

MEETING OF THE BOARD OF GOVERNORS Committee on Budget and Finance

September 11, 2024 at 9 a.m.
Via Videoconference and PBS North Carolina Livestream
UNC System Office
223 S West Street, Board Room (17th Floor)
Raleigh, North Carolina

AGENDA

A-1.	2025-26 Tuition and Fees Instructions	Jennifer Haygood
A-2.	Performance Funding Model	Jennifer Haygood
A-3.	2024-25 State Capital and Infrastructure Fund (SCIF) Repairs and Renovations (R&R) Allocations	Katherine Lynn
A-4.	Adjourn	



MEETING OF THE BOARD OF GOVERNORS Committee on Budget and Finance September 11, 2024

AGENDA ITEM

A-1. 2025-26 Tuition and Fees Instructions......Jennifer Haygood

Situation: The annual process for establishing tuition and fees begins with the senior vice president

for finance and administration issuing instructions to the institutions for submitting requests for consideration by the University of North Carolina Board of Governors. These instructions communicate the parameters that institutions must stay within when

developing their requests.

Background: G.S. 116-143 requires that the Board fix tuition and fees, not inconsistent with the

actions of the North Carolina General Assembly, at the constituent institutions of the

University of North Carolina System.

Assessment: The committee discussion will guide the instructions issued to the constituent

institutions, ensuring alignment with committee.

Action: This item is for information only.



2025-26 TUITION AND FEES INSTRUCTIONS

Board of Governors Committee on Budget and Finance

September 11, 2024



OUR STATE'S COMMITMENT TO AFFORDABILITY

Constitutional Mandate

"The General Assembly shall provide that the benefits of the University of North Carolina and other public institutions of higher education, as far as practicable, be extended to the people of the State free of expense."

- NC Constitution - Article IX, Section 9



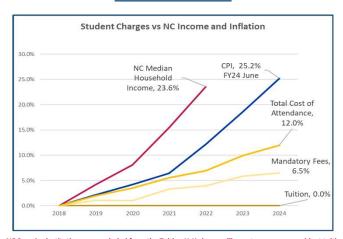
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Policy Actions to Address Affordability

- Bottom-Quartile Requirement for Resident Undergraduates
- 15% Cap on Need-Based Aid from Tuition Revenue
- Guaranteed (Fixed) Tuition Program
- Cap on Tuition at 12 Credit Hours
- 3% Statutory Cap on Mandatory Student Fee Increases
- Implementation of NC Promise (ECSU, FSU, UNCP, WCU)
- Strategic Plan Affordability Stretch Goal: Reduce student debt at graduation by 12.5% compared to inflationadjusted baseline







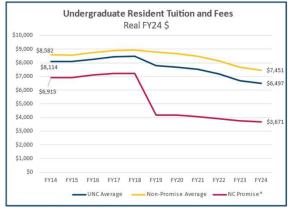
- The NC Promise institutions are excluded from the Tuition YOY change. The system average resident tuition decreased by 10.7% in FY19 due to NC Promise and will decrease by 3.2% in FY23 due the addition of FSU.
- Inflation is measured using the fiscal year average for the CPI-U (excluding food and energy).



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Resident Tuition & Fees (inflation-adjusted)

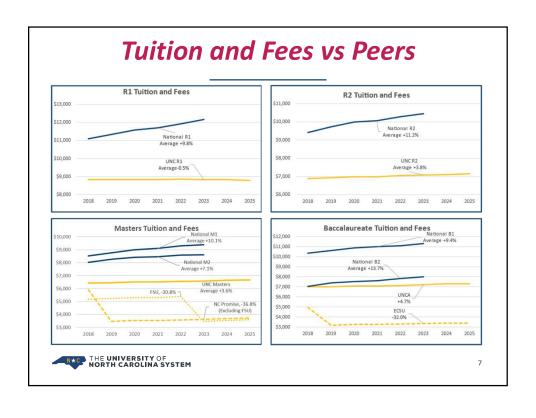
Real-dollar tuition and fee rates have fallen \$1,600 since FY14, including \$1,100 at non-Promise institutions.



- The NC Promise average excludes Fayetteville State University, which was added to the program in FY23.

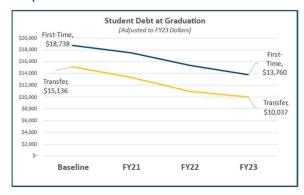
 In the NC Promise average excludes Fayetteville State University, which was added to the program in FY23.
- Inflation is measured using the fiscal year average for the CPI-U (excluding food and energy).





Reducing Student Debt

- Student Debt at Graduation fell by an average of 27% for first-time students and by an average of 34% for transfer students.
- Students that graduated in FY23 had an average debt savings of \$5,000 relative to their FY20 peers.



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2025-27 TUITION AND FEE INSTRUCTIONS

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Timeline for the Tuition and Fee Process

September	The BOG Committee on Budget & Finance discusses the guidance that will be provided to campuses for the upcoming tuition and fee-setting cycle.
September	Tuition and fee instructions, consistent with the Board's policy and discussed parameters, are sent to the institutions.
August through November	Institutions hold tuition and fee committee meetings to discuss potential rate increases. Committees are comprised of faculty, staff, and students. Student forums are held to discuss proposed rate changes with the student body. A student involvement certificate is required from each campus.
October through November	Institutions finalize tuition and fee proposals and submit to their Board of Trustees for approval.
Early December	Chancellors submit tuition and fee requests for the next year to the System Office.
December through January	A tuition and fee committee within the System Office is established with representatives from Finance, Academic Affairs, and Strategy and Policy divisions. The committee reviews tuition and fee requests.
January	Campus tuition and fee proposals are presented at the Board meeting. Tuition and fee detailed information is also provided to Board members after this meeting.
February	Board of Governors act on tuition and fee proposals for the upcoming year.



What is the Difference Between Tuition & Fees?

	Tuition	Fees
Allowable Uses	General academic & administrative operations of campuses	Only the limited, dedicated purpose for which the fee is charged
Resident vs. Nonresident Rates	Different	Same
Fund Type	General Fund	Trust Fund
	Tuition and state appropriations are the two primary sources of revenue for General Fund activities.	Fee-supported activities are primarily funded from fee revenues without any direct state appropriations.

State budget actions are an important factor in tuition and fee rate setting.



