

February 25, 2026 at 9:30 a.m.  
Via Videoconference and PBS North Carolina Livestream  
UNC System Office  
223 S. West Street, Board Room  
Raleigh, North Carolina

## AGENDA

### OPEN SESSION

- A-1. Approval of the Open Session Minutes of January 28, 2026..... Kirk Bradley
- A-2. Authorization of Tuition for 2026-27..... Jennifer Haygood
- A-3. Authorization of Fees for 2026-27..... Brandy Andrews
- A-4. Cates West Redevelopment —  
NC State University..... Charles Maimone
- A-5. Carolina Housing Master Plan —  
University of North Carolina at Chapel Hill ..... Nathan Knuffman
- A-6. Sale of Special Obligation Bonds — University of North Carolina Asheville ..... Jennifer Haygood
- A-7. Capital Improvement Projects ..... Katherine Lynn
- A-8. Adjourn

### Additional Information Available:

Report on State Budget Allocations and Policies

## DRAFT MINUTES

January 28, 2026 at 10 a.m.

Via Videoconference and PBS North Carolina Livestream

This meeting of the Committee on Budget and Finance was presided over by Chair Kirk Bradley. The following committee members, constituting a quorum, were also present via videoconference or by phone: Lee Barnes, Harry Brown, John Fraley, Reginald Holley, and Art Pope.

Chancellors participating were Karrie Dixon, Lee Roberts, and Philip Rogers.

The committee Faculty Assembly advisor present was Jim Westerman.

Staff members present included Jennifer Haygood, Brandy Andrews, Katherine Lynn, and others from the University of North Carolina System Office.

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### 1. Call to Order and Approval of OPEN Session Minutes (Item A-1)

The chair called the meeting to order at 10 a.m., Wednesday, January 28, 2026. The open session minutes from the Wednesday, November 19, 2025, meeting were approved by unanimous consent.

### 2. Review 2026-27 Tuition and Fee Proposals (Item A-2)

The chair called on Senior Vice President Jennifer Haygood and Vice President Brandy Andrews to present the highlights of the 2026-27 tuition and fees proposals submitted by the University of North Carolina System institutions. The committee requested that UNC System staff provide additional information and analysis, which will be made available to Board members ahead of next month's meeting. The final proposals will be voted on during the February meeting.

This item was for discussion only.

### 3. Amend Section 700.1.3 of the UNC Policy Manual, *Policy on Nonresident Undergraduate Enrollment* (Item A-3)

Chair Bradley called on Ms. Haygood to present the amendments to the nonresident cap penalty language in Section 700.1.3 of the UNC Policy Manual, *Policy on Nonresident Undergraduate Enrollment*. The recommended revisions to the policy would (1) clarify that an NC Promise institution does not receive tuition buydown funding for first-time undergraduate students in excess of the cap and (2) clarify how penalties are calculated and how recovered funds may be used.

The chair called for a motion to approve the *Policy on Nonresident Undergraduate Enrollment*.

**MOTION:** Resolved, that the Committee on Budget and Finance approve Section 700.1.3 of the UNC Policy Manual, *Policy on Nonresident Undergraduate Enrollment*, and recommend to the full Board of Governors for a vote through the consent agenda at its next meeting.

**Motion:** Harry Brown  
**Motion carried**

- 4. Proposed Policy Revisions to Consolidate and Update IT Policies (Item A-4)**
  - a. Section 1400.1 of the UNC Policy Manual, *Information Technology Governance***
  - b. Section 1400.2 of the UNC Policy Manual, *Information Security***
  - c. Section 1400.3 of the UNC Policy Manual, *User Identity and Access Control***

The chair called on Chief Operating Officer Michael Vollmer to present proposed policy revisions to consolidate and update Section 1400.1 of the UNC Policy Manual, *Information Technology Governance*; Section 1400.2 of the UNC Policy Manual, *Information Security*; and Section 1400.3 of the UNC Policy Manual, *User Identity and Access Control*. The consolidated and renamed policy is Section 1400.1 of the UNC Policy Manual, *Information Technology*. The amendments simplify the policy by consolidating existing policies, remove repetitive and administrative language, conform with current state law, and authorize the president to implement regulations as needed for these programs.

The chair called for a motion to approve the *Policy on Information Technology Governance*.

**MOTION:** Resolved, that the Committee on Budget and Finance approve Section 1400.1, *Information Technology Governance*, including the repeal of the current IT policies, and recommend to the full Board of Governors for a vote through the consent agenda at its next meeting.

**Motion:** Art Pope  
**Motion carried**

Roll Call Vote	
K. Bradley	Yes
H. Brown	Yes
R. Holley	Yes
L. Barnes	Yes
J. Fraley	Yes
A. Pope	Yes

**5. Student Housing Overview (Item A-5)**

The chair called on Ms. Haygood to provide a high-level overview of the strategic importance of student housing, a summary of the University of North Carolina System’s existing student housing stock, and the types of requests the Board of Governors receives related to student housing.

This item was for information only.

**6. Sale of Special Obligation Bonds — East Carolina University (Item A-6)**

The chair called on Ms. Haygood to present East Carolina University’s request to issue special obligation bonds in a principal amount not to exceed \$44 million, plus an additional amount not to exceed three percent of such aggregate principal amount, for the purpose of (a) paying the remaining cost of renovation of Jones Residence Hall; (b) refinancing all or a portion of General Revenue Bonds, Series 2016A; and (c) paying certain costs incurred related to the issuance of the 2026 Bonds.

The chair asked for a motion to approve the sale of special obligation bonds.

**MOTION:** Resolved, that the Committee on Budget and Finance approve the sale of special obligation bonds for ECU and recommend it to the full Board of Governors for a vote through the consent agenda

**Motion:** Harry Brown

**Motion carried**

Roll Call Vote	
K. Bradley	Yes
H. Brown	Yes
R. Holley	Yes
L. Barnes	Yes
J. Fraley	Yes
A. Pope	Yes

**7. Capital Improvement Projects (Item A-7)**

Chair Bradley called on Vice President Katherine Lynn to present the capital improvement projects for the authorization of new capital projects at East Carolina University, the University of North Carolina at Chapel Hill, and the University of North Carolina at Greensboro for a total of \$11.3 million. She also presented the increased authorizations at ECU, NC State University, UNC Greensboro, and the University of North Carolina Pembroke for a total of \$14.7 million.

The chair asked for a motion to approve the new capital improvement projects and increased authorizations.

**MOTION:** Resolved, that the Committee on Budget and Finance approve the capital improvement projects and recommend to the full Board of Governors for a vote through the consent agenda.

**Motion:** Harry Brown

**Motion carried**

Roll Call Vote	
K. Bradley	Yes
H. Brown	Yes
R. Holley	Yes
L. Barnes	Yes
J. Fraley	Yes
A. Pope	Yes

**8. Authorization of Associated Entity Project — University of North Carolina Asheville (Item A-8)**

Chair Bradley called on Ms. Lynn to present the University of North Carolina Asheville’s request to construct an intercollegiate tennis facility on State property.

The chair asked for a motion to approve the authorization to construct an intercollegiate tennis facility.

**MOTION:** Resolved, that the Committee on Budget and Finance approve the associated entity’s request for the new intercollegiate tennis facility at UNC Asheville and recommend it to the full Board of Governors for a vote through the consent agenda.

**Motion:** Art Pope

**Motion carried**

Roll Call Vote	
K. Bradley	Yes
H. Brown	Yes
R. Holley	Yes
L. Barnes	Yes
J. Fraley	Yes
A. Pope	Yes

Next, the chair asked UNC Asheville’s Chancellor Kimberly Van Noort to provide a brief update on UNC Asheville’s Millennial Campus Development Advisory Committee. Chancellor Van Noort explained that the committee is charged with making recommendations for the future development of UNC Asheville’s Millennial Campus and expects to conclude its work no later than May 2026.

Finally, Chair Bradley called on Ms. Haygood to remind the committee that the full University of North Carolina Quarterly Capital Report as of January 1, 2026, was provided as additional information in its materials.

**9. Adjourn (Item A-9)**

There being no further business and without objection, the meeting adjourned at 11:34 a.m.

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Reginald Holley, Secretary

**AGENDA ITEM**

A-2. Authorization of Tuition for 2026-27 .....Jennifer Haygood

**Situation:** Campus tuition proposals are presented for the University of North Carolina Board of Governors’ review. At its February meeting, the Board will act on recommendations for tuition rates for the 2026-27 academic year.

**Background:** G.S. 116-143 requires that the Board fix the tuition and fees, not inconsistent with the actions of the North Carolina General Assembly, at the constituent institutions of the University of North Carolina System.

**Assessment:** Institutions have submitted 2026-27 tuition proposals in accordance with legislative and UNC System guidelines.

**Action:** This item requires a vote by the committee and a vote by the full Board of Governors.

## FY 2026-27 Proposed Tuition Increase Summary

Institution	UG Resident	UG Nonresident	Grad Resident	Grad Nonresident
App State	2.5%	3.0%	2.5%	3.0%
ECU	3.0%	3.0%	-	-
N.C. A&T	3.0%	3.0%	3.0%	3.0%
NCCU	3.0%	3.0%	3.0%	3.0%
NC State	3.0%	3.0%	3.0%	3.0%
UNCA	1.5%	-	-	-
UNC-CH	3.0%	10.0%	-	-
UNCC	3.0%	10.0%	10.0%	10.0%
UNCG	3.0%	3.0%	3.0%	3.0%
UNCW	3.0%	3.0%	3.0%	3.0%
UNCSA	3.0%	2.5%	6.2%	2.5%
WSSU	-	2.0%	2.0%	2.0%

<b>NC Promise:</b>			
ECSU	UG tuition set by the General Assembly per G.S. 116-143.11		-
FSU		7.3%	6.2%
UNCP			-
WCU			-

**FY 2026-27 Proposed Tuition Increase  
Estimated Revenue**

	UG Resident		UG Nonresident		Grad Resident		Grad Nonresident		
<b>Institution</b>	<b>Proposed Rate Change</b>	<b>Estimated Revenue</b>	<b>Proposed Rate Change</b>	<b>Estimated Revenue</b>	<b>Proposed Rate Change</b>	<b>Estimated Revenue</b>	<b>Proposed Rate Change</b>	<b>Estimated Revenue</b>	<b>Total Estimated Revenue</b>
App State	\$106	\$566,252	\$676	\$1,208,012	\$135	\$180,360	\$677	\$118,475	\$2,073,099
ECU	133	646,946	622	1,523,483	-	-	-	-	2,170,429
N.C. A&T	106	299,874	528	664,752	159	69,642	543	140,637	1,174,905
NCCU	112	190,400	503	704,200	142	170,400	541	162,300	1,227,300
NC State	196	1,295,707	945	2,903,040	307	905,343	946	2,666,774	7,770,864
UNCA	62	45,880	-	-	-	-	-	-	45,880
UNC-CH	211	904,346	4,320	15,949,440	-	-	-	-	16,853,786
UNCC	114	1,026,798	2,000	3,516,000	483	1,326,318	2,061	2,075,427	7,944,543
UNCG	133	541,842	642	445,099	161	397,429	621	359,745	1,744,115
UNCW	133	341,810	678	1,459,734	168	517,104	679	184,009	2,502,657
UNCSA	194	29,612	600	266,454	600	45,210	600	51,888	393,164
WSSU	-	-	281	192,019	77	41,276	288	14,983	248,278
<b>NC Promise:</b>									
ECSU	UG tuition set by the General Assembly per G.S. 116-143.11				-		-		-
FSU					250	206,750	900	63,900	270,650
UNCP					-		-		-
WCU					-		-		-
<b>Average</b>	<b>\$ 125</b>	<b>\$ 5,889,467</b>	<b>\$ 983</b>	<b>\$ 28,832,233</b>	<b>\$ 186</b>	<b>\$ 3,859,832</b>	<b>\$ 580</b>	<b>\$ 5,838,138</b>	<b>\$ 44,419,670</b>

**FY 2026-27 Proposed Tuition Increase  
Uses of Estimated Tuition Revenue**

<b>Institution</b>	<b>Estimated Revenue</b>	<b>Uses of Proposed Increased Revenue</b>
<b>App State</b>	<p align="right"><b>\$2,073,099</b></p> <p>Inflationary Adjustments:      \$ 264,059  Student Services:                      243,828  Academic Support:                    1,115,212  Libraries:                                    450,000</p>	<ul style="list-style-type: none"> <li>• Inflation continues to hover between 2.5% and 3%, which causes the costs of services, supplies, and materials to continue to rise. This adjustment will assist with defraying a portion of those costs.</li> <li>• 3.0 academic advisors to provide more advisors to students in their path to graduation in 4 years.</li> <li>• 5.0 tenure-track faculty and 4.0 non-tenure-track faculty to serve the student populations in Boone and in Hickory as well as AppState Online. With growth in the Walker College of Business and the Beaver College of Health Sciences, more faculty are needed to cover the growing populations.</li> <li>• The University Libraries have not received an increase in funding for the past three years, but the costs of journals, collections, etc., continue to increase. Since 2022, the cost of collections, subscriptions, journals etc. have increased 9.6%, which can no longer be absorbed within the current budget.</li> </ul>
<b>ECU</b>	<p align="right"><b>\$2,170,429</b></p> <p>Expanded Inst. Opportunities:    \$ 365,622  Academic Support:                      582,932  Technology Improvements:        1,221,875</p>	<ul style="list-style-type: none"> <li>• Hire additional faculty in high-demand academic programs, such as nursing and construction management to enhance instructional capacity, support enrollment growth, and reduce faculty overload.</li> <li>• Hire professional academic advisors to serve students in the College of Arts and Sciences to ensure students benefit from consistent, well trained advising professionals to guide them through complex academic pathways.</li> <li>• Recurring funding for technology upgrades and software renewals essential to instruction and academic administration. ECU partnered with Salesforce in 2024 for student advising, experiential learning, and CRM. ECU plans to expand its uses into administrative areas such as personnel and case management.</li> </ul>
<b>N.C. A&amp;T</b>	<p align="right"><b>\$1,174,905</b></p> <p>Faculty and Staff Retention:      \$ 590,000  Student Services:                      429,905  Academic Support:                    155,000</p>	<ul style="list-style-type: none"> <li>• Hire new and retain current faculty and staff to improve student to faculty and staff ratio. Current ratio is 20:1 student-to-faculty and staff, the highest among UNC System peers. Additional revenue will support efforts to move toward a 17:1 ratio.</li> <li>• Increase student-facing support areas to address students' social and emotional well-being in addition to expanding academic advising and career counseling.</li> <li>• In pursuit of R1 classification, revenue will support additional funding for specialized laboratory equipment and supplies needed for general education courses.</li> </ul>

Institution	Estimated Revenue	Uses of Proposed Increased Revenue
<b>NCCU</b>	<p style="text-align: right;"><b>\$1,227,300</b></p> <p>Inflationary Adjustments: \$ 410,300  Faculty and Staff Retention: 360,000  Student Services: 168,000  Academic Support: 100,000  Other: 189,000</p>	<ul style="list-style-type: none"> <li>• Use approx. \$410K to offset increasing impacts of inflation. This investment equates to less than a 1% increase in university non-personnel spending from the general fund.</li> <li>• Approximately \$460k would be invested in academic programming and support, with a special focus on academic programs with the highest growth.</li> <li>• Invest approximately \$168k in critical student services, such as student accounting, transfer services, and student aid. Investments in personnel as well as process automation services are necessary.</li> <li>• Invest \$189k into critical facilities maintenance efforts to reduce impact of deferred maintenance and in campus safety due to added strain on programs from high enrollment.</li> </ul>
<b>NC State</b>	<p style="text-align: right;"><b>\$7,770,864</b></p> <p>Faculty and Staff Retention: \$ 1,455,000  Expanded Inst. Opportunities: 4,877,276  Other: 1,438,588</p>	<ul style="list-style-type: none"> <li>• Provide funding for approx. 91 promotional increases for Assistant Professors to Associate Professors and Associate Professors to Professors: to assist with faculty retention efforts.</li> <li>• Improve the quality and accessibility of the NC State educational experience by supporting additional seats and sections in general education courses, adding professional advisors and mental health support to meet increased demand, and supporting high-impact practices for our students.</li> <li>• Provide funding to the Graduate Student Support Plan, a fund that provides stipend, tuition and health benefits to graduate students.</li> </ul>
<b>UNCA</b>	<p style="text-align: right;"><b>\$45,880</b></p> <p>Inflationary Adjustments: \$ 45,880</p>	<ul style="list-style-type: none"> <li>• Additional revenue will be used to offset inflationary increases in our non-personnel costs (contracts, IT subscriptions, utilities, etc.), which are estimated to exceed \$250,000.</li> <li>• Utilities alone are expected to increase by approximately \$105,000.</li> </ul>
<b>UNC-CH</b>	<p style="text-align: right;"><b>\$16,853,786</b></p> <p>Expanded Inst. Opportunities: \$ 9,606,658  Student Services: 842,689  Academic Support: 5,898,825  Other: 505,614</p>	<ul style="list-style-type: none"> <li>• UNC-CH has a goal of increasing undergraduate enrollment by 5,000 students over the next ten years. The revenue generated by the proposed tuition increases address critical academic, instructional, and institutional needs to maintain the university's commitment to excellence while supporting a larger undergraduate student population and the necessary infrastructure.</li> <li>• New faculty needed to support increased undergraduate enrollment.</li> <li>• Investments needed to expand undergraduate enrollment.</li> <li>• During the past year, university leadership has identified over \$70 million in reductions and cost savings. The proposed tuition increases assist with addressing needs across our schools and programs, including additional investment necessary to ensure that the campus infrastructure is prepared to support anticipated growth.</li> </ul>

