876.49	470.00	2,346.49	6,993.49	448.00	6.8%	250.00	3.7%	19,693.49	892.00	4.7%	250.00	1.3%
NCSU	8,088.00	22,610.00	232.00	372.00	646.18	439.28	30.00	1,719.46	572.00	2,291.46	10,379.46	340.58	3.4%	47.50	0.5%	24,901.46	763.58	3.2%	47.50	0.2%
UNCA	4,818.00	20,820.00	806.00	356.00	742.00	473.00	30.00	2,407.00	394.00	2,801.00	7,619.00	394.00	5.5%	143.00	1.9%	23,621.00	1,156.00	5.1%	143.00	0.6%
UNC-CH	9,643.00	26,854.00	279.00	370.00	363.47	444.86	30.00	1,487.33	185.85	1,673.18	11,316.18	498.97	4.6%	-	-	28,527.18	498.97	1.8%	-	-
UNCC	4,252.00	17,423.00	802.00	229.00	592.00	552.00	30.00	2,205.00	685.00	2,890.00	7,142.00	228.00	3.3%	-	-	20,313.00	728.00	3.7%	-	-
UNCG	5,117.00	18,566.00	717.00	284.00	477.00	420.00	30.00	1,928.00	707.00	2,635.00	7,752.00	334.00	4.5%	-	-	21,201.00	334.00	1.6%	-	-
UNCP	3,639.00	13,896.00	705.00	170.00	649.40	402.77	30.00	1,957.17	247.00	2,204.17	5,843.17	256.77	4.6%	-	-	16,100.17	721.77	4.7%	-	-
UNCW	4,448.23	16,667.18	724.55	190.50	685.15	492.96	30.00	2,123.16	381.00	2,504.16	6,952.39	211.50	3.1%	-	-	19,171.34	339.50	1.8%	-	-
UNCSA	7,996.00	21,403.00	-	857.00	733.00	665.00	30.00	2,285.00	-	2,285.00	10,281.00	206.00	2.0%	(200.00)	(1.9%)	23,688.00	506.00	2.2%	(200.00)	(0.8%)
WCU	4,348.00	14,755.00	730.00	296.00	572.00	544.00	30.00	2,172.00	523.00	2,695.00	7,043.00	127.00	1.8%	-	-	17,450.00	127.00	0.7%	-	-
WSSU	3,796.00	13,713.00	694.00	247.00	530.70	416.46	30.00	1,918.16	460.00	2,378.16	6,174.16	38.00	0.6%	-	-	16,091.16	399.00	2.5%	-	-

Requested adjustments from approved rates (February 2015) are shaded.

In addition to the fees above, the Board also authorized a \$1 ASG fee which is not included in the total fees amount.

For NCA&T, the increase approved for the last year of the phase-in of the student union debt fee was \$200 (approved by BOG in 2013). The 2016-17 rate shown from February 2015 included only \$150 as the increased amount for 2016-17; however, NCA&T has now determined that the full \$200 will be needed and this is reflected in the debt service fee above.

Appalachian State University

Convocation Center Parking Deck – \$15,000,000

This new structured parking deck project will begin to address the inadequate number of parking spaces around campus. The parking deck will convert an existing surface parking lot to a structured deck and accommodate 550 parking spaces. The funding source for this improvement project is parking receipts.

North Carolina Central University

New Student Center – \$36,084,571

This new student center will address the significant shortage of student center space, including a lack of space for student programs and activities, inadequate office space for student organizations, and the lack of multi-use gathering space for larger groups and conferences. NCCU's experience and independent studies indicate adequate and attractive student facilities (housing, recreation, and student centers) are highly correlated with student success, including recruitment, retention and graduation. Advance planning of a new student center is requested to replace the current Alphonso Elder Student Union. The funding source for this improvement project is a debt service fee totaling \$600 per student by FY 2019-20.

North Carolina State University

Plant Sciences – \$160,200,000

This new interdisciplinary science building includes 180,000 square feet of project-based laboratory suites, corporate and entrepreneurship suites, growth chambers/incubator space, office and flexible seminar suites, as well as 19,000 square feet of BSL2 and BSL3 rooftop greenhouse space and bio-containment areas. The project provides campus infrastructure distribution and improvements, as well as, new structured parking. The total project cost of \$160.2M will be split funded with \$85M in appropriated funding and \$75.2M in non-appropriated funding. The non-appropriated funding source for this improvement project is gifts, grants and rental receipts.

