

January 29, 2025 at 10:15 a.m.
Via Videoconference and PBS North Carolina Livestream
UNC System Office
223 S West Street, Board Room (17th Floor)
Raleigh, North Carolina

AGENDA

- A-1. Preview of Long Session Operating Budget Priorities Jennifer Haygood
- A-2. Preview of Long Session Capital Budget Priorities..... Jennifer Haygood
- A-3. Preview of 2025-26 Self-Liquidating Capital Improvement Projects Katherine Lynn
- A-4. Preview of Long Session Non-Budget Legislative Proposals..... Bart Goodson
- A-5. Preview of University of North Carolina System
Federal Policy Priorities for the 119th Congress Elizabeth Morra
- A-6. Adjourn

AGENDA ITEM

A-1. Preview of Long Session Operating Budget PrioritiesJennifer Haygood

- Situation:** One of the principal responsibilities of the University of North Carolina Board of Governors is to “develop, prepare, and present to the Governor and the North Carolina General Assembly a single, unified recommended budget for the constituent institutions of the University of North Carolina” [G.S. 116-11(9)a]. In odd-numbered years, the governor recommends, and the General Assembly enacts a biennial (two-year) budget. In even-numbered years, adjustments are made to the budget for the second fiscal year of the biennium.
- Background:** In preparation for the upcoming long session of the General Assembly and in anticipation of the Office of State Budget and Management (OSBM) requesting budget proposals for the 2025-27 biennium, the University of North Carolina System Office asked institutions to submit budget requests for any critical needs associated with key System priorities. This draft proposal outlines the recommended priorities and approximate request amounts.
- Assessment:** The 2025-27 Operating Budget Priorities concentrate on a limited number of critical needs focused on implementing the Board-approved performance funding model, natural disaster resiliency and emergency preparedness, student affordability and success, high priority operational needs, and high demand research and instructional program expansion. The final recommended priorities will be presented to the committee and to the full Board.
- Action:** This item is for discussion only.



LONG SESSION OPERATING BUDGET PRIORITIES

**Joint Committee on Budget and Finance
and Committee on Military and Public Affairs**

January 29, 2025

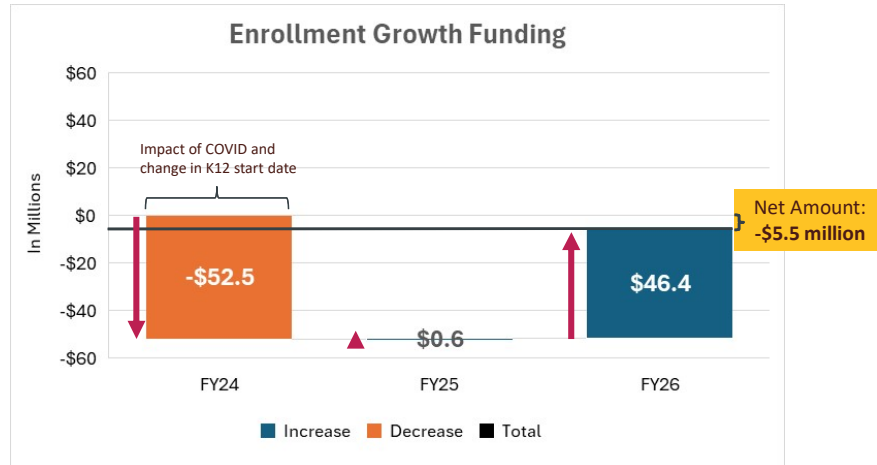
UNC System Operating Budget Priorities

| | FY 2025-26 | FY 2026-27 |
|--------------------------|-------------------|-------------------|
| UNC Enrollment Change | \$46,357,591 | \$66,357,591 |
| Performance Funding Pool | 30,000,000 | 30,000,000 |
| Building Reserves | 5,130,000 | 5,130,000 |
| | 800,000 NR | |
| NC Promise | 9,500,000 | 13,000,000 |
| Total | \$90,987,591 | \$114,487,591 |
| | \$800,000 NR | \$0 NR |
| Total Percent Change | 2.5% | 3.1% |

Faculty and Staff Salaries

- Request funding commensurate with state agencies
- Strongly support Labor Market Adjustment Reserve funding



Enrollment Growth in Context



Institution-Specific Request Themes

- Natural Disaster Resiliency and Emergency Preparedness
- High Priority Operational Needs
- Student Affordability and Success
- High Demand Research and Instructional Program Expansion

QUESTIONS?

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University of North Carolina

FY 2025-27 Operating Budget Priorities



| | FY 2025-26 | FY 2026-27 |
|--|--|-------------------------|
| Estimated 2025-27 Base Budget <i>(Excludes State Education Assistance Authority & Aid to Private Institutions)</i> | \$3,732,965,861 | \$3,735,377,129 |
| UNC System Expansion Budget Priorities | | |
| UNC Enrollment Change Adjusts funding to reflect each institution's change in enrollment. In 2024, resident student credit hours increased by 1.6% systemwide. We expect enrollment to be relatively flat in 2025. | \$46,357,591 | \$66,357,591 |
| Performance Funding Pool Provides a set pool of funding to be allocated by the BOG annually based on campus performance metrics, similar to the approach used by the NC Community College System. | \$30,000,000 | \$30,000,000 |
| Building Reserves Provides maintenance and operation funding needs for new or expanded facilities funded through the State Capital and Infrastructure Fund (SCIF) coming online in FY26. Includes facilities at ECSU, NCSU, NCSSM, and UNC-CH. | \$5,130,000 \$800,000 NR <i>from General Fund Reserve for Future Building Reserves</i> | \$5,130,000 |
| NC Promise Provides funds to fully fund NC Promise program, which sets tuition at \$500 per semester for NC residents and \$2,500 per semester for non-residents at ECSU, FSU, UNCP, and WCU. | \$9,500,000 | \$13,000,000 |
| | \$90,987,591 \$800,000 NR | \$114,487,591 \$0 NR |
| Total Requested Increase | \$91,787,591 | \$114,487,591 |
| Total Percent Change | 2.5% | 3.1% |

Faculty and Staff Salaries

Due to inflation and the tight labor market, institutions are struggling to recruit and retain talent. Our faculty and staff are key to our continued progress on improving graduation rates, decreasing student debt, and increasing research productivity. Each 1% increase in salary and associated benefits costs \$39.5 million.

UNC System requests funding commensurate with state agencies and strongly supports Labor Market Adjustment Reserve funding.

Budget Flexibility

S.L. 2024-53 appropriated \$5 million in UNC Capital Recovery Funds for unmet R&R needs not covered by insurance or federal aid. We may have less in unmet hurricane recovery needs, but have identified unmet natural disaster resiliency needs.

UNC System requests flexibility to use any unused funds to support improved emergency communication systems and natural disaster preparedness.

Note: All items are recurring unless specified as nonrecurring.

The University of North Carolina System

2025-27 Institution-Specific Requests

The campus-specific requests below reflect vetted investments to increase natural disaster resiliency, improve student completion, and promote research and high demand program growth.

| | | FY 2025-26 | FY 2026-27 |
|--|--|----------------|----------------|
| Natural Disaster Resiliency and Emergency Preparedness | | | |
| Appalachian State University UNC Asheville Western Carolina University NC Arboretum | Enhanced Resiliency and Emergency Management Resources | \$8,000,000 NR | |
| High Priority Operational Needs | | | |
| Western Carolina University | Lab School Relocation Costs | \$792,000 NR | |
| NC School of Science & Math | Temporary Student Housing | \$1,640,000 NR | \$540,000 NR |
| NC School of Science & Math | High School Funding Model Adjustment: | \$261,401 | \$261,401 |
| UNC School of the Arts | Non-personnel high school operating costs | \$43,026 | \$43,026 |
| Student Affordability and Success | | | |
| East Carolina University | Retain NC Talent Scholarship Fund | \$4,687,500 NR | \$4,687,500 NR |
| Fayetteville State University UNC Pembroke | Completion Assistance Grants | \$2,000,000 | \$2,000,000 |
| North Carolina A&T NC Central University Winston-Salem State | Cheatham White Scholarship Program | \$3,000,000 | \$3,000,000 |
| High Demand Research and Instructional Program Expansion | | | |
| Elizabeth City State University | Aviation Program Growth | \$7,270,000 NR | \$2,787,000 NR |
| NC State University | Engineering Expansion | \$4,900,000 | \$4,900,000 |
| UNC-Chapel Hill | School of Civic Life and Leadership | \$4,900,000 | \$4,900,000 |
| UNC Charlotte | Data Science, Entrepreneurship, and Battery Engineering and Recycling | \$2,101,000 | \$3,038,000 |
| UNC Greensboro | BRIGHT Institute Battery Research, Innovation, & Green Energy Harvesting Technology | \$1,374,150 NR | \$384,250 NR |
| UNC Wilmington | Health-Related Program Expansion | \$2,250,000 | \$2,250,000 |

Note: All items are recurring unless specified as nonrecurring.

AGENDA ITEM

A-2. Preview of Long Session Capital Budget PrioritiesJennifer Haygood

Situation: One of the principal responsibilities of the University of North Carolina Board of Governors is to “develop, prepare, and present to the Governor and the North Carolina General Assembly a single, unified recommended budget for the constituent institutions of the University of North Carolina” [G.S. 116-11(9)a]. In odd-numbered years, the governor recommends, and the General Assembly enacts a biennial (two-year) budget. In even-numbered years, adjustments are made to the budget for the second fiscal year of the biennium.

Background: The 2021 and 2023 Appropriations Acts (S.L. 2021-180 and S.L. 2023-134) provided unprecedented funding for capital projects across the University of North Carolina System. The Acts also shifted the funding of capital projects from a bond-funded model to a cash-funded model, based upon the projected availability of funding in the State Capital and Infrastructure Fund (SCIF). Since previous legislation cannot appropriate funds for future years, additional SCIF funding is needed for 2025-27 to support previously authorized capital projects.

Every biennium, the UNC System reviews its capital needs and prepares six-year capital improvement plans, which include prioritized plans for: (1) general fund capital improvement projects; (2) capital improvement projects supported by non-general fund sources such as housing, dining, parking, and other receipts; and (3) general fund repairs and renovations. The 2025-27 capital priorities are based on the universities’ six-year capital plan submissions and focus on the following priorities:

- Continuation of annual UNC SCIF R&R funding at \$250 million for major and minor capital projects previously authorized by the General Assembly and the UNC Board of Governors;
- Continuation of funding for direct-appropriated capital improvement projects previously authorized by the General Assembly;
- Increased capital authority for inflationary cost increases and scope adjustments for projects previously authorized by the General Assembly; and
- Request for limited new construction, infrastructure replacement, or facility rehabilitation for programs that cannot be accommodated in existing buildings.

Assessment: The continuation of SCIF funding for named capital projects authorized in the 2021 and 2023 Appropriations Acts is the first priority for the 2025-27 biennium. Additionally, continuation of the UNC SCIF R&R funding for major and minor repair and renovation

(R&R) projects is needed to support addressing deferred maintenance and extend the useful life and improve the functionality of existing buildings. Additional capital projects are recommended to address critical needs.

Action: This item is for discussion only.



THE UNIVERSITY OF NORTH CAROLINA SYSTEM

2025-27 Capital Improvement Priorities

The University of North Carolina System is one of the largest property managers in the state. The UNC System is entrusted with almost 3,000 buildings, more than \$31.1 billion in public assets that support the UNC System's mission of teaching, research, and public service. The UNC System's campuses and research facilities were built with generations of public investment, and it is the UNC System's duty to preserve that investment for generations to come. For that reason, the UNC System will continue to focus its efforts in the years ahead on caring for the University's existing physical footprint.