Institution	Estimated Revenue	Uses of Proposed Increased Revenue
<b>UNCC</b>	<p style="text-align: right;"><b>\$7,944,543</b></p> <p>Inflationary Adjustments: \$ 561,768  Student Services: 3,690,000  Academic Support: 1,492,775  Libraries: 1,100,000  Technology Improvements: 1,100,000</p>	<ul style="list-style-type: none"> <li>• Portion of graduate student tuition will offset additional costs to the Graduate Assistant Support Program for graduate assistants receiving tuition and health insurance support.</li> <li>• Invest in professional undergraduate advisors ensuring caseloads within recommended levels, Disability Services staffing and resources to address increased student demand, and student employment in programs that promote student academic success such as tutoring and peer advising that contribute to retention and progression.</li> <li>• Additional faculty to address student to faculty ratio and to add additional sections of classes to fulfill student demand.</li> <li>• Subscriptions to electronic books and journals have seen annual increases of 5-6% and are essential resources for faculty and student researchers. Additionally, the high volume of traffic requires continued support for library furniture and technology.</li> <li>• Recurring sustained support for additional active learning classrooms and associated technology.</li> </ul>
<b>UNCG</b>	<p style="text-align: right;"><b>\$1,744,115</b></p> <p>Faculty and Staff Retention: \$ 250,000  Student Services: 644,115  Academic Support: 600,000  Other: 250,000</p>	<ul style="list-style-type: none"> <li>• Retention of high-performing faculty through competitive compensation to ensure continuity in teaching, advising, and research. Recruiting new talent is significantly more costly than retaining current employees.</li> <li>• Providing mental health and wellness programs, as well as support for career readiness and ongoing investments in technology driven platforms.</li> <li>• Invest in academic support services such as tutoring, advising, writing centers, and supplemental instruction to serve UNCG's diverse student body, including a high proportion of first-generation, low-income, and underrepresented students.</li> <li>• Self-funding, non-recurring FRIP (Faculty Realignment Incentive Program) to enhance faculty accountability and invest in areas of growth.</li> </ul>
<b>UNCW</b>	<p style="text-align: right;"><b>\$2,502,657</b></p> <p>Faculty and Staff Retention: \$ 1,915,657  Student Services: 587,000</p>	<ul style="list-style-type: none"> <li>• Faculty hires in high-demand and high-growth disciplines to maintain academic quality and personalized learning environments that define the UNCW experience.</li> <li>• Non-faculty positions that directly support student success: primary focus on academic advising, additional hiring may support expanded tutoring, career readiness, and student wellness initiatives that enhance retention and promote degree completion.</li> </ul>
<b>UNCSA</b>	<p style="text-align: right;"><b>\$421,364</b></p> <p>Faculty and Staff Retention: \$ 421,364</p>	<ul style="list-style-type: none"> <li>• The proposed tuition increases will be fully allocated to address salary compression among faculty at the full-professor rank to sustain academic quality. The FY27 tuition adjustments are part of a multi-year strategy to bring full-professor salaries closer to the established rank minimum (currently at 85%, FY27 increase will bring to 90% of rank minimum).</li> </ul>

Institution	Estimated Revenue	Uses of Proposed Increased Revenue
<b>WSSU</b>	<b>\$248,278</b>  Inflationary Adjustments: \$ 248,278	<ul style="list-style-type: none"> <li>• Offset rising costs related to utilities and facility operations.</li> <li>• Sustain maintenance and repair needs critical to campus safety and instructional continuity.</li> <li>• Meet increased expenses associated with essential external contracts and services.</li> </ul>

NC Promise Institution	Estimated Revenue	Uses of Proposed Increased Revenue
<b>ECSU</b>	<b>\$0</b>	<ul style="list-style-type: none"> <li>• N/A - No increase sought for standard graduate tuition for resident or nonresident students.</li> </ul>
<b>FSU</b>	<b>\$270,650</b>  Inflationary Adjustments: \$ 68,650 Faculty and Staff Retention: 202,000	<ul style="list-style-type: none"> <li>• Inflationary adjustments needed for rising costs from professional and academic accrediting bodies for graduate-level education and increased marketing/recruitment expenses for graduate programs.</li> <li>• Hire two additional faculty to ensure appropriate student to faculty ratios for advising and mentorship.</li> <li>• Expansion of the number and monetary value of graduate assistantships to attract top-tier students and heightened research activity of faculty.</li> </ul>
<b>UNCP</b>	<b>\$0</b>	<ul style="list-style-type: none"> <li>• N/A – No increase sought for standard graduate tuition for resident or nonresident students.</li> </ul>
<b>WCU</b>	<b>\$0</b>	<ul style="list-style-type: none"> <li>• N/A – No increase sought for standard graduate tuition for resident or nonresident students.</li> </ul>

A-2. Authorization of Tuition for 2026-27

The following RESOLUTION for the 2026-27 academic year reflects the tuition increases proposed by the institutions.

The 2016 North Carolina General Assembly enacted a guaranteed tuition program that fixes tuition rates for first-time full-time resident undergraduates and transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2026-27 will only apply to the cohort of students that enroll in the fall of 2026. The chancellors and their boards of trustees requested tuition rate increases for students consistent with legislative and UNC System Office guidelines.

RESOLUTION AUTHORIZING TUITION

WHEREAS, G.S. 116-143 requires that the University of North Carolina Board of Governors shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the UNC System constituent institutions.

NOW, THEREFORE, BE IT RESOLVED, that, effective with the fall term of 2026, the constituent institutions are authorized to charge and collect the following tuition rates.

## I. 2026-27 Tuition Rates

In accordance with legislative and UNC System Office guidelines, institutions submitted tuition and fee proposals for 2026-27. The tuition amounts for all programs are shown on pages 9 through 17.

### A. *Increases in Regular Tuition*

Thirteen universities have proposed some increase to the base tuition rates. Eight universities have proposed increases that would impact all undergraduate and graduate students (Appalachian State University, North Carolina Agricultural and Technical State University, North Carolina Central University, NC State University, University of North Carolina at Charlotte, University of North Carolina at Greensboro, University of North Carolina Wilmington, and University of North Carolina School of the Arts). East Carolina University and University of North Carolina at Chapel Hill have proposed rates that would impact all undergraduate students. Fayetteville State University has proposed rates that would impact all graduate students. Winston-Salem State University has proposed rates that would impact undergraduate nonresident students and all graduate students. University of North Carolina Asheville has proposed rates that would impact undergraduate resident students only.

#### **Appalachian State University**

Resident undergraduates – \$106

Nonresident undergraduates – \$676

Resident graduates – \$135

Nonresident graduates – \$677

App State requests an increase of 2.5 percent for all resident students and a 3.0 percent increase for all nonresident students. This would bring the resident undergraduate tuition to \$4,348, the nonresident undergraduate tuition to \$23,208, the resident graduate rate to \$5,525, and the nonresident graduate rate to \$23,238. Revenues resulting from this increase will be used to offset the impacts of inflation on services, supplies, and materials; and to provide for new faculty and academic advisor positions to support the growing student population at the Boone and Hickory campuses.

#### **East Carolina University**

Resident undergraduates – \$133

Nonresident undergraduates – \$622

ECU requests a 3.0 percent increase for resident and nonresident undergraduate students. This proposed increase would bring the resident undergraduate rate to \$4,585 and the nonresident undergraduate rate to \$21,351. The projected additional revenue would enable the university to hire additional faculty for its nursing and construction management programs as well as

increase the number of professional advisors for students. Projected additional revenue will also go toward additional technology investments.

### **Fayetteville State University**

Resident graduates – \$250

Nonresident graduates – \$900

Fayetteville State University requests a 7.3 percent increase for resident graduate students and a 6.2 percent increase for nonresident graduate students. This would bring the resident graduate rate to \$3,688 and the nonresident graduate rate to \$15,403. The projected additional revenue will be used to fund graduate assistantships, offset inflationary costs related to rising accreditation costs, and hire additional faculty.

### **NC State University**

Resident undergraduates – \$196

Nonresident undergraduates – \$945

Resident graduates – \$307

Nonresident graduates – \$946

NC State requests a 3.0 percent increase for all students. This would bring the resident undergraduate rate to \$6,731, the nonresident undergraduate rate to \$32,445, the resident graduate rate to \$10,537, and the nonresident graduate rate to \$32,474. The additional projected revenue will be used to add seats in general educational courses, add professional advisors, fund faculty retention, and ensure that the Graduate Student Support Plan (GSSP) is held harmless to the increase.

### **North Carolina Agricultural and Technical State University**

Resident undergraduates – \$106

Nonresident undergraduates – \$528

Resident graduates – \$159

Nonresident graduates – \$543

North Carolina A&T State University requests a 3.0 percent increase for all students. This would bring the resident undergraduate rate to \$3,646, the nonresident undergraduate rate to \$18,128, the resident graduate rate to \$5,454, and the nonresident graduate rate to \$18,638. The projected additional revenue would be used to hire and retain current faculty and staff, increase student-facing support areas, and support additional funding for specialized laboratory equipment and supplies for general education courses.

## **North Carolina Central University**

Resident undergraduates – \$112

Nonresident undergraduates – \$503

Resident graduates – \$142

Nonresident graduates – \$541

North Carolina Central University requests a 3.0 percent increase for all students. This would bring the resident undergraduate rate to \$3,840, the nonresident undergraduate rate to \$17,267, the resident graduate rate to \$4,882, and the nonresident graduate rate to \$18,589. The projected additional revenue would be used to offset inflationary costs, fund investments in programs with high enrollment growth, fund investments in critical student services, and reduce the impact of deferred maintenance.

## **University of North Carolina Asheville**

Resident undergraduates – \$62

UNC Asheville requests a 1.5 percent increase for its resident undergraduate students. This would bring the resident undergraduate rate to \$4,184. The additional projected revenue will be used to support inflationary increases in the costs of contracts, IT, subscriptions, and utilities.

## **University of North Carolina at Chapel Hill**

Resident undergraduates – \$211

Nonresident undergraduates – \$4,320

UNC-Chapel Hill requests a 3.0 percent increase for its resident undergraduate students and a 10.0 percent increase for its nonresident undergraduate students. This would bring the resident undergraduate rate to \$7,230 and nonresident undergraduate rate to \$47,472. The projected additional revenue would be used to fund new faculty to support increased undergraduate enrollment and investments in student services and academic support.

## **University of North Carolina at Charlotte**

Resident undergraduates – \$114

Nonresident undergraduates – \$2,000

Resident graduates – \$483

Nonresident graduates – \$2,061

UNC Charlotte requests a 3.0 percent increase for resident undergraduate students and a 10.0 percent increase for all other students. This would bring the resident undergraduate rate to \$3,926, the nonresident undergraduate rate to \$22,018, the resident graduate rate to \$5,324,

and the nonresident graduate rate to \$22,688. The additional projected revenue would be invested in additional faculty to address student to faculty ratio, fund investments in classroom technology, cover inflationary adjustments, offset additional costs to the Graduate Assistant Support Program, and expand undergraduate advising.

### **University of North Carolina at Greensboro**

Resident undergraduates – \$133

Nonresident undergraduates – \$642

Resident graduates – \$161

Nonresident graduates – \$621

UNC Greensboro requests a 3.0 percent increase for all students. This would bring the resident undergraduate rate to \$4,555, the nonresident undergraduate rate to \$22,038, the resident graduate rate to \$5,536, and the nonresident graduate rate to \$21,313. The revenue generated would fund faculty and staff retention, student services, and higher investment into academic support initiatives, such as tutoring, writing centers, and supplemental instruction.

### **University of North Carolina School of the Arts**

Resident undergraduates – \$194

Nonresident undergraduates – \$600

Resident graduates – \$600

Nonresident graduates – \$600

UNC School of the Arts requests a 3.0 percent increase for resident undergraduate students and a \$600 increase for all other students. This would increase the resident undergraduate rate to \$6,691, the nonresident undergraduate rate to \$24,831, the resident graduate rate to \$10,296, and the nonresident graduate rate to \$24,999. The generated revenue would be fully allocated to addressing salary compression among faculty at the full-professor rank as part of a multiyear strategy to bring full professor salaries closer to the established rank minimum.

### **University of North Carolina Wilmington**

Resident undergraduates – \$133

Nonresident undergraduates – \$678

Resident graduates – \$168

Nonresident graduates – \$679

UNC Wilmington requests a 3.0 percent increase for all students. This would increase the resident undergraduate rate to \$4,576, the nonresident undergraduate rate to \$23,275, the resident graduate rate to \$5,763, and the nonresident graduate rate to \$23,325. The additional

revenue would fund faculty hires for high demand academic programs as well as non-faculty positions that directly support student success, such as academic advisors.

### **Winston-Salem State University**

Nonresident undergraduates – \$281

Resident graduates – \$77

Nonresident graduates – \$288

Winston-Salem State University requests a 2.0 percent increase for nonresident undergraduate students and all graduate students. This would increase the nonresident undergraduate rate to \$14,338, the resident graduate rate to \$3,949, and the nonresident graduate rate to \$14,695. The revenue generated will address ongoing inflationary adjustments related to utilities, facility operations, and external contracts and services.

### ***B. Increases in Tuition for Professional Schools***

Seven universities are proposing new or revised tuition rates for specific professional and graduate schools for 2026-27. The rates require Board of Governors approval.

### **Appalachian State University**

Doctor of Nursing Practice – new established rates – \$10,525, residents/\$28,238, nonresidents

App State proposes the establishment of a program-based rate for its Doctor of Nursing Practice. The \$5,000 differential tuition rate would be used to fund training, clinical software, and accreditation fees.

### **East Carolina University**

School of Medicine – \$22,977, residents/\$51,374, nonresidents

ECU requests an increase of \$725 for the Brody School of Medicine. The additional revenue would be used to fund online curriculum subscriptions and additional technicians for its simulation center.

### **NC State University**

Master of Science in Wide Bandgap Semiconductors – new established rates – \$15,337, residents/\$37,274, nonresidents

NC State proposes the establishment of a program-based rate for its Master of Science in Wide Bandgap Semiconductors program. The \$4,800 differential tuition would be used to fund practicum space and materials, teaching assistants, and faculty.

Master of Science in Global One Health – new established rates – \$16,137, residents/\$38,074, nonresidents

NC State proposes the establishment of a program-based rate for its Master of Science in Global One Health program. The \$5,600 differential tuition would be used to fund graduate assistantships, provide summer support, and aid professional development.

Master of Science in Cybersecurity – new established rates – \$16,137, residents/\$38,074, nonresidents

NC State proposes the establishment of a program-based rate for its Master of Science in Cybersecurity program. The \$5,600 differential tuition would be used to fund salaries for faculty, student recruitment, online education services, career services, and technical support.

Master in Agricultural Business Management (MABM) – new established rates – \$15,937, residents/\$37,874

NC State proposes the establishment of a program-based rate for its Master in Agricultural Business Management program. The \$5,400 differential tuition would be used to fund student professional development, a full-time program manager, graduate assistantships, and guest instructors.

### **North Carolina Central University**

Executive MPA – \$17,625, residents and nonresidents

NCCU proposes a change to convert one quarter of the tuition rate, or \$5,875, into a special fee with no net impact on students.

### **University of North Carolina at Chapel Hill**

Master of Public Administration – \$12,764, residents/\$31,421, nonresidents

UNC-Chapel Hill requests a \$1,000 increase for all students for its Master of Public Administration. The proposed increase would be used for faculty recruitment and retention, program support, infrastructure, and instructional design for graduate assistants.

Juris Doctorate – \$29,581, residents/\$54,319, nonresidents

UNC-Chapel Hill requests a \$1,500 increase for its residents and a \$3,000 increase for its nonresidents for its Juris Doctorate program at the UNC School of Law. The additional funds would be used to fund faculty recruitment and retention, student advising, programmatic support, and infrastructure.

Eshelman School of Pharmacy, PharmD – \$26,043, residents/\$49,535, nonresidents

UNC-Chapel Hill requests a \$758 increase for all students. The additional funds would be used to fund student support services, experiential education opportunities, and infrastructure.

Eshelman School of Pharmacy & Monash University, MS Global Medicines Development – new established rates – \$60,000 AUD, residents/\$85,500 AUD, nonresidents

UNC-Chapel Hill requests the establishment of new rates for its receipts-supported MS Global Medicines Development program in collaboration with Monash University in Australia. The generated revenue would be used for program support for both universities, bursary for North Carolina and Australian residents, infrastructure, and program administration.

### **University of North Carolina at Charlotte**

Master of Health Administration – \$8,564, residents/\$25,928, nonresidents

UNC Charlotte requests a \$540 increase in its differential tuition for all students for its Master of Health Administration program. The additional revenue would fund graduate assistantships, student recruitment and support, financial aid, and research opportunities.

Master of Entrepreneurship – new established rates – \$12,884, residents/\$30,248, nonresidents

UNC Charlotte requests the establishment of a new school-based tuition rate for its new Master of Entrepreneurship program. The revenue generated would be used to fund graduate assistantships, instruction, student services, recruitment, and infrastructure.

Master of Science in Artificial Intelligence – new established rates – \$10,124, residents/\$27,488, nonresidents

UNC Charlotte requests the establishment of a new school-based tuition rate for its new Master of Science in Artificial Intelligence program. The revenue generated would be used to fund curriculum instruction, graduate assistantships, student services, and student recruitment.

Master of Science in Computer Engineering – new established rate – \$7,484, residents

UNC Charlotte requests the establishment of a new school-based tuition rate for its existing Master of Science in Computer Engineering program. This program previously only had a nonresident rate. The revenue generated would be used to fund graduate assistantships.

**University of North Carolina Wilmington**

Critical Infrastructure Graduate Certificate – new established rates – \$8,881, residents/\$26,443, nonresidents

UNC Wilmington requests the establishment of a new school-based tuition rate for its new Critical Infrastructure Graduate Certificate. The generated revenue would be used to fund instructional costs. The rate is consistent with existing certificate rates at the school of business.

