

February 26, 2025 at 10:45 a.m.
Via Videoconference and PBS North Carolina Livestream
UNC System Office
223 S West Street, Board Room (17th Floor)
Raleigh, North Carolina

AGENDA

- A-1. Approval of the Open Session Minutes of January 29, 2025..... Jimmy Clark
- A-2. Approval of 2025-27 Operating Budget PrioritiesJennifer Haygood
- A-3. Approval of 2025-27 Capital Budget PrioritiesJennifer Haygood
- A-4. Approval of 2025-26 Self-Liquidating Capital Improvement Projects..... Katherine Lynn
- A-5. Approval of 2025 Legislative Long Session Non-Budget Legislative Proposal Bart Goodson
- A-6. Approval of the University of North Carolina System
Federal Policy Priorities for the 119th Congress Bart Goodson
- A-7. Adjourn

DRAFT MINUTES

January 29, 2025 at 10:19 a.m.
Via Videoconference and PBS North Carolina Livestream
UNC System Office
223 S. West Street, Board Room (17th Floor)
Raleigh, North Carolina

This joint meeting of the Committee on Budget and Finance and Committee on Military and Public Affairs was presided over by Chair Jimmy Clark and Chair Kirk Bradley. The following committee members, constituting a quorum, were also present in person, via videoconference, or by phone: Lee Barnes, Harry Brown, John Fraley, Reginald Holley, Art Pope, and Randall Ramsey. The following committee member was absent: Terry Hutchens.

Chancellors participating were Kelli Brown, Catherine Edmonds, Lee Roberts, and Randy Woodson. Also participating was David Crabtree, chief executive officer of PBS North Carolina.

Staff members present included Bart Goodson, Jennifer Haygood, Katherine Lynn, Elizabeth Morra, and others from the UNC System Office.

Committee Faculty Assembly advisor present was Jim Westerman.

Co-Chair Clark called the meeting to order at 10:19 a.m., Wednesday, January 29, 2025.

1. Preview of Long Session Operating Budget Priorities (Item A-1)

Co-Chair Bradley called on Senior Vice President Jennifer Haygood to preview the Long Session Operating Budget Priorities, which will be considered for a vote by the full Board during its February meeting. This was for discussion only.

2. Preview of Long Session Capital Budget Priorities (A-2)

Co-Chair Bradley called on Ms. Haygood to preview the Long Session Capital Budget Priorities, which will be considered for a vote by the full Board during its February meeting. This was for discussion only.

3. Preview of 2025-26 Self-Liquidating Capital Improvement Projects (Item A-3)

Co-Chair Bradley called on Vice President Katherine Lynn to preview the 2025-26 Self-Liquidating Capital Improvement Projects, which will be considered for a vote by the full Board during its February meeting. This was for discussion only.

4. Preview of Long Session Non-Budget Legislative Proposals (Item A-4)

Co-Chair Clark called on Senior Vice President Bart Goodson to preview the Long Session Non-Budget Legislative Proposals, which will be considered for a vote by the full Board during its February meeting. This was for discussion only.

5. Preview of University of North Carolina System Federal Policy Priorities for the 119th Congress (Item A-5)

Co-Chair Clark called on Vice President Elizabeth Morra to preview the University of North Carolina System Federal Policy Priorities for the 119th Congress, which will be considered for a vote by the full Board during its February meeting. This was for information only.

There being no further business and without objection, the meeting adjourned at 10:58 a.m.

Harry Brown, Secretary

Reginald Holley, Secretary

AGENDA ITEM

A-2. Approval of 2025-27 Operating Budget Priorities.....Jennifer Haygood

Situation: One of the principal responsibilities of the University of North Carolina Board of Governors is to “develop, prepare, and present to the Governor and the North Carolina General Assembly a single, unified recommended budget for the constituent institutions of the University of North Carolina” [G.S. 116-11(9)a]. In odd-numbered years, the governor recommends and the General Assembly enacts a biennial (two-year) budget. In even-numbered years, adjustments are made to the budget for the second fiscal year of the biennium.

Background: In preparation for the upcoming long session of the General Assembly and in anticipation of the Office of State Budget and Management (OSBM) requesting budget proposals for the 2025-27 biennium, the University of North Carolina System Office asked institutions to submit budget requests for any critical needs associated with key System priorities. This draft proposal outlines the recommended priorities and approximate request amounts.

Assessment: The 2025-27 Operating Budget Priorities concentrate on a limited number of critical needs focused on implementing the Board-approved performance funding model, natural disaster resiliency and emergency preparedness, student affordability and success, high-priority operational needs, and high-demand research and instructional program expansion. The final recommended priorities will be presented to the committee and to the full Board.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.

General Fund Revenues

February 2025 Consensus General Fund Revenue Forecast				
Amounts (millions)	FY24	FY25	FY26	FY27
Actual/Certified	\$ 33,694	\$ 34,164		
February 2025 Consensus		\$ 34,708	\$ 34,890	\$ 34,067
<i>YoY Change</i>		\$ 1,014	\$ 182	\$ (823)
<i>YoY % change</i>		3.0%	0.5%	-2.4%

Key Assumptions

- Assumes strong economic growth continues into the beginning of the biennium, with gradual slowing in late 2025.
- Anticipates FY26 revenue collections are high enough to trigger additional 0.5% rate reduction to personal income tax in 2027.

University of North Carolina

FY 2025-27 Operating Budget Priorities



	FY 2025-26	FY 2026-27
Estimated 2025-27 Base Budget <i>(Excludes State Education Assistance Authority & Aid to Private Institutions)</i>	\$3,734,978,720	\$3,735,382,901

UNC System Expansion Budget Priorities

UNC Enrollment Change Adjusts funding to reflect each institution's change in enrollment. In 2024, resident student credit hours increased by 1.6% systemwide. We expect enrollment to be relatively flat in 2025.	\$46,375,508	\$66,375,508
Performance Funding Pool Provides a set pool of funding to be allocated by the BOG annually based on campus performance metrics, similar to the approach used by the NC Community College System.	\$30,000,000	\$30,000,000
Building Reserves Provides maintenance and operation funding needs for new or expanded facilities funded through the State Capital and Infrastructure Fund (SCIF) coming online in FY26. Includes facilities at NCSU, NCSSM, and UNC-CH.	\$3,187,530 \$516,664 NR <i>from General Fund Reserve for Future Building Reserves</i>	\$3,731,400
NC Promise Provides funds to fully fund NC Promise program, which sets tuition at \$500 per semester for NC residents and \$2,500 per semester for non-residents at ECSU, FSU, UNCP, and WCU.	\$9,500,000	\$13,000,000
	\$89,063,038	\$113,106,908
	\$516,664 NR	\$0 NR
Total Requested Increase	\$89,579,702	\$113,106,908
Total Percent Change	2.4%	3.0%

Faculty and Staff Salaries

<p>Due to inflation and the tight labor market, institutions are struggling to recruit and retain talent. Our faculty and staff are key to our continued progress on improving graduation rates, decreasing student debt, and increasing research productivity. Each 1% increase in salary and associated benefits costs \$39.5 million.</p>	<p>UNC System requests funding commensurate with state agencies and strongly supports Labor Market Adjustment Reserve funding.</p>
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Budget Flexibility

<p>S.L. 2024-53 appropriated \$5 million in UNC Capital Recovery Funds for unmet R&R needs not covered by insurance or federal aid. We may have less in unmet hurricane recovery needs, but have identified unmet natural disaster resiliency needs.</p>	<p>UNC System requests flexibility to use any unused funds to support improved emergency communication systems and natural disaster preparedness.</p>
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Note: All items are recurring unless specified as nonrecurring.

The University of North Carolina System

2025-27 Institution-Specific Requests

The campus-specific requests below reflect vetted investments to increase natural disaster resiliency, improve student completion, and promote research and high demand program growth.

		FY 2025-26	FY 2026-27	
Natural Disaster Resiliency and Emergency Preparedness				
Appalachian State University				
UNC Asheville	Enhanced Resiliency and Emergency Management Resources	\$8,000,000 NR		
Western Carolina University				
NC Arboretum				
High Priority Operational Needs				
Western Carolina University	Lab School Relocation Costs	\$792,000 NR		
NC School of Science & Math	Temporary Student Housing	\$1,640,000 NR	\$540,000 NR	
NC School of Science & Math	High School Funding Model Adjustment:	\$261,401	\$261,401	
UNC School of the Arts	Non-personnel high school operating costs	\$43,026	\$43,026	
Student Affordability and Success				
East Carolina University	Retain NC Talent Scholarship Fund	\$4,687,500 NR	\$4,687,500 NR	
Elizabeth City State University				
Fayetteville State University				
NC Central University	Completion Assistance Grants	\$5,000,000	\$5,000,000	
UNC Pembroke				<i>from Escheats Fund</i>
Winston-Salem State				
North Carolina A&T	Cheatham-White Scholarship Program	\$3,150,000	\$3,150,000	
NC Central University				<i>from Education Lottery Funds</i>
Winston-Salem State				
High Demand Research and Instructional Program Expansion				
Elizabeth City State University	Aviation Program Growth	\$7,270,000 NR	\$2,787,000 NR	
NC State University	Engineering Expansion	\$4,900,000	\$4,900,000	
UNC-Chapel Hill	School of Civic Life and Leadership	\$4,900,000	\$4,900,000	
UNC Charlotte	Data Science, Entrepreneurship, and Battery Engineering and Recycling	\$2,101,000	\$3,038,000	
UNC Greensboro	BRIGHT Institute	\$1,374,150 NR	\$384,250 NR	
	Battery Research, Innovation, & Green Energy Harvesting Technology			
UNC Wilmington	Health-Related Program Expansion	\$2,250,000	\$2,250,000	

Note: All items are recurring unless specified as nonrecurring.

The University of North Carolina System 2025-27 Operating Budget Priorities

The University of North Carolina System remains committed to delivering high-quality, affordable education, while ensuring a strong return on investment for students and taxpayers alike. Our institutions have made significant strides in efficiency and affordability. Education spending per degree has declined by nearly 11 percent since 2020, while average debt at graduation has fallen by 27 percent for first-time students and 34 percent for transfers. A recent independent study confirms the strong value of a UNC degree. Graduates of our institutions earn, on average, a \$500,000 income premium compared to those who do not attend, and the premium is nearly \$1 million for those who earn advanced degrees. The study also found that nearly 90 percent of low-income graduates experience upward economic mobility. These numbers demonstrate real benefits for North Carolina families and reflect our commitment to responsible stewardship of public investment. Our budget priorities focus on sustaining this momentum by supporting student success, ensuring financial accessibility, and strengthening our institutions. The University of North Carolina Board of Governors recommends the following adjustments to the UNC System’s General Fund base budget (see Appendix B for base budget details for each UNC Budget Code).

System Requests

UNC Enrollment Change

The enrollment model adjusts funding to reflect changes in **actual resident student credit hours** delivered from calendar year 2023 to 2024. Systemwide, resident student credit hours increased by 1.6 percent from calendar year 2023 to 2024, driven by growth in STEM disciplines. Enrollment growth in 2025 is expected to require an additional \$20 million in appropriation.

FY 2025-26 Enrollment Funding Request

Institution	2024 Enrollment Change	% of Base Budget
App State	\$4,399,924	1.2%
ECU	(4,129,746)	-0.7%
ECSU	565,890	1.0%
FSU	2,496,837	2.4%
N.C. A&T	(778,165)	-0.3%
NCCU	4,713,562	3.1%
NC State	14,048,265	1.2%
UNCA	831,429	1.2%
UNC-CH	2,443,372	0.2%
UNCC	8,588,565	1.6%
UNCG	6,399,830	2.1%
UNCP	875,241	0.8%
UNCW	5,244,133	1.5%
UNCSA	923,652	1.6%
WCU	143,610	0.1%
WSSU	(483,783)	-0.5%
NCSSM	92,892	0.2%
TOTAL	46,375,508	0.8%

Performance Funding Pool

To directly align funding with outcomes related to the strategic goals, the UNC System requests \$30 million in recurring funding for a performance pool to be allocated by the Board of Governors annually based upon campus performance metrics.

FY 2025-27 Performance Funding Pool Funding Request

Program	2025-26	2026-27
Performance Funding Pool	\$30,000,000	\$30,000,000

The performance funding pool will be allocated through a two-pronged approach, using a performance change component and an impact component. For the performance change component, an institution is assigned a performance weight of +/-100 percent based on how actual performance compares to its baseline and stretch goal for six metrics. This percentage determines how much of the eligible funding is earned by an institution, up to a maximum based on the institution's pro-rata share of the system's FTE enrollment. Eligible funding is capped for each metric across the system. If an institution exceeds its stretch goal, and there is funding remaining for the metric, then the funding can be allocated as extra credit.

The metrics used in the performance change component include five metrics that are core to the UNC Strategic Plan and the Board's goals for the president:

Goal	Metric
Increasing Undergraduate Student Success	Four-Year Graduation Rate
	Undergraduate Degree Efficiency
Increasing Affordability	First-Time Student Debt at Graduation
	Transfer Student Debt at Graduation
Improving Productivity	Education and Related Expenses per Degree

Institutions have also selected one performance metric from the set of 10 strategic plan metrics that aligns with its unique mission. Examples include sponsored research and licensing income, military-affiliated enrollment, and the four-year graduation rate for Pell recipients.

Baselines were established based on each institution's actual performance directly preceding the performance cycle, recognizing the differences in institutional missions and circumstances. Likewise, the stretch goals are also unique to each institution but have been benchmarked to national trend data to ensure rigor.

The balance of the performance funding pool is allocated through the impact component. If needed, a portion of the impact component will be reserved for the UNC Board of Governors to fund student success interventions and enrollment mitigation. The remainder will be allocated to universities to reward efforts in increasing degree completions. The degree completion funding is based on an institution's pro-rata share of the system's degree completions.

See Appendix A for the associated "UNC Performance Funding" special provision request.

Building Reserves

As a result of various State Capital and Infrastructure Fund (SCIF) investments, the University of North Carolina System has several projects that will come online during the 2025-27 biennium. The University of North Carolina System requests building reserves to support the maintenance and operations of three new and expanded facilities expected to be completed in FY 2025-26. NC State’s Apiculture Facility is a new 5,000-square-foot (SF) building dedicated to advanced research on bee colony health and productivity. NCSSM-Morganton’s Student Wellness Center is a new 28,500 SF building which will support the physical health, mental wellness, and fitness of the students on campus. The School of Business Addition at UNC-Chapel Hill is a 176,500 SF addition to the Kenan-Flagler Business School, which includes classrooms, lecture halls, seminar rooms, and collaborative space, as well as faculty offices, administrative spaces, and student amenities.

Our Short Session budget priorities will request additional funding for approximately 11 projects that are expected to be completed in FY 2026-27.

Building Reserves Request for Buildings Scheduled to Open in FY 2025-26

Institution	Building	2025-26		2026-27
		Recurring	Nonrecurring	Recurring
NC State	Apiculture Facility	\$84,164	\$57,951	\$112,218
UNC-CH	Business School	\$2,579,080	\$397,927	\$3,094,896
NCSSM	Morganton Campus – Student Wellness Center	\$524,286	\$60,786	\$524,286
Total		\$3,187,530	\$516,664	\$3,731,400

NC Promise

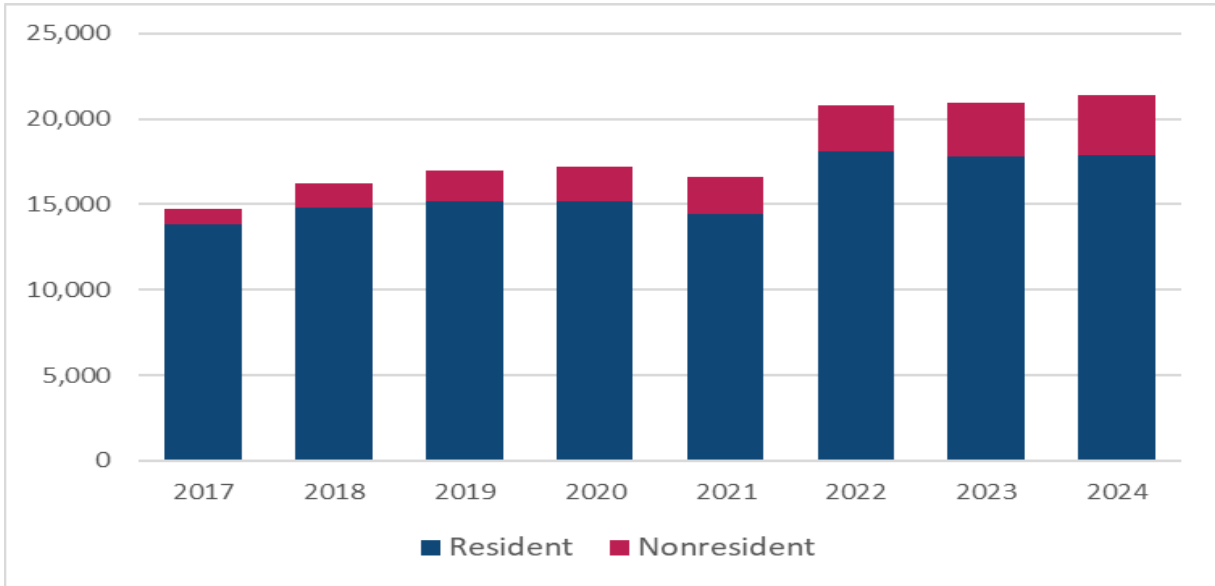
The total appropriation for the NC Promise program has not kept up with the growth in student enrollment. NC Promise enrollment has grown significantly since the program’s inception in FY 2018-19. The UNC System requests \$9.5 million recurring in FY 2025-26 and \$13 million recurring in FY 2026-27 to ensure the program is fully funded. The current appropriation for NC Promise is \$82.5 million.

FY 2025-27 NC Promise Funding Request

Program	2025-26	2026-27
NC Promise	\$9,500,000	\$13,000,000

Enrollment growth has not been split evenly among resident and nonresident students. Nonresident enrollment has grown faster than resident enrollment. As seen in the chart below, both resident and nonresident enrollment grew from Fall 2017 to Fall 2024 but the rate of increase for nonresidents was higher. During this timeframe, nonresident enrollment at the three original NC Promise institutions grew by 51 percent while resident enrollment grew by only 7 percent. Fayetteville State University experienced similar growth when it joined the NC Promise program in Fall 2022. Nonresident enrollment at FSU grew by 41 percent and resident enrollment grew by 4 percent from Fall 2022 to Fall 2024.