The UNC System's 2025-27 capital priorities build upon the \$2.89 billion in capital projects previously authorized by the North Carolina General Assembly and the six-year capital plans developed by each institution. The shift from funding large capital programs through the issuance of state bonds to a cash-funded model has reinforced the need for well-developed capital planning, based on the projected availability of funding in the State Capital and Infrastructure Fund (SCIF). The projects recommended in this proposal are based on the following priorities:

- Continuation of SCIF funding for capital projects previously authorized by the General Assembly, including \$250 million annual SCIF funding for University of North Carolina Board of Governors-authorized SCIF projects;
- Repair or replacement of critical campuswide infrastructure systems, especially those that are beyond their useful life, are unsafe or non-code-compliant, or not viable to maintain due to outdated or obsolete equipment or technology;
- Targeted repair or replacement capital projects that will extend the useful life of existing buildings, especially core mission buildings or essential infrastructure; and
- Limited new construction or facility rehabilitation projects for new requirements or programs that cannot be accommodated in other existing buildings.

Consistent with G.S. 143C-8-5, our capital request for this biennium was developed in the context of our broader multiyear plan and has two parts:

| <i>In millions</i> | FY 2025-26 | FY 2026-27 | FY 2027-28 | FY 2028-29 | FY 2029-30 | FY 2030-31 |
|----------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| 1. UNC R&R | \$250.0 | \$250.0 | \$250.0 | \$250.0 | \$250.0 | \$250.0 |
| 2. Named Capital Projects | \$641.0 | \$464.3 | \$428.9 | \$370.9 | \$392.6 | \$415.1 |
| Previously Authorized | \$608.2 | \$369.6 | \$285.0 | \$212.7 | \$168.1 | \$161.6 |
| New or Increased Projects | \$32.8 | \$94.7 | \$143.9 | \$158.2 | \$224.5 | \$253.5 |
| Total | \$891.0 | \$714.3 | \$678.9 | \$620.9 | \$642.6 | \$665.1 |

UNC Repair and Renovation (UNC R&R) Program

After almost a decade of negligible investment in repair and renovation, the 2021 and 2023 Appropriations Acts (S.L. 2021-180 and S.L. 2023-134) provided a critical infusion of R&R funds to begin addressing our significant deferred maintenance backlog. While these funds have helped remediate institutions' most urgent issues, ongoing investment in the R&R program is critical to eliminate the backlog and enable campuses to move toward a preventive maintenance approach. Timely and consistent investment in facilities can reduce deferred maintenance costs for the System and the State and extend

the life and efficiency of existing buildings. Such investment also reduces costly repairs due to critical system failures, unexpected disruption of services, increased urgency to restore operations, and the compounding impact of neglected maintenance and deterioration on other areas of the building or infrastructure.

Attachment A provides a list of **major R&R projects** (less than \$15 million) previously authorized and recommended major R&R projects that are critical to maintaining core mission buildings or essential operational plant functions (infrastructure). Focused on extending a facility's useful life or replacing failing and obsolete systems, these projects include:

- Repair or replacement of critical plant operations or infrastructure that directly supports operation of critical core-mission buildings, including steam lines, electrical distribution, chillers, and stormwater lines; this should not include the expansion or upgrade of any infrastructure to support new construction;
- Building envelope repairs, water intrusion mitigation, or roof replacements that allow buildings to remain in use and prevent further deterioration;
- System replacements of failing or obsolete systems (such as HVAC, electrical, fire alarms, elevators, etc.) that directly impact the continued occupancy of the building; and
- Demolition of vacant buildings.

Named Capital Projects

Many aging facilities are simply inadequate to support current academic and other programmatic needs, requiring investment beyond the scope of the UNC R&R program. These more complex, multiyear projects are typically specifically authorized (or "named") in legislation. **Attachment B** provides a list of recommended named capital projects. Projects have been prioritized to meet the following goals:

- **Provide continuation funding for previously authorized projects.** Due to the cash-funded approach of the SCIF, continued funding to support anticipated project costs during the 2025-27 biennium is critical to ensure these previously authorized projects are completed.
- **Adjust for inflationary cost increases.** The construction industry has experienced record inflation over the past four years. Construction costs are beginning to stabilize, but previous project budgets cannot compensate for the inflationary cost increases. While the General Assembly set aside funds to address cost overruns that threaten the viability of projects, certain previously authorized projects are either ineligible for assistance from these reserves or require further action by the General Assembly.
- **Continue developing the project pipeline.** While the 2025-27 biennium will be focused on completing previously authorized projects, significant needs remain. To ensure a continued pipeline of projects, we request authorization and initial funding for critical infrastructure projects to sustain campus operations and comprehensive rehabilitation projects that will significantly increase efficiency and space utilization or accommodate new uses, as well as limited new construction and facility rehabilitation projects for new and expanded programs that cannot be accommodated in an existing building.

| THE UNIVERSITY OF NORTH CAROLINA FY2025-31 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) MAJOR REPAIR AND RENOVATION CAPITAL PROJECTS | | | |
|---|--------------------------------|-------------------------------------|-----------------------------------|
| | Total Project Authorization | FY2021-25 Allocations to Date | Remaining Balance to be Funded |
| UNFUNDED SCIF R&R (UNC/R&R21) | | | \$2,096,914,457 |
| SCIF Minor R&R Allocation (FY25-FY31) | | | \$300,000,000 |
| FY24-25 UNC SCIF R&R to be allocated | | | -\$175,250,000 |
| TOTAL SCIF R&R (UNC/R&R21) | \$2,208,738,495 | \$236,574,038 | \$1,972,164,457 |
| Appalachian State University | \$118,000,000 | \$12,692,308 | \$105,307,692 |
| Duncan Hall | \$26,000,000 | \$12,692,308 | \$13,307,692 |
| Additional Work for Duncan Hall Octagon Attachment | \$5,000,000 | | \$5,000,000 |
| Main Campus Stormwater Rehabilitation (Hurricane Helene related) | \$15,000,000 | | \$15,000,000 |
| Rankin West Envelope and HVAC Upgrades (Hurricane Helene related) | \$15,000,000 | | \$15,000,000 |
| NCCET Hickory Building renovation and Roof Replacement | \$10,000,000 | | \$10,000,000 |
| IG Greer and East Hall Demolition | \$7,000,000 | | \$7,000,000 |
| Main Campus Water Infrastructure Rehabilitation | \$15,000,000 | | \$15,000,000 |
| Water Main Replacement - Water Plant to Main Campus | \$10,000,000 | | \$10,000,000 |
| East/West Campus Steam Line Rehabilitation/Replacement | \$15,000,000 | | \$15,000,000 |
| East Carolina University | \$159,108,652 | \$31,975,000 | \$127,133,652 |
| Howell Science Building South | \$32,500,000 | \$30,000,000 | \$2,500,000 |
| Main Campus - Replace Electrical Sectionalizing Switches (7) - Phase 1 | \$2,000,000 | \$200,000 | \$1,800,000 |
| Jenkins Art Roof and South Side Envelope Repairs | \$3,000,000 | \$300,000 | \$2,700,000 |
| Main Campus - Replace Condensate - Bate to Wright Steam Tunnel | \$3,000,000 | \$300,000 | \$2,700,000 |
| Brody Upgrade HVAC Ground Floor and Replace AHU AC-3 | \$3,500,000 | \$350,000 | \$3,150,000 |
| Minges Colesium Replace Roof | \$3,250,000 | \$325,000 | \$2,925,000 |
| Main Campus Steam Plant Fuel Tank Farm Service Road, Tank and Fuel Pump Phase 3 | \$5,000,000 | \$500,000 | \$4,500,000 |
| MC Steam Distribution MC25 to Bate Building Phase 1 | \$3,750,000 | | \$3,750,000 |
| AJ Fletcher Music Center Partial Roof Replacement | \$1,300,000 | | \$1,300,000 |
| Central Chiller Plant #1 Expansion and Connection to Joyner Library | \$10,000,000 | | \$10,000,000 |
| HSC CUP Replace 500Hp Boiler (Replace existing 500Hp Boiler with 800Hp for redundancy) | \$4,198,000 | | \$4,198,000 |
| MC Steam Distribution MC25 to Bate Building Phase 2 | \$4,750,000 | | \$4,750,000 |
| Wright Building Auditorium HVAC, and Auditorium and Building Life Safety Upgrades | \$9,750,000 | | \$9,750,000 |
| ECHI Envelope Repairs Phase 2 | \$1,500,000 | | \$1,500,000 |
| Replace Steam & Condensate Piping to Joyner Library | \$3,000,000 | | \$3,000,000 |
| Replace Steam & Condensate Piping/Steam Infrastructure Improvement, Brewster & Christenbury | \$3,000,000 | | \$3,000,000 |
| Spilman AHU-1, -2, and -3 Replacement | \$1,500,000 | | \$1,500,000 |
| Biotechnology Building Upgrade Laboratory Exhaust System Phase 2 | \$3,300,000 | | \$3,300,000 |
| ECHI Envelope Repairs Phase 3 | \$1,500,000 | | \$1,500,000 |
| Health Sciences Building Replace Partial Roof | \$2,956,800 | | \$2,956,800 |
| Messick Replace Roof | \$1,250,000 | | \$1,250,000 |
| Replace Medium-Voltage Switches, Ph. 2 | \$3,000,000 | | \$3,000,000 |
| Health Sciences Campus Tunnel Water Intrusion Repairs | \$2,000,000 | | \$2,000,000 |
| ECHI Envelope Repairs Phase 4 | \$2,407,812 | | \$2,407,812 |
| Warren Life Sciences Water Intrusion Repair | \$2,646,040 | | \$2,646,040 |
| Main Campus Replace Steam Distribution from Steam Plant to Greenmill Bridge | \$9,000,000 | | \$9,000,000 |
| Replace Steam & Condensate Piping to Fleming Hall | \$2,000,000 | | \$2,000,000 |
| MC Steam Plant Boiler #1 Replacement | \$10,000,000 | | \$10,000,000 |
| Spilman Electrical Distribution Replacement | \$1,000,000 | | \$1,000,000 |
| Rivers AHU-4 & Terminal Unit Replacement | \$1,000,000 | | \$1,000,000 |
| Brody School of Medicine Replace Steam and Condensate Piping | \$2,000,000 | | \$2,000,000 |
| Brody - Replace Air Handling Unit Phase I | \$2,000,000 | | \$2,000,000 |
| Brody Auditorium Comprehensive Renovation | \$8,750,000 | | \$8,750,000 |
| Replace Rivers AHU-2 & AHU-3 & Terminal Units | \$1,800,000 | | \$1,800,000 |
| Main Campus Steam Tunnel Renovations - Wright to Fleming | \$2,500,000 | | \$2,500,000 |
| MC Electrical Distribution Steam Plant | \$2,000,000 | | \$2,000,000 |
| Main Campus Replace Condensate Line (Fleming to Old Cafe) & Tunnel Repairs | \$2,000,000 | | \$2,000,000 |
| Bate Variable Air Volume Boxes Replacement | \$1,000,000 | | \$1,000,000 |