Digital Marketing Graduate Certificate – new established rates – \$8,881, residents/\$26,443 nonresidents

UNC Wilmington requests the establishment of a new school-based tuition rate for its new Digital Marketing Graduate Certificate. The generated revenue would be used to fund instructional costs. The rate is consistent with existing certificate rates at the school of business.

### C. Tuition Rates for FY2026-27

Institution		N.C. Residents		Nonresidents	
		From	To	From	To
<b>North Carolina State University</b>	<i>UG</i>	6,535	6,731	31,500	32,445
	<i>Grad</i>	10,230	10,537	31,528	32,474
College of Veterinary Medicine					
D.V.M. Candidate	<i>Grad</i>	23,174	23,481	55,187	56,133
Veterinary Graduate	<i>Grad</i>	10,230	10,537	31,528	32,474
Institute for Advanced Analytics					
Master of Advanced Analytics	<i>Grad</i>	20,230	20,537	41,528	42,474
College of Management					
Master of Accounting	<i>Grad</i>	24,862	25,169	46,160	47,106
Master in Agricultural Business Management	<i>Grad</i>		15,937		37,874
Master of Business Admin.	<i>Grad</i>	26,055	26,362	47,353	48,299
Master of Management	<i>Grad</i>	26,055	26,362	47,353	48,299
College of Design					
Bachelor of Architecture (5th year)	<i>UG</i>	7,935	8,131	32,900	33,845
Master of Architecture	<i>Grad</i>	11,630	11,937	32,928	33,874
Master of Landscape Architecture	<i>Grad</i>	11,630	11,937	32,928	33,874
Master of Art and Design	<i>Grad</i>	11,630	11,937	32,928	33,874
Master of Graphic Design	<i>Grad</i>	11,630	11,937	32,928	33,874
Master of Industrial Design	<i>Grad</i>	11,630	11,937	32,928	33,874
Doctorate of Design	<i>Grad</i>	14,230	14,537	35,528	36,474
College of Engineering					
MS in Chemical Engineering	<i>Grad</i>	12,630	12,937	33,928	34,874
MS in Computer Engineering	<i>Grad</i>	15,030	15,337	36,328	37,274
MS in Electrical Engineering	<i>Grad</i>	15,030	15,337	36,328	37,274
MS in Electric Power Systems Engineering	<i>Grad</i>	15,030	15,337	36,328	37,274
MS in Mechanical Engineering	<i>Grad</i>	13,230	13,537	34,528	35,474
MS in Aerospace Engineering	<i>Grad</i>	13,230	13,537	34,528	35,474
Joint (NC State & UNC-CH) MS Biomedical Engineering					
concentration in MedTech Innovation +	<i>Grad</i>	18,230	18,537	39,528	40,474
Entrepreneurship					
MS in Computer Networking (CSC & ECE)	<i>Grad</i>	15,030	15,337	36,328	37,274
Master of Computer Science	<i>Grad</i>	17,230	17,537	38,528	39,474
MS in Computer Science	<i>Grad</i>	17,230	17,537	38,528	39,474
MS in Cybersecurity	<i>Grad</i>		16,137		38,074
Master of Engineering Management	<i>Grad</i>	23,355	23,662	45,138	46,084
MS Foundations of Data Science	<i>Grad</i>	15,830	16,137	37,128	38,074
MS Wide Bandgap Semiconductors	<i>Grad</i>		15,337		37,274
College of Sciences					
Master of Financial Mathematics	<i>Grad</i>	20,230	20,537	41,528	42,474
MS Global One Health	<i>Grad</i>		16,137		38,074
College of Agriculture and Life Sciences					
Master of Microbial Biotechnology	<i>Grad</i>	12,230	12,537	33,528	34,474

**C. Tuition Rates for FY2026-27 (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC-Chapel Hill</b>	<i>UG</i>	7,019	7,230	43,152	47,472
	<i>Grad</i>	10,764	10,764	29,421	29,421
School of Business					
Master of Accounting (includes summer)	<i>Grad</i>	41,923	41,923	63,260	63,260
MBA	<i>Grad</i>	52,186	52,186	70,908	70,908
Master of Management	<i>Grad</i>	45,923	45,923	53,260	53,260
Receipts-Supported Business Programs:					
MAC Online (15 months)	<i>Grad</i>	69,425	69,425	69,425	69,425
MBA for Execs. Evening (24 mos.)	<i>Grad</i>	99,000	99,000	99,000	99,000
MBA for Execs. Weekend (21 mos.)	<i>Grad</i>	125,589	125,589	125,589	125,589
MBA for Execs. Charlotte (24 mos.)	<i>Grad</i>	125,589	125,589	125,589	125,589
MBA @ UNC (24 mos./online)	<i>Grad</i>	125,589	125,589	125,589	125,589
Graduate School					
PSM in Toxicology	<i>Grad</i>	18,764	18,764	37,421	37,421
Sch. of Journalism and Media	<i>Grad</i>	13,347	13,347	30,845	30,845
MA Media Communication	<i>Grad</i>	16,573	16,573	34,403	34,403
MA Digital Communication	<i>Grad</i>	16,573	16,573	34,403	34,403
Certificate in Digital Communication	<i>Grad</i>	16,573	16,573	34,403	34,403
School of Law					
Juris Doctor	<i>Grad</i>	28,081	29,581	51,319	54,319
International LLM	<i>Grad</i>	N/A		45,457	45,457
School of Education					
Master of Arts in Teaching	<i>Grad</i>	11,764	11,764	30,421	30,421
Master in School Administration	<i>Grad</i>	11,764	11,764	30,421	30,421
Master in Educational Innovation, Technology & Entrepreneurship	<i>Grad</i>	18,764	18,764	37,421	37,421
School of Government (MPA)	<i>Grad</i>	11,764	12,764	30,421	31,421
School of Info. & Library Science					
MS in Information Science	<i>Grad</i>	16,704	16,704	35,361	35,361
MS in Library Science	<i>Grad</i>	16,704	16,704	35,361	35,361
Post Masters Certificate	<i>Grad</i>	16,764	16,764	35,421	35,421
PSM in Digital Curation	<i>Grad</i>	19,424	19,424	39,101	39,101
PSM in Biomedical Health Informatics	<i>Grad</i>	17,514	17,514	36,171	36,171
School of Social Work (MSW)	<i>Grad</i>	14,814	14,814	33,721	33,721
College of Arts and Sciences	<i>Grad</i>	10,764	10,764	29,421	29,421
Master of Public Policy	<i>Grad</i>	19,264	19,264	37,921	37,921
Master of City and Regional Planning	<i>Grad</i>	13,764	13,764	32,421	32,421
Master of Statistics, Analytics, & Data Science (STANDS)	<i>Grad</i>	20,764	20,764	39,421	39,421
MS Computer Sciences	<i>Grad</i>	20,764	20,764	39,421	39,421
School of Data Science and Society					
Master of Applied Data Science (MADS)	<i>Grad</i>	21,812	21,812	31,681	31,681

**C. Tuition Rates for FY2026-27 (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC-Chapel Hill (continued)</b>					
<i>Health Affairs</i>					
School of Pharmacy					
Pharm D	<i>Grad</i>	25,285	26,043	48,777	49,535
MPS in Regulatory Science	<i>Grad</i>	17,014	17,014	35,671	35,671
MS Global Medicines Development (Joint program with Monash Univ. - receipts supported)	<i>Grad</i>		60,000(AUD)		85,500(AUD)
MS in Pharmaceutical Sciences (online Spec. in Health-System Pharmacy Admin)	<i>Grad</i>	10,764	10,764	14,977	14,977
School of Nursing	<i>UG</i>	7,019	7,230	43,152	47,472
MS in Nursing	<i>Grad</i>	18,564	18,564	37,221	37,221
Post Masters of Science in Nursing	<i>Grad</i>	18,564	18,564	37,221	37,221
Doctor of Nursing Practice	<i>Grad</i>	18,564	18,564	37,221	37,221
School of Public Health	<i>UG</i>	7,019	7,230	43,152	47,472
	<i>Grad</i>	11,630	11,630	29,530	29,530
Master of Public Health	<i>Grad</i>	20,630	20,630	38,530	38,530
MPH@UNC (42 credits-receipts supported)	<i>Grad</i>	72,870	72,870	72,870	72,870
MS in Public Health	<i>Grad</i>	20,630	20,630	38,530	38,530
Master of Healthcare Administration	<i>Grad</i>	20,630	20,630	38,530	38,530
MS in Environmental Engineering	<i>Grad</i>	14,830	14,830	32,730	32,730
DrPH	<i>Grad</i>	18,630	18,630	36,530	36,530
School of Dentistry					
D.D.S.	<i>Grad</i>	37,821	37,821	66,267	66,267
ASPID (receipts supported)	<i>Grad</i>	115,000	115,000	115,000	115,000
Dental Hygiene	<i>UG</i>	7,019	7,230	43,152	47,472
Dental Graduate Programs (except Oral and Craniofacial Biomedicine)	<i>Grad</i>	12,365	12,365	31,143	31,143
Dental MS Programs (except Oral and Craniofacial Biomedicine & Dental Hygiene)	<i>Grad</i>	21,821	21,821	46,267	46,267
MS in Dental Hygiene	<i>Grad</i>	14,565	14,565	33,343	33,343
Oral & Craniofacial Biomedicine (MS & PhD)	<i>Grad</i>	10,764	10,764	29,421	29,421
School of Medicine					
M.D.	<i>Grad</i>	32,958	32,958	61,283	61,283
MS Biomedical Engineering (Joint Dept. of BME with NC Medical Technology)	<i>Grad</i>	18,764	18,764	37,421	37,421
MS Cell Biology and Physiology	<i>UG</i>	7,019	7,230	43,152	47,472
PSM in Toxicology	<i>Grad</i>	23,764	23,764	42,421	42,421
	<i>Grad</i>	18,764	18,764	37,421	37,421

**C. Tuition Rates for FY2026-27 (continued)**

Institution	North Carolina Residents		Nonresidents		
	From	To	From	To	
<b>UNC-Chapel Hill (continued)</b>					
School of Medicine/Health Sciences					
Master of Clinical Laboratory Science	<i>Grad</i>	18,614	18,614	37,271	37,271
Master of Radiologic Science	<i>Grad</i>	18,614	18,614	37,271	37,271
Doctor of Audiology	<i>Grad</i>	18,614	18,614	37,271	37,271
Doctor of Physical Therapy	<i>Grad</i>	18,614	18,614	37,271	37,271
MS in Occupational Therapy	<i>Grad</i>	18,614	18,614	37,271	37,271
MS in Clinical Rehabilitation and Mental Health Counseling	<i>Grad</i>	18,614	18,614	37,271	37,271
MS in Speech-Language Pathology	<i>Grad</i>	18,614	18,614	37,271	37,271
Physician Assistant (includes summer)	<i>Grad</i>	31,071	31,071	54,517	54,517
<b>East Carolina University</b>					
	<i>UG</i>	4,452	4,585	20,729	21,351
	<i>Grad</i>	4,987	4,987	18,793	18,793
Master of Business Admin.	<i>Grad</i>	7,975	7,975	21,781	21,781
Master of Science in Accounting	<i>Grad</i>	7,975	7,975	21,781	21,781
Business Analytics Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
Hospitality Management Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
Management Info. Systems Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
Marketing Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
Project Management Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
Supply Change Management Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
Sustainable Tourism Certificate	<i>Grad</i>	7,975	7,975	21,781	21,781
School of Dental Medicine	<i>Grad</i>	37,507	37,507	N/A	
School of Medicine	<i>Grad</i>	22,252	22,977	50,649	51,374
Master of Public Health	<i>Grad</i>	6,787	6,787	20,593	20,593
MS in Communication Science & Disorders	<i>Grad</i>	7,987	7,987	21,793	21,793
MS in Nursing	<i>Grad</i>	7,687	7,687	21,493	21,493
Post Masters of Science in Nursing	<i>Grad</i>	7,687	7,687	21,493	21,493
Doctor of Nursing	<i>Grad</i>	7,687	7,687	21,493	21,493
Doctor of Nursing Practice	<i>Grad</i>	8,487	8,487	22,293	22,293
MS in Occupational Therapy	<i>Grad</i>	8,198	8,198	22,004	22,004
Doctor of Occupational Therapy	<i>Grad</i>	8,198	8,198	22,004	22,004
Master of Social Work	<i>Grad</i>	5,797	5,797	19,603	19,603
Doctor of Audiology	<i>Grad</i>	7,387	7,387	21,193	21,193
Doctor of Physical Therapy	<i>Grad</i>	7,067	7,067	20,873	20,873
Physician Assistant	<i>Grad</i>	12,209	12,209	26,015	26,015
Doctor of Philosophy in Communication Sciences & Disorders	<i>Grad</i>	7,387	7,387	21,193	21,193

### C. Tuition Rates for FY2026-27 (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>N.C. A&amp;T State University</b>	<i>UG</i>	3,540	3,646	17,600	18,128
	<i>Grad</i>	5,295	5,454	18,095	18,638
Master of Accountancy	<i>Grad</i>	5,295	5,454	20,095	20,638
Master of Business Administration	<i>Grad</i>	8,295	8,454	20,700	21,243
Master of Science in Cybersecurity	<i>Grad</i>	7,145	7,304	19,945	20,488
Master of Science in Data Analytics	<i>Grad</i>	7,145	7,304	19,945	20,488
Joint School of Nanoscience and Nanoengineering with UNCG	<i>Grad</i>	5,769	5,928	19,487	20,030
Joint Program (MS/PhD) in Social Work (with UNCG)	<i>Grad</i>	7,095	7,254	19,895	20,438
Doctor of Nursing Practice	<i>Grad</i>	7,295	7,454	20,095	20,638
MS/PhD Criminal Justice	<i>Grad</i>	7,295	7,454	20,095	20,638
MS Physician Assistant Studies	<i>Grad</i>	7,545	7,704	20,345	20,888
<b>UNC Charlotte</b>	<i>UG</i>	3,812	3,926	20,018	22,018
	<i>Grad</i>	4,841	5,324	20,627	22,688
College of Business					
Master of Accountancy	<i>Grad</i>	12,401	12,884	28,187	30,248
Master of Business Administration	<i>Grad</i>	12,401	12,884	28,187	30,248
Master of Business Administration (online)	<i>Grad</i>	13,631	14,114	29,417	31,478
Doctor in Business Administration	<i>Grad</i>	25,841	26,324	41,627	43,688
Master in Entrepreneurship	<i>Grad</i>		12,884		30,248
MS in Management	<i>Grad</i>	12,401	12,884	28,187	30,248
Business Foundations Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
Business Analytics Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
Entrepreneurship & Innovation Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
MBA Plus Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
MS in Economics	<i>Grad</i>	12,401	12,884	28,187	30,248
Applied Econometrics Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
MS in Mathematical Finance	<i>Grad</i>	12,401	12,884	28,187	30,248
MS in Real Estate	<i>Grad</i>	12,401	12,884	28,187	30,248
Real Estate & Financial Devel. Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
College of Arts & Architecture					
Master of Architecture	<i>Grad</i>	6,591	7,074	22,377	24,438
Master of Urban Design	<i>Grad</i>	6,591	7,074	22,377	24,438
College of Business and the College of Computing and Informatics					
PSM in Data Science & Business Analytics	<i>Grad</i>	12,401	12,884	28,187	30,248
Data Science Business Analytics Certificate	<i>Grad</i>	12,401	12,884	28,187	30,248
College of Liberal Arts & Sciences					
Master of Industrial/Organizational Psychology	<i>Grad</i>	7,241	7,724	23,027	25,088
Biotechnology Certificate	<i>Grad</i>	7,541	8,024	23,327	25,388
Biomedical Sciences Certificate	<i>Grad</i>	7,541	8,024	23,327	25,388

**C. Tuition Rates for FY2026-27 (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Charlotte (continued)</b>					
College of Computing and Informatics					
MS in Computer Science	<i>Grad</i>	9,641	10,124	25,427	27,488
MS in Artificial Intelligence	<i>Grad</i>		10,124		27,488
MS in Information Technology	<i>Grad</i>	9,641	10,124	25,427	27,488
MS in Cyber Security	<i>Grad</i>	9,641	10,124	25,427	27,488
Secure Software Development Certificate	<i>Grad</i>	9,641	10,124	25,427	27,488
Applied Artificial Intelligence Certificate	<i>Grad</i>	9,641	10,124	25,427	27,488
Game Design & Development Certificate	<i>Grad</i>	9,641	10,124	25,427	27,488
Management of Information Technology Certificate	<i>Grad</i>	9,641	10,124	25,427	27,488
Information Security & Privacy Certificate	<i>Grad</i>	9,641	10,124	25,427	27,488
Human-Computer Interaction Certificate	<i>Grad</i>	9,641	10,124	25,427	27,488
Health Informatics Certificate	<i>Grad</i>	8,081	8,564	23,867	25,928
Bioinformatics Technology Certificate	<i>Grad</i>	8,081	8,564	23,867	25,928
PSM in Bioinformatics	<i>Grad</i>	8,081	8,564	23,867	25,928
PSM of Health Informatics	<i>Grad</i>	8,081	8,564	23,867	25,928
College of Health and Human Services					
Master of Health Administration	<i>Grad</i>	7,541	8,564	23,327	25,928
Master of Public Health	<i>Grad</i>	5,561	6,044	21,347	23,408
MS in Respiratory Care	<i>Grad</i>	5,841	6,324	21,627	23,688
MS in Nursing (excludes MSN Anesthesia track)	<i>Grad</i>	6,041	6,524	21,827	23,888
Nursing Post-Masters Certificate	<i>Grad</i>	6,041	6,524	21,827	23,888
Advanced Practice RN Post-Masters Cert.	<i>Grad</i>	6,041	6,524	21,827	23,888
Doctor of Nursing Practice	<i>Grad</i>	9,641	10,124	25,427	27,488
PhD of Public Health Sciences	<i>Grad</i>	6,641	7,124	22,427	24,488
Public Health Core Concepts Certificate	<i>Grad</i>	5,441	5,924	21,227	23,288
Community Health Certificate	<i>Grad</i>	5,441	5,924	21,227	23,288
Master of Social Work	<i>Grad</i>	5,381	5,864	21,167	23,228
PhD in Epidemiology	<i>Grad</i>	6,641	7,124	22,427	24,488
Master of Science in Athletic Training	<i>Grad</i>	5,921	6,404	21,707	23,768
College of Engineering					
Master of Fire Protection & Admin.	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Engineering	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Civil Engineering	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Electrical Engineering	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Mechanical Engineering	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Computer Engineering	<i>Grad</i>	4,841	7,484	22,787	24,848
MS in Engineering Management	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Construction & Facilities Mgmt.	<i>Grad</i>	7,001	7,484	22,787	24,848
MS in Applied Energy & Electromechanical Systems	<i>Grad</i>	7,001	7,484	22,787	24,848
PhD in Infrastructure & Envir. Systems	<i>Grad</i>	7,001	7,484	22,787	24,848
PhD in Electrical Engineering	<i>Grad</i>	7,001	7,484	22,787	24,848
PhD in Mechanical Engineering	<i>Grad</i>	7,001	7,484	22,787	24,848
College of Education					
Cert and M.Ed. in Learning, Design, and Technology	<i>Grad</i>	5,021	5,504	20,807	22,868