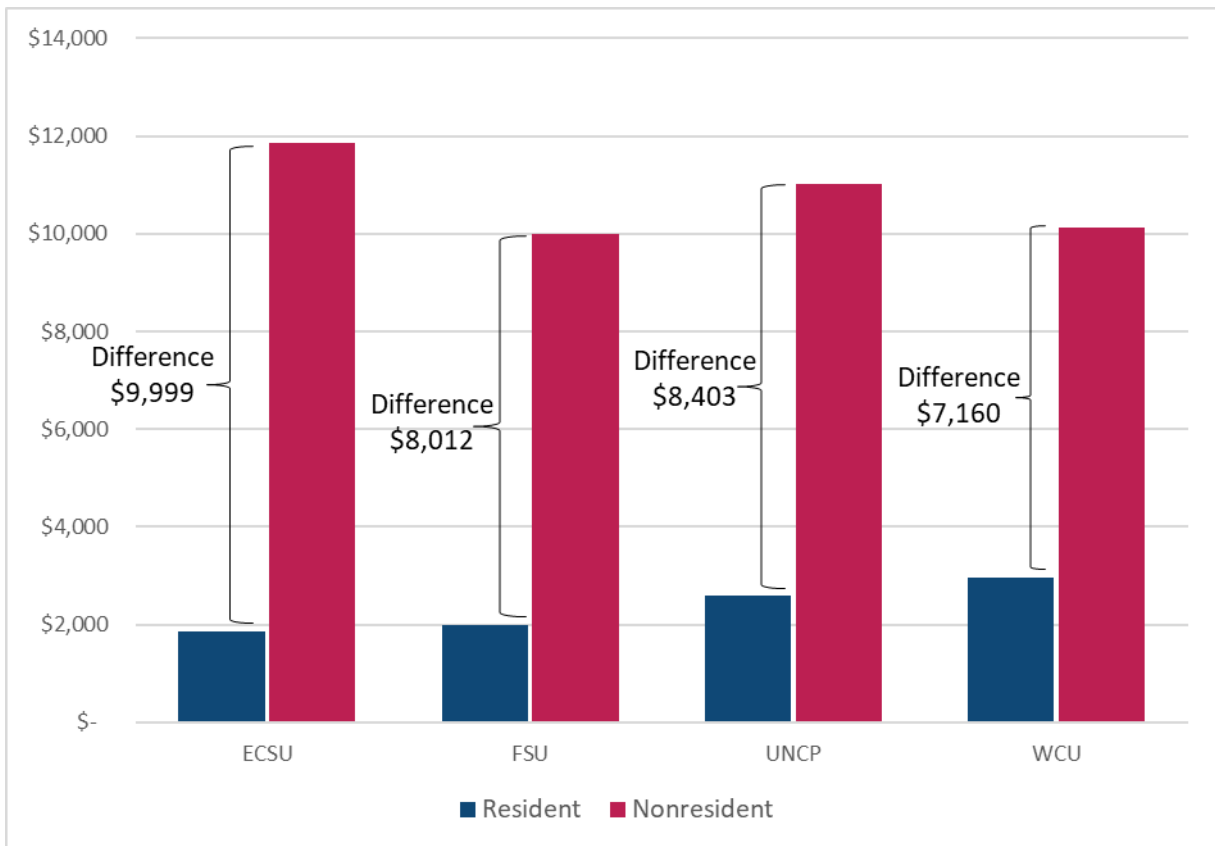
NC Promise Fall Full-Time Equivalent Enrollment by Residency



*FSU added to NC Promise effective Fall 2022

Nonresident students at NC Promise institutions pay \$5,000 annually for tuition compared to the \$1,000 annually for residents. However, despite this higher tuition the buydown rates for nonresidents are significantly higher than the rates for residents (see chart below). As nonresident enrollment has grown so has the share of the state appropriation used for the nonresident buydown.

NC Promise Resident and Nonresident Buydown Differences FY 2024-25



Faculty and Staff Salaries

The UNC System's most important assets are the talented faculty and staff that educate and support our students, researchers that produce scientific breakthroughs and attract significant federal and private funding to the state, and public servants that leverage the expertise and resources of the universities to positively impact communities in North Carolina. Therefore, faculty and staff salaries remain a top priority. The UNC System requests funding commensurate with state agencies for salary increases. Each one percent increase in salary and associated benefits is estimated to cost \$39.5 million.

The UNC System strongly supports Labor Market Adjustment Reserve (LMAR) funding for targeted labor market salary adjustments to address recruitment and retention for hard-to-fill positions. The LMAR funding included in the 2022 Appropriations Act provided an important source of funding for targeted salary adjustments to address our most pressing workforce challenges.

Institutions are struggling to recruit and retain talent due to the tight labor market and salaries that have not kept up with inflation. For example, an employee earning \$70,000 in FY 2018-19 would earn \$80,026 in FY 2024-25 after the legislative increases passed by the General Assembly. Due to inflation, an employee would need to earn \$87,936 in FY 2024-25 to retain the same purchasing power of \$70,000 and, therefore, has experienced an earnings decrease of \$7,910 in real (inflation-adjusted) terms.

Hurricane Helene Budget Flexibility

S.L. 2024-53, The Disaster Recovery Act of 2024 – Part II, appropriated \$5 million in UNC Capital Recovery Funds for unmet R&R needs not covered by insurance or federal aid. The UNC System may have less in unmet hurricane recovery needs but has identified unmet natural disaster resiliency needs. UNC System requests flexibility to use any unused funds to support improved emergency communication systems and natural disaster preparedness.

See Appendix A for associated "Hurricane Helene Budget Flexibility" special provision request.

Codify Authority for UNC System Faculty Realignment Incentive Program

S.L. 2023-134, 2023 Appropriations Act, authorized the UNC System to develop a pilot Faculty Realignment Incentive Program (FRIP). The program is designed to provide a retirement incentive to eligible tenured faculty members, providing individuals with a one-time severance payment in exchange for relinquishing their tenured position and retiring from their employing institution. The program results in long-term cost savings and operational efficiencies that accrue to the benefit of constituent institutions. The program is not intended to broadly solicit requests for early retirements across the University's workforce, but rather to be a management-directed initiative to address specific identified cost-saving opportunities through position abolishment, position reclassification, or organizational restructuring. During the 2023-25 biennium, over 150 tenured faculty members accepted the severance payment, relinquished tenure, and retired from their employing institution. Given how valuable this program has been to our academic realignment efforts, we recommend the General Assembly codify the UNC System's authority to offer such a program using available funds.

See Appendix A for associated "Codify Authority for UNC System Faculty Realignment Incentive Program" special provision request.

Institution Specific Requests

Natural Disaster Resiliency and Emergency Preparedness

Natural Disaster Resiliency and Emergency Preparedness	2025-26	2026-27
Appalachian State University UNC Asheville Western Carolina University NC Arboretum	\$8,000,000 NR	\$-

To better prepare for future natural disasters impacting Western North Carolina, the Board of Governors requests funding for investments that will enhance our western institutions' resilience and preparedness for future natural disasters. These investments will focus on improving emergency communication and response capabilities, strengthening infrastructure, and ensuring continuity of operations in the face of extreme weather events. Proactive funding for these initiatives is essential to mitigating future risks and safeguarding the ability of our institutions to fulfill their educational and service missions

High-Priority Operational Needs

Western Carolina University	2025-26	2026-27
Lab School Relocation Costs	\$792,000 NR	\$-

WCU is requesting funds for relocation costs incurred due to the unexpected relocation of the Catamount School (TCS) from Jackson County Public Schools (JCPS) property to its campus. On April 23, 2024, the JCPS voted to relocate the laboratory school as of August 1, 2024, providing 97 days for WCU to open the laboratory school in a new location. WCU located alternative space on campus in the Camp Building that would meet the K-12 code requirements with renovation that could be achieved in the timeframe allowed. The Camp Building space, however, required the relocation of several campus units, increasing the costs of the relocation and forgoing lost revenue from enterprise operations. WCU also incurred costs purchasing new student laptops and meal delivery for the K-12 students.

NC School of Science and Math	2025-26	2026-27
Temporary Student Housing	\$1,640,000 NR	\$540,000 NR

NCSSM is requesting funds for temporary student housing while the school renovates dormitories at its Durham campus. In order to renovate the residence halls, NCSSM had to create temporary housing where students can live while their residence hall is being renovated. NCSSM prepared a site to locate the modular units on what were athletic fields and are leasing the two modular units. The cost for developing the site or leasing the modular units cannot be funded through capital funding even though the renovations of the residence halls would not be possible without having the temporary bed spaces created by having the modular units.

High School Funding Model Adjustment	2025-26	2026-27
NC School of Science and Math	\$261,401	\$261,401
UNC School of the Arts	\$43,026	\$43,026

NCSSM and UNCSEA are requesting funds to cover inflationary increases in non-personnel operating costs for high school programs. Since high school students do not generate tuition revenue and are fully funded

through the General Fund, these costs put significant strain on institutional budgets. While legislative appropriations cover salary and benefit increases, no mechanism exists to address rising non-personnel expenses. A two percent inflation adjustment in the funding model would provide more sustainable support for these institutions.

Student Affordability and Success

East Carolina University	2025-26	2026-27
Retain NC Talent Scholarship Fund	\$4,687,500 NR	\$4,687,500 NR

ECU is requesting funds to create a merit-based scholarship for resident students. The state funds will be matched by private fundraising to create individual endowments for 300 scholarships that will provide \$2,500 annually to selected students. Merit-based scholarships have a demonstrated impact on students’ decisions to enroll at ECU; for example, in academic year 2024-25, 70 percent of the students who applied and met Honors College academic criteria but did not enroll at ECU. Based on a recent one-time scholarship ECU piloted, each additional \$1,000 in financial award (any aid, grants, scholarships, etc.) made a prospective student 25percent more likely to enroll. Students with scholarship support are more likely to persist and graduate on time.

See Appendix A for relevant “Retain NC Talent Scholarship” special provision request.

Completion Assistance Grants	2025-26	2026-27
Elizabeth City State University Fayetteville State University NC Central University UNC Pembroke Winston-Salem State University	\$5,000,000 <i>From Escheats Fund</i>	\$5,000,000 <i>From Escheats Fund</i>

Since 2019, more than 28,000 students with more than 60 credit hours stopped out of a UNC System institution. Of those students, 14,626 had more than 90 credit hours. While students leave for a variety of reasons, finances are often cited as the number one reason students decide not to re-enroll. This request would provide funds to ECSU, FSU, NCCU, UNCP, and WSSU for completion assistance grants. Funds must be awarded to students who need financial assistance to remain enrolled and earn credits necessary to be on track for on-time graduation. To be eligible, students must be North Carolina residents enrolled full time in a program leading to an undergraduate degree, meet satisfactory academic progress, and have completed or be on track to complete at least 60 credit hours by the end of term. Students must also have completed the FAFSA for the current year and have a financial aid gap constituting an unpaid balance with the institution for direct costs, such as tuition, fees, room, board, or other balance. The maximum award amount is \$1,000 per academic semester.

See Appendix A for relevant completion assistance grant special provision requests.

Cheatham-White Scholarship Program	2025-26	2026-27
N.C. Agricultural and Technical State University NC Central University Winston-Salem State University	\$3,150,000 <i>From Education Lottery funds</i>	\$3,150,000 <i>From Education Lottery funds</i>

The Cheatham-White Scholarship is a fully funded, four-year award for select students at N.C. A&T and NCCU that covers the cost of all of the following: tuition, student fees, housing, meals, textbooks, a laptop,

supplies, travel, and personal expenses. Each scholarship also provides four summers of fully funded enrichment and networking opportunities that may include international travel and study. This request would expand the number of scholarship slots at N.C. A&T and NCCU as well as expand the program to WSSU.

See Appendix A for relevant Cheatham-White Scholarship special provision requests.

High-Demand Research and Instructional Program Expansion

Elizabeth City State University	2025-26	2026-27
Aviation Program Growth	\$7,270,000 NR	\$2,787,000 NR

ECSU is requesting funds for growth in its aviation program. ECSU’s aviation program continues to grow at a rate beyond its capacity to accommodate. The funding in the first year of the biennium would increase capacity at Elizabeth City Regional Airport to 250 flight students by purchasing new equipment and aircraft. The funding in the second year would begin operations at Currituck Regional Airport for 50 initial flight students. ECSU expects continued growth in the Spring 2025 and subsequent semesters, so aircraft demand will continue to grow. Funding is needed to both expand and replace aging aircraft in order to achieve a modern and sustainable fleet.

NC State University	2025-26	2026-27
Engineering Expansion	\$4,900,000	\$4,900,000

NC State University is requesting funds to expand the engineering program through hiring more faculty and staff. NC State has a proven ability to graduate students within the talent pipeline that employers are seeking. To continue providing job-ready graduates for North Carolina’s ever-growing economy, NC State was tasked by the legislature with significantly increasing the number of undergraduate and graduate students in engineering disciplines over the course of several years. The university has currently grown enrollments by almost 1,800 students, 45 percent of its total goal of 4,000 additional students.

UNC-Chapel Hill	2025-26	2026-27
School of Civic Life and Leadership	\$4,900,000	\$4,900,000

UNC-CH is requesting funds for the School of Civic Life and Leadership (SCiLL). SCiLL, housed within the College of Arts & Sciences, anticipates total annual operating expenditures of approximately \$8 million once it is operating at the capacity required to fulfill its vision. UNC-CH, along with the College of Arts & Sciences, has allocated \$2.8 million in total recurring state support, which is the estimated enrollment funding expected for the SCiLL curriculum to generate once the full complement of faculty has been hired. The requested funding will supplement additional needs that are expected above and beyond what the enrollment model is expected to provide for this important new school.

UNC Charlotte	2025-26	2026-27
Data Science, Entrepreneurship, and Battery Engineering and Recycling	\$2,101,000	\$3,038,000

UNC Charlotte is requesting funds to grow programs and research important to the Charlotte region and the state. Data science is one of the fastest growing fields in the Charlotte region and the State of North Carolina. To provide these skills, UNC Charlotte has grown programs in computing and founded the first School of Data Science in the Carolinas. UNC Charlotte seeks to grow its entrepreneurship programming both at the main campus and through an entrepreneurship incubator known as CO-LAB, supporting the city’s goal of developing the North Tryon Tech Hub in Uptown Charlotte. With state investment, UNC Charlotte can expand its master-level Battery Engineering concentration to include both battery engineering and recycling to address the growing demand for skilled professionals in the burgeoning battery technology industry.

UNC Greensboro	2025-26	2026-27
BRIGHT Institute	\$1,374,150 NR	\$384,250 NR

UNCG is requesting funds for the Battery Research, Innovation, and Green Energy Harvesting Technology (BRIGHT) Institute. The funds will allow UNCG to launch the BRIGHT institute focusing on three aspects: providing students with an education through three new certificate programs in Battery Science and Manufacturing, Microelectronics and Semiconductor Technology, and Green Energy Technologies; establishing a workforce development program in partnership with Apprenticeship North Carolina to train students and prepare them for the workforce in the emerging technology companies currently in our region; and building research and development capacity to launch the technologies needed to produce the raw materials from regional sites in North Carolina as well as the innovative products.

UNC Wilmington	2025-26	2026-27
Health-Related Program Expansion	\$2,250,000	\$2,250,000

UNCW is requesting funds to grow its health-related programs. North Carolina is facing a significant workforce shortage in health-related fields. UNCW seeks to stand up and expand applicable academic programs creating a workforce pipeline intended to increase the number of graduates entering health-related fields. The funding would allow UNCW to hire and retain more faculty, offer more competitive graduate student support, and acquire and maintain research equipment. Programs that may be supported through the increase include (but are not limited to) Doctor of Nursing Practice, Ph.D. in Pharmaceutical Chemistry, and Master of Healthcare Administration.

UNC Operating Budget Special Provision Requests

UNC PERFORMANCE FUNDING

SECTION 8.X.(a) Part 1 of Article 1 of Chapter 116 of the General Statutes is amended by adding a new section to read:

“G.S. 116-11.5 Institutional performance accountability.

(a) Implementation of Accountability Measures and Performance Standards. - The UNC Board of Governors shall adopt and implement a system of accountability measures and performance standards for the constituent institutions. At least once every three years, the Board shall review, and revise, as necessary, the accountability measures and performance standards to ensure that they are appropriate for use in recognition of successful institutional performance.

(b) Recognition of Successful Institutional Performance. - Subject to the availability of funds, the Board of Governors may allocate funds among constituent institutions based on the evaluation of each institution's performance, including at least the following components:

- (1) Performance change evaluated by determining a college's rate of student success on each measure as compared to an institution-specific baseline and goal.
- (2) Institutional impact based on the number of degree completers.

The Board may also allocate funds to specific institutions warranting targeted support to increase institutional performance or adapt to significant enrollment changes. Institutions shall use funds allocated to it pursuant to this subsection to support strategies to improve institutional performance.

(c) Reporting Requirement. – The UNC Board of Governors shall report annually on the implementation of this section consistent with G.S. 116-11(9b).”

Section 8.X.(b) G.S. 116-11(9b) reads as rewritten:

“(9b) The Board of Governors shall report by ~~February~~March 1 of each year to the Joint Legislative Education Oversight Committee, the Senate Appropriations Committee on Education/Higher Education, the House of Representatives Appropriations Subcommittee on Education, and the Fiscal Research Division on the actions and adjustments necessary to its budgetary policies, regulations, and standards resulting from the Current Operations Appropriations Act for the administration and operation of The University of North Carolina and the distribution of State and federal funds to constituent institutions. The report shall include at least the following information for each constituent institution:

- a. Guidelines related to State salaries of University of North Carolina employees, including range, median, and mean of faculty salaries at the institution.
- b. Budget allocations and reductions, including for operating expenses and specific programs.
- c. Distribution of additional State allocations for enrollment funding.
- d. Use of State funds and budget flexibility.
- e. Availability of federal funds.
- f. Tuition and fees.

g. Composition of the student population at the institution, including headcount enrollment and full-time student enrollment for both undergraduate and graduate students, and aggregate data on residency status, median household income, gender, race, and ethnicity.

h. Student retention and graduation rates.

i. Postsecondary educational attainment rate at the institution, including comparison to statewide data.

j. A comparison to prior fiscal year expenditures and appropriations.

k. The total amount of mandatory student fee revenue collected by institution and fee type.

l. Any source of student auxiliary revenue that represents greater than ten percent (10%) of the overall student auxiliary revenue by institution and revenue type.

m. Any source of sales revenue that represents greater than ten percent (10%) of the overall sales revenue by institution and sales revenue type.

n. Institutional performance on accountability measures adopted by the Board of Governors pursuant to G.S. 116-11.5.

HURRICANE HELENE BUDGET FLEXIBILITY

SECTION 8.X.(a) S.L. 2024-53 is amended by adding a new section to read:

“UNC UNMET CAPITAL RECOVERY FUNDS

SECTION 4A.9.(a) Of the funds appropriated in this act from the Helene Fund to the Board of Governors of the University of North Carolina, the Board of Governors shall allocate the sum of five million dollars (\$5,000,000) in nonrecurring funds to constituent institutions for repair and renovation of capital facilities with a federal disaster declaration due to Hurricane Helene. These funds are for unmet needs not covered by insurance or available federal aid.