| | Total Project Authorization | FY2021-25 Allocations to Date | Remaining Balance to be Funded |
|--|--------------------------------|-------------------------------------|-----------------------------------|
| Elizabeth City State University | \$159,442,000 | \$2,360,000 | \$157,082,000 |
| Vaughan Center Renovation and Repairs | \$9,000,000 | \$900,000 | \$8,100,000 |
| Johnson Hall HVAC and Dehumidification Installation | \$1,600,000 | \$160,000 | \$1,440,000 |
| Campus Accessibility Renovation (Phases I, II, and III) | \$13,000,000 | \$1,300,000 | \$11,700,000 |
| Campus Accessibility Renovation Projects: | | | \$0 |
| 1. Road Repairs - Teacher's Way | \$465,000 | | \$465,000 |
| 2. Walking Paths - South Campus | \$420,000 | | \$420,000 |
| 3. Walking Paths - North Campus | \$365,000 | | \$365,000 |
| 4. Historic Quad Accesibility Repairs | \$324,000 | | \$324,000 |
| 5. Campus Accessibility Lighting - South Campus | \$420,000 | | \$420,000 |
| 6. Campus Accessibility Lighting - North Campus | \$420,000 | | \$420,000 |
| 7. Campus Accessibility Lighting - East Campus | \$772,000 | | \$772,000 |
| 8. Fine Arts ADA Path Repairs | \$175,000 | | \$175,000 |
| 9. Griffin Parking Lot Repairs | \$425,000 | | \$425,000 |
| 10. Walking Path Repairs - Wooded Area | \$265,000 | | \$265,000 |
| 11. Griffin/Mclendon Walkway Repairs | \$366,000 | | \$366,000 |
| 12. Muldrow Way Accessibility Repairs | \$800,000 | | \$800,000 |
| 13. Honors Road Accessibility Repairs | \$765,000 | | \$765,000 |
| Johnson Hall HVAC and Dehumidification Installation - Increase to \$600k | \$440,000 | | \$440,000 |
| Roebuck Stadium Drainage and Landscaping Improvements | \$7,500,000 | | \$7,500,000 |
| Vaughan Center Building Envelope and Structural Repairs | \$13,000,000 | | \$13,000,000 |
| CUP 800 Ton Chiller/Cooling Tower Addition | \$8,000,000 | | \$8,000,000 |
| Roebuck Stadium Structural Repairs | \$12,120,000 | | \$12,120,000 |
| Central Utility Plant Mechanical and Electrical Repairs | \$3,850,000 | | \$3,850,000 |
| Vaughan Center Mechanical, Electrical, Plumbing Replacement | \$13,100,000 | | \$13,100,000 |
| Thomas L. Caldwell Physical Education Improvements and Renovations to Existing Space | \$12,000,000 | | \$12,000,000 |
| CUP Boiler Addition and Upgrade | \$9,000,000 | | \$9,000,000 |
| Butler Hall Historical Restoration | \$15,000,000 | | \$15,000,000 |
| Johnson Hall Building Envelope Repairs | \$3,000,000 | | \$3,000,000 |
| Johnson Hall Improvements and Renovations to Existing Space | \$4,000,000 | | \$4,000,000 |
| STEM Building Improvements and Renovations to Existing Space | \$2,000,000 | | \$2,000,000 |
| Marion Thorpe Fire Sprinkler Renovation | \$3,000,000 | | \$3,000,000 |
| Marion Thorpe Improvements and Renovations to Existing Space | \$8,250,000 | | \$8,250,000 |
| Griffin Hall/McLendon Hall Mechanical, Electrical, Plumbing Repairs | \$6,600,000 | | \$6,600,000 |
| Fine Arts Center Improvements and Renovations to Existing Space | \$9,000,000 | | \$9,000,000 |
| Fayetteville State University | \$79,380,768 | \$2,945,000 | \$76,435,768 |
| A.B. Rosenthal Building-Targeted Renovation | \$13,037,585 | \$1,000,000 | \$12,037,585 |
| Campus-Wide Utility Infrastructure | \$9,950,000 | \$995,000 | \$8,955,000 |
| H.T. Chick-Targeted Renovation | \$12,268,385 | \$950,000 | \$11,318,385 |
| Increase to Campuswide Utility Infrastructure | \$3,000,000 | | \$3,000,000 |
| Residence Hall Card Access | \$4,322,800 | | \$4,322,800 |
| ITS Network Infrastructure Upgrade -Multi-Building | \$4,084,725 | | \$4,084,725 |
| Lauretta Taylor Bldg Targeted Renovation | \$14,951,307 | | \$14,951,307 |
| Taylor Social Science Bldg Targeted Renovation | \$7,884,759 | | \$7,884,759 |
| J. Knuckles Science Annex Targeted Renovation | \$9,881,207 | | \$9,881,207 |
| North Carolina Agricultural & Technical State University | \$82,128,038 | \$3,227,884 | \$78,900,154 |
| Marteena Hall Renovation | \$43,612,038 | \$2,306,284 | \$41,305,754 |
| Upgrade Heating/Hot Water in Four Dorms (Barbee, Morrison, Morrow and VanStory) | \$4,966,000 | \$496,600 | \$4,469,400 |
| Upgrade heating/Hot Water in Curtis and Holland Dormitories and Williams Cafeteria | \$4,250,000 | \$425,000 | \$3,825,000 |
| Steam Plant Phase II Upgrades | \$8,300,000 | | \$8,300,000 |
| Steam Line Replacement / Redundancy Project Phase II | \$6,000,000 | | \$6,000,000 |
| Performing Arts Building Renovations Phase I | \$15,000,000 | | \$15,000,000 |
| North Carolina Central University | \$148,153,963 | \$8,305,000 | \$139,848,963 |
| Lee Biology Renovation | \$8,100,000 | \$810,000 | \$7,290,000 |
| Taylor Education Building Renovation | \$13,750,000 | \$1,375,000 | \$12,375,000 |
| School of Education HVAC and BAS Repairs | \$14,200,000 | \$1,420,000 | \$12,780,000 |
| Mary Townes Sciences Complex -HVAC and BAS Repairs | \$15,000,000 | \$1,500,000 | \$13,500,000 |
| Turner Law - HVAC and BAS Repairs | \$10,000,000 | \$1,000,000 | \$9,000,000 |
| Walker Complex - HVAC and BAS Repairs | \$14,000,000 | \$1,400,000 | \$12,600,000 |
| Brite Complex - HVAC and BAS Repairs & Fire Alarm Repairs | \$8,000,000 | \$800,000 | \$7,200,000 |
| Richmond Residence Hall - HVAC and BAS Repairs, and Mold Remediation | \$9,500,000 | | \$9,500,000 |

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| | Total Project Authorization | FY2021-25 Allocations to Date | Remaining Balance to be Funded |
|---|-----------------------------|-------------------------------|--------------------------------|
| Residence II Hall - HVAC & BAS Repairs | \$10,000,000 | | \$10,000,000 |
| BBRI BAS Replacement | \$1,528,963 | | \$1,528,963 |
| Campus-Wide Roof Repairs/Replacements (Phase I), Alexander Dunn, Walker Complex, | \$4,000,000 | | \$4,000,000 |
| Campus-Wide Roof Repairs/Replacements (Phase II) | \$5,000,000 | | \$5,000,000 |
| Increase to Lee Biology Renovation | \$10,000,000 | | \$10,000,000 |
| Increase to Taylor Education Building Renovation | \$11,000,000 | | \$11,000,000 |
| O'Kelly Riddick Stadium Locker Room Renovation | \$4,000,000 | | \$4,000,000 |
| Shepard Administration, Shepard Library, Edwards Music, Farrison Newton and Turner Law - | \$5,675,000 | | \$5,675,000 |
| Annie Daye BAS Replacement | \$4,400,000 | | \$4,400,000 |
| North Carolina State University | \$237,803,000 | \$13,957,143 | \$223,845,857 |
| Scott Hall-HVAC Renovation | \$5,000,000 | \$500,000 | \$4,500,000 |
| Mann Hall-HVAC & Plumbing Renovation | \$10,000,000 | \$7,857,143 | \$2,142,857 |
| Kilgore Hall-HVAC Renovation | \$10,000,000 | \$1,000,000 | \$9,000,000 |
| Thomas Hall-HVAC Renovation | \$4,000,000 | \$400,000 | \$3,600,000 |
| 111 Lampe Drive Renovation | \$42,000,000 | \$4,200,000 | \$37,800,000 |
| Brooks Hall Building Envelope and Systems Upgrades | \$15,000,000 | | \$15,000,000 |
| Roof Replacements - Multiple Buildings (Case Academic,Schaub Food Science Building, Research Building IV, Cherry Building, 2101 Blue Ridge Rd., Pullen Hall, Administrative Services II, Administrative Services I, Research Building II) | \$15,000,000 | | \$15,000,000 |
| Elevator Modernizations - Multiple Buildings (Harris Hall, Nelson Hall, Biltmore Hall (Robertson Wing), CVM Main Building, Scott Hall, Research Building II, Greenhouse A Unit 4 at Method, Greenhouse Unit 3 at Method) | \$12,724,000 | | \$12,724,000 |
| DELTA Testing Center - Hill Library | \$8,000,000 | | \$8,000,000 |
| Project Swing Space-Broughton and Gardner Halls | \$15,000,000 | | \$15,000,000 |
| Building Envelope Repairs - Holladay Hall | \$15,000,000 | | \$15,000,000 |
| Building Envelope Repairs - Jordan Hall, Burlington Nuclear Labs, Nelson Hall, Textiles Complex, Toxicology Building, Engineering Building II (EB2), Engineering Building I (EB1), Engineering Building III (EB3) | \$15,000,000 | | \$15,000,000 |
| Building Control Systems - Engineering Building I (EB1) | \$6,865,000 | | \$6,865,000 |
| Varsity Research Building Renovation Phase 4 | \$10,000,000 | | \$10,000,000 |
| Brooks, Kamphoefner, Winslow, Holladay chilled water connection | \$8,000,000 | | \$8,000,000 |
| Utility Infrastructure Repairs - Multiple Locations | \$15,000,000 | | \$15,000,000 |
| Building Control Systems - Partners Building III | \$7,037,000 | | \$7,037,000 |
| Building Control Systems - Schaub Food Science Building | \$3,421,000 | | \$3,421,000 |
| Building Control Systems - Fox Science Teaching Laboratory | \$4,180,000 | | \$4,180,000 |
| Central Utility Plants - Equipment Replacement | \$12,300,000 | | \$12,300,000 |
| Building Control Systems - CVM Main Building | \$4,276,000 | | \$4,276,000 |
| North Carolina School of Science and Mathematics | \$76,750,000 | \$4,240,000 | \$72,510,000 |
| Chiller Replacement | \$4,250,000 | \$3,000,000 | \$1,250,000 |
| Academic Commons & Dining Hall Renovation | \$12,400,000 | \$1,240,000 | \$11,160,000 |
| Increase to Educational Technology Complex Auditorium Renovation* PHASE 1 (EXTERIOR) | \$2,000,000 | | \$2,000,000 |
| Educational Technology Complex Auditorium Renovation PHASE 2 | \$13,000,000 | | \$13,000,000 |
| Multiple Buildings Fire Alarm Repairs (Watts, ETC, Cottage, PEC and Maintenance Bldg.) | \$3,000,000 | | \$3,000,000 |
| Art Studio Renovation | \$3,000,000 | | \$3,000,000 |
| Morganton: Jeter & Goodwin Water Intrusion (Subgrade Waterproofing Repairs, Gutters Repairs, Level 2 Entrance Roof Replacement, Skylight Replacement, Awnings to Stop Water Intrusion) | \$2,500,000 | | \$2,500,000 |
| Boiler Room (Lighting Upgrade, replace 2 outdated boilers + controls, radiant heaters, DA Tank & Piping, Generator 100kW, replace electrical system \$?, Water Softener System, Envelope -new windows and roof) | \$5,000,000 | | \$5,000,000 |
| Morganton - 1,000 ft. Water Main Piping Replacement | \$1,200,000 | | \$1,200,000 |
| Campus Water Main Line Replacement | \$1,200,000 | | \$1,200,000 |
| ADA Exterior Improvements Phase 1 | \$2,000,000 | | \$2,000,000 |
| ADA Exterior Improvements Phase 2 | \$2,000,000 | | \$2,000,000 |
| ADA Exterior Improvements Phase 3 | \$2,000,000 | | \$2,000,000 |
| Multiple Buildings (PEC, Watts, Maintenance, Boiler Plant, Fab Lab) Fire Sprinkler Repairs | \$1,500,000 | | \$1,500,000 |
| Morganton: Residence Hall Lawn Regrading, Clocktower Rd. Resurface, Jeter to Barn Sidewalk & Stairs Repairs, Jeter Hardscaping & Landscaping Repairs, Site Demolition of NCSD utilities | \$2,700,000 | | \$2,700,000 |
| Cottage Comprehensive Renovation (Historical Building, ADA access and parking lot) | \$2,000,000 | | \$2,000,000 |

