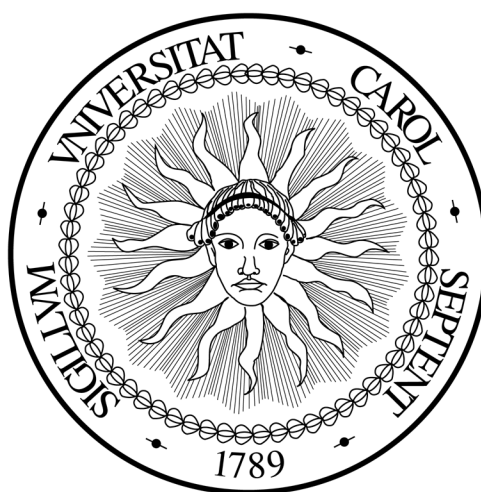

The University of North Carolina Intercollegiate Athletics Report 2014-2015



The University of North Carolina
General Administration

December 2015

Table of Contents

Executive Summary.....	i
Introduction.....	1
Academic Profile of Recruited Freshmen Student-Athletes	2
Exceptions to UNC Minimum Course Requirements and Minimum Admission Re- quirements	2
Table 1: <i>Exceptions to UNC Minimum Course Requirements and Minimum Admission Requirements, 2014-15</i>	3
High School NCAA Core Course GPA, SAT/ACT of Recruited Freshmen Student- Athletes	4
Table 2: <i>Average High School NCAA Core Course GPA & SAT/ACT of Re- cruited Freshmen Student-Athletes, 2014-15</i>	5
Selected Majors of Recruited Student-Athletes.....	6
Student-Athlete Academic Success Indicators	6
Graduation Rates for Student-Athletes	6
NCAA Academic Progress Rates for Student-Athletes	7
APRs for 2015-16 Championship Year	8
APR Awards for Academic Success	8
Table 3: <i>NCAA Public Recognition Awards, 2014-15</i>	9
Table 4: <i>Academic Progress Rate Summary, 2011-15</i>	10
Non-Academic NCAA Violations.....	11
Academic Integrity on UNC Campuses	12
Academic Integrity Regulations.....	13
Student-Athletes, Academics, and Campus Procedures	13
Table 5: <i>Student-Athlete and Non-Student-Athlete GPA, Spring 2015</i>	14
Academic Integrity Best Practices from Campuses	14
Athletics Financial Transparency Regulations.....	15
Student Athletics Fees	16
Table 6: <i>Student Athletics Fees</i>	16
Table 7: <i>Athletics Fees as Percentage of Athletics Department Operating Revenue</i>	17
Athletics Fundraising and Private Foundations	18

Table of Contents - Appendices

Appendix A - Policy on Intercollegiate Athletics	19
Appendix B - Financial and Other Reporting for Intercollegiate Athletics	21
Appendix C - Academic Integrity Regulations	26
Appendix D - Definition of Recruited Student-Athletes	28
Appendix E - Majors and Fields for Student-Athletes Who Have Achieved At Least Junior Status	29
Appendix F - UNC Campus Graduation and Academic Success Rate Methodologies ..	30
Appendix G - Academic Achievement Reports	31
Appendix H - Comparing Graduation Success Measures	47
Appendix I - NCAA's Academic Progress Rate:	63
Appendix J - Non-Academic NCAA Violations	67
Appendix K - Campus Financial Information	76