SECTION 4A.9.(b) Remaining capital recovery funds – In the event there are funds remaining unallocated as of June 30, 2025, the Board of Governors may allocate funds to constituent institutions to support enhancements to emergency communication systems and projects improving resilience and preparedness for future natural disasters.”

CODIFY AUTHORITY FOR UNC SYSTEM FACULTY REALIGNMENT INCENTIVE PROGRAM

SECTION 8.X. Part 1 of Article 1 of Chapter 116 of the General Statutes is amended by adding a new section to read:

“G.S. 116-17.4 Faculty Realignment Incentive Program

(a) For purposes of this section, the term "identified faculty member" means a full-time, tenured faculty member employed by a constituent institution of The University of North Carolina who meets all of the following criteria:

(1) Is at least 55 years of age.

(2) Meets either of the following criteria:

a. Is eligible to commence retirement with an early or service retirement allowance under the Teachers' and State Employees' Retirement System (TSERS).

b. Is vested in the Optional Retirement Program (ORP) for The University of North Carolina.

(3) Does not receive disability or workers' compensation benefits.

(b) The Board of Governors of The University of North Carolina may establish a Faculty Realignment Incentive Program (Program) for constituent institutions of The University of North Carolina to award severance payments to identified faculty members to provide long-term cost-savings and improved operational efficiencies for The University of North Carolina using available funds. The Program shall meet at least the following requirements:

- (1) An identified faculty member shall be selected to receive a payment under the Program in the discretion of the constituent institution where the identified faculty member is employed.
- (2) Severance payments shall be equivalent to the identified faculty member's base salary from the prior academic year.
- (3) Severance payments shall be exempt from payroll deductions for retirement contributions and shall not be considered compensation for purposes of the supplemental plans administered by The University of North Carolina or plans administered by the Supplemental Retirement Board of Trustees under G.S. 135-96.
- (4) If an identified faculty member does not qualify for the full employer premium contribution for retiree health coverage provided under TSERS or ORP, then the constituent institution where the identified faculty member is employed may provide the faculty member, in addition to a severance payment, an amount equivalent to 12 months of the full employer contribution to the employee health insurance premium."

CAMPUS-SPECIFIC OPERATING REQUESTS**EAST CAROLINA UNIVERSITY RETAIN NC TALENT SCHOLARSHIP FUND**

Section 8.X.(x). Beginning October 1, 2026, ECU shall submit a progress report to the Joint Legislative Education Oversight Committee and the Fiscal Research Division on the status of the state supported endowment, including the number of donor pledges, the progress in endowing private matching funds, the number of scholarships fully endowed, and the number of scholarships awarded off the earnings annually. The reporting requirements of this subsection terminate upon ECU's submission of a report confirming that the entirety of the match has been raised and the fund is fully operational for student scholarships.

COMPLETION ASSISTANCE PROGRAMS

SECTION 8.3.(a) For purposes of this section, the term "eligible constituent institutions" refers to the following constituent institutions of The University of North Carolina:

- (1) Elizabeth City State University
- (2) Fayetteville State University.
- (3) NC Central University
- (4) University of North Carolina at Pembroke
- (5) Winston-Salem State University

SECTION 8.3.(b) The Board of Governors of The University of North Carolina shall establish a Completion Assistance Program (Program) at each eligible constituent institution. At a minimum, each Program shall meet the following criteria:

- (1) A student enrolled in a Program established by this section may receive up to one thousand dollars (\$1,000) per academic semester under that Program to pay for the costs of continuing attendance and earning necessary credit hours at the eligible constituent institution.
- (2) A student shall be eligible to receive funds under a Program if the student meets at least the following requirements:
 - a. Needs financial assistance to remain enrolled at the eligible constituent institution and earn credits necessary to graduate on time.
 - b. Is a resident for tuition purposes, as provided in G.S. 116-143.1.
 - c. Meets satisfactory academic progress, as determined by the Board.
 - d. Has completed or is on track to complete at least 60 academic credit hours by the end of the semester in which the funds are provided.
 - e. Has completed the Free Application for Federal Student Aid (FAFSA) for the academic year in which the funds are provided.
 - f. Has an unpaid balance with the eligible constituent institution. This may include an unpaid balance for tuition, fees, room, board, or other expenses of attendance.

SECTION 8.3.(c) The Board of Governors of The University of North Carolina shall report on each Completion Assistance Program established pursuant to this section to the Joint Legislative Education Oversight Committee no later than March 15, 2027. The report shall include, at a minimum, an analysis of the impact of each Program on the following:

- (1) On-time graduation rates.
- (2) Student debt at graduation.

SECTION 8.3.(d) Of the funds appropriated in this act to the Board of Governors of The University of North Carolina for Completion Assistance Programs, the Board shall allocate funds to each eligible constituent institution of The University of North Carolina proportional to the number of undergraduate students enrolled at each eligible constituent institution who are residents of North Carolina and recipients of a federal Pell Grant.

EXPAND CHEATHAM -WHITE SCHOLARSHIP PROGRAM

SECTION 8.X.(a) G.S. 116-290 reads as rewritten:

“(a) Scholarships Established; Purpose. - The Cheatham-White Scholarships are established as a merit scholarship program at North Carolina Agricultural and Technical State University, ~~and at~~ North Carolina Central University, and Winston-Salem State University. The purpose of the scholarships is to provide an outstanding educational experience for students who are exceptional scholars, versatile and well-rounded individuals with a broad range of interests, and who are accomplished and proficient in areas of both the arts and the sciences. They must also demonstrate leadership potential and a strong commitment to service.

(b) Scholarship Benefits. - Each scholarship is a fully funded four-year scholarship that covers the cost of all of the following: full tuition, student fees, housing, meals, textbooks, a laptop, supplies, travel, and personal expenses. Each scholarship also provides four summers of fully funded enrichment and networking opportunities that may include international travel and study.

(c) Number of Scholarships Awarded. - Up to ~~50-150~~ scholarships, ~~40-120~~ for resident students and ~~10-30~~ for nonresident students, may be awarded each academic year to students admitted to North Carolina Agricultural and Technical State University. Up to ~~50-100~~ scholarships, ~~40-80~~ for resident students and ~~10-20~~ for nonresident students, may be awarded each academic year to students admitted to North Carolina Central University. Up to 50 scholarships, 40 for resident students and 10 for nonresident students, may be awarded each academic year to students admitted to Winston-Salem State University.”

Section 8.X.(b) G.S. 116-292(a) reads as rewritten:

“(a) Eligibility. - To be eligible to be nominated as a potential candidate for a Cheatham-White Scholarship, a person must satisfy all of the following criteria:

- (1) Be a competitive applicant for admission as a freshman in the fall semester into a baccalaureate program at either North Carolina Agricultural and Technical State University, ~~or~~ North Carolina Central University, or Winston-Salem State University.
- (2) Be a United States citizen or permanent resident.
- (3) Be on course to graduate from high school in the spring semester prior to college admission.

Section 8.X.(c) G.S. 116-292(a) reads as rewritten:

“The University of North Carolina System Office shall administer the Cheatham-White Scholarships, in consultation and collaboration with North Carolina Agricultural and Technical State University, ~~and~~ North Carolina Central University, and Winston-Salem State University, pursuant to policies adopted by the Board of Trustees of both constituent institutions. As part of its administrative responsibilities, The University of North Carolina System Office, in consultation and collaboration with North Carolina Agricultural and Technical State University, ~~and~~ North Carolina Central University, and Winston-Salem State University, shall do all of the following:

- (1) Design and implement an application and school nomination process to be used to identify potential scholarship candidates and a process for awarding the scholarships.
- (2) Develop a direct nomination process, in addition to the school nomination process, that allows a student to nominate himself or herself to be considered as a candidate for the scholarship in certain circumstances.
- (3) Define and describe more fully the selection criteria to be considered when choosing a scholarship candidate and recipient.
- (4) Identify the parties that will (i) evaluate scholarship applications and nominations and (ii) determine which candidates shall be awarded scholarships.
- (5) Design the framework and add the necessary substantive detail for the scholarship program, including courses of study that will be available, summer enrichment programs, and other extraordinary educational opportunities, and oversee its implementation.
- (6) Establish a mentoring and networking system for scholarship recipients.
- (7) Administer the Cheatham-White Scholarships Fund.
- (8) Establish a Cheatham-White Scholarships alumni association and network.
- (9) Any other function necessary for the successful implementation of the Cheatham-White Scholarships program and administration of the Cheatham-White Scholarships Fund. (2016-94, s. 11.4(e); 2018-12, s. 12.)

as of 2/11/2025

SUMMARY	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Institutional Budgets	Actual	Authorized	Requested	Requested
Appalachian State University	\$343,436,135	\$356,339,321	\$357,086,183	\$357,086,183
ECU, Academic	461,561,747	445,123,722	445,611,260	445,611,260
ECU, Health	119,246,512	122,410,573	121,853,241	121,853,241
Elizabeth City State University	58,338,389	54,440,212	54,440,212	54,440,212
Fayetteville State University	106,351,102	105,002,258	105,002,258	105,002,258
N.C. A&T State University	270,963,743	261,556,838	262,159,613	262,174,149
NC Central University	156,897,943	152,069,405	152,069,405	152,069,405
NC State, Academic	1,059,272,549	1,040,339,720	1,040,645,970	1,041,009,903
NC State, Ag. Research	81,765,800	83,589,800	83,589,800	83,589,800
NC State, Coop. Ext.	66,828,850	67,417,787	65,417,787	65,417,787
UNC Asheville	73,491,922	71,501,033	71,501,033	71,501,033
UNC-Chapel Hill, Academic	877,322,927	793,393,634	785,892,482	785,892,482
UNC-Chapel Hill, Health	397,727,988	392,135,573	392,135,573	392,135,573
UNC-Chapel Hill, AHEC	58,040,479	56,855,450	56,855,450	56,855,450
UNC Charlotte	533,542,866	522,105,109	522,304,460	522,304,460
UNC Greensboro	324,937,997	317,180,540	306,274,674	306,274,674
UNC Pembroke	133,075,624	123,776,488	113,853,336	113,853,336
UNC Wilmington	340,807,529	348,405,027	348,541,774	348,541,774
UNC School of the Arts	59,972,986	58,876,330	58,876,330	58,876,330
Western Carolina University	207,455,854	197,547,285	197,580,126	197,605,838
Winston-Salem State University	97,802,961	92,308,491	92,308,491	92,308,491
NCSSM	49,099,061	48,707,483	49,107,483	49,107,483
UNC System Office	60,146,864	54,107,311	54,107,311	54,107,311
<i>UNC System Office</i>	<i>44,685,474</i>	<i>38,409,651</i>	<i>38,409,651</i>	<i>38,409,651</i>
<i>PBS NC</i>	<i>10,561,390</i>	<i>10,797,660</i>	<i>10,797,660</i>	<i>10,797,660</i>
<i>Other</i>	<i>4,900,000</i>	<i>4,900,000</i>	<i>4,900,000</i>	<i>4,900,000</i>
Institutional Programs	161,793,803	189,389,767	109,263,450	109,263,450
Total Expenditures	\$6,099,881,631	\$5,954,579,157	\$5,846,477,702	\$5,846,881,883
Total Receipts	\$2,421,170,187	\$2,188,023,325	\$2,111,498,982	\$2,111,498,982
General Fund Appropriation	\$3,678,711,444	\$3,766,555,832	\$3,734,978,720	\$3,735,382,901
Net Adjustments to Appropriation				
Annualization of programs and positions			\$ 703,339	\$ 703,339
Adjustments for nonrecurring funds			\$ (32,626,317)	\$ (32,626,317)
Adjustments for statutory appropriations			\$ -	\$ -
Other adjustments (net)			\$ 345,866	\$ 750,047
Total			\$ (31,577,112)	\$ (31,172,931)

Note: Excludes SEAA and Aid to Private Institutions

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

Appalachian State University	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$156,814,178	\$175,037,458	\$194,365,339	\$194,365,339
Summer Term Instruction	11,831,839	19,460,879	0	0
Non-Credit and Receipts Supported	308,160	33,800	33,800	33,800
Organized Research	352,487	4,482	4,482	4,482
UNC System Laboratory School	6,946,874	1,254,909	3,479,523	3,479,523
Community Services	1,456,801	1,297,531	1,297,531	1,297,531
Libraries	11,893,356	12,080,773	12,080,773	12,080,773
General Academic Support	28,914,973	29,553,849	29,524,294	29,524,294
Student Services	12,039,086	13,359,590	13,359,590	13,359,590
Institutional Support	49,139,889	46,970,820	45,980,726	45,980,726
Physical Plant Operation	47,614,406	40,754,393	40,429,288	40,429,288
Student Financial Aid	15,302,880	15,366,222	15,366,222	15,366,222
Collegiate Athletics	821,206	1,164,615	1,164,615	1,164,615
Total Expenditures	\$343,436,135	\$356,339,321	\$357,086,183	\$357,086,183
Total Receipts	\$144,272,798	\$146,476,726	\$147,223,588	\$147,223,588
General Fund Appropriation	\$199,163,337	\$209,862,595	\$209,862,595	\$209,862,595
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

East Carolina University, Academic Affairs	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$164,663,947	\$175,896,361	\$177,906,515	\$177,906,515
Summer Term Instruction	6,899,484	2,007,087	0	0
Non-Credit and Receipts Supported	5,067,209	2,126,857	2,126,857	2,126,857
ECU Division of Health Services	44,954,093	50,184,579	50,216,172	50,216,172
Organized Research	8,233,606	4,927,787	4,930,659	4,930,659
UNC System Laboratory School Opera	1,977,425	2,852,626	2,854,458	2,854,458
Community Services	1,245,333	1,117,435	1,117,435	1,117,435
Libraries	17,051,146	14,551,675	14,558,207	14,558,207
General Academic Support	12,894,622	12,944,216	12,990,315	12,990,315
Student Services	14,192,105	13,234,710	13,256,718	13,256,718
Institutional Support	71,225,584	72,015,634	72,196,434	72,196,434
Physical Plant Operation	74,734,089	66,678,231	66,870,966	66,870,966
Student Financial Aid	24,106,331	25,421,909	25,421,909	25,421,909
Other Reserves	13,495,567	0	0	0
Collegiate Athletics	821,206	1,164,615	1,164,615	1,164,615
Total Expenditures	\$461,561,747	\$445,123,722	\$445,611,260	\$445,611,260
Total Receipts	\$186,746,280	\$171,483,499	\$171,483,499	\$171,483,499
General Fund Appropriation	\$274,815,467	\$273,640,223	\$274,127,761	\$274,127,761
Net Adjustments to Appropriation				
Annualization of programs and positions			487,538	487,538
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$487,538	\$487,538

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

East Carolina University, Health Affairs	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$82,912,175	\$86,691,683	\$86,089,436	\$86,089,436
East Carolina University - Dental School	20,675,396	24,760,848	24,786,832	24,786,832
Organized Research	2,150,272	25,000	25,000	25,000
Libraries	3,034,045	3,185,126	3,185,126	3,185,126
Institutional Support	3,249,128	5,132,129	5,151,060	5,151,060
Student Financial Aid	2,609,731	2,615,787	2,615,787	2,615,787
Other Reserves	4,615,765	0	0	0
Total Expenditures	\$119,246,512	\$122,410,573	\$121,853,241	\$121,853,241
Total Receipts	\$25,369,304	\$15,401,326	\$14,708,326	\$14,708,326
General Fund Appropriation	\$93,877,208	\$107,009,247	\$107,144,915	\$107,144,915
Net Adjustments to Appropriation				
Annualization of programs and positions			135,668	135,668
Adjustments for nonrecurring funds				
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$135,668	\$135,668

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

Elizabeth City State University Academic Budget	FY 2023-24 Actual	FY 2024-25 Authorized	FY 2025-26 Requested	FY 2026-27 Requested
Operating Expenditures:				
Instruction	\$17,099,371	\$19,902,528	\$20,602,345	\$20,602,345
Summer Term Instruction	1,723,310	699,817	0	0
Organized Research	449,517	0	0	0
Community Services	337,755	430,602	430,602	430,602
Libraries	1,042,624	1,081,761	1,081,761	1,081,761
General Academic Support	2,534,147	839,026	839,026	839,026
Student Services	2,396,490	3,430,838	3,430,838	3,430,838
Institutional Support	13,438,983	13,481,476	13,481,476	13,481,476
Physical Plant Operation	12,303,933	9,194,313	9,194,313	9,194,313
Student Financial Aid	3,951,865	3,964,795	3,964,795	3,964,795
Other Reserves	1,239,188	0	0	0
Collegiate Athletics	1,821,206	1,415,056	1,415,056	1,415,056
Total Expenditures	\$58,338,389	\$54,440,212	\$54,440,212	\$54,440,212
Total Receipts	\$8,259,366	\$5,926,665	\$5,926,665	\$5,926,665
General Fund Appropriation	\$50,079,023	\$48,513,547	\$48,513,547	\$48,513,547
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

Fayetteville State University	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$43,764,242	\$49,867,526	\$53,013,837	\$53,013,837
Summer Term Instruction	3,794,507	3,146,311	0	0
UNC Policy Collaboratory Research	390,118	0	0	0
Community Services	112,928	28,821	28,821	28,821
Libraries	2,175,049	2,382,908	2,382,908	2,382,908
General Academic Support	3,381,311	5,164,263	5,164,263	5,164,263
COVID-19 Recovery Fund (CRF)			0	0
State Fiscal Recovery Fund	148,600	0	0	0
Student Services	3,822,532	4,851,968	4,851,968	4,851,968
Institutional Support	24,712,527	19,790,894	19,790,894	19,790,894
Physical Plant Operation	16,167,218	14,507,032	14,507,032	14,507,032
Student Financial Aid	3,559,521	4,097,560	4,097,560	4,097,560
Other Reserves	2,501,342	0	0	0
Collegiate Athletics	1,821,207	1,164,975	1,164,975	1,164,975
Total Expenditures	\$106,351,102	\$105,002,258	\$105,002,258	\$105,002,258
Total Receipts	20,156,864	17,415,268	17,415,268	17,415,268
General Fund Appropriation	\$86,194,238	\$87,586,990	\$87,586,990	\$87,586,990
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