| | Total Project Authorization | FY2021-25 Allocations to Date | Remaining Balance to be Funded |
|---|-----------------------------|-------------------------------|--------------------------------|
| Morganton: Jeter HVAC Repairs, Art Studio & Recording Room Improvements, Sanitary Plumbing Repairs, Door Hardware Replacement | \$2,000,000 | | \$2,000,000 |
| PEC Comprehensive Renovation | \$15,000,000 | | \$15,000,000 |
| University of North Carolina at Asheville | \$55,989,025 | \$1,471,833 | \$54,517,192 |
| Lipinsky Renovation | \$10,000,000 | \$1,000,000 | \$9,000,000 |
| Underground Waterline Replacement - Phase 1 | \$1,850,083 | \$185,008 | \$1,665,075 |
| Electrical Infrastructure Upgrade - Phase 1 | \$2,868,250 | \$286,825 | \$2,581,425 |
| Campus Safety Improvements, Access Control, Cameras, Emergency Phones - Phase 3 (Design Complete) | \$3,219,292 | | \$3,219,292 |
| Campus Roadway Repairs - Phase 3 (Design Complete) | \$10,055,419 | | \$10,055,419 |
| Campus-wide Infrastructure Improvements (IT Infrastructure and stormwater). | \$547,292 | | \$547,292 |
| Ramsey Library New Entrance/Exit & Bridge to Reynolds Green | \$14,917,417 | | \$14,917,417 |
| Campus Entrance Improvements at Creek Crossings | \$2,489,160 | | \$2,489,160 |
| Main Quad and Reynolds Green Sidewalk Replacement | \$2,306,253 | | \$2,306,253 |
| Implement Master Plan Streetscapes on University Heights Loop | \$3,945,103 | | \$3,945,103 |
| District Ground Source Heat Pumps Serving buildings adjacent to the Quad | \$3,790,756 | | \$3,790,756 |
| University of North Carolina at Chapel Hill | \$254,822,000 | \$19,157,549 | \$235,664,451 |
| Phillips Hall-1958 Central HVAC System | \$18,722,000 | \$13,327,236 | \$5,394,764 |
| Hamilton Hall-Central HVAC System | \$21,600,000 | \$5,830,313 | \$15,769,687 |
| Kenan Labs - HVAC System and Electrical Replacement | \$15,000,000 | | \$15,000,000 |
| Fordham Hall - Cold Room and Process Cooling System Replacement | \$5,000,000 | | \$5,000,000 |
| General Purpose Classroom Renewal | \$10,000,000 | | \$10,000,000 |
| Roof Replacement for Ten Campus Buildings Phase I | \$15,000,000 | | \$15,000,000 |
| Fire Alarm System Replacement for Seven Campus Buildings | \$5,500,000 | | \$5,500,000 |
| Manning Hall-HVAC and Electrical Replacement | \$14,000,000 | | \$14,000,000 |
| Dey Hall-Air Handling Units Replacement | \$10,000,000 | | \$10,000,000 |
| Twenty Five Elevator Replacements for Seventeen Campus Buildings | \$15,000,000 | | \$15,000,000 |
| Davie Hall - HVAC Renovation | \$15,000,000 | | \$15,000,000 |
| Morehead Chemistry and Kenan Laboratory - Envelope Restoration | \$15,000,000 | | \$15,000,000 |
| Demolition - 134 E Franklin, Porthole Bldg, Frank Porter Graham Child Dev. Center, Chydaru, Med Wings B,C,D,E & F | \$15,000,000 | | \$15,000,000 |
| Window Replacements for Eight Campus Buildings | \$15,000,000 | | \$15,000,000 |
| Emergency Generator Replacements for Seven Campus Buildings | \$5,000,000 | | \$5,000,000 |
| Roof Replacement and Envelope Repair for Seven Campus Buildings Phase II | \$15,000,000 | | \$15,000,000 |
| Hanes Art Center-HVAC and Electrical Replacement | \$15,000,000 | | \$15,000,000 |
| Campus Wide Storm Water Improvements Phase I to Address Structural Issues | \$15,000,000 | | \$15,000,000 |
| Campus Wide Storm Water Improvements Phase II to Address Flooding and Water Quality | \$15,000,000 | | \$15,000,000 |
| University of North Carolina at Charlotte | \$184,364,925 | \$4,985,000 | \$179,379,925 |
| Smith-Replace HVAC & Controls, Envelope, Replace Roof | \$5,950,000 | \$595,000 | \$5,355,000 |
| Burson-Renovation | \$37,900,000 | \$2,590,000 | \$35,310,000 |
| Chiller/Condenser Water System Renewal | \$14,000,000 | \$1,400,000 | \$12,600,000 |
| Stormwater Master Plan Implementation Phase 2 | \$4,000,000 | \$400,000 | \$3,600,000 |
| Increase for Friday-HVAC, Controls & Electrical Upgrade | \$350,000 | | \$350,000 |
| Colvard 2000 Fire Sprinkler System Connection | \$2,070,000 | | \$2,070,000 |
| Burson Roof Replacement | \$2,255,000 | | \$2,255,000 |
| Atkins Library Tower Floors 5-8 Renovation | \$10,440,125 | | \$10,440,125 |
| Atkins Library Special Collections HVAC | \$1,766,500 | | \$1,766,500 |
| Classroom Renovation - Friday Building | \$2,020,000 | | \$2,020,000 |
| Medium Voltage Switch Automation | \$3,500,000 | | \$3,500,000 |
| Emergency Generator Upgrades | \$5,000,000 | | \$5,000,000 |
| Atkins Library Compact Shelving Replacement | \$6,205,000 | | \$6,205,000 |
| Grigg-Replace Exterior HVAC Ductwork and Roof | \$6,168,300 | | \$6,168,300 |
| Medium Voltage Switch Automation | \$3,500,000 | | \$3,500,000 |
| Classroom Renovation - Fretwell Building | \$2,175,000 | | \$2,175,000 |
| Classroom Renovation - Col. of Health and Human Services | \$2,350,000 | | \$2,350,000 |
| Electrical Grid Renewal | \$3,500,000 | | \$3,500,000 |
| Campus Water Supply and Pressure Upgrades | \$5,000,000 | | \$5,000,000 |
| Campus Water System Repair and Replacement | \$5,000,000 | | \$5,000,000 |
| Regional Utility Plant 6 Phase 1 | \$13,000,000 | | \$13,000,000 |
| Regional Utility Plant 6 Phase 2 | \$15,000,000 | | \$15,000,000 |
| Regional Utility Plant 6 Phase 3 | \$15,000,000 | | \$15,000,000 |

| | Total Project Authorization | FY2021-25 Allocations to Date | Remaining Balance to be Funded |
|---|--------------------------------|-------------------------------------|-----------------------------------|
| Stormwater Master Plan Implementation-Phase 3 | \$5,000,000 | | \$5,000,000 |
| Classroom Renovation - Mebane College of Education | \$2,535,000 | | \$2,535,000 |
| Regional Utility Plant 5 Chilled Water Line Expansion | \$5,000,000 | | \$5,000,000 |
| Classroom Renovation - Woodward Building | \$2,735,000 | | \$2,735,000 |
| Classroom Renovation - Burson Building | \$2,945,000 | | \$2,945,000 |
| University of North Carolina at Greensboro | \$171,128,744 | \$100,428,966 | \$70,699,778 |
| Jackson Library-Renovation/Addition | \$98,100,000 | \$97,847,591 | \$252,409 |
| Campus Chilled Water Infrastructure/Equip Improve Ph 2 | \$5,726,250 | \$572,625 | \$5,153,625 |
| Campus Steam & Condensate Infrastructure Improvements | \$16,330,438 | \$1,633,044 | \$14,697,394 |
| Campus Elevator Replacements, Renovations, and Upgrades | \$3,757,056 | \$375,706 | \$3,381,350 |
| Julius I. Foust Building Envelope Stabilization | \$3,940,000 | | \$3,940,000 |
| Campus Chilled Water Infrastructure and Equipment Improvements - Phase 3 | \$6,575,000 | | \$6,575,000 |
| Campus Electrical Distribution Replacement - Phase 1 | \$14,925,000 | | \$14,925,000 |
| Cone Art Building - Weatherspoon Art Museum HVAC Replacement | \$3,785,000 | | \$3,785,000 |
| Taylor Theatre Infrastructure Renovation - Phase 2 | \$8,440,000 | | \$8,440,000 |
| Campus Electrical Distribution Replacement - Phase 2 | \$9,550,000 | | \$9,550,000 |
| University of North Carolina at Pembroke | \$106,156,493 | \$1,698,000 | \$104,458,493 |
| Campus Safety & Regional Emergency Response Center | \$4,480,000 | \$448,000 | \$4,032,000 |
| Business Administration Renovation | \$12,500,000 | \$1,250,000 | \$11,250,000 |
| Increase to Campus Safety & Regional Emergency Response Center | \$3,248,845 | | \$3,248,845 |
| Mary Livermore Library Roof Replacement(Design has been completed) | \$432,984 | | \$432,984 |
| Old Main Renovation | \$13,250,918 | | \$13,250,918 |
| Increase to Business Administration Renovation(Non-General Funding) | \$500,000 | | \$500,000 |
| Oxendine Science Labs Renovation | \$12,478,627 | | \$12,478,627 |
| James B. Chavis University Center HVAC Replacements | \$2,804,422 | | \$2,804,422 |
| Campus Roof Replacements (Jones,University Center) | \$13,189,266 | | \$13,189,266 |
| Campus Roof Replacements(Old Main, Dial, Caton) | \$8,050,591 | | \$8,050,591 |
| Chiller and Boiler Replacement(Jones, Oxendine Science, Livermore) | \$1,412,237 | | \$1,412,237 |
| FACP Replacements(Ed, Aux Services, GPAC, Dial, Sampson, Weinstein, UC Annex, Hickory North, Caton) | \$9,695,538 | | \$9,695,538 |
| Facility Generator Replacements(Oxendine Science, DF Lowry, Lumbee, Sampson, Aux Services, Weinstein) | \$1,128,208 | | \$1,128,208 |
| Window Replacements (Jones, Dial, Education, UC, UC Annex, Livermore, Oxendine Science) | \$8,557,191 | | \$8,557,191 |
| HVAC Replacements(Jones, Old Main) | \$14,427,666 | | \$14,427,666 |
| University of North Carolina School of the Arts | \$58,503,554 | \$800,355 | \$57,703,199 |
| Kenan Drive Utilities and Resurfacing | \$2,003,554 | \$200,355 | \$1,803,199 |
| Design & Production BAS Upgrade/ HVAC/Boiler/ Fire Alarm | \$4,000,000 | \$400,000 | \$3,600,000 |
| Campus Entrance Stream Restoration | \$2,000,000 | \$200,000 | \$1,800,000 |
| Watson Hall Roof | \$2,000,000 | | \$2,000,000 |
| Stage Automation/Anderson Building | \$1,500,000 | | \$1,500,000 |
| Fire Alarm (Film Building 1,2,3, Facilities Mgt., Buck) | \$2,000,000 | | \$2,000,000 |
| Sanford & Moore MEP Upgrade | \$4,500,000 | | \$4,500,000 |
| Roofs (Film Media, Library, Central Storage) | \$4,000,000 | | \$4,000,000 |
| Sanford & Moore Structural Repairs | \$5,000,000 | | \$5,000,000 |
| D&P Ceilings, Drop (Lights, Sprinklers, HVAC) | \$3,000,000 | | \$3,000,000 |
| Sanford & Moore Building Envelope Repairs | \$2,500,000 | | \$2,500,000 |
| Windows and Doors (Workplace 5, Workplace, Facilities, Commons) | \$2,000,000 | | \$2,000,000 |
| Chiller Plant 2 | \$8,000,000 | | \$8,000,000 |
| Costume Storage Renovation | \$2,500,000 | | \$2,500,000 |
| Tunnel Structural Improvement and Drainage | \$3,500,000 | | \$3,500,000 |
| Chiller Plant 1 Expansion | \$8,000,000 | | \$8,000,000 |
| Redundant Electrical Distribution Center | \$2,000,000 | | \$2,000,000 |
| University of North Carolina Wilmington | \$82,403,689 | \$9,930,000 | \$72,473,689 |
| Coastal Marine Studies-Plumbing, Mech., Elec. Renovation | \$14,954,524 | \$9,930,000 | \$5,024,524 |
| Morton Hall Modernization | \$14,276,158 | | \$14,276,158 |
| Burney Utility Plant Expansion | \$14,896,000 | | \$14,896,000 |
| Bear Hall Modernization | \$17,125,765 | | \$17,125,765 |
| Leutze Hall Modernization | \$20,264,004 | | \$20,264,004 |
| James Hall Modernization | \$887,238 | | \$887,238 |