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2025-26 Tuition and Fees Instructions

Tuition	May an increase be proposed?
Undergraduate Resident	No
Undergraduate Nonresident	Yes, but proposals must justify both the need for the increase and why it is
Graduate Resident	not expected to negatively impact enrollment. Requests may not propose
Graduate Nonresident	using tuition revenue for financial aid.
Fees	May an increase be proposed?
Mandatory Fees (including debt service)	An increase may only be proposed if it is critical to maintaining core activities supported by the fee and must meet the fee review criteria on the subsequent slide. Notwithstanding to the above, increases may be proposed that are offset by a commensurate decrease to another fee. Total increases are subject to the 3% statutory cap.
Special Fees	An increase may only be proposed if it is critical to cover inflationary cost increases associated with an existing fee. Only well-justified proposals that meet the fee review criteria on the subsequent slide will be approved New fees may only be proposed for newly approved programs.
Application Fees	No

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Fee Review Criteria

Revenues

- Is the number of student FTE used to estimate FY26 revenues reasonable given current enrollment data?
- Is the amount of "Other Revenues" budgeted for FY26 reasonable given historic trends and any other known factors?

Expenditures

- Are expenditures increasing for reasons other than required legislative salary increases, benefit rate changes, and other reasonable inflationary adjustments?
- If so, is the rationale for the additional expenditures adequately justified and aligned with BOG priorities?

■ Fund Balance

- Is the fee expected to generate revenues that exceed expenditures?
- Does the fund balance exceed 6 months of annual expenditures? If so, is there a plan for using the fund balance in the future?



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Looking Ahead

- As State's financial position tightens, reliance on tuition revenue may increase.
- Before increasing student costs, campuses must show evidence of controlling costs.
- To be eligible to propose a resident undergraduate tuition increase in 2026-27, an institution must demonstrate it has completed a process that resulted in significant, strategic resource realignment.

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Undergraduate Tuition Considerations

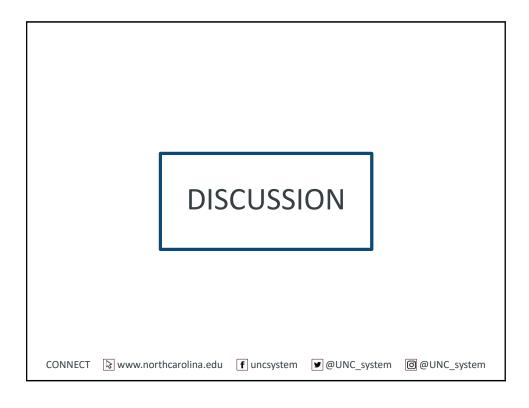
(UNC Policy Manual 1000.1)

- Availability of state general fund revenue to maintain quality and access
- Evidence of institutional efforts to manage costs through increases in productivity, budget flexibility, and/or efficiency improvements
- Impact of tuition and fee charges on student access
- Changes in various price and income indices
- Current level of student charges (including room & board)
- Student indebtedness levels
- Availability of financial aid and the amount of unmet need

Academic Program Review

(UNC Policy Manual 400.1, Section V(A))

 Campuses shall review all academic degree programs at least once every seven years to promote quality, efficiency, and productivity





MEETING OF THE BOARD OF GOVERNORS Committee on Budget and Finance September 11, 2024

AGENDA ITEM

A-2.	Performance Funding ModelJennifer	Haygood

Situation: The 2023-25 State budget priorities approved by the University of North Carolina Board of Governors included a request for recurring funds based on the performance component of the funding model. The 2023 Appropriations Act funded performance changes on a non-recurring basis, and the North Carolina House and North Carolina Senate budget proposals for FY 2025 included non-recurring funding for only a portion

of the amount requested by the Board.

Background: The University of North Carolina System uses a formula based on completed student credit hours to request and allocate enrollment funding to institutions on an annual basis. In October 2022, the Board of Governors approved incorporating a performance component into this model. The performance component was designed to change an institution's recurring base funding as its performance changes on Board-approved

time and with less debt.

Assessment: Given the North Carolina General Assembly is unlikely to fund performance funding at

the requested level, the Board of Governors should consider 1) how any FY 2025 performance funds should be allocated, if appropriated, and 2) how the model should

metrics, which focus on the goal of graduating more North Carolina undergraduates on

be revised for our Long Session budget request.

Action: This item is for discussion only.



PERFORMANCE FUNDING

Board of Governors Committee on Budget and Finance

September 11, 2024

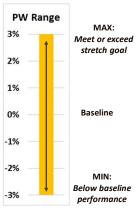
Why is Performance Funding Important?

- Prior to FY24, the funding model only incentivized enrollment growth
- The purpose of performance weighting is to:
 - Clearly connect funding to strategic goals
 - Create an incentive within the funding model to improve performance
 - Provide financial rewards (and risks) for focusing on student outcomes



• Each campus receives a performance weight based on how its performance Meet ar exceed. MAX: Meet ar exceed.

- weight based on how its performance compares to *its* baseline and stretch goals.
- Performance weight range = +/-3%
- If performance **improves**, recurring base funding **increases**.
- If performance **declines**, recurring base funding **decreases**.



- Enables campuses to earn additional funding even if enrollment is flat.
- An institution's funding is impacted only by its performance (not a "zero sum" design).



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2024 Short Session Enrollment Funding Request

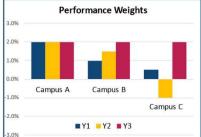
	2023 Enrollment			FY21		FY22		al Enrollmen
	Change		Pe	Performance		erformance	Funding	
App State	\$	2,525,277		329,047	\$	3,312,881	\$	6,167,204
ECU		(8,563,695)		2,565,835		1,709,901		(4,287,95
ECSU		(144,391)		427,592		(194,833)		88,36
FSU		2,695,822		239,530		1,033,288		3,968,64
N.C. A&T		2,406,306		1,629,206		536,450		4,571,96
NCCU		(1,284,857)		591,124		(88,126)		(781,85
NC State		3,648,455		7,508,272		2,615,789		13,772,51
UNCA		(1,402,954)		44,206		254,309		(1,104,43
UNC-CH		4,785,768		5,897,243		(345,806)		10,337,20
UNCC		2,882,702		5,699,671		1,006,070		9,588,44
UNCG		(149,566)		2,394,967		1,697,048		3,942,44
UNCP		(3,572,992)		1,481,679		(343,412)		(2,434,72
UNCW		1,060,265		2,303,427		606,145		3,969,83
UNCSA		(325,818)		483,710		556,868		714,75
WCU		(1,262,032)		1,172,862		1,386,605		1,297,43
WSSU		(2,807,466)		152,985		(674,908)		(3,329,38
NCSSM		83,756		•				83,75
Total	\$	574,578	\$	32,921,356	\$	13,068,267	\$	46,564,20

Why is Recurring Funding Important?

 Non-recurring funding prevents institutions from using performance funding on improvement strategies that require sustained investment.

 The uncertainty of non-recurring funding significantly diminishes the incentive to focus on improving student outcomes.

 Non-recurring funding for incremental, year-overyear progress does not incentivize institutions to improve and sustain performance as quickly as possible.