**C. Tuition Rates for FY2026-27 (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Greensboro</b>	<i>UG</i>	4,422	4,555	21,396	22,038
	<i>Grad</i>	5,375	5,536	20,692	21,313
School of Business & Economics					
MS in Accounting	<i>Grad</i>	8,975	9,136	24,292	24,913
MA in Applied Economics and Post					
Bacc Certificate in Economics	<i>Grad</i>	8,975	9,136	24,292	24,913
Master of Business Administration	<i>Grad</i>	8,975	9,136	24,292	24,913
Doctor of Business Administration	<i>Grad</i>	8,975	9,136	24,292	24,913
MS in Athletic Training	<i>Grad</i>	8,975	9,136	24,292	24,913
MS in Consumer, Apparel, and Retail					
Studies	<i>Grad</i>	8,975	9,136	24,292	24,913
MS in Information Technology and					
Management	<i>Grad</i>	8,975	9,136	24,292	24,913
MS in International Business	<i>Grad</i>	8,975	9,136	24,292	24,913
College of Arts and Sciences					
MS in Sustainability and Environment	<i>Grad</i>	7,175	7,336	22,492	23,113
Phd in Computer Science	<i>Grad</i>	7,175	7,336	22,492	23,113
School of Education					
MS in Counseling	<i>Grad</i>	6,095	6,256	21,412	22,033
MS in Counseling and Educational					
Specialist (dual degree)	<i>Grad</i>	6,095	6,256	21,412	22,033
PhD in Counseling and Counselor					
Education	<i>Grad</i>	6,095	6,256	21,412	22,033
Master of Library Information Studies	<i>Grad</i>	5,735	5,896	21,052	21,673
MS in Instructional Technology and Design	<i>Grad</i>	5,825	5,986	21,142	21,763
Post Baccalaureate Certificate in Instructional Design	<i>Grad</i>	5,675	5,836	20,992	21,613
Graduate School					
MS in Informatics and Analytics	<i>Grad</i>	8,075	8,236	23,392	24,013
School of Health and Human Services					
MA Speech-Language Pathology	<i>Grad</i>	8,975	9,136	24,292	24,913
MS in Genetic Counseling	<i>Grad</i>	7,931	8,092	23,248	23,869
Master in Kinesiology/Concentration in Sport					
Psychology	<i>Grad</i>	8,975	9,136	24,292	24,913
Post-Bacc Certificate - Dietetic Internship	<i>Grad</i>	8,975	9,136	24,292	24,913
Joint Program (MS/PhD) in Social Work (with NC A&T)	<i>Grad</i>	7,375	7,536	22,692	23,313
School of Nursing					
MS Nursing (PELMSN)	<i>Grad</i>	7,375	7,536	22,692	23,313
Doctor of Nursing Practice	<i>Grad</i>	8,375	8,536	23,692	24,313
MS Nursing (FNP Concentration)	<i>Grad</i>	8,875	9,036	24,192	24,813
Adult Gerontology Primary Care Nurse Practitioner	<i>Grad</i>	8,875	9,036	24,192	24,813
Nurse Anesthesia	<i>Grad</i>	11,375	11,536	26,692	27,313

**C. Tuition Rates for FY2026-27 (continued)**

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
<b>UNC Wilmington</b>	<i>UG</i>	4,443	4,576	22,597	23,275
	<i>Grad</i>	5,595	5,763	22,646	23,325
School of Business					
MS in Accountancy	<i>Grad</i>	10,407	10,575	27,458	28,137
Master of Business Administration	<i>Grad</i>	7,795	7,963	24,846	25,525
Executive MBA (online)	<i>Grad</i>	9,336	9,504	26,387	27,066
Business Foundations Certificate	<i>Grad</i>	9,336	9,504	26,387	27,066
Human Resources Management Certificate	<i>Grad</i>	9,336	9,504	26,387	27,066
Critical Infrastructure Certificate	<i>Grad</i>		8,881		26,443
Digital Marketing Certificate	<i>Grad</i>		8,881		26,443
MS in Computer Science & Info. Systems	<i>Grad</i>	6,695	6,863	23,746	24,425
MS in Finance and Investment Mgmt.	<i>Grad</i>	10,695	10,863	27,746	28,425
MS in Business Analytics	<i>Grad</i>	10,695	10,863	27,746	28,425
MS Supply Chain Management	<i>Grad</i>	10,695	10,863	27,746	28,425
College of Arts and Sciences					
MA in Filmmaking	<i>Grad</i>	9,470	9,638	26,521	27,200
MS in Data Science	<i>Grad</i>	6,595	6,763	23,646	24,325
MA-Integrated Marketing Communication	<i>Grad</i>	6,615	6,783	23,666	24,345
Master of Public Administration	<i>Grad</i>	7,574	7,742	24,625	25,304
Master of Coastal and Ocean Policy	<i>Grad</i>	7,395	7,563	24,446	25,125
Executive Master of Public Admin. (online)	<i>Grad</i>	7,574	7,742	24,625	25,304
College of Health and Human Services					
Doctor of Nursing Practice	<i>Grad</i>	7,668	7,836	24,719	25,398
<b>Appalachian State University</b>	<i>UG</i>	4,242	4,348	22,532	23,208
	<i>Grad</i>	5,390	5,525	22,561	23,238
MS in Accounting	<i>Grad</i>	9,440	9,575	26,611	27,288
Master of Business Admin.	<i>Grad</i>	9,440	9,575	26,611	27,288
MS in Applied Data Analytics	<i>Grad</i>	9,440	9,575	26,611	27,288
MS in Athletic Training	<i>Grad</i>	7,390	7,525	24,561	25,238
Master of Health Administration	<i>Grad</i>	8,390	8,525	25,561	26,238
Dual MHA-MBA	<i>Grad</i>	8,756	8,891	25,927	26,604
MS in Speech-Language Pathology	<i>Grad</i>	8,390	8,525	25,561	26,238
MS Occupational Therapy	<i>Grad</i>	8,390	8,525	25,561	26,238
MS in Nutrition	<i>Grad</i>	7,390	7,525	24,561	25,238
Doctor of Nursing Practice	<i>Grad</i>		10,525		28,238
<b>Fayetteville State University</b>	<i>UG</i>	1,000	1,000	5,000	7,000
	<i>Grad</i>	3,438	3,688	14,503	15,403
MBA Online	<i>Grad</i>	4,032	4,282	15,981	16,881
<b>North Carolina Central University</b>	<i>UG</i>	3,728	3,840	16,764	17,267
	<i>Grad</i>	4,740	4,882	18,048	18,589
Master of Business Admin.	<i>Grad</i>	5,540	5,682	18,848	19,389
School of Law, Returning Students	<i>Grad</i>	13,202	13,344	35,115	35,656
School of Law, New Students	<i>Grad</i>	13,444	13,586	36,470	37,011
Master of Public Administration	<i>Grad</i>	5,040	5,182	18,348	18,889
Master of Library Science	<i>Grad</i>	5,040	5,182	18,348	18,889
Executive MPA (receipts supported)	<i>Grad</i>	23,500	17,625	23,500	17,625

**C. Tuition Rates for FY2026-27 (continued)**

Institution		North Carolina Residents		Nonresidents		
		From	To	From	To	
<b>UNC Pembroke</b>	<i>UG</i>	1,000	1,000	5,000	7,000	
	<i>Grad</i>	4,280	4,280	17,339	17,339	
	Master of Business Administration	<i>Grad</i>	4,826	4,826	11,070	11,070
	Master of Science in Nursing	<i>Grad</i>	4,495	4,495	17,554	17,554
	MS in Athletic Training	<i>Grad</i>	5,775	5,775	18,834	18,834
	Doctor of Nursing Practice (DNP)	<i>Grad</i>	5,280	5,280	18,339	18,339
	Master of Science in Occupational Therapy	<i>Grad</i>	6,280	6,280	19,339	19,339
<b>Western Carolina University</b>	<i>UG</i>	1,000	1,000	5,000	7,000	
	<i>Grad</i>	4,568	4,568	15,287	15,287	
College of Business						
Master of Accountancy	<i>Grad</i>	5,468	5,468	17,087	17,087	
Master of Business Admin.	<i>Grad</i>	5,468	5,468	17,087	17,087	
Master of Entrepreneurship	<i>Grad</i>	5,468	5,468	17,087	17,087	
Master of Project Management	<i>Grad</i>	5,468	5,468	17,087	17,087	
Master in Sport Management	<i>Grad</i>	5,468	5,468	17,087	17,087	
Project Management Certificate	<i>Grad</i>	5,468	5,468	17,087	17,087	
College of Health & Human Services						
Master of Comm. Sciences & Disorders	<i>Grad</i>	5,768	5,768	16,487	16,487	
Doctor of Nursing Practice (DNP)	<i>Grad</i>	9,368	9,368	20,087	20,087	
Doctor of Nursing Practice (DNP) - Nursing Anesthesia	<i>Grad</i>	10,368	10,368	21,087	21,087	
Doctor of Physical Therapy	<i>Grad</i>	5,828	5,828	18,628	18,628	
Family Nurse Practitioner	<i>Grad</i>	5,168	5,168	15,887	15,887	
Master of Social Work	<i>Grad</i>	5,168	5,168	15,887	15,887	
MS in Athletic Training	<i>Grad</i>	5,568	5,568	16,287	16,287	
<b>Winston-Salem State University</b>	<i>UG</i>	3,401	3,401	14,057	14,338	
	<i>Grad</i>	3,872	3,949	14,407	14,695	
	Doctor of Nursing Practice (DNP)	<i>Grad</i>	5,872	5,949	16,407	16,695
	Doctor of Physical Therapy	<i>Grad</i>	5,872	5,949	16,407	16,695
	MS in Nursing	<i>Grad</i>	5,372	5,449	15,907	16,195
	MS in Occupational Therapy	<i>Grad</i>	5,372	5,449	15,907	16,195
	MS in Rehabilitation Counseling	<i>Grad</i>	4,714	4,791	15,249	15,537
	Master in Healthcare Administration	<i>Grad</i>	4,872	4,949	16,407	16,695
	<b>UNC Asheville</b>	<i>UG</i>	4,122	4,184	21,470	21,470
		<i>Grad</i>	4,914	4,914	21,236	21,236
<b>Elizabeth City State University</b>	<i>UG</i>	1,000	1,000	5,000	7,000	
	<i>Grad</i>	3,375	3,375	16,437	16,437	
<b>UNC School of the Arts</b>	<i>UG</i>	6,497	6,691	24,231	24,831	
	<i>Grad</i>	9,696	10,296	24,399	24,999	
	High School	0	0	14,478	15,078	

*Proposed increases for professional schools may also include the requested campus-based increase for resident and nonresident graduate students.*

## II. 2026-27 Special Tuition Rates

### ***Nonresident Graduate Students***

Consistent with the General Statutes and by authorization of the Board of Governors through a resolution passed by the Board in 1983, the institutions are authorized to charge special tuition rates for nonresident graduate students.

For nonresident graduate students who are awarded a graduate teaching or research assistantship and who are paid a stipend of at least \$2,000 per academic year, the institution may award tuition remission to reduce the nonresident tuition rate to the in-state rate. For example, the nonresident graduate student tuition rate is proposed to increase from \$31,528 to \$32,474 at NC State University for 2026-27. NC State's nonresident graduate students who are eligible to receive tuition remission will be charged the resident tuition rate, which is proposed to increase to \$10,537 for the 2026-27 academic year.

Each university receives a state appropriation for graduate tuition remissions, and some universities supplement this appropriation from other non-state sources. Institutions may not provide graduate tuition remissions to all students. The number of awards is limited to those that meet the criteria and the budget availability.

*Note: The 2011 General Assembly eliminated state appropriations for nonresident undergraduate tuition waivers that had been in place since 1983 [Sec. 9.13(b) of S.L. 2011-145].*

**AGENDA ITEM**

A-3. Authorization of Fees for 2026-27 ..... Brandy Andrews

- Situation:** General Fees (Athletics, Health Services, Student Activities, Educational and Technology, Campus Security, and Association of Student Governments), Debt Service, Application, and Special Fees are recommended for approval.
- Background:** G.S. 116-143 requires that the University of North Carolina Board of Governors fix the tuition and fees, not inconsistent with the actions of the North Carolina General Assembly, at the constituent institutions of the UNC System. The 2016 General Assembly enacted a provision that caps mandatory student fee increases (including debt service fees) to three percent per year.
- Assessment:** The institutions have submitted 2026-27 fee proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.
- Action:** This item requires a vote by the committee and a vote by the full Board of Governors.

### A-3. Authorization of Fees for 2026-27

The following RESOLUTION for the 2026-27 academic year reflects fee increase proposals by each university. Chancellors proposed fee increases consistent with the tuition and fee instructions, including a three percent cap on mandatory student fee increases enacted by the 2016 North Carolina General Assembly.

#### RESOLUTION AUTHORIZING FEES

WHEREAS, G.S. 116-143 requires that the University of North Carolina Board of Governors shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the UNC System constituent institutions.

NOW, THEREFORE, BE IT RESOLVED, that, effective with Fall Term 2026, the constituent institutions are authorized to charge and collect the following fees.

## Fee Guidelines

In accordance with UNC Board policy, the Board of Governors is responsible for establishing fees at the constituent institutions of the UNC System consistent with the philosophy set forth in the North Carolina Constitution. Fees will be charged only for limited, dedicated purposes and shall not be used to defray the cost of general academic and administrative operations of institutions, including academic programs and faculty and administrative salaries and benefits.

For 2026-27, the Board of Governors considered increases to mandatory fees subject to the three percent statutory cap that are intended to defray the impacts of inflationary costs or are critical to maintaining core student activities supported by the fee. The Board of Governors also considered increases that are offset by a commensurate decrease to another fee. This flexibility does not extend to debt service fees that would otherwise be scheduled to sunset because the associated debt service has been paid in full.

All increase proposals were accompanied by an expenditure plan showing how the additional revenues are critically important for the fee-supported activity, including a description of why alternative sources or expenditure reductions are insufficient for addressing the needs of the fee-supported activity. Decrease proposals described the impacts of the reduced revenues.

## Athletics Fees

Athletics fee revenues provide funds for intercollegiate athletic programs and for the maintenance and operation of athletic facilities. Students enrolled in distance education programs are not assessed the Athletics fee.

Two universities have proposed increases to fund mandatory legislative salary increases, athletic scholarships, and offset inflationary pressures (Appalachian State University and University of North Carolina Pembroke).

The proposed Athletics fees, effective Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University	\$ 24	\$ 840
East Carolina University	–	773
Elizabeth City State University	–	899
Fayetteville State University	–	858
NC State University	–	232
North Carolina A&T State University	–	870
NC Central University	–	862
UNC Asheville	–	906
UNC-Chapel Hill	–	279
UNC Charlotte	–	844
UNC Greensboro	–	843
UNC Pembroke	29	848
UNC School of the Arts	N/A	N/A
UNC Wilmington	–	820
Western Carolina University	–	817
Winston-Salem State University	–	780

## Health Services Fees

Health Services fees fund health and medical services for students, including the maintenance and operation of student health centers. A portion of the fee funds student counseling and psychological services and other well-being expenses, which have become a significant area of focus as institutions have increasingly prioritized student mental health services. Students enrolled in distance education programs are not assessed the Health Services fee.

Three universities have proposed increases to fund mandatory legislative salary increases and offset cost increases of medical testing and supplies, and other inflationary pressures (Appalachian State University, Western Carolina University, and Winston-Salem State University).

The above institutions will also allocate a portion of the proposed increases to sustain current standards of mental health services in the face of growing student demand.

The proposed Health Services fees, effective Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University	\$ 20	\$ 386
East Carolina University	–	319
Elizabeth City State University	–	395
Fayetteville State University	–	390
NC State University	–	470
North Carolina A&T State University	–	370
NC Central University	–	372
UNC Asheville	–	455
UNC-Chapel Hill	–	410
UNC Charlotte	–	355
UNC Greensboro	–	421
UNC Pembroke	–	285
UNC School of the Arts	–	908
UNC Wilmington	–	270
Western Carolina University	32	422
Winston-Salem State University	8	438

## Student Activities Fees

Student Activities fees provide funds for nonacademic student services and for the maintenance and operation of facilities used in conjunction with those services. Included are funds to operate student unions and intramural facilities, and provide for student organizations, newspapers, yearbooks, and entertainment programs. Students enrolled in distance education programs are not assessed the Student Activities fee.

Five universities have proposed increases to fund mandatory legislative salary increases, increased demand for student services, as well as other inflationary pressures (Appalachian State University, NC State University, North Carolina Central University, University of North Carolina Pembroke, and Western Carolina University).