| | Total Project Authorization | FY2021-25 Allocations to Date | Remaining Balance to be Funded |
|--|--------------------------------|-------------------------------------|-----------------------------------|
| Western Carolina University | \$95,778,000 | \$15,300,000 | \$80,478,000 |
| Moore Building Renovation | \$31,700,000 | \$15,000,000 | \$16,700,000 |
| Campus Wide - Centralized Fire Alarm Reporting Upgrade | \$3,000,000 | \$300,000 | \$2,700,000 |
| Increase to Killian Building-HVAC Upgrades/Window Replacement | \$12,500,000 | | \$12,500,000 |
| Increase to Reid Building-Roof Replacement | \$2,600,000 | | \$2,600,000 |
| Steam and Condensate Replacement - Forsyth to McKee | \$5,430,000 | | \$5,430,000 |
| University Auditorium - Code & Compliance Renovation | \$15,100,000 | | \$15,100,000 |
| Breese Building - Partial Renovation | \$5,900,000 | | \$5,900,000 |
| Belk Building - Roof Replacement | \$3,500,000 | | \$3,500,000 |
| Bardo Arts Center - Roof Replacement | \$7,260,000 | | \$7,260,000 |
| Chemical Storage Building Replacement | \$1,850,000 | | \$1,850,000 |
| Ramsey Center - Minor Building Renovation | \$6,700,000 | | \$6,700,000 |
| Stillwell Building - Roof Replacement | \$238,000 | | \$238,000 |
| Winston-Salem State University | \$114,665,610 | \$3,100,000 | \$111,565,610 |
| Hauser Hall Renovations-Restore the Core | \$12,600,000 | \$750,000 | \$11,850,000 |
| Hauser Hall -Renovation, Phase 2 | \$9,500,000 | \$950,000 | \$8,550,000 |
| New Chiller Project - Cooling Tower, Piping, and Electrical Connections | \$1,700,000 | \$170,000 | \$1,530,000 |
| Electrical Distribution System Repairs - Hall Patterson (S-12) | \$2,800,000 | \$280,000 | \$2,520,000 |
| Critical Steam Repairs (Phase I-KRW to MLK Steam Replacement, Phase 2-Campus Police New Steam Utility) | \$9,500,000 | \$950,000 | \$8,550,000 |
| Fine Arts Building - Demolition and Landscaping | \$4,600,000 | | \$4,600,000 |
| WSSU Main Pedestrian Plaza -Landscape Improvement (ADA EM Vehicle Access) | \$6,000,000 | | \$6,000,000 |
| O'Kelly Library (HVAC Renovation) | \$12,000,000 | | \$12,000,000 |
| Carolina Hall (HVAC, Controls, Building Envelope Repairs) | \$9,000,000 | | \$9,000,000 |
| W. B. Atkins and F. L. Atkins (HVAC Repair & Control Replacement) | \$12,000,000 | | \$12,000,000 |
| Anderson Center Renovations and HVAC | \$15,000,000 | | \$15,000,000 |
| Hall-Patterson (HVAC and Building Exterior Repairs) | \$9,200,000 | | \$9,200,000 |
| Blair Hall HVAC Renovations and Elevator Upgrades | \$10,765,610 | | \$10,765,610 |
| PBS North Carolina | \$7,979,034 | \$0 | \$7,979,034 |
| Bryan Center - HVAC Project, Phase 2 | \$4,355,997 | | \$4,355,997 |
| RTP Microwave Building Renovation | \$3,623,037 | | \$3,623,037 |
| North Carolina Arboretum | \$16,181,000 | \$0 | \$16,181,000 |
| Education Center Plaza Renovation | \$4,000,000 | | \$4,000,000 |
| Front Entrance Renovation and Pedestrian Access Upgrades | \$1,435,000 | | \$1,435,000 |
| Key Paving Repairs (Design Complete) | \$1,550,000 | | \$1,550,000 |
| Major Electrical Infrastructure and Fixture Renovation | \$986,000 | | \$986,000 |
| Education Center Renovation | \$2,350,000 | | \$2,350,000 |
| Major Garden Renovation | \$4,955,000 | | \$4,955,000 |
| Baker Roof, Paving and Building Renovations | \$905,000 | | \$905,000 |

| THE UNIVERSITY OF NORTH CAROLINA FY25-27 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) NAMED CAPITAL PROJECTS | | | | | | | | | |
|--|---|-----------------------------|----------------------|----------------------|----------------------|----------------------|---------------------|---------------------|---------------------|
| NC GA Code | Project Name | Total Project Authorization | Prior Appropriations | FY 2025-26 | FY 2026-27 | FY 2027-28 | FY 2028-29 | FY 2029-30 | FY 2030-31 |
| | | \$4,817,343,276 | \$960,856,182 | \$641,005,068 | \$464,302,759 | \$429,879,368 | \$370,882,077 | \$392,612,959 | \$415,104,985 |
| Appalachian State University | | \$277,000,000 | \$101,400,000 | \$26,100,000 | \$24,250,000 | \$23,750,000 | \$16,000,000 | \$10,000,000 | \$18,500,000 |
| UNC/ASU21-2 | Innovation Campus | \$54,000,000 | \$54,000,000 | | | | | | |
| | Innovation Campus Conservatory Addition | \$20,000,000 | | | | \$12,000,000 | \$8,000,000 | | |
| UNC/ASU21-1 | Peacock Hall | \$40,000,000 | \$25,000,000 | \$15,000,000 | \$0 | \$0 | | | |
| UNC/ASU22-1 | Hickory Campus | \$50,000,000 | \$22,400,000 | \$9,300,000 | \$14,350,000 | \$3,950,000 | | | |
| UNC/ASU23-1 | Walker Hall-Interior Renovation | \$18,000,000 | \$0 | \$1,800,000 | \$9,900,000 | \$6,300,000 | | | |
| | Central Receiving Warehouse Facility | \$15,000,000 | | | | \$1,500,000 | | \$10,000,000 | \$3,500,000 |
| | IG Greer Replacement Academic Building | \$80,000,000 | | | | | \$8,000,000 | | \$15,000,000 |
| East Carolina University | | \$413,600,000 | \$126,100,000 | \$103,744,824 | \$114,655,196 | \$19,992,780 | \$19,767,200 | \$10,000,000 | \$19,340,000 |
| UNC/ECU21-1 | Brody School of Medicine | \$265,000,000 | \$95,250,000 | \$84,007,300 | \$85,742,700 | | | | |
| UNC/ECU23-1 | Howell Science Building North-Comprehensive Renovation | \$46,000,000 | \$4,600,000 | \$8,237,524 | \$20,162,496 | \$12,999,980 | | | |
| UNC/ECU23-2 | Leo Jenkins Building/Health Sciences-Comprehensive Renovation | \$18,900,000 | \$0 | | | \$1,890,000 | | \$10,000,000 | \$7,010,000 |
| UNC/ECU23-3 | Medical Examiner Office | \$35,000,000 | \$26,250,000 | \$8,750,000 | \$0 | | | | |
| | Increase for Brody SOM (Envelope Repairs) | \$10,000,000 | | \$1,250,000 | \$8,750,000 | | | | |
| | UNC Coastal Studies Institute Housing | \$15,000,000 | | \$1,500,000 | | \$5,102,800 | \$8,397,200 | | |
| | ECU Campus Police Department Building | \$13,700,000 | | | | | \$1,370,000 | | \$12,330,000 |
| | Brody School of Medicine-Envelope Repairs-Phase 2 | \$10,000,000 | | | | | \$10,000,000 | | |
| Elizabeth City State University | | \$199,000,000 | \$49,327,273 | \$17,172,727 | \$15,000,000 | \$1,250,000 | \$6,000,000 | \$12,750,000 | \$18,000,000 |
| UNC/ECS21-2 | Sky Bridge | \$2,500,000 | \$2,500,000 | | | | | | |
| | Increase for Sky Bridge | \$5,000,000 | | | \$5,000,000 | | | | |
| UNC/ECS21-4 | Flight School | \$54,000,000 | \$44,827,273 | \$0 | \$9,172,727 | | | | |
| UNC/ECS23-1 | Infrastructure Repairs-Phase 3 | \$20,000,000 | \$2,000,000 | \$17,172,727 | \$827,273 | | | | |
| UNC/ECS23-2 | Jenkins Hall/Dixon Hall-Labs/Classroom/Bldg Renovation | \$12,500,000 | \$0 | | | \$1,250,000 | | \$8,250,000 | \$3,000,000 |
| | Mechanical Infrastructure Upgrades-New Central Utility Plant | \$60,000,000 | | | | | \$6,000,000 | | \$15,000,000 |
| | Replacement Library | \$45,000,000 | | | | | | \$4,500,000 | |
| Fayetteville State University | | \$133,838,258 | \$60,926,088 | \$12,073,912 | \$0 | \$2,075,000 | \$4,000,000 | \$12,000,000 | \$16,675,000 |
| UNC/FSU21-2 | College of Education | \$63,000,000 | \$56,426,088 | \$6,573,912 | | | | | |
| UNC/FSU23-1 | Butler Targeted Renovation | \$20,750,000 | \$0 | | | \$2,075,000 | | \$12,000,000 | \$6,675,000 |
| UNC/FSU23-2 | H.L. Cook Building Renovation and Addition | \$10,000,000 | \$4,500,000 | \$5,500,000 | | | | | |
| | Capel Health Renovation | \$40,088,258 | | | | | \$4,000,000 | | \$10,000,000 |
| North Carolina Agricultural & Technical State University | | \$200,500,000 | \$4,365,000 | \$5,335,000 | \$0 | \$2,000,000 | \$18,912,000 | \$34,790,000 | \$76,328,000 |
| UNC/A&T23-1 | Marteena Hall Renovation Phase 2 | \$9,700,000 | \$4,365,000 | \$0 | | | | \$5,335,000 | |
| UNC/A&T23-2 | Health and Human Sciences Building | \$125,500,000 | \$0 | \$5,335,000 | | \$2,000,000 | \$18,912,000 | \$29,455,000 | \$69,798,000 |
| | Bluford Library Renovation and Addition | \$65,300,000 | | | | | | | \$6,530,000 |
| North Carolina Central University | | \$113,573,222 | \$3,356,804 | \$4,829,500 | \$13,561,718 | \$14,824,680 | \$9,500,000 | \$17,500,000 | \$32,000,000 |
| UNC/NCC23-1 | Dent Building - Comprehensive Renovation | \$12,073,798 | \$1,207,380 | \$4,829,500 | \$6,036,918 | \$0 | \$0 | | |
| UNC/NCC23-2 | Edmonds Classroom Building - Comprehensive Renovation | \$12,999,424 | \$1,299,424 | | \$4,549,800 | \$7,149,680 | \$0 | | |
| | Increase for Edmonds Classroom Building | \$6,500,000 | | | | | \$6,500,000 | | |
| UNC/NCC23-3 | University Theater Renovation | \$8,500,000 | \$850,000 | | \$2,975,000 | \$4,675,000 | \$0 | | |
| | Increase to University Theater Renovation | \$13,500,000 | | | | | | \$5,500,000 | \$8,000,000 |
| | Infrastructure Upgrades-Electrical, Water, Steam-Phase 1 | \$30,000,000 | | | | \$3,000,000 | | \$12,000,000 | \$15,000,000 |
| | Infrastructure Upgrades-Electrical, Water, Steam-Phase 2 | \$30,000,000 | | | | | \$3,000,000 | | \$9,000,000 |
| North Carolina State University | | \$898,923,000 | \$87,575,177 | \$152,173,553 | \$160,007,880 | \$155,743,367 | \$69,642,300 | \$82,000,000 | \$39,200,000 |
| UNC/NCS20-1 | S.T.E.M. Building | \$180,000,000 | \$60,775,177 | \$22,224,800 | | | | | |
| UNC/NCS23-1 | Mann Hall-Renovation, Phase 2 | \$30,000,000 | \$3,000,000 | \$27,000,000 | | | | | |
| | Mann Hall Renovation-Phase 3 | \$10,000,000 | | | | | | \$2,000,000 | \$8,000,000 |
| UNC/NCS23-2 | Dabney Hall-Renovation, Phase 2 | \$80,000,000 | \$8,000,000 | \$24,000,000 | \$28,000,000 | \$20,000,000 | | | |
| UNC/NCS23-3 | Polk Hall-Renovation, Phase 2 | \$63,000,000 | \$6,300,000 | \$18,900,000 | \$22,050,000 | \$15,750,000 | | | |
| UNC/NCS23-4 | Veterinary School-Large Animal Hospital | \$120,000,000 | \$0 | \$35,000,000 | \$35,000,000 | | | | |
| UNC/NCS23-5 | Engineering Classroom Building | \$200,000,000 | \$0 | | | \$40,000,000 | \$67,000,000 | \$80,000,000 | \$13,000,000 |
| UNC/NCS23-7 | Business School (Study) | \$4,500,000 | \$4,500,000 | | | | | | |
| UNC/NCS24-1 | Poe Hall Assessment Study | \$5,000,000 | \$5,000,000 | | | | | | |
| | Poe Hall Rehabilitation or Replacement | \$180,000,000 | | \$25,048,753 | \$74,957,880 | \$79,993,367 | | | |
| | Partners II and Toxicology Thermal Utilities | \$26,423,000 | | | | | \$2,642,300 | | \$18,200,000 |
| North Carolina School of Science and Mathematics | | \$53,988,042 | \$12,750,000 | \$4,000,000 | \$4,800,000 | \$15,500,000 | \$7,938,042 | \$9,000,000 | \$0 |
| UNC/SSM23-2 | Durham Campus-Renovation of Residence Halls | \$28,988,042 | \$12,750,000 | \$3,000,000 | \$4,800,000 | \$6,500,000 | \$1,938,042 | | |
| | Increase to Residence Halls | \$15,000,000 | | | | | \$6,000,000 | \$9,000,000 | |