Executive Summary

- A total of **1,233 recruited freshmen student-athletes were enrolled** at UNC institutions in 2014-15.
 - 32 (2.6%) received an exception to UNC's Minimum Course Requirements.
 - 49 (4.0%) received an exception to UNC's Minimum Admissions Requirements.
- The academic profile of recruited freshmen student-athletes in revenue sports saw **improvements across many measures** in 2014-15.
- Student-athletes **major in a variety of disciplines**, the most popular being Business, Parks, Recreation, Leisure & Fitness, and Communications & Journalism.
- **Seven** campuses **performed as well as or better** than the average of their BOG approved peer institutions and **seven** campuses **performed as well as or better** than the average of their athletic conference peer institutions in NCAA Academic Metrics (GSR/ASR).
- For the first time in over five years, **all UNC institutions met the NCAA's Academic Progress Rate standards** and are eligible for post-season competition.
- **Nine UNC campuses and 28 sports received NCAA Public Recognition Awards**, highlighting teams in the top 10 percent of the most recent APR scores: the highest number of sports in over five years.
- **One UNC campus** had a Level II violation processed by the NCAA in the 2013-14 academic year and **12 UNC institutions** had Level III violations processed during the same time frame.
- **Increased academic integrity standards** across all UNC campuses have led to increased academic monitoring of all students and faculty.
 - New regulations include monitoring of student-athlete enrollment, guidelines on independent study courses taught by faculty, strict grade-changing policies, and clear reporting guidelines to inform boards of trustees, chancellors, and faculty representatives of student-athlete activities on campus.
- Financial transparency regulations adopted in 2014 to monitor athletics budgets and institutional expenditures continue to provide senior administrators and policy makers with key financial data to inform athletic and academic decisions and are provided in this report.
- The average athletics fee charged to full-time students across all UNC institutions has **increased 25% since 2010**.
- All data included in this report have been presented and discussed with each institution's Board of Trustees.

Introduction

The University of North Carolina's (UNC) Board of Governors (BOG) has delegated the responsibility for intercollegiate athletics to campus chancellors under the Code's Delegation of Duty and Authority. This delegation is subject to the requirements and mandates of BOG Policy¹ and the annual BOG report requires disclosure of the academic characteristics and performance of the UNC system's student-athletes. This report follows all reporting standards required by the BOG.²

This report includes the following elements required by BOG policy:

- Academic profiles of freshmen student-athletes
- Majors of student-athletes that have attained at least junior status
- NCAA academic success indicators
- Programs receiving NCAA awards or sanctions based on academic performance
- Comparisons of student-athlete and non-student-athlete GPA
- Non-academic violations of NCAA bylaws relevant to student-athletes and prospective student-athletes
- Athletics department financial information as reported to the NCAA
- Athletics fundraising and private foundation activities that support student-athletes and athletic departments

1 See UNC Policy 1100.1 in Appendix A

2 See UNC Policy 1100.1.1 [R] in Appendix B and 700.6.1 [R] in Appendix C

Academic Profile of Recruited Freshmen Student-Athletes³

Exceptions to UNC Minimum Course Requirements and Minimum Admission Requirements

All admissions to the University, whether for student-athletes or non-student-athletes, are subject to UNC Policy 700.1.1 on the “Minimum Course Requirements for Undergraduate Admission” and UNC 700.1.1.1[R] on the “Regulations on Minimum Undergraduate Admission Requirements and the Admission of Students Requiring Special Consideration.” Minimum course requirements (MCRs) and minimum admissions requirements (MARs) set standards for completed high school courses as well as minimum GPA, SAT, and ACT scores for admissions consideration at a UNC campus. If students do not meet these minimum requirements, they may be admitted only by receiving a chancellor’s exception.⁴

Table 1 provides the number of exceptions to the MCRs and MARs for all recruited freshmen student-athletes in 2014-15, organized by NCAA Division.

- A total of 1,233 recruited freshmen student-athletes were enrolled at UNC institutions in 2013-14
 - 32 (2.6%) received an MCR exception.
 - 49 (4.0%) received an MAR exception.

Section 13b of UNC 1100.1 requires each campus to report its “admission policy for student-athletes including the definitions utilized for exceptions to campus-based criteria.” These policies remain on file at UNC General Administration (UNC-GA).

³ See Appendix D for the NCAA definition of Recruited Student-Athletes.

