



MEETING OF THE BOARD OF GOVERNORS
Committee on Budget and Finance

February 17, 2021 at 9:00 a.m.
Via Videoconference and PBS NC Live Stream
University of North Carolina System Office
Center for School Leadership Development, Board Room
Chapel Hill, North Carolina

AGENDA

- A-1. Approval of the January 20, 2021 and February 9, 2021 MinutesJames L. Holmes, Jr.
 - a. Regular Meeting of the Committee on Budget and Finance (January 20, 2021)
 - b. Special Meeting of the Committee on Budget and Finance (February 9, 2021)

- A-2. Authorization of Tuition for 2021-22.....Jennifer Haygood

- A-3. Authorization of Fees for 2021-22..... Jennifer Haygood

- A-4. General Fund Update.....Jennifer Haygood

- A-5. 2021-23 Base Budget.....Jennifer Haygood

- A-6. 2021-23 Capital PrioritiesJennifer Haygood

- A-7. Capital Improvement Project..... Katherine Lynn

- A-8. Other BusinessJames L. Holmes, Jr.
 - a. Task Force on Pricing, Flexibility, and Affordability Update

- A-9. Adjourn

Additional Information Available:

A-4. Monthly General Fund Budget Report



DRAFT MINUTES

January 20, 2021 at 10:00 a.m.
Via Videoconference and UNC-TV Live Stream
University of North Carolina System Office
Center for School Leadership Development, Board Room
Chapel Hill, North Carolina

This meeting of the Committee on Budget and Finance was presided over by Chair James L. Holmes, Jr. The following committee members, constituting a quorum, were present in person, by video, or phone: W. Marty Kotis, III, J. Alex Mitchell, and Wendy Floyd Murphy. The following committee member was absent: Michael Williford.

Chancellors participating via videoconference were Sheri Everts, Kevin Guskiewicz, and Randy Woodson. Staff members present included Jennifer Haygood, Katherine Lynn, and others from the UNC System Office.

1. Call to Order and Approval of OPEN Session Minutes (Item A-1)

Chair James L. Holmes, Jr. called the meeting to order at 10:00 a.m., on January 20, 2021, and called for a motion to approve the open session minutes of December 17, 2020, for the regular meeting of the Committee on Budget and Finance.

MOTION: Resolved, that the Committee on Budget and Finance approve the open session minutes of December 17, 2020, for the regular meeting of the Committee on Budget and Finance, as distributed.

Motion: J. Alex Mitchell

Motion: Carried

Roll Call Vote	
Holmes	Yes
Kotis	Yes
Mitchell	Yes
Murphy	Yes
Williford	Absent

2. Council of Student Body Presidents Discussion on Student Activities Fee (Item A-2)

The committee had a robust discussion on the Student Activities Fee with Board member Isaiah Green, Ms. Melanie Flowers (NC State University), Mr. Ryan Collins (UNC-Chapel Hill) and other members of the Council of Student Body Presidents within the UNC System.

3. Discussion: 2021-22 Tuition and Fee Proposals (A-3)

Senior Vice President for Finance and Administration Jennifer Haygood previewed the 2021-22 tuition and fee proposals submitted by the UNC System institutions. Chair Holmes asked committee members and other Board members to review the proposals in great detail and send any questions to him directly. He asked the System Office staff to coordinate with the campuses to obtain answers to any questions prior to the February meeting.

4. Discussion: Campus Security Fee (Item A-4)

Chair Holmes reminded the committee of why the Campus Security Fee was first implemented. Ms. Haygood stated that the \$30 Campus Security Fee was established at the end of a 2015-16 task force study. She outlined the uses of the fee revenue but clarified it is not the expectation that all expenditure categories are fully supported by this fee. The committee discussed needs surrounding law enforcement salaries, training, and protective equipment. After much discussion, the committee approved a motion to increase the current \$30 fee to \$60, subject to the three-percent mandatory fee increase cap and directed staff to include this increase in the materials to be voted on in February.

MOTION: Resolved, that the Committee on Budget and Finance approve an increase of \$30 to the campus security fee, subject to the three-percent cap, and directed staff to incorporate the increase in the 2021-22 fee authorization item to be voted on in February.

Motion: James L. Holmes, Jr

Motion carried

Roll Call Vote	
Holmes	Yes
Kotis	Yes
Mitchell	Yes
Murphy	Yes
Williford	Absent

5. General Fund Update (Item A-5)

Ms. Haygood explained to the committee that the Office of the State Controller's General Fund report ending December 30, 2020, had not been released. As a result, she presented the November 30, 2020 information, which showed that General Fund revenues were \$60.7 million through November 2020, or 3.6 percent above November 2019 levels, and tax revenue growth was up over prior year levels. General Fund revenues exceeded appropriation expenditures through the end of November 2020.

6. Federal Stimulus Update (Item A-6)

Ms. Haygood shared with the committee an update of the federal stimulus. The 2021 Consolidated Appropriations Act [H.R. 133], signed into law on December 27, 2020, provided over \$287 million to the UNC

System institutions, not including previous CARES Act or new funding for HBCU/HMSIs. Institutions will receive approximately \$198 million in flexible institutional aid and \$90 million for emergency student financial aid.

7. 2021-23 Budget Priorities Update (Item A-7)

Ms. Haygood reminded the committee that the Board approved the UNC System 2021-23 Budget Priorities in November 2020. She presented the final details of the request, including enrollment funding amounts for individual institutions not available in November, revised building reserve numbers, and additional information on the four budget priorities.

8. Non-Appropriated Capital Improvement Project – University of North Carolina Wilmington

Senior Associate Vice President for Finance and Capital Planning Katherine Lynn presented a request by the University of North Carolina Wilmington for a non-appropriated (self-liquidating) capital improvement project. UNC Wilmington requested approval of a \$9.75 million project for Walton Drive Student Village Recreation Fields and Facilities. The funding would be from debt service fees. Upon approval by the Board, the project would be submitted for legislative approval.

MOTION: Resolved, that the Committee on Budget and Finance approve the request for UNC Wilmington’s non-appropriated capital improvement project and recommend it to the full Board of Governors for a vote through the consent agenda.

Motion: Wendy Floyd Murphy

Motion carried

Roll Call Vote	
Holmes	Yes
Kotis	Yes
Mitchell	Yes
Murphy	Yes
Williford	Absent

9. Capital Improvement Project – North Carolina A&T State University (Item A-9)

Ms. Lynn presented a request by North Carolina A&T State University for a new capital improvement project. The project is for Dudley Hall Renovations, totaling \$1 million, which will be funded by federal grants, donations, and gifts.

MOTION: Resolved, that the Committee on Budget and Finance approve the request for a capital improvement project at N.C. A&T State University and recommend it to the full Board of Governors for a vote through the consent agenda.

Motion: W. Marty Kotis, III

Motion carried

Roll Call Vote	
Holmes	Yes
Kotis	Yes
Mitchell	Yes
Murphy	Yes
Williford	Absent

10. Other Business (A-10)

Due to the shortness of time, Mrs. Murphy will provide an update of the Task Force on Pricing, Flexibility, and Affordability during the February meeting.

There being no further business and without objection, the meeting adjourned at 11:56 a.m.

Michael Williford, Secretary



DRAFT MINUTES

February 9, 2021 at 3:00 p.m.
Via Videoconference and PBS NC Stream
University of North Carolina System Office
Center for School Leadership Development, CSLD Room 128
Chapel Hill, North Carolina

This meeting of the Committee on Budget and Finance was presided over by Chair James L. Holmes, Jr. The following committee members, constituting a quorum, were present in person, by video, or phone: W. Marty Kotis, III, J. Alex Mitchell, and Wendy Floyd Murphy. The following committee member was absent: Michael Williford.

J. Alex Mitchell joined the meeting at 3:05 p.m.

Chancellors participating via videoconference were Sheri Everts, Kevin Guskiewicz, and Randy Woodson. Staff members present included Jennifer Haygood, Katherine Lynn, and others from the UNC System Office.

1. Discussion: 2021-22 Tuition and Fee Proposals (A-1)

Chair James L. Holmes, Jr. called the meeting to order at 3:00 p.m., on February 9, 2021.

Chair Holmes reminded all members of the committee that the meeting would be conducted pursuant to the provisions of the Open Meetings Act. The law requires that all votes be taken by a roll-call vote. The chair also reminded committee members of their duty under the State Government Ethics Act to avoid conflicts of interest and appearances of conflict of interest. The chair asked if there were any conflicts or appearances of a conflict with respect to any matter coming before the committee. No members identified any conflicts at the time.

At the last meeting, the chair requested from members to send feedback, questions, or concerns about the tuition and fee proposals.

Senior Vice President for Finance and Administration Jennifer Haygood briefly reviewed the 2021-23 tuition and fee proposals and addressed the concerns of the members. After a robust conversation, the committee indicated that all questions had been answered.

2. Other Business (A-2)

Chair Holmes recapped the last meeting by noting the discussion and the committee approved a motion to increase the current \$30 campus security fee to \$60, subject to any adjustments needed due to the three percent statutory cap on fee increases and directed staff to incorporate the increase in the 2021-22 fee authorization item that would be considered by the full Board at its next meeting.

Due to feedback from chancellors, and given the current economic climate, the chair suggested that the committee delay action on the proposal to increase the campus security fee until additional information was available.

Mr. Kotis made a motion to move forward with the proposal.

MOTION: Resolved, that the Committee on Budget and Finance approve to move forward to increase the current \$30 campus security fee to \$60, subject to any adjustments needed due to the three percent statutory cap on fee increases and directed staff to incorporate the increase in the 2021-22 fee and recommend it to the full Board of Governors for a vote.

Motion W. Marty Kotis, III

Second: James. L. Holmes, Jr.

The committee had further discussion.

Mr. Kotis amended his motion.

MOTION: Resolved, that the Committee on Budget and Finance approve the amended motion to reflect in the Board’s 2021 fee authorization materials a \$30 campus security fee increase for most campuses with the exception of ECU \$22, UNCC \$4, UNCG \$24, WSSU \$1, and ECSU \$0 and then make up that fee the following year to reflect the full \$30 increase. and recommend it to the full Board of Governors for a vote.

Motion W. Marty Kotis, III

Motion: carried

Roll Call Vote	
Holmes	Yes
Kotis	Yes
Mitchell	Yes
Murphy	Yes
Williford	Absent

There being no further business and without objection, the meeting adjourned at 3:37 p.m.

Michael Williford, Secretary



AGENDA ITEM

A-2. Authorization of Tuition for 2021-22.....Jennifer Haygood

Situation: Tuition rates for undergraduate and graduate students, including professional schools, are recommended for approval.

Background: G.S. 116-143 requires that the Board of Governors of the University of North Carolina System fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the UNC System. The 2016 General Assembly enacted a new guaranteed tuition program that fixes tuition rates for those first-time, full-time resident undergraduates and new transfer students who remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2021-22 will only apply to the cohort of students who enroll in the fall of 2021.

Assessment: The universities have submitted 2021-22 tuition proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.

A-2. Authorization of Tuition for 2021-22

The following RESOLUTION for the 2021-22 academic year reflects the tuition increases proposed by the institutions. The Board of Governors recommended no increases for resident students due to the COVID-19 pandemic. Several institutions are requesting increases to nonresident rates.

The 2016 General Assembly enacted a guaranteed tuition program that fixes tuition rates for first-time full-time resident undergraduates and transfer students that remain continuously enrolled for eight consecutive semesters or the equivalent number of remaining semesters for transfer students. Resident undergraduate tuition rates for 2021-22 will only apply to the cohort of students that enroll in the fall of 2021. The chancellors and their boards of trustees requested tuition rate increases for students consistent with legislative and UNC System Office guidelines.

RESOLUTION AUTHORIZING TUITION

WHEREAS, G.S. 116-143 requires that the Board of Governors of the University of North Carolina System shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the UNC System constituent institutions.

NOW, THEREFORE, BE IT RESOLVED, that, effective with the Fall Term of 2021, the constituent institutions are authorized to charge and collect the following tuition rates.

I. 2021-22 Tuition Rates

In accordance with legislative and UNC System Office guidelines, institutions submitted tuition and fee proposals for 2021-22. The tuition amounts for all programs are shown on pages 3 through 9.

A. *Increases in Tuition for Professional Schools*

Three universities are proposing graduate professional school tuition increases for 2021-22. The rates require Board of Governors approval.

North Carolina A & T State University

Master of Accountancy – \$2,000 for nonresidents

N.C. A&T requests a tuition increase of \$2,000 for nonresidents for the Master of Accountancy program. The revenue generated would support marketing/recruitment initiatives and graduate assistantships.

Joint Master of Social Work (with UNCG) – reduction of \$374.13 for nonresidents

Joint Ph.D. of Social Work (with UNCG) – reduction of \$374.13 for nonresidents

N.C. A&T requests a tuition decrease of \$374.13 for nonresidents in the Joint Master and Joint Ph.D. in Social Work programs in order to match the rate at UNCG and maintain a competitive position in recruitment. Students will have access to activities and services regardless of university home base. A reduction in operating expenses will be necessary to absorb the decreased revenue.

UNC-Chapel Hill

School of Law: Juris Doctor (J.D.) – \$2,500 for nonresidents (new students only)

UNC-Chapel Hill requests an increase of \$2,500 for graduate nonresident students in the J.D. program. This increase is in addition to the \$566 proposed for all graduate nonresidents. The revenue generated would fund faculty recruitment and retention, student support services, and scholarships.

UNC Greensboro

MS-Sustainability and Environment – new established rates – \$7,019, residents/\$20,737, nonresidents

UNC Greensboro is requesting to establish tuition rates as shown above for the new Master of Science in Sustainability and Environment program approved by the Board of Governors in the spring of 2020. The tuition revenue generated would support program administration costs, professional development, advertising, and graduate assistant stipends.

B. 2021-22 Increases in Regular Tuition Rates

Institution		N.C. Residents		Nonresidents	
		From	To	From	To
North Carolina State University	<i>UG</i>	6,535.00	6,535.00	26,654.00	27,320.00
	<i>Grad</i>	9,095.00	9,095.00	26,421.00	27,082.00
College of Veterinary Medicine					
D.V.M. Candidate	<i>Grad</i>	17,039.00	17,039.00	45,080.00	45,741.00
Veterinary Graduate	<i>Grad</i>	9,095.00	9,095.00	26,421.00	27,082.00
Institute for Advanced Analytics					
Master of Advanced Analytics	<i>Grad</i>	19,095.00	19,095.00	36,421.00	37,082.00
College of Management					
Master of Accounting	<i>Grad</i>	22,157.00	22,157.00	39,421.00	40,082.00
Master of Business Admin.	<i>Grad</i>	23,220.00	23,220.00	41,031.00	41,692.00
Master of Global Luxury & Management	<i>Grad</i>	23,220.00	23,220.00	41,031.00	41,692.00
College of Design					
Bachelor of Architecture (5th year)	<i>UG</i>	7,935.00	7,935.00	28,054.00	28,720.00
Master of Architecture	<i>Grad</i>	10,495.00	10,495.00	27,821.00	28,482.00
Master of Landscape Architecture	<i>Grad</i>	10,495.00	10,495.00	27,821.00	28,482.00
Master of Art and Design	<i>Grad</i>	10,495.00	10,495.00	27,821.00	28,482.00
Master of Graphic Design	<i>Grad</i>	10,495.00	10,495.00	27,821.00	28,482.00
Master of Industrial Design	<i>Grad</i>	10,495.00	10,495.00	27,821.00	28,482.00
Doctorate of Design	<i>Grad</i>	13,095.00	13,095.00	30,421.00	31,082.00
College of Engineering					
MS in Chemical Engineering	<i>Grad</i>	11,495.00	11,495.00	28,821.00	29,482.00
MS in Computer Engineering	<i>Grad</i>	13,895.00	13,895.00	31,221.00	31,882.00
MS in Electrical Engineering	<i>Grad</i>	13,895.00	13,895.00	31,221.00	31,882.00
MS in Electric Power Systems Engineering	<i>Grad</i>	13,895.00	13,895.00	31,221.00	31,882.00
Joint Department (NC State & UNC-CH) of					
Biomedical Engineering - MS Train	<i>Grad</i>	13,395.00	13,395.00	30,721.00	31,382.00
MS in Computer Networking (CSC & ECE)	<i>Grad</i>	13,895.00	13,895.00	31,221.00	31,882.00
Master of Computer Science	<i>Grad</i>	14,695.00	14,695.00	32,021.00	32,682.00
MS in Computer Science	<i>Grad</i>	14,695.00	14,695.00	32,021.00	32,682.00
College of Sciences					
Master of Financial Mathematics	<i>Grad</i>	19,095.00	19,095.00	36,421.00	37,082.00
UNC-Chapel Hill	<i>UG</i>	7,019.00	7,019.00	34,198.00	34,882.00
Returning UG Student					
(continuously enrolled since 2017-18)	<i>UG</i>			33,889.00	34,567.00
	<i>Grad</i>	10,552.00	10,552.00	28,278.00	28,844.00
School of Business					
Master of Accounting (includes summer)	<i>Grad</i>	41,711.00	41,711.00	62,117.00	62,683.00
MBA	<i>Grad</i>	48,051.00	48,051.00	63,174.00	63,740.00
Receipts-Supported Business Programs:					
MAC Online (15 months)	<i>Grad</i>	69,425.00	69,425.00	69,425.00	69,425.00
MBA for Execs. Evening (24 mos.)	<i>Grad</i>	88,608.00	88,608.00	88,608.00	88,608.00
MBA for Execs. Weekend (20 mos.)	<i>Grad</i>	119,305.00	119,305.00	119,305.00	119,305.00
MBA @ UNC (24 mos./online)	<i>Grad</i>	125,589.00	125,589.00	125,589.00	125,589.00
Graduate School/Sch. of Info. & Lib. Science					
PSM in Biomedical Health Informatics	<i>Grad</i>	16,802.00	16,802.00	34,528.00	35,094.00