THE UNIVERSITY OF NORTH CAROLINA FY25-27 STATE CAPITAL AND INFRASTRUCTURE FUND (SCIF) NAMED CAPITAL PROJECTS

| NC GA Code | Project Name | Total Project Authorization | Prior Appropriations | FY 2025-26 | FY 2026-27 | FY 2027-28 | FY 2028-29 | FY 2029-30 | FY 2030-31 |
|--|---|-----------------------------|----------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| UNC/SSM23-4 | Durham Campus-Academic Commons Addition | \$10,000,000 | \$0 | \$1,000,000 | \$0 | \$9,000,000 | | | |
| University of North Carolina at Asheville | | \$69,308,345 | \$9,152,500 | \$6,619,535 | \$10,377,965 | \$4,300,000 | \$0 | \$0 | \$0 |
| UNC/AVL23-1 | Lipinsky Hall-Comp. Modernization/Addition | \$26,150,000 | \$9,152,500 | \$6,619,535 | \$10,377,965 | | | | |
| | Robinson Science Center Renovation | \$43,158,345 | | | | \$4,300,000 | | | |
| University of North Carolina at Chapel Hill | | \$382,900,000 | \$67,706,948 | \$17,693,052 | \$6,000,000 | \$2,500,000 | \$14,000,000 | \$44,540,000 | \$75,882,000 |
| UNC/CH20-2 | Nursing School Renovation | \$87,900,000 | \$67,706,948 | \$17,693,052 | | | | | |
| UNC/CH23-1 | Gardner Hall-Comprehensive Renovation | \$25,000,000 | \$0 | | | \$2,500,000 | \$10,000,000 | | \$10,000,000 |
| | Wilson Library Comprehensive Renovation | \$150,000,000 | | | \$2,000,000 | | | \$44,540,000 | \$51,520,000 |
| | Carolina North Infrastructure | \$80,000,000 | | | \$4,000,000 | | | | \$14,362,000 |
| | School of Civic Life and Leadership | \$40,000,000 | | | | | \$4,000,000 | | |
| University of North Carolina at Charlotte | | \$281,000,000 | \$3,600,000 | \$0 | \$12,600,000 | \$24,300,000 | \$0 | \$27,000,000 | \$33,500,000 |
| UNC/CLT23-1 | Smith Hall-Comprehensive Renovation | \$36,000,000 | \$3,600,000 | | \$12,600,000 | \$19,800,000 | | | |
| UNC/CLT23-2 | Colvard Hall-Comprehensive Renovation | \$45,000,000 | \$0 | | | \$4,500,000 | | \$15,000,000 | \$25,500,000 |
| | Interdisciplinary STEM Instruction Building | \$120,000,000 | | | | | | \$12,000,000 | |
| | Science Building II | \$80,000,000 | | | | | | | \$8,000,000 |
| University of North Carolina at Greensboro | | \$240,200,000 | \$2,420,000 | \$0 | \$8,470,000 | \$13,310,000 | \$4,500,000 | \$17,050,000 | \$9,000,000 |
| UNC/GB023-1 | Moore Building-Renovation | \$24,200,000 | \$2,420,000 | | \$8,470,000 | \$13,310,000 | | | |
| | Julius I. Foust Building Renovation | \$45,500,000 | | | | | \$4,500,000 | | \$9,000,000 |
| | Sciences & Research Building-Eberhart Replacement | \$170,500,000 | | | | | | \$17,050,000 | |
| University of North Carolina at Pembroke | | \$249,064,017 | \$37,950,000 | \$30,500,000 | \$24,400,000 | \$36,400,000 | \$22,750,000 | \$32,700,000 | \$40,004,985 |
| UNC/PEM21-1 | Health Sciences Center | \$91,000,000 | \$31,850,000 | \$30,500,000 | \$24,400,000 | \$4,250,000 | | | |
| UNC/PEM23-1 | Givens Performing Arts Center (GPAC) Renovation | \$61,000,000 | \$6,100,000 | \$0 | \$0 | \$32,150,000 | \$22,750,000 | | |
| | Increase for GPAC Renovation/Replacement | \$70,004,985 | | | | | | \$30,000,000 | \$40,004,985 |
| | Education Building Renovation | \$27,059,032 | | | | | | \$2,700,000 | |
| University of North Carolina School of the Arts | | \$115,500,000 | \$17,850,000 | \$17,950,000 | \$15,200,000 | \$2,450,000 | \$8,575,000 | \$4,000,000 | \$13,475,000 |
| UNC/SA23-1 | Stevens Center Renovation Phase 2 | \$51,000,000 | \$17,850,000 | \$17,950,000 | \$15,200,000 | | | | |
| UNC/SA23-2 | New High School Residence Hall | \$24,500,000 | \$0 | | | \$2,450,000 | \$8,575,000 | | \$13,475,000 |
| | Gray Building Comprehensive Renovation | \$30,000,000 | | | | | | \$3,000,000 | |
| | Workplace West Comprehensive Renovation | \$10,000,000 | | | | | | \$1,000,000 | |
| University of North Carolina Wilmington | | \$160,650,000 | \$15,380,000 | \$3,200,000 | \$9,725,000 | \$50,414,041 | \$47,973,000 | \$24,032,959 | \$0 |
| UNC/WIL23-1 | Cameron Hall - Comp Reno/Expansion (90% SCIF/10% Trust) | \$44,500,000 | \$4,005,000 | \$2,000,000 | \$5,725,000 | \$17,770,000 | \$10,550,000 | | |
| UNC/WIL23-2 | Kenan Auditorium - Comp Reno/Expansion (90% SCIF/10% Trust) | \$24,000,000 | \$2,160,000 | \$1,200,000 | \$4,000,000 | | \$8,840,000 | \$5,400,000 | |
| UNC/WIL23-3 | DeLoach Hall Modernization | \$12,150,000 | \$1,215,000 | \$0 | \$0 | \$3,000,000 | \$4,860,000 | | |
| UNC/WIL23-4 | ISAT Building - Advanced Planning (former Health Ed) | \$8,000,000 | \$8,000,000 | \$0 | \$0 | | | | |
| | Request ISAT project funding | \$72,000,000 | | | | \$29,644,041 | \$23,723,000 | \$18,632,959 | |
| Western Carolina University | | \$239,800,000 | \$2,000,000 | \$0 | \$9,530,000 | \$39,955,000 | \$87,415,000 | \$27,190,000 | \$0 |
| UNC/WCU23-1 | Replacement Engineering Building | \$95,300,000 | \$2,000,000 | | \$9,530,000 | \$33,355,000 | \$50,415,000 | | |
| | Increase to Replacement Engineering Building | \$62,600,000 | | | | \$6,600,000 | \$37,000,000 | \$19,000,000 | |
| | Hunter Library-Partial Renovation | \$81,900,000 | | | | | | \$8,190,000 | |
| Winston-Salem State University | | \$147,800,000 | \$21,550,000 | \$27,362,965 | \$14,650,000 | \$0 | \$23,597,035 | \$28,060,000 | \$23,200,000 |
| UNC/WSS21-1 | K.R. Williams Auditorium | \$57,000,000 | \$19,950,000 | \$22,400,000 | \$14,650,000 | | | | |
| UNC/WSS23-1 | Eller Hall-Renovation & Elevator Addition | \$10,800,000 | \$800,000 | | \$0 | | | \$1,080,000 | \$5,140,000 |
| UNC/WSS23-2 | Pegram Hall-Renovation & Elevator Addition | \$16,000,000 | \$800,000 | | \$0 | | | \$1,600,000 | \$8,000,000 |
| | New Dining Hall | \$25,000,000 | | \$2,462,965 | | | \$15,597,035 | \$6,940,000 | |
| | West Campus Regional Heating Plant | \$14,000,000 | | \$1,000,000 | | | \$8,000,000 | \$5,000,000 | |
| | Parking Deck (next to KR Williams-300 spaces) | \$25,000,000 | | \$1,500,000 | | | | \$13,440,000 | \$10,060,000 |
| University of North Carolina Board of Governors | | \$548,496,392 | \$332,496,392 | \$202,250,000 | \$13,750,000 | \$0 | \$0 | \$0 | \$0 |
| UNC/BOG21-1 | UNC Lease Funds | \$18,750,000 | \$11,250,000 | \$3,750,000 | \$3,750,000 | | | | |
| UNC/BOG23-1 | NC Care Health Clinics | \$210,000,000 | \$105,000,000 | \$95,000,000 | \$10,000,000 | | | | |
| UNC/BOG23-3 | Children's Hospital | \$319,746,392 | \$216,246,392 | \$103,500,000 | | | | | |
| North Carolina Arboretum | | \$42,702,000 | \$0 | \$0 | \$0 | \$2,702,000 | \$1,500,000 | \$0 | \$0 |
| | UNC Mountain Gateway for Science and Art | \$40,000,000 | | | | | \$1,500,000 | | |
| | Warehouse Facility | \$550,000 | | | | \$550,000 | | | |
| | Campus Police Building | \$1,000,000 | | | | \$1,000,000 | | | |
| | Exterior Restroom Facility | \$1,152,000 | | | | \$1,152,000 | | | |