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Policy Concerns







COST

COMPLEXITY

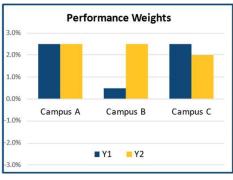
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Board Decision Points

- How should FY25 performance funding be allocated, if appropriated?
- How should the model be revised for our Long Session request?



FY25 Allocation Approaches



Option A: Allocate based on year-over-year change

Option B: Allocate based on pro-rata share of funding "earned" for combined FY24 and FY25

As Originally Designed										
	FY24	FY25	Total Biennium	YoY Change						
Campus A	\$250,000	\$250,000	\$500,000	\$0						
Campus B	\$50,000	\$250,000	\$300,000	\$200,000						
Campus C	\$250,000	\$200,000	\$450,000	-\$50,000						
Total	\$550,000	\$700,000	\$1,250,000	\$150,000						
				•						

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FY25 Allocation Approaches

					Option A:			Option B:
	F	Y24 Funding	F١	/25 Funding	Year-Over-Year		То	tal Biennium
Institution		(NR)		Request		Change		(Prorata)
App State	\$	329,047	\$	3,641,927	\$	3,312,881	\$	1,985,252
ECU		2,565,835		4,275,736	\$	1,709,901	\$	1,421,459
ECSU		427,592		232,758	\$	(194,833)	\$	(42,737)
FSU		239,530		1,272,818	\$	1,033,288	\$	641,872
N.C. A&T		1,629,206		2,165,656	\$	536,450	\$	582,454
NCCU		591,124		502,999	\$	(88,126)	\$	46,535
NC State		7,508,272		10,124,061	\$	2,615,789	\$	2,767,920
UNCA		44,206		298,515	\$	254,309	\$	155,533
UNC-CH		5,897,243		5,551,437	\$	(345,806)	\$	775,092
UNCC		5,699,671		6,705,740	\$	1,006,070	\$	1,530,251
UNCG		2,394,967		4,092,015	\$	1,697,048	\$	1,385,671
UNCP		1,481,679		1,138,267	\$	(343,412)	\$	45,236
UNCW		2,303,427		2,909,572	\$	606,145	\$	734,729
UNCSA		483,710		1,040,577	\$	556,868	\$	404,651
WCU		1,172,862		2,559,467	\$	1,386,605	\$	1,002,354
WSSU		152,985		(521,923)	\$	(674,908)	\$	(368,003)
Total	\$	32 921 356	\$	45 989 623	\$	13.068.267	\$	13.068.267

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Our Long Session Challenge

 How do we adapt the model to address policy concerns, while still incentivizing campus behavior?



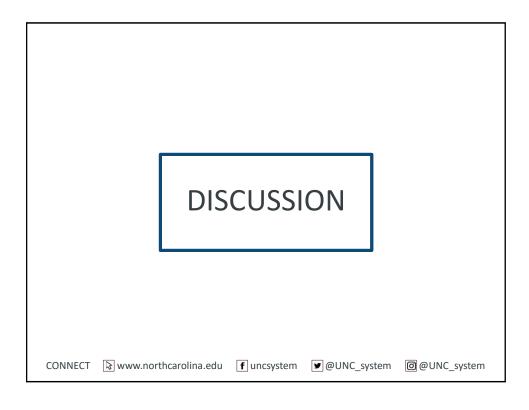


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Considerations for Revising the Model

- · Total amount of performance funding
 - Is the cost transparent, defensible, and sustainable from the General Assembly's perspective?
 - Is the amount sufficient to incentivize campus behavior?
 - Would the amount change over time? If so, how?
- Allocation of performance funding among institutions
 - Should all current metrics continue to be included in the revised model?
 - Are the model's incentives adequate to impact behavior?
 - What are the implications of total funding and performance varying at different rates?







MEETING OF THE BOARD OF GOVERNORS Committee on Budget and Finance September 11, 2024

AGENDA ITEM

Situation:

The 2023 Appropriations Act (S.L. 2023-134) authorized State Capital and Infrastructure Fund (SCIF) allocations for repairs and renovations (R&R) projects totaling \$924,856,700 and appropriated \$250 million in FY 2025. While the Act includes the specific projects to be funded from the SCIF R&R funding, the University of North Carolina Board of Governors determines the allocation of the SCIF R&R funds to the University of North Carolina System constituent institutions.

Background:

The Act includes an appropriation of \$250 million of FY 2024-25 SCIF R&R funds to fund construction for specific R&R projects at each institution. It is recommended that the Board approve \$67.23 million to be allocated as follows:

- \$17.23 million to fund the inflationary increases and the design and construction of specified projects
- \$50 million for maintenance R&R to be distributed in accordance with the approved R&R allocation model

The recommended allocations for specific maintenance R&R projects will be submitted at a future meeting and, upon approval, reported to the North Carolina Joint Legislative Oversight Committee on Capital Improvements and North Carolina General Assembly Fiscal Research Division.

It is also recommended that the Board approve increased project authorizations for SCIF major R&R inflationary costs consistent with the previously approved FY 2024-25 Capital Priorities.

Assessment:

It is recommended that the Board approve the allocation of the \$67.23 million of FY 2024-25 SCIF R&R funds as indicated on Attachments A and C and increased capital authorizations for SCIF major R&R inflationary cost increases as indicated on Attachment D.

Action:

This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda.

2024-25 State Capital and Infrastructure Fund (SCIF) Repairs and Renovations (R&R) Allocations

ISSUE OVERVIEW

The 2023 Appropriations Act (S.L. 2023-134) authorized State Capital and Infrastructure Fund (SCIF) allocations of \$250 million for FY 2024-25 specifically for the capital repairs and renovations (R&R) projects approved by the University of North Carolina Board of Governors.

It is recommended that \$17.23 million be approved to fund design and construction for specific major R&R projects. The specific major R&R projects to be funded and the recommended amounts are shown on **Attachment A**. For SCIF major R&R projects that are not fully funded, a future FY intended project allocation schedule is shown in **Attachment B**. The future FY intended allocation schedule indicates a proposed schedule for allocating future SCIF funding, but any future allocations are subject to the appropriation of SCIF funds for UNC R&R projects and Board approval of the UNC SCIF R&R to the specific projects.

Additionally, it is recommended that \$50 million of the FY 2024-25 UNC SCIF R&R funds be allocated to fund the maintenance R&R projects. The distribution of funds to each institution is shown on **Attachment C** and is in accordance with the R&R allocation model approved by the Board of Governors on September 20, 2019. The prioritized maintenance R&R project lists from each institution will be brought to the Board for approval at a future meeting. The Board is required to report to the North Carolina General Assembly Fiscal Research Division on the initial allocation of funding for specific repair and renovations projects prior to the expenditure of funds.