B. 2021-22 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC-Chapel Hill (continued)					
Graduate School					
PSM in Toxicology	<i>Grad</i>	18,552.00	18,552.00	36,278.00	36,844.00
Sch. of Journalism and Media	<i>Grad</i>	13,135.00	13,135.00	29,702.00	30,268.00
MA Media & Communication	<i>Grad</i>	14,885.00	14,885.00	31,452.00	32,018.00
School of Law					
Juris Doctor - new students	<i>Grad</i>	21,141.00	21,141.00	38,287.00	41,353.00
Juris Doctor - returning students	<i>Grad</i>	21,141.00	21,141.00	38,287.00	38,853.00
International LLM	<i>Grad</i>		N/A	44,314.00	44,880.00
School of Education					
Master of Arts in Teaching	<i>Grad</i>	11,552.00	11,552.00	29,278.00	29,844.00
Master in School Administration	<i>Grad</i>	11,552.00	11,552.00	29,278.00	29,844.00
Master in Educational Innovation, Technology & Entrepreneurship	<i>Grad</i>	18,552.00	18,552.00	36,278.00	36,844.00
School of Government (MPA)	<i>Grad</i>	11,552.00	11,552.00	29,278.00	29,844.00
MPA @ UNC (27 months-receipts supported)	<i>Grad</i>	54,405.00	54,405.00	54,405.00	54,405.00
School of Info. & Library Science					
MS in Information Science	<i>Grad</i>	14,052.00	14,052.00	31,778.00	32,344.00
MS in Library Science	<i>Grad</i>	14,052.00	14,052.00	31,778.00	32,344.00
Post Masters Certificate	<i>Grad</i>	16,552.00	16,552.00	34,278.00	34,844.00
PSM in Digital Curation	<i>Grad</i>	18,712.00	18,712.00	37,458.00	38,024.00
School of Social Work (MSW)	<i>Grad</i>	14,602.00	14,602.00	32,578.00	33,144.00
<i>Health Affairs</i>					
School of Pharmacy					
Pharm D	<i>Grad</i>	22,387.00	22,387.00	44,948.00	45,514.00
School of Nursing	<i>UG</i>	7,019.00	7,019.00	34,198.00	34,882.00
MS in Nursing	<i>Grad</i>	17,352.00	17,352.00	35,078.00	35,644.00
Post Masters of Science in Nursing	<i>Grad</i>	17,352.00	17,352.00	35,078.00	35,644.00
Doctor of Nursing Practice	<i>Grad</i>	17,352.00	17,352.00	35,078.00	35,644.00
School of Public Health	<i>UG</i>	7,019.00	7,019.00	34,198.00	34,882.00
	<i>Grad</i>	11,418.00	11,418.00	28,387.00	28,953.00
Master of Public Health	<i>Grad</i>	18,418.00	18,418.00	35,387.00	35,953.00
MS in Public Health	<i>Grad</i>	18,418.00	18,418.00	35,387.00	35,953.00
Master of Healthcare Administration	<i>Grad</i>	18,418.00	18,418.00	35,387.00	35,953.00
MS in Environmental Engineering	<i>Grad</i>	12,618.00	12,618.00	29,587.00	30,153.00
DrPH	<i>Grad</i>	16,418.00	16,418.00	33,387.00	33,953.00
School of Dentistry					
D.D.S.	<i>Grad</i>	35,609.00	35,609.00	62,124.00	62,690.00
ASPID (receipts supported)	<i>Grad</i>	115,000.00	115,000.00	115,000.00	115,000.00
Dental Hygiene	<i>UG</i>	7,019.00	7,019.00	34,198.00	34,882.00
Dental Graduate (except Oral and Craniofacial Biomedicine)	<i>Grad</i>	12,153.00	12,153.00	30,000.00	30,566.00
Dental MS Programs (except Oral and Craniofacial Biomedicine & Dental Hygiene)	<i>Grad</i>	16,609.00	16,609.00	35,124.00	35,690.00
MS in Dental Hygiene	<i>Grad</i>	14,353.00	14,353.00	32,200.00	32,766.00
Oral & Craniofacial Biomedicine (MS & PhD)	<i>Grad</i>	10,552.00	10,552.00	28,278.00	28,844.00

B. 2021-22 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC-Chapel Hill (continued)					
School of Medicine					
M.D.	<i>Grad</i>	32,746.00	32,746.00	60,140.00	60,706.00
MS-Train (Joint Dept. of BME with NC State)	<i>Grad</i>	14,852.00	14,852.00	32,578.00	33,144.00
Medical Technology	<i>UG</i>	7,019.00	7,019.00	34,198.00	34,882.00
School of Medicine/Allied Health Sciences					
Master of Clinical Laboratory Science	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
Master of Radiologic Science	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
Doctor of Audiology	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
Doctor of Physical Therapy - Entry Level	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
Post-Prof. Transitional-Doctorate					
Physical Therapy	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
MS in Occupational Therapy	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
MS in Clinical Rehabilitation and Mental					
Health Counseling	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
MS in Speech-Language Pathology	<i>Grad</i>	18,402.00	18,402.00	36,128.00	36,694.00
Physician Assistant (includes summer)	<i>Grad</i>	28,359.00	28,359.00	50,874.00	51,440.00
East Carolina University	<i>UG</i>	4,452.00	4,452.00	20,729.00	20,729.00
	<i>Grad</i>	4,749.00	4,749.00	17,898.00	17,898.00
Master of Business Admin.	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Master of Science in Accounting	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Business Analytics Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Hospitality Management Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Management Info. Systems Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Marketing Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Project Management Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Supply Change Management Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
MS in Sustainable Tourism & Hospitality	<i>Grad</i>	4,749.00	4,749.00	17,898.00	17,898.00
Sustainable Tourism Certificate	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
MS in Athletic Training	<i>Grad</i>	4,749.00	4,749.00	17,898.00	17,898.00
School of Dental Medicine	<i>Grad</i>	29,944.00	29,944.00		N/A
School of Medicine	<i>Grad</i>	20,252.00	20,252.00	48,649.00	48,649.00
Master of Public Health	<i>Grad</i>	6,549.00	6,549.00	19,698.00	19,698.00
MS in Communication Science & Disorders	<i>Grad</i>	7,749.00	7,749.00	20,898.00	20,898.00
MS in Nursing	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Post Masters of Science in Nursing	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Doctor of Nursing	<i>Grad</i>	6,999.00	6,999.00	20,148.00	20,148.00
Doctor of Nursing Practice	<i>Grad</i>	7,799.00	7,799.00	20,948.00	20,948.00
MS in Occupational Therapy	<i>Grad</i>	6,149.00	6,149.00	19,298.00	19,298.00
Master of Social Work	<i>Grad</i>	5,361.00	5,361.00	18,510.00	18,510.00
Doctor of Audiology	<i>Grad</i>	7,149.00	7,149.00	20,298.00	20,298.00
Doctor of Physical Therapy	<i>Grad</i>	6,829.00	6,829.00	19,978.00	19,978.00
Physician Assistant	<i>Grad</i>	8,686.00	8,686.00	21,835.00	21,835.00
Doctor of Philosophy in Communication					
Sciences & Disorders	<i>Grad</i>	7,149.00	7,149.00	20,298.00	20,298.00

B. 2021-22 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
N.C. A&T State University	<i>UG</i>	3,540.00	3,540.00	17,050.00	17,050.00
	<i>Grad</i>	4,745.00	4,745.00	17,545.00	17,545.00
Master of Accountancy	<i>Grad</i>	4,745.00	4,745.00	17,545.00	19,545.00
Master of Business Administration	<i>Grad</i>	7,745.00	7,745.00	20,150.00	20,150.00
Joint School of Nanoscience and Nanoengineering with UNCG	<i>Grad</i>	5,219.00	5,219.00	18,937.00	18,937.00
Joint Masters in Social Work with UNCG	<i>Grad</i>	5,219.00	5,219.00	18,937.00	18,562.87
Joint Ph.D. in Social Work with UNCG	<i>Grad</i>	5,219.00	5,219.00	18,937.00	18,562.87
UNC Charlotte	<i>UG</i>	3,812.00	3,812.00	17,246.00	17,246.00
	<i>Grad</i>	4,337.00	4,337.00	17,771.00	17,771.00
College of Business					
Master of Accountancy	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Master of Business Administration	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Doctor in Business Administration	<i>Grad</i>	25,337.00	25,337.00	38,771.00	38,771.00
MS in Management	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Business Foundations Certificate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Business Analytics Certificate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Entrepreneurship & Innovation Certificate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
MBA Plus Certificate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
MS in Economics	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Applied Econometrics Certificate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
MS in Mathematical Finance	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
MS in Real Estate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
Real Estate & Financial Devel. Certificate	<i>Grad</i>	10,337.00	10,337.00	23,771.00	23,771.00
College of Arts & Architecture					
Master of Architecture	<i>Grad</i>	6,087.00	6,087.00	19,521.00	19,521.00
MS in Architecture	<i>Grad</i>	4,337.00	4,337.00	17,771.00	17,771.00
Master of Urban Design	<i>Grad</i>	6,087.00	6,087.00	19,521.00	19,521.00
College of Business and the College of Computing and Informatics					
PSM in Data Science & Business Analytics	<i>Grad</i>	11,337.00	11,337.00	24,771.00	24,771.00
Data Science Business Analytics Certificate	<i>Grad</i>	11,337.00	11,337.00	24,771.00	24,771.00
College of Computing and Informatics					
MS in Computer Science	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
MS in Information Technology	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
MS in Cyber Security	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Network Security Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Secure Software Development Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Bioinformatics Applications Certificate	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
Bioinformatics Technology Certificate	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
PSM in Bioinformatics	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
Advanced Databases & Knowledge Discovery Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Game Design & Development Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Management of Information Technology Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Information Security & Privacy Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00
Human-Computer Interaction Certificate	<i>Grad</i>	8,337.00	8,337.00	21,771.00	21,771.00

B. 2021-22 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents		
		From	To	From	To	
UNC Charlotte (continued)						
College of Health and Human Services						
	Master of Health Administration	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
	Master of Public Health	<i>Grad</i>	4,937.00	4,937.00	18,371.00	18,371.00
	MS in Respiratory Care	<i>Grad</i>	5,337.00	5,337.00	18,771.00	18,771.00
	MS in Nursing (excludes MSN Anesthesia track)	<i>Grad</i>	5,537.00	5,537.00	18,971.00	18,971.00
	Nursing Post-Masters Certificate	<i>Grad</i>	5,537.00	5,537.00	18,971.00	18,971.00
	Advanced Practice RN Post-Masters Cert.	<i>Grad</i>	5,537.00	5,537.00	18,971.00	18,971.00
	Doctor of Nursing Practice	<i>Grad</i>	9,137.00	9,137.00	22,571.00	22,571.00
	PhD of Public Health Sciences	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	PSM of Health Informatics	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
	Public Health Core Concepts Certificate	<i>Grad</i>	4,937.00	4,937.00	18,371.00	18,371.00
	Community Health Certificate	<i>Grad</i>	4,937.00	4,937.00	18,371.00	18,371.00
	Health Informatics Certificate	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
	Master of Social Work	<i>Grad</i>	4,337.00	4,337.00	17,771.00	17,771.00
	Ph.D. in Health Services Research	<i>Grad</i>	4,337.00	4,337.00	17,771.00	17,771.00
College of Engineering						
	Master of Fire Protection & Admin.	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	MS in Engineering	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	MS in Civil Engineering	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	Ph.D. in Civil Engineering	<i>Grad</i>	4,337.00	4,337.00	17,771.00	17,771.00
	MS in Electrical Engineering	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	MS in Mechanical Engineering	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	MS in Engineering Management	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	MS in Construction & Facilities Mgmt.	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	MS in Applied Energy & Electromechanical Systems	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	Ph.D. in Infrastructure & Envir. Systems	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	PhD in Electrical Engineering	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
	PhD in Mechanical Engineering	<i>Grad</i>	6,137.00	6,137.00	19,571.00	19,571.00
College of Liberal Arts & Sciences						
	Master of Industrial/Organizational Psychology	<i>Grad</i>	6,737.00	6,737.00	20,171.00	20,171.00
	Biotechnology Certificate	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
	Biomedical Sciences Certificate	<i>Grad</i>	7,037.00	7,037.00	20,471.00	20,471.00
UNC Greensboro						
		<i>UG</i>	4,422.00	4,422.00	19,581.00	19,581.00
		<i>Grad</i>	5,219.00	5,219.00	18,937.00	18,937.00
School of Business & Economics						
	MS in Accounting	<i>Grad</i>	9,779.00	9,779.00	23,497.00	23,497.00
	MA in Applied Economics	<i>Grad</i>	6,659.00	6,659.00	20,377.00	20,377.00
	Master of Business Administration	<i>Grad</i>	9,779.00	9,779.00	23,497.00	23,497.00
	Doctor of Business Administration	<i>Grad</i>	8,819.00	8,819.00	22,537.00	22,537.00
	MS in Athletic Training	<i>Grad</i>	8,819.00	8,819.00	22,537.00	22,537.00
	MS in Consumer, Apparel, and Retail Studies	<i>Grad</i>	8,099.00	8,099.00	21,817.00	21,817.00
	MS in Information Technology and Management	<i>Grad</i>	9,779.00	9,779.00	23,497.00	23,497.00
	MS in International Business	<i>Grad</i>	8,819.00	8,819.00	22,537.00	22,537.00

B. 2021-22 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents	
		From	To	From	To
UNC Greensboro (continued)					
College of Arts and Sciences					
MS in Sustainability and Environment	<i>Grad</i>	New	7,019.00	New	20,737.00
School of Education					
MS in Counseling	<i>Grad</i>	5,939.00	5,939.00	19,657.00	19,657.00
MS in Counseling and Educational Specialist (dual degree)	<i>Grad</i>	5,939.00	5,939.00	19,657.00	19,657.00
PhD in Counseling and Counselor Education	<i>Grad</i>	5,939.00	5,939.00	19,657.00	19,657.00
Master of Library Information Studies	<i>Grad</i>	5,579.00	5,579.00	19,297.00	19,297.00
Graduate School					
MS in Informatics and Analytics	<i>Grad</i>	7,919.00	7,919.00	21,637.00	21,637.00
School of Health and Human Services					
MA in Comm. Science and Disorders	<i>Grad</i>	8,039.00	8,039.00	21,757.00	21,757.00
MS in Genetic Counseling	<i>Grad</i>	7,775.00	7,775.00	21,493.00	21,493.00
Master in Kinesiology/Concentration in Sport Psychology	<i>Grad</i>	8,819.00	8,819.00	22,537.00	22,537.00
Post-Bacc Certificate - Dietetic Internship	<i>Grad</i>	8,819.00	8,819.00	22,537.00	22,537.00
School of Nursing					
Doctor of Nursing Practice	<i>Grad</i>	8,219.00	8,219.00	21,937.00	21,937.00
UNC Wilmington					
	<i>UG</i>	4,443.00	4,443.00	18,508.00	18,508.00
	<i>Grad</i>	4,719.00	4,719.00	18,548.00	18,548.00
School of Business					
MS in Accountancy	<i>Grad</i>	9,530.85	9,530.85	23,320.08	23,320.08
Master of Business Administration	<i>Grad</i>	6,919.00	6,919.00	20,748.00	20,748.00
Executive MBA (online)	<i>Grad</i>	8,460.36	8,460.36	22,289.36	22,289.36
Business Foundations Certificate	<i>Grad</i>	8,460.36	8,460.36	22,289.36	22,289.36
MS in Computer Science & Info. Systems	<i>Grad</i>	4,899.00	4,899.00	18,728.00	18,728.00
MS in Finance and Investment Mgmt.	<i>Grad</i>	9,819.00	9,819.00	23,648.00	23,648.00
MS in Business Analytics	<i>Grad</i>	9,819.00	9,819.00	23,648.00	23,648.00
College of Arts and Sciences					
MA in Filmmaking	<i>Grad</i>	8,594.00	8,594.00	22,423.00	22,423.00
MS in Data Science	<i>Grad</i>	5,719.00	5,719.00	19,548.00	19,548.00
MA-Integrated Marketing Communication	<i>Grad</i>	5,739.00	5,739.00	19,568.00	19,568.00
Master of Public Administration	<i>Grad</i>	6,698.00	6,698.00	20,527.00	20,527.00
Executive Master of Public Admin. (online)	<i>Grad</i>	6,698.00	6,698.00	20,527.00	20,527.00
College of Health and Human Services					
Doctor of Nursing Practice	<i>Grad</i>	6,059.00	6,059.00	19,888.00	19,888.00
Appalachian State University					
	<i>UG</i>	4,242.00	4,242.00	19,049.00	19,849.00
	<i>Grad</i>	4,839.00	4,839.00	18,271.00	19,849.00
MS in Accounting	<i>Grad</i>	8,439.00	8,439.00	21,871.00	23,449.00
Master of Business Admin.	<i>Grad</i>	8,439.00	8,439.00	21,871.00	23,449.00
MS in Applied Data Analytics	<i>Grad</i>	8,439.00	8,439.00	21,871.00	23,449.00
MS in Athletic Training	<i>Grad</i>	6,839.00	6,839.00	20,271.00	21,849.00
Master of Health Administration	<i>Grad</i>	7,839.00	7,839.00	21,271.00	22,849.00
Fayetteville State University					
	<i>UG</i>	2,982.00	2,982.00	14,590.00	14,590.00
	<i>Grad</i>	3,437.97	3,437.97	14,503.38	14,503.38
MBA Online	<i>Grad</i>	4,031.97	4,031.97	15,981.38	15,981.38

B. 2021-22 Increases in Regular Tuition Rates (continued)

Institution		North Carolina Residents		Nonresidents		
		From	To	From	To	
North Carolina Central University	UG	3,728.00	3,728.00	16,435.00	16,435.00	
	Grad	4,740.00	4,740.00	17,694.00	17,694.00	
	Master of Business Admin.	Grad	5,540.00	5,540.00	18,494.00	18,494.00
	School of Law, Returning Students	Grad	13,202.00	13,202.00	34,761.00	34,761.00
	School of Law, New Students	Grad	13,444.00	13,444.00	36,116.00	36,116.00
	Master of Public Administration	Grad	5,040.00	5,040.00	17,994.00	17,994.00
	Master of Library Science	Grad	5,040.00	5,040.00	17,994.00	17,994.00
	Executive MPA (receipts supported)	Grad	23,500.00	23,500.00	23,500.00	23,500.00
UNC Pembroke	UG	1,000.00	1,000.00	5,000.00	5,000.00	
	Grad	4,280.00	4,280.00	16,343.18	16,834.00	
	Master of Business Administration	Grad	4,825.70	4,825.70	16,888.88	17,379.70
	Master of Science in Nursing	Grad	4,495.00	4,495.00	16,558.18	17,049.00
MS in Athletic Training	Grad	5,775.00	5,775.00	17,838.18	18,329.00	
Western Carolina University	UG	1,000.00	1,000.00	5,000.00	5,000.00	
	Grad	4,435.00	4,435.00	14,842.00	14,842.00	
College of Business						
Master of Accountancy	Grad	5,335.00	5,335.00	16,642.00	16,642.00	
Master of Business Admin.	Grad	5,335.00	5,335.00	16,642.00	16,642.00	
Master of Entrepreneurship	Grad	5,335.00	5,335.00	16,642.00	16,642.00	
Master of Project Management	Grad	5,335.00	5,335.00	16,642.00	16,642.00	
Master in Sport Management	Grad	5,335.00	5,335.00	16,642.00	16,642.00	
Project Management Certificate	Grad	5,335.00	5,335.00	16,642.00	16,642.00	
College of Health & Human Services						
Certified RN Anesthetist	Grad	9,235.00	9,235.00	19,642.00	19,642.00	
Master of Comm. Sciences & Disorders	Grad	5,635.00	5,635.00	16,042.00	16,042.00	
Doctor of Nursing Practice (DNP)	Grad	9,235.00	9,235.00	19,642.00	19,642.00	
Doctor of Physical Therapy	Grad	5,255.00	5,255.00	17,743.00	17,743.00	
Family Nurse Practitioner	Grad	5,035.00	5,035.00	15,442.00	15,442.00	
Master of Social Work	Grad	5,035.00	5,035.00	15,442.00	15,442.00	
MS in Athletic Training	Grad	6,135.00	6,135.00	16,542.00	16,542.00	
Winston-Salem State University	UG	3,401.00	3,401.00	13,648.00	14,057.44	
	Grad	3,872.00	3,872.00	13,987.00	14,406.61	
	Doctor of Nursing Practice (DNP)	Grad	5,872.00	5,872.00	15,987.00	16,406.61
	Doctor of Physical Therapy	Grad	5,872.00	5,872.00	15,987.00	16,406.61
	MS in Nursing	Grad	5,372.00	5,372.00	15,487.00	15,906.61
	MS in Occupational Therapy	Grad	5,372.00	5,372.00	15,487.00	15,906.61
	MS in Rehabilitation Counseling	Grad	4,714.00	4,714.00	14,829.00	15,248.61
	Master in Healthcare Administration	Grad	4,872.00	4,872.00	15,987.00	16,406.61
	UNC Asheville	UG	4,122.00	4,122.00	21,470.00	21,470.00
		Grad	4,914.00	4,914.00	21,236.00	21,236.00
Elizabeth City State University	UG	1,000.00	1,000.00	5,000.00	5,000.00	
	Grad	3,375.43	3,375.43	16,437.13	16,437.13	
UNC School of the Arts	UG	6,497.00	6,497.00	23,040.00	23,731.00	
	Grad	9,196.00	9,196.00	23,203.00	23,899.00	
High School		0.00	0.00	13,571.00	13,978.00	

Proposed increases for professional schools may also include the requested campus-based increase for resident and nonresident graduate students.