⁴ UNC Policy 700.1.1

Table 1: *Exceptions to UNC Minimum Course Requirements and Minimum Admission Requirements, 2014-15*

NCAA Division	Recruited Freshmen Student-Athletes				
	Total	MCR Exceptions	%	MAR Exceptions	%
ASU I	122	***	***	***	***
ECU I	98	6	6.1%	5	5.1%
NCA&T I	51	11	21.6%	10	19.6%
NCCU I	61	***	***	***	***
NCSU I	148	***	***	9	6.1%
UNCA I	55	-	-	-	-
UNC-CH I	157	-	-	4	2.5%
UNCC I	96	4	4.2%	***	***
UNCG I	52	-	-	***	***
UNCW I	81	-	-	-	-
WCU I	113	***	***	***	***
ECSU II	22	-	-	-	-
FSU II	12	***	***	***	***
UNCP II	126	***	***	***	***
WSSU II	39	-	-	7	17.9%
UNC Total	1,233	32	2.6%	49	4.0%

***Campus-level data is left blank to comply with FERPA data protection standards. UNC-GA follows the NCAA standard for FERPA data protections: when institutional data include three or fewer student-athletes and/or when the data combined with publicly-available information could result in the information being identifiable because of a small sample size (three or fewer), this information is not disclosed.

High School NCAA Core Course GPA, SAT/ACT of Recruited Freshmen Student-Athletes

A student-athlete who enrolls as an entering freshman without any previous full-time college attendance must meet the NCAA's academic requirements (as certified by the NCAA Eligibility Center and approved by the NCAA Executive Committee) and any applicable institutional and conference regulations. Among these academic measures are SAT/ACT scores and the high school grade point average in NCAA defined high school core courses.⁵

Table 2 presents the academic profile of recruited freshman student-athletes in the three major revenue sports entering in 2014-15, organized by NCAA Division. Following the FERPA privacy protections as interpreted by the NCAA, data are not provided if the number of student-athletes in a cell are three or fewer.

Across all three revenue sports, most of the indicators varied from the previous year. Men's Football showed an increase in GPA this year, from 2.99 in 2013-14 to 3.14 and a decrease in average SAT (down from 938 in 2013-14 to 902). Men's Basketball saw an increase across all three measures and Women's Basketball experienced decreases across all three measures.

⁵ Average high school NCAA core course GPA is based on 16 core courses for Division I schools and 14 core courses Division II schools. For additional information, please visit: <http://www.ncaa.org/student-athletes/future/core-courses>

Table 2: Average High School NCAA Core Course GPA & SAT/ACT of Recruited Freshmen Student-Athletes, 2014-15

NCAA Division	Men's Football		Men's Basketball		Women's Basketball	
	Average HS NCAA Core Course GPA	Average SAT / ACT	Average HS NCAA Core Course GPA	Average SAT / ACT	Average HS NCAA Core Course GPA	Average SAT / ACT
ASU I	3.26	907 / 19	3.33	973 / 22	***	***
ECU I	2.86	897 / 17.6	***	***	***	***
NCA&T I	3.03	831 / 17	***	***	3.16	895 / 15
NCCU I	3.13	907 / 19.2	***	***	***	***
NCSU I	3.09	976 / 21	2.87	930 / 18	3.36	800 / 18
UNCA I	-	-	3.43	1115 / 23	***	***
UNC-CH I	3.29	982 / 22	***	***	***	***
UNCC I	2.95	917 / 19.1	***	***	***	***
UNCG I	-	-	3.12	1100 / 19	3.17	1050 / -
UNCW I	-	-	***	***	***	***
WCU I	3.45	1004 / 19	3.53	1065 / -	3.53	930 / 20
ECSU II	3.07	784 / -	-	-	2.71	810 / -
FSU II	3.19	844 / 18.2	-	-	***	***
UNCP II	3.10	929 / 19.8	***	***	***	***
WSSU II	2.98	841 / -	***	***	***	***
UNC Total	3.14	902 / 19.2	3.26	1037 / 20.5	3.18	897 / 17.7

***Campus-level data is left blank to comply with FERPA data protection standards. UNC-GA follows the NCAA standard for FERPA data protections: when institutional data include three or fewer student-athletes and/or when the data combined with publicly-available information could result in the information being identifiable because of a small sample size (three or fewer), this information is not disclosed.