In summary, the recommendation for the allocation of FY 2024-25 SCIF R&R funds is:

Major R&R allocations\$17,230,000Maintenance R&R projects\$50,000,000TOTAL\$67,230,000

The allocation of the remaining \$182.77 million of FY 2024-25 SCIF R&R funds will be brought to the Board for consideration at a future meeting prior to the end of the fiscal year.

It is also recommended that the Board approve increases to the capital authority for selected SCIF major R&R projects on **Attachment D**. On February 29, 2024, the Board approved the FY 2024-25 capital priorities which included \$48.3 million for UNC major R&R inflationary increases. Because the FY2024-25 capital priorities were not enacted, the projects did not receive the inflationary increases and cannot complete design or begin construction without an increase in capital authorization. The allocations for the inflationary increases will be funded from future SCIF appropriations.

RECOMMENDATION

It is recommended that the Board of Governors approve the additional allocation of the FY 2024-25 SCIF R&R funds in the amount of \$67,230,000 and increased capital authorizations for SCIF major R&R inflationary cost increases as indicated on Attachment D.

Attachment A 2024-2025 CAPITAL BUDGET R&R ALLOCATION

MAJOR R&R/COMPREHENSIVE RENOVATION PROJECTS

Proposed for BOG Approval - September 11, 2024

Appalachian State University	Authorization	Authorization	Allocations	2022-23 Allocations	2023-24 Allocations	FY2024-25 Allocations
repaired that contains		/ delionization	7111000010113	rinocations	Amountons	71110000115
Wey Hall Envelope & Roof Repair	\$5,000,000		\$500,000	\$4,500,000		
Wey Hall Partial Renovation–Building Systems**	\$14,000,000		\$1,000,000	\$9,000,000	\$4,000,000	
Duncan Hall Renovation**	\$26,000,000		\$2,000,000	\$4,692,308	\$6,000,000	
Total	\$45,000,000	\$0	\$3,500,000	\$18,192,308	\$10,000,000	\$0
East Carolina University	45 000 000		45 000 000			
Brody High-Rise Code Compliance, Phase 2	\$6,000,000		\$6,000,000			
Main Campus-College Hill Drive Steam, Phase 3	\$2,500,000		\$2,500,000		ć=00.000	¢0.500.000
Whichard Building Comprehensive Renovation Speight Building Roof, Window, & Envelope Replacement	\$10,000,000 \$4,000,000		\$1,000,000	\$3,600,000	\$500,000	\$8,500,000
Chilled Water Extension to Whichard & Graham	\$6,475,000		\$400,000 \$6,475,000	\$3,600,000		
Main Campus-Relocate Steam & Condensate, Phase 1	\$5,000,000		\$5,000,000			
Health Science Building Envelope Infiltration Repairs	\$5,000,000		\$5,000,000			
Howell Science Building South	\$30,000,000		\$3,000,000		\$27,000,000	
Main Campus-Replace Electrical Sectionalizing Switches (7)-Phase	400,000,000	\$2,000,000	ψο,σσο,σσο		\$200,000	
Jenkins Art Roof and South Side Envelope Repairs		\$3,000,000			\$300,000	
Main Campus - Replace Condensate - Bate to Wright Steam		\$3,000,000			\$300,000	
Brody Upgrade HVAC Ground Floor and Replace AHU AC-3		\$3,500,000			\$350,000	
Minges Coliseum Replace Roof		\$3,250,000			\$325,000	
Main Campus Steam Plan Fuel Tank Farm Service Road, Tank and						
Fuel Pump Phase 3		\$5,000,000			\$500,000	
Total	\$68,975,000	\$19,750,000	\$29,375,000	\$3,600,000	\$29,475,000	\$8,500,000
Elizabeth City State University						
Repair Campus Main Switch	\$700,000		\$700,000			
Repair Campus Pump Station	\$650,000		\$650,000	4		
Infrastructure Upgrades–Water & Electrical, Phase 1	\$12,000,000		\$1,200,000	\$10,800,000		
Emergency Generator Power–Operations	\$4,900,000		\$4,900,000			
Emergency Generator Power–Residence Halls	\$2,100,000		\$2,100,000	¢4 000 000		
Campus-Wide Lockdown System	\$2,000,000		\$200,000	\$1,800,000 \$1,350,000		
Building Demolition (4 Buildings) Butler Residence Hall (Reallocate to New Dining Hall)	\$1,500,000 \$2,500,000	\$0	\$150,000 \$250,000	\$2,250,000		
Infrastructure Upgrades–Water & Electrical, Phase 2	\$27,000,000	Ş0	\$2,700,000	\$2,230,000	\$24,300,000	
Chancellor's Residence-Comprehensive Renovation	\$1,500,000		\$2,700,000		\$1,500,000	
Vaughan Center Renovation and Repairs	\$1,500,000	\$9,000,000	Ç.		\$900,000	
Johnson Hall HVAC and Dehumidification Installation		\$1,600,000			\$160,000	
Campus Accessibility Renovation (Phases I, II, and III)		\$13,000,000			\$1,300,000	
Total	\$54,850,000	\$23,600,000	\$12,850,000	\$16,200,000	\$28,160,000	\$0
Fayetteville State University						
Lyons Science Renovation	\$1,500,000		\$1,500,000			
Butler Renovation–(HVAC, Bldg. Envelope, Fire Alarm)	\$3,450,000		\$3,450,000			
A.B. Rosenthal Building–Targeted Renovation	\$10,000,000		\$1,000,000			
Campus-Wide Utility Infrastructure	\$9,950,000		\$995,000			
H.T. Chick–Targeted Renovation	\$9,500,000	40	\$950,000	40	40	40
Total North Carolina Agricultural and Technical State University	\$34,400,000	\$0	\$7,895,000	\$0	\$0	\$0
Carver Hall–Comprehensive Modernization, Phase 1 (reallocate						
portion to Marteena Hall Renovation)	\$9,700,000	\$188,716	\$970,000		-\$781,284	
Price Hall–Renovation, Phase 1 (scope reduced to roof	\$9,700,000	\$100,710	3970,000		-3/01,204	
replacement only, reallocate remaining portion to Marteena Hall						
Renovation)	\$8,000,000	\$1,899,246	\$800,000		\$1,099,246	
Marteena Hall Renovation	\$9,100,000	\$43,612,038	\$910,000		\$1,396,284	
Carver Hall–Comprehensive Modernization, Phase 2 (reallocate to	75,100,000	ψ 13,312,030	ŢJ10,000		71,330,204	
Marteena Hall Renovation)	\$10,400,000	\$0	\$1,040,000		-\$1,040,000	
Price Hall Renovation, Phase 2 (reallocation to Marteena Hall Renovation)	\$8,500,000	\$0	\$850,000		-\$850,000	
Upgrade Heating/Hot Water in Four Dormitories (Barbee, Morrison, Morrow, and VanStory)		\$4,966,000			\$496,600	