II. 2021-22 Special Tuition Rates

Nonresident Graduate Students

Consistent with the General Statutes and by authorization of the Board of Governors through a resolution passed by the Board in 1983, the institutions are authorized to charge special tuition rates for nonresident graduate students.

For nonresident graduate students who are awarded a graduate teaching or research assistantship and who are paid a stipend of at least \$2,000 per academic year, the institution may award tuition remission to reduce the nonresident tuition rate to the in-state rate. For example, the nonresident graduate student tuition rate is proposed to increase from \$26,421 to \$27,082 at North Carolina State University for 2021-22. NC State's graduate nonresident students who are eligible to receive tuition remission will be charged the resident tuition rate, which will remain at \$9,095 for the 2021-22 academic year.

Each university receives a state appropriation for graduate tuition remissions and some universities supplement this appropriation from other non-state sources. Institutions may not provide graduate tuition remissions to all students. The number of awards is limited to those that meet the criteria and the budget availability.

Note: The 2011 General Assembly eliminated state appropriations for nonresident undergraduate tuition waivers that had been in place since 1983 [Sec. 9.13(b) of S.L. 2011-145].

III. Tuition for Students Enrolled in Degree-Credit Courses

It is proposed that, effective with the fall term of 2021, resident students and nonresident students taking courses within North Carolina be charged the regular-term tuition rates established by the Board and that tuition rates for these students be implemented on a per-credit-hour basis to be calculated as follows:

- Undergraduate students shall be charged tuition per credit hour, at a rate equal to the annual undergraduate tuition rate at their institution divided by 24. The per-credit rate shall be capped at 12 credits per semester for fall and spring semesters, meaning undergraduate students shall not be charged for additional credits beyond 12 in a fall or spring semester.
- Graduate students shall be charged tuition per credit hour, at a rate equal to the annual graduate tuition rate divided by 18. The per-credit rate shall be capped at nine credits for fall and spring semesters, meaning graduate students shall not be charged for additional credits beyond nine per semester in a fall or spring semester.

It is further proposed that the Board continue to delegate to the president the authority to set tuition rates for nonresident students taking courses outside North Carolina and to approve tuition rates for self-supported summer enrollment.



AGENDA ITEM

A-3. Authorization of Fees for 2021-22 Jennifer Haygood

Situation: General Fees (Athletics, Health Services, Student Activities, Educational and Technology, and Campus Security), Debt Service, Application, and Special Fees are recommended for approval.

Background: G.S. 116-143 requires that the Board of Governors of the UNC System fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the constituent institutions of the UNC System. The 2016 General Assembly enacted a provision that caps mandatory student fee increases (including debt service fees) to three percent per year.

Assessment: The universities have submitted 2021-22 fee proposals in accordance with legislative and UNC System Office guidelines for consideration by the Board.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.

A-3. Authorization of Fees for 2021-22

The following RESOLUTION for the 2021-22 academic year reflects fee increase proposals by each university. Chancellors requested fee increases consistent with the tuition and fee instructions, including a three percent cap on mandatory student fee increases enacted by the 2016 General Assembly.

RESOLUTION AUTHORIZING FEES

WHEREAS, G.S. 116-143 requires that the Board of Governors of the University of North Carolina System shall fix the tuition and fees, not inconsistent with the actions of the General Assembly, at the UNC System constituent institutions.

NOW, THEREFORE, BE IT RESOLVED, that, effective with Fall Term 2021, the constituent institutions are authorized to charge and collect the following fees.

Athletics Fees

Athletics fee revenues provide funds for intercollegiate athletic programs and for the maintenance and operation of athletic facilities.

For 2021-22, the tuition and fee instructions allowed institutions to propose an increase in one fee if it was offset by a commensurate decrease to another fee, resulting in no net increase in the total of all mandatory fees, excluding health services. UNC Pembroke is requesting a \$10 increase (with a decrease to the Educational and Technology fee) to cover athletics training and increases in health insurance costs. Elizabeth City State University is requesting a reduction to round its fee to the nearest whole dollar.

The proposed Athletics fees, effective Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$ –	\$783.00
East Carolina University	–	773.00
Elizabeth City State University	(.31)	899.00
Fayetteville State University	–	768.00
North Carolina A&T State University	–	870.00
North Carolina Central University	–	847.00
North Carolina State University	–	232.00
UNC Asheville	–	855.00
UNC-Chapel Hill	–	279.00
UNC Charlotte	–	824.00
UNC Greensboro	–	780.00
UNC Pembroke	10.00	781.52
UNC Wilmington	–	774.55
UNC School of the Arts	N/A	N/A
Western Carolina University	–	782.00
Winston-Salem State University	–	780.00

Health Services Fees

Health Services fees finance health and medical services for students, including the maintenance and operation of student health centers. The demand for counseling services has increased during the past few years and especially during the COVID-19 pandemic. Increases are requested in Health Services fees at 14 institutions for 2021-22.

ECSU's proposed increase of \$67.77 would support the hiring of a new mental health counselor and extended operating hours for health services. UNCC's proposed increase of \$88.00 would support new positions (8.0 FTE), including two for the counseling and psychological services team and operating and renovation expenses to accommodate the additional staff, counseling rooms, and offices. WSSU's proposed increase of \$73.00 would fund three new positions (Certified Health Education Specialist, Licensed Practical Nurse, and a Counselor-in-Residence), eCheckup software, and an online assessment tool.

The proposed Health Services fees, effective Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$10.00	\$335.00
East Carolina University	56.00	319.00
Elizabeth City State University	67.77	333.00
Fayetteville State University	40.00	287.00
North Carolina A&T State University	31.50	370.00
North Carolina Central University	–	312.66
North Carolina State University	38.00	445.00
UNC Asheville	35.00	403.00
UNC-Chapel Hill	10.00	410.15
UNC Charlotte	88.00	335.00
UNC Greensboro	62.00	372.00
UNC Pembroke	10.00	215.49
UNC Wilmington	27.07	246.07
UNC School of the Arts	–	882.00
Western Carolina University	36.00	350.00
Winston-Salem State University	73.00	340.00

Student Activities Fees

Student Activities fees provide funds for non-academic student services and for the maintenance and operation of facilities used in conjunction with those services. Included are funds to operate student unions and intramural facilities, and provide for student organizations, newspapers, yearbooks, and entertainment programs.

Elizabeth City State University is requesting a reduction to round its fee to the nearest whole dollar.

The proposed Student Activities fees, effective Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$ –	\$659.00
East Carolina University	–	702.00
Elizabeth City State University	(.15)	738.00
Fayetteville State University	–	565.00
North Carolina A&T State University	–	714.25
North Carolina Central University		
Undergraduate	–	501.40
Graduate	–	426.80
Law	–	446.72
North Carolina State University	–	679.32
UNC Asheville	–	791.50
UNC-Chapel Hill		
Undergraduate	–	394.16
Graduate	–	372.18
Law	–	198.50
Pharmacy	–	7.50
UNC Charlotte	–	650.00
UNC Greensboro	–	577.00
UNC Pembroke	–	697.84
UNC Wilmington	–	698.95
UNC School of the Arts	–	748.00
High School	–	802.00
Western Carolina University	–	632.00
Winston-Salem State University	–	545.70

Educational and Technology Fees

Educational and Technology fees were instituted as a result of the study of student fees conducted by the Board of Governors in 1992-93 and adopted in May 1993. These fees cover specialized instructional supplies/services and scientific and information technology equipment not provided by state funds.

UNC Pembroke is requesting a decrease of \$10 due to a higher-than-expected fund balance as a result of CARES Act dollars received to purchase technologies in support of hybrid and distance learning.

The proposed Educational and Technology fees, effective Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$ –	\$576.00
East Carolina University	–	403.00
Elizabeth City State University	–	326.00
Fayetteville State University	–	382.00
North Carolina A&T State University	–	469.06
North Carolina Central University	–	428.15
North Carolina State University	–	439.28
UNC Asheville	–	527.00
UNC-Chapel Hill	–	442.30
UNC Charlotte	–	622.00
UNC Greensboro	–	461.00
UNC Pembroke	(10.00)	533.91
UNC Wilmington	–	534.94
UNC School of the Arts	–	754.00
Western Carolina University	–	544.00
Winston-Salem State University	–	416.46

Campus Security Fee

The 2013-14 UNC Campus Security Initiatives Report included high priority recommendations for new initiatives, staffing, and security measures designed to benefit the UNC System institutions. The Board approved this fee in 2015.

The fee assessed to students by each institution provides the UNC System with approximately \$6 million annually to support implementation of priority needs, while incenting shared services, collaboration, group purchasing and efficiency on a system level, where most appropriate.

At a special meeting on February 9, 2021, the Committee on Budget and Finance approved a motion to increase the Campus Security fee by \$30 at all institutions, except those that would result in a total mandatory fee increase over three percent. Therefore, the increases for five institutions are reduced this year, with the understanding that the fees will increase to \$60 in 2022-23.

The proposed Campus Security fees, effective Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$30.00	\$60.00
East Carolina University	22.00	52.00
Elizabeth City State University	–	30.00
Fayetteville State University	30.00	60.00
North Carolina A&T State University	30.00	60.00
North Carolina Central University	30.00	60.00
North Carolina State University	30.00	60.00
UNC Asheville	30.00	60.00
UNC-Chapel Hill	30.00	60.00
UNC Charlotte	4.00	34.00
UNC Greensboro	24.00	54.00
UNC Pembroke	30.00	60.00
UNC Wilmington	30.00	60.00
UNC School of the Arts	30.00	60.00
Western Carolina University	30.00	60.00
Winston-Salem State University	1.00	31.00

Indebtedness Fees

Under the policy for the establishment of fees adopted by the Board of Governors in 1993 and revised in 2003, fees for the retirement of indebtedness are approved at the time a project is approved and established at the time that debt is incurred. Indebtedness fees, once established, remain in effect until the debt is retired.

NC State is reducing its debt service fee by \$38 due to the retirement of debt for Thompson Hall. UNC Wilmington is reducing the debt service fee for the Campus Rec Center Expansion Services Fund project by \$52 due to savings achieved following the refunding of 2010 revenue bonds. A new debt service project for Walton Drive Student Village Rec Fields and Facilities (approved by the Board in January 2021) with an associated \$52 debt service fee results in a \$0 net change to students.

The proposed Indebtedness fees, effective for Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$ -	\$634.00
East Carolina University	-	445.00
Elizabeth City State University	-	-
Fayetteville State University	-	335.00
North Carolina A&T State University	-	588.00
North Carolina Central University	-	570.00
North Carolina State University	(38.00)	534.00
UNC Asheville	-	394.00
UNC-Chapel Hill	-	185.85
UNC Charlotte	-	720.00
UNC Greensboro	-	707.00
UNC Pembroke	-	206.00
UNC Wilmington	-	376.00
UNC School of the Arts	-	-
Western Carolina University	-	523.00
Winston-Salem State University	-	423.00

Special Fees

Special fees provide funds for specific needs that are not financed from other revenue sources. Special fees are charged *only* to students who participate in programs or activities financed from those fees. These are programs that have specialized instructional needs, e.g., programs in health affairs, law, business, engineering, and architecture. These programs are expensive and occur in curricula where students must obtain a “competitive edge” to acquire highly desirable jobs upon graduation. Increases to Special fees were not allowed for 2021-22; however, UNC-Chapel Hill is requesting a name change to two fees to better reflect the projected expenditures. In addition to the Special fees listed below, all UNC System students are charged \$1.00 per year for the Association of Student Governments fee.

The Special fees, effective for Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
East Carolina University		
Music	\$ –	\$ 35.00
SCUBA (basic class to advanced classes)	–	250 to 500
Clinical Skills	–	95.00
Dental Materials Fee	–	75.00
Dental Instrument Lease Fee	–	3,525.00
Dental Student Organization	–	60.00
AHEC-Dental Student Housing	–	1,200.00
Dental Preclinical Educ. Materials (yr. 1)	–	225.00
Dental Preclinical Educ. Materials (yr. 2)	–	300.00
Dental Preclinical Educ. Materials (yr. 3)	–	360.00
Nurse Midwifery Malpractice Insurance	–	725.00
College of Engineering & Tech. Science	–	300.00
Elizabeth City State University		
Flight Lab – Private	–	6,500.00
Flight Lab – Cross Country	–	6,000.00
Flight Lab – Instrument	–	5,000.00
Flight Lab – Commercial	–	7,500.00
Flight Lab – Multi-Engine	–	2,500.00
Flight Lab – CFI	–	4,000.00
Flight Lab – CFII	–	1,500.00
Flight Lab – MEI	–	3,000.00
Fayetteville State University		
Nursing Clinical	–	200.00
Student Teaching	–	200.00
Teacher Education Assessment	–	91.00
Social Work Field Experience	–	150.00

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
North Carolina A & T State University		
ELED 311 Reading Methods Exam	\$ –	\$ 140.00
ELED 313/314 Reading Methods Exam	–	100.00
Horticulture Lab	–	35.00
Food & Nutritional Sciences 151 Lab	–	55.00
Food & Nutritional Sciences 442 Lab	–	19.00
Fashion Merchandising and Design Lab	–	14.00
North Carolina Central University		
ADA Dietetic Internship Program	–	425.50
Nursing Technology Support	–	120.00
Enrollment Fee	–	100.00
North Carolina State University		
Graduate Students	–	12.00
College of Engineering Program Enhancement	–	1,500.00
Professional Golf Management	–	700.00
UNC Asheville		
Engineering	–	1,000.00
UNC-Chapel Hill		
DDS/DH/MD Student Association	–	9.00
Dental Equipment – DDS	–	240.00
Dental Equipment – Dental Hygiene	–	85.00
Dental Materials – DDS	–	55.00
Dental Materials – Graduate	–	55.00
Dental Materials – Dental Hygiene	–	30.00
DDS Yr. 1 Clinic Technology	–	300.00
DDS Yr. 2 Clinic Technology	–	600.00
DDS Yrs. 3 & 4 Clinic Technology	–	1,200.00
Dental Grad Clinic Technology	–	1,200.00
DH Yrs. 1 & 2 Clinic Technology	–	300.00
Dentistry Instrument Mgmt. – DDS	–	2,500.00
Dentistry Instrument Mgmt. – Dental Hygiene	–	1,000.00
Dentistry Instrument Mgmt. – Dental Grad	–	1,000.00
Field Training – Biostatistics	–	25.00
Field Training – Health Policy & Admin. Grad (HPM)	–	450.00
Field Training – Health Policy & Admin. UG (HPM)	–	400.00
Field Training – MCH	–	450.00
Field Training – MPA	–	200.00
Field Training – MPH Health Behavior (HBEH)*	–	600.00
Field Training – Social Work	–	300.00
Field Training – PHNU	–	450.00

* Original fee name was Field Training – HBHE Grad.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
UNC-Chapel Hill (continued)		
Field Training – NUTR Clinical Exp.	\$ –	\$ 450.00
Field Training – NUTR National Issues	–	50.00
Law School Practical Skills Enhancement	–	500.00
Law School Student Academic Program	–	600.00
Law Student Placement Services	–	100.00
Leadership Fee (MCH/PUBH)	–	158.00
Professional Training – HPM, MPH	–	550.00
Professional Training – HPM/MHA/MSPH (yr.1)	–	550.00
Professional Training – HPM/MHA/MSPH (yr.2)	–	1,000.00
Physician Assistant Program	–	500.00
MBA/MAC Career Management	–	600.00
MBA/MAC Program Quality	–	500.00
MBA/MAC Student Club	–	50.00
MD Technology – School of Medicine *	–	500.00
Nursing Clinical Compliance	–	11.32
Nursing Healthcare Simulation Training	–	91.00
Nursing Practicum – Graduate	–	150.00
Nursing Practicum – Undergraduate	–	175.20
Pharmacy Clerkship	–	200.00
Senior Class Enrichment	–	2.00
Registered Dietitian Training	–	107.00
Biomedical Engineering Program Enhancement	–	1,500.00
Computer Science Program Enhancement	–	300.00
UG Business Program Expansion – Major	–	2,000.00
UG Business Program Expansion – Minor	–	1,000.00
UNC Charlotte		
College of Arts & Architecture Majors	–	250.00
College of Engineering	–	300.00
College of Computing & Informatics Majors	–	225.00
International Students	–	200.00
College of Health & Human Services Majors	–	250.00
UNC Greensboro		
Student Teaching	–	250.00
Open Water Diver Scuba	–	375.00
Advanced Open Water Diver Scuba	–	271.00
Exercise Physiology	–	25.00
MSN Education	–	1,330.00
MSN/DNP Adult Gerontological NP Program	–	2,440.00
MSN/DNP RN Anesthetist Program	–	200.00
MSN/DNP Program	–	1,400.00
RN to BSN	–	210.00
Traditional BSN Program	–	1,260.00

* Original fee name was MD IPAD.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
UNC Greensboro (continued)		
Nursing PhD Program	\$ –	\$ 500.00
School of Music, Theatre & Dance Studio Usage	–	70.00
Studio Art Majors (undergraduate)	–	400.00
Art History Majors	–	100.00
Dance Students	–	150.00
Theatre Students	–	400.00
Media Studies	–	100.00
UNC Wilmington		
MS in Accountancy	–	150.00
Executive MBA	–	1,912.50
Professional MBA	–	600.00
MS Data Science	–	1,500.00
UNC School of the Arts		
School of Dance – Injury Screening & Prevention	–	517.00
School of Design and Production	–	669.00
School of Drama	–	452.00
School of Filmmaking	–	1,377.00
School of Music	–	569.00
Western Carolina University		
CFPA Studio and Equipment Usage	–	250.00
School of Engineering – Joint Program	–	150.00
Professional Education	–	72.00
Student Teaching	–	150.00
Study Abroad Fee	–	150.00
Athletics Training Program	–	400.00
Dietetics Program	–	250.00
Recreational Therapy Program	–	100.00
Emergency Medical Care Program	–	700.00
Environmental Health Program	–	100.00
Sustainability	–	10.00
Social Work Program	–	350.00
Honor College Program	–	15.00
NC School of Science and Mathematics		
Early Accelerator Courses * (7 th , 8 th , and 9 th grades)	–	1,495.00
Accelerator Courses * (10 th , 11 th , and 12 th grades)	–	1,925.00

* These fees are for non-credit high school courses (non-NCSSM students).

Application Fees

Application fees are charged to individuals submitting applications for admission as students to the University to offset the cost of handling applications and to provide funds for recruiting students. Increases to Application fees were not allowed for 2021-22.

The proposed Application fees, effective for Fall Term 2021, are listed below.

