

University of North Carolina at Charlotte

Board of Trustees

Malcolm E. Everett III , Chairman of the Board

Philip L. Dubois , Chancellor

March 1, 2007

	Term End	Office	Gender		Address	Telephone	County	Year of appointment			
			Race					Appointed by	Initial Term	Eligibility	
Mr. Babb, James G. Broadcast Executive	6/30/2009		W	M	Bahakel Communications One Television Place Charlotte, NC 28205	D 704-632-7271 F 704-375-5280 E pblack@bahakel.co	Mecklenburg	GOV	2005	Full	Yes
Mr. Belk, Carl G. Business Executive	6/30/2007		W	M	Belk Group 6100 Fairview Road, Suite 640 Charlotte, NC 28210	D 704-553-8296 N 704-364-4078 F 704-554-8823 E cgbelk@aol.com	Mecklenburg	BOG	2006	Partial	Yes
Mr. Cohen, Norman R. Business Executive	6/30/2007	VC	W	M	Unitec, Inc. Post Office Box 473366 Charlotte, NC 28247-3366	D 704-643-0300 F 704-554-6066 704-905-2077 E unitecco@aol.com	Mecklenburg	GOV	2001	Partial	Yes
Mr. Denton, Jr., Graham W. Banking Executive	6/30/2009		W	M	Bank of America - North Carolina 101 South Tryon Street, 23rd Floor NC1-002-23-81 Charlotte, NC 28255	D 704-386-4967 F 704-386-1089 E renee.n.jones@ban	Mecklenburg	GOV	2005	Full	Yes
Mr. Everett III, Malcolm E. Banking Executive	6/30/2007	Chair	W	M	1501 Maryland Avenue Charlotte, NC 28209	N 704-370-0753 F 704-370-6624 E meverett@carolina.	Mecklenburg	BOG	1997	Partial	No
Ms. Gantt, Lucinda B. Civic Leader	6/30/2007		B	W	517 North Poplar Street Charlotte, NC 28202	N 704-376-8764 F 704-375-0885 E braheyhoney@aol.c	Mecklenburg	BOG	2003	Full	Yes
Ms. Halton, Dale F. Business Executive	6/30/2007		W	W	1530 Queens Road Unit PH 1 Charlotte, NC 28207	N 704-372-2531 F 704-376-8457	Mecklenburg	GOV	2003	Full	Yes
Mr. Hull, Jr., Robert F. Business Executive	6/30/2007		W	M	Executive Vice President and CFO Lowe's Company 1000 Lowe's Boulevard Mooresville, NC 28117	D 704-758-2376 F 704-757-0544 E bob.f.hull@lowes.c	Iredell	BOG	2005	Partial	Yes

University of North Carolina at Charlotte

Board of Trustees, *continued*

Mr. Johnson, Eugene B. Communications Executive	6/30/2009	W M	Chairman and CEO FairPoint Communications 521 E. Morehead Street, Suite 250 Charlotte, NC 28202	D 704-344-8150 F 704-344-8121 E gjohnson@fairpoin	Mecklenburg BOG	2005	Full	Yes
Mr. Scott, Bertram R. Business Executive	6/30/2009	B M	Executive Vice President, TIAA-CREF 8500 Andrew Carnegie Boulevard B2-08 Charlotte, NC 28262	F 704-988-6702 D 704-988-1285	Mecklenburg BOG	2005	Full	Yes
Dr. Shaw, Ruth G. Power Company Executive	6/30/2009	W W	President and CEO Duke Power Company, EC2XA Post Office Box 1006 Charlotte, NC 28201	D 704-382-4674 F 704-382-5522 E bttoney@duke-ener	Mecklenburg BOG	2005	Full	Yes
Vacant	6/30/2009	NC			BOG			
Mr. Comstock, Ben Student		O M	President, SGA 9201 University City Blvd. UNC-Charlotte Charlotte, NC 28223-0001	D 704-687-4607 F 704-687-3394 E sbpes@email.uncc.	SGA	2006		N/A



Carolinus HealthCare System

James E.S. Hynes
Chairman

Michael C. Tarwater, FACHE
President & CEO

February 1, 2007

Malcolm E. Everett III
Chairman, Board of Trustees of UNCC
1501 Maryland Avenue
Charlotte, North Carolina 28209

Philip L. Dubois, Ph.D.
Chancellor
UNC- Charlotte
9201 University City Blvd.
Charlotte, NC 28223

Dear Mac and Phil:

I am writing to let you know that effective immediately I am resigning as a member of the board of trustees of The University of North Carolina at Charlotte. I want you to know that my service on the board of trustees since 2005 has been extremely personally rewarding, that I continue to have the highest regard for UNCC and that my decision to resign is grounded in my desire never to put myself or any organization with which I am affiliated in a position that might give the appearance of a conflict of interest.

Both my employer, Carolinus HealthCare System, and UNCC are important contributors to our community. The growth and success of health related research and educational programs at UNCC and the health focus and clinical strength of CHS mean, I believe, that UNCC and CHS will encounter many common potential business opportunities in the future. The prospect of UNCC and CHS exploring new ways of working together is exciting for our community. Given the potential for these opportunities, I know that the best thing I can do for both organizations is to resign from the board of trustees.

I believe that it is important also for me to mention that I find the new requirements under the 2006 Ethics and Lobbying Act for the board members to file statements of economic interest to be overly invasive. Although my decision to resign from the board is not based on the Act, I feel strongly enough that the requirements are inappropriate for volunteer community servants that I wanted to mention it to you.

I remain an ardent supporter of UNCC. I believe, however, that it is in the best interests of both UNCC and Carolinas HealthCare System if I am not a member of the board of trustees of UNCC. My resignation from the board of trustees will prevent any perception of conflicting interests if UNCC and CHS decide to pursue future business relationships, research ventures or educational initiatives.

Very truly yours,

A handwritten signature in cursive script, appearing to read "Mike".

Michael C. Tarwater
President & CEO

MCT/a