The proposed Student Activities fees, effective Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University	\$ 10	\$ 776
East Carolina University	–	761
Elizabeth City State University	–	711
Fayetteville State University	–	642
NC State University	6	731
North Carolina A&T State University	–	765
NC Central University		
Undergraduate	45	581
Graduate	45	507
Law	45	527
UNC Asheville	–	839
UNC-Chapel Hill		
Undergraduate	–	407
Graduate	–	385
Law	–	199
Pharmacy	–	8
UNC Charlotte	–	708
UNC Greensboro	–	639
UNC Pembroke	20	738
UNC School of the Arts	–	770
High School	–	826
UNC Wilmington	–	734
Western Carolina University	35	722
Winston-Salem State University	–	568

## Educational and Technology Fees

Educational and Technology fees were instituted as a result of the study of student fees conducted by the Board of Governors in 1992-93 and adopted in May 1993. These fees cover specialized instructional supplies/services and scientific and information technology equipment not provided by state funds.

Seven institutions (East Carolina University, Fayetteville State University, NC State University, North Carolina Central University, University of North Carolina Asheville, University of North Carolina Pembroke, and University of North Carolina School of the Arts) have proposed increases to fund mandatory legislative salary increases, maintain the equipment refresh cycles, investments in cybersecurity, and combat other inflationary cost increases.

Additionally, Winston-Salem State University has proposed a decrease to its Educational and Technology fee to fully offset an increase to its Health Services fee.

The proposed Educational and Technology fees, effective Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University	–	\$611
East Carolina University	25	453
Elizabeth City State University	–	326
Fayetteville State University	40	433
NC State University	13	452
North Carolina A&T State University	–	498
NC Central University	40	488
UNC Asheville	65	621
UNC-Chapel Hill	–	417
UNC Charlotte	–	622
UNC Greensboro	–	513
UNC Pembroke	25	559
UNC School of the Arts	23	794
UNC Wilmington	–	563
Western Carolina University	–	544
Winston-Salem State University	(8)	428

### Campus Security Fee

The 2013-14 UNC Campus Security Initiatives Report included high-priority recommendations for new initiatives, staffing, and security measures designed to benefit the UNC System institutions. The Board approved this fee in 2015, and the Board approved an increase to set the rate at \$60 for all institutions by 2022-23.

The fee assessed to students by each institution provides the UNC System with approximately \$14 million annually to support implementation of priority needs, while encouraging shared services, collaboration, group purchasing, and efficiency on a system level, where most appropriate.

There is no proposed change to this fee for 2026-27.

### Association of Student Governments Fee

The Board of Governors set this fee at \$1 for all institutions. Institutions submit this fee to the UNC System Office to support the UNC System Association of Student Governments (ASG), which is a coalition of student leaders from across the state. Funds support the ASG student advisor personnel costs and all student meeting and travel costs.

There is no proposed change to this fee for 2026-27.

## Indebtedness Fees

Under the policy for the establishment of fees adopted by the Board of Governors in 1993 and revised in 2003, fees for the retirement of indebtedness are approved at the time a project is approved and established at the time that debt is incurred. Indebtedness fees, once established, remain in effect until the debt is retired. Students enrolled in distance education programs are not assessed the Indebtedness fee.

At the instruction of the Task Force on Pricing, Flexibility, and Affordability, institutions must annually reevaluate whether the current fund balances and revenue projections would allow for any portions of the indebtedness fee to be reduced or eliminated faster than originally projected. Based on this analysis, one institution has proposed a reduction for FY 2026-27 (Appalachian State University).

University of North Carolina at Chapel Hill has proposed a \$53 increase to support the Campus Recreation and Wellness Center project. This is a 30-year debt with a three-year construction period, expected to sunset in 2059.

The proposed Indebtedness fees, effective for Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University	\$ (6)	\$588
East Carolina University	–	445
Elizabeth City State University	–	–
Fayetteville State University	–	300
NC State University	–	353
North Carolina A&T State University	–	588
NC Central University	–	570
UNC Asheville	–	394
UNC-Chapel Hill	53	277
UNC Charlotte	–	695
UNC Greensboro	–	707
UNC Pembroke	–	194
UNC School of the Arts	–	–
UNC Wilmington	–	376
Western Carolina University	–	700
Winston-Salem State University	–	332

## Special Fees

Special fees provide funds for specific needs that are not financed from other revenue sources. Special fees are charged *only* to students who participate in programs or activities financed from those fees. These are programs that have specialized instructional needs, e.g., programs in health affairs, law, business, engineering, and architecture. These programs are expensive and occur in curricula where students must obtain a “competitive edge” to acquire highly desirable jobs upon graduation.

The 2026-27 Fee Guidelines indicated that the Board of Governors would only consider increases to existing special fees to cover critical cost increases associated with an existing fee. New special fees could only be proposed for new programs. New special fees for existing programs were not considered.

East Carolina University’s School of Dental Medicine has proposed an increase of \$115 to its Dental Medicine Housing Fee in order to cover the increased lease costs for its Community Service Learning Centers. This fee covers housing costs for students while completing three nine-week rotations during their fourth year of the program.

North Carolina Central University has proposed a \$5,875 special fee for its receipts-supported Executive Master of Public Administration. This new special fee will entirely offset a \$5,875 decrease to its current differential tuition rate. This will result in a net zero impact to cost for students.

University of North Carolina at Charlotte has proposed a \$200 increase for its existing international Student Fee. The increase in this fee will help support overall Office of International Programs operations, expand immigration training, cultural programs, and orientation sessions, which are currently at capacity.

University of North Carolina Pembroke has proposed a \$100 special fee for its new Agriculture Program, beginning fall 2026. The fee will be used to purchase essential consumable materials required for laboratory and field-based learning.

Western Carolina University has proposed an increase of \$20 to its Brinson Honors College Program fee. The increase in this fee will help offset inflationary increases in providing student programming and supplies, and maintaining competitive student staff wages.

The proposed Special fees, effective for Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University		
Veterinary Technology	\$ –	\$ 150
East Carolina University		
Music	–	35
SCUBA (basic class to advanced classes)	–	250 to 500
Clinical Skills Assessment	–	95
Dental Materials Fee	–	576
Dental Instrument Lease Fee (current students)	–	3,525
Dental Instrument Lease Fee (FY25 new students)	–	2,400
Dental Student Organization	–	60
AHEC-Dental Student Housing	115	1,590
Nurse Midwifery Malpractice Insurance	–	725
College of Engineering & Tech. Science	–	300
Elizabeth City State University		
Flight Lab – Private Part I	–	7,050
Flight Lab – Private Part II	–	5,875
Flight Lab – Instrument	–	11,750
Flight Lab – Commercial Part I	–	9,400
Flight Lab – Commercial Part II	–	9,400
Flight Lab – Commercial Part III	–	9,400
Flight Lab – Multi-Engine	–	4,500
Flight Lab – CFI	–	5,875
Flight Lab – CFII	–	4,700
Flight Lab – MEI	–	9,000
Fayetteville State University		
Nursing Clinical	–	200
Student Teaching	–	200
Teacher Education Assessment	–	91
Social Work Field Experience	–	150
NC State University		
Graduate Students	–	12
College of Engineering Program Enhancement	–	1,500
Professional Golf Management	–	700
North Carolina A&T State University		
ELED Exam – Reading Methods Exam	–	140
ELED Exam – Mathematics in Elementary	–	100
Horticulture Lab	–	35
Food & Nutritional Sciences 151 Lab	–	55
Food & Nutritional Sciences 442 Lab	–	19
Fashion Merchandising and Design Lab	–	14
Doctor of Nursing Practice	–	1,000
MS Physician Assistant	–	2,867
MS Criminal Justice	–	2,867

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
NC Central University		
ADA Dietetic Internship Program	\$ –	\$ 426
Nursing Technology Support	–	120
Enrollment Fee	–	100
EMPA Program Fee	5,875	5,875
UNC Asheville		
Engineering	–	1,000
UNC-Chapel Hill		
DDS/DH/MD Student Association	–	9
Dental Equipment – DDS	–	240
Dental Equipment – DH	–	85
Dental Materials – DDS	–	55
Dental Materials – Graduate	–	55
Dental Materials – Dental Hygiene	–	30
DDS Yr. 1 Clinic Technology	–	300
DDS Yr. 2 Clinic Technology	–	600
DDS Yrs. 3 & 4 Clinic Technology	–	1,200
Dental Grad Clinic Technology	–	1,200
DH Yrs. 1 & 2 Clinic Technology	–	300
Dentistry Instrument Mgmt. – DDS	–	2,500
Dentistry Instrument Mgmt. – Dental Hygiene	–	1,000
Dentistry Instrument Mgmt. – Dental Grad	–	1,000
Field Training – Biostatistics	–	25
Field Training – Health Policy & Admin. Grad (HPM)	–	450
Field Training – Health Policy & Admin. UG (HPM)	–	400
Field Training – MCH	–	450
Field Training – MPA	–	200
Field Training – MPH Health Behavior (HBEH)	–	600
Field Training – Social Work	–	300
Field Training – PHNU	–	450
Field Training – NUTR Clinical Exp.	–	450
Field Training – NUTR National Issues	–	50
Law School Practical Skills Enhancement	–	500
Law School Student Academic Program	–	600
Law Student Placement Services	–	100
Leadership Fee (MCH/PUBH)	–	158
Professional Training – HPM, MPH	–	550
Professional Training – HPM/MHA/MSPH (yr.1)	–	550
Professional Training – HPM/MHA/MSPH (yr.2)	–	1,000
Physician Assistant Program	–	500

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
UNC-Chapel Hill (continued)		
MBA/MAC Career Management	\$ –	\$ 600
MBA/MAC Program Quality	–	500
MBA/MAC Student Club	–	50
MD Technology – School of Medicine	–	500
Nursing Clinical Compliance	–	11
Nursing Healthcare Simulation Training	–	91
Nursing Practicum – Graduate	–	150
Nursing Practicum – Undergraduate	–	175
Pharmacy Clerkship	–	200
Senior Class Enrichment	–	2
Registered Dietitian Training	–	107
Biomedical Engineering Program Enhancement	–	1,500
Computer Science Program Enhancement	–	300
UG Business Program Expansion – Major	–	2,400
UG Business Program Expansion – Minor	–	1,200
UNC Charlotte		
College of Arts & Architecture Majors	–	250
College of Engineering	–	300
College of Computing & Informatics Majors	–	225
International Students	200	400
College of Health & Human Services Majors	–	250
College of Education	–	300
UNC Greensboro		
Student Teaching	–	250
Open Water Diver Scuba	–	375
Advanced Open Water Diver Scuba	–	271
Exercise Physiology	–	25
MSN Education	–	1,330
MSN/DNP Adult Gerontological NP Program	–	2,440
MSN/DNP RN Anesthetist Program	–	200
MSN/DNP Program	–	1,400
RN to BSN	–	210
Traditional BSN Program	–	1,260
Nursing PhD Program	–	500
School of Music, Theatre & Dance Studio Usage	–	70
Studio Art Majors (undergraduate)	–	400
Art History Majors	–	100
Dance Students	–	150
Theatre Students	–	400
Media Studies	–	100
Institute of Partnerships in Education (IPIE) Micro-course	–	100
Master of Science in Nursing (PELMSN)	–	3,000

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
UNC Pembroke		
Agriculture Program Fee	new	\$ 100
UNC School of the Arts		
School of Dance – Injury Screening & Prevention	–	524
School of Design and Production	–	676
School of Drama	–	552
School of Filmmaking	–	1,409
School of Music	–	576
UNC Wilmington		
MS in Accountancy	–	150
EMBA Domestic Residency (Weekend)	–	950
EMBA Domestic Residency (Week)	–	1,925
EMBA International Residency (Week)	–	3,000
Professional MBA	–	600
MS Data Science	–	1,500
MA Integrated Marketing Communications	–	450
BS Intelligent Systems Engineering Program Fee	–	495
BS Software Engineering Fee	–	918
CSB NY Trip	–	750
Marine Science Summer Labs	–	150
Western Carolina University		
CFPA Studio and Equipment Usage	–	250
School of Engineering – Joint Program	–	200
Professional Education	–	72
College of Education Assessment Fee	–	450
Study Abroad Fee	–	150
Athletics Training Program	–	400
Dietetics Program	–	250
Recreational Therapy Program	–	100
Emergency Medical Care Program	–	700
Environmental Health Program	–	100
Sustainability Fee	–	10
Social Work Program	–	350
Honor College Program	20	50
NC School of Science and Mathematics		
Early Accelerator Courses * (7 <sup>th</sup> , 8 <sup>th</sup> , and 9 <sup>th</sup> grades)	–	1,495
Accelerator Courses * (10 <sup>th</sup> , 11 <sup>th</sup> , and 12 <sup>th</sup> grades)	–	1,925

*\* These fees are for non-credit high school courses (non-NCSSM students).*

## Application Fees

Application fees are charged to individuals submitting applications for admission as students to the university to offset the cost of handling applications and to provide funds for recruiting students. Increases to Application fees were not allowed for 2026-27.

Application fees, effective for Fall Term 2026, are listed below.

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
Appalachian State University	\$ –	\$ 65
East Carolina University		
Undergraduate & Graduate	–	75
Medical	–	75
Dental	–	80
Elizabeth City State University	–	30
Fayetteville State University	–	50
NC State University		
Undergraduate & Graduate	–	85
International – Undergraduate	–	100
International – Graduate	–	95
Non-Degree Studies	–	40
North Carolina A&T State University	–	60
NC Central University		
Undergraduate & Graduate	–	50
Law	–	50
UNC Asheville		
Undergraduate	–	75
Graduate	–	60
UNC-Chapel Hill		
Undergraduate	–	85
Graduate	–	95
Credit-Bearing-Certificates (currently enrolled in UNC-CH degree program)	–	45
Credit-Bearing-Certificates (non-degree)	–	90
Dentistry	–	84
ASPID	–	150
ASPID Interview and Bench	–	300
Law	–	75
MAC/MSM	–	85
MBA	–	150
Medicine	–	68
Public Health Epidemiology Certificate	–	45

<i>Institution</i>	<i>Proposed Change</i>	<i>Proposed 2026-27 Fee</i>
UNC-Chapel Hill (continued)		
Public Health Concepts Certificate	\$–	\$ 45
Public Health Leadership Certificate	–	45
Maternal & Child Health Certificate	–	45
Health Policy & Management / Community Preparedness & Disaster Management Certificate	–	75
SPH Global Health Certificate	–	77
Post Master of Science in Nursing	–	75
School of Education – MSA, MSA-Flex, MEDX, CBC (non-degree) Post-Bacc Programs	–	90
UNC Charlotte		
Undergraduate & Graduate	–	75
International Undergraduate	–	80
International Graduate	–	85
UNC Greensboro		
Undergraduate & Graduate	–	65
International Undergraduate	–	75
International Graduate	–	65
UNC Pembroke		
Undergraduate	–	55
Graduate	–	45
International Undergraduate	–	45
International Graduate	–	60
UNC School of the Arts		
Undergraduate/Graduate/High School	–	95
International Students	–	130
UNC Wilmington		
Undergraduate	–	80
Graduate	–	75
Western Carolina University		
Undergraduate & Graduate	–	65
International Intensive English Program	–	90
Winston-Salem State University	–	50

The attached summary spreadsheets provide an overview of the tuition and fee rates for undergraduate resident and nonresident students effective for the 2026-27 academic year.

**The University of North Carolina**  
**Tuition and Fees Applicable to All Regular Full-Time**  
**Undergraduate Resident Students**  
**Proposals for 2026-27**

	2025-26 Approved Rates				Requested 2026-27 Changes					
	Tuition	Mandatory Fees*	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
App State	4,242	2,620	594	7,456	106	54	(6)	154	7,610	2.1%
ECU	4,452	2,342	445	7,239	133	25	-	158	7,397	2.2%
ECSU	1,000	2,392	-	3,392	-	-	-	-	3,392	0.0%
FSU	1,000	2,344	300	3,644	-	40	-	40	3,684	1.1%
N.C. A&T	3,540	2,564	588	6,692	106	-	-	106	6,798	1.6%
NCCU	3,728	2,279	570	6,577	112	85	-	197	6,774	3.0%
NC State	6,535	1,927	353	8,815	196	19	-	215	9,030	2.4%
UNCA	4,122	2,817	394	7,333	62	65	-	127	7,460	1.7%
UNC-CH	7,019	1,574	224	8,817	211	-	53	264	9,081	3.0%
UNCC	3,812	2,590	695	7,097	114	-	-	114	7,211	1.6%
UNCG	4,422	2,477	707	7,606	133	-	-	133	7,739	1.7%
UNCP	1,000	2,417	194	3,611	-	74	-	74	3,685	2.0%
UNCW	4,443	2,448	376	7,267	133	-	-	133	7,400	1.8%
UNCSA**	6,497	2,510	-	9,007	194	23	-	217	9,224	2.4%
WCU	1,000	2,499	700	4,199	-	67	-	67	4,266	1.6%
WSSU	3,401	2,275	332	6,008	-	-	-	-	6,008	0.0%
<b>Average</b>	<b>3,763</b>	<b>2,380</b>	<b>405</b>	<b>6,548</b>	<b>94</b>	<b>28</b>	<b>3</b>	<b>125</b>	<b>6,672</b>	<b>1.9%</b>

\* Students enrolled in distance education programs are exempt from certain mandatory fees and the debt service fee. They are assessed the Educational and Technology fee, the Campus Security fee, and the Association of Student Government fee.