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
Appalachian State University	\$ –	\$ 65.00
East Carolina University		
Undergraduate & Graduate	–	75.00
Medical	–	75.00
Dental	–	80.00
Elizabeth City State University	–	30.00
Fayetteville State University	–	50.00
North Carolina A&T State University	–	60.00
North Carolina Central University		
Undergraduate & Graduate	–	50.00
Law	–	50.00
North Carolina State University		
Undergraduate & Graduate	–	85.00
International – Undergraduate	–	100.00
International – Graduate	–	95.00
Non-Degree Studies	–	40.00
UNC Asheville		
Undergraduate	–	75.00
Graduate	–	60.00
UNC-Chapel Hill		
Undergraduate	–	85.00
Graduate	–	95.00
Dentistry	–	84.00
ASPID	–	150.00
ASPID Interview and Bench	–	300.00
Law	–	75.00
MAC	–	85.00
MBA	–	150.00
Medicine	–	68.00
PharmD	–	80.00
Public Health Epidemiology Certificate	–	45.00
Public Health Concepts Certificate	–	45.00
Public Health Leadership Certificate	–	45.00
Maternal & Child Health Certificate	–	45.00
Health Policy & Management Community Preparedness & Disaster Management	–	75.00

<i>Institution</i>	<i>Requested Change</i>	<i>Proposed 2021-22 Fee</i>
UNC-Chapel Hill (continued)		
SPH Global Health Certificate	\$ –	\$ 77.00
Post Masters of Science in Nursing	–	75.00
School of Education – MSA, MSA-Flex, MEDX, Post-Bacc Programs	–	90.00
UNC Charlotte		
Undergraduate & Graduate	–	75.00
International Undergraduate	–	80.00
International Graduate	–	85.00
UNC Greensboro	–	65.00
UNC Pembroke		
Undergraduate & Graduate	–	55.00
International Undergraduate	–	45.00
International Graduate	–	60.00
UNC Wilmington		
Undergraduate	–	80.00
Graduate	–	75.00
UNC School of the Arts		
Undergraduate/Graduate/High School	–	95.00
International Students	–	130.00
Western Carolina University		
Undergraduate & Graduate	–	65.00
International Intensive English Program	–	90.00
Winston-Salem State University	–	50.00

The attached summary spreadsheets provide an overview of the tuition and fee rates for undergraduate resident and nonresident students effective for the 2021-22 academic year.

The University of North Carolina
Tuition and Fees Applicable to All Regular Full-Time
Undergraduate Resident Students by Carnegie Classification
Proposals for 2021-22

	2020-21 Approved Rates				Recommended 2021-22 Changes					
	Tuition	Mandatory Fees	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
NC State	\$6,535.00	\$1,788.60	\$572.00	\$8,895.60	\$0.00	\$68.00	(38.00)	\$30.00	\$8,925.60	0.3%
UNC-CH	7,019.00	1,546.61	185.85	8,751.46	0.00	40.00	0.00	40.00	8,791.46	0.5%
ECU	4,452.00	2,172.00	445.00	7,069.00	0.00	78.00	0.00	78.00	7,147.00	1.1%
N.C. A&T	3,540.00	2,422.81	588.00	6,550.81	0.00	61.50	0.00	61.50	6,612.31	0.9%
UNCC	3,812.00	2,374.00	720.00	6,906.00	0.00	92.00	0.00	92.00	6,998.00	1.3%
UNCG	4,422.00	2,159.00	707.00	7,288.00	0.00	86.00	0.00	86.00	7,374.00	1.2%
UNCW	4,443.00	2,258.44	376.00	7,077.44	0.00	57.07	0.00	57.07	7,134.51	0.8%
ASU	4,242.00	2,374.00	634.00	7,250.00	0.00	40.00	0.00	40.00	7,290.00	0.6%
FSU	2,982.00	1,993.00	335.00	5,310.00	0.00	70.00	0.00	70.00	5,380.00	1.3%
NCCU	3,728.00	2,120.21	570.00	6,418.21	0.00	30.00	0.00	30.00	6,448.21	0.5%
UNCP	1,000.00	2,249.76	206.00	3,455.76	0.00	40.00	0.00	40.00	3,495.76	1.2%
WCU	1,000.00	2,313.00	523.00	3,836.00	0.00	66.00	0.00	66.00	3,902.00	1.7%
WSSU	3,401.00	2,040.16	423.00	5,864.16	0.00	74.00	0.00	74.00	5,938.16	1.3%
UNCA	4,122.00	2,572.50	394.00	7,088.50	0.00	65.00	0.00	65.00	7,153.50	0.9%
ECSU	1,000.00	2,259.69	0.00	3,259.69	0.00	67.31	0.00	67.31	3,327.00	2.1%
UNCSA*	6,497.00	2,415.00	0.00	8,912.00	0.00	30.00	0.00	30.00	8,942.00	0.3%
Average	3,887.19	2,191.17	417.43	6,495.79	0.00	60.31	(2.38)	57.93	6,553.72	0.9%

* Does not include High School

The University of North Carolina
Tuition and Fees Applicable to All Regular Full-Time
Undergraduate Nonresident Students by Carnegie Classification
Proposals for 2021-22

	2020-21 Approved Rates				Recommended 2021-22 Changes					
	Tuition	Mandatory Fees	Debt Service	Total Tuition & Fees	Tuition	Mandatory Fees	Debt Service	Total Changes	Proposed Tuition & Fees	% Incr.
NC State	\$26,654.00	\$1,788.60	\$572.00	\$29,014.60	\$666.00	\$68.00	(38.00)	\$696.00	\$29,710.60	2.4%
UNC-CH	34,198.00	1,546.61	185.85	35,930.46	684.00	40.00	0.00	724.00	36,654.46	2.0%
ECU	20,729.00	2,172.00	445.00	23,346.00	0.00	78.00	0.00	78.00	23,424.00	0.3%
N.C. A&T	17,050.00	2,422.81	588.00	20,060.81	0.00	61.50	0.00	61.50	20,122.31	0.3%
UNCC	17,246.00	2,374.00	720.00	20,340.00	0.00	92.00	0.00	92.00	20,432.00	0.5%
UNCG	19,581.00	2,159.00	707.00	22,447.00	0.00	86.00	0.00	86.00	22,533.00	0.4%
UNCW	18,508.00	2,258.44	376.00	21,142.44	0.00	57.07	0.00	57.07	21,199.51	0.3%
ASU	19,049.00	2,374.00	634.00	22,057.00	800.00	40.00	0.00	840.00	22,897.00	3.8%
FSU	14,590.00	1,993.00	335.00	16,918.00	0.00	70.00	0.00	70.00	16,988.00	0.4%
NCCU	16,435.00	2,120.21	570.00	19,125.21	0.00	30.00	0.00	30.00	19,155.21	0.2%
UNCP	5,000.00	2,249.76	206.00	7,455.76	0.00	40.00	0.00	40.00	7,495.76	0.5%
WCU	5,000.00	2,313.00	523.00	7,836.00	0.00	66.00	0.00	66.00	7,902.00	0.8%
WSSU	13,648.00	2,040.16	423.00	16,111.16	409.44	74.00	0.00	483.44	16,594.60	3.0%
UNCA	21,470.00	2,572.50	394.00	24,436.50	0.00	65.00	0.00	65.00	24,501.50	0.3%
ECSU	5,000.00	2,259.69	0.00	7,259.69	0.00	67.31	0.00	67.31	7,327.00	0.9%
UNCSA*	23,040.00	2,415.00	0.00	25,455.00	691.00	30.00	0.00	721.00	26,176.00	2.8%
Average	17,324.88	2,191.17	417.43	19,933.48	203.15	60.31	(2.38)	261.08	20,194.56	1.3%

* Does not include High School



AGENDA ITEM

A-4. General Fund UpdateJennifer Haygood

Situation: General Fund appropriations support approximately 25 percent of the University of North Carolina System budget. Given the economic uncertainty caused by COVID-19, the committee will monitor State General Fund revenues on an ongoing basis to identify potential impacts on University operations and inform future decisions.

Background: The Fiscal Research Division (FRD) of the General Assembly and the Office of State Budget and Management (OSBM) routinely collaborate to develop General Fund revenue forecasts used to inform the development of the State budget. To maintain necessary situational awareness, the System Office monitors these forecasts, as well as information provided through monthly General Fund financial reports issued by the Office of State Controller.

Assessment: On February 11, 2021, FRD and OSBM issued a revised consensus revenue forecast, which projects FY21 collections will be \$4.1 billion higher than previously forecast. The current year's anticipated revenue surplus is driven by sales tax collections, which have increased despite the pandemic, and the delayed tax payments that shifted approximately \$1.1 billion out of FY20 and into FY21.

The forecast further projects moderate growth sustained throughout the 2021-23 biennium, with revenues reaching \$28.5 billion by the end of FY23. The economy is expected to remain stable throughout the forecast period but to grow at a pace below the long-term historical average due to a small segment of the workforce that will likely remain un- or underemployed as long as COVID-19 is prevalent. The forecast assumes there is at least another round of federal relief by spring. The size and timing of this relief adds uncertainty to the overall forecast.

Additionally, the Office of State Controller has released updated General Fund data through January 31, 2021. General Fund revenues for January 2021 exceeded January 2020 revenues by \$270.9 million, or 11.4%. This growth continues the trend of year-over-year revenue growth that we have seen each month in FY21. General Fund revenues have exceeded appropriation expenditures through January 31, 2021, resulting in an unreserved credit balance of \$5.2 billion.

Action: This item is for information only.



GENERAL FUND UPDATE

**Board of Governors
Committee on Budget and Finance**

February 17, 2021

February 2021 Consensus General Fund Revenue Forecast (in millions)

Revenue Source	FY 2019-20	FY 2020-21		FY 2021-22		FY 2022-23			
	Actual	May 2020	YoY Chg.	Consensus	YoY Chg.	Consensus	YoY Chg.		
Individual Income	\$12,414.7			\$14,821.6	19.4%	\$14,456.3	(2.5%)	\$14,954.6	3.4%
Sales & Use	7,820.6			8,623.7	10.3%	8,890.5	3.1%	9,222.2	3.7%
Corporate Income & Franchise	1,303.7			1,845.4	41.5%	1,600.9	(13.2%)	1,657.7	3.5%
All Other Tax	1,456.7			1,539.6	5.7%	1,637.8	6.4%	1,818.9	11.1%
Total Tax Revenue	22,995.7	22,627.6	(1.6%)	26,830.3	16.7%	26,585.5	(0.9%)	27,653.4	4.0%
Total Nontax Revenue	943.6	838.7	(11.1%)	772.3	(18.2%)	765.1	(0.9%)	808.1	5.6%
Total GF Revenue	23,939.3	23,466.3	(2.0%)	27,602.6	15.3%	27,350.6	(0.9%)	28,461.5	4.1%

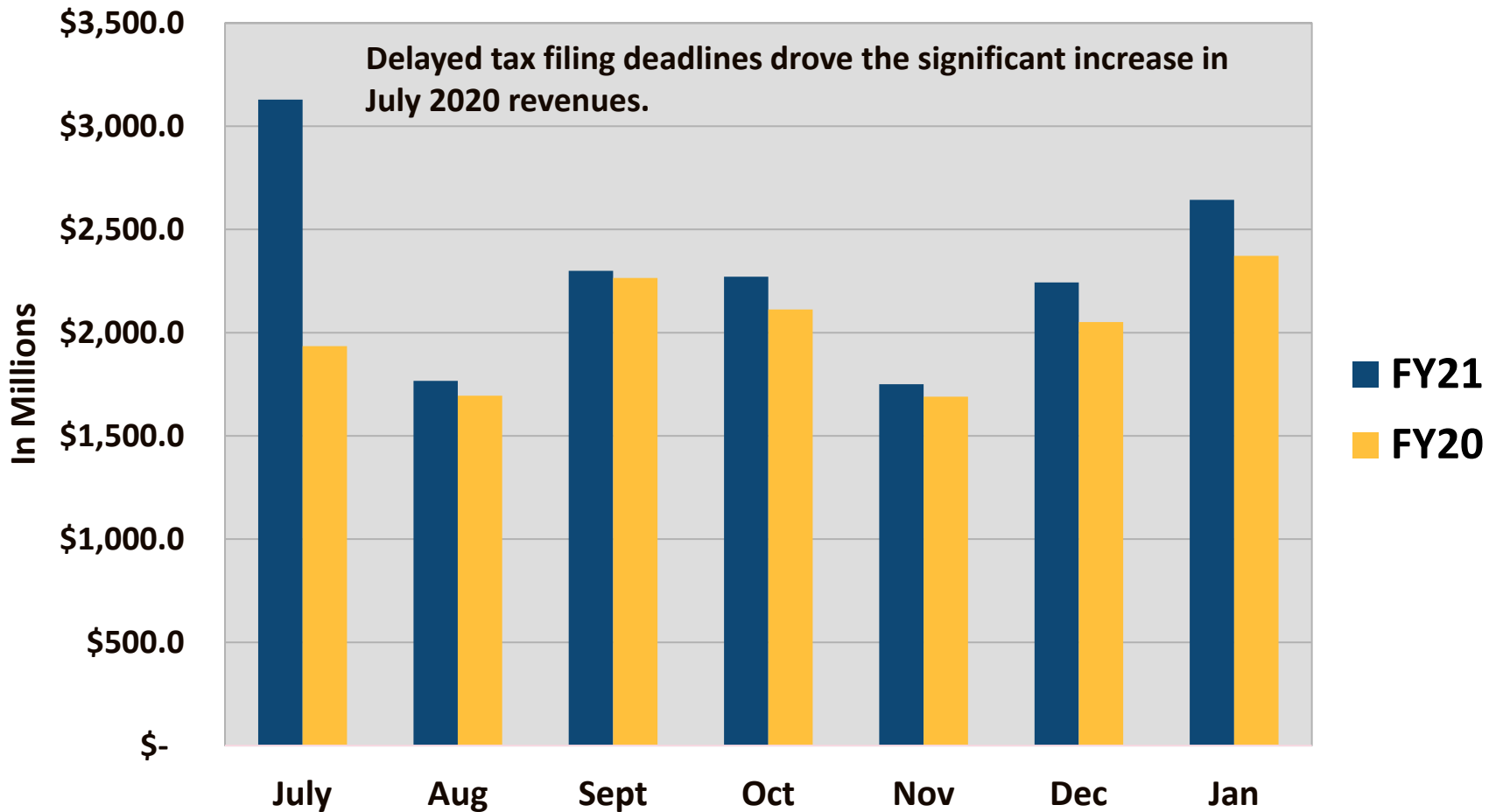
Source: Consensus Forecasting Group (OSBM and FRD)

FY 2020-21 General Fund Summary

FY 2020-21 General Fund Unreserved Fund Balance (in millions)			
	YTD thru Jan. 31	Budget	% of Budget
Beg. Unreserved Fund Balance	\$1,471.1	\$1,471.1	
Revenues	16,102.5	27,602.6*	58.3%
Appropriation Expenditures	12,278.2	24,485.1	50.1%
Transfers to/from Reserves	(15.0)	(15.0)	
Unreserved Fund Balance	\$5,280.4	\$4,573.6	
Excess of Revenues Over (Under) Appropriation Expenditures	\$3,824.3	\$3,117.5	

* *Projected revenues per February 2021 Consensus Forecast.*

State General Fund Revenues



Source: *General Fund Financial Report – December 2020, Office of State Controller*

Year-To-Date General Fund Comparison

General Fund Revenues and Appropriation Expenditures through January 31 (in millions)

	Actual YTD		\$ Change	% Change
	FY21	FY20		
Beg. Unreserved Fund Balance	\$1,471.1	\$1,709.3	\$(238.2)	(13.9%)
Tax and Non-Tax Revenues	16,102.5	14,119.1	1,983.4	14.0%
Appropriation Expenditures	12,278.2	13,230.3	(952.1)	(7.2%)
Transfers to/from Reserves	(15.0)	(100.6)	85.6	
Unreserved Fund Balance	5,280.4	2,497.5	2,782.9	111.4%
Excess of Revenues Over (Under) Appropriation Expenditures	\$3,824.3	\$888.8	\$2,935.5	330.3%

Approximately \$1.1 billion of this amount is a one-time increase caused by the delayed tax filing deadlines.

UNC System Expenditures

Expenditure of State Funds (in millions)				
	Actual through December 31			
	FY21	FY20	\$ Change	% Change
System Total	\$2,285.0	\$2,211.6	\$73.4	3.3%
Personal Services	\$1,696.1	\$1,668.6	\$27.5	1.6%
Purchased Services	\$236.4	\$252.7	(\$16.3)	(6.4%)
Aid & Public Assistance	\$180.4	\$173.4	\$7.1	4.1%
Other	\$172.0	\$116.9	\$55.1	47.1%

The increase in "Other" expenditures is driven by Coronavirus Relief Fund transfers.

QUESTIONS?

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AGENDA ITEM

A-5. 2021-23 Base Budget.....Jennifer Haygood

Situation: One of the principal responsibilities of the UNC Board of Governors is to “develop, prepare, and present to the Governor and the General Assembly a single, unified recommended budget for the constituent institutions of The University of North Carolina System” [G.S. 116-11(9)a]. In odd-numbered years, the governor recommends, and the General Assembly enacts, a biennial (two-year) budget. In even-numbered years, adjustments are made to the budget for the second fiscal year of the biennium.

Background: The base budget is the part of the recommended state budget that sets the baseline for the next biennium. The base budget was established by S.L. 2014-100, which amended the State Budget Act and replaced the continuation budget. Beginning with the 2015-17 biennial budget process, a number of items, including enrollment funding and building reserves, were removed from the base budget and are now requested as part of the expansion budget. As a result of this change, the base budget now largely reflects the prior fiscal year’s authorized budget.

Allowable adjustments to the base budget include annualization of programs and positions, adjustments for nonrecurring funding, adjustments for federal payroll tax, rate increases for existing leases, adjustments to receipt projections, reconciliation of governmental transfers, and adjustments for statutory appropriations.

Assessment: The 2021-23 base budget reflects limited adjustments to the current year authorized budget as identified by UNC System institutions. The adjustments that impact appropriation are a \$16.8 million reversal of nonrecurring funds appropriated for enrollment funding and building reserves as well as increases to existing leases at five campuses, totaling just over \$232, 000.

The expansion budget priorities were approved by the Board at the November meeting and the full details of the request were presented for information at the January meeting. Since the availability of recurring State revenues remains uncertain, a specific amount for faculty and staff salary increases was purposefully not proposed; – rather, equity with state agencies is requested.

The sum of the 2021-23 base budget and expansion budget priorities constitutes the University’s total request for General Fund appropriations for current operations: \$3,076,812,420 for 2021-22 and \$3,132,778,497 for 2022-23, excluding any additional appropriation for faculty and staff salaries.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.