Carmichael Addition and Renovation – \$45,000,000

This project demolishes the existing 48,000 square-foot administration building and constructs an approximately 82,800 square-foot addition. The addition will house student recreation spaces, including fitness and functional training space, classrooms and administration offices. The addition will also require renovations to approximately 1,000 square feet of the adjacent Carmichael Gym facility for accessibility and connectivity and includes new fire suppression alarm systems for about 343,000 square feet of the existing Carmichael Gym. The project relocates an existing campus steam line. The program spaces within the Carmichael Complex are not sized

appropriately to support the current or projected growth demand for recreational space. The existing building does not comply with accessibility or electrical system requirements and contains asbestos. Recreational space is a vehicle for campus interaction, co-curricular learning, social skills development and wellness promotion on campus. The funding source for this improvement project is a net debt service fee totaling \$47.50 per student.

Case Commons Residence Hall – \$15,000,000

This project constructs a residential facility to house student athletes and the general student population on the Central Campus Precinct. The facility will provide approximately 62 beds, including resident advisors and accessible rooms. The project also includes community space, study rooms, laundry and a 24-hour desk. This project will move students from off-campus housing facilities to a location in close proximity to athletic and academic facilities. The funding source for this improvement project is gifts.

University of North Carolina at Asheville

Highsmith Union Renovation – \$12,430,000

This renovation project will create a multipurpose event room connecting Brown Hall and Highsmith Union with approximately 375 seats for banquets and 500 seats for lectures. Additionally, this project will redesign space within Highsmith Union to create better organized space for student interaction encouraging community, collaboration and engagement to highlight students. Additionally, this renovation includes moving the intercultural center and the art gallery to more prominent areas. The funding source for this improvement project is a net debt service fee totaling \$143 per student.

Student Apartment Housing – \$33,795,000

This project will build a 300 bed apartment-style resident hall complex that includes parking. The student demand for on-campus housing exceeds UNC Asheville's current housing capacity of 1,423 beds. Based upon a marketing study conducted in 2015, demand exists for at least 260 additional on-campus beds based on current enrollment. Our enrollment is projected to increase by 100 students next year. UNC Asheville's housing capacity for full-time undergraduates at 45% is lower than the UNC System average of 46% and peer institutions' average of 62%. The current housing inventory is misaligned with student demand in that it does not include any apartment-style units. 17% of the UNC System beds are apartment-style; 300 apartment-style beds will put UNC Asheville at the 17% UNC System average. The funding source for this improvement project is housing receipts.

University of North Carolina at Charlotte

Scott Hall Renovations – \$22,500,000

This project renovates Scott Hall, a 500-bed high-rise residence facility built in 1969. Renovations are needed to update the mechanical, electrical, information technology, and plumbing systems. Student rooms and rest rooms will be updated to modern standards and window and roof replacements are included to meet American with Disabilities Act (ADA) current code. Additionally, the project includes exterior envelope improvements including the repair of spalling concrete. The funding source for this improvement project is housing receipts.

Health and Wellness Center – \$66,000,000

UNC Charlotte currently has a significant shortage of student health and wellness activity space. A recent study by Brailsford and Dunleavy showed the campus has well under half of the facility space dedicated to student health and wellness by other UNC constituent institutions or by the Board of Governors-approved peer institutions for UNC Charlotte, particularly those with larger student enrollments. A significant survey of student opinion documented that nearly two-thirds of the students are dissatisfied with existing recreation facilities, having to endure long waits for the use of equipment as a result of overcrowding. In fact, planning and constructing a new Health and Wellness Center has been the top priority of the elected student leadership for the last several years; they have strongly endorsed a fee plan developed by the Chancellor that will result in no increase in student-funded debt service fees. The new student Health and Wellness Center, expected to open in the fall of 2019, will be a 142,500 square foot facility located near the Student Union. It will include aerobic and weight training rooms, group fitness spaces, multipurpose courts, recreational aquatic facilities, locker rooms, student meeting space, and space for administration of the intramural and recreation programs. Advance planning will target a budget of \$63.5M. The \$66M request for authorization allows flexibility in planning the building for site conditions and contingencies. The funding source for this improvement project is a net debt service fee reduction of \$15 per student per year.

University of North Carolina Healthcare

Surgical Pavilion – \$250,000,000

This project will construct a new building on the UNC Hospital campus for replacement of operating suites and the associated support facilities. In order to build this project over the loading dock it will be necessary to relocate the existing generators to a new generator complex and relocate underground utilities. This site-enabling project will need to be completed prior to beginning work for the main tower project. Along with the site work, temporary loading dock operations for construction will be provided. The funding source for this improvement project is patient services receipts.