\*\* Does not include High School

**The University of North Carolina**  
**Tuition and Fees Applicable to All Regular Full-Time**  
**Undergraduate Nonresident Students**  
**Proposals for 2026-27**

	2025-26 Approved Rates				Requested 2026-27 Changes					
	Tuition	Mandatory Fees*	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
App State	22,532	2,620	594	25,746	676	54	(6)	724	26,470	2.8%
ECU	20,729	2,342	445	23,516	622	25	-	647	24,163	2.8%
ECSU^	5,000	2,392	-	7,392	2,000	-	-	2,000	9,392	27.1%
FSU^	5,000	2,344	300	7,644	2,000	40	-	2,040	9,684	26.7%
N.C. A&T	17,600	2,564	588	20,752	528	-	-	528	21,280	2.5%
NCCU	16,764	2,279	570	19,613	503	85	-	588	20,201	3.0%
NC State	31,500	1,927	353	33,780	945	19	-	964	34,744	2.9%
UNCA	21,470	2,817	394	24,681	-	65	-	65	24,746	0.3%
UNC-CH	43,152	1,574	224	44,950	4,320	-	53	4,373	49,323	9.7%
UNCC	20,018	2,590	695	23,303	2,000	-	-	2,000	25,303	8.6%
UNCG	21,396	2,477	707	24,580	642	-	-	642	25,222	2.6%
UNCP^	5,000	2,417	194	7,611	2,000	74	-	2,074	9,685	27.3%
UNCW	22,597	2,448	376	25,421	678	-	-	678	26,099	2.7%
UNCSA**	24,231	2,510	-	26,741	600	23	-	623	27,364	2.3%
WCU^	5,000	2,499	700	8,199	2,000	67	-	2,067	10,266	25.2%
WSSU	14,057	2,275	332	16,664	281	-	-	281	16,945	1.7%
<b>Average</b>	<b>18,503</b>	<b>2,380</b>	<b>405</b>	<b>21,287</b>	<b>1,237</b>	<b>28</b>	<b>3</b>	<b>1,268</b>	<b>22,555</b>	<b>6.0%</b>

\* Students enrolled in distance education programs are exempt from certain mandatory fees and the debt service fee. They are assessed the Educational and Technology fee, the Campus Security fee, and the Association of Student Government fee.

\*\* Does not include High School

^ S.L. 2025-97 increased NC Promise nonresident tuition beginning in the 2026-27 academic year for new students.

**AGENDA ITEM**

A-4. Cates West Redevelopment — NC State University ..... Charles Maimone

**Situation:** NC State University is proposing to replace existing student housing and dining facilities with a new multiphase replacement project.

**Background:** The existing student residence halls in the Cates West area have aging infrastructure, outdated building systems, and structural issues, and are inaccessible. The 2023 physical master plan envisions replacement of three residence halls and the dining facility with new residence halls and a new dining facility. The replacement projects would be phased over a 10-year period. The new residence halls will provide 3,000 student beds on campus, and the new dining hall will provide an updated facility with additional seating capacity.

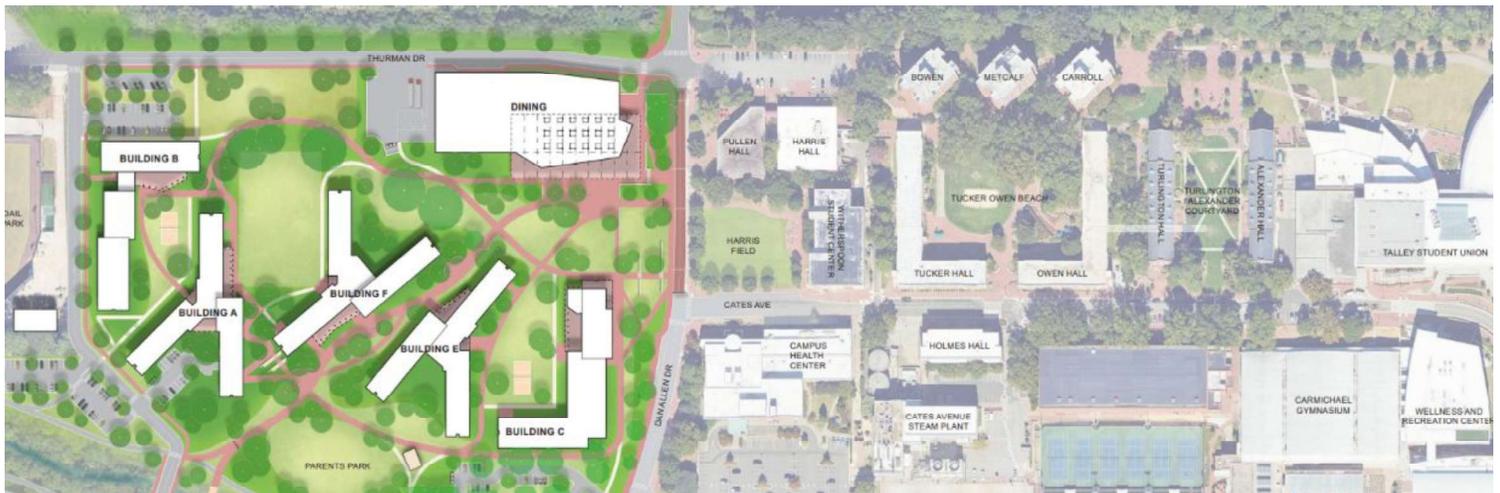
**Assessment:** NC State will present an overview of the existing residence halls, the proposed replacement projects, and the proposed phasing and delivery of the projects.

**Action:** This item is for information only.



**NC STATE UNIVERSITY**

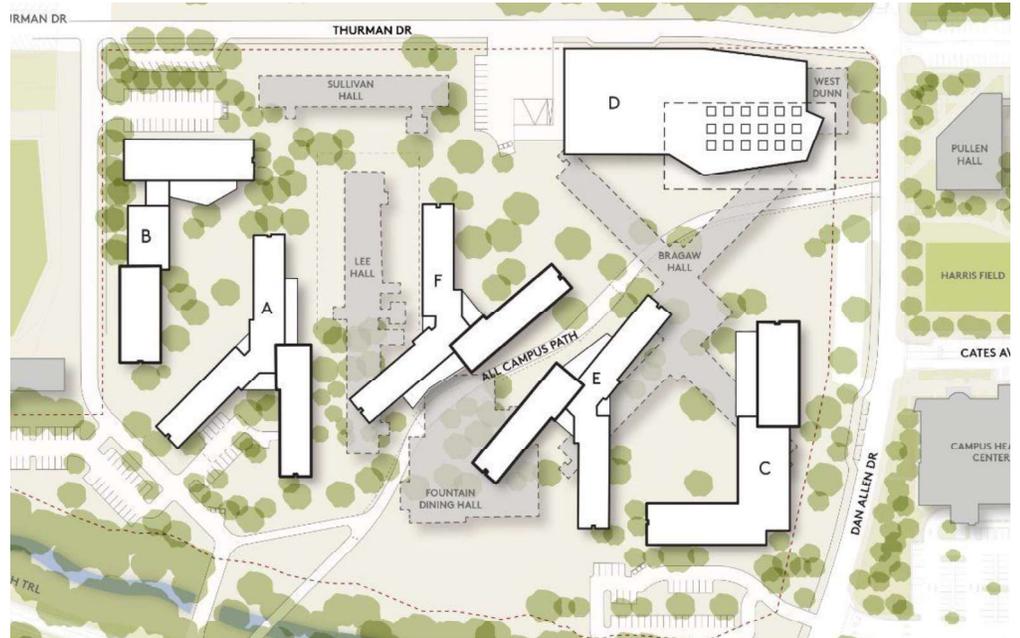
## Cates West Residential and Student Services Corridor



CATES WEST

# Site Plan

- 10-year, multi-phase construction
- Self-liquidating project; no state funds
- 27 acre site
- Construct 5 residence halls
  - 3,002 beds
- Construct 1,100 seat dining facility
- Demolition of 3 residence halls
  - 2,236 beds
- Demolition of 1 dining facility
  - 863 dining seats



CATES WEST

# Project Drivers

- Aging infrastructure
- Accessibility issues
- Enrollment growth
- Reinvestment /renovation assessment
- Demand on university housing beds and dining seats
- University Physical Master Plan priority

CURRENT FACILITIES

**Building Conditions - Lee, Sullivan, and Bragaw Halls**



Lee, Sullivan and Bragaw Halls  
Bathroom entrance, existing condition



Lee Hall, Constructed 1964  
Spalling concrete, 2024



Bragaw Hall, Constructed 1958  
Drain line repair, 2024



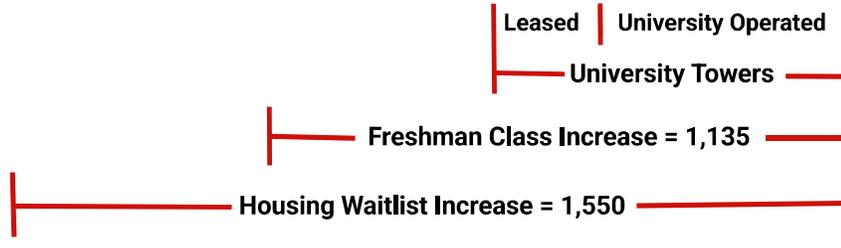
Lee and Sullivan Halls, Constructed 1964/66  
Elevator lobbies, existing condition



**NC STATE UNIVERSITY**

**UNIVERSITY HOUSING**  
Demand

	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Beds Available	9,299	9,385	9,385	9,351	10,291	10,342	10,362
Freshman Targeted Class Size	4,750	4,775	4,815	5,010	5,605	5,850	5,950
Non-First Year Housing Waitlist	852	1,023	1,095	1,408	1,812	2,010	2,398





CATES WEST

## Prioritizing Affordability

- Focused on total cost impact to students and families
- Efficient and durable construction type
- Life cycle and operational cost considerations
- Reflective of land grant institutional values
- Planning for NC State's current and future needs

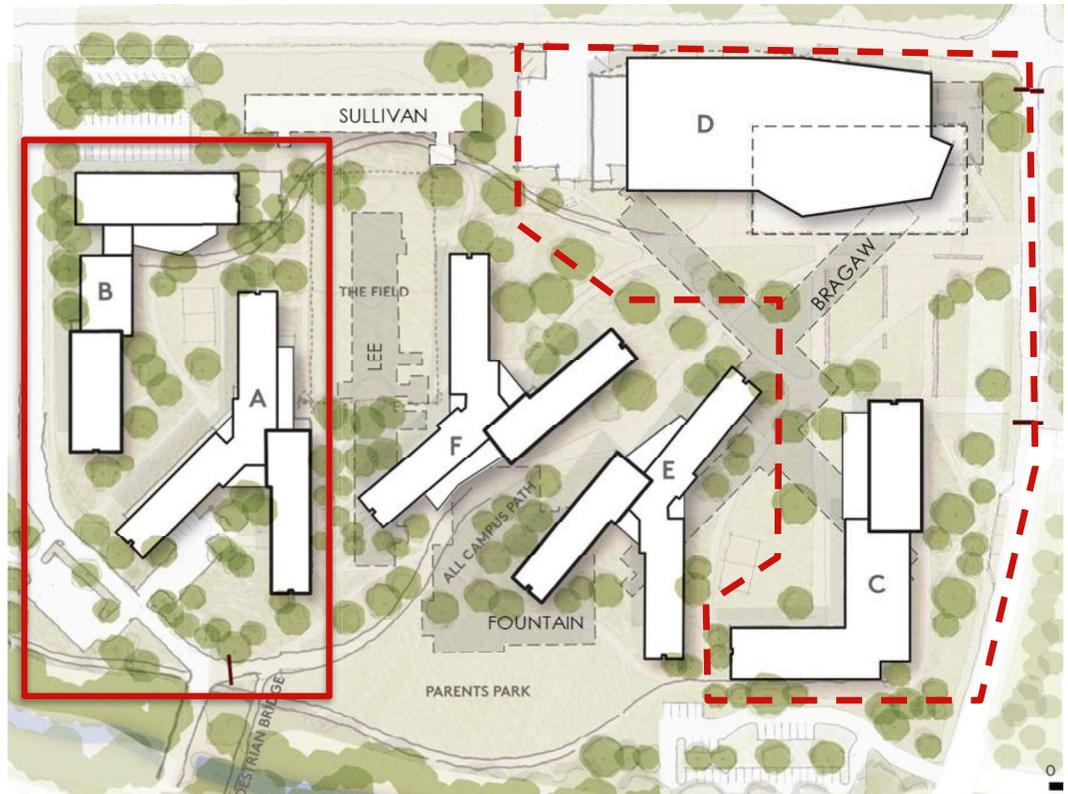
**NC STATE**

**NC STATE UNIVERSITY**

CATES WEST

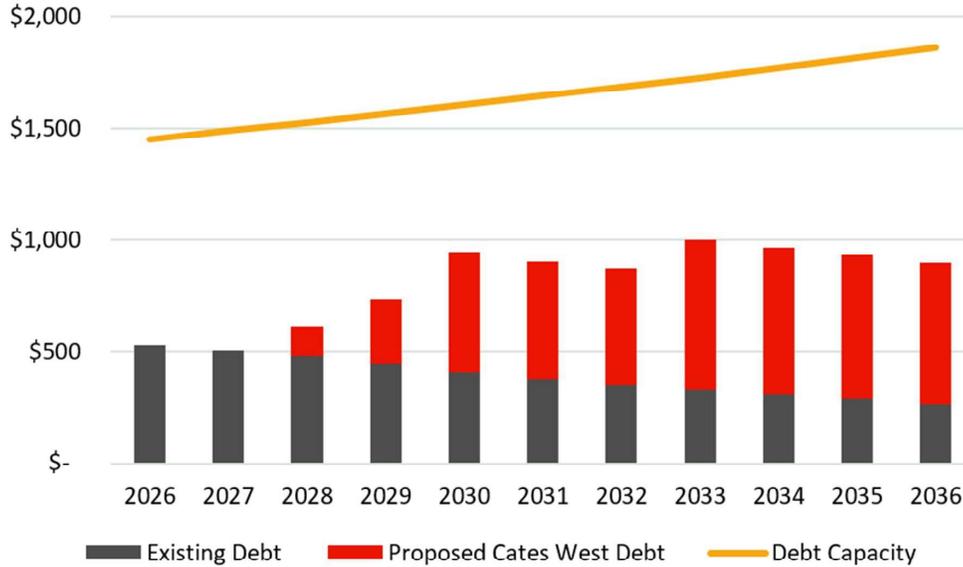
## 2026 Self-Liquidating Request

- Request
  - \$295,000,000
  - Construction of Buildings A and B (1,354 beds)
  - Design of Building C and the Building D



# Principal Balance of Outstanding Debt

Upon total project bond issuances, NC State would have approximately \$1 billion of debt outstanding with \$726 million in additional debt capacity available.



# Scorecard Comparison

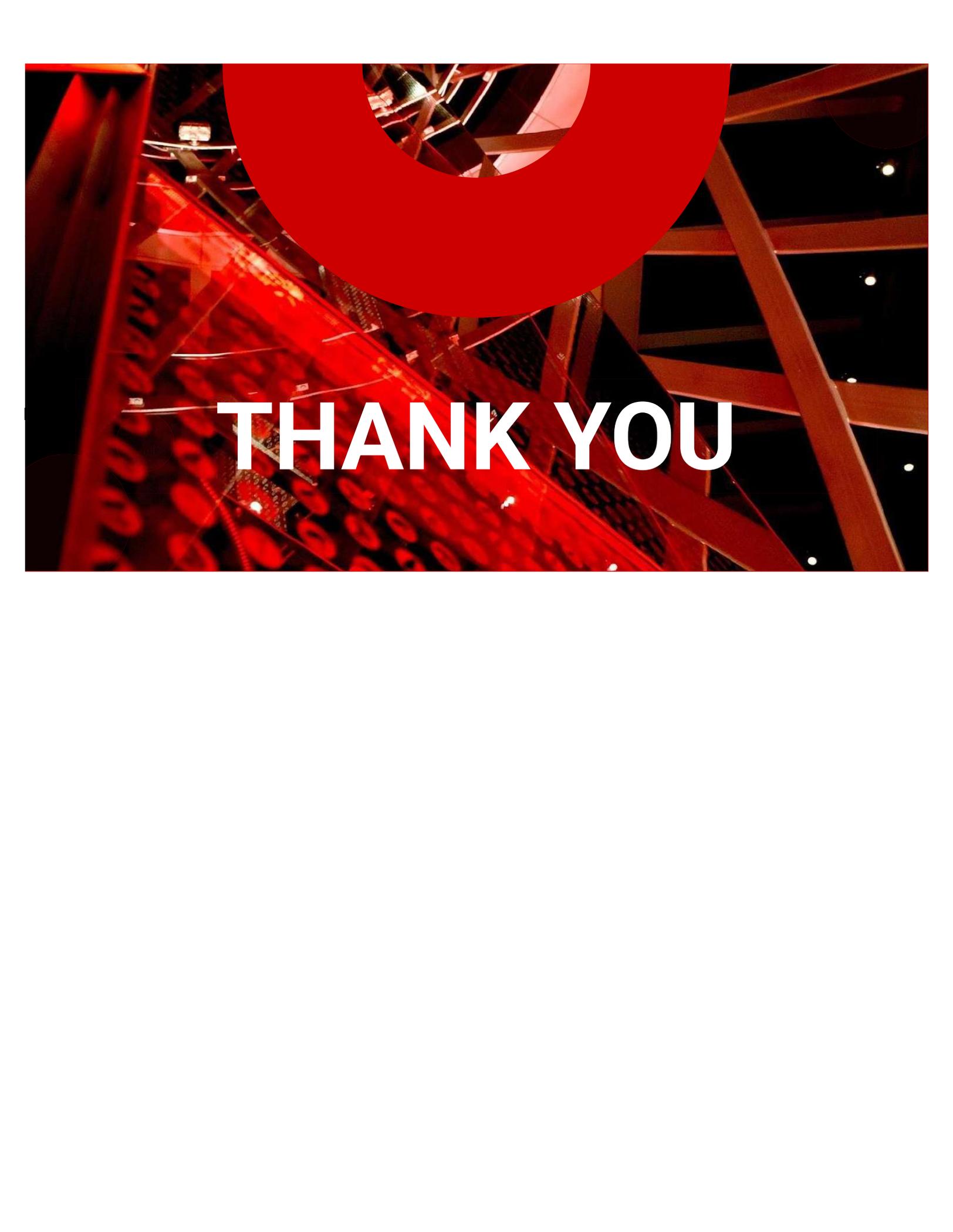
On July 2, 2025, NC State’s S&P long-term credit rating was upgraded to AA+ from AA.