SUMMARY	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23
Institutional Budgets	Expended	Authorized	Requested	Requested
Appalachian State University	\$ 263,596,294	\$ 267,783,708	\$ 267,783,708	\$ 267,783,708
ECU, Academic	410,795,454	407,117,556	407,120,602	407,123,708
ECU, Health	92,567,248	92,019,394	92,019,394	92,019,394
Elizabeth City State University	44,222,479	39,493,791	39,493,791	39,493,791
Fayetteville State University	76,220,803	82,222,001	77,612,443	77,612,443
N.C. A&T State University	183,742,804	186,000,059	183,014,245	183,029,849
NC Central University	135,390,607	139,027,491	139,027,491	139,027,491
NC State, Academic	879,062,275	866,226,993	864,287,918	864,349,068
NC State, Ag. Research	77,140,451	73,189,643	73,189,643	73,189,643
NC State, Coop. Ext.	59,199,851	59,619,549	59,619,549	59,619,549
UNC Asheville	61,862,194	62,523,226	62,523,226	62,523,226
UNC-Chapel Hill, Academic	643,743,950	648,084,858	648,084,858	648,084,858
UNC-Chapel Hill, Health	326,675,047	339,157,192	334,357,192	334,357,192
UNC-Chapel Hill, AHEC	51,272,694	50,448,874	49,948,874	49,948,874
UNC Charlotte	432,446,529	434,327,003	425,327,003	425,327,003
UNC Greensboro	294,026,701	289,992,935	289,992,935	289,992,935
UNC Pembroke	96,069,103	99,109,865	94,110,944	94,109,865
UNC Wilmington	254,326,609	249,933,584	249,933,584	249,933,584
UNC School of the Arts	51,023,539	50,497,644	50,366,379	50,366,379
Western Carolina University	166,078,502	161,823,110	161,859,440	161,897,131
Winston-Salem State University	86,507,735	87,439,197	87,439,197	87,439,197
NCSSM	25,467,331	28,493,052	28,708,031	28,708,031
UNC System Office				
UNC System Office	38,850,722	34,981,170	34,981,170	34,981,170
UNC-TV	9,504,102	9,588,922	9,588,922	9,588,922
Institutional Programs	17,020,000	111,625,888	40,623,790	40,623,790
Related Educational Programs	163,463,280	164,000,476	164,000,476	164,000,476
Total Expenditures	4,940,276,304	5,034,727,181	4,935,014,805	4,935,131,277
Receipts:				
Tuition	1,609,434,425	1,654,725,336	1,655,196,176	1,655,196,176
All Other Receipts	393,602,679	401,268,574	317,761,734	317,761,734
Total Receipts	2,003,037,103	2,055,993,910	1,972,957,910	1,972,957,910
General Fund Appropriation	2,937,239,201	2,978,733,271	2,962,056,895	2,962,173,367
Net Adjustments to Appropriation				
Annualization of programs and positions			0	0
Adjustments for nonrecurring funds			(16,791,942)	(16,791,942)
Adjustments for statutory appropriations			0	0
Rate increases of existing leases			115,566	232,038
Other adjustments (net)			0	0
Total			(16,676,376)	(16,559,904)

Note: excludes aid to private institutions

Appalachian State University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$131,672,588	\$134,300,612	\$134,300,612	\$134,300,612
Summer Term Instruction	7,842,970	10,289,976	10,289,976	10,289,976
Non-Credit & Receipts-Supported Instruction	280,451	208,551	208,551	208,551
Organized Research	5,090	2,951	2,951	2,951
UNC System Laboratory School Operations	3,804,692	347,054	347,054	347,054
Community Services	972,152	922,352	922,352	922,352
Libraries	10,252,234	10,868,011	10,868,011	10,868,011
General Academic Support	20,758,357	20,723,119	20,723,119	20,723,119
COVID-19 Relief Fund	899,999	–	–	–
Student Services	7,817,113	8,897,387	8,897,387	8,897,387
Institutional Support	32,933,084	32,477,981	32,477,981	32,477,981
Physical Plant Operation	32,787,662	33,649,708	33,649,708	33,649,708
Student Financial Aid	13,569,902	15,096,006	15,096,006	15,096,006
Total Expenditures	263,596,294	267,783,708	267,783,708	267,783,708
Receipts:				
Tuition	105,078,681	111,130,373	111,130,373	111,130,373
All Other Receipts	8,362,491	6,745,327	6,745,327	6,745,327
Total Receipts	113,441,172	117,875,700	117,875,700	117,875,700
General Fund Appropriation	150,155,122	149,908,008	149,908,008	149,908,008
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

East Carolina University Academic Affairs	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$159,743,682	\$163,476,759	\$163,476,759	\$163,476,759
Summer Term Instruction	1,611,284	2,007,087	2,007,087	2,007,087
Non-Credit & Receipts-Supported Instruction	5,213,619	3,126,857	3,126,857	3,126,857
ECU Division of Health Services	45,883,109	45,070,013	45,070,013	45,070,013
Organized Research	9,111,332	5,207,919	5,207,919	5,207,919
UNC System Laboratory School Operations	1,609,621	1,818,530	1,818,530	1,818,530
Community Services	1,269,207	1,124,428	1,124,428	1,124,428
Libraries	13,111,598	14,373,850	14,373,850	14,373,850
General Academic Support	12,024,245	12,662,079	12,662,079	12,662,079
COVID-19 Relief Fund	2,160	–	–	–
Student Services	11,920,448	11,521,101	11,521,101	11,521,101
Institutional Support	57,811,066	62,309,931	62,312,977	62,316,083
Physical Plant Operation	61,120,864	59,503,643	59,503,643	59,503,643
Student Financial Aid	24,578,455	24,915,359	24,915,359	24,915,359
Other Reserves	5,784,764	–	–	–
Total Expenditures	410,795,454	407,117,556	407,120,602	407,123,708
Receipts:				
Tuition	152,790,301	155,666,447	155,666,447	155,666,447
All Other Receipts	24,127,682	14,433,379	14,433,379	14,433,379
Total Receipts	176,917,983	170,099,826	170,099,826	170,099,826
General Fund Appropriation	233,877,471	237,017,730	237,020,776	237,023,882
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			3,046	6,152
Other adjustments (net)			–	–
Total			3,046	6,152

East Carolina University Health Affairs	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$62,833,708	\$60,267,753	\$60,267,753	\$60,267,753
ECU - Dental School	18,497,653	21,494,813	21,494,813	21,494,813
Organized Research	325,535	–	–	–
COVID-19 Research - Brody School of Medicine	–	500,000	500,000	500,000
Libraries	2,522,297	2,736,953	2,736,953	2,736,953
Institutional Support	3,818,453	4,404,088	4,404,088	4,404,088
Student Financial Aid	2,607,727	2,615,787	2,615,787	2,615,787
Other Reserves	1,961,875	–	–	–
Total Expenditures	92,567,248	92,019,394	92,019,394	92,019,394
Receipts:				
Tuition	11,769,246	12,279,946	12,279,946	12,279,946
All Other Receipts	2,437,607	853,460	853,460	853,460
Total Receipts	14,206,853	13,133,406	13,133,406	13,133,406
General Fund Appropriation	78,360,395	78,885,988	78,885,988	78,885,988
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

Elizabeth City State University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$11,734,370	\$13,595,750	\$13,595,750	\$13,595,750
Summer Term Instruction	352,804	699,817	699,817	699,817
Community Services	318,194	286,150	286,150	286,150
Libraries	906,740	883,243	883,243	883,243
General Academic Support	1,653,099	1,150,790	1,150,790	1,150,790
COVID-19 Relief Fund	200,000	–	–	–
Student Services	1,979,306	2,777,381	2,777,381	2,777,381
Institutional Support	9,743,354	8,605,586	8,605,586	8,605,586
Physical Plant Operation	13,138,997	7,579,119	7,579,119	7,579,119
Student Financial Aid	3,906,999	3,915,955	3,915,955	3,915,955
Other Reserves	288,615	–	–	–
Total Expenditures	44,222,479	39,493,791	39,493,791	39,493,791
Receipts:				
Tuition	2,165,716	3,245,176	3,245,176	3,245,176
All Other Receipts	1,303,667	414,993	414,993	414,993
Total Receipts	3,469,383	3,660,169	3,660,169	3,660,169
General Fund Appropriation	40,753,096	35,833,622	35,833,622	35,833,622
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

Fayetteville State University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$37,892,563	\$38,217,731	\$38,536,684	\$38,536,684
Summer Term Instruction	2,002,874	2,192,806	2,500,000	2,500,000
UNC Policy Collaboratory Research COVID-19	–	–	–	–
Community Services	92,457	27,127	92,811	92,811
Libraries	1,585,841	2,536,667	1,624,970	1,624,970
General Academic Support	3,229,479	3,522,604	3,316,581	3,316,581
COVID-19 Relief Fund	324,500	5,044,500	44,500	44,500
Student Services	3,503,408	3,711,489	3,587,599	3,587,599
Institutional Support	12,169,439	11,804,885	12,365,493	12,365,493
Physical Plant Operation	11,149,176	11,201,132	11,580,745	11,580,745
Student Financial Aid	4,103,528	3,963,060	3,963,060	3,963,060
Other Reserves	167,538	–	–	–
Total Expenditures	76,220,803	82,222,001	77,612,443	77,612,443
Receipts:				
Tuition	19,510,202	20,967,246	21,466,239	21,466,239
All Other Receipts	1,320,441	6,090,789	982,238	982,238
Total Receipts	20,830,643	27,058,035	22,448,477	22,448,477
General Fund Appropriation	55,390,160	55,163,966	55,163,966	55,163,966
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

Note: Fayetteville State's Base Budget has been adjusted to reflect a pending revision.

N. C. A & T State University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$82,268,677	\$91,063,720	\$91,072,544	\$91,082,249
Summer Term Instruction	3,083,538	3,638,249	3,638,249	3,638,249
Non-Credit & Receipts-Supported Instruction	178,807	118,188	118,188	118,188
Organized Research	9,533,539	13,892,764	4,443,255	4,443,255
Evans Allen Agricultural Research State Match	–	–	3,206,235	3,206,235
Cooperative Extension State Match	–	–	3,243,274	3,243,274
Community Services	89,785	84,629	84,629	84,629
Libraries	6,310,890	5,787,179	5,787,179	5,787,179
General Academic Support	13,176,219	11,529,007	11,529,007	11,529,007
COVID-19 Relief Fund	(3)	–	–	–
Student Services	6,211,511	8,357,637	8,357,637	8,357,637
Institutional Support	25,305,468	20,954,502	20,957,002	20,959,752
Physical Plant Operation	24,628,129	21,765,354	21,768,216	21,771,365
Student Financial Aid	10,764,771	8,808,830	8,808,830	8,808,830
Other Reserves	2,191,472	–	–	–
Total Expenditures	183,742,804	186,000,059	183,014,245	183,029,849
Receipts:				
Tuition	82,745,224	82,625,820	82,625,820	82,625,820
All Other Receipts	5,507,012	8,171,956	5,171,956	5,171,956
Total Receipts	88,252,235	90,797,776	87,797,776	87,797,776
General Fund Appropriation	95,490,569	95,202,283	95,216,469	95,232,073
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			14,186	29,790
Other adjustments (net)			–	–
Total			14,186	29,790

N. C. Central University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$61,002,841	\$67,437,521	\$67,437,521	\$67,437,521
Summer Term Instruction	1,461,419	3,457,797	3,457,797	3,457,797
Non-Credit & Receipts-Supported Instruction	39,726	8,102	8,102	8,102
Organized Research	87,091	882	882	882
Community Services	396,490	446,940	446,940	446,940
Libraries	5,220,095	6,184,653	6,184,653	6,184,653
General Academic Support	12,190,558	10,340,093	10,340,093	10,340,093
COVID-19 Relief Fund	790,806	–	–	–
Student Services	4,538,795	4,762,887	4,762,887	4,762,887
Institutional Support	19,429,347	20,710,831	20,710,831	20,710,831
Physical Plant Operation	18,995,174	16,492,392	16,492,392	16,492,392
Student Financial Aid	9,078,763	9,185,393	9,185,393	9,185,393
Other Reserves	2,159,501	–	–	–
Total Expenditures	135,390,607	139,027,491	139,027,491	139,027,491
Receipts:				
Tuition	46,085,531	50,503,566	50,503,566	50,503,566
All Other Receipts	2,925,122	1,332,963	1,332,963	1,332,963
Total Receipts	49,010,653	51,836,529	51,836,529	51,836,529
General Fund Appropriation	86,379,954	87,190,962	87,190,962	87,190,962
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

North Carolina State University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$373,784,469	\$389,821,760	\$389,882,685	\$389,943,835
Summer Term Instruction	10,516,556	9,600,000	9,600,000	9,600,000
Non-Credit & Receipts-Supported Instruction	7,783,440	9,756,358	9,756,358	9,756,358
NC State University - Veterinary Medicine	73,106,140	72,006,496	72,006,496	72,006,496
Organized Research	29,408,092	24,482,592	22,482,592	22,482,592
Community Services	9,437,662	10,295,065	10,295,065	10,295,065
Libraries	37,235,662	36,732,536	36,732,536	36,732,536
General Academic Support	23,683,054	22,066,959	22,066,959	22,066,959
COVID-19 Relief Fund	509,300	–	–	–
Student Services	12,533,404	13,108,950	13,108,950	13,108,950
Institutional Support	89,821,197	84,294,249	84,294,249	84,294,249
Physical Plant Operation	132,823,898	121,418,043	121,418,043	121,418,043
Student Financial Aid	78,419,399	72,643,985	72,643,985	72,643,985
Total Expenditures	879,062,275	866,226,993	864,287,918	864,349,068
Receipts:				
Tuition	351,773,950	350,466,277	350,466,277	350,466,277
All Other Receipts	100,567,469	87,839,152	85,839,152	85,839,152
Total Receipts	452,341,419	438,305,429	436,305,429	436,305,429
General Fund Appropriation	426,720,856	427,921,564	427,982,489	428,043,639
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			60,925	122,075
Other adjustments (net)			–	–
Total			60,925	122,075

Agricultural Research Service	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Administration	\$ 7,736,629	\$ 8,149,056	\$ 8,149,056	\$ 8,149,056
Research	58,566,568	53,681,991	53,681,991	53,681,991
Research Stations	10,837,254	11,358,596	11,358,596	11,358,596
 Total Expenditures	 77,140,451	 73,189,643	 73,189,643	 73,189,643
 Total Receipts	 21,992,050	 17,662,615	 17,662,615	 17,662,615
 General Fund Appropriation	 55,148,401	 55,527,028	 55,527,028	 55,527,028
 Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

Base Budget

UNC System Operations

Cooperative Extension Service	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
State Administration	\$ 7,563,091	\$ 6,862,082	\$ 6,862,082	\$ 6,862,082
State Program Operations	26,943,463	29,535,276	29,535,276	29,535,276
County Program Operation	24,693,297	23,222,191	23,222,191	23,222,191
 Total Expenditures	 59,199,851	 59,619,549	 59,619,549	 59,619,549
 Total Receipts	 18,166,954	 18,144,142	 18,144,142	 18,144,142
 General Fund Appropriation	 41,032,897	 41,475,407	 41,475,407	 41,475,407
 Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Rate increases of existing leases			-	-
Other adjustments (net)			-	-
Total			0	0

UNC Asheville Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$26,913,606	\$27,746,292	\$27,746,292	\$27,746,292
Summer Term Instruction	1,225,626	945,965	945,965	945,965
Non-Credit & Receipts-Supported Instruction	229,011	173,659	173,659	173,659
Community Services	516,683	394,088	394,088	394,088
Libraries	1,959,017	2,009,501	2,009,501	2,009,501
General Academic Support	1,612,560	2,660,479	2,660,479	2,660,479
COVID-19 Relief Fund	448,337	–	–	–
Student Services	4,303,851	4,105,024	4,105,024	4,105,024
Institutional Support	12,129,094	11,917,505	11,917,505	11,917,505
Physical Plant Operation	9,070,532	9,082,784	9,082,784	9,082,784
Student Financial Aid	3,445,769	3,487,929	3,487,929	3,487,929
Other Reserves	8,108	–	–	–
Total Expenditures	61,862,194	62,523,226	62,523,226	62,523,226
Receipts:				
Tuition	19,161,430	21,057,146	21,057,146	21,057,146
All Other Receipts	1,806,865	819,096	819,096	819,096
Total Receipts	20,968,295	21,876,242	21,876,242	21,876,242
General Fund Appropriation	40,893,899	40,646,984	40,646,984	40,646,984
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC-Chapel Hill Academic Affairs	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$253,115,981	\$252,341,668	\$252,341,668	\$252,341,668
Summer Term Instruction	6,796,525	6,800,000	6,800,000	6,800,000
Non-Credit & Receipts-Supported Instruction	54,816,327	57,610,483	57,610,483	57,610,483
School of Government	13,440,227	10,797,217	10,797,217	10,797,217
Organized Research	3,286,867	4,067,513	4,067,513	4,067,513
Community Services	1,298,531	2,253,650	2,253,650	2,253,650
Libraries	29,820,681	28,663,283	28,663,283	28,663,283
General Academic Support	52,451,762	50,942,544	50,942,544	50,942,544
Student Services	16,226,181	17,298,796	17,298,796	17,298,796
Institutional Support	61,494,030	59,422,367	59,422,367	59,422,367
Physical Plant Operation	65,829,465	71,303,985	71,303,985	71,303,985
Student Financial Aid	78,921,591	86,583,352	86,583,352	86,583,352
Other Reserves	6,245,783	–	–	–
Total Expenditures	643,743,950	648,084,858	648,084,858	648,084,858
Receipts:				
Tuition	291,606,714	301,411,987	301,411,987	301,411,987
All Other Receipts	69,718,643	64,299,767	64,299,767	64,299,767
Total Receipts	361,325,357	365,711,754	365,711,754	365,711,754
General Fund Appropriation	282,418,593	282,373,104	282,373,104	282,373,104
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC-Chapel Hill Health Affairs	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Regular Term Instruction	\$221,485,360	\$223,788,963	\$223,788,963	\$223,788,963
Organized Research	\$3,119,561	\$4,752,509	\$4,752,509	\$4,752,509
Libraries	\$5,727,565	\$7,295,094	\$7,295,094	\$7,295,094
General Academic Support	\$836,026	\$144,015	\$144,015	\$144,015
COVID-19 Relief Fund	–	\$4,800,000	–	–
Student Services	–	\$20,000	\$20,000	\$20,000
Institutional Support	3,294,327	1,487,080	1,487,080	1,487,080
Physical Plant Operation	68,666,185	71,286,350	71,286,350	71,286,350
Student Financial Aid	23,546,023	25,583,181	25,583,181	25,583,181
Other Reserves	–	–	–	–
Total Expenditures	326,675,047	339,157,192	334,357,192	334,357,192
Receipts:				
Tuition	101,363,611	113,246,047	113,246,047	113,246,047
All Other Receipts	22,870,490	23,373,364	18,573,364	18,573,364
Total Receipts	124,234,100	136,619,411	131,819,411	131,819,411
General Fund Appropriation	202,440,946	202,537,781	202,537,781	202,537,781
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC-Chapel Hill Area Health Education Centers	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
COVID-19 Relief Fund	\$ -	\$ 500,000	\$ -	\$ -
Physical Plant Operation	838,974	838,974	838,974	838,974
Operations	38,356,756	36,646,824	36,646,824	36,646,824
Residency Training	3,455,649	3,896,890	3,896,890	3,896,890
Health Sciences Support	8,250,244	8,566,186	8,566,186	8,566,186
Other Reserves	371,072	-	-	-
Total Expenditures	51,272,694	50,448,874	49,948,874	49,948,874
Receipts	1,366,341	500,000	-	-
General Fund Appropriation	49,906,353	49,948,874	49,948,874	49,948,874
Net Adjustments to Appropriation				
Annualization of programs and positions			-	-
Adjustments for nonrecurring funds			-	-
Adjustments for statutory appropriations			-	-
Rate increases of existing leases			-	-
Other adjustments (net)			-	-
Total			0	0