Selected Majors of Recruited Student-Athletes

The academic majors of recruited student-athletes vary. Appendix E provides, by campus, the majors of recruited student-athletes from all sports enrolled in Fall 2014 achieving at least junior academic standing. The top three subject areas chosen by student-athletes make up 43% of all declared majors:

- Business, management, marketing & related support services (19%)
- Parks, recreation, leisure & fitness studies (13%)
- Communication, journalism and related programs (11%)

Student-Athlete Academic Success Indicators

Graduation Rates for Student-Athletes

There are several indicators commonly used to measure student-athlete success, the three reported here are the NCAA's Graduation Success Rate (GSR) for Division I schools, the NCAA's Academic Success Rate (ASR) for Division II schools, and the U.S. Department of Education's federal graduation rate (FGR) for student-athletes. The GSR and ASR figures are typically higher than the FGR rates due to differing methodologies. Detailed definitions for the GSR, ASR, and FGR can be found in Appendix F.

The FGR measures the percentage of first-time, full-time freshmen student-athletes who graduate within six years of enrolling in their original four-year institution. This graduation rate is the same as the traditional six-year graduation rate for all students used by the U.S. Department of Education (IPEDS rates) and reported for all students by UNC-GA annually in the Retention and Graduation report.

The GSR was developed as an alternative measure to the FGR, as the GSR measures scholarship student-athletes but includes student transfers and allows institutions to exclude student-athletes who leave their institutions prior to graduation as long as they would have been academically eligible to compete had they remained (FGRs do not include them). The ASR is very similar to the GSR, but the ASR includes student-athlete graduation data regardless of whether or not they received an athletic scholarship. The GSR, ASR, and FGRs measure the six-year graduation rates of student-athletes and are calculated using a four-year rolling average by combining student cohorts.

Although direct comparisons of campus GSRs, ASRs, and FGRs are complicated due to the differing methodologies, it can be useful to review how UNC campuses compare against their UNC BOG-approved peers and those in their respective athletic conferences.

- When comparing UNC institutions with their BOG-approved peers, seven UNC campuses performed as well as or better than the average GSRs/ASRs

of those peer institutions.

- A comparison of UNC institutions with their athletic conference peers show that seven UNC campuses performed as well as or better than the average GSRs/ASRs of those peer institutions.

A full presentation of GSRs, ASRs, and FGRs for all UNC campuses by sport are presented in Appendix G. Overall campus GSRs, ASRs, and FGRs are provided alongside their UNC BOG-approved and athletic conference peers in Appendix H.

NCAA Academic Progress Rates for Student-Athletes

The Academic Progress Rate (APR) is an NCAA Division I metric developed to track academic achievement by academic teams and is used to determine in-season or post-season penalties. The APR was developed by the NCAA to report on graduation rates, with a score of 930 declared as the minimum threshold for academic achievement.⁶ Thus, if a team has less than a 930 APR, the NCAA considers that they are not making sufficient academic progress and can be penalized. The NCAA's APR reports for all UNC Division I campuses can be accessed from the APR database: <https://web1.ncaa.org/maps/aprRelease.jsp>.

The APRs are released each year and indicate any penalties or awards for an institution's sports teams. Due to the nature of the APR reporting cycle, they reflect the scores of the graduating class a year in the past. This information is then used to determine penalties, which include in-season limits on practice time or post-season championship eligibility. For more information on how the APR is calculated, the APR penalty system, and NCAA updates to the APR, please see Appendix I.

It is important to note that a variety of factors are included in the APR calculation and determinations of penalties. Teams are able to apply for waivers if they feel there are mitigating circumstances with respect to their APR and teams develop APR improvement plans when they fall below the 930 threshold. Additionally, a flexible standard was implemented by the NCAA for institutions whose mission is to provide educational access to a broad range of students and lag behind other institutions in academic success measures. These institutions are designated as "limited-resource institutions" and additional information on this designation, including a different APR threshold, is available in Appendix I.⁷

6 According to the NCAA, an APR of 930 is equivalent to a 50% graduate rate.

7 Two UNC institutions, NC A&T and NCCU, are limited-resource institutions.

APRs for 2015-16 Championship Year

The latest APR scores were released by the NCAA in May 2015 and are based on four years of data covering student-athlete cohorts entering in 2010-11, 2011-12, 2012-13, and 2013-14. For the 2015-16 NCAA championship year, and for the first time in over five years, no UNC institutions were penalized for low APR scores.

