

## 2. Authorization to Assess a Campus Security Fee ..... Charles Perusse, Tom Shanahan

**Situation:** The 2013-14 UNC Campus Security Initiative (Initiative) report includes high priority recommendations for new initiatives, staffing and security measures designed for the benefit of UNC institutions. This item provides for the approval and implementation of an annual University-wide student fee of \$30 to assist in funding campus-based and system-wide safety and security efforts consistent with the recommendations.

**Background:** President Ross launched the Initiative in August 2013 to study system-level coordination of security and student safety efforts at the 17 campuses. The Initiative reviewed current security practices, assessed pending needs, and made recommendations for coordinated action. The Initiative also reviewed campus responses to serious offenses against persons, including sexual violence, safety and security operations, crime reporting and awareness, and alcohol and other substance abuse among students.

The Initiative presented its report to the full Board during a policy discussion on July 31, 2014. The presentation noted that many campuses have shifted significant resources to fund safety- and security-related items consistent with the recommendations. Federal regulation and other considerations will require campuses to continue to shift resources to safety and security needs as the recommendations are implemented. UNC-General Administration has conducted further review of the priority recommendations to identify areas of need for most campuses.

**Assessment:** A \$30 annual fee assessed to students by each campus would provide the University with approximately \$5.4 million annually that would allow for campus-based implementation of the priority recommendations in the Initiative's report, while incenting shared services, collaboration, group purchasing and efficiency on a system level, where most appropriate. The proposed fee structure would allow \$25 of the \$30 collected from each student to remain at the campus level and as part of shared services initiatives, and would allow for \$5 of the \$30 fee collected from each student to be allocated by General Administration for system-wide training and coordination, utilizing a shared services model for personnel, as appropriate.

**Action:** This item requires a vote.

### Authorization to Assess a Campus Security Fee

The Board of Governors received a briefing on the 2013-14 UNC Campus Security Initiative (Initiative) report, including 36 recommendations for system-wide implementation, during a policy discussion on July 31, 2014. The presentation recognized that additional recurring funding would be necessary to implement the recommendations in this report. Accordingly, this item provides for a system-wide, annual student fee of \$30 to assist in funding campus-based and system-wide shared services safety and security efforts that are prompted by increasing regulation and consistent with the recommendations in the Initiative's report.

In recent years, a combination of (a) increasing federal and state regulation; (b) expectations of students and parents; and (c) recognition of the need to prepare for counter risks relating to extreme events (e.g., campus shootings) and interpersonal violence (e.g., sexual assault), have compelled constituent institutions to increase their allocations of funding and personnel to campus safety and security needs. Given the trend of increasing federal regulatory and enforcement activity, the University and each constituent institution will be required to devote additional scarce resources and personnel to these needs, even in the absence of a safety-related appropriation or budget line item. The Initiative's report provides a framework for addressing high priority campus and system-wide safety and security needs, with specific recommendations for collaborating and sharing expertise and resources wherever possible in order to make the best use of limited funding and personnel. An annual fee assessed to students by each campus would provide the University with reliable, annual funding which would help to defray the costs of safety and security investments many campuses are already making and will help the University to implement the recommendations in the

Initiative's report. The proposed fee would provide funding intended to support the following specific categories of key needs across the system: (1) highly qualified and trained investigators and hearing officers for reports of serious offenses, such as sexual violence; (2) Title IX and Clery Act compliance coordination; (3) substance abuse counselors, case managers, and/or other counseling staff; and (4) system-level safety and security training, coordination, and audit functions. The fee would also provide funding to meet additional campus-specific safety and security needs consistent with the report's recommendations.

It is recommended that the Board of Governors authorize the University to establish and assess a system-wide annual fee of \$30 per student to secure recurring funding to implement the priority recommendations in the Initiative's report. Such a fee would create a funding source of approximately \$5.4 million annually for safety- and security-related needs. The proposed structure for this fee would allow \$25 of the \$30 collected from each student to fund campus level and shared-services activities, while \$5 of the \$30 would be allocated by General Administration for system-wide coordination, trainings, and other shared services functions. This approach contemplates a shared services model for personnel, when possible and appropriate, including investigator and hearing officer positions. Campuses would also use funds to address prioritized campus safety- and security-related items specific to their individual campus needs and to defray the significant safety and security investments that they will continue to make in accordance with federal regulation and the UNC system's safety and security efforts.

### \$30 Campus Security Fee Effective for School Year 2015-16

Institution	Revenues (\$25 on Campus)	Title IX / Cleary (9.5 FTE)	Counselors (11.5 FTE)	On-campus Investigators (4 FTE)	Shared Services Investigators (5 FTE)	Shared Services Hearing Officers (2 FTE)	Funds Remaining for Other Security Report Priorities
NCSU	690,863	96,000	79,200	103,600	-	38,300	373,762
UNCCH	623,963	96,000	79,200	103,600	-	34,592	310,571
UNCC	558,888	96,000	79,200	103,600	-	30,984	249,104
ECU	498,575	96,000	79,200	103,600	-	27,640	192,135
ASU	390,900	96,000	79,200	-	94,744	21,671	99,285
UNCG	367,675	96,000	79,200	-	89,115	20,383	82,977
UNCW	302,150	96,000	79,200	-	73,233	16,751	36,966
NCA&T	231,288	64,000	39,600	-	56,058	12,822	58,807
WCU	192,288	64,000	39,600	-	46,605	10,660	31,422
NCCU	168,563	64,000	39,600	-	40,855	9,345	14,763
UNCP	113,238	64,000	39,600	-	27,446	6,278	<b>(24,086)</b>
FSU	108,913	64,000	39,600	-	26,397	6,038	<b>(27,123)</b>
WSSU	105,238	64,000	39,600	-	25,507	5,834	<b>(29,703)</b>
UNCA	83,163	64,000	39,600	-	20,156	4,610	<b>(45,204)</b>
ECSU	51,513	64,000	39,600	-	12,485	2,856	<b>(67,429)</b>
UNCSA	22,275	64,000	39,600	-	5,399	1,235	<b>(87,959)</b>
Subtotal UNC Institutions	4,509,488	1,248,000	910,800	414,400	518,000	250,000	1,557,360
\$5 for System Wide Support to UNC GA*	901,890		Funds to support UNCP, FSU, WSSU, UNCA, ECSU, UNCSA				<b>(281,504)</b>
Total Revenues Generated	5,411,378						
*UNC GA funding includes:							
1. Centralized Support Services	370,000						
2. Training and Audit	250,386						
3. Targeted Campus Support	281,504						
Total	901,890						