UNC Charlotte Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$219,848,625	\$220,162,916	\$220,162,916	\$220,162,916
Summer Term Instruction	5,602,743	7,590,645	7,590,645	7,590,645
Non-Credit & Receipts-Supported Instruction	4,059,172	2,450,000	2,450,000	2,450,000
Organized Research	3,880,483	2,116,462	2,116,462	2,116,462
Community Services	2,045,176	2,264,386	2,264,386	2,264,386
Libraries	14,615,508	12,555,609	12,555,609	12,555,609
General Academic Support	29,959,732	43,387,260	43,387,260	43,387,260
COVID-19 Relief Fund	223,550	9,000,000	–	–
Student Services	23,182,036	18,088,805	18,088,805	18,088,805
Institutional Support	54,320,901	41,052,377	41,052,377	41,052,377
Physical Plant Operation	56,631,214	59,367,144	59,367,144	59,367,144
Student Financial Aid	16,932,429	15,938,136	15,938,136	15,938,136
Other Reserves	–	66,619	66,619	66,619
Multi-Activity	1,144,962	286,644	286,644	286,644
Total Expenditures	432,446,529	434,327,003	425,327,003	425,327,003
Receipts:				
Tuition	154,152,414	157,876,830	157,876,830	157,876,830
All Other Receipts	16,760,812	16,288,500	7,288,500	7,288,500
Total Receipts	170,913,226	174,165,330	165,165,330	165,165,330
General Fund Appropriation	261,533,302	260,161,673	260,161,673	260,161,673
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC Greensboro Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$150,524,023	\$158,894,388	\$158,528,901	\$158,528,901
Summer Term Instruction	579,537	2,208,712	2,208,712	2,208,712
Non-Credit & Receipts-Supported Instruction	1,582,738	1,391,165	1,391,165	1,391,165
UNC System Laboratory School Operations	3,882,397	4,150,641	4,150,641	4,150,641
Libraries	13,234,714	13,748,642	13,603,515	13,603,515
General Academic Support	21,939,673	14,687,888	14,707,654	14,707,654
COVID-19 Relief Fund	116,119	–	–	–
Student Services	16,269,767	16,825,112	17,143,585	17,143,585
Institutional Support	33,805,931	31,667,861	31,859,828	31,859,828
Physical Plant Operation	36,598,728	32,492,490	32,472,898	32,472,898
Student Financial Aid	15,493,073	13,926,036	13,926,036	13,926,036
Total Expenditures	294,026,701	289,992,935	289,992,935	289,992,935
Receipts:				
Tuition	99,093,965	99,164,165	99,164,165	99,164,165
All Other Receipts	13,487,533	9,040,643	9,040,643	9,040,643
Total Receipts	112,581,498	108,204,808	108,204,808	108,204,808
General Fund Appropriation	181,445,204	181,788,127	181,788,127	181,788,127
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC Pembroke Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$40,107,765	\$41,279,246	\$41,279,246	\$41,279,246
Summer Term Instruction	251,667	1,500,000	1,500,000	1,500,000
Non-Credit & Receipts-Supported Instruction	10,022	50,000	50,000	50,000
Community Services	257,591	225,090	225,090	225,090
Libraries	2,741,154	2,826,585	2,826,585	2,826,585
General Academic Support	11,361,906	9,643,399	9,644,478	9,643,399
COVID-19 Relief Fund	–	5,000,000	–	–
Student Services	6,565,897	6,853,792	6,853,792	6,853,792
Institutional Support	17,330,283	16,112,748	16,112,748	16,112,748
Physical Plant Operation	14,362,036	12,721,431	12,721,431	12,721,431
Student Financial Aid	2,884,678	2,897,574	2,897,574	2,897,574
Other Reserves	196,104	–	–	–
Total Expenditures	96,069,103	99,109,865	94,110,944	94,109,865
Receipts:				
Tuition	15,282,408	15,495,049	15,495,049	15,495,049
All Other Receipts	2,515,160	5,294,083	294,083	294,083
Total Receipts	17,797,568	20,789,132	15,789,132	15,789,132
General Fund Appropriation	78,271,535	78,320,733	78,321,812	78,320,733
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			1,079	–
Other adjustments (net)			–	–
Total			1,079	0

UNC Wilmington Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$128,291,827	\$136,781,099	\$136,781,099	\$136,781,099
Summer Term Instruction	1,159,935	2,978,774	2,978,774	2,978,774
Non-Credit & Receipts-Supported Instruction	405,147	369,640	369,640	369,640
Organized Research	5,250,439	4,714,032	4,714,032	4,714,032
UNC System Laboratory School Operations	2,636,539	2,416,296	2,416,296	2,416,296
Community Services	2,015,629	615,262	615,262	615,262
Libraries	9,400,091	8,666,962	8,666,962	8,666,962
General Academic Support	15,599,581	13,859,972	13,859,972	13,859,972
Student Services	11,615,272	10,731,315	10,731,315	10,731,315
Institutional Support	34,251,179	29,594,339	29,594,339	29,594,339
Physical Plant Operation	31,644,195	29,487,395	29,487,395	29,487,395
Student Financial Aid	11,672,010	9,718,498	9,718,498	9,718,498
Other Reserves	384,765	–	–	–
Total Expenditures	254,326,609	249,933,584	249,933,584	249,933,584
Receipts:				
Tuition	96,518,477	97,167,169	97,167,169	97,167,169
All Other Receipts	9,287,458	4,877,638	4,877,638	4,877,638
Total Receipts	105,805,935	102,044,807	102,044,807	102,044,807
General Fund Appropriation	148,520,674	147,888,777	147,888,777	147,888,777
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC School of the Arts Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$16,068,318	\$16,907,999	\$16,907,999	\$16,907,999
Summer Term Instruction	57,365	153,153	125,000	125,000
Non-Credit & Receipts-Supported Instruction	–	415,000	415,000	415,000
Community Services	235,804	266,445	173,861	173,861
Libraries	1,487,812	1,452,861	1,452,861	1,452,861
General Academic Support	4,940,322	5,035,341	5,035,341	5,035,341
COVID-19 Relief Fund	73,228	–	–	–
Student Services	1,562,035	1,479,401	1,479,401	1,479,401
Institutional Support	10,846,356	10,611,311	10,600,783	10,600,783
Physical Plant Operation	11,003,776	9,943,884	9,943,884	9,943,884
Student Financial Aid	3,925,787	4,232,249	4,232,249	4,232,249
Other Reserves	822,736	–	–	–
Total Expenditures	51,023,539	50,497,644	50,366,379	50,366,379
Receipts:				
Tuition	15,918,345	15,836,281	15,808,128	15,808,128
All Other Receipts	1,291,976	767,108	663,996	663,996
Total Receipts	17,210,322	16,603,389	16,472,124	16,472,124
General Fund Appropriation	33,813,218	33,894,255	33,894,255	33,894,255
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

Western Carolina University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$68,526,109	\$73,956,035	\$73,956,035	\$73,956,035
Summer Term Instruction	2,553,450	3,195,910	3,195,910	3,195,910
Non-Credit & Receipts-Supported Instruction	1,158,140	893,143	893,143	893,143
Organized Research	701,079	455,929	455,929	455,929
UNC System Laboratory School Operations	774,932	647,786	647,786	647,786
Community Services	290,260	223,618	223,618	223,618
NC Arboretum	2,580,284	2,369,019	2,369,019	2,369,019
Libraries	5,221,037	5,507,922	5,507,922	5,507,922
General Academic Support	11,502,524	12,750,114	12,750,114	12,750,114
COVID-19 Relief Fund	284,464	–	–	–
Student Services	8,461,289	8,076,600	8,076,600	8,076,600
Institutional Support	30,107,187	26,622,145	26,658,475	26,696,166
Physical Plant Operation	22,875,040	20,759,389	20,759,389	20,759,389
Student Financial Aid	6,533,243	6,365,500	6,365,500	6,365,500
Other Reserves	4,509,466	–	–	–
Total Expenditures	166,078,502	161,823,110	161,859,440	161,897,131
Receipts:				
Tuition	25,288,153	25,214,521	25,214,521	25,214,521
All Other Receipts	7,278,230	2,898,376	2,898,376	2,898,376
Total Receipts	32,566,383	28,112,897	28,112,897	28,112,897
General Fund Appropriation	133,512,119	133,710,213	133,746,543	133,784,234
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			36,330	74,021
Other adjustments (net)			–	–
Total			36,330	74,021

Winston-Salem State University Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Instruction	\$37,210,810	\$40,281,289	\$40,281,289	\$40,281,289
Summer Term Instruction	1,243,122	1,998,827	1,998,827	1,998,827
Non-Credit & Receipts-Supported Instruction	24,377	35,000	35,000	35,000
Community Services	109,516	222	222	222
Libraries	2,981,338	3,242,412	3,242,412	3,242,412
General Academic Support	3,218,118	4,088,907	4,088,907	4,088,907
COVID-19 Relief Fund	4,412	–	–	–
Student Services	4,256,528	4,872,597	4,872,597	4,872,597
Institutional Support	18,393,324	13,600,882	13,600,882	13,600,882
Physical Plant Operation	13,351,238	14,478,542	14,478,542	14,478,542
Student Financial Aid	4,747,795	4,669,596	4,669,596	4,669,596
Other Reserves	967,159	170,923	170,923	170,923
Total Expenditures	86,507,735	87,439,197	87,439,197	87,439,197
Receipts:				
Tuition	19,130,056	21,371,290	21,371,290	21,371,290
All Other Receipts	2,741,509	1,063,813	1,063,813	1,063,813
Total Receipts	21,871,565	22,435,103	22,435,103	22,435,103
General Fund Appropriation	64,636,170	65,004,094	65,004,094	65,004,094
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

NCSSM Academic Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
General Administration	\$ 5,732,026	\$ 5,333,305	\$ 5,315,700	\$ 5,315,700
Western Campus General Administration	–	2,785,922	2,785,922	2,785,922
COVID-19 Relief Fund	128,588	–	–	–
General Instruction	11,013,030	11,181,425	11,170,185	11,170,185
Western Campus General Instruction	–	501,633	501,633	501,633
Non-Credit & Receipts-Supported Instruction	440,121	496,316	496,316	496,316
Library Services	375,923	419,599	412,000	412,000
Student Services	4,873,390	5,064,644	5,059,172	5,059,172
Plant Facilities	2,904,251	2,710,208	2,967,103	2,967,103
Total Expenditures	25,467,331	28,493,052	28,708,031	28,708,031
Total Receipts	2,636,618	2,068,380	2,283,359	2,283,359
General Fund Appropriation	22,830,713	26,424,672	26,424,672	26,424,672
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

Base Budget

UNC System Operations

UNC System Office Operating Budget	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Center for Public Television	\$ 9,504,102	\$ 9,588,922	\$ 9,588,922	\$ 9,588,922
MCNC Contract (NCREN)	4,800,000	4,900,000	4,900,000	4,900,000
NC Center for School Leadership Development	194,309	–	–	–
System Office Operations	33,856,413	30,081,170	30,081,170	30,081,170
Total Expenditures	48,354,824	44,570,092	44,570,092	44,570,092
Total Receipts	1,048,923	46,899	46,899	46,899
General Fund Appropriation	47,305,901	44,523,193	44,523,193	44,523,193
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			–	–
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			0	0

UNC System Office Institutional Programs	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
UNC System COVID-19 Relief Fund	\$ –	\$ 14,000,000	\$ –	\$ –
Institutional Programs Reserve	–	80,605,888	23,603,790	23,603,790
University Cancer Research Fund	16,020,000	16,020,000	16,020,000	16,020,000
College Foundation of North Carolina	1,000,000	1,000,000	1,000,000	1,000,000
Total Expenditures	17,020,000	111,625,888	40,623,790	40,623,790
Total Receipts	38,855	54,210,156	–	–
General Fund Appropriation	16,981,145	57,415,732	40,623,790	40,623,790
Net Adjustments to Appropriation				
Annualization of programs and positions			–	–
Adjustments for nonrecurring funds			(16,791,942)	(16,791,942)
Adjustments for statutory appropriations			–	–
Rate increases of existing leases			–	–
Other adjustments (net)			–	–
Total			(16,791,942)	(16,791,942)

Related Educational Programs (Financial Aid)	FY 2019-20 Expended	FY 2020-21 Authorized	FY 2021-22 Requested	FY 2022-23 Requested
Operating Expenditures:				
Regional Education Program	\$ 204,997	\$ 204,997	\$ 204,997	\$ 204,997
UNC Need Based Financial Aid	125,930,498	125,930,498	125,930,498	125,930,498
Distinguished Professor Endowment	8,000,000	8,000,000	8,000,000	8,000,000
Principal Fellow School Loan	3,258,000	3,258,000	3,258,000	3,258,000
National Guard - Tuition Assistance	2,108,284	2,112,815	2,112,815	2,112,815
National Board Professional Teacher Standards	100,000	100,000	100,000	100,000
Forgivable Education Loans for Service (FELS)	16,594,166	16,594,166	16,594,166	16,594,166
Ceatham-White Scholarships	1,267,335	1,800,000	1,800,000	1,800,000
Teaching Fellows Forgivable Loan Program	6,000,000	6,000,000	6,000,000	6,000,000
Total Expenditures	163,463,280	164,000,476	164,000,476	164,000,476
Total Receipts	54,042,772	54,031,975	54,031,975	54,031,975
General Fund Appropriation	109,420,508	109,968,501	109,968,501	109,968,501

Financial Aid (Related Educational Programs) Exclusively Benefiting Private Institutions

Of the funds requested for financial aid, 55% represent requests for the benefit of private institutions.

COVID-19 Relief for Private Institutions	\$ 20,000,000	\$ 16,750,000	\$ -	\$ -
Private College Need Based Scholarship	93,252,139	88,886,590	88,886,590	88,886,590
Institute for Regenerative Medicine at Wake Forest	7,000,000	7,000,000	7,000,000	7,000,000
Opportunity Scholarship Grants	78,982,348	74,840,000	84,840,000	94,840,000
Special Education Scholarship Grant	12,750,826	13,043,166	13,043,166	13,043,166
Principal Preparation	5,779,413	4,580,000	4,580,000	4,580,000
NC Personal Education Savings Accounts	3,000,000	3,000,000	3,000,000	3,000,000
Privates-Emergency Grants to Postsecondary				
Students-Hurricane Florence	319,448	-	-	-
NC Patriot Star Family Scholarship Program	-	1,000,000	-	-
Total	221,084,174	209,099,756	201,349,756	211,349,756

AGENDA ITEM

A-6. 2021-23 Capital PrioritiesJennifer Haygood

Situation: One of the principal responsibilities of the Board of Governors is to “develop, prepare, and present to the Governor and the General Assembly a single, unified recommended budget for the constituent institutions of the University of North Carolina” [G.S. 116-11(9)a]. This budget includes recommended funding for capital improvements supported by appropriated sources.

With Board approval, the appropriated capital projects will be included in the budget request for the 2021-23 biennium.

Background: Every biennium, the University reviews its capital needs and prepares six-year capital improvement plans, which include prioritized plans for: 1) general fund capital improvement projects, 2) capital improvement projects supported by non-general fund sources such as housing, dining, parking, and other receipts, and 3) general fund repairs and renovations. Because of the University’s significant backlog of deferred maintenance, campuses were directed to focus their 2021-27 Six-Year Capital Improvement Plans on extending the use of existing buildings through rehabilitation and renovation, rather than on new construction or expansion. These plans were used to develop recommended priorities for the 2021-23 biennium.

Assessment: Given an environment where resources are constrained and demands for funding are significant, capital needs are prioritized with full acknowledgement that difficult funding decisions must be made for the state as a whole. Funding the projects recommended will significantly extend the useful life of the identified buildings and improve the ability of the universities to provide suitable academic space in a cost-effective manner.

Action: This item requires a vote by the committee and a vote by the full Board of Governors.



2021-23 Capital Improvement Priorities

The University of North Carolina System is one of the largest property managers in the state. The System is entrusted with over 3,000 buildings, more than \$27 billion in public assets that support the System's mission of teaching, research, and public service. From the humblest maintenance shed to the grandest auditorium, these buildings belong to the people of North Carolina. The System's campuses and research facilities were built with generations of public investment, and it the System's duty to preserve that investment for generations to come.

Meeting that responsibility has been a challenge. The facilities are aging, with almost 30 percent of buildings more than 50 years old. Of the System's 84 million total gross square feet (GSF), 45 million GSF is made up of appropriated buildings. Facility assessments, called FCAP reports, conducted periodically by the State Construction Office have identified \$3.42 billion in building deficiencies in appropriated buildings, including some critical life safety and code compliance issues.

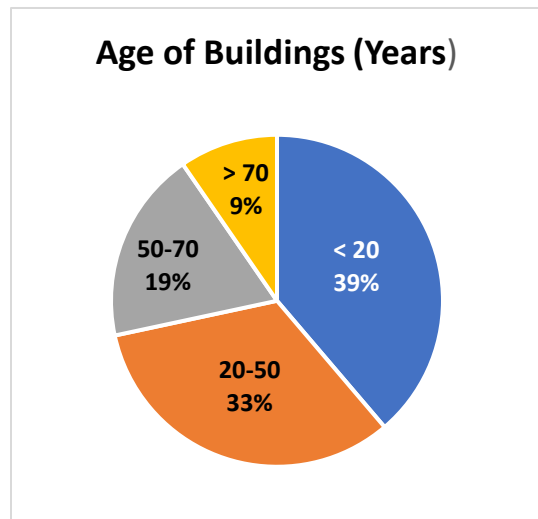
Yet repair and renovation funding has varied widely over the System's recent history, averaging only \$32 million per year over the last decade. As a result, the buildings in the UNC System are suffering from the many years of deferred maintenance. Left unaddressed, the cost of deferred maintenance escalates rapidly over time and increases the risk of critical system failures, resulting in unexpected disruption of services and costly emergency repairs. Further, as the System responds to changing student, programmatic, and research needs, how we utilize our space must change accordingly.

That is why we are focusing our efforts in the years ahead on caring for the University's existing space. These priorities lay out the most crucial needs across the state and our plan for a more cost-effective approach to maintenance and renovation. It is clear the System's role is not just as the trustee of valuable public infrastructure, but as a steward of North Carolina's culture and history. From Elizabeth City to Cullowhee, our campuses host architectural landmarks and centers of community life. This plan protects and preserves some of our state's most valuable places.

1. Repair, Renovation, and Rehabilitation: \$491,175,000

The System's top priority is working through the significant backlog of critical maintenance needed to preserve our existing facilities. Timely and consistent investment in facilities can reduce deferred maintenance costs for the System and the state, extend the life and efficiency of existing buildings, and reduce costly repairs due to critical system failures, unexpected disruption of services, increased urgency to restore operations, and the compounding impact of neglected maintenance and deterioration on other areas of the building or infrastructure.

Attachment A provides a list of recommended projects focused on the following priorities:



- Roof replacement, water intrusion mitigation, or building envelope repairs that allow buildings to remain in use and prevent further deterioration;
- System replacements (such as HVAC, electrical, fire alarms, elevators, etc.) of failing or obsolete systems that directly impact the continued occupancy of the building;
- Repair or replacement of critical plant operations or infrastructure that directly supports operation of critical core-mission buildings; this should not include the expansion or upgrade of any infrastructure to support new construction; and
- Demolition of vacant buildings.

In addition, the System requests the General Assembly appropriate funds to support smaller, but equally important, maintenance repairs and renovation (R&R) projects. Maintenance R&R funds would be allocated among campuses using the formula approved by the Board of Governors on September 20, 2019. This formula considers each campuses' gross square footage, total number of buildings, building condition, full-time student enrollment, and the ability to pay (based on the availability of carry-forward funds, F&A fund balances, infrastructure fees, and other funding for R&R earmarked projects). Funding would be used for the maintenance R&R priorities listed in **Attachment B** or other urgent maintenance needs that arise, subject to System Office approval.

2. **Comprehensive Renovation and Facility Modernization: \$468,050,000**

While the FCAP methodology provides an estimate of necessary repairs, it **does not** address improvements needed to improve functionality or update outdated space. Many aging facilities are simply inadequate to support current academic and research needs. For example, as institutions expand their focus on Science, Technology, Engineering, and Math (STEM) disciplines, the demand for lab space increases. Science labs require specialized ventilation, plumbing, and mechanical systems to protect building occupants and the integrity of the testing environment. Likewise, modern classrooms require technology and electrical capabilities beyond what many aging buildings can provide. Increased student enrollment and demand for more collaborative learning space require space to be repurposed and reconfigured.

Rather than spending limited resources on costly new construction, the state should invest in comprehensive renovations of existing facilities to extend their useful life, improve space utilization, and align with programmatic priorities. **Attachment C** provides a list of recommended priorities for comprehensive renovation and modernization projects.

3. **Advanced Planning Funds for New Construction Projects Previously Authorized by the General Assembly: \$35,500,000**

S.L. 2020-81

In addition to the priorities identified above, the General Assembly is expected to appropriate additional funding for two new construction projects authorized in S.L. 2020-81. This legislation enacted total project authorizations and appropriated \$7 million in advanced planning funds for each project. It also required both institutions to provide funding equal to half of the total project authorization by June 30, 2022, as a match for the intended state allocations.