The Moody’s scorecard outcome remains at an “Aa2” rating despite adding additional debt.

Moody’s Global Higher Education Rating Methodology	Weighting	FY24 Scorecard			Pro-Forma Scorecard with New Debt (FY 2034)			Implied		
		Value	Score	Rating	Value	Score	Rating	Min	Max	Rating
<b>Factor 1: Scale (15%)</b>	15%	2,030	2.21	Aa1	2,047	2.18	Aa1	0.5	1.5	Aaa
Operating Revenue (\$MM)								1.5	2.5	Aa1
<b>Factor 2: Market Profile (20%)</b>								2.5	3.5	Aa2
Brand and Strategic Positioning	10%	Excellent	3.00	Aa	Excellent	3.00	Aa	3.5	4.5	Aa3
Operating Environment	10%	Strong	3.00	Aa	Strong	3.00	Aa	4.5	5.5	A1
<b>Factor 3: Operating Performance (10%)</b>								5.5	6.5	A2
EBIDA Margin (%)	10%	11.5	6.01	A2	10.8	6.31	A2	6.5	7.5	A3
<b>Factor 4: Financial Reserves and Liquidity (25%)</b>								7.5	8.5	Baa1
Total Cash and Investments (\$MM)	10%	2,942	1.32	Aaa	2,942	1.32	Aaa	8.5	9.5	Baa2
Total Cash and Investments to Operating Expenses (x)	15%	1.5	1.30	Aaa	1.5	1.34	Aaa	9.5	10.5	Baa3
<b>Factor 5: Leverage and Coverage (20%)</b>								10.5	11.5	Ba1
Total Cash and Investments to Total Adjusted Debt (x)	10%	1.8	3.34	Aa2	1.4	3.84	Aa3	11.5	12.5	Ba2
Annual Debt Service Coverage (x)	10%	5.1	0.97	Aaa	2.7	3.39	Aa2	12.5	13.5	Ba3
<b>Factor 6: Financial Policy and Strategy (10%)</b>										
Financial Policy and Strategy	10%	Excellent	3.00	Aa	Excellent	3.00	Aa			
<b>Weighted Average/Implied Rating</b>			<b>2.59</b>	<b>Aa2</b>		<b>2.91</b>	<b>Aa2</b>			

\*Baa3 and above is considered "investment grade"

Notes: NC State’s FY24 scorecard metrics are calculated by Moody’s. NC State’s pro-forma scorecard metrics are estimated by First Tryon Advisors. All proposed housing debt assumes a 30-year amortization and 5.00% interest rate.



**THANK YOU**

**AGENDA ITEM**

A-5. Carolina Housing Master Plan —  
University of North Carolina at Chapel Hill ..... Nathan Knuffman

**Situation:** The University of North Carolina at Chapel Hill has developed a housing master plan to renovate, replace, or add student housing beds to support an increase in enrollment of 5,000 additional students over the next 10 years.

**Background:** The Carolina Housing Master Plan summarizes the existing on-campus student housing options and the proposed student housing projects needed to continue to support on-campus students and to support future enrollment growth. The proposed projects include renovations of existing student housing and demolition and replacement with new student housing. The proposed projects will be constructed in multiple phases over a 10-year period.

**Assessment:** UNC-Chapel Hill will present an overview of the existing student housing, preliminary information on the proposed projects, and the proposed delivery and structure of the projects.

**Action:** This item is for information only.

# Carolina Housing Master Plan

UNC Board of Governors

Nathan Knuffman, Vice Chancellor for Finance and Operations

February 25, 2026

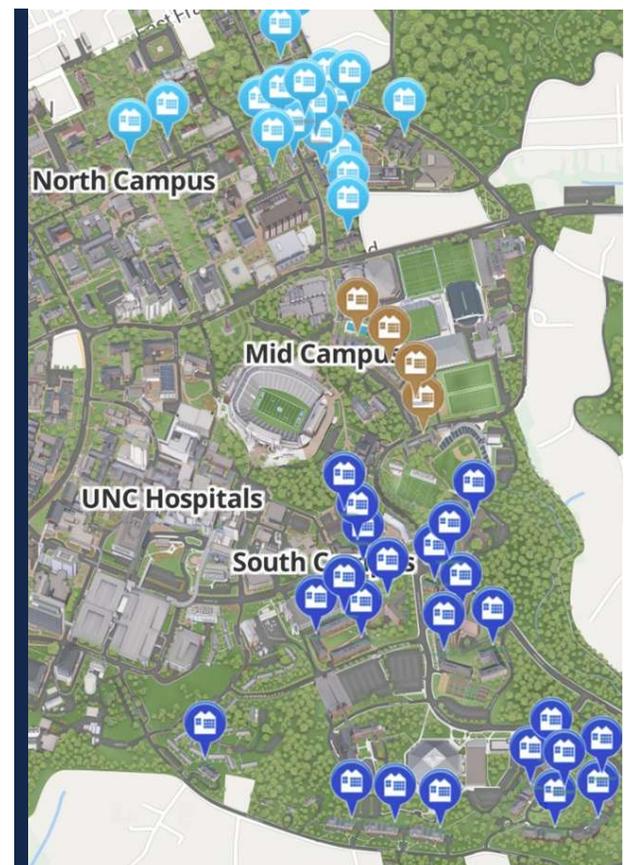


Finance and  
Operations

WE MAKE CAROLINA GO.

## Current Housing Overview

- 8722 on-campus beds
- 46 buildings, with average 98% occupancy (20% of the campus footprint)
- Average waiting list ranges between 600 and 1300 students
- 3.1M total housing square feet
- Facilities range in size from 50 beds (Old East/Old West) to 964 beds (Hinton James)
- Accommodations in traditional corridor, suite and apartment styles

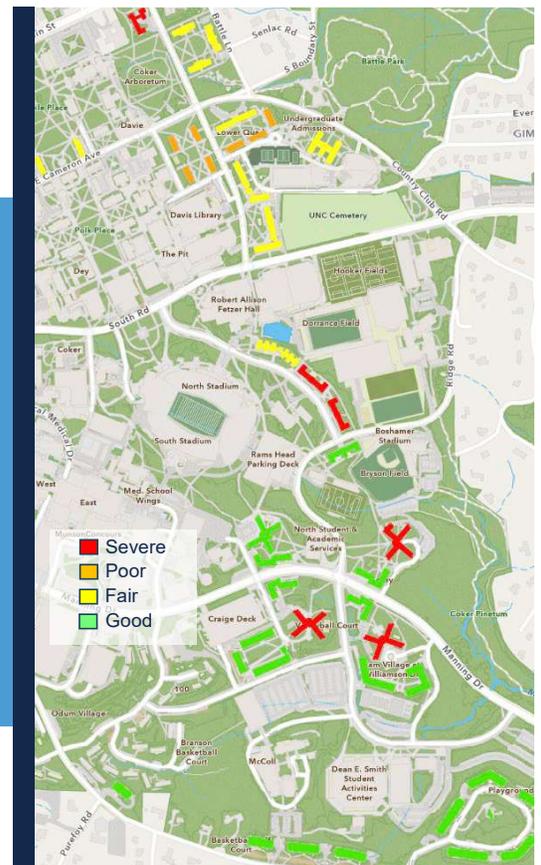


# Carolina's Historic Campus



## Current Residence Hall Conditions

- Average age of buildings: 1946 (80 years old)
- Oldest building: 1795 (Old East)
- Newest buildings: 2005 (Ram Village and Baity Hill)
- 52% of first-year beds are in poor or severe condition buildings
- 43% of the beds are not fully accessible
- 37% of the beds do not have central HVAC



# Carolina Housing Master Plan

## Key Driver 1: Current Facility Deficiencies



- Current housing stock average age is 80 years
- Housing stock does not meet today's standards for a Top 5 public university
- 32% of beds rated severe in facility condition survey
- Imperative to address backlog of deferred maintenance to enhance housing quality

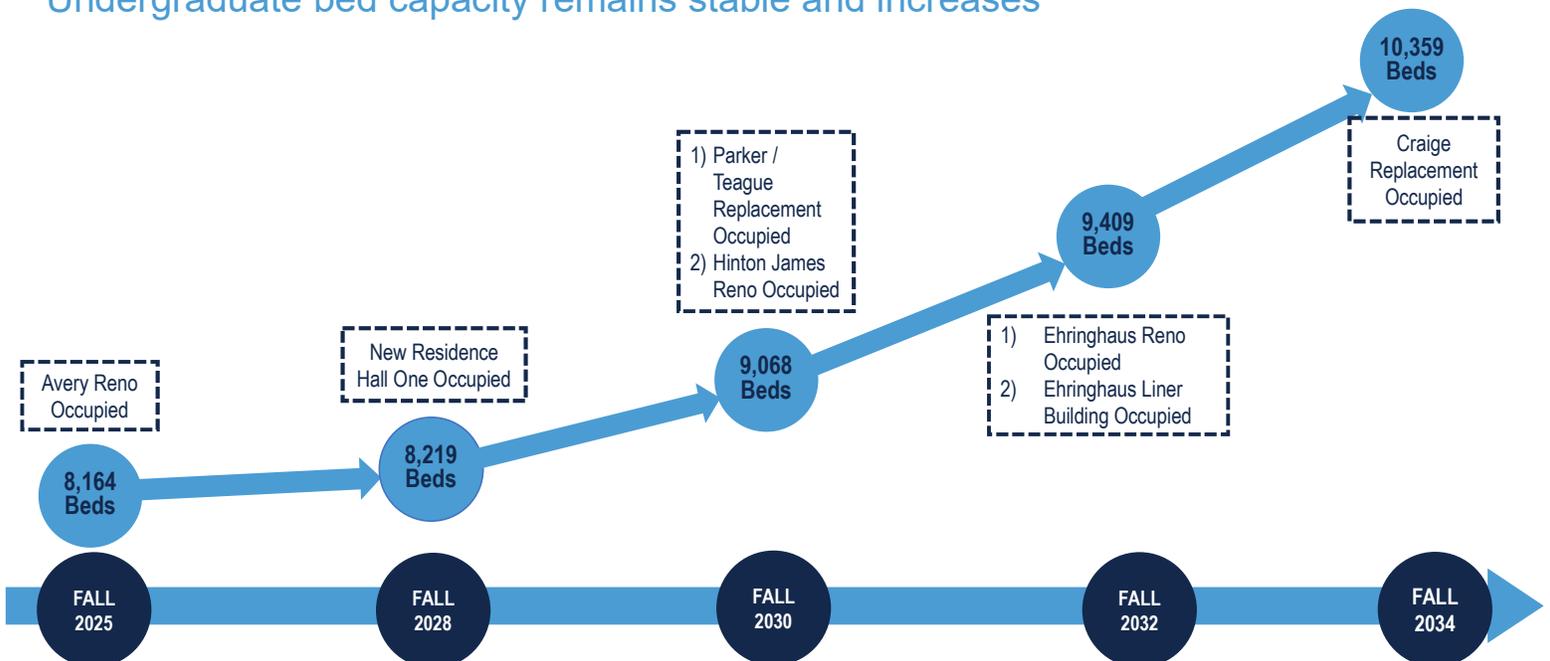
## Key Driver 2: Enrollment Growth

- NC is third fastest growing state and will be the 7th largest state by 2030
- Carolina must grow with our population
- Enrollment plan to bring 5,000 additional students to Carolina over the next decade
- 98% average occupancy rate over last five years



## Carolina Housing Master Plan: Phases and Components

Undergraduate bed capacity remains stable and increases



# Financing Plan Overview

1. New projects will be funded with mix of cash and self-liquidating debt
2. Meets coverage ratio goal of 1.2
3. Fits within our debt capacity
4. Recently reaffirmed AAA rating, inclusive of housing and capital project plans

# Prioritizing Affordability

- Mix of renovation and replacement to keep costs down
- Focus on mix of doubles/singles/suites, avoiding pricier apartment-style
- Continuing to balance initial construction costs vs. long-term operating costs
- Ensuring we remain the most affordable option in the local market
- Limited extraneous amenities, focusing on a conservative number of shared spaces that enhance student success/connection
- Exploring alternative delivery methods, such as design-build, for future projects

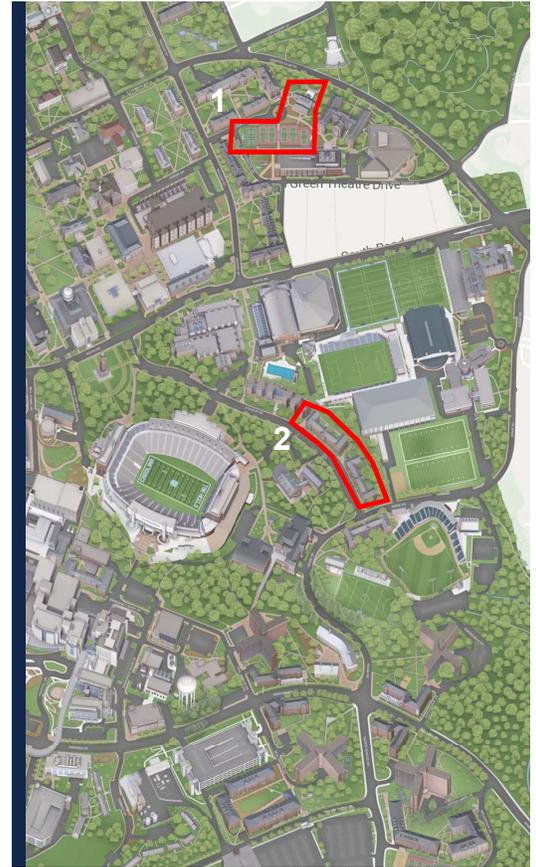
# Self-Liquidating Requests

## 1. Residence Hall One: In Design

- 734 beds across two buildings, mainly doubles
- Self-Liquidating Request: \$159.7M
- Construction starts Summer 2026
- Planned occupancy Fall 2028

## 2. Parker-Teague Demo and Replacement: In Design

- 550-600 beds, replacing 340 current beds for net gain of 200-250 beds
- Self-Liquidating Request: \$120M
- Demo starts Summer 2028
- Planned occupancy 2030



Finance and  
Operations

**AGENDA ITEM**

A-6. Sale of Special Obligation Bonds — University of North Carolina Asheville .....Jennifer Haygood

**Situation:** The University of North Carolina Asheville requests that the University of North Carolina Board of Governors issue special obligation bonds (the “2026 Bonds”) in a principal amount not to exceed \$30.5 million for the purpose of (a) refinancing all or a portion of UNC Asheville’s General Revenue Bonds, Series 2017 (the “2017 Bonds”), and (b) paying certain costs incurred in connection with the issuance of the 2026 Bonds.

**Background:** The Board is authorized to issue special obligations bonds for capital improvement projects that have been approved by the North Carolina General Assembly. The 2026 Bonds will refinance approximately \$29.9 million of the 2017 Bonds, which financed the construction of a new residence hall and the renovation of the student center.

The expected cost of funds for the 2026 Bonds is approximately 4.0 percent. UNC Asheville estimates that it can achieve approximately \$1.5 million in net present value savings by refinancing the 2017 Bonds, representing approximately 5.2 percent savings of the par amount refunded. The refunding of the 2017 Bonds will be subject to final approval by the UNC System Office.

**Assessment:** UNC Asheville is rated “A2” with a stable outlook by Moody’s Ratings. UNC Asheville is not currently rated by S&P Global Ratings or Fitch Ratings. The transaction is expected to have no impact on UNC Asheville’s credit rating.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda.

## **Sale of Special Obligation Bonds — University of North Carolina Asheville**

### **ISSUE OVERVIEW**

The University of North Carolina Board of Governors is authorized to issue special obligation bonds for capital improvements projects that have been approved by the North Carolina General Assembly. Although a specific source of funding is used by an institution when retiring these bonds, special obligation bonds are generally payable from all campus revenues excluding tuition, State appropriations, and restricted reserves.

The University of North Carolina Asheville requests that the Board of Governors issue special obligation bonds (the “2026 Bonds”) in a principal amount not to exceed \$30.5 million for the purpose of (a) refinancing all or a portion of UNC Asheville’s General Revenue Bonds, Series 2017 (the “2017 Bonds”), and (b) paying certain costs incurred in connection with the issuance of the 2026 Bonds. The 2017 Bonds financed the construction of a new residence hall and the renovation of the student center.

UNC Asheville estimates that it can achieve approximately \$1.5 million in net present value savings due by refinancing the 2017 Bonds, representing approximately 5.2 percent savings of the par amount refunded. The refunding of the 2017 Bonds will be subject to final approval by the University of North Carolina System Office. The 2026 Bonds are expected to be sold on a competitive basis in the public market; however, UNC Asheville would like to reserve the ability for the Board of Governors to sell the 2026 Bonds through a negotiated sale with one or more underwriters based on market conditions at the time of the sale of the 2026 Bonds.

UNC Asheville is rated “A2” with a stable outlook by Moody’s Ratings. UNC Asheville is not currently rated by S&P Global Ratings or Fitch Ratings. The transaction is expected to have no impact on UNC Asheville’s credit rating.

Parker Poe Adams & Bernstein, LLP, is bond counsel, and First Tryon Advisors, LLC, is the financial advisor.

### **RECOMMENDATION**

It is recommended that the president of the University, or his designee, be authorized to sell the special obligation bonds through the attached resolution.