North Carolina Agricultural & Technical State University Academic Budget	FY 2023-24 Actual	FY 2024-25 Authorized	FY 2025-26 Requested	FY 2026-27 Requested
Operating Expenditures:				
Instruction	95,826,634	\$117,888,353	\$121,659,130	\$121,660,874
Summer Term Instruction	3,836,088	3,774,804	0	0
Non-Credit and Receipts Supported	65,124	120,265	120,265	120,265
Organized Research	12,876,625	6,538,258	6,538,258	6,538,258
University of North Carolina System	2,133,419	418,415	1,018,977	1,031,769
Evans Allen Agricultural Research State	8,226,688	13,279,402	13,279,402	13,279,402
Cooperative Extension State Match	5,532,671	10,782,343	10,782,343	10,782,343
Community Services	94,469	323,948	323,948	323,948
Libraries	7,692,191	7,893,824	7,893,824	7,893,824
General Academic Support	20,468,529	19,609,831	19,609,831	19,609,831
Student Services	8,292,642	10,532,115	10,532,115	10,532,115
Institutional Support	53,355,638	33,610,591	33,616,831	33,616,831
Physical Plant Operation	36,417,654	25,915,925	25,915,925	25,915,925
Student Financial Aid	11,223,080	9,704,149	9,704,149	9,704,149
Other Reserves	2,936,469	0	0	0
Collegiate Athletics	1,985,822	1,164,615	1,164,615	1,164,615
Total Expenditures	\$270,963,743	\$261,556,838	\$262,159,613	\$262,174,149
Total Receipts	\$106,996,169	\$98,842,760	\$99,431,139	\$99,431,139
General Fund Appropriation	\$163,967,574	\$162,714,078	\$162,728,474	\$162,743,010
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			14,396	28,932
Total			\$14,396	\$28,932

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

North Carolina Central University Academic Budget	FY 2023-24 Actual	FY 2024-25 Authorized	FY 2025-26 Requested	FY 2026-27 Requested
Operating Expenditures:				
Instruction	\$65,587,683	\$68,878,308	\$72,300,454	\$72,300,454
Summer Term Instruction	3,284,564	3,422,146	0	0
Non-Credit and Receipts Supported	212,468	8,102	8,102	8,102
Organized Research	865,844	882	882	882
UNC System Lab School	458,092	0	0	0
Community Services	339,199	466,902	466,902	466,902
Libraries	4,899,667	5,769,571	5,769,571	5,769,571
General Academic Support	13,102,430	15,205,476	15,205,476	15,205,476
Student Services	4,513,425	5,211,952	5,211,952	5,211,952
Institutional Support	23,051,847	23,429,971	23,429,971	23,429,971
Physical Plant Operation	28,615,133	21,843,878	21,843,878	21,843,878
Student Financial Aid	10,149,996	6,667,602	6,667,602	6,667,602
Collegiate Athletics	1,817,595	1,164,615	1,164,615	1,164,615
Total Expenditures	\$156,897,943	\$152,069,405	\$152,069,405	\$152,069,405
Total Receipts	\$59,277,637	\$53,496,769	\$53,496,769	\$53,496,769
General Fund Appropriation	\$97,620,306	\$98,572,636	\$98,572,636	\$98,572,636
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

North Carolina State University, Academic Affairs Academic Budget	FY 2023-24 Actual	FY 2024-25 Authorized	FY 2025-26 Requested	FY 2026-27 Requested
Operating Expenditures:				
Instruction	\$457,363,179	\$479,040,962	\$483,208,794	\$483,208,794
Summer Term Instruction	5,191,698	4,167,832	0	0
Non-Credit and Receipts Supported	9,404,622	8,756,358	8,756,358	8,756,358
Veterinary Medicine	93,948,408	93,625,469	93,625,469	93,625,469
Organized Research	36,104,666	27,737,353	27,737,353	27,737,353
Community Services	10,593,754	12,069,331	12,069,331	12,069,331
Libraries	38,595,513	42,369,194	42,369,194	42,369,194
General Academic Support	24,773,785	26,658,460	26,658,460	26,658,460
Student Services	17,077,769	17,455,721	17,455,721	17,455,721
Institutional Support	111,998,144	102,061,402	102,061,402	102,061,402
Physical Plant Operation	154,411,788	144,169,041	144,475,291	144,839,224
Student Financial Aid	86,256,093	82,228,597	82,228,597	82,228,597
Other Reserves	13,553,130	0	0	0
Total Expenditures	\$1,059,272,549	\$1,040,339,720	\$1,040,645,970	\$1,041,009,903
Total Receipts	\$509,226,681	\$476,333,834	\$476,333,834	\$476,333,834
General Fund Appropriation	\$550,045,868	\$564,005,886	\$564,312,136	\$564,676,069
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			306,250	670,183
Total			\$306,250	\$670,183

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

North Carolina State University, Agricultural Research Service Academic Budget	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Administration	\$9,757,851	\$10,944,828	\$10,944,828	\$10,944,828
Research	59,887,146	60,496,435	60,496,435	60,496,435
Research Stations	11,904,174	12,148,537	12,148,537	12,148,537
Other Reserves	216,629	0	0	0
Total Expenditures	\$81,765,800	\$83,589,800	\$83,589,800	\$83,589,800
Total Receipts	\$20,159,092	\$20,124,784	\$20,124,784	\$20,124,784
General Fund Appropriation	\$61,606,708	\$63,465,016	\$63,465,016	\$63,465,016
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

North Carolina State University, Cooperative Extension Service Academic Budget	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	Actual	Authorized	Requested	Requested
Operating Expenditures:				
State Administration	\$7,876,916	\$7,558,628	\$7,558,628	\$7,558,628
State Program Operations	31,200,064	34,345,310	32,345,310	32,345,310
County Program Operation	27,686,637	25,513,849	25,513,849	25,513,849
Other Reserves	65,233	0	0	0
Total Expenditures	\$66,828,850	\$67,417,787	\$65,417,787	\$65,417,787
Total Receipts	\$19,622,117	\$18,874,550	\$18,874,550	\$18,874,550
General Fund Appropriation	\$47,206,733	\$48,543,237	\$46,543,237	\$46,543,237
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			(2,000,000)	(2,000,000)
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			(\$2,000,000)	(\$2,000,000)

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Asheville	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$27,585,292	\$29,247,783	\$30,577,765	\$30,577,765
Summer Term Instruction	1,419,103	1,470,328	0	0
Non-Credit and Receipts Supported	129,385	53,669	53,669	53,669
Community Services	621,413	627,156	627,156	627,156
Libraries	1,963,326	2,019,397	2,019,397	2,019,397
General Academic Support	2,539,758	2,515,451	2,515,451	2,515,451
Student Services	5,402,480	5,416,854	5,416,854	5,416,854
Institutional Support	14,199,108	13,160,768	13,160,768	13,160,768
Physical Plant Operation	10,666,336	10,294,126	10,434,472	10,434,472
Student Financial Aid	5,465,186	5,530,886	5,530,886	5,530,886
Other Reserves	1,679,329	0	0	0
Other Reserves	1,821,206	1,164,615	1,164,615	1,164,615
Total Expenditures	\$73,491,922	\$71,501,033	\$71,501,033	\$71,501,033
Total Receipts	\$19,195,431	\$20,399,939	\$20,399,939	\$20,399,939
General Fund Appropriation	\$54,296,491	\$51,101,094	\$51,101,094	\$51,101,094
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Chapel Hill, Academic Affairs Academic Budget	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Regular Term Instruction	\$303,281,766	\$305,131,972	\$332,719,796	\$332,719,796
Summer Term Instruction	10,393,177	29,587,824	0	0
Non-Credit and Receipts	69,342,789	61,186,048	61,186,048	61,186,048
School of Government	12,599,619	14,389,628	14,389,628	14,389,628
Organized Research	2,375,731	3,448,177	3,448,177	3,448,177
UNC System Laboratory School C	1,563,191	369,862	698,710	698,710
Community Services	2,180,314	2,502,698	2,502,698	2,502,698
Libraries	24,286,378	31,092,014	31,092,014	31,092,014
General Academic Support	63,327,253	59,399,053	59,399,053	59,399,053
State Fiscal Recovery Fund	22,784,260	0	0	0
Student Services	24,555,314	20,754,995	20,754,995	20,754,995
Institutional Support	103,170,057	107,044,224	101,214,224	101,214,224
Physical Plant Operation	85,158,146	76,437,212	76,437,212	76,437,212
Student Financial Aid	86,436,183	82,049,927	82,049,927	82,049,927
Other Reserves	65,868,749	0	0	0
Total Expenditures	\$877,322,927	\$793,393,634	\$785,892,482	\$785,892,482
Total Receipts	\$470,128,961	\$405,795,710	\$400,294,558	\$400,294,558
General Fund Appropriation	\$407,193,966	\$387,597,924	\$385,597,924	\$385,597,924
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			(2,000,000)	(2,000,000)
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			(\$2,000,000)	(\$2,000,000)

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Chapel Hill, Health Affairs	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Regular Term Instruction	\$268,709,958	\$261,599,258	\$261,599,258	\$261,599,258
Organized Research	11,243,436	9,726,640	9,726,640	9,726,640
Libraries	5,602,386	7,604,116	7,604,116	7,604,116
General Academic Support	772,489	1,133,219	1,133,219	1,133,219
State Fiscal Recovery Fund	0	0	0	0
Student Services	0	20,000	20,000	20,000
Institutional Support	4,139,449	10,525,323	10,525,323	10,525,323
Physical Plant Operation	70,922,760	74,936,697	74,936,697	74,936,697
Student Financial Aid	24,518,169	26,590,320	26,590,320	26,590,320
Other Reserves	11,819,341	0	0	0
Total Expenditures	\$397,727,988	\$392,135,573	\$392,135,573	\$392,135,573
Total Receipts	\$157,983,363	\$142,736,020	\$142,736,020	\$142,736,020
General Fund Appropriation	\$239,744,625	\$249,399,553	\$249,399,553	\$249,399,553
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Chapel Hill, Area Health Education Academic Budget	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Physical Plant Operation	838,974	838,974	838,974	838,974
Operations	42,355,394	42,700,199	42,700,199	42,700,199
Residency Training	2,654,912	3,896,890	3,896,890	3,896,890
Health Sciences Support	9,415,443	9,419,387	9,419,387	9,419,387
Other Reserves	2,775,756	0	0	0
Total Expenditures	\$58,040,479	\$56,855,450	\$56,855,450	\$56,855,450
Total Receipts	\$2,423,114	\$0	\$0	\$0
General Fund Appropriation	\$55,617,365	\$56,855,450	\$56,855,450	\$56,855,450
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Charlotte	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$256,513,739	\$274,600,841	\$282,191,486	\$282,191,486
Summer Term Instruction	13,638,391	7,590,645	0	0
Non-Credit and Receipts Supported	9,858,913	10,175,000	10,175,000	10,175,000
Organized Research	4,355,165	2,327,749	2,327,749	2,327,749
UNC System Laboratory School	2,744,898	1,625,332	2,074,683	2,074,683
Community Services	2,664,488	2,749,340	2,749,340	2,749,340
Libraries	14,689,645	11,212,891	11,212,891	11,212,891
General Academic Support	53,455,504	53,601,472	53,601,472	53,601,472
Student Services	20,864,887	22,631,793	22,631,793	22,631,793
Institutional Support	57,498,541	52,732,649	52,482,649	52,482,649
Physical Plant Operation	67,143,402	61,736,682	61,736,682	61,736,682
Student Financial Aid	20,304,822	19,106,761	19,106,761	19,106,761
Other Reserves	8,134,239	79,339	79,339	79,339
Multi-Activity	855,026	770,000	770,000	770,000
Collegiate Athletics	821,206	1,164,615	1,164,615	1,164,615
Total Expenditures	\$533,542,866	\$522,105,109	\$522,304,460	\$522,304,460
Total Receipts	\$208,173,312	\$190,270,366	\$190,719,717	\$190,719,717
General Fund Appropriation	\$325,369,554	\$331,834,743	\$331,584,743	\$331,584,743
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			(250,000)	(250,000)
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			(\$250,000)	(\$250,000)

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Greensboro	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$151,869,403	\$166,256,170	\$167,280,275	\$167,280,275
Summer Term Instruction	575,324	1,024,105	0	0
Non-Credit and Receipts Supported	1,694,673	1,433,702	1,135,515	1,135,515
Organized Research	800,000	0	0	0
UNC System Laboratory School Operations	139,370	0	0	0
Libraries	12,495,566	12,937,919	12,937,919	12,937,919
General Academic Support	23,514,971	20,374,990	13,374,990	13,374,990
Student Services	21,603,363	18,449,863	18,449,863	18,449,863
Institutional Support	49,658,808	44,812,322	40,812,322	40,812,322
Physical Plant Operation	39,578,175	36,320,698	36,713,019	36,713,019
Student Financial Aid	16,143,100	14,406,156	14,406,156	14,406,156
Other Reserves	5,044,022	0	0	0
Collegiate Athletics	1,821,222	1,164,615	1,164,615	1,164,615
Total Expenditures	\$324,937,997	\$317,180,540	\$306,274,674	\$306,274,674
Total Receipts	\$116,214,032	\$112,193,457	\$101,287,591	\$101,287,591
General Fund Appropriation	\$208,723,965	\$204,987,083	\$204,987,083	\$204,987,083
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

North Carolina School of Science and Mathematics	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
General Administration	\$7,679,729	\$6,615,225	\$7,015,225	\$7,015,225
Western Campus General Administration	3,875,763	4,121,789	4,121,789	4,121,789
State Fiscal Recovery Funds	250,585	0	0	0
General Instruction	13,102,475	13,610,944	13,610,944	13,610,944
Western Campus General Instruction	6,316,780	7,024,073	7,024,073	7,024,073
Non-Credit and Receipts Supported Instruction	509,429	562,558	562,558	562,558
Summer Accelerator - Morganton	276,455	544,028	544,028	544,028
Library Services	450,255	489,039	489,039	489,039
Western Campus Library Services	204,774	239,545	239,545	239,545
Student Services	6,859,381	7,395,493	7,395,493	7,395,493
Western Campus Student Services	3,200,116	2,886,051	2,886,051	2,886,051
Plant Facilities	4,447,842	3,433,314	3,433,314	3,433,314
Western Campus Plant Facilities	1,925,477	1,785,424	1,785,424	1,785,424
Total Expenditures	\$49,099,061	\$48,707,483	\$49,107,483	\$49,107,483
Total Receipts	\$5,802,210	\$3,466,717	\$3,866,717	\$3,866,717
General Fund Appropriation	\$43,296,851	\$45,240,766	\$45,240,766	\$45,240,766
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Pembroke	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$42,782,585	\$48,344,706	\$49,844,706	\$49,844,706
Summer Term Instruction	2,948,611	1,500,000	0	0
Non-Credit and Receipts Supported	0	50,000	50,000	50,000
Community Services	661,553	1,223,616	1,223,616	1,223,616
Libraries	3,473,038	2,964,026	2,964,026	2,964,026
General Academic Support	26,348,645	23,788,307	13,788,307	13,788,307
Student Services	9,339,293	9,799,727	9,799,727	9,799,727
Institutional Support	20,912,043	16,093,859	16,170,707	16,170,707
Physical Plant Operation	17,757,544	15,348,805	15,348,805	15,348,805
Student Financial Aid	3,410,866	3,498,827	3,498,827	3,498,827
Other Reserves	3,620,239	0	0	0
Collegiate Athletics	1,821,207	1,164,615	1,164,615	1,164,615
Total Expenditures	\$133,075,624	\$123,776,488	\$113,853,336	\$113,853,336
Total Receipts	\$31,528,487	\$28,379,483	\$18,379,483	\$18,379,483
General Fund Appropriation	\$101,547,137	\$95,397,005	\$95,473,853	\$95,473,853
Net Adjustments to Appropriation				
Annualization of programs and positions			76,848	76,848
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$76,848	\$76,848

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina Wilmington	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$164,068,327	\$188,713,593	\$189,652,347	\$189,652,347
Summer Term Instruction	1,218,861	935,469	0	0
Non-Credit and Receipts Supported	306,787	377,173	377,173	377,173
Organized Research	14,027,945	13,295,552	13,295,552	13,295,552
UNC System Laboratory School	4,074,231	2,716,540	2,850,002	2,850,002
Community Services	1,747,363	839,840	839,840	839,840
Libraries	6,484,610	6,389,442	6,389,442	6,389,442
General Academic Support	26,816,803	26,148,536	26,148,536	26,148,536
Student Services	15,313,823	17,248,057	17,248,057	17,248,057
Institutional Support	38,885,641	40,162,741	40,162,741	40,162,741
Physical Plant Operation	44,127,370	38,257,231	38,257,231	38,257,231
Student Financial Aid	11,889,180	12,156,238	12,156,238	12,156,238
Other Reserves	10,025,767	0	0	0
Collegiate Athletics	1,820,821	1,164,615	1,164,615	1,164,615
Total Expenditures	\$340,807,529	\$348,405,027	\$348,541,774	\$348,541,774
Total Receipts	\$132,254,254	\$131,168,583	\$131,302,045	\$131,302,045
General Fund Appropriation	\$208,553,275	\$217,236,444	\$217,239,729	\$217,239,729
Net Adjustments to Appropriation				
Annualization of programs and positions			3,285	3,285
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$3,285	\$3,285

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

University of North Carolina School of the Arts	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$18,226,157	\$19,997,666	\$20,102,666	\$20,102,666
Summer Term Instruction	104,949	105,000	0	0
Non-Credit and Receipts Supported	0	0	0	0
Community Services	103,173	0	0	0
Libraries	1,551,545	1,542,608	1,542,608	1,542,608
General Academic Support	6,153,487	6,319,286	6,319,286	6,319,286
State Fiscal Recovery Funds	238,753	0	0	0
Student Services	2,420,012	2,623,833	2,623,833	2,623,833
Institutional Support	12,729,901	11,961,771	11,961,771	11,961,771
Physical Plant Operation	12,815,968	11,874,545	11,874,545	11,874,545
Student Financial Aid	4,588,978	4,451,621	4,451,621	4,451,621
Other Reserves	1,040,063	0	0	0
Total Expenditures	\$59,972,986	\$58,876,330	\$58,876,330	\$58,876,330
Total Receipts	\$18,370,459	\$16,904,167	\$16,904,167	\$16,904,167
General Fund Appropriation	\$41,602,527	\$41,972,163	\$41,972,163	\$41,972,163
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

Western Carolina University Academic Budget	FY 2023-24 Actual	FY 2024-25 Authorized	FY 2025-26 Requested	FY 2026-27 Requested
Operating Expenditures:				
Instruction	\$81,111,943	\$91,111,064	\$95,439,613	\$95,439,613
Summer Term Instruction	7,950,256	4,328,549	0	0
Non-Credit and Receipts Supported	751,408	493,939	493,939	493,939
Organized Research	1,120,830	598,506	598,506	598,506
UNC System Laboratory School	1,357,912	1,012,123	1,019,744	1,019,744
Community Services	335,936	268,316	268,316	268,316
NC Arboretum at Western Carolina University	2,672,267	2,673,259	2,673,259	2,673,259
Libraries	5,671,605	6,144,450	6,144,450	6,144,450
General Academic Support	14,815,754	15,927,998	15,927,998	15,927,998
Student Services	9,963,190	9,903,166	9,903,166	9,903,166
Institutional Support	35,787,529	29,134,538	29,159,758	29,185,470
Physical Plant Operation	30,457,580	29,063,469	29,063,469	29,063,469
Student Financial Aid	6,672,009	5,723,293	5,723,293	5,723,293
Other Reserves	6,972,371	0	0	0
Collegiate Athletics	1,815,264	1,164,615	1,164,615	1,164,615
Total Expenditures	\$207,455,854	\$197,547,285	\$197,580,126	\$197,605,838
Total Receipts	\$40,040,118	\$33,008,767	\$33,016,388	\$33,016,388
General Fund Appropriation	\$167,415,736	\$164,538,518	\$164,563,738	\$164,589,450
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			25,220	50,932
Total			\$25,220	\$50,932