S.L. 2020-81 also planned to allocate an additional \$7 million for advanced planning from the Coronavirus Relief Fund (CRF), but S.L. 2020-97 subsequently repealed this language due to federal

limitations on the allowable uses of CRF funds. The General Assembly is expected to appropriate these additional advanced planning funds for FY 2021-22 and further funding for construction once the required non-state match has been confirmed.

Institution	Project	Enacted Total Project Authorization	FY 2021-22	FY 2022-23
NCSU	STEM Building	\$160,000,000	\$7,000,000	Additional allocations pending non-state match
UNC-CH	Business School	\$150,000,000	\$7,000,000	

Health Science Facilities included in H.B. 966

During the 2019 Session, the General Assembly passed H.B. 966, which included a number of capital projects for the UNC System, including two new construction projects for health sciences facilities: 1) Brody School of Medicine at East Carolina University and 2) Health Science Center at UNC Pembroke. H.B. 966 was ratified, but later vetoed by the Governor and therefore, was never enacted into law. Given the state's healthcare workforce needs, the General Assembly may consider appropriating advanced planning funds for these two projects.

Institution	Project	H.B. 966 Total Project Authorization	FY 2021-22	FY 2022-23
ECU	Brody School of Medicine	\$215,000,000	\$15,000,000	Additional allocations pending advanced planning
UNCP	Health Sciences Center	\$91,000,000	\$6,500,000	

**University of North Carolina
FY 2021-23 Capital Improvement Priorities**

**Attachment A
Immediate Repair, Renovation, and Rehabilitation Needs**

University	Project	FY21-23
Appalachian State	Wey Hall Envelope and Roof Repair	\$5,000,000
Appalachian State	Wey Hall Partial Renovation - Building Systems	\$10,000,000
East Carolina	Brody High Rise Code Compliance - Phase 2	\$6,000,000
East Carolina	Main Campus - College Hill Drive Steam - Phase 3	\$2,500,000
East Carolina	Whichard Building Comprehensive Renovation	\$10,000,000
East Carolina	Speight Building Roof, Window, and Envelope Replacement	\$4,000,000
East Carolina	Chilled Water Extension to Whichard & Graham	\$6,475,000
East Carolina	Main Campus-Relocate Steam & Condensate - Phase 1	\$5,000,000
East Carolina	Health Science Building Envelope Infiltration Repairs	\$5,000,000
Elizabeth City State	Repair Campus Main Switch	\$700,000
Elizabeth City State	Repair Campus Pump Station	\$650,000
Elizabeth City State	Infrastructure Upgrades - Water & Electrical, Phase 1	\$12,000,000
Elizabeth City State	Emergency Generator Power - Operations	\$4,900,000
Elizabeth City State	Emergency Generator Power - Residence Halls	\$2,100,000
Elizabeth City State	Campus-wide Lockdown System	\$2,000,000
Elizabeth City State	Building Demolition - Four Buildings	\$1,500,000
Elizabeth City State	Butler Residence Hall Renovations	\$2,500,000
Fayetteville State	Lyons Science Renovation	\$1,500,000
Fayetteville State	Butler Renovation - HVAC, Bldg Envelope, Fire Alarm	\$3,450,000
Fayetteville State*	A.B. Rosenthal Building - Targeted Renovation	\$10,000,000
Fayetteville State	Campuswide Utility Infrastructure	\$9,950,000
NC A&T*	Carver Hall Comprehensive Modernization-Phase 1	\$9,700,000
NC A&T	Price Hall Renovation- Phase 1	\$8,000,000
NC A&T	Marteena Hall Renovation	\$9,100,000
NC Central*	Lee Biology Renovation	\$8,100,000
NC School of Science and Math	HVAC Campus Wide Renovations	\$2,000,000
NC School of Science and Math	Chiller Replacement	\$3,000,000
NC School of Science and Math	Building Envelope Repairs	\$5,850,000
NC State	Page Hall - Bldg Envelope Repairs & Plumbing Upgrades	\$4,000,000
NC State	Scott Hall - HVAC Renovation	\$5,000,000
NC State	Mann Hall - HVAC and Plumbing Renovation	\$10,000,000
NC State	Kilgore Hall - HVAC Renovation	\$10,000,000
NC State	Domestic Water Line Replacement-North and Central Campus	\$4,303,000
NC State	Fire Protection Systems - Poe Hall	\$3,500,000
NC State	HVAC Renovation - Thomas Hall	\$4,000,000
UNC Asheville	Campus Safety Improvements, Access Control, Cameras	\$2,300,000
UNC Asheville	Campus Roadway Repairs	\$4,400,000
UNC Chapel Hill	Wilson Library - Means of Egress	\$9,300,000
UNC Chapel Hill	Swain Hall - Targeted Renovation	\$5,800,000
UNC Chapel Hill	Phillips Hall - 1958 Central HVAC System	\$6,000,000
UNC Chapel Hill	Hamilton Hall - Central HVAC System	\$8,800,000

*Project included in H966, which was ratified, but not enacted into law.

University	Project	FY21-23
UNC Chapel Hill	Wilson Library - 1953 Central HVAC System AHU 1 & 2	\$7,000,000
UNC Chapel Hill	Wilson Library - 1953 Central HVAC System AHU 3	\$4,000,000
UNC Charlotte	Atkins Library Tower - ADA & Elev	\$10,000,000
UNC Charlotte	Smith Replace HVAC & Controls, Envelope, Replace Roof	\$5,950,000
UNC Charlotte	Atkins Library Tower - Fire and Smoke Systems	\$3,840,000
UNC Charlotte	Woodward Controls and Lab HVAC Modernization	\$2,700,000
UNC Charlotte	Friday HVAC, Controls, and Electrical Upgrade	\$9,700,000
UNC Greensboro	Coleman Fire Alarm Replacement	\$2,440,000
UNC Greensboro	Steam Distribution Replacement Phase IV -B	\$1,550,000
UNC Greensboro	Campus Chiller Water Infrastructure & Equip Improvemts	\$10,400,000
UNC Pembroke	Demolition of Jacobs Hall with Site Restoration	\$1,250,000
UNC Pembroke	Campus Roof Replacement - Various	\$1,500,000
UNC Pembroke	Campus Safety and Regional Emergency Response Center	\$4,480,000
UNC School of the Arts	Stevens Center - Roof, Water Intrusion, Bldg Envelope	\$4,800,000
UNC School of the Arts	Gray Building - Roof, Bldg Envelope, HVAC, Fire Suppression	\$3,350,000
UNC School of the Arts	Replace Roofs - Performance Place, Workplace, WPV	\$2,435,000
UNC Wilmington	Coastal Marine Studies - Plumbing, Mech, Elec Renovation	\$9,930,000
Western Carolina	Killian Building - HVAC Upgrades, Window Replacement	\$3,570,000
Western Carolina	Reid Building - Roof Replacement	\$2,520,000
Western Carolina	Moore Building - Abatement, Demo & Struct Improvmts	\$7,100,000
Western Carolina	Moore Building - Infrastructure and Accessibility	\$4,200,000
Winston Salem State*	Restore the Core - Hauser Hall Renovations	\$9,500,000
UNC-TV	Tower Lighting, FAA Markers, Tower Elev Repair	\$2,200,000
UNC-TV	Bryan Center - Replace HVAC Air Handler and Controls	\$2,707,000
UNC-TV	Bryan Center - Chiller and Cooling Tower Replacement	\$1,120,000
NC Arboretum	Infrastructure Restoration and Road Repairs	\$1,000,000
Systemwide	Maintenance R&R Projects: Smaller projects focused only on the repair and renovation of state facilities and related infrastructure as defined in G.S. 143C-4-3(b). Attachment B provides a detailed list identified priorities by campus.	\$143,555,000
Total		\$491,175,000

*Project included in H966, which was ratified, but not enacted into law.

**University of North Carolina
FY 2021-23 Capital Improvement Priorities**

**Attachment B
Maintenance Repair and Renovation Projects**

Institution	R&R Category	Project	Project Total
ASU	4	Walker Hall HVAC Repair and Upgrades	\$500,000
ASU	2	Walker Hall Envelope and Structural Repair	\$1,300,000
ASU	4	Campus Wide Electronic Door Access Installation	\$1,500,000
ASU	1	Chapell Wilson Gutter/Soffit/Roof Replacement	\$600,000
ASU	1	Smith Wright Hall Roof Repair and Replacement	\$1,000,000
ASU	4	Holmes Convocation Center Chiller	\$200,000
ASU	4	BB Dougherty Chiller Repair	\$100,000
ASU	2	Facilities Operations/Motorpool Wall Repairs	\$300,000
ASU	4	John E Thomas Chiller Compressor Upgrades	\$250,000
ASU	4	Anne Belk Hall Hot Water Piping Replacement	\$500,000
ASU	4	Edwin Duncan Hall HVAC and Lighting Improvements	\$800,000
ASU	2	John E Thomas Envelope	\$300,000
ASU	11	Howard Street Hall Road Opening	\$200,000
ASU	4	Holmes Convocation Center VAV Replacement	\$150,000
ASU	4	Peacock Elevator Upgrade	\$200,000
ASU	6	University Hall Sprinkler System	\$250,000
ECU	4	Brody Building Freight Elevators - Emergency Power	\$250,000
ECU	4	Science & Technology Replace Roof	\$400,000
ECU	11	Old Cafeteria Building Install Steam Manhole and Replace Piping	\$300,000
ECU	2	Health Science Campus Catwalks Central Utility Plant	\$225,000
ECU	1	Warren Life Sciences Replace Roof Section B	\$300,000
ECU	4	Health Science Campus Central Utility Plant Transformer 1 & Transformer 2	\$404,000
ECU	5	Bate Upgrade Elevators (2)	\$350,000
ECU	1	Rivers Replace Roof	\$300,000
ECU	1	Christenbury Replace Roof	\$410,000
ECU	2	Brody Building Envelope Infiltration Repairs Phase 1	\$1,500,000
ECU	11	Brody Chilled Water Loop Valve Replacement	\$100,000
ECU	2	Jenkins Art North Building Envelope Repairs	\$1,750,000
ECU	1	McGinnis Scene Shop Replace Roof	\$100,000
ECU	4	Brody - Inline Fan Replacement Phase 1	\$200,000
ECU	4	Jenkins Art Replace Distribution Sub Panels Westside Jenkins Art	\$225,000
ECU	5	Messick Upgrade/Replace Elevator	\$150,000
ECU	5	Building 127 Upgrade/Replace Elevator	\$150,000
ECU	2	Coastal Studies Annex Repair and Coat Siding and Roofing	\$100,000
ECU	4	School of Dental Medicine Community Service Learning Centers Upgrades (HVAC & Indoor Air Quality)	\$203,000
ECU	11	Main Campus Steam Plant - Install Steam Blanket for Boilers	\$100,000
ECU	5	McGinnis Auditorium Upgrade/Replace Elevator	\$300,000
ECU	4	Brewster HVAC Controls Optimization - D Wing	\$400,000
ECU	4	Greenville Centre HVAC Controls Upgrade (Specific Remote Terminal Unit Variable Air Volumes)	\$300,000
ECU	4	Plate and Frame Heat Exchanger for Science & Technology Central Chiller Plant w/ Controls Upgrade	\$300,000
ECU	4	Old Cafeteria Building Controls (Specific Direct Digital Control) Upgrade	\$300,000
ECU	4	Carol Belk Building HVAC system (Specific Variable Air Volume integration)	\$300,000
ECU	4	Rivers Building HVAC System (Specific Variable Air Volume) to Trane	\$300,000
ECU	4	Austin Building Air Handlers Replacement	\$1,500,000
ECU	6	Warren Life Sciences Extend Sprinkler System to Original Section	\$181,000
ECU	5	Building 43 Upgrade Freight Elevator Replace Shaft and Jack	\$230,000
ECU	4	Main Campus Replace Power Distribution System Steam Plant	\$250,000
ECU	4	Biotechnology Building Upgrade Laboratory Exhaust System	\$452,000
ECU	4	Biotechnology Building Replace Exhaust Fans	\$130,134
ECU	11	Repair and Repave Service Drive at West End Dining Behind White Residence Hall	\$150,000
ECU	6	Wright Building/Wright Auditorium Fire Alarm System Upgrade	\$300,000
ECU	1	Old Cafeteria and Ragsdale Annex Replace Roof	\$240,000
ECU	4	Brody School of Medicine Replace Computer Room Air Conditioning (CRAC) Units GE-99	\$200,000
ECU	6	Cotanche Data Center - Renovations to Improve Fire Protection System in Data Rooms (Specific FM 200)	\$210,000
ECSU	4	Underground Infrastructure - Replace all campus plumbing gate valves/infrastructure for fire pump	\$150,000
ECSU	4	Underground Infrastructure - Replace 6" with 8" line to improve water volume on campus north	\$300,000
ECSU	9	Jenkins Hall (Phase 2) - Renovation Laboratory and Classroom (Phase 1 starts in 2020-21 R&R Year)	\$400,000
ECSU	9	Vaughn Center - Repair student phys ed learning spaces (pool, flooring, ceilings & building envelope)	\$550,000
ECSU	1	Fine Arts - Roof Replacement	\$200,000
ECSU	9	Dixon Hall - Classroom and Laboratory Renovations	\$400,000
ECSU	4	ITC - Air Handler Replacement	\$300,000

**Attachment B
Maintenance Repair and Renovation Projects**

Institution	R&R Category	Project	Project Total
ECSU	9	Lester Hall - Demolition	\$495,000
FSU	1	Barber/Collins Admin Complex: roof replacement	\$200,000
FSU	4	Campuswide: exterior lighting retrofit	\$400,000
FSU	11	Campuswide: brick paver & concrete walk repairs	\$500,000
FSU	1	Telecom: roof replacement	\$150,000
FSU	1	Butler: roof replacement	\$650,000
FSU	4	Chesnutt: MEP (generator)	\$400,000
FSU	4	Telecom: MEP (central plant tie, AHU, BAS, MDP, generator)	\$750,000
FSU	4	University Advancement: MEP (AHU, Heat Pumps, BAS, MDP)	\$600,000
FSU	4	FM complex: MEP (HVAC, MDP, generator, restrooms)	\$450,000
FSU	2	Harris CBE: precast concrete structural repair	\$100,000
FSU	2	Cook: exterior stairs and patio repairs	\$100,000
FSU	1	J.Knuckles Science Annex: roof replacement	\$150,000
NC A&T	1	Roof Repairs (General Classroom B side)	\$1,241,107
NC A&T	4	Boiler Replacement	\$1,459,200
NC A&T	4	Hines Hall HVAC Modifications	\$300,000
NC A&T	9	Waterproofing Buildings	\$600,000
NC A&T	4	HVAC Repairs/Replacement(IRC Building)	\$705,274
NC A&T	4	HVAC Repairs/Controls Dudley	\$403,305
NC A&T	4	MCNair Hall HVAC Repairs	\$250,000
NC A&T	5	Elevator Repairs/Replacement	\$450,000
NC A&T	4	Steam Leaks Campus Wide	\$500,000
NC A&T	4	Building Steam system repairs	\$200,000
NC A&T	1	Roof Repairs (Moore Gym, Hodgkin Hall, Fraiser Hall)	\$1,000,000
NC A&T	9	Window Replacement (Price Hall, 1020 Wendover, Hodgkin Hall, Campbell Hall, C.H. Moore)	\$200,000
NC A&T	8	Asbestos Abatement Campus Wide(1020 Wendover, Price, Corbett Sports Center, Campbell & Carver)	\$150,000
NC A&T	4	Back Flow preventors (Campus Wide)	\$300,000
NC A&T	4	Electrical Improvements(Beef Barn, Bull Barn, Calf Barn, Dairy Barn)	\$100,000
NCCU	11	BN Duke Steam to Natural Gas Conversion	\$350,000
NCCU	1	Art Museum Roof Replacement	\$250,000
NCCU	11	Campus-wide steam system repairs (steam traps, valves, leaks, piping & insulation replacement, MHs)	\$600,000
NCCU	2	Robinson Science Building - Repair & Restore Brick Façade	\$300,000
NCCU	9	Hubbard Totton Building - Elevator Replacement	\$350,000
NCCU	5	Campus-Wide ADA Compliance Upgrades -- Phase 2	\$100,000
NCCU	4	William Jones Building HVAC Upgrades	\$450,000
NCCU	9	Walker PE Complex - Elevator Replacement	\$350,000
NCCU	11	Sanitary Sewer System: locate/ assess terra-cotta pipes to stop significant inflow and infiltration	\$100,000
NCCU	1	Roof Gutters & Vent Repairs at multiple locations	\$310,000
NCCU	2	Taylor Building - Repair & Restore Brick Façade	\$161,000
NCCU	11	Water System: Re-route South and East sides for increased capacity	\$135,000
NCCU	1	Campus Wide Annual Flat Roof Diagnostics, Preventive Maintenance and Leak Repairs	\$300,000
NCCU	6	Fire Alarm Systems Upgrades & Repairs at multiple locations	\$250,000
NCCU	1	Steam Plant Roof Repair	\$40,000
NCCU	8	Asbestos/Mold remediation/Contaminants removal - Multiple locations	\$300,000
NCCU	4	Shepard Library ITS NOC HVAC Upgrades	\$230,000
NCCU	6	Fine Arts Building Fire Alarm System Replacement	\$495,000
NCCU	7	Miller Morgan Building VFDs Replacement	\$80,000
NCCU	2	BN Duke Auditorium - Repair & Restore Brick Façade	\$300,000
NCCU	2	Edmonds Building Brick Façade Repair & ADA Access Ease of Entry and Code Compliant Steps and Handrails & Repla	\$245,300
NCSSM	9	Cafeteria Renovation	\$2,500,000
NC State	4	Research Bldg III - HVAC Upgrades	\$900,000
NC State	11	Original Campus - Domestic Water Line repair under Railroad Tracks	\$270,000
NC State	9	Dabney - Renovation - Labs	\$1,500,000
NC State	2	Polk -2nd Floor Overhang structural repair	\$150,000
NC State	9	Scott Hall - Renovation - Labs	\$2,500,000
NC State	9	Brooks Hall - Renovation - Phase 1	\$1,500,000
NC State	4	Mann - Electrical Upgrades	\$950,000
NC State	9	Thomas Hall - Renovation - Labs	\$1,000,000
NC State	3	Polk - Fire Alarm Upgrade	\$600,000
NC State	4	CVM Equine AHU replacement	\$300,000
NC State	5	Mckimmon - ADA Improvements Restrooms	\$500,000
NC State	11	Morrill Drive Domestic Water Line Replacement	\$661,000
NC State	6	Fire Alarm Panel Replacement (Nelson, Park Alumni, Beef Education Unit, Schaub, CVM Research)	\$250,000
NC State	11	Campus - Domestic Water Line and Valve Replacement Ph 11	\$650,000