Two institutions did have sports teams with scores below the APR thresholds, but neither are subject to NCAA APR penalties.

- ASU's Men's Basketball had a four-year APR of 926, but due to their two-year APR of 950 and showing significant academic improvement, the team is no longer subject to in-season penalties or ineligibility for post-season competition.
- NCCU (a limited-resource institution) did have two sports teams with scores below the limited-resource institution APR threshold of 920, but received waivers from the NCAA that kept those programs in good standing. These waivers (filters) are available for limited-resource institutions to avoid NCAA penalties for a time.⁸

APR Awards for Academic Success

The NCAA annually recognizes teams that have high APR scores. Table 3 presents the UNC institutions and sport(s) receiving NCAA Public Recognition Awards, which highlight the top 10 percent of teams nationally in each sport based on the most recent APR scores. UNC has nine institutions and 28 sports receiving recognition, the highest number of sports in over five years.

8 The filters that could be used to waive penalties for limited-resource institutions include: the institution's mission (including availability of resources); demonstrated academic improvement; and the number of student-athletes on the team. For a detailed description of limited-resource institutions, filters, and examples of NCAA enforcement in this area, please see the NCAA Division I Academic Performance Program Manual: <https://www.ncaa.org/sites/default/files/2014-15%20APP%20Manual%20with%20Appendices%2011-17-14.pdf>

Table 3: *NCAA Public Recognition Awards, 2014-15*

ASU	Women's Golf
	Women's Soccer
ECU	Women's Cross Country
	Women's Track, Indoor
NCSU	Women's Cross Country
	Women's Golf
	Women's Soccer
	Women's Tennis
UNCA	Women's Track, Indoor
	Men's Tennis
	Women's Basketball
	Women's Tennis
UNC-CH	Women's Track, Outdoor
	Men's Tennis
	Women's Fencing
	Women's Golf
	Women's Gymnastics
	Women's Tennis
UNCC	Women's Volleyball
	Men's Cross Country
UNCG	Men's Tennis
	Men's Cross Country
	Men's Track, Indoor
UNCW	Men's Track, Outdoor
	Baseball
	Men's Soccer
WCU	Women's Tennis
	Men's Basketball

Table 4 is a summary of the total number of UNC institutions and sports receiving penalties and the number of institutions and sports receiving Academic Public Recognition Awards over the last five years.

Table 4: *Academic Progress Rate Summary, 2011-15*

		Teams Subject to NCAA APR Penalties	APR Public Recognition Awards
2011	# of UNC institutions	3	10
	# of sports	3	26
2012	# of UNC institutions	3	7
	# of sports	5	23
2013	# of UNC institutions	1	8
	# of sports	2	22
2014	# of UNC institutions	2	10
	# of sports	2	22
2015	# of UNC institutions	0	9
	# of sports	0	28

Non-Academic NCAA Violations

Along with monitoring the academic work of student-athletes measured by the APR, the NCAA strictly monitors breaches of conduct that “seriously undermine or threaten the integrity of the NCAA Collegiate Model...” (NCAA, 2013). There are four levels of violations, ranging from severe (Level I, e.g. substantial impermissible benefits) to incidental (Level IV, e.g. inadvertent, isolated infractions). Levels I and II are shared with the public by the NCAA while Level III violations are heavily redacted and only shared upon request. Level IV violations are reported by campuses to their respective athletics conferences.

Levels I and II violations are made available to the public via the NCAA legislative database for major infractions.⁹ For the 2014-15 academic year, the NCAA did not process any Level I violations at UNC institutions, but did find that UNCG committed a Level II violation involving ineligible student-athletes to practice, compete, and receive athletically-related aid from 2007-08 through 2012-13. As part of the penalty for these violations, the NCAA and UNCG have agreed on the following penalties: a two-year probationary period; a fine; the vacation of certain records; an external compliance audit; and other reporting requirements.