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

Winston-Salem State University	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
Academic Budget	Actual	Authorized	Requested	Requested
Operating Expenditures:				
Instruction	\$38,234,865	\$40,773,776	\$42,721,511	\$42,721,511
Summer Term Instruction	2,461,461	1,998,827	0	0
Non-Credit and Receipts Supported	2,018	0	0	0
Organized Research	26,772	0	0	0
Community Services	111,949	14,175	14,175	14,175
Libraries	2,591,431	2,967,783	2,778,608	2,778,608
General Academic Support	3,934,644	4,579,766	5,282,637	5,282,637
Student Services	4,539,236	5,100,761	4,876,262	4,876,263
Institutional Support	18,681,760	17,979,646	17,526,121	17,526,120
Physical Plant Operation	18,544,950	12,904,016	13,119,436	13,119,436
Student Financial Aid	5,013,366	4,825,126	4,825,126	4,825,126
Other Reserves	1,839,302	0	0	0
Collegiate Athletics	1,821,207	1,164,615	1,164,615	1,164,615
Total Expenditures	\$97,802,961	\$92,308,491	\$92,308,491	\$92,308,491
Total Receipts	\$24,133,236	\$23,564,718	\$23,564,718	\$23,564,718
General Fund Appropriation	\$73,669,725	\$68,743,773	\$68,743,773	\$68,743,773
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

UNC System Office	FY 2023-24 Actual	FY 2024-25 Authorized	FY 2025-26 Requested	FY 2026-27 Requested
Operating Expenditures:				
PBS NC	\$10,561,390	\$10,797,660	\$10,797,660	\$10,797,660
MCNC Contract (NCREN)	4,900,000	4,900,000	4,900,000	4,900,000
Institutional Support	44,685,474	38,409,651	38,409,651	38,409,651
Total Expenditures	\$60,146,864	\$54,107,311	\$54,107,311	\$54,107,311
Total Receipts	\$5,454,274	\$4,009,217	\$4,009,217	\$4,009,217
General Fund Appropriation	\$54,692,590	\$50,098,094	\$50,098,094	\$50,098,094
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			\$0	\$0

2025-27 Base Budget

as of 2/11/2025

UNC System Operations

UNC Board of Governors - Institutional Programs	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27
	Actual	Authorized	Requested	Requested
Operating Expenditures:				
State Fiscal Recovery Fund	27,333,333	0	0	0
Board of Governors Reserve	74,940,470	129,869,767	49,743,450	49,743,450
University Cancer Research Fund	59,520,000	59,520,000	59,520,000	59,520,000
Total Expenditures	\$161,793,803	\$189,389,767	\$109,263,450	\$109,263,450
Total Receipts	\$89,382,628	\$51,750,000	\$0	\$0
General Fund Appropriation	\$72,411,175	\$137,639,767	\$109,263,450	\$109,263,450
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			(28,376,317)	(28,376,317)
Adjustments for statutory appropriations			-	-
Other adjustments (net)			-	-
Total			(\$28,376,317)	(\$28,376,317)

AGENDA ITEM

A-3. Approval of 2025-27 Capital Budget Priorities.....Jennifer Haygood

Situation: One of the principal responsibilities of the University of North Carolina Board of Governors is to “develop, prepare, and present to the Governor and the North Carolina General Assembly a single, unified recommended budget for the constituent institutions of the University of North Carolina” [G.S. 116-11(9)a]. In odd-numbered years, the governor recommends, and the General Assembly enacts a biennial (two-year) budget. In even-numbered years, adjustments are made to the budget for the second fiscal year of the biennium.

Background: The 2021 and 2023 Appropriations Acts (S.L. 2021-180 and S.L. 2023-134) provided unprecedented funding for capital projects across the University of North Carolina System. The Acts also shifted the funding of capital projects from a bond-funded model to a cash-funded model, based upon the projected availability of funding in the State Capital and Infrastructure Fund (SCIF). Since previous legislation cannot appropriate funds for future years, additional SCIF funding is needed for 2025-27 to support previously authorized capital projects.

Every biennium, the UNC System reviews its capital needs and prepares six-year capital improvement plans, which include prioritized plans for: (1) general fund capital improvement projects; (2) capital improvement projects supported by non-general fund sources such as housing, dining, parking, and other receipts; and (3) general fund repairs and renovations. The 2025-27 capital priorities are based on the universities’ six-year capital plan submissions and focus on the following priorities:

- Continuation of annual UNC SCIF R&R funding at \$250 million for major and minor capital projects previously authorized by the General Assembly and the UNC Board of Governors;
- Continuation of funding for direct-appropriated capital improvement projects previously authorized by the General Assembly;
- Increased capital authority for inflationary cost increases and scope adjustments for projects previously authorized by the General Assembly; and
- Request for limited new construction, infrastructure replacement, or facility rehabilitation for programs that cannot be accommodated in existing buildings.

Assessment: The continuation of SCIF funding for named capital projects authorized in the 2021 and 2023 Appropriations Acts is the first priority for the 2025-27 biennium. Additionally, continuation of the UNC SCIF R&R funding for major and minor repair and renovation

(R&R) projects is needed to support addressing deferred maintenance and extend the useful life and improve the functionality of existing buildings. Additional capital projects are recommended to address critical needs.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.



THE UNIVERSITY OF NORTH CAROLINA SYSTEM

2025-27 Capital Improvement Priorities

The University of North Carolina System is one of the largest property managers in the state. The UNC System is entrusted with almost 3,000 buildings, more than \$31.1 billion in public assets that support the UNC System’s mission of teaching, research, and public service. The UNC System’s campuses and research facilities were built with generations of public investment, and it is the UNC System’s duty to preserve that investment for generations to come. For that reason, the UNC System will continue to focus its efforts in the years ahead on caring for the University’s existing physical footprint.

The UNC System’s 2025-27 capital priorities build upon the \$2.89 billion in capital projects previously authorized by the North Carolina General Assembly and the six-year capital plans developed by each institution. The shift from funding large capital programs through the issuance of state bonds to a cash-funded model has reinforced the need for well-developed capital planning, based on the projected availability of funding in the State Capital and Infrastructure Fund (SCIF). The projects recommended in this proposal are based on the following priorities:

- Continuation of SCIF funding for capital projects previously authorized by the General Assembly, including \$250 million annual SCIF funding for University of North Carolina Board of Governors-authorized SCIF projects;
- Repair or replacement of critical campuswide infrastructure systems, especially those that are beyond their useful life, are unsafe or non-code-compliant, or are not viable to maintain due to outdated or obsolete equipment or technology;
- Targeted repair or replacement capital projects that will extend the useful life of existing buildings, especially core mission buildings or essential infrastructure; and
- Limited new construction or facility rehabilitation projects for new requirements or programs that cannot be accommodated in other existing buildings.

Consistent with G.S. 143C-8-5, our capital request for this biennium was developed in the context of our broader multiyear plan and has two parts:

<i>In millions</i>	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
1. UNC R&R	\$250.0	\$250.0	\$250.0	\$250.0	\$250.0	\$250.0
2. Named Capital Projects	\$641.0	\$464.3	\$428.9	\$370.9	\$392.6	\$415.1
Previously Authorized	\$608.2	\$369.6	\$285.0	\$212.7	\$168.1	\$161.6
New or Increased Projects	\$32.8	\$94.7	\$143.9	\$158.2	\$224.5	\$253.5
Total	\$891.0	\$714.3	\$678.9	\$620.9	\$642.6	\$665.1

UNC Repair and Renovation (UNC R&R) Program

After almost a decade of negligible investment in repair and renovation, the 2021 and 2023 Appropriations Acts (S.L. 2021-180 and S.L. 2023-134) provided a critical infusion of R&R funds to begin addressing our significant deferred maintenance backlog. While these funds have helped remediate institutions’ most urgent issues, ongoing investment in the R&R program is critical to eliminate the backlog and enable campuses to move toward a preventive maintenance approach. Timely and consistent investment in facilities can reduce deferred maintenance costs for the System and the State and extend

the life and efficiency of existing buildings. Such investment also reduces costly repairs due to critical system failures, unexpected disruption of services, increased urgency to restore operations, and the compounding impact of neglected maintenance and deterioration on other areas of the building or infrastructure.

An effective R&R program needs to remain flexible so that priorities can adjust to changing circumstances. We recommend the General Assembly authorize the University of North Carolina Board of Governors to allocate (and reallocate) funds for R&R projects consistent with the provisions outlined in G.S. 143C-8-13(b) and S.L. 2021-180. See **Attachment A** for proposed special provision language.

Attachment B provides a list of **major R&R projects** (less than \$15 million) previously authorized and recommended major R&R projects that are critical to maintaining core mission buildings or essential operational plant functions (infrastructure). Focused on extending a facility's useful life or replacing failing and obsolete systems, these projects include:

- Repair or replacement of critical plant operations or infrastructure that directly supports operation of critical core-mission buildings, including steam lines, electrical distribution, chillers, and stormwater lines; this should not include the expansion or upgrade of any infrastructure to support new construction;
- Building envelope repairs, water intrusion mitigation, or roof replacements that allow buildings to remain in use and prevent further deterioration;
- System replacements of failing or obsolete systems (such as HVAC, electrical, fire alarms, elevators, etc.) that directly impact the continued occupancy of the building; and
- Demolition of vacant buildings.

Named Capital Projects

Many aging facilities are simply inadequate to support current academic and other programmatic needs, requiring investment beyond the scope of the UNC R&R program. These more complex, multiyear projects are typically specifically authorized (or "named") in legislation. **Attachment C** provides a list of recommended named capital projects. Projects have been prioritized to meet the following goals:

- **Provide continuation funding for previously authorized projects.** Due to the cash-funded approach of the SCIF program, continued funding to support anticipated project costs during the 2025-27 biennium is critical to ensure these previously authorized projects are completed.
- **Adjust for inflationary cost increases.** The construction industry has experienced record inflation over the past four years. Construction costs are beginning to stabilize, but previous project budgets cannot compensate for the inflationary cost increases. While the General Assembly set aside funds to address cost overruns that threaten the viability of projects, certain previously authorized projects are either ineligible for assistance from these reserves or require further action by the General Assembly.
- **Continue developing the project pipeline.** While the 2025-27 biennium will be focused on completing previously authorized projects, significant needs remain. To ensure a continued pipeline of projects, we request authorization and initial funding for critical infrastructure projects to sustain campus operations and comprehensive rehabilitation projects that will significantly increase efficiency and space utilization or accommodate new uses, as well as limited new construction and facility rehabilitation projects for new and expanded programs that cannot be accommodated in an existing building.

Section X.X UNC Repair and Renovation (R&R) Program

The Board of Governors of The University of North Carolina Funds shall prioritize funds allocated for project code UNC/R&R21 for repairs and renovations pursuant to G.S. 143C-8-13 and, notwithstanding G.S. 143C-8-13(a), for projects listed in subsection 40.1.(d) of S.L. 2021-180. The cost for any single repair and renovation project other than those specifically listed in Section 40.1.(d) of S.L. 2021-180 shall not exceed fifteen million dollars (\$15,000,000). The Board of Governors may reallocate funds in accordance with G.S. 143C-8-13(b) or to projects listed in subsection 40.1.(d) of S.L. 2021-180; provided, however, reallocation of funds intended for a project located at a particular constituent institution may only be reallocated for repairs and renovations projects at that particular constituent institution. The provisions of G.S. 143C-8-13(b)(4), as enacted by Section 40.10(b) of this act, shall not apply to the projects listed in subsection 40.1.(d) of S.L. 2021-180. The Board of Governors shall report actions taken under G.S. 143C-8-13(b)(4) to the Joint Legislative Commission on Governmental Operations and the Joint Legislative Oversight Committee on Capital Improvements.

THE UNIVERSITY OF NORTH CAROLINA			
FY2025-31 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) MAJOR REPAIR AND RENOVATION CAPITAL PROJECTS			
	Total Project Authorization	FY2021-25 Allocations to Date	Remaining Balance to be Funded
UNFUNDED SCIF R&R (UNC/R&R21)			\$1,965,902,469
SCIF Minor R&R Allocation (FY25-FY31)			\$300,000,000
FY24-25 UNC SCIF R&R to be allocated			-\$175,250,000
TOTAL SCIF R&R (UNC/R&R21)	\$2,077,726,507	\$236,574,038	\$1,841,152,469
Appalachian State University	\$118,000,000	\$12,692,308	\$105,307,692
Duncan Hall	\$26,000,000	\$12,692,308	\$13,307,692
Additional Work for Duncan Hall Octagon Attachment	\$5,000,000		\$5,000,000
Main Campus Stormwater Rehabilitation	\$15,000,000		\$15,000,000
Rankin West Envelope and HVAC Upgrades	\$15,000,000		\$15,000,000
NCCET Hickory Building Renovation and Roof Replacement	\$10,000,000		\$10,000,000
IG Greer and East Hall Demolition	\$7,000,000		\$7,000,000
Main Campus Water Infrastructure Rehabilitation	\$15,000,000		\$15,000,000
Water Main Replacement - Water Plant to Main Campus	\$10,000,000		\$10,000,000
East/West Campus Steam Line Rehabilitation/Replacement	\$15,000,000		\$15,000,000
East Carolina University	\$159,108,652	\$31,975,000	\$127,133,652
Howell Science Building South	\$32,500,000	\$30,000,000	\$2,500,000
Main Campus - Replace Electrical Sectionalizing Switches (7) - Phase 1	\$2,000,000	\$200,000	\$1,800,000
Jenkins Art Roof and South Side Envelope Repairs	\$3,000,000	\$300,000	\$2,700,000
Main Campus - Replace Condensate - Bate to Wright Steam Tunnel	\$3,000,000	\$300,000	\$2,700,000
Brody Upgrade HVAC Ground Floor and Replace AHU AC-3	\$3,500,000	\$350,000	\$3,150,000
Minges Coliseum Replace Roof	\$3,250,000	\$325,000	\$2,925,000
Main Campus Steam Plant Fuel Tank Farm Service Road, Tank, and Fuel Pump Phase 3	\$5,000,000	\$500,000	\$4,500,000
Main Campus Steam Distribution MC25 to Bate Building Phase 1	\$3,750,000		\$3,750,000
AJ Fletcher Music Center Partial Roof Replacement	\$1,300,000		\$1,300,000
Central Chiller Plant #1 Expansion and Connection to Joyner Library	\$10,000,000		\$10,000,000
HSC CUP Replace 500Hp Boiler (Replace existing 500Hp Boiler with 800Hp for redundancy)	\$4,198,000		\$4,198,000
Main Campus Steam Distribution MC25 to Bate Building Phase 2	\$4,750,000		\$4,750,000
Wright Building Auditorium HVAC, and Auditorium and Building Life Safety Upgrades	\$9,750,000		\$9,750,000
ECHI Envelope Repairs Phase 2	\$1,500,000		\$1,500,000
Replace Steam & Condensate Piping to Joyner Library	\$3,000,000		\$3,000,000
Replace Steam & Condensate Piping/Steam Infrastructure Improvement, Brewster & Christenbury	\$3,000,000		\$3,000,000
Spilman AHU-1, -2, and -3 Replacement	\$1,500,000		\$1,500,000
Biotechnology Building Upgrade Laboratory Exhaust System Phase 2	\$3,300,000		\$3,300,000
ECHI Envelope Repairs, Phase 3	\$1,500,000		\$1,500,000
Health Sciences Building Replace Partial Roof	\$2,956,800		\$2,956,800
Messick Replace Roof	\$1,250,000		\$1,250,000
Replace Medium-Voltage Switches, Phase 2	\$3,000,000		\$3,000,000
Health Sciences Campus Tunnel Water Intrusion Repairs	\$2,000,000		\$2,000,000
ECHI Envelope Repairs, Phase 4	\$2,407,812		\$2,407,812
Warren Life Sciences Water Intrusion Repair	\$2,646,040		\$2,646,040
Main Campus Replace Steam Distribution from Steam Plant to Greenmill Bridge	\$9,000,000		\$9,000,000
Replace Steam & Condensate Piping to Fleming Hall	\$2,000,000		\$2,000,000
Main Campus Steam Plant Boiler #1 Replacement	\$10,000,000		\$10,000,000
Spilman Electrical Distribution Replacement	\$1,000,000		\$1,000,000
Rivers AHU-4 & Terminal Unit Replacement	\$1,000,000		\$1,000,000
Brody School of Medicine Replace Steam and Condensate Piping	\$2,000,000		\$2,000,000
Brody - Replace Air Handling Unit, Phase I	\$2,000,000		\$2,000,000
Brody Auditorium Comprehensive Renovation	\$8,750,000		\$8,750,000
Replace Rivers AHU-2 & AHU-3 & Terminal Units	\$1,800,000		\$1,800,000
Main Campus Steam Tunnel Renovations - Wright to Fleming	\$2,500,000		\$2,500,000
Main Campus Electrical Distribution Steam Plant	\$2,000,000		\$2,000,000
Main Campus Replace Condensate Line (Fleming to Old Cafe) & Tunnel Repairs	\$2,000,000		\$2,000,000
Bate Variable Air Volume Boxes Replacement	\$1,000,000		\$1,000,000
Elizabeth City State University	\$118,840,000	\$2,360,000	\$116,480,000
Vaughan Center Renovation and Repairs	\$9,000,000	\$900,000	\$8,100,000
Johnson Hall HVAC and Dehumidification Installation	\$1,600,000	\$160,000	\$1,440,000