Attachment A

2024-2025 CAPITAL BUDGET R&R ALLOCATION MAJOR R&R/COMPREHENSIVE RENOVATION PROJECTS

Proposed for BOG Approval - September 11, 2024

	Original	Revised or				
	Capital	New Capital				
	Project	Project	2021-22	2022-23	2023-24	FY2024-25
North Carolina Acrienthural and Tachmical State University (cont.)	Authorization	Authorization	Allocations	Allocations	Allocations	Allocations
North Carolina Agricultural and Technical State University (cont.)						
Upgrade Heating/Hot Water in Curtis and Holland Dormitories		¢4.350.000			¢435 000	
and Williams Cafeteria	Ć45 700 000	\$4,250,000	Ć4 570 000	\$0	\$425,000	Ć.
Total	\$45,700,000	\$54,916,000	\$4,570,000	ŞU	\$745,846	\$(
North Carolina Central University	¢8.400.000		¢010.000			
Lee Biology Renovation	\$8,100,000		\$810,000 \$1,375,000			
Taylor Education Building Renovation Total	\$13,750,000			\$0	\$0	Ċ.
	\$21,850,000	ŞU	\$2,185,000	ŞU	ŞU	\$(
North Carolina School of Science and Mathematics	\$2,000,000		\$200,000		¢1 900 000	
Campus-Wide HVAC Renovations Chiller Replacement	\$2,000,000		\$200,000 \$300,000		\$1,800,000	
·	\$3,000,000		\$585,000		\$2,700,000	
Building Envelope Repairs	\$5,850,000		\$1,240,000		\$5,265,000	
Academic Commons & Dining Hall Renovation	\$12,400,000			ćo	¢0.765.000	Ċ(
Total	\$23,250,000	\$0	\$2,325,000	\$0	\$9,765,000	\$0
NC State University	¢4.000.000		¢400.000	¢2 C00 000		
Page Hall–Building Envelope Repairs & Plumbing Upgrades	\$4,000,000		\$400,000			
Scott Hall–HVAC Renovation	\$5,000,000		\$500,000			
Mann Hall–HVAC & Plumbing Renovation	\$10,000,000		\$1,000,000			
Kilgore Hall–HVAC Renovation	\$10,000,000		\$1,000,000			
North & Central Campus–Domestic Water Line Replacement	\$4,303,000		\$4,303,000			
Poe Hall–Fire Protection Systems	\$3,500,000		\$350,000	\$3,150,000		
Thomas Hall–HVAC Renovation	\$4,000,000		\$400,000			
111 Lampe Drive Renovation	\$42,000,000		\$4,200,000			
Dabney Hall*	\$60,000,000		\$30,000,000	\$30,000,000		
Polk Hall*	\$10,000,000		\$10,000,000			
Total			\$52,153,000	\$43,607,143	\$0	\$0
University of North Carolina Asheville						
Campus Safety Improvements, Access Control, Cameras	\$2,300,000		\$2,300,000			
Campus Roadway Repairs	\$4,400,000		\$4,400,000			
Lipinsky Renovation	\$10,000,000		\$1,000,000			
Underground Waterline Replacement - Phase 1	, , , , , , , , , , , , , , , , , , , ,	\$1,850,083	+ =/===/===		\$185,008	
Electrical Infrastructure Upgrade - Phase 1		\$2,868,250			\$286,825	
Total	\$16,700,000	\$4,718,333	\$7,700,000	\$0	\$471,833	\$0
University of North Carolina at Chapel Hill	4 = 0,1 0 0,000	Ţ ://: _c/ccc	41,100,000	7-	¥ 11 2,000	
Wilson Library–Means of Egress (Reallocate to Phillips Hall)	\$9,300,000	\$0	\$930,000	\$4,388,236	-\$5,318,236	
Swain Hall (Reallocate to Hamilton Hall)	\$5,800,000		\$580,000		-\$580,000	
Phillips Hall–1958 Central HVAC System	\$6,000,000		\$600,000		\$7,327,236	
Hamilton Hall–Central HVAC System	\$8,800,000		\$880,000		\$4,950,313	
Wilson Library—1953 Central HVAC System AHU 1 & 2 (Reallocate	\$0,000,000	721,000,000	7000,000		74,550,515	
to Hamilton Hall)	\$7,000,000	\$0	\$700,000	\$3,670,313	-\$4,370,313	
Wilson Library–1953 Central HVAC System AHU 3 (Reallocate	\$7,000,000	ŞU	\$700,000	\$5,670,515	-34,370,313	
•	¢4.000.000	ć570.000	¢400,000	ć2 407 000	¢2,000,000	
portion to Phillips Hall)	\$4,000,000		\$400,000	\$2,187,000	-\$2,009,000 \$0	\$(
Total	\$40,900,000	\$40,900,000	\$4,090,000	\$15,645,549	ŞU	Şt
University of North Carolina at Charlotte	\$10,000,000		¢1 000 000		\$9,000,000	
Atkins Library Tower–ADA & Elev.	\$10,000,000		\$1,000,000		000,000,66	
Smith–Replace HVAC & Controls, Envelope, Replace Roof	\$5,950,000		\$595,000		62 456 55	
Atkins Library Tower–Fire & Smoke Systems	\$3,840,000		\$384,000		\$3,456,000	
Woodward–Controls & Lab HVAC Modernization	\$2,700,000		\$2,700,000			
		ī	\$970,000			\$8,730,00
Friday–HVAC, Controls & Electrical Upgrade	\$9,700,000					
Friday–HVAC, Controls & Electrical Upgrade Cameron–Second Floor Renovation	\$9,700,000 \$19,100,000		\$1,910,000	\$17,190,000		
Friday-HVAC, Controls & Electrical Upgrade						
Friday–HVAC, Controls & Electrical Upgrade Cameron–Second Floor Renovation	\$19,100,000		\$1,910,000		\$1,400,000	
Friday–HVAC, Controls & Electrical Upgrade Cameron–Second Floor Renovation Burson–Renovation	\$19,100,000		\$1,910,000		\$1,400,000 \$400,000	

