#### CODE 603/604 REVIEW COMMITTEE

## Issues for Consideration in Code Sections 603, 604 & 609

A committee of University faculty, administrators, and attorneys has been appointed to review, and consider recommending possible changes to, UNC Code Sections 603 and 604. A list of the committee's members is attached. The following list of issues and possible considerations is meant to be illustrative and not limiting.

#### 1) Section 603 - Discharge and Sanctions

A. Presently, a campus faculty hearing committee, following a hearing, makes its recommendation for a decision to the Chancellor. The Chancellor evaluates the record on appeal and the recommended decision, then makes a decision. The Chancellor's decision may be appealed by the faculty member to the campus Board of Trustees. After the Board of Trustees decides the case, the faculty member may then appeal to the Board of Governors. The duration of this process can be lengthy, and for a faculty member who is paying a private attorney the cost can be quite expensive.

Does it make sense to continue with the present appeal process, or would it be better for the appeal process to be shortened? Effective January 1, 2004, the Boards of Trustees were removed from the Section 604 appeals on non-reappointments. Does it add value to the process for the Board of Trustees to continue being involved with these discharge appeals? Or, is it better somehow to shorten the process? Another possibly would be for the appeal to go to the Trustees, with a discretionary review option by the Board of Governors.

- B. Presently, Section 603 focuses primarily upon discharge and needs to be modified to apply more fully to serious sanctions.
- C. We need to revise or delete footnote 2 concerning disability.
- D. The post-tenure review process has been in place long enough that campuses are beginning to seek discharges of non-performing faculty. These tenured faculty have a property interest in their jobs, and thus are entitled to due process rights in connection with the discharge. The present process involves most, if not all, departmental faculty reaching a conclusion that a member of that department should be discharged for non-performance or neglect of duty. That recommendation, once accepted by the Provost, now comes before a faculty appeals committee, which not only looks at whether or not material procedural errors occurred, but also reviews the merits of the departmental decision to discharge.

The campus faculty appeals committee does not have the expertise in the faculty member's discipline. Where best should faculty self-governance be applied—at the departmental level or at the campus level? Should some type of deference be given to the departmental decision to discharge; or, should that decision be beyond the review of the appeals committee altogether? If the appeals committee is not permitted to review the substantive discharge recommendation, should the faculty member be permitted to appeal

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to a faculty committee on each negative post-tenure evaluation and annual follow-up evaluation? Another consideration is whether or not to change who has the burden of proof in post-tenure review cases. Now, as in any discharge case, the campus has the burden of proving by the greater weight of the evidence that the faculty member should be discharged. Would a way of addressing the departmental faculty's evaluation be to indicate that such a finding causes the faculty member to have the burden of proving to the appeal committee that he/she should not be discharged? It would place a Chancellor in an awkward situation to have two different groups of faculty coming to contrary conclusions about whether or not a faculty member should be discharged.

# 2) Section 604 - Non-Reappointments

A. As this Code section is now written, a non-tenure track faculty member (special faculty) has appeal rights to the Board of Governors when he/she is not reappointed. (Federal extension employees need to be added to the list of special faculty.) This result may not have been intended by the drafters. Should all or some non-tenure track faculty have appeal rights for non-reappointment? Does the duration of past service make a difference—so that after a certain number of years the non-tenure track faculty member would have more appeal rights than a short term member? Or should the distinction be between full time and part time non-tenure track faculty?

If the decision is that non-tenure track faculty should continue to have appeal rights, should they have all the grounds for appeal set out in Code 604B (which needs to be amended to include color and creed among the protected classes)? If not, what should be the grounds for appeal? Should these appeals go to the Board of Governors, or to the Board of Trustees for a final decision?

- B. Should non-tenure track faculty who are dismissed during the period of a contract continue to have a Section 603 appeal, or should that be changed to a Section 604 appeal?
- C. Regardless of the decisions about the above questions, since the School of the Arts and the School of Science and Math do not have tenure, obviously some appeal process should be granted their faculty.
- D. Also, should non-tenure track faculty be permitted to serve on an "at will" basis rather than only for a "specified term?"

# 3) Section 609C - EPA Non-Faculty Appeals

What should the process and standard of review be for appeals by these employees? Should such appeals stop at the Board of Trustees level? Should the appeal be more like a Section 604 appeal?

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