	Total Project Authorization	FY2021-25 Allocations to Date	Remaining Balance to be Funded
Campus Accessibility Renovation-Phase I (listed below), Phase II, and Phase III:	\$13,000,000	\$1,300,000	\$11,700,000
1. Road Repairs - Teacher's Way			
2. Walking Paths - South Campus			
3. Walking Paths - North Campus			
4. Historic Quad Accessibility Repairs			
5. Campus Accessibility Lighting - South Campus			
6. Campus Accessibility Lighting - North Campus			
7. Campus Accessibility Lighting - East Campus			
8. Fine Arts ADA Path Repairs			
9. Griffin Parking Lot Repairs			
10. Walking Path Repairs - Wooded Area			
11. Griffin/McLendon Walkway Repairs			
12. Muldrow Way Accessibility Repairs			
13. Honors Road Accessibility Repairs			
Johnson Hall HVAC and Dehumidification Installation - Increase to \$600k	\$440,000		\$440,000
Vaughan Center Building Envelope and Structural Repairs	\$13,000,000		\$13,000,000
CUP 800 Ton Chiller/Cooling Tower Addition	\$8,000,000		\$8,000,000
Central Utility Plant Mechanical and Electrical Repairs	\$3,850,000		\$3,850,000
Vaughan Center Mechanical, Electrical, Plumbing Replacement	\$13,100,000		\$13,100,000
Thomas L. Caldwell Physical Education Improvements and Renovations to Existing Space	\$12,000,000		\$12,000,000
CUP Boiler Addition and Upgrade	\$9,000,000		\$9,000,000
Johnson Hall Building Envelope Repairs	\$3,000,000		\$3,000,000
Johnson Hall Improvements and Renovations to Existing Space	\$4,000,000		\$4,000,000
STEM Building Improvements and Renovations to Existing Space	\$2,000,000		\$2,000,000
Marion Thorpe Fire Sprinkler Renovation	\$3,000,000		\$3,000,000
Marion Thorpe Improvements and Renovations to Existing Space	\$8,250,000		\$8,250,000
Griffin Hall/McLendon Hall Mechanical, Electrical, Plumbing Repairs	\$6,600,000		\$6,600,000
Fine Arts Center Improvements and Renovations to Existing Space	\$9,000,000		\$9,000,000
Fayetteville State University	\$75,057,968	\$2,945,000	\$72,112,968
A.B. Rosenthal Building-Targeted Renovation	\$13,037,585	\$1,000,000	\$12,037,585
Campuswide Utility Infrastructure	\$9,950,000	\$995,000	\$8,955,000
H.T. Chick-Targeted Renovation	\$12,268,385	\$950,000	\$11,318,385
Increase to Campuswide Utility Infrastructure	\$3,000,000		\$3,000,000
ITS Network Infrastructure Upgrade -Multi-Building	\$4,084,725		\$4,084,725
Lauretta Taylor Bldg Targeted Renovation	\$14,951,307		\$14,951,307
Taylor Social Science Bldg Targeted Renovation	\$7,884,759		\$7,884,759
J. Knuckles Science Annex Targeted Renovation	\$9,881,207		\$9,881,207
North Carolina Agricultural & Technical State University	\$82,128,038	\$3,227,884	\$78,900,154
Marteena Hall Renovation	\$43,612,038	\$2,306,284	\$41,305,754
Upgrade Heating/Hot Water in Four Dorms (Barbee, Morrison, Morrow and VanStory)	\$4,966,000	\$496,600	\$4,469,400
Upgrade heating/Hot Water in Curtis and Holland Dormitories and Williams Cafeteria	\$4,250,000	\$425,000	\$3,825,000
Steam Plant Phase II Upgrades	\$8,300,000		\$8,300,000
Steam Line Replacement / Redundancy Project Phase II	\$6,000,000		\$6,000,000
Performing Arts Building Renovations Phase I	\$15,000,000		\$15,000,000
North Carolina Central University	\$99,253,963	\$8,305,000	\$90,948,963
Lee Biology Renovation	\$8,100,000	\$810,000	\$7,290,000
Taylor Education Building Renovation	\$13,750,000	\$1,375,000	\$12,375,000
School of Education HVAC and BAS Repairs	\$14,200,000	\$1,420,000	\$12,780,000
Mary Townes Sciences Complex -HVAC and BAS Repairs	\$15,000,000	\$1,500,000	\$13,500,000
Turner Law - HVAC and BAS Repairs	\$10,000,000	\$1,000,000	\$9,000,000
Walker Complex - HVAC and BAS Repairs	\$14,000,000	\$1,400,000	\$12,600,000
Brite Complex - HVAC and BAS Repairs & Fire Alarm Repairs	\$8,000,000	\$800,000	\$7,200,000
BBRI BAS Replacement	\$1,528,963		\$1,528,963
Campuswide Roof Repairs/Replacements (Phase I), Alexander Dunn, Walker Complex, Student Services, Band Room, and O'Kelly Riddick Stadium	\$4,000,000		\$4,000,000
Campuswide Roof Repairs/Replacements (Phase II)	\$5,000,000		\$5,000,000
Shepard Administration, Shepard Library, Edwards Music, Farrison Newton and Turner Law - Life Safety System Upgrades	\$5,675,000		\$5,675,000
North Carolina State University	\$215,766,000	\$13,957,143	\$201,808,857
Scott Hall-HVAC Renovation	\$5,000,000	\$500,000	\$4,500,000
Mann Hall-HVAC & Plumbing Renovation	\$10,000,000	\$7,857,143	\$2,142,857

	Total Project Authorization	FY2021-25 Allocations to Date	Remaining Balance to be Funded
Kilgore Hall-HVAC Renovation	\$10,000,000	\$1,000,000	\$9,000,000
Thomas Hall-HVAC Renovation	\$4,000,000	\$400,000	\$3,600,000
111 Lampe Drive Renovation	\$42,000,000	\$4,200,000	\$37,800,000
Brooks Hall Building Envelope and Systems Upgrades	\$15,000,000		\$15,000,000
Roof Replacements - Multiple Buildings (Case Academic, Schaub Food Science Building, Research Building IV, Cherry Building, 2101 Blue Ridge Rd., Pullen Hall, Administrative Services II, Administrative Services I, Research Building II)	\$15,000,000		\$15,000,000
Elevator Modernizations - Multiple Buildings (Harris Hall, Nelson Hall, Biltmore Hall (Robertson Wing), CVM Main Building, Scott Hall, Research Building II, Greenhouse A Unit 4 at Method, Greenhouse Unit 3 at Method)	\$12,724,000		\$12,724,000
DELTA Testing Center - Hill Library	\$8,000,000		\$8,000,000
Building Envelope Repairs - Holladay Hall	\$15,000,000		\$15,000,000
Building Envelope Repairs - Jordan Hall, Burlington Nuclear Labs, Nelson Hall, Textiles Complex, Toxicology Building, Engineering Building II (EB2), Engineering Building I (EB1), Engineering Building III (EB3)	\$15,000,000		\$15,000,000
Building Control Systems - Engineering Building I (EB1)	\$6,865,000		\$6,865,000
Varsity Research Building Renovation Phase 4	\$10,000,000		\$10,000,000
Brooks, Kamphoefner, Winslow, Holladay Chilled Water Connection	\$8,000,000		\$8,000,000
Utility Infrastructure Repairs - Multiple Locations	\$15,000,000		\$15,000,000
Building Control Systems - Schaub Food Science Building	\$3,421,000		\$3,421,000
Building Control Systems - Fox Science Teaching Laboratory	\$4,180,000		\$4,180,000
Central Utility Plants - Equipment Replacement	\$12,300,000		\$12,300,000
Building Control Systems - CVM Main Building	\$4,276,000		\$4,276,000
North Carolina School of Science and Mathematics	\$76,750,000	\$4,240,000	\$72,510,000
Chiller Replacement	\$4,250,000	\$3,000,000	\$1,250,000
Academic Commons & Dining Hall Renovation	\$12,400,000	\$1,240,000	\$11,160,000
Increase to Educational Technology Complex Auditorium Renovation - Phase I (Exterior)	\$2,000,000		\$2,000,000
Educational Technology Complex Auditorium Renovation, Phase 2	\$13,000,000		\$13,000,000
Multiple Buildings Fire Alarm Repairs (Watts, ETC, Cottage, and Maintenance Bldg.)	\$3,000,000		\$3,000,000
Art Studio Renovation	\$3,000,000		\$3,000,000
Morganton: Jeter & Goodwin Water Intrusion (subgrade waterproofing repairs, gutters repairs, Level 2 entrance-roof replacement, skylight replacement, awnings to stop water intrusion)	\$2,500,000		\$2,500,000
Boiler Room (Lighting upgrade, replace 2 outdated boilers and controls, radiant heaters, DA tank & piping, generator 100kW, replace electrical system, water softener system, envelope-new windows and roof)	\$5,000,000		\$5,000,000
Morganton - 1,000 ft. Water Main Piping Replacement	\$1,200,000		\$1,200,000
Campus Water Main Line Replacement	\$1,200,000		\$1,200,000
ADA Exterior Improvements Phase 1	\$2,000,000		\$2,000,000
ADA Exterior Improvements Phase 2	\$2,000,000		\$2,000,000
ADA Exterior Improvements Phase 3	\$2,000,000		\$2,000,000
Multiple Buildings (PEC, Watts, Maintenance, Boiler Plant, Fab Lab) Fire Sprinkler Repairs	\$1,500,000		\$1,500,000
Morganton: Residence Hall Lawn Regrading, Clocktower Rd. Resurface, Jeter to Barn Sidewalk & Stairs Repairs, Jeter Hardscaping & Landscaping Repairs, Site Demolition of Cottage Comprehensive Renovation (historical building, ADA access, and parking lot)	\$2,700,000		\$2,700,000
Morganton: Jeter HVAC Repairs, Art Studio & Recording Room Improvements, Sanitary Plumbing Repairs, Door Hardware Replacement	\$2,000,000		\$2,000,000
PEC (Gym) Comprehensive Renovation	\$15,000,000		\$15,000,000
University of North Carolina at Asheville	\$55,989,025	\$1,471,833	\$54,517,192
Lipinsky Renovation	\$10,000,000	\$1,000,000	\$9,000,000
Underground Waterline Replacement - Phase 1	\$1,850,083	\$185,008	\$1,665,075
Electrical Infrastructure Upgrade - Phase 1	\$2,868,250	\$286,825	\$2,581,425
Campus Safety Improvements, Access Control, Cameras, Emergency Phones - Phase 3 (design complete)	\$3,219,292		\$3,219,292
Campus Roadway Repairs - Phase 3 (design complete)	\$10,055,419		\$10,055,419
Campuswide Infrastructure Improvements (IT Infrastructure and stormwater).	\$547,292		\$547,292
Ramsey Library New Entrance/Exit & Bridge to Reynolds Green	\$14,917,417		\$14,917,417
Campus Entrance Improvements at Creek Crossings	\$2,489,160		\$2,489,160
Main Quad and Reynolds Green Sidewalk Replacement	\$2,306,253		\$2,306,253
Implement Master Plan Streetscapes on University Heights Loop	\$3,945,103		\$3,945,103
District Ground Source Heat Pumps (serving buildings adjacent to the Quad)	\$3,790,756		\$3,790,756

	Total Project Authorization	FY2021-25 Allocations to Date	Remaining Balance to be Funded
University of North Carolina at Chapel Hill	\$254,822,000	\$19,157,549	\$235,664,451
Phillips Hall-1958 Central HVAC System	\$18,722,000	\$13,327,236	\$5,394,764
Hamilton Hall-Central HVAC System	\$21,600,000	\$5,830,313	\$15,769,687
Kenan Labs - HVAC System and Electrical Replacement	\$15,000,000		\$15,000,000
Fordham Hall - Cold Room and Process Cooling System Replacement	\$5,000,000		\$5,000,000
General Purpose Classroom Renewal	\$10,000,000		\$10,000,000
Roof Replacement for Ten Campus Buildings - Phase I	\$15,000,000		\$15,000,000
Fire Alarm System Replacement for Seven Campus Buildings	\$5,500,000		\$5,500,000
Manning Hall-HVAC and Electrical Replacement	\$14,000,000		\$14,000,000
Dey Hall-Air Handling Units Replacement	\$10,000,000		\$10,000,000
Twenty-Five Elevator Replacements for Seventeen Campus Buildings	\$15,000,000		\$15,000,000
Davie Hall - HVAC Renovation	\$15,000,000		\$15,000,000
Morehead Chemistry and Kenan Laboratory - Envelope Restoration	\$15,000,000		\$15,000,000
Demolition - 134 E Franklin, Porthole Building, Frank Porter Graham Child Dev. Center, Chydaru, Med Wings B, C, D, E & F	\$15,000,000		\$15,000,000
Window Replacements for Eight Campus Buildings	\$15,000,000		\$15,000,000
Emergency Generator Replacements for Seven Campus Buildings	\$5,000,000		\$5,000,000
Roof Replacement and Envelope Repair for Seven Campus Buildings, Phase II	\$15,000,000		\$15,000,000
Hanes Art Center-HVAC and Electrical Replacement	\$15,000,000		\$15,000,000
Campuswide Storm Water Improvements Phase I to Address Structural Issues	\$15,000,000		\$15,000,000
Campuswide Storm Water Improvements Phase II to Address Flooding and Water Quality	\$15,000,000		\$15,000,000
University of North Carolina at Charlotte	\$184,364,925	\$4,985,000	\$179,379,925
Smith-Replace HVAC & Controls, Envelope, Replace Roof	\$5,950,000	\$595,000	\$5,355,000
Burson-Renovation	\$37,900,000	\$2,590,000	\$35,310,000
Chiller/Condenser Water System Renewal	\$14,000,000	\$1,400,000	\$12,600,000
Stormwater Master Plan Implementation Phase 2	\$4,000,000	\$400,000	\$3,600,000
Increase for Friday-HVAC, Controls & Electrical Upgrade	\$350,000		\$350,000
Colvard 2000 Fire Sprinkler System Connection	\$2,070,000		\$2,070,000
Burson Roof Replacement	\$2,255,000		\$2,255,000
Atkins Library Tower Floors 5-8 Renovation	\$10,440,125		\$10,440,125
Atkins Library Special Collections HVAC	\$1,766,500		\$1,766,500
Classroom Renovation - Friday Building	\$2,020,000		\$2,020,000
Medium Voltage Switch Automation (FY25-26)	\$3,500,000		\$3,500,000
Emergency Generator Upgrades	\$5,000,000		\$5,000,000
Atkins Library Compact Shelving Replacement	\$6,205,000		\$6,205,000
Grigg-Replace Exterior HVAC Ductwork and Roof	\$6,168,300		\$6,168,300
Medium Voltage Switch Automation (FY26-27)	\$3,500,000		\$3,500,000
Classroom Renovation - Fretwell Building	\$2,175,000		\$2,175,000
Classroom Renovation - Col. of Health and Human Services	\$2,350,000		\$2,350,000
Electrical Grid Renewal	\$3,500,000		\$3,500,000
Campus Water Supply and Pressure Upgrades	\$5,000,000		\$5,000,000
Campus Water System Repair and Replacement	\$5,000,000		\$5,000,000
Regional Utility Plant 6, Phase 1	\$13,000,000		\$13,000,000
Regional Utility Plant 6, Phase 2	\$15,000,000		\$15,000,000
Regional Utility Plant 6, Phase 3	\$15,000,000		\$15,000,000
Stormwater Master Plan Implementation-Phase 3	\$5,000,000		\$5,000,000
Classroom Renovation - Mebane College of Education	\$2,535,000		\$2,535,000
Regional Utility Plant 5 Chilled Water Line Expansion	\$5,000,000		\$5,000,000
Classroom Renovation - Woodward Building	\$2,735,000		\$2,735,000
Classroom Renovation - Burson Building	\$2,945,000		\$2,945,000
University of North Carolina at Greensboro	\$171,128,744	\$100,428,966	\$70,699,778
Jackson Library-Renovation/Addition	\$98,100,000	\$97,847,591	\$252,409
Campus Chilled Water Infrastructure/Equipment Improvement, Phase 2	\$5,726,250	\$572,625	\$5,153,625
Campus Steam & Condensate Infrastructure Improvements	\$16,330,438	\$1,633,044	\$14,697,394
Campus Elevator Replacements, Renovations, and Upgrades	\$3,757,056	\$375,706	\$3,381,350
Julius I. Foust Building Envelope Stabilization	\$3,940,000		\$3,940,000
Campus Chilled Water Infrastructure and Equipment Improvements - Phase 3	\$6,575,000		\$6,575,000
Campus Electrical Distribution Replacement - Phase 1	\$14,925,000		\$14,925,000
Cone Art Building - Weatherspoon Art Museum HVAC Replacement	\$3,785,000		\$3,785,000
Taylor Theatre Infrastructure Renovation - Phase 2	\$8,440,000		\$8,440,000
Campus Electrical Distribution Replacement - Phase 2	\$9,550,000		\$9,550,000