**RESOLUTION OF THE UNIVERSITY OF NORTH CAROLINA BOARD OF GOVERNORS  
AUTHORIZING THE ISSUANCE OF SPECIAL OBLIGATION BONDS TO REFINANCE A  
SPECIAL OBLIGATION BOND PROJECT FOR UNIVERSITY OF NORTH CAROLINA AT  
ASHEVILLE**

**WHEREAS**, pursuant to Chapter 116 of the General Statutes of North Carolina, the University of North Carolina Board of Governors (the “Board”) is vested with general control and supervision of the constituent institutions of the University of North Carolina System (the “UNC System”);

**WHEREAS**, the Board is authorized by Chapter 116D of the General Statutes of North Carolina (the “Act”) to issue, subject to the approval of the Director of the Budget, at one time or from time to time, (1) special obligation bonds of the Board for the purpose of paying all or any part of the cost of acquiring, constructing, or providing special obligation projects and (2) refunding bonds for the purpose of refunding any bonds by the Board under the Act or under any Article of Chapter 116 of the General Statutes of North Carolina, including the payment of any redemption premium on them and any interest accrued or to accrue to the date of redemption of the bonds refunded;

**WHEREAS**, the University of North Carolina at Asheville (“UNC Asheville”) and its financial advisor have advised the Board that it can achieve debt service savings by refunding all or a portion of The University of North Carolina at Asheville General Revenue Bonds, Series 2017 (the “2017 Bonds”), the proceeds of which were used to finance the construction, equipping, and furnishing of a new residence hall and the renovation of the student center on UNC Asheville’s campus;

**WHEREAS**, the Board has determined to issue The University of North Carolina at Asheville General Revenue Refunding Bonds (with appropriate descriptions and series designations) in one or more series (the “Bonds”) to (1) refund all or a portion of the 2017 Bonds, if and to the extent UNC Asheville is able to achieve sufficient debt service savings, and (2) pay the costs of issuing the Bonds;

**WHEREAS**, the Board has determined to issue the Bonds under the General Trust Indenture dated as of September 1, 2002 (the “General Indenture”) between the Board and Wachovia Bank, National Association, the successor to which is U.S. Bank Trust Company, National Association, as trustee (the “Trustee”), and a Series Indenture (the “Series Indenture”) between the Board and the Trustee;

**WHEREAS**, the Bonds and other obligations issued under the General Indenture are payable solely from any funds of UNC Asheville or the Board in each Fiscal Year remaining after satisfying obligations of UNC Asheville or the Board under a trust indenture, trust agreement, or bond resolution providing for the issuance of debt as of the date of the General Indenture of the Board with respect to UNC Asheville, but excluding (1) appropriations by the North Carolina General Assembly of the State from the State General Fund, (2) tuition payments by UNC Asheville students, (3) funds whose purpose has been restricted by the gift, grant, or payee thereof, (4) revenues generated by Special Facilities (as defined in the General Indenture), and (5) funds restricted by law (the “Available Funds”);

**WHEREAS**, the Board expects to sell the Bonds through a competitive sale to the bidder or bidders whose bid or bids result in the lowest true interest cost to UNC Asheville; however, wants to reserve the ability to sell the Bonds through a negotiated sale with one or more underwriters based on market conditions at the time of the sale of the Bonds;

**WHEREAS**, there have been made available to the Board forms of the following documents (the “Board Documents”) which the Board proposes to approve, ratify, execute, and deliver, as applicable, to effectuate the financing:

1. the Series Indenture;
2. the Preliminary Official Statement (the “Preliminary Official Statement”) relating to the Bonds, which after the inclusion of certain pricing and other information will become the final Official Statement (the “Official Statement”) relating to the Bonds;
3. the Notice of Sale for the Bonds (the “Notice of Sale”);
4. the Bonds in the form set forth in the Series Indenture; and
5. an Escrow Agreement between the Board and U.S. Bank Trust Company, National Association, as escrow agent, related to the refunding of the 2017 Bonds;

**WHEREAS**, the issuance of the Bonds does not directly, indirectly, or contingently obligate the State or any agency or political subdivision of the State to levy or to pledge any taxes to pay the cost, in whole or in part, of the Bonds in compliance with Section 116D-23 of the Act; and

**NOW, THEREFORE, BE IT RESOLVED** by the Board as follows:

Section 1. **Authorization of Bonds.** The Board hereby authorizes the issuance of the Bonds under the General Indenture and the Series Indenture, in an aggregate principal amount not to exceed \$30,500,000 to refund all or a portion of the 2017 Bonds to achieve debt service savings, if and to the extent UNC Asheville is able to achieve sufficient debt service savings, and to pay the costs incurred in connection with the issuance of the Bonds. The Bonds may be issued in one or more series of bonds as the Senior Vice President for Finance and Administration and Chief Financial Officer of the UNC System (the “SVP-Finance”) or her designee, in consultation with the appropriate officers at UNC Asheville, determine to be in UNC Asheville’s best interest.

Section 2. **Sufficiency of Available Funds.** The Board hereby finds that sufficient Available Funds are available to pay the principal of and interest on the Bonds and to provide for the maintenance and operation of the facilities at UNC Asheville to the extent required under the General Indenture.

Section 3. **Selection of Financing Team Members.** The Board authorizes the SVP-Finance and the Vice Chancellor for Budget & Finance/Chief Operating Officer of UNC Asheville (the “Vice Chancellor”), or anyone acting in an interim capacity, and their respective designees, to select the professionals necessary to undertake the financing as contemplated in this Resolution.

Section 4. **Authorization of Board Documents.** The form and content of the Board Documents are in all respects authorized, approved, and confirmed, and the Chair of the Board, the President of the UNC System, the SVP-Finance, the Secretary of the Board, and the Deputy Chief of Staff and Secretary of the UNC System, or anyone acting in an interim capacity, and their respective designees, individually and collectively (the “Authorized Officers”), are each authorized, empowered, and directed to execute and deliver, as applicable, the Board Documents for and on behalf of the Board, including necessary

counterparts, in substantially the form and content presented to the Board, but with such changes, modifications, additions, or deletions therein as to them seem necessary, desirable, or appropriate, their execution thereof to constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions, or deletions therein. From and after the execution and delivery of the Board Documents, as applicable, the Authorized Officers are each hereby authorized, empowered, and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of the Board Documents as executed.

Section 5. **Authorization of Sale of Bonds.** That the Chair of the Board, the President of the UNC System and the SVP-Finance and the Vice Chancellor, or their respective designees, individually or collectively, be and they hereby are each authorized, empowered, and directed to sell the Bonds through a competitive sale to the bidder or bidders whose bid or bids result in the lowest true interest cost to UNC Asheville; and the Authorized Officers and the Vice Chancellor, or their respective designees, individually or collectively, are each hereby authorized, empowered, and directed to do all such acts and things and to execute all such documents as may be necessary to carry out such sale of the Bonds.

The Board also hereby authorizes the SVP-Finance, in consultation with the Vice Chancellor, and their respective designees, to determine in her sole discretion if a negotiated sale of the Bonds is more advantageous for UNC Asheville. If so determined, the SVP-Finance and the Vice Chancellor, or their respective designees, are hereby authorized and directed to undertake a process to select one or more underwriters for the Bonds and to negotiate a bond purchase agreement between the Board and the underwriters for the purchase of the Bonds which the Authorized Officers are each authorized, empowered, and directed to execute and deliver.

Section 6. **Authorization of Preliminary Official Statement and Official Statement.** The form, terms, and content of the Preliminary Official Statement are in all respects authorized, approved, and confirmed, and the use of the Preliminary Official Statement in connection with the sale of the Bonds is hereby in all respects authorized, approved, ratified, and confirmed. The President of the UNC System and the SVP-Finance, or their respective designees, individually or collectively, are each authorized, empowered, and directed to deliver the Official Statement for and on behalf of the Board in the form and content of the Preliminary Official Statement presented to the Board, but with such changes, modifications, additions, or deletions therein as to them seem necessary, desirable, or appropriate, the sale of the Bonds to constitute conclusive evidence of the Board's approval of any and all such changes, modifications, additions, or deletions therein.

Section 7. **General Authority.** From and after the execution and delivery of the Board Documents, as applicable, the Authorized Officers are each hereby authorized, empowered, and directed to do all such acts and things and to execute all such documents as may be necessary to carry out and comply with the provisions of said documents as executed, and are further authorized to take any and all further actions to execute and deliver any and all other documents as may be necessary to the issuance and ongoing administration of the Bonds. Any provision in this Resolution that authorizes more than one Authorized Officer to take certain actions shall be read to permit such Authorized Officers to take the authorized actions either individually or collectively. The Chancellor and the Vice Chancellor, or their respective designees, individually or collectively, are hereby authorized to execute and deliver all documents as may be necessary to the issuance and ongoing administration of the Bonds on behalf of UNC Asheville.

Section 8. **Conflicting Provisions.** All resolutions or parts thereof of the Board in conflict with the provisions herein contained are, to the extent of such conflict, hereby superseded and repealed.

Section 9. **Effective Date.** This Resolution is effective immediately on the date of its adoption.

*PASSED, ADOPTED, AND APPROVED* this 26th day of February, 2026.

STATE OF NORTH CAROLINA )  
 )  
COUNTY OF WAKE )

SS: SECRETARY'S CERTIFICATE  
OF AUTHENTICATION

I, Meredith R. McCullen, Deputy Chief of Staff and Secretary of the University of North Carolina System, DO HEREBY CERTIFY that (1) the foregoing is a full, true, and correct copy of the approving resolution adopted by the University of North Carolina Board of Governors (the "Board of Governors") at its meeting on February 26, 2026 and appearing in the minutes of such meeting, (2) notice of the meeting of the Board of Governors held on February 26, 2026 was sent to each member of the Board of Governors, and (3) a quorum was present at the meeting on February 26, 2026 at which time the foregoing Resolution was adopted.

**WITNESS**, my hand and the seal of the University of North Carolina System this \_\_\_\_ day of \_\_\_\_\_, 2026.

[SEAL]

\_\_\_\_\_  
Deputy Chief of Staff and Secretary of the University of North Carolina System

**AGENDA ITEM**

A-7. Capital Improvement Projects..... Katherine Lynn

**Situation:** East Carolina University, North Carolina Agricultural and Technical State University, University of North Carolina at Chapel Hill, University of North Carolina at Charlotte, and University of North Carolina Pembroke have requested ten new projects, and ECU, Fayetteville State University, North Carolina School of Science and Mathematics, and NC State University have requested increased authorization for four projects.

**Background:** The University of North Carolina Board of Governors may authorize capital construction projects at University of North Carolina System institutions using available funds.

**Assessment:** ECU, FSU, N.C. A&T, NCSSM, NC State, UNC-Chapel Hill, UNC Charlotte, and UNC Pembroke are requesting projects that meet statutory requirements. It is recommended that the Board approve the projects and the method of funding. It is further recommended that these projects be reported to the North Carolina Office of State Budget and Management as non-appropriated projects that do not require any additional debt or burden on state appropriations.

**Action:** This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda.

**Capital Improvement Projects – East Carolina University, Fayetteville State University, North Carolina Agricultural and Technical State University, North Carolina School of Science and Mathematics, NC State University, University of North Carolina at Chapel Hill, University of North Carolina at Charlotte, and University of North Carolina Pembroke**

**ISSUE OVERVIEW**

University of North Carolina System institutions are required to request authority from the University of North Carolina Board of Governors to proceed with non-appropriated projects using available funds (non-general funds). Non-appropriated capital projects are funded by the institution and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings.

Eight UNC System institutions have requested 14 capital improvement projects: ten new projects and four projects for increased authorization.

**I. NEW PROJECTS**

	<b>Institution/Project Title</b>	<b>Total Project Cost</b>	<b>Previous Authorization</b>	<b>Requested Authorization</b>	<b>Funding Source</b>
<b>East Carolina University</b>					
1.	Blount Fields Improvements <sup>1</sup>	\$2,750,000	\$500,000	\$2,250,000	Trust Funds (Other Auxiliary)
2.	Eakin Student Recreation Center Partial Roof Replacement <sup>1</sup>	\$3,339,485	\$250,000	\$3,089,485	Trust Funds (Other Auxiliary)
3.	Fletcher Residence Hall Envelope Repairs <sup>1</sup>	\$1,200,000	\$60,000	\$1,140,000	Trust Funds (Housing)
4.	Student Health Center - Replace Partial Flat Roof and Drain <sup>1</sup>	\$950,000	\$95,000	\$855,000	Trust Funds (Other Auxiliary)
<i>ECU Subtotal</i>		<i>\$8,239,485</i>	<i>\$905,000</i>	<i>\$7,334,485</i>	
<b>North Carolina Agricultural and Technical State University</b>					
5.	Corbett Gym Bleacher Replacement	\$2,000,000	\$0	\$2,000,000	Carry-forward
<i>N.C. A&amp;T Subtotal</i>		<i>\$2,000,000</i>	<i>\$0</i>	<i>\$2,000,000</i>	
<b>University of North Carolina at Chapel Hill</b>					
6.	New Residence Hall 1 <sup>1</sup>	\$159,700,000	\$8,000,000	\$151,700,000	Trust Funds (Housing and Utility) - 17%/ Debt Service - 83%
<i>UNC-Chapel Hill Subtotal</i>		<i>\$159,700,000</i>	<i>\$8,000,000</i>	<i>\$151,700,000</i>	
<b>University of North Carolina at Charlotte</b>					
7.	Dubois Center Energy Efficiency Controls Upgrade	\$1,000,000	\$0	\$1,000,000	Energy Savings 1292 Carry-forward
8.	Greek Village Parking Lot Renewal	\$1,327,620	\$0	\$1,327,620	Trust Funds (Parking & Transportation)

## I. NEW PROJECTS (cont.)

Institution/Project Title		Total Project Cost	Previous Authorization	Requested Authorization	Funding Source
<b>University of North Carolina at Charlotte (cont.)</b>					
9.	Robinson Humidity and Boiler Replacement	\$1,200,000	\$0	\$1,200,000	Carry-forward
<i>UNC Charlotte Subtotal</i>		<i>\$3,527,620</i>	<i>\$0</i>	<i>\$3,527,620</i>	
<b>University of North Carolina Pembroke</b>					
10.	Soccer Support Facility	\$1,100,000	\$0	\$1,100,000	Trust Funds (Donations/Gifts & Grants)
<i>UNC Pembroke Subtotal</i>		<i>\$1,100,000</i>	<i>\$0</i>	<i>\$1,100,000</i>	
<b>Grand Total</b>		<b>\$174,567,105</b>	<b>\$8,905,000</b>	<b>\$165,662,105</b>	

<sup>1</sup> Previous authorization reflects advance planning authority delegated to Boards of Trustees.

## II. INCREASED AUTHORIZATION

Institution/Project Title		Total Project Cost	Previous Authorization	Requested Authorization	Funding Source
<b>East Carolina University</b>					
1.	Greenville Centre Replace Both Rooftop HVAC Units	\$1,050,940	\$440,000	\$610,940	Carry-forward
<i>ECU Subtotal</i>		<i>\$1,050,940</i>	<i>\$440,000</i>	<i>\$610,940</i>	
<b>Fayetteville State University</b>					
2.	Parking Deck	\$12,000,000	\$11,000,000	\$1,000,000	SCIF Appropriation - 92%/Trust Funds (Parking & Transportation and Other Auxiliary) - 8%
<i>FSU Subtotal</i>		<i>\$12,000,000</i>	<i>\$11,000,000</i>	<i>\$1,000,000</i>	
<b>North Carolina School of Science and Mathematics</b>					
3.	Educational Technology Complex Auditorium Renovation - Durham	\$2,586,969	\$1,200,000	\$1,386,969	Trust Funds (Donations/Gifts & Grants)
<i>NCSSM Subtotal</i>		<i>\$2,586,969</i>	<i>\$1,200,000</i>	<i>\$1,386,969</i>	
<b>NC State University</b>					
4.	Glycol Chiller Replacement - Talley Student Union	\$1,525,000	\$875,000	\$650,000	Trust Funds (Dining)
<i>NC State Subtotal</i>		<i>\$1,525,000</i>	<i>\$875,000</i>	<i>\$650,000</i>	
<b>Grand Total</b>		<b>\$17,162,909</b>	<b>\$13,515,000</b>	<b>\$3,647,909</b>	

## RECOMMENDATION

All projects and associated funding sources are in compliance with G.S. 143C-8-12 (State Budget Act).

It is recommended that these projects be authorized and reported to the NC Office of State Budget and Management as non-appropriated projects that will be funded and operated entirely with non-General Fund and non-State Capital and Infrastructure Fund monies.

### III. REPORTING

The following projects are being reported to the Board of Governors and Fiscal Research Division in compliance with GS 143C-8-13 (d), which permits chancellors to authorize repairs and renovation projects less than \$600,000 in 13 allowable categories.

Institution/Project Title	Amount	Fund Source	R&R Category	
<b>Fayetteville State University</b>				
1.	Chesnutt Chiller Replacement	\$350,000	Grants	(4)-Repairs to or installation of new electrical, plumbing, and heating, ventilating, and air-conditioning systems
2.	Lyons Science Hot/Cold Rooms	\$300,000	Grants	(4)-Repairs to or installation of new electrical, plumbing, and heating, ventilating, and air-conditioning systems
3.	Lyons Science Annex 120/121 Room Divider Replacement	\$300,000	Grants	(9)-Improvements and renovations to improve existing space
4.	Lyons Science Annex Roof Repair	\$300,000	Grants	(1)-Roof repairs and replacements
<b>University of North Carolina Pembroke</b>				
5.	Weinstein Boiler Replacements	\$200,000	Carry-forward - 1%/R&R Appropriations - 58%/Trust Funds (Other) - 41%	(4)-Repairs to or installation of new electrical, plumbing, and heating, ventilating, and air-conditioning systems