Attachment A 2024-2025 CAPITAL BUDGET R&R ALLOCATION MAJOR R&R/COMPREHENSIVE RENOVATION PROJECTS

Proposed for BOG Approval - September 11, 2024

		Original	Revised or				
		Capital	New Capital				
		Project	Project	2021-22	2022-23	2023-24	FY2024-25
		Authorization	Authorization	Allocations	Allocations	Allocations	Allocations
University of North Carolina at Greensboro							
Coleman–Fire Alarm Replacement		\$2,440,000		\$2,440,000			
Steam Distribution Replacement, Phase IV-B		\$1,550,000		\$1,550,000			
Campus Chiller Water Infrastructure & Equip. Improvements	**	\$13,803,000		\$1,040,000		\$12,763,000	
Jackson Library–Renovation/Addition**		\$98,100,000		\$8,100,000		\$89,747,591	
Campus Chilled Water Infrastructure and Equipment							
Improvements - Phase 2			\$5,726,250			\$572,625	
Campus Steam & Condensate Infrastructure Improvements			\$16,330,438			\$1,633,044	
Campus Elevator Replacements, Renovations, and Upgrades		-	\$3,757,056			\$375,706	
	Total	\$115,893,000	\$25,813,744	\$13,130,000	\$0	\$105,091,965	\$0
University of North Carolina at Pembroke		64.050.055		64 350 355			
Jacobs Hall–Demolition/Site Restoration		\$1,250,000		\$1,250,000			
Campus Roof Replacements		\$1,500,000		\$1,500,000			
Campus Safety & Regional Emergency Response Center		\$4,480,000		\$448,000			
Business Administration Renovation		\$12,500,000	40	\$1,250,000	40	40	4.0
LINIC Cobool of the Auto	Total	\$19,730,000	\$0	\$4,448,000	\$0	\$0	\$0
<u>UNC School of the Arts</u> Stevens Center–Roof, Water Intrusion, Bldg. Envelope		\$4,800,000		\$480,000	\$4,320,000		
Gray Building–Roof, Bldg. Envelope, HVAC, Fire Suppression		\$3,350,000		\$3,350,000	\$4,320,000		
Performance Place/Workplace/WPV–Roof Replacements		\$3,330,000		\$2,435,000			
Stevens Center Renovation, Phase 1		\$2,433,000		\$2,500,000		¢33 F00 000	
•		\$25,000,000	ć2 002 FF4	\$2,500,000		\$22,500,000	
Kenan Drive Utilities and Resurfacing			\$2,003,554			\$200,355	
Design & Production BAS Upgrade/HVAC/Boiler/Fire Alarm			\$4,000,000			\$400,000	
Campus Entrance Stream Restoration	Total	\$35,585,000	\$2,000,000 \$0	\$8,765,000	\$4,320,000	\$200,000 \$23,300,355	\$0
University of North Carolina Wilmington	Total	733,383,000	50	30,703,000	74,320,000	723,300,333	70
Coastal Marine Studies–Plumbing, Mech., Elec. Renovation		\$9,930,000		\$993,000		\$8,937,000	
Randall Library Renovation & Expansion		\$56,000,000		\$8,425,000	\$47,575,000	\$8,557,000	
Randali Library Renovation & Expansion	Total	\$65,930,000	\$0	\$9,418,000	\$47,575,000	\$8,937,000	\$0
Western Carolina University		+ + + + + + + + + + + + + + + + + + + 	40	ψο, :20,000	\$ 1.7,07.0,000	ψο,σοι,σοσ	7.5
Killian Building–HVAC Upgrades/Window Replacement		\$3,570,000		\$3,570,000			
Reid Building–Roof Replacement		\$2,520,000		\$2,520,000			
Moore Building—Abatement, Demo. & Struct. Improvements		\$7,100,000		\$710,000			
Moore Building-Infrastructure & Accessibility		\$4,200,000		\$420,000	\$3,780,000		
Moore Building Renovation		\$15,000,000		\$1,500,000	\$13,500,000		
Campus-Wide - Centralized Fire Alarm Reporting Upgrade		, -,,	\$3,000,000	, ,,	, -,,	\$300,000	
1 3 13	Total	\$32,390,000	\$0	\$8,720,000	\$23,670,000	\$300,000	\$0
Winston-Salem State University							
Hauser Hall Renovations–Restore the Core		\$7,500,000		\$750,000			
Hauser Hall–Renovation, Phase 2		\$9,500,000		\$950,000			
	Total	\$17,000,000	\$0	\$1,700,000	\$0	\$0	\$0
PBS North Carolina							
Tower Lighting/FAA Markers/Tower Elev. Repair		\$2,200,000		\$2,200,000			
Bryan Center–Replace HVAC Air Handler & Controls		\$2,707,000		\$2,707,000			
Bryan Center–Chiller & Cooling Tower Replacement		\$1,120,000		\$1,120,000			
	Total	\$6,027,000	\$0	\$6,027,000	\$0	\$0	\$0
North Carolina Arboretum						_	
				64 000 000		\$0	
Infrastructure Restoration & Road Projects		\$1,000,000		\$1,000,000			
	Total	\$1,000,000 \$1,000,000	\$0	\$1,000,000 \$1,000,000 \$60,000,000	\$0 \$60,000,000	\$0 \$50,000,000	\$0,000,000

^{*} Funds are allocated for the repairs and renovations at Dabney Hall and Polk Hall in accordance with Section 40.1.(c2).

Projects in blue are fully funded.

Funds or portion of funds for projects in red are reallocated.

 $Projects\ in\ italics\ were\ not\ included\ in\ the\ 2021\ Budget\ Act\ and\ are\ additional\ R\&R\ projects.$

^{**}Project authorization adjusted to include inflationary increase.

Attachment B FUTURE FY INTENDED PROJECT ALLOCATION SCHEDULE MAJOR R&R/COMPREHENSIVE RENOVATION PROJECTS

For information only

It is the intent of the University of North Carolina Board of Governors to fund capital improvement projects on a cash flow basis and to plan for future project funding based upon projected availability of funds from the State Capital and Infrastructure Fund (SCIF) and proposed project milestones. Nothing in the intended allocation schedule shall be construed to allocate funds or as an obligation of the Board to allocate funds for the projects listed in the future years. The following schedule lists UNC SCIF capital improvement projects that will begin or be completed in fiscal years beyond FY2023-24 and indicates the estimated amounts of UNC SCIF R&R needed for completion of those projects.