	Total Project Authorization	FY2021-25 Allocations to Date	Remaining Balance to be Funded
University of North Carolina at Pembroke	\$102,852,071	\$1,698,000	\$101,154,071
Campus Safety & Regional Emergency Response Center	\$4,480,000	\$448,000	\$4,032,000
Business Administration Renovation	\$12,500,000	\$1,250,000	\$11,250,000
Increase to Campus Safety & Regional Emergency Response Center	\$3,248,845		\$3,248,845
Mary Livermore Library Roof Replacement (design has been completed)	\$432,984		\$432,984
Old Main Renovation	\$13,250,918		\$13,250,918
Oxendine Science Labs Renovation	\$12,478,627		\$12,478,627
Campus Roof Replacements (Jones)	\$13,189,266		\$13,189,266
Campus Roof Replacements (Old Main, Dial)	\$8,050,591		\$8,050,591
Chiller and Boiler Replacement (Jones, Oxendine Science, Livermore)	\$1,412,237		\$1,412,237
FACP Replacements (Ed, GPAC, Dial, Sampson, Weinstein, Hickory North)	\$9,695,538		\$9,695,538
Facility Generator Replacements (Oxendine Science, DF Lowry, Lumbree, Sampson, Weinstein)	\$1,128,208		\$1,128,208
Window Replacements (Jones, Dial, Education, Livermore, Oxendine Science)	\$8,557,191		\$8,557,191
HVAC Replacements (Jones, Old Main)	\$14,427,666		\$14,427,666
University of North Carolina School of the Arts	\$58,503,554	\$800,355	\$57,703,199
Kenan Drive Utilities and Resurfacing	\$2,003,554	\$200,355	\$1,803,199
Design & Production BAS Upgrade/ HVAC/Boiler/ Fire Alarm	\$4,000,000	\$400,000	\$3,600,000
Campus Entrance Stream Restoration	\$2,000,000	\$200,000	\$1,800,000
Watson Hall Roof	\$2,000,000		\$2,000,000
Stage Automation/Anderson Building	\$1,500,000		\$1,500,000
Fire Alarm (Film Building 1, 2, 3, Facilities Mgt., Buck)	\$2,000,000		\$2,000,000
Sanford & Moore MEP Upgrade	\$4,500,000		\$4,500,000
Roofs (Film Media, Library, Central Storage)	\$4,000,000		\$4,000,000
Sanford & Moore Structural Repairs	\$5,000,000		\$5,000,000
D&P Ceilings, Drop (Lights, Sprinklers, HVAC)	\$3,000,000		\$3,000,000
Sanford & Moore Building Envelope Repairs	\$2,500,000		\$2,500,000
Windows and Doors (Workplace 5, Workplace, Facilities, Commons)	\$2,000,000		\$2,000,000
Chiller Plant 2	\$8,000,000		\$8,000,000
Costume Storage Renovation	\$2,500,000		\$2,500,000
Tunnel Structural Improvement and Drainage	\$3,500,000		\$3,500,000
Chiller Plant 1 Expansion	\$8,000,000		\$8,000,000
Redundant Electrical Distribution Center	\$2,000,000		\$2,000,000
University of North Carolina Wilmington	\$75,013,920	\$9,930,000	\$65,083,920
Coastal Marine Studies-Plumbing, Mechanical, Electrical Renovation	\$14,954,524	\$9,930,000	\$5,024,524
Morton Hall Modernization	\$14,276,158		\$14,276,158
Burney Utility Plant Expansion	\$14,896,000		\$14,896,000
Bear Hall Modernization	\$15,000,000		\$15,000,000
Leutze Hall Modernization	\$15,000,000		\$15,000,000
James Hall Modernization	\$887,238		\$887,238
Western Carolina University	\$95,678,000	\$15,300,000	\$80,378,000
Moore Building Renovation	\$31,700,000	\$15,000,000	\$16,700,000
Campuswide - Centralized Fire Alarm Reporting Upgrade	\$3,000,000	\$300,000	\$2,700,000
Increase to Killian Building-HVAC Upgrades/Window Replacement	\$12,500,000		\$12,500,000
Increase to Reid Building-Roof Replacement	\$2,600,000		\$2,600,000
Steam and Condensate Replacement - Forsyth to McKee	\$5,430,000		\$5,430,000
University Auditorium - Code & Compliance Renovation	\$15,000,000		\$15,000,000
Breese Building - Partial Renovation	\$5,900,000		\$5,900,000
Belk Building - Roof Replacement	\$3,500,000		\$3,500,000
Bardo Arts Center - Roof Replacement	\$7,260,000		\$7,260,000
Chemical Storage Building Replacement	\$1,850,000		\$1,850,000
Ramsey Center - Minor Building Renovation	\$6,700,000		\$6,700,000
Stillwell Building - Roof Replacement	\$238,000		\$238,000
Winston-Salem State University	\$114,665,610	\$3,100,000	\$111,565,610
Hauser Hall Renovations-Restore the Core	\$12,600,000	\$750,000	\$11,850,000
Hauser Hall -Renovation, Phase 2	\$9,500,000	\$950,000	\$8,550,000
New Chiller Project - Cooling Tower, Piping, and Electrical Connections	\$1,700,000	\$170,000	\$1,530,000
Electrical Distribution System Repairs - Hall Patterson (S-12)	\$2,800,000	\$280,000	\$2,520,000
Critical Steam Repairs (Phase I-KRW to MLK Steam Replacement, Phase 2-Campus Police New Steam Utility)	\$9,500,000	\$950,000	\$8,550,000
Fine Arts Building - Demolition and Landscaping	\$4,600,000		\$4,600,000

	Total Project Authorization	FY2021-25 Allocations to Date	Remaining Balance to be Funded
WSSU Main Pedestrian Plaza -Landscape Improvement (ADA EM Vehicle Access)	\$6,000,000		\$6,000,000
O'Kelly Library (HVAC Renovation)	\$12,000,000		\$12,000,000
Carolina Hall (HVAC, Controls, Building Envelope Repairs)	\$9,000,000		\$9,000,000
W. B. Atkins and F. L. Atkins (HVAC Repair & Control Replacement)	\$12,000,000		\$12,000,000
Anderson Center Renovations and HVAC	\$15,000,000		\$15,000,000
Hall-Patterson (HVAC and Building Exterior Repairs)	\$9,200,000		\$9,200,000
Blair Hall HVAC Renovations and Elevator Upgrades	\$10,765,610		\$10,765,610
PBS North Carolina	\$3,623,037	\$0	\$3,623,037
RTP Microwave Building Renovation	\$3,623,037		\$3,623,037
North Carolina Arboretum	\$16,181,000	\$0	\$16,181,000
Education Center Plaza Renovation	\$4,000,000		\$4,000,000
Front Entrance Renovation and Pedestrian Access Upgrades	\$1,435,000		\$1,435,000
Key Paving Repairs (design complete)	\$1,550,000		\$1,550,000
Major Electrical Infrastructure and Fixture Renovation	\$986,000		\$986,000
Education Center Renovation	\$2,350,000		\$2,350,000
Major Garden Renovation	\$4,955,000		\$4,955,000
Baker Roof, Paving, and Building Renovations	\$905,000		\$905,000

THE UNIVERSITY OF NORTH CAROLINA FY25-27 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) NAMED CAPITAL PROJECTS

NC GA Code	Project Name	Total Project Authorization	Prior Appropriations	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
		\$4,838,146,362	\$960,856,182	\$641,005,068	\$464,302,759	\$429,879,368	\$370,882,077	\$392,612,959	\$415,104,985
Appalachian State University		\$277,000,000	\$101,400,000	\$26,100,000	\$24,250,000	\$23,750,000	\$16,000,000	\$10,000,000	\$18,500,000
UNC/ASU21-2	Innovation Campus	\$54,000,000	\$54,000,000						
	Innovation Campus Conservatory Addition	\$20,000,000				\$12,000,000	\$8,000,000		
UNC/ASU21-1	Peacock Hall	\$40,000,000	\$25,000,000	\$15,000,000	\$0	\$0			
UNC/ASU22-1	Hickory Campus	\$50,000,000	\$22,400,000	\$9,300,000	\$14,350,000	\$3,950,000			
UNC/ASU23-1	Walker Hall-Interior Renovation	\$18,000,000	\$0	\$1,800,000	\$9,900,000	\$6,300,000			
	Central Receiving Warehouse Facility	\$15,000,000				\$1,500,000		\$10,000,000	\$3,500,000
	IG Greer Replacement Academic Building	\$80,000,000					\$8,000,000		\$15,000,000
East Carolina University		\$413,600,000	\$126,100,000	\$103,744,824	\$114,655,196	\$19,992,780	\$19,767,200	\$10,000,000	\$19,340,000
UNC/ECU21-1	Brody School of Medicine	\$265,000,000	\$95,250,000	\$84,007,300	\$85,742,700				
UNC/ECU23-1	Howell Science Building North-Comprehensive Renovation	\$46,000,000	\$4,600,000	\$8,237,524	\$20,162,496	\$12,999,980			
UNC/ECU23-2	Leo Jenkins Building/Health Sciences-Comprehensive Renovation	\$18,900,000	\$0			\$1,890,000		\$10,000,000	\$7,010,000
UNC/ECU23-3	Medical Examiner Office	\$35,000,000	\$26,250,000	\$8,750,000	\$0				
	Increase for Brody SOM (Envelope Repairs)	\$10,000,000		\$1,250,000	\$8,750,000				
	UNC Coastal Studies Institute Housing	\$15,000,000		\$1,500,000		\$5,102,800	\$8,397,200		
	ECU Campus Police Department Building	\$13,700,000					\$1,370,000		\$12,330,000
	Brody School of Medicine-Envelope Repairs-Phase 2	\$10,000,000					\$10,000,000		
Elizabeth City State University		\$199,000,000	\$49,327,273	\$17,172,727	\$15,000,000	\$1,250,000	\$6,000,000	\$12,750,000	\$18,000,000
UNC/ECS21-2	Sky Bridge	\$2,500,000	\$2,500,000						
	Increase for Sky Bridge	\$5,000,000			\$5,000,000				
UNC/ECS21-4	Flight School	\$54,000,000	\$44,827,273	\$0	\$9,172,727				
UNC/ECS23-1	Infrastructure Repairs-Phase 3	\$20,000,000	\$2,000,000	\$17,172,727	\$827,273				
UNC/ECS23-2	Jenkins Hall/Dixon Hall-Labs/Classroom/Bldg Renovation	\$12,500,000	\$0			\$1,250,000		\$8,250,000	\$3,000,000
	Mechanical Infrastructure Upgrades-New Central Utility Plant	\$60,000,000					\$6,000,000		\$15,000,000
	Replacement Library	\$45,000,000						\$4,500,000	
Fayetteville State University		\$133,838,258	\$60,926,088	\$12,073,912	\$0	\$2,075,000	\$4,000,000	\$12,000,000	\$16,675,000
UNC/FSU21-2	College of Education	\$63,000,000	\$56,426,088	\$6,573,912					
UNC/FSU23-1	Butler Targeted Renovation	\$20,750,000	\$0			\$2,075,000		\$12,000,000	\$6,675,000
UNC/FSU23-2	H.L. Cook Building Renovation and Addition	\$10,000,000	\$4,500,000	\$5,500,000					
	Capel Health Renovation	\$40,088,258					\$4,000,000		\$10,000,000
North Carolina Agricultural & Technical State University		\$200,500,000	\$4,365,000	\$5,335,000	\$0	\$2,000,000	\$18,912,000	\$34,790,000	\$76,328,000
UNC/A&T23-1	Marteena Hall Renovation Phase 2	\$9,700,000	\$4,365,000	\$0				\$5,335,000	
UNC/A&T23-2	Health and Human Sciences Building	\$125,500,000	\$0	\$5,335,000		\$2,000,000	\$18,912,000	\$29,455,000	\$69,798,000
	Bluford Library Renovation and Addition	\$65,300,000							\$6,530,000
North Carolina Central University		\$113,573,222	\$3,356,804	\$4,829,500	\$13,561,718	\$14,824,680	\$9,500,000	\$17,500,000	\$32,000,000
UNC/NCC23-1	Dent Building - Comprehensive Renovation	\$12,073,798	\$1,207,380	\$4,829,500	\$6,036,918	\$0	\$0		
UNC/NCC23-2	Edmonds Classroom Building - Comprehensive Renovation	\$12,999,424	\$1,299,424		\$4,549,800	\$7,149,680	\$0		
	Increase for Edmonds Classroom Building	\$6,500,000					\$6,500,000		
UNC/NCC23-3	University Theater Renovation	\$8,500,000	\$850,000		\$2,975,000	\$4,675,000	\$0		
	Increase to University Theater Renovation	\$13,500,000						\$5,500,000	\$8,000,000
	Infrastructure Upgrades-Electrical, Water, Steam-Phase 1	\$30,000,000				\$3,000,000		\$12,000,000	\$15,000,000
	Infrastructure Upgrades-Electrical, Water, Steam-Phase 2	\$30,000,000					\$3,000,000		\$9,000,000
North Carolina State University		\$898,923,000	\$87,575,177	\$152,173,553	\$160,007,880	\$155,743,367	\$69,642,300	\$82,000,000	\$39,200,000
UNC/NCS20-1	S.T.E.M. Building	\$180,000,000	\$60,775,177	\$22,224,800					
UNC/NCS23-1	Mann Hall-Renovation, Phase 2	\$30,000,000	\$3,000,000	\$27,000,000					
	Mann Hall Renovation-Phase 3	\$10,000,000						\$2,000,000	\$8,000,000
UNC/NCS23-2	Dabney Hall-Renovation, Phase 2	\$80,000,000	\$8,000,000	\$24,000,000	\$28,000,000	\$20,000,000			
UNC/NCS23-3	Polk Hall-Renovation, Phase 2	\$63,000,000	\$6,300,000	\$18,900,000	\$22,050,000	\$15,750,000			
UNC/NCS23-4	Veterinary School-Large Animal Hospital	\$120,000,000	\$0	\$35,000,000	\$35,000,000				

THE UNIVERSITY OF NORTH CAROLINA FY25-27 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) NAMED CAPITAL PROJECTS

NC GA Code	Project Name	Total Project Authorization	Prior Appropriations	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
UNC/NCS23-5	Engineering Classroom Building	\$200,000,000	\$0			\$40,000,000	\$67,000,000	\$80,000,000	\$13,000,000
UNC/NCS23-7	Business School (Study)	\$4,500,000	\$4,500,000						
UNC/NCS24-1	Poe Hall Assessment Study	\$5,000,000	\$5,000,000						
	Poe Hall Rehabilitation or Replacement	\$180,000,000		\$25,048,753	\$74,957,880	\$79,993,367			
	Partners II and Toxicology Thermal Utilities	\$26,423,000					\$2,642,300		\$18,200,000
North Carolina School of Science and Mathematics		\$53,988,042	\$12,750,000	\$4,000,000	\$4,800,000	\$15,500,000	\$7,938,042	\$9,000,000	\$0
UNC/SSM23-2	Durham Campus-Renovation of Residence Halls	\$28,988,042	\$12,750,000	\$3,000,000	\$4,800,000	\$6,500,000	\$1,938,042		
	Increase to Residence Halls	\$15,000,000					\$6,000,000	\$9,000,000	
UNC/SSM23-4	Durham Campus-Academic Commons Addition	\$10,000,000	\$0	\$1,000,000	\$0	\$9,000,000			
University of North Carolina at Asheville		\$76,011,431	\$9,152,500	\$6,619,535	\$10,377,965	\$4,300,000	\$0	\$0	\$0
UNC/AVL23-1	Lipinsky Hall-Comp. Modernization/Addition	\$26,150,000	\$9,152,500	\$6,619,535	\$10,377,965				
	Robinson Science Center Renovation	\$49,861,431				\$4,300,000			
University of North Carolina at Chapel Hill		\$397,000,000	\$67,706,948	\$17,693,052	\$6,000,000	\$2,500,000	\$14,000,000	\$44,540,000	\$75,882,000
UNC/CH20-2	Nursing School Renovation	\$87,900,000	\$67,706,948	\$17,693,052					
UNC/CH23-1	Gardner Hall-Comprehensive Renovation	\$25,000,000	\$0			\$2,500,000	\$10,000,000		\$10,000,000
	Wilson Library Comprehensive Renovation	\$150,000,000			\$2,000,000			\$44,540,000	\$51,520,000
	Carolina North Infrastructure	\$94,100,000			\$4,000,000				\$14,362,000
	School of Civic Life and Leadership	\$40,000,000					\$4,000,000		
University of North Carolina at Charlotte		\$281,000,000	\$3,600,000	\$0	\$12,600,000	\$24,300,000	\$0	\$27,000,000	\$33,500,000
UNC/CLT23-1	Smith Hall-Comprehensive Renovation	\$36,000,000	\$3,600,000		\$12,600,000	\$19,800,000			
UNC/CLT23-2	Colvard Hall-Comprehensive Renovation	\$45,000,000	\$0			\$4,500,000		\$15,000,000	\$25,500,000
	Interdisciplinary STEM Instruction Building	\$120,000,000						\$12,000,000	
	Science Building II	\$80,000,000							\$8,000,000
University of North Carolina at Greensboro		\$240,200,000	\$2,420,000	\$0	\$8,470,000	\$13,310,000	\$4,500,000	\$17,050,000	\$9,000,000
UNC/GBO23-1	Moore Building-Renovation	\$24,200,000	\$2,420,000		\$8,470,000	\$13,310,000			
	Julius I. Foust Building Renovation	\$45,500,000					\$4,500,000		\$9,000,000
	Sciences & Research Building-Eberhart Replacement	\$170,500,000						\$17,050,000	
University of North Carolina at Pembroke		\$249,064,017	\$37,950,000	\$30,500,000	\$24,400,000	\$36,400,000	\$22,750,000	\$32,700,000	\$40,004,985
UNC/PEM21-1	Health Sciences Center	\$91,000,000	\$31,850,000	\$30,500,000	\$24,400,000	\$4,250,000			
UNC/PEM23-1	Givens Performing Arts Center (GPAC) Renovation	\$61,000,000	\$6,100,000	\$0	\$0	\$32,150,000	\$22,750,000		
	Increase for GPAC Renovation/Replacement	\$70,004,985						\$30,000,000	\$40,004,985
	Education Building Renovation	\$27,059,032						\$2,700,000	
University of North Carolina School of the Arts		\$115,500,000	\$17,850,000	\$17,950,000	\$15,200,000	\$2,450,000	\$8,575,000	\$4,000,000	\$13,475,000
UNC/SA23-1	Stevens Center Renovation Phase 2	\$51,000,000	\$17,850,000	\$17,950,000	\$15,200,000				
UNC/SA23-2	New High School Residence Hall	\$24,500,000	\$0			\$2,450,000	\$8,575,000		\$13,475,000
	Gray Building Comprehensive Renovation	\$30,000,000						\$3,000,000	
	Workplace West Comprehensive Renovation	\$10,000,000						\$1,000,000	
University of North Carolina Wilmington		\$160,650,000	\$15,380,000	\$3,200,000	\$9,725,000	\$50,414,041	\$47,973,000	\$24,032,959	\$0
UNC/WIL23-1	Cameron Hall - Comp Reno/Expansion (90% SCIF/10% Trust)	\$44,500,000	\$4,005,000	\$2,000,000	\$5,725,000	\$17,770,000	\$10,550,000		
UNC/WIL23-2	Kenan Auditorium - Comp Reno/Expansion (90% SCIF/10% Trust)	\$24,000,000	\$2,160,000	\$1,200,000	\$4,000,000		\$8,840,000	\$5,400,000	
UNC/WIL23-3	DeLoach Hall Modernization	\$12,150,000	\$1,215,000	\$0	\$0	\$3,000,000	\$4,860,000		
UNC/WIL23-4	ISAT Building - Advanced Planning (former Health Ed)	\$8,000,000	\$8,000,000	\$0	\$0				
	Request ISAT project funding	\$72,000,000				\$29,644,041	\$23,723,000	\$18,632,959	
Western Carolina University		\$239,800,000	\$2,000,000	\$0	\$9,530,000	\$39,955,000	\$87,415,000	\$27,190,000	\$0
UNC/WCU23-1	Replacement Engineering Building	\$95,300,000	\$2,000,000		\$9,530,000	\$33,355,000	\$50,415,000		
	Increase to Replacement Engineering Building	\$62,600,000				\$6,600,000	\$37,000,000	\$19,000,000	
	Hunter Library-Partial Renovation	\$81,900,000						\$8,190,000	
Winston-Salem State University		\$147,800,000	\$21,550,000	\$27,362,965	\$14,650,000	\$0	\$23,597,035	\$28,060,000	\$23,200,000
UNC/WSS21-1	K.R. Williams Auditorium	\$57,000,000	\$19,950,000	\$22,400,000	\$14,650,000				
UNC/WSS23-1	Eller Hall-Renovation & Elevator Addition	\$10,800,000	\$800,000		\$0			\$1,080,000	\$5,140,000
UNC/WSS23-2	Pegram Hall-Renovation & Elevator Addition	\$16,000,000	\$800,000		\$0			\$1,600,000	\$8,000,000

THE UNIVERSITY OF NORTH CAROLINA FY25-27 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) NAMED CAPITAL PROJECTS

NC GA Code	Project Name	Total Project Authorization	Prior Appropriations	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
	New Dining Hall	\$25,000,000		\$2,462,965			\$15,597,035	\$6,940,000	
	West Campus Regional Heating Plant	\$14,000,000		\$1,000,000			\$8,000,000	\$5,000,000	
	Parking Deck (next to KR Williams-300 spaces)	\$25,000,000		\$1,500,000				\$13,440,000	\$10,060,000
University of North Carolina Board of Governors		\$548,496,392	\$332,496,392	\$202,250,000	\$13,750,000	\$0	\$0	\$0	\$0
UNC/BOG21-1	UNC Lease Funds	\$18,750,000	\$11,250,000	\$3,750,000	\$3,750,000				
UNC/BOG23-1	NC Care Health Clinics	\$210,000,000	\$105,000,000	\$95,000,000	\$10,000,000				
UNC/BOG23-3	Children's Hospital	\$319,746,392	\$216,246,392	\$103,500,000					
North Carolina Arboretum		\$42,702,000	\$0	\$0	\$0	\$2,702,000	\$1,500,000	\$0	\$0
	UNC Mountain Gateway for Science and Art	\$40,000,000					\$1,500,000		
	Warehouse Facility	\$550,000				\$550,000			
	Campus Police Building	\$1,000,000				\$1,000,000			
	Exterior Restroom Facility	\$1,152,000				\$1,152,000			

NORTH CAROLINA PUBLIC SAFETY COMMUNICATIONS INFRASTRUCTURE

PBS North Carolina		\$49,500,000	\$4,950,000	\$10,000,000	\$7,325,000	\$18,412,500	\$8,812,500	\$0	\$0
UNC/PBS23-1	Public Safety Communications Upgrades	\$49,500,000	\$4,950,000	\$10,000,000	\$7,325,000	\$18,412,500	\$8,812,500		

AGENDA ITEM

A-4. Approval of 2025-26 Self-Liquidating Capital Improvement Projects..... Katherine Lynn

Situation: Self-liquidating capital projects are financed by the institution and require legislative approval for the issuance of debt. For 2025-26, two University of North Carolina System institutions are requesting approval for four capital improvement projects requiring total debt authority of \$187.6 million.