**Attachment B
Maintenance Repair and Renovation Projects**

Institution	R&R Category	Project	Project Total
NC State	4	BAS Controls Upgrade Phase 1(Don Ellis, Brooks)	\$100,000
NC State	9	Polk Hall - Renovation - Labs - Phase 1	\$1,500,000
NC State	8	Campus - Asbestos Removal Steam System	\$650,000
NC State	2	Caldwell Hall - Pointing & Caulking	\$100,000
NC State	4	Research Bldg #1 - AHU replacement	\$850,000
NC State	4	Research Bldg IV - HVAC Upgrades	\$1,100,000
NC State	11	Centennial Campus - Repair steam leaks	\$550,000
NC State	6	CVM Main - Fire Alarm Upgrade Phase 3 o f 3	\$400,000
NC State	6	Mann Hall - Fire Sprinkler System	\$500,000
NC State	11	Campus - Steam Leak Repair MH13	\$200,000
NC State	9	Gardner - Renovation - Labs	\$480,000
NC State	2	Textiles - COT Pod 2 South side - Foundation Waterproofing	\$350,000
NC State	11	Campus - Cooling Tower Refurbish at CBC	\$250,000
NC State	6	Polk Hall - Fire Alarm Upgrade	\$600,000
NC State	3	Biltmore - Code Deficiencies	\$2,000,000
NC State	11	Campus - Upgrade Campus Sanitary/Storm Water System Ph 1	\$844,000
NC State	11	Campus - Chilled Water System improvements	\$575,000
NC State	2	Kilgore - Foundation Waterproofing	\$350,000
NC State	2	Cox - Pointing & Caulking	\$300,000
NC State	2	Tompkins Hall - Above grade Waterproofing / Pointing	\$200,000
NC State	11	Yarborough - Chiller Controls Upgrade	\$146,000
NC State	11	Campus - Sewer Line replacement - Court of NC	\$175,000
UNCA	3	Campus Wide: Arc Flash Compliance - Phase II	\$150,000
UNCA	3	Replace and Upgrade Fueling Station w/ compliant storage tanks/system (FCAP #31053)	\$150,000
UNCA	5	Replace the existing pedestrian pathways to connect main quad to Owen Hall	\$250,000
UNCA	5	Replace walkways in Tennent Park to provide ADA accessible path to the main quadrangle/Carmichael Hall.	\$250,000
UNCA	11	Repair concrete at Carmichael Plaza & walk along Ramsey/Tennent Park	\$200,000
UNCA	7	Reuter Center: replace BAS, add VFD to AHU (FCAP #31131)	\$150,000
UNCA	1	Roof Replacements: Reuter Center (EPDM) & Riverside Warehouse (single-ply) (FCAP #14433)	\$475,000
UNCA	11	Rework intersection at Edgewood and University Heights	\$250,000
UNCA	11	Utility Location Survey and installation of underground utility markers	\$200,000
UNCA	4	Zageir Hall: Replace exist machineryin kind with new HE models, in-kind.(FCAP #31124)	\$225,000
UNCA	11	Underground Waterline Repairs: replace domestic waterline, valves, and associated work	\$506,000
UNCA	3	Campus Wide: Implement interoperable communications per 911 commission	\$250,000
UNCA	7	Campus Wide: Install sub metering in all buildings - gas, electric, domestic hot water, rain water systems, and heati	\$150,000
UNCA	5	Replace sidewalks at Zageir Hall	\$150,000
UNCA	1	Weizenblatt Hall: Replace low slope roof with new membrane roof.	\$175,000
UNCA	7	118 WT Weaver HVAC Replacement: Replace major HVAC System equipment, update controls	\$518,974
UNCA	5	Campus Wide: Replace deteriorated, rusted handrails with aluminum	\$250,000
UNC-CH	1	462 Art Studio Building Replace Roofing - Steel Roof	\$219,772
UNC-CH	1	12 Carroll Hall Replace Roofing - Built-Up Roof, Sector C	\$406,823
UNC-CH	1	209 First Dental Replace Roofing - Slate Roof	\$565,120
UNC-CH	1	166 General Storeroom Replace Roofing - Built-Up Roof - Sector 5	\$577,490
UNC-CH	1	625 ITS Building - Manning Replace Roofing - Built-Up Roof	\$672,719
UNC-CH	1	27 Memorial Hall Replace Barrel Roof	\$330,000
UNC-CH	1	226 Old Clinic Replace Built-Up Roof	\$283,355
UNC-CH	1	5 South Building Replace Roofing - Replace Metal Roof, Gutters and Install Fall Protection	\$927,239
UNC-CH	4	228 Brinkhous-Bullitt Building Electrical Service and Distribution - Replace Main/Sub Distribution	\$4,843,986
UNC-CH	4	12 Carroll Hall Repair and Renovate Elevator #1618	\$746,929
UNC-CH	4	12 Carroll Hall Repair and Renovate Elevator #6442	\$464,850
UNC-CH	4	41 Coastal Process Environmental Health Lab Building System Cumulative Deficiencies	\$675,000
UNC-CH	4	13 Davie Hall Replace Air Handling Unit 1A, 1st Floor 1967 Building	\$428,865
UNC-CH	4	13 Davie Hall Replace Air Handling Unit 1B, 1st Floor 1967 Building	\$169,045
UNC-CH	4	3 Ackland Art Museum Install Building Automation System	\$236,625
UNC-CH	4	13 Davie Hall Replace Air Handling Unit 1C, 1st Floor 1967 Building	\$225,461
UNC-CH	4	14 Dey Hall Repair and Renovate Elevator #4576	\$407,206
UNC-CH	4	369 Friday Center Replace Heating/Cooling Air Handling Units - AHU 01 - Office, 1st Floor	\$255,456
UNC-CH	4	369 Friday Center Replace Heating/Cooling Air Handling Units - AHU 02 - Mail/Book Room, 1st Floor	\$272,402
UNC-CH	6	462 Art Studio Building Install Fire Sprinkler System	\$326,540
UNC-CH	6	211 Brauer Hall Fire Alarm Systems - Replace Fire Alarm Initiating Devices and Control Panel	\$565,868
UNC-CH	6	13 Davie Hall Fire Alarm Systems - Replace Fire Alarm Control Panel	\$135,985
UNC-CH	6	498 Kenan Center Fire Alarm Systems - Replace initiating Devices and Control Panel	\$200,000
UNC-CH	4	3 Ackland Art Museum Air Handling Units, AHU 2, Rear Galleries, Admin, 1983 Building	\$419,748
UNC-CH	4	24 Wilson Library Replace AHU 7 HVAC System	\$5,086,299

**Attachment B
Maintenance Repair and Renovation Projects**

Institution	R&R Category	Project	Project Total
UNC-CH	2	3 Ackland Art Museum Replace Windows - Painted Wood Window	\$484,785
UNC-CH	1	328 Bingham Facility (Building 1) Replace Roofing - EPDM Roof	\$225,560
UNC-CH	1	228 Brinkhous-Bullitt Building Provide Roof Fall Protection	\$156,547
UNC-CH	1	229 Burnett-Womack Building Provide Roof Fall Protection	\$138,419
UNCC	1	Atkins Roof	\$911,250
UNCC	1	Reese Roof	\$226,100
UNCC	6	Reese Fire Systems	\$773,500
UNCC	6	Memorial Hall Fire Systems	\$327,250
UNCC	4	Duke HVAC & Controls	\$654,500
UNCC	1	Friday Roof	\$1,011,000
UNCC	4	RUP-2 HVAC & Controls	\$416,500
UNCC	6	King Fire Systems & Abatement	\$729,000
UNCC	4	Fretwell HVAC & Controls	\$1,574,009
UNCC	1	Memorial Hall Envelope	\$120,311
UNCC	1	Memorial Hall Roof	\$188,792
UNCC	1	Reese Envelope	\$995,269
UNCC	1	King Envelope	\$839,459
UNCC	4	Grigg HVAC & Controls	\$561,202
UNCC	6	Friday Fire Systems	\$631,072
UNCC	4	Rowe Elevators	\$156,334
UNCC	4	Rowe Electrical	\$154,042
UNCC	6	Fretwell Fire Systems	\$362,670
UNCG	2	Petty Bldg. Portico waterproofing	\$712,031
UNCG	6	MHRA Building. Fire Alarm System Replacement	\$985,327
UNCG	1	Mossman Bldg. Roof Replacement	\$773,128
UNCG	5	ADA compliance project. Campus wide. Restrooms, entrances, etc.	\$400,000
UNCG	2	UNCG State Building exterior envelope repairs	\$762,000
UNCG	4	Cone Art Bldg. Replace gallery lighting and lighting controls (Phase 2 & 3)	\$861,750
UNCG	8	Replace Generator Diesel Fuel tank	\$839,175
UNCG	12	Campus Wide. Replace property line fences, Replace underground piping for roof drainage	\$230,000
UNCG	4	Sullivan Science Bldg. Replace HVAC in Greenhouse	\$683,434
UNCG	12	Campus Wide. Pedestrian crosswalks repairs and upgrades for safety.	\$486,000
UNCG	3	Armfield-Preyer (Visitor's Center). Exterior renovation and water proofing.	\$435,000
UNCG	11	Campus wide, Walks and hardscape improvements	\$240,000
UNCG	8	Campus wide asbestos & Lead abatement	\$240,000
UNCG	6	Petty Bldg. Replace EST QuickStart fire alarm system	\$400,000
UNCG	11	Sink Bldg. Maintenance Compound - Asphalt Replacement.	\$140,000
UNCG	8	Coleman Bldg. VCT flooring abatement and replacement.	\$250,000
UNCG	6	Fire Alarm Upgrade. 996 Spring Garden, 1605 Spring Garden, 535 Tate Street, 2900 Oakland Ave.	\$250,000
UNCG	9	Cone Arts. Lecture Hall, room 103 seating, flooring, lighting, others upgrade	\$187,000
UNCP	11	Campus Gas line replacement	\$550,000
UNCP	4	Jones Pool HVAC replacement	\$1,300,000
UNCP	6	Livermore & Jones Generator	\$424,500
UNCP	9	Honors College renovation	\$250,000
UNCP	9	Jones auxiliary gym and Dance studio flooring and studio upgrades	\$625,000
UNCP	4	Education Boiler replacement	\$110,000
UNCP	4	Chavis Air Handlers	\$390,000
UNCP	4	Moore Hall & Chavis boiler replacement	\$190,000
UNCP	3	Lumbee Hall & Old Main Elevator replacement	\$465,000
UNCP	6	Jones, Livermore, Lumbee, Old Main FACP replacement	\$682,000
UNCP	9	Jones ceiling repaint	\$110,000
UNCSA	4	Gray Bldg New Electrical Service Main	\$256,000
UNCSA	6	Life Safety Code Correction - Design and Production, Workplace, Film Building 3	\$134,000
UNCSA	6	Install Exit/Egress Lighting - Admin, Aquarius, Facilities, D&P Storage, Workplace West V, Demille	\$115,000
UNCSA	9	Renovate Drama Studios - Workplace	\$448,000
UNCSA	12	Drainage and Landscape Improvements - Common Area at Moore and Sanford	\$397,000
UNCSA	9	Renovate Drama Administrative Offices - Workplace	\$323,000
UNCSA	3	Install Shop Exhaust and Heating System - Facilities Management	\$95,000
UNCSA	8	Gray Bldg Remove boilers	\$123,000
UNCSA	7	Repair/Replace Windows - Film School Buildings 1 and 2	\$202,000
UNCSA	4	Film Archives Building A/C and controls	\$485,000
UNCSA	4	Provide Heating and Cooling to Control Booth and Foley Booth - Performance Place, Film 2	\$87,000
UNCSA	7	Modifications to Heating, Ventilation and Air Conditioning System for Police - Gray	\$101,000
UNCSA	2	Paint Rooftop Components - Film School	\$81,000

**Attachment B
Maintenance Repair and Renovation Projects**

Institution	R&R Category	Project	Project Total
UNCSA	11	Resurface Drives and Vehicle Staging - Facilities Management	\$75,000
UNCSA	9	Renovate Administrative and Faculty Offices - Design and Production	\$162,000
UNCSA	7	Mechanical System Retrocommissioning - Design and Production	\$134,000
UNCSA	5	ADA Campus-Wide Misc. Improvements	\$39,000
UNCSA	1	Roof Replacement - Chapel St Buildings	\$34,000
UNCSA	2	Exterior Waterproofing and Repairs - 300 Waughtown	\$73,000
UNCSA	4	Film School Bldg 3, Theater dimmers	\$232,000
UNCSA	4	Hanes Student Commons motor control center	\$150,000
UNCSA	7	Upgrade Air Distribution and Controls - Commons Building	\$93,000
UNCSA	9	Partial Interior Renovation - Commons	\$75,000
UNCSA	11	Replace Floor Slabs, Sidewalks and Stairs – Residence Halls A–F	\$118,000
UNCW	4	West Side Energy Plant Modernization	\$3,926,440
UNCW	12	Wagoner, Hurst, Hamilton roadways - Storm Water Refurbishment	\$2,500,000
UNCW	6	Replace Fire Alarm System - Warehouse - Receiving	\$161,000
UNCW	6	Replace Fire Alarm System - Telecommunications	\$62,000
UNCW	6	Fire/Life safety Improvements - Kenan Auditorium	\$75,000
UNCW	6	Fire Sprinkler - Isaac Bear Bldg.	\$410,000
UNCW	2	Replace Windows - Alderman Hall	\$280,000
WCU	1	HFR Building - Roof Replacement	\$660,000
WCU	6	Campus Wide - Fire Alarm System Upgrades	\$300,000
WCU	8	Reid Building - Gym Floor Replacement	\$275,000
WCU	11	Undersized Water Mains Replacement, Non-Functioning Valves and Upgrade Lines	\$3,000,000
WCU	1	Facilities Management Building - Roof Replacement	\$193,000
WCU	2	Highlands Biological Station - Structural Repairs	\$250,000
WCU	5	Ramsey Activities Center - Elevator Replacement	\$250,000
WCU	4	HFR Building - Chiller Replacement	\$200,000
WCU	2	Old Student Union - Foundation and Exterior Repair	\$450,000
WCU	4	Hunter Library - Cooling Tower Replacement	\$175,000
WCU	6	Egress Lighting and Exit Light Replacement - Campus Wide	\$100,000
WSSU	1	Repair Roof - Computer Science	\$120,000
WSSU	1	Replace Roof - Gaines Complex	\$660,000
WSSU	2	Exterior Wall Repairs - Computer Science	\$110,000
WSSU	2	Exterior Wall Repairs - W. B. Atkinson	\$125,000
WSSU	4	Elva Jones Computer Science - HVAC Upgrades and BAS Controls Replacement	\$1,450,000
WSSU	4	Upgrade HVAC Make-up Air System - O'Kelly Library	\$375,000
WSSU	6	Add Fire Alarm System - 1600 Lowery St	\$125,000
WSSU	6	Fire Alarm System Upgrades - Campus-wide	\$750,000
WSSU	1	Replace Roof - R.J. Reynolds	\$205,000
WSSU	2	Ext. Wall Repairs, Door and Window Repl. - Coltrane Hall	\$275,000
WSSU	4	Upgrade Electrical System - O'Kelly Library	\$250,000
		Subtotal:	\$140,057,434
		UNC System R&R Projects	\$3,497,566
		Total for R&R Projects:	\$143,555,000

R&R Categories

- 1 - Roof repairs and replacements
- 2 - Structural repairs
- 3 - Repairs and renovations to meet federal and state standards
- 4 - Repairs to or installation of new electrical, plumbing, and heating, ventilating, and air-conditioning systems
- 5 - Improvements to meet the requirements of the Americans with Disabilities Act
- 6 - Improvements to meet fire safety needs
- 7 - Improvements to existing facilities for energy efficiency
- 8 - Improvements to remove asbestos, lead paint, and other contaminants, including the removal and replacement of underground storage tanks
- 9 - Improvements and renovations to improve use of existing space
- 10 - Historical restoration
- 11 - Improvements to roads, walks, drives, and utilities infrastructure
- 12 - Drainage and landscape improvements
- 13 - Building demolition

**University of North Carolina
FY 2021-23 Capital Improvement Priorities**

**Attachment C
Comprehensive Renovation and Modernization Projects**

University	Project	Total Project Authorization	Previously Appropriated	FY21-22	FY22-23	Total FY21-23 Request
Appalachian State	Duncan Hall Renovation	20,000,000		1,800,000	18,200,000	20,000,000
East Carolina	Howell Science Building South	30,000,000		3,000,000	27,000,000	30,000,000
Elizabeth City State	Infrastructure Upgrades - Water & Electrical, Phase 2	27,000,000		3,000,000	24,000,000	27,000,000
Fayetteville State ¹	H.T. Chick Targeted Renovation	9,500,000		9,500,000		9,500,000
NC A&T ¹	Carver Hall Comprehensive Modernization-Phase 2	10,400,000			10,400,000	10,400,000
NC A&T	Price Hall Renovation-Phase 2	8,500,000			8,500,000	8,500,000
NC Central	Taylor Education Building Renovation	13,750,000		1,250,000	12,500,000	13,750,000
NC School of Science and Math	Academic Commons and Dining Hall Renovation	12,400,000			12,400,000	12,400,000
NC State	Renovation - 111 Lampe Drive	42,000,000		17,000,000	25,000,000	42,000,000
UNC Asheville	Lipinsky Renovation	10,000,000		1,000,000	9,000,000	10,000,000
UNC Chapel Hill ²	Carrington Hall Renovation	45,000,000	2,500,000	22,500,000	20,000,000	42,500,000
UNC Charlotte ¹	Cameron Second Floor Renovation	19,100,000		19,100,000		19,100,000
UNC Charlotte ¹	Burson Renovation	25,900,000			25,900,000	25,900,000
UNC Greensboro ¹	Jackson Library Renovation/Addition	81,000,000		7,000,000	74,000,000	81,000,000
UNC Pembroke	Business Administration Renovation	12,500,000		1,000,000	11,500,000	12,500,000
UNC School of the Arts	Stevens Center Renovation-Phase 1	25,000,000		5,000,000	20,000,000	25,000,000
UNC Wilmington ³	Randall Library Renovation and Expansion	61,500,000	5,500,000	20,000,000	36,000,000	56,000,000
Western Carolina	Moore Building Renovation	15,000,000		15,000,000		15,000,000
Winston Salem State ¹	Hauser Hall Renovation - Phase 2	7,500,000		7,500,000		7,500,000
Total		\$476,050,000	\$8,000,000	\$133,650,000	\$334,400,000	\$468,050,000

¹Project included in H966, which was ratified, but not enacted into law

² S.L. 2020-81 included the total project authorization and appropriated \$2.5 million in advanced planning funds for the Carrington Hall Renovation at UNC-CH.

³ S.L. 2018-5 appropriated \$5.5 million in advanced planning funds for the Randall Library Renovation and Expansion at UNC Wilmington.



AGENDA ITEM

A-7. Capital Improvement Project – East Carolina University Katherine Lynn

- Situation:** One UNC System institution has requested a capital improvement project for increased authorization.
- Background:** The Board of Governors may authorize capital construction projects at UNC System institutions using available funds.
- Assessment:** East Carolina University has requested a project that meets the statutory requirements, and it is recommended that the Board of Governors approve the project and its methods of funding. It is further recommended that the project be reported to the NC Office of State Budget and Management as a non-appropriated project that does not require any additional debt or burden on state appropriations.
- Action:** This item requires a vote by the committee, with a vote by the full Board of Governors through the consent agenda.

Capital Improvement Project – East Carolina University

ISSUE OVERVIEW

UNC System institutions are required to request authority from the Board of Governors to proceed with non-appropriated projects using available funds (non-general funds). Non-appropriated capital projects are funded by the institution and include the construction, repair, or renovation of facilities such as residence halls, dining facilities, research buildings, athletic facilities, and student health buildings.

One UNC System institution has requested one project for increased authorization.

I. INCREASED AUTHORIZATION

Institution/Project Title	Total Project Cost (\$)	Previous Authorization (\$)	Requested Authorization (\$)	Funding Source
East Carolina University				
1. Health Sciences Campus (HSC) Heat Plant Deaerator Tank (Aim 1507)	\$935,000	\$270,000	\$665,000	Carry-forward (71%)/ R&R (29%)
<i>ECU Subtotal</i>	<i>\$935,000</i>	<i>\$270,000</i>	<i>\$665,000</i>	
Grand Total	\$935,000	\$270,000	\$665,000	

RECOMMENDATION

All projects and associated funding sources are in compliance with G.S. 143C-8-12 (State Budget Act).

It is recommended that the project be authorized and reported to the NC Office of State Budget and Management as a non-appropriated project that does not require any additional debt or burden on state appropriations.