NORTH CAROLINA PUBLIC SAFETY COMMUNICATIONS INFRASTRUCTURE

| | | | | | | | | | |
|---------------------------|---------------------------------------|---------------------|--------------------|---------------------|--------------------|---------------------|--------------------|------------|------------|
| PBS North Carolina | | \$49,500,000 | \$4,950,000 | \$10,000,000 | \$7,325,000 | \$18,412,500 | \$8,812,500 | \$0 | \$0 |
| UNC/PBS23-1 | Public Safety Communications Upgrades | \$49,500,000 | \$4,950,000 | \$10,000,000 | \$7,325,000 | \$18,412,500 | \$8,812,500 | | |

AGENDA ITEM

A-3. Preview of 2025-26 Self-Liquidating Capital Improvement ProjectsJennifer Haygood

Situation: Self-liquidating capital projects are financed by the institution and require legislative approval for the issuance of debt. For 2025-26, two University of North Carolina System institutions are requesting approval for four capital improvement projects requiring total debt authority of \$187.6 million.

With approval from the University of North Carolina Board of Governors, these projects will be forwarded to the North Carolina General Assembly for authorization during the 2025-26 legislative session.

Background: On an annual basis, the Board considers institution proposals for self-liquidating projects funded from non-appropriated sources requiring the issuance of long-term debt and associated changes to student debt service fees.

If approved, a detailed financial plan will be reviewed in consultation with financial advisors and bond counsel before bonds are issued and construction contracts are awarded. The Board will receive a subsequent request for approval of the issuance of bonds for these projects.

Assessment: The projects comply with G.S. 143C (State Budget Act).

Action: This item is for discussion only.

Review of 2025-26 Self-Liquidating Capital Improvement Projects

ISSUE OVERVIEW

Non-appropriated capital projects are financed by the university and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings. Legislative approval is required for the issuance of debt; these “self-liquidating” capital projects are approved by the legislature after the passage of the Appropriations Act. These projects, if approved by the University of North Carolina Board of Governors, are submitted for legislative action. Legislative approval is not required for non-appropriated capital projects that do not require debt issuance.

| Project | Total | Cash/GO Bond/ Other | Debt | Source of Funds |
|--|----------------------|------------------------|----------------------|--|
| University of North Carolina at Chapel Hill | | | | |
| Electrical Distribution System (EDS) – Electrical Substations and Switchgear Upgrade | \$14,581,920 | \$0 | \$14,581,920 | Utility receipts |
| Fetzer Hall Addition for Campus Recreation | \$120,000,000 | \$30,000,000 | \$90,000,000 | Donations, trust funds, student debt service fee |
| <i>UNC-CH Subtotal</i> | <i>\$134,581,920</i> | <i>\$30,000,000</i> | <i>\$104,581,920</i> | |
| University of North Carolina Wilmington | | | | |
| Parking Deck III | \$15,000,000 | \$3,000,000 | \$12,000,000 | Parking receipts |
| Student Housing Village - Phase III | \$71,002,458 | \$0 | \$71,002,458 | Housing receipts |
| <i>UNCW Subtotal</i> | <i>\$86,002,458</i> | <i>\$3,000,000</i> | <i>\$83,002,458</i> | |
| Grand Total | \$220,584,378 | \$33,000,000 | \$187,584,378 | |

ADDITIONAL DETAILS

University of North Carolina at Chapel Hill

Project: Electrical Distribution System (EDS) – Electrical Substations and Switchgear Upgrades

Total Cost: \$14,581,920

Debt issuance: \$14,581,920

Description: The project scope includes consolidating the emergency substation bus connection among three substations. This emergency connection will be used to interconnect substations to provide an electrical back feed among all three substations, providing an additional layer of needed resiliency to the internal grid. Additionally, the Cameron Station Bus B switchgear will be upgraded. This switchgear is at the end of its useful life and will need to be upgraded with new equipment to prevent unanticipated electrical failures.

Funding: The funding source is utility receipts.

Project: Fetzer Hall Addition for Campus Recreation

Total Cost: \$120,000,000

Debt issuance: \$90,000,000

Description: This project will address a significant deficiency in the quantity and quality of recreation and wellness space on the UNC-Chapel Hill campus. The project includes constructing an estimated 75,000 square-foot addition to Fetzer Hall, along with renovating 40,000 square feet of existing space.

Funding: The funding sources include \$10,000,000 in donations and pledges, \$5,000,000 in existing trust funds, and \$15,000,000 of debt service fees received during construction. The remaining funding will be from a new student recreation fee.

University of North Carolina Wilmington

Project: Parking Deck III

Total Cost: \$15,000,000

Debt issuance: \$12,000,000

Description: The project includes construction of a new 500-space elevated parking deck, surface lot parking refurbishment and expansion, roadway improvements, and related improvements to address student, prospective student, employee, visitor, and community parking needs.

Funding: The funding source is parking receipts.

Project: Student Housing Village – Phase III

Total Cost: \$71,002,458

Debt issuance: \$71,002,458

Description: The project concept is a nominal 130,000 GSF residence hall with approximately 525 beds including space for related support services. The facility will serve first-year students in pod-style community accommodations.

Funding: The funding source is housing receipts.

RECOMMENDATION

This item is for discussion only.

AGENDA ITEM

A-4. Preview of Long Session Non-Budget Legislative Proposal..... Bart Goodson

Situation: The committee will receive a preview of the 2025 Legislative Long Session Non-Budget legislative proposal.

Background: Staff will give a preview of the 2025 Legislative Long Session Non-Budget legislative proposal.

Assessment: Presentation will be delivered by staff.

Action: This item is for discussion only.



UNC SYSTEM 2025 LEGISLATIVE PRIORITY

Committee on Military and Public Affairs

January 29, 2025

UNC System 2025 Legislative Priority

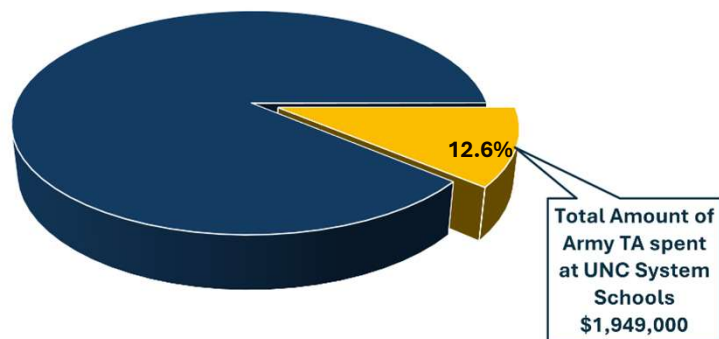
Missed Opportunities:

The University is missing out on opportunities to serve more military-affiliated students utilizing Military Tuition Assistance and other working adults utilizing employer tuition benefits.

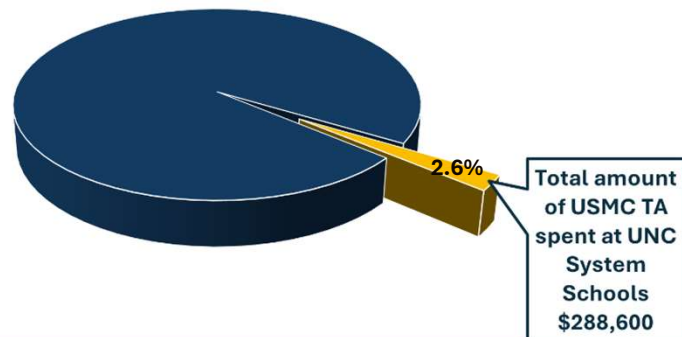
Military Tuition Assistance: Current Status

- Active-duty service members stationed in North Carolina need educational opportunities that are online, on-demand, and priced at or below the federally established Military Tuition Assistance rate (\$250 per credit hour).
- In partnership with Project Kitty Hawk NCCU, ASU, ECU currently offer flexible, workforce-aligned programs that military-affiliated students seek. However, because these programs are operated on a self-supporting basis and are not included in the enrollment funding model, tuition prices exceed the current Military Tuition Assistance rate.

**Total Amount of Army TA Provided to Soldiers in
North Carolina- \$15,500,000**



**Total Amount of USMC TA Provided to Marines in
North Carolina - \$10,965,307**



Military Tuition Assistance: Proposal

- To ensure that Project Kitty Hawk can compete with out-of-state universities for military-affiliated students, the General Assembly could grant the Board of Governors the ability to provide discounted tuition to students using Military Tuition Assistance. This would enable our universities to become a top destination for active-duty personnel stationed in North Carolina, which is not the case today.
- This proposal does not create a new funding obligation at the state level. It would only provide the mechanism and ability for constituent institutions to offer discounted tuition if the institution chooses (i.e., participation by each institution would be voluntary)

Working Adults: Proposal

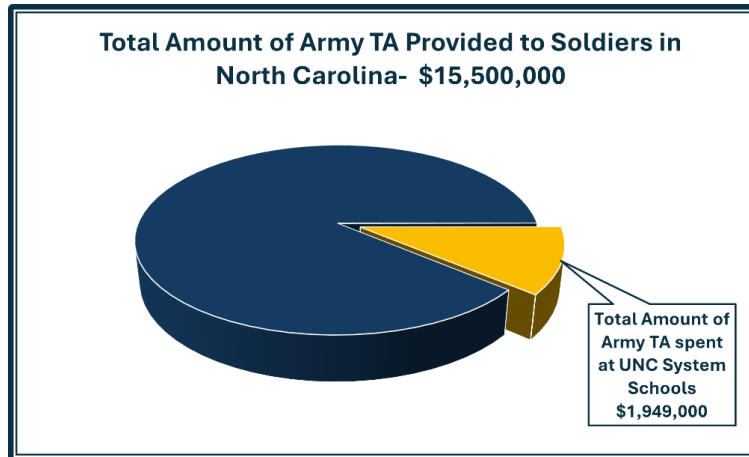
- The General Assembly could further grant the Board of Governors the ability, on a case-by-case basis, to allow universities to discount tuition for programs in which an employer has committed to invest in tuition assistance and/or scholarships to help cover the cost of tuition in that academic program.
- If granted such flexibility, the Board of Governors would then determine the approval process and which approvals would be granted, including a clear assessment of the benefits to the state, our students, and the constituent university.