With approval from the University of North Carolina Board of Governors, these projects will be forwarded to the North Carolina General Assembly for authorization during the 2025-26 legislative session.

Background: On an annual basis, the Board considers institution proposals for self-liquidating projects funded from non-appropriated sources requiring the issuance of long-term debt and associated changes to student debt service fees.

If approved, a detailed financial plan will be reviewed in consultation with financial advisors and bond counsel before bonds are issued and construction contracts are awarded. The Board will receive a subsequent request for approval of the issuance of bonds for these projects.

Assessment: The projects comply with G.S. 143C (State Budget Act).

Action: This item requires a vote by the committee and a vote by the full Board of Governors.

Approval of 2025-26 Self-Liquidating Capital Improvement Projects

ISSUE OVERVIEW

Non-appropriated capital projects are financed by the university and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings. Legislative approval is required for the issuance of debt; these “self-liquidating” capital projects are approved by the legislature after the passage of the Appropriations Act. These projects, if approved by the University of North Carolina Board of Governors, are submitted for legislative action. Legislative approval is not required for non-appropriated capital projects that do not require debt issuance.

Project	Total	Cash/GO Bond/ Other	Debt	Source of Funds
University of North Carolina at Chapel Hill				
Electrical Distribution System (EDS) – Electrical Substations and Switchgear Upgrade	\$14,581,920	\$0	\$14,581,920	Utility receipts
Fetzer Hall Addition for Campus Recreation	\$120,000,000	\$30,000,000	\$90,000,000	Donations, trust funds, student recreation debt service fee
<i>UNC-CH Subtotal</i>	<i>\$134,581,920</i>	<i>\$30,000,000</i>	<i>\$104,581,920</i>	
University of North Carolina Wilmington				
Parking Deck III	\$15,000,000	\$3,000,000	\$12,000,000	Parking receipts
Student Housing Village - Phase III	\$71,002,458	\$0	\$71,002,458	Housing receipts
<i>UNCW Subtotal</i>	<i>\$86,002,458</i>	<i>\$3,000,000</i>	<i>\$83,002,458</i>	
Grand Total	\$220,584,378	\$33,000,000	\$187,584,378	

ADDITIONAL DETAILS

University of North Carolina at Chapel Hill

Project: Electrical Distribution System (EDS) – Electrical Substations and Switchgear Upgrades

Total Cost: \$14,581,920

Debt issuance: \$14,581,920

Description: The project scope includes consolidating the emergency substation bus connection among three substations. This emergency connection will be used to interconnect substations to provide an electrical backfeed among all three substations, providing an additional layer of needed resiliency to the internal grid. Additionally, the Cameron Station Bus B switchgear will be upgraded. This switchgear is at the end of its useful life and will need to be upgraded with new equipment to prevent unanticipated electrical failures.

Funding: The funding source is utility receipts.

Project: Fetzer Hall Addition for Campus Recreation

Total Cost: \$120,000,000

Debt issuance: \$90,000,000

Description: This project will address a significant deficiency in the quantity and quality of recreation and wellness space on the UNC-Chapel Hill campus. The project includes constructing an estimated 80,000-square-foot addition to Fetzer Hall, along with renovating 60,000 square feet of existing space.

Funding: The funding sources include \$10,000,000 in donations and pledges, \$5,000,000 in existing trust funds, and \$15,000,000 of student recreation debt service fees received during construction. The remaining funding will be from a new student recreation debt service fee.

University of North Carolina Wilmington

Project: Parking Deck III

Total Cost: \$15,000,000

Debt issuance: \$12,000,000

Description: The project includes construction of a new 500-space elevated parking deck, surface lot parking refurbishment and expansion, roadway improvements, and related improvements to address student, prospective student, employee, visitor, and community parking needs.

Funding: The funding source is parking receipts.

Project: Student Housing Village – Phase III

Total Cost: \$71,002,458

Debt issuance: \$71,002,458

Description: The project concept is a nominal 130,000 GSF residence hall with approximately 525 beds including space for related support services. The facility will serve first-year students in pod-style community accommodations.

Funding: The funding source is housing receipts.

RECOMMENDATION

It is recommended that the Board of Governors approve the submittal of the self-liquidating capital projects for legislative approval of debt issuance.

AGENDA ITEM

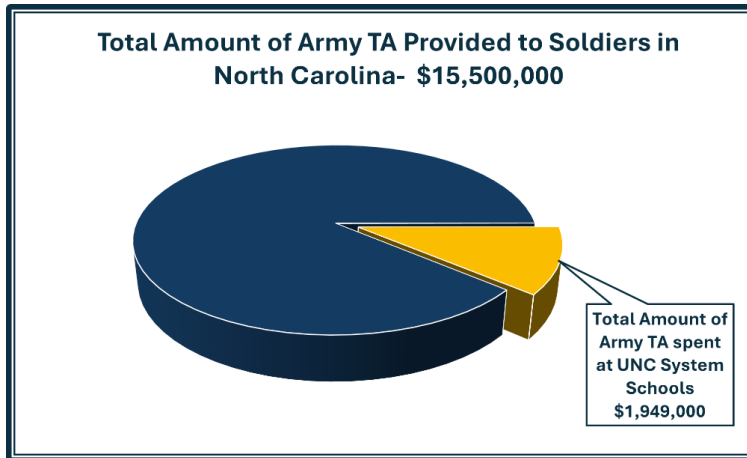
A-5. Approval of Long Session Non-Budget Legislative Proposal Bart Goodson

- Situation:** The committee will receive a preview of the 2025 Legislative Long Session Non-Budget legislative proposal.
- Background:** Staff will give a preview of the 2025 Legislative Long Session Non-Budget legislative proposal.
- Assessment:** Presentation will be delivered by staff.
- Action:** This item requires a vote by the committee and a vote by the full Board of Governors.

Area:	Access; Affordability and Efficiency
Topic:	Discounted tuition for students using Military Tuition Assistance and employer-sponsored education benefits
Governance:	Provisions within G.S. 116-143
Current Status:	The University is missing out on opportunities to serve more military-affiliated students utilizing Military Tuition Assistance and other working adults utilizing employer tuition benefits due to statutory restrictions on tuition discounting that put our constituent institutions at a disadvantage compared to out-of-state competitors. Targeted flexibility to discount tuition when certain conditions are met would create opportunity to generate additional partnerships between the military, employers, and constituent institutions.
Current Challenges:	<p>Working adults—including the large number of active-duty servicemembers stationed in North Carolina—need educational opportunities that are online, on-demand, and priced at or below the federally-established Military Tuition Assistance rate (\$250 per credit hour). In partnership with Project Kitty Hawk, North Carolina Central University, Appalachian State University, and East Carolina University currently offer the kinds of flexible, workforce-aligned programs that military-affiliated students seek. However, because these Project Kitty Hawk-powered programs are, at the General Assembly’s request, operated on a self-supporting basis and are not included in the enrollment funding model, tuition prices exceed the current Military Tuition Assistance rate.</p> <p>To ensure that Project Kitty Hawk can compete with out-of-state universities for military-affiliated students, the General Assembly could grant the Board of Governors the ability to provide discounted tuition to students using Military Tuition Assistance. Such flexibility would enable our constituent universities to become a top destination for active-duty personnel stationed in North Carolina, which is not the case today.</p> <p>Employer partnerships with universities, wherein current employees are offered tuition assistance from employers to enroll in and complete a degree program aligned with the employer’s needs, often also depend on the flexibility to discount tuition for those working learners. The General Assembly could therefore grant the Board of Governors the ability, on a case-by-case basis, to allow universities to discount tuition rates in particular degree and credential programs in which an employer has committed to invest in tuition assistance and/or scholarships to help cover the cost of tuition in that academic program. If granted such flexibility, the Board of Governors would then articulate the criteria under which such approvals would be granted and the process for securing those approvals, including a clear assessment of the benefits to the state, our students, and the constituent university.</p>
Proposed Action or proposed new statutory language:	<p>Amend G.S. 116-143:</p> <p><u>(f) Notwithstanding subsection (c) of this section, the Board of Governors of the University of North Carolina may provide discounted tuition to students under the following conditions:</u></p> <p style="padding-left: 40px;">(1) <u>The student pays for the discounted tuition, in whole or in part, with Military Tuition Assistance; or</u></p> <p style="padding-left: 40px;">(2) <u>The student is an employee enrolled in a program approved by the Board of Governors in which the student’s employer has committed to provide financial support to offset the cost of tuition and fees in the student’s degree or credential program.</u></p> <p><i>Note that this flexibility will not impact the enrollment funding model, as the revised model no longer bases state appropriation on tuition receipts.</i></p>

In FY 2024, the Army spent approximately \$15.5m on tuition assistance for Soldiers **living in North Carolina** (primarily at Fort Bragg and NC Army Reserve units).

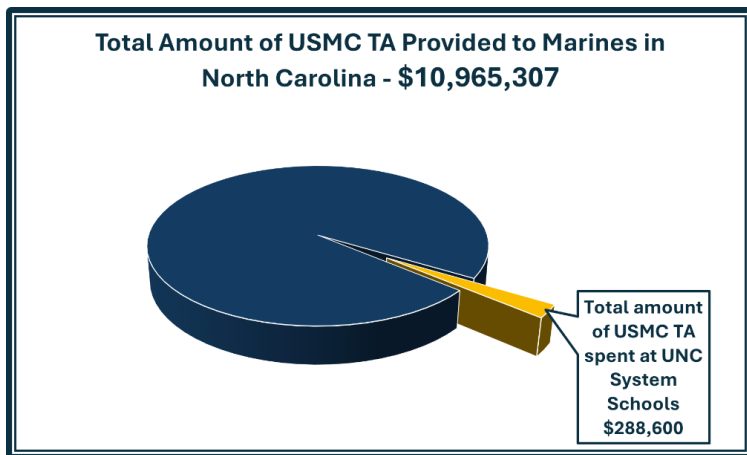
Of the \$15.5m spent on Army TA in FY 24, only **12.57 percent** was spent at UNC System Schools.



According to the Education Services Office at Joint Force Headquarters, the vast majority of soldiers in NC are attending either private, for-profit, or out-of-state schools. The primary reason for this is that these schools offer programs with tuition rates below the \$250 per credit hour TA cap.

In FY 2024, the US Marine Corps spent approximately \$10.9m on tuition assistance for Marines **living in North Carolina** (primarily at Camp Lejeune and MCAS Cherry Point).

Of the \$10.9m spent on USMC TA in FY 24, only **2.63 percent** was spent at UNC System Institutions.



According to the Education Services Office for Camp Lejeune and MCAS Cherry Point, for the past 4 years, the 10 Institutions that receive the most USMC TA for Marines **living in NC** include **no** universities from the UNC System. UNC System Institutions are not even in the top 25 most popular Institutions of Higher Learning for North Carolina’s Marines. Like the Army, the primary reason for this is that private, for-profit, and out-of-state schools offer programs with tuition rates below the \$250 per credit hour TA cap.

In order for the UNC System to compete with private, for-profit, and out-of-state schools for military students **living in our own state**, it is imperative that our universities have the ability to offer tuition rates for active-duty service members that fall below the \$250 per credit hour tuition assistance cap.

AGENDA ITEM

A-6. Approval of University of North Carolina System
Federal Policy Priorities for the 119th Congress Bart Goodson

Situation: The University of North Carolina System senior vice president for government affairs will provide a preview of UNC System Federal Priorities for the 119th Congress.

Background: Bart Goodson will provide a preview of UNC System Federal Priorities for the 119th Congress.

Assessment: Presentation will be delivered by staff.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.

UNC SYSTEM FEDERAL PRIORITIES FOR 119th CONGRESS

The UNC System's commitment to expanding access, affordability, and student success

The UNC System is an economic engine for North Carolina — with 16 public universities from the mountains to the sea and one of the nation's best math and science high schools — all cultivating talent and driving innovation. This year, the UNC System's universities are serving more students than ever — nearly a quarter of a million people — delivering rigorous, affordable education and a remarkable return on investment to both graduates and the public. Bucking national trends, North Carolina's public universities are growing and thriving. Graduation rates are up, student debt is down, and long-term outcomes for graduates are stronger than ever.

Key facts:

- The UNC System is focused on access and affordability. There have been *no tuition increases* for North Carolina undergraduates for nine years. The state also provides generous financial aid to families who earn \$80,000 or less through the NEXT NC scholarship.
- The UNC System enrolls about 250,000 students, including 10,000 who transferred from the state's community colleges and 21,000 military-affiliated students.
- Debt is falling among UNC System graduates — 50 percent of North Carolina students graduated with federal student loan debt in 2024, compared to 61 percent five years ago. Meanwhile, four-year graduation rates are climbing and consistently surpass the national average.
- UNC degrees continue to deliver strong returns, according to a 2023 independent study. Graduates of North Carolina's public universities earn an average \$500,000 income premium compared to those who do not attend, and the premium is nearly \$1 million for those who earn advanced degrees.
- The same study found that nearly 90 percent of low-income graduates experience upward economic mobility, upholding the university's core promise of life-changing opportunity.
- The UNC System is a research powerhouse, bringing in \$2.2 billion in grants and funded research in 2023, advancing the frontiers of science and bolstering local economies.
- Each year, UNC institutions graduate thousands of engineers, health professionals, teachers, and other essential workers to meet the needs of a growing, complex economy in North Carolina and across the country.
- UNC Health operates 19 hospitals and an extensive health care network across the state, providing broad access to lifesaving care.
- The UNC System serves the state in countless other ways — including PBS North Carolina, the North Carolina Arboretum, and the museums, planetariums, and sports and performance venues that enrich North Carolina's cultural life.

The importance of deregulation

- Regulation and oversight in higher education are important to ensuring accountability for federal dollars.
- Every year, however, new statutory and regulatory requirements are imposed on colleges, adding real costs at a time when institutions are being asked to tighten their belts.
- Congress and the executive branch should decide what is critical to federal oversight and taxpayers and then limit new reporting and related regulatory requirements to those areas, as overly burdensome reporting requirements only add to institutions' bottom lines — a particular hardship for smaller, under-resourced colleges.

Federal research is key to U.S. competitiveness

- **Innovation:** Sustained growth in public research funding is necessary to ensure that the United States retains its status as the global leader in innovative sectors such as artificial intelligence (AI), biotechnology, and cybersecurity, which help address the needs of North Carolina and the nation.
 - UNC System institutions rely on important partnerships with the nation's federal research agencies, including The National Institute of Health (NIH), The National Science Foundation (NSF), The National Aeronautics and Space Administration (NASA), The Department of Defense (DOD), The Department of Education (DOE), The National Oceanic and Atmospheric Administration (NOAA), and The United States Department of Agriculture (USDA).
- **Research security:** UNC System institutions take research security seriously and are actively implementing controls to comply with federal disclosure requirements of various research collaborations.
 - Any new research security initiative should not become a hindrance to healthy research collaborations, or add overly burdensome reporting requirements, which can create financial hardships, particularly for smaller, under-resourced institutions.

Campus-based aid

- The UNC System will continue to deliver on the promise to provide affordable, accessible, and high-quality education to all North Carolinians with support from Congress on the following federal programs:
 - Nearly 70,000 UNC System students benefit from federal **Pell Grants**. The percentage of students relying on the grants ranges from 25% to as high as 65% at some UNC System institutions.
 - More than 12,400 UNC System students rely upon **Supplemental Educational Opportunity Grants (SEOG)**, which benefit the neediest students.
 - More than 5,000 UNC System students receive funding from **Federal Work-Study (FWS)**.
 - UNC System students also benefit from **TRIO, GEAR UP, Graduate Assistance in Areas of National Need (GAANN), Student Success Completion, and Basic Needs grants**.

Other important initiatives

- **Pathfinder Airborne Program**
 - UNC institutions continue to partner with the Army Futures Command and operational commands at Fort Bragg such as the XVIII Airborne Corps, to develop soldier-led innovations.
 - The UNC System seeks continued programmatic funding for this partnership, which has been consistently funded in the Department of Defense appropriations bill for the last five years.
 - Five UNC System campuses are now engaged in Pathfinder Airborne projects (East Carolina University, N.C. Agricultural and Technical State University, NC State University, University of North Carolina at Chapel Hill, and University of North Carolina at Charlotte).
- **Military student benefit systems**
 - The UNC System prioritizes efficient and effective delivery of benefits to a growing military-affiliated student body.
 - Congress should support legislation that makes a college degree more accessible to military-affiliated students, while resisting efforts that increase red tape and bureaucracy.
- **Historically Minority-Serving Institutions (HMSIs)**
 - The UNC System's five Historically Black Colleges and Universities (HBCUs) and one Native American-Serving Nontribal Institution (NASNTI), UNC Pembroke, make significant contributions to the state's economy through affordable academic offerings, research, and partnerships that serve the community and region.
 - Support funding for HBCUs and NASNTIs, as well as the new Department of Education research infrastructure program for minority-serving institutions.