	Capital Project	Previous	Additional		
	Authorization	Allocations	FY24-25	FY25-26	FY26-27
Appalachian State University	Authorization	Anocations	112425	1123 20	1120 27
Duncan Hall Renovation	\$26,000,000	\$12,692,308	\$13,307,692		
Total		\$12,692,308	\$13,307,692	\$0	\$0
East Carolina University	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Main Campus - Replace Electrical Sectionalizing Switches (7) -					
Phase I	\$2,000,000	\$200,000	\$1,800,000		
Jenkins Art Roof and South Side Envelope Repairs	\$3,000,000	\$300,000	\$2,700,000		
Main Campus - Replace Condensate - Bate to Wright Steam	, =,===,===	, ,	, , ,		
Tunnel	\$3,000,000	\$300,000	\$2,700,000		
Brody Upgrade HVAC Ground Floor and Replace AHU AC-3	\$3,500,000	\$350,000	\$3,150,000		
Minges Coliseum Replace Roof	\$3,250,000	\$325,000	\$2,925,000		
Main Campus Steam Plan Fuel Tank Farm Service Road, Tank	, , , , , , , , ,	, , , , , , , ,	, ,, ,, ,, ,,		
and Fuel Pump Phase 3	\$5,000,000	\$500,000		\$4,500,000	
Total		\$1,975,000	\$13,275,000	\$4,500,000	\$0
Elizabeth City State University		, , , , , , , , , , , , , , , , , , , ,			
Vaughan Center Renovation and Repairs	\$9,000,000	\$900,000	\$8,100,000		
Johnson Hall HVAC and Dehumidification Installation	\$1,600,000	\$160,000	\$1,440,000		
Campus Accessibility Renovation (Phases I, II, and III)	\$13,000,000	\$1,300,000	\$6,000,000	\$5,700,000	
Total		\$2,360,000	\$15,540,000	\$5,700,000	\$0
Fayetteville State University					
A.B. Rosenthal Building-Targeted Renovation	\$10,000,000	\$1,000,000	\$4,000,000	\$5,000,000	
Campus-Wide Utility Infrastructure	\$9,950,000	\$995,000	\$4,000,000	\$4,955,000	
H.T. Chick–Targeted Renovation	\$9,500,000	\$950,000	\$4,550,000	\$4,000,000	
Total	\$29,450,000	\$2,945,000	\$12,550,000	\$13,955,000	\$0
North Carolina Agricultural and Technical State University					
Marteena Hall Renovation	\$43,612,038	\$910,000		\$11,305,754	\$30,000,000
Upgrade Heating/Hot Water in Four Dormitories (Barbee,					
Morrison, Morrow, and VanStory)	\$4,966,000	\$496,600	\$4,469,400		
Upgrade Heating/Hot Water in Curtis and Holland					
Dormitories and Williams Cafeteria	\$4,250,000	\$425,000	\$3,825,000		
Tota	\$52,828,038	\$1,831,600	\$8,294,400	\$11,305,754	\$30,000,000
North Carolina Central University					
Lee Biology Renovation	\$8,100,000	\$810,000	\$2,000,000	\$5,290,000	
Taylor Education Building Renovation	\$13,750,000	\$1,375,000	\$3,375,000	\$9,000,000	
Tota	\$21,850,000	\$2,185,000	\$5,375,000	\$14,290,000	\$0
North Carolina School of Science and Mathematics					
Academic Commons & Dining Hall Renovation	\$12,400,000	\$1,240,000	\$2,160,000	\$9,000,000	
Total	\$12,400,000	\$1,240,000	\$2,160,000	\$9,000,000	\$0
NC State University					
Scott Hall–HVAC Renovation	\$5,000,000	\$500,000	\$4,500,000		
Mann Hall-HVAC & Plumbing Renovation	\$10,000,000	\$7,857,143	\$2,142,857		
Kilgore Hall–HVAC Renovation	\$10,000,000	\$1,000,000	\$9,000,000		
Thomas Hall–HVAC Renovation	\$4,000,000	\$400,000	\$3,600,000		
111 Lampe Drive Renovation	\$42,000,000	\$4,200,000	\$15,800,000	\$22,000,000	
Total	\$71,000,000	\$13,957,143	\$35,042,857	\$22,000,000	\$0

Attachment B FUTURE FY INTENDED PROJECT ALLOCATION SCHEDULE MAJOR R&R/COMPREHENSIVE RENOVATION PROJECTS

For information only

It is the intent of the University of North Carolina Board of Governors to fund capital improvement projects on a cash flow basis and to plan for future project funding based upon projected availability of funds from the State Capital and Infrastructure Fund (SCIF) and proposed project milestones. Nothing in the intended allocation schedule shall be construed to allocate funds or as an obligation of the Board to allocate funds for the projects listed in the future years. The following schedule lists UNC SCIF capital improvement projects that will begin or be completed in fiscal years beyond FY2023-24 and indicates the estimated amounts of UNC SCIF R&R needed for completion of those projects.

	Capital				
	Project	Previous	Additional		
	Authorization	Allocations	FY24-25	FY25-26	FY26-27
University of North Carolina Asheville	Authorization	Anocations	1124 25	1123 20	112027
Lipinsky Renovation	\$10,000,000	\$1,000,000		\$9,000,000	
Underground Waterline Replacement - Phase 1	\$1,850,083	\$185,008	\$1,665,075	\$3,000,000	
Electrical Infrastructure Upgrade - Phase 1	\$2,868,250	\$286,825	\$2,581,425		
Tota		\$1,471,833	\$4,246,500	\$9,000,000	\$0
University of North Carolina at Chapel Hill	ψ±1,7 ±0,000	ψ <u>1</u>) 17 <u>1</u>)000	ψ 1,2 10,300	φοροσοροσο	Ψ
Phillips Hall–1958 Central HVAC System	\$18,722,000	\$13,327,236	\$3,350,968	\$2,043,796	\$0
Hamilton Hall–Central HVAC System	\$21,600,000	\$5,830,313	\$5,000,000	\$10,769,687	\$0
Tota		\$19,157,549	\$8,350,968	\$12,813,483	\$0
University of North Carolina at Charlotte	\$40,322,000	\$15,157, 5 45	40,330,300	712,013,403	70
Smith–Replace HVAC & Controls, Envelope, Replace Roof	\$5,950,000	\$595,000	\$5,355,000		
Burson–Renovation	\$25,900,000	\$2,590,000	\$8,000,000	\$15,310,000	
Chiller/Condenser Water System Renewal	\$14,000,000	\$1,400,000	\$3,000,000	\$9,600,000	
Stormwater Master Plan Implementation Phase 2	\$4,000,000	\$400,000	\$3,600,000	\$5,000,000	
Tota		\$4,985,000	\$16,355,000	\$24,910,000	\$0
University of North Carolina at Greensboro	Ş45,050,000	Ş - ,565,666	710,333,000	724,510,000	70
Jackson Library–Renovation/Addition	\$98,100,000	\$97,847,591	\$252,409		
Campus Chilled Water Infrastructure and Equipment	398,100,000	357,047,351	\$232,409		
Improvements - Phase 2	ĆE 726 250	¢572.625	\$5,153,625		
Campus Steam & Condensate Infrastructure Improvements	\$5,726,250 \$16,330,438	\$572,625 \$1,633,044	\$8,000,000	¢6 607 204	
Campus Elevator Replacements, Renovations, and Upgrades	\$3,757,056	\$1,633,044	\$3,381,350	\$6,697,394	
Tota				\$6.607.204	\$0
University of North Carolina at Pembroke	\$123,913,744	\$100,428,965	\$16,787,384	\$6,697,394	ŞU
Campus Safety & Regional Emergency Response Center	\$4,480,000	\$448,000	¢4.022.000		
Business Administration Renovation			\$4,032,000	¢0,000,000	
Business Administration Renovation Tota	\$12,500,000	\$1,250,000	\$2,250,000	\$9,000,000	\$0
UNC School of the Arts	\$16,980,000	\$1,698,000	\$6,282,000	\$9,000,000	Şυ
<u> </u>	ć2 002 FF4	¢200.255	ć1 002 100		
Kenan Drive Utilities and Resurfacing Design & Production BAS Upgrade/HVAC/Boiler/Fire Alarm	\$2,003,554 \$4,000,000	\$200,355	\$1,803,199 \$3,600,000		
Campus Entrance Stream Restoration	\$2,000,000	\$400,000 \$200,000	\$1,800,000		
				\$0	\$0
Tota	\$8,003,554	\$800,355	\$7,203,199	ŞU	ŞU
Western Carolina University Compus Wide Controlined Fire Marm Reporting Ungrade	\$3,000,000	¢200.000	¢2.700.000		
Campus-Wide - Centralized Fire Alarm Reporting Upgrade	. , ,	\$300,000	\$2,700,000	ćo	ćo
Tota	\$3,000,000	\$300,000	\$2,700,000	\$0	\$0
Winston-Salem State University	67.500.000	6750.000	¢6.750.000		
Hauser Hall Renovations—Restore the Core	\$7,500,000	\$750,000	\$6,750,000		
Hauser Hall–Renovation, Phase 2	\$9,500,000	\$950,000	\$8,550,000	40	40
Tota	\$17,000,000 TOTAL INTENDE	\$1,700,000	\$15,300,000	\$0	\$0
	\$182,770,000	\$143,171,631	\$30,000,000		
	\$50,000,000	\$56,828,369	\$50,000,000		
OTHE	\$17,230,000	\$0	\$120,000,000		
	\$250,000,000	\$200,000,000	\$200,000,000		