QUESTIONS?

| | |
|--|--|
| Area: | Access; Affordability and Efficiency |
| Topic: | Discounted tuition for students using Military Tuition Assistance and employer-sponsored education benefits |
| Governance: | Provisions within G.S. 116-143 |
| Current Status: | The University is missing out on opportunities to serve more military-affiliated students utilizing Military Tuition Assistance and other working adults utilizing employer tuition benefits due to statutory restrictions on tuition discounting that put our constituent institutions at a disadvantage compared to out-of-state competitors. Targeted flexibility to discount tuition when certain conditions are met would create opportunity to generate additional partnerships between the military, employers, and constituent institutions. |
| Current Challenges: | <p>Working adults—including the large number of active-duty servicemembers stationed in North Carolina—need educational opportunities that are online, on-demand, and priced at or below the federally-established Military Tuition Assistance rate (\$250 per credit hour). In partnership with Project Kitty Hawk, North Carolina Central University, Appalachian State University, and East Carolina University currently offer the kinds of flexible, workforce-aligned programs that military-affiliated students seek. However, because these Project Kitty Hawk-powered programs are, at the General Assembly’s request, operated on a self-supporting basis and are not included in the enrollment funding model, tuition prices exceed the current Military Tuition Assistance rate.</p> <p>To ensure that Project Kitty Hawk can compete with out-of-state universities for military-affiliated students, the General Assembly could grant the Board of Governors the ability to provide discounted tuition to students using Military Tuition Assistance. Such flexibility would enable our constituent universities to become a top destination for active-duty personnel stationed in North Carolina, which is not the case today.</p> <p>Employer partnerships with universities, wherein current employees are offered tuition assistance from employers to enroll in and complete a degree program aligned with the employer’s needs, often also depend on the flexibility to discount tuition for those working learners. The General Assembly could therefore grant the Board of Governors the ability, on a case-by-case basis, to allow universities to discount tuition rates in particular degree and credential programs in which an employer has committed to invest in tuition assistance and/or scholarships to help cover the cost of tuition in that academic program. If granted such flexibility, the Board of Governors would then articulate the criteria under which such approvals would be granted and the process for securing those approvals, including a clear assessment of the benefits to the state, our students, and the constituent university.</p> |
| Proposed Action or proposed new statutory language: | <p>Amend G.S. 116-143:</p> <p><u>(f) Notwithstanding subsection (c) of this section, the Board of Governors of the University of North Carolina may provide discounted tuition to students under the following conditions:</u></p> <ol style="list-style-type: none"> <u>(1) The student pays for the discounted tuition, in whole or in part, with Military Tuition Assistance; or</u> <u>(2) The student is an employee enrolled in a program approved by the Board of Governors in which the student’s employer has committed to provide financial support to offset the cost of tuition and fees in the student’s degree or credential program.</u> <p><i>Note that this flexibility will not impact the enrollment funding model, as the revised model no longer bases state appropriation on tuition receipts.</i></p> |

In FY 2024, the Army spent approximately \$15.5m on tuition assistance for Soldiers **living in North Carolina** (primarily at Ft. Liberty and NC Army Reserve units).

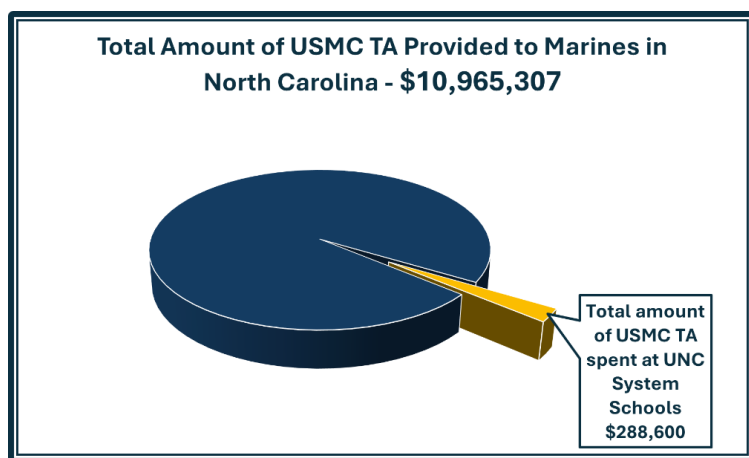
Of the \$15.5m spent on Army TA in FY 24, only **12.57%** was spent at UNC System Schools.



According to the Education Services Office at Joint Force Headquarters, the vast majority of soldiers in NC are attending either private, for-profit, or out-of-state schools. The primary reason for this is that these schools offer programs with tuition rates below the \$250 per credit hour TA cap.

In FY 2024, the US Marine Corps spent approximately \$10.9m on tuition assistance for Marines **living in North Carolina** (primarily at Camp Lejeune and MCAS Cherry Point).

Of the \$10.9m spent on USMC TA in FY 24, only **2.63%** was spent at UNC System Schools.



According to the Education Services Office for Camp Lejeune and MCAS Cherry Point, for the past 4 years, the 10 Institutions that receive the most USMC TA for Marines **living in NC** include **no** universities from the UNC System. UNC System schools are not even in the top 25 most popular IHLs for North Carolina's Marines. Like the Army, the primary reason for this is that private, for-profit, and out-of-state schools offer programs with tuition rates below the \$250 per credit hour TA cap.

In order for the UNC System to compete with private, for-profit, and out-of-state schools for military students **living in our own state**, it is imperative that our universities have the ability to offer tuition rates for active-duty service members that fall below the \$250 per credit hour tuition assistance cap.

AGENDA ITEM

- A-5. Preview of University of North Carolina System
Federal Policy Priorities for the 119th Congress Elizabeth Morra

| | |
|--------------------|---|
| Situation: | The University of North Carolina System vice president of federal relations will provide a preview of UNC System Federal Priorities for the 119 th Congress. |
| Background: | Elizabeth Morra will provide a preview of UNC System Federal Priorities for the 119 th Congress. |
| Assessment: | Presentation will be delivered by staff. |
| Action: | This item is for information only. |



FEDERAL UPDATE

Elizabeth Morra

January 29, 2025

UNC SYSTEM FEDERAL PRIORITIES FOR 119TH CONGRESS

- UNC System's commitment to expanding access, affordability, and student success:
 - Access and affordability: Tuition held flat for nine years
 - Student debt is falling
 - Strong ROI
 - Research powerhouse
 - Graduates contribute to N.C. economy



Key Priorities

- **Deregulation**
- **Federal Research and Competitiveness**
- **Campus-Based Aid**
- **Other Important Initiatives**
 - Pathfinder Airborne
 - Student Veteran Benefits
 - Historically Minority-Serving Institutions (HMSIs)
 - Project Kitty Hawk

Thank you/Questions

UNC SYSTEM FEDERAL PRIORITIES FOR 119th CONGRESS

The UNC System's commitment to expanding access, affordability, and student success

The UNC System is an economic engine for North Carolina – with 16 public universities from the mountains to the sea and one of the nation's best math and science high schools – all cultivating talent and driving innovation. This year, the UNC System's universities are serving more students than ever – nearly a quarter of a million people – delivering rigorous, affordable education and a remarkable return on investment to both graduates and the public. Bucking national trends, North Carolina's public universities are growing and thriving. Graduation rates are up, student debt is down, and long-term outcomes for graduates are stronger than ever.

Key facts:

- The UNC System is focused on access and affordability. There have been *no tuition increases* for North Carolina undergraduates for nine years. The state also provides generous financial aid to families who earn \$80,000 or less through the NEXT NC scholarship.
- The UNC System enrolls about 250,000 students, including 10,000 who transferred from the state's community colleges and 21,000 military-affiliated students.
- Debt is falling among UNC System graduates – 50 percent of North Carolina students graduated with federal student loan debt in 2024, compared to 61 percent five years ago. Meanwhile, four-year graduation rates are climbing and consistently surpass the national average.
- UNC degrees continue to deliver strong returns, according to a 2023 independent study. Graduates of North Carolina's public universities earn an average \$500,000 income premium compared to those who do not attend; and nearly \$1 million for those who earn advanced degrees.
- The same study found that nearly 90% of low-income graduates experience upward economic mobility, upholding the university's core promise of life-changing opportunity.
- The UNC System is a research powerhouse, bringing in \$2.2 billion in grants and funded research in 2023, advancing the frontiers of science and bolstering local economies.
- Each year, UNC institutions graduate thousands of engineers, health professionals, teachers, and other essential workers to meet the needs of a growing, complex economy in North Carolina and across the country.
- UNC Health operates 19 hospitals and an extensive health care network across the state, providing broad access to life-saving care.
- The UNC System serves the state in countless other ways – including PBS North Carolina, the North Carolina Arboretum, and the museums, planetariums, and sports and performance venues that enrich North Carolina's cultural life.

The importance of deregulation

- Regulation and oversight in higher education are important to ensuring accountability for federal dollars.
- Every year, however, new statutory and regulatory requirements are imposed on colleges, adding real costs at a time when institutions are being asked to tighten their belts.
- Congress and the Executive Branch should decide what is critical to federal oversight and taxpayers and then limit new reporting and related regulatory requirements to those areas, as overly burdensome reporting requirements only add to institutions' bottom lines – a particular hardship for smaller, under-resourced colleges.

Federal research is key to U.S. competitiveness

- **Innovation:** Sustained growth in public research funding is necessary to ensure that the United States retains its status as the global leader in innovative sectors such as artificial intelligence (AI), biotechnology, and cybersecurity, which help address the needs of North Carolina and the nation.
 - UNC System institutions rely on important partnerships with the nation's federal research agencies, including NIH, NSF, NASA, DOD, DOE, NOAA, and the USDA.
- **Research security:** UNC System institutions take research security seriously and are actively implementing controls to comply with federal disclosure requirements of various research collaborations.
 - Any new research security initiative should not become a hindrance to healthy research collaborations, or add overly burdensome reporting requirements, which can create financial hardships, particularly for smaller, under-resourced institutions.

Campus-based aid

- The UNC System will continue to deliver on the promise to provide affordable, accessible, and high-quality education to all North Carolinians with support from Congress on the following federal programs:
 - Nearly 70,000 UNC System students benefit from federal **Pell Grants**. The percentage of students relying on the grants ranges from 25% to as high as 65% on some UNC System campuses.
 - More than 12,400 UNC System students rely upon **Supplemental Education Opportunity Grants (SEOG)**, which benefit the neediest students.
 - More than 5,000 UNC System students receive funding from **Federal Work-Study (FWS)**.
 - UNC System students also benefit from **TRIO, GEAR UP, Graduate Assistance in Areas of National Need (GAAN), Student Success Completion and Basic Needs grants**.

Other important initiatives

- **Pathfinder Airborne Program**
 - UNC institutions continue to partner with the Army Futures Command and operational commands at Ft. Liberty, such as the XVIII Airborne Corps, to develop soldier-led innovations.
 - The UNC System seeks continued programmatic funding for this partnership, which has been consistently funded in the DoD appropriations bill for the last five years.
 - Five UNC System campuses are now engaged in Pathfinder Airborne projects (East Carolina University, NC Agricultural and Technical State University, NC State University, University of North Carolina at Chapel Hill, University of North Carolina at Charlotte).
- **Military student benefit systems**
 - The UNC System prioritizes efficient and effective delivery of benefits to a growing military-affiliated student body.
 - Congress should support legislation that makes a college degree more accessible to military-affiliated students, while resisting efforts that increase red tape and bureaucracy.
- **Historically Minority-Serving Institutions (HMSIs)**
 - The UNC System's five Historically Black Colleges and Universities (HBCUs) and one Native American-Serving Nontribal Institution (NASNTI), UNC Pembroke, make significant contributions to the state's economy through affordable academic offerings, research, and partnerships that serve the community and region.
 - Support funding for HBCUs and NASNTIs, as well as the new Department of Education research infrastructure program for minority-serving institutions.
- **Project Kitty Hawk**
 - To help address the state's current and future workforce challenges, the UNC System developed a first-of-its kind effort to bring the best practices of online program management into the public sector, launching Project Kitty Hawk to allow our universities to better serve working adults, including military-affiliated individuals.
 - Nearly 700 students are already enrolled in Project Kitty Hawk-powered programs that teach skills in high-demand fields that power North Carolina's economy, including cybersecurity, health care, and business.