Projects in italics were not included in the 2021 Budget Act and are additional R&R projects.

Attachment C UNC System FY2024-25 R&R Allocation

\$50,000,000	Total Allocation						
Institution	Base Model				12.5% GSF 12.5% # of Bldgs	%	
	Gross Square Footage (GSF)	Adjustment for Building Condition	# of Bldgs	# of Students (Fall 2023) ²	Available Resources ³	25% Condition 25% # of FTE 25% Avail. Res.	Allocation
ASU	2,356,870	3,234,703	39	20,356	\$19,902,434	\$2,547,886	5.1%
ECU	4,324,411	5,738,309	100	23,602	\$57,489,180	\$3,689,266	7.4%
ECSU	700,287	851,729	26	1,927	\$33,428,639	\$2,000,000	4.0%
FSU	813,963	1,161,237	27	5,886	\$52,381,759	\$2,000,000	4.0%
N.C. A&T	2,365,952	3,281,513	64	13,012	\$9,526,625	\$2,463,052	4.9%
NCCU	1,369,834	1,483,945	34	7,264	\$9,503,090	\$2,000,000	4.0%
NC State	9,292,132	13,005,491	325	34,169	\$47,367,077	\$7,624,848	15.2%
UNCA	894,047	1,341,127	21	2,721	\$6,841,546	\$2,000,000	4.0%
UNC-CH	10,720,434	16,056,723	166	30,127	\$100,936,830	\$6,190,696	12.4%
UNCC	3,622,024	5,787,584	50	27,730	\$33,109,664	\$3,350,782	6.7%
UNCG	2,720,087	3,879,706	55	15,988	\$17,789,902	\$2,595,269	5.2%
UNCP	1,266,513	2,005,272	30	6,478	\$7,704,642	\$2,000,000	4.0%
UNCW	1,908,539	1,910,211	48	16,285	\$13,960,704	\$2,288,201	4.6%
UNCSA	815,069	915,715	31	1,069	\$13,790,063	\$2,000,000	4.0%
wcu	1,790,878	2,009,364	30	10,546	\$6,270,800	\$2,000,000	4.0%
WSSU	1,034,382	1,250,915	25	4,480	\$5,886,500	\$2,000,000	4.0%
NCSSM	442,877	442,877	8	980	\$13,257,013	\$2,000,000	4.0%
Total	46,438,299	64,356,421	1,079	222,620	\$449,146,468	\$48,750,000	97.5%
System Reserve ¹						\$1,250,000	2.5%
System Total						\$50,000,000	100.0%

Notes: ¹ System Office, PBS-NC, and NC Arboretum will be addressed from reserve balance.

² # Students is based on Full-Time Equivalent (Fall 2023), including undergraduate and graduate students, degree-seeking only, and excludes fully online student enrollment

³ Available Resources includes Change in F&A Fund Balance (Revenues less Expenses) + Carryforward (2.5%) + Infrastructure Fee Revenue + R&R-Related Capital Earmarks (all items budgeted in SCIF or otherwise) - System-approved reductions

Attachment D

UNC Major R&R Inflationary Cost Increases							
Institution	Project Title	Current Project Authorization	Requested Increase	Requested Project Authorization			
East Carolina University	Howell Building South Renovation ¹	\$37,000,000	\$2,500,000	\$39,500,000			
Fayetteville State University	A.B. Rosenthal Building-Targeted Renovation	\$10,000,000	\$3,037,585	\$13,037,585			
Fayetteville State University	H.T. Chick-Targeted Renovation	\$9,500,000	\$2,768,385	\$12,268,385			
UNC Charlotte	Burson Renovation and Expansion ²	\$55,900,000	\$12,000,000	\$67,900,000			
UNC Wilmington	Coastal Marine Studies Renovation	\$9,930,000	\$5,024,524	\$14,954,524			
Western Carolina University	Historic Moore Building ³	\$35,500,000	\$16,700,000	\$52,200,000			
Winston-Salem State University	Hauser Hall Renovations-Restore the Core and Phase 2	\$17,000,000	\$5,100,000	\$22,100,000			
NC School of Science and Math	Chiller Replacement - Durham	\$3,000,000	\$1,250,000	\$4,250,000			

\$48,380,494

¹ Includes \$7 million of non-appropriated funds.

² Includes \$30 million of Engineering NC's Future funding.

³ Includes \$9.2 million of direct SCIF appropriated funds for associated infrastructure.