Twelve of the 15 UNC institutions with student-athletes had Level III violations processed by the NCAA during the 2014-15 academic year. Summaries of the violations and rulings were provided by the NCAA to UNC-GA without identification, per NCAA disclosure rules, and can be found in Appendix J.¹⁰

The vast majority of the Level III violations included in this report were discovered by campus compliance officials or athletics department staff during the regular performance of their compliance duties and were self-reported to the NCAA. While most Level III violations are discovered by campuses, NCAA staff may receive information regarding potential Level III violations and they then share that information with institutions and ask for a review. Additionally, if the NCAA is conducting an investigation into potential Level I or Level II infractions and discover Level III violations, the NCAA will work with the campus to properly address those issues.

The range in number of violations at UNC campuses (from 0 to 46) does not necessarily reflect systemic problems in athletics departments with larger numbers of violations. Some UNC campuses simply have a larger number of student-athletes, athletics teams, and compliance staff, which increases the possibility of violations and the identification of those violations. Conversely, too few self-reported violations may be attributed to a number of factors, including a smaller number of sports teams or fewer compliance staff.

For the 2014-15 academic year, most UNC campuses were below the NCAA annual average for violations. A summary of the key findings for 2014-15 is included below.

9 <https://web1.ncaa.org/LSDBi/exec/miSearch>

10 These violations may have occurred in different academic years but were processed and closed by the NCAA during the 2014-15 academic year.

- Number of Level I violations = 0
- Number of Level II violations = 1
- Number of Level III violations = 119
 - UNC Division I average for Level III violations = 11.4 (ranging from 0 to 46)
 - » Eight UNC institutions were equal to or below the NCAA Division I average (11) for Level III violations.
 - » One Division I UNC institution did not report any Level III violations.
 - UNC Division II average for Level III violations = (ranging from 0 to 4)
 - » Two UNC institutions were equal to or below the NCAA Division II average (4) for Level III violations.
 - » Two Division II UNC institutions did not report any Level III violations.

Academic Integrity on UNC Campuses

Over the past few years, many campuses have been proactive in strengthening connections between academics and athletics. Numerous innovative and practical policies are being undertaken on UNC campuses that stem from campus initiatives, the 2011 UNC Task Force Report on Athletics and Academics, and recently-implemented Academic Integrity Guidelines. A few of these best practices are included below.

- The regular review and evaluation of all aspects of performance of department chairs.
- Consistent and rigorous review of tenured faculty.
- Clear rules designating the individuals authorized to submit a course grade or grade change and accompanying auditing procedures to ensure compliance.
- The establishment of campus rules on the number of undergraduate independent studies a faculty member may teach per term, with processes to assure compliance with these rules.
- The implementation of Course-Clustering Analysis of Student-Athletes to monitor and evaluate the academic performance of student athletes, which include GPA comparisons within and across course sections and student-athlete transcript review.
- All campuses now review, annually, the course grade-point averages calculated for student-athletes and other student subgroups versus nonstudent-athletes and other identified subgroups.
- All campuses report annually on the academic profile and progress of their student athletes to their Board of Trustees and to the Board of Governors.
- All chancellors are now asked to annually certify in writing that they are in compliance with all system-wide policies and regulations related to student-athletes.

- The office responsible for athletics compliance activities reports to the chancellor or the chancellor's non-athletics department designee.
- Student-athlete advising is housed in the departments of Academic Affairs at each campus.

Academic Integrity Regulations

As part of UNC's ongoing efforts to monitor and protect the integrity of its curriculum and academic records, each campus was required to develop practices and procedures to implement the Academic Integrity Regulations adopted by UNC-GA in April 2013.¹¹ These regulations follow the recommendations in the 2011 Report of the Task Force on Athletics and Academics and stem from extensive discussions among campus stakeholders and incorporate recommendations from the UNC-Chapel Hill Report of the Independent Study Task Force, the Report of the Special Subcommittee of the Faculty Council, the Board of Governors Academic Review Panel, and several campus policies addressing monitoring of academics and student-athletes.

Many campuses were proactive in their monitoring of academics, developing policies well in advance of the adoption of UNC Policy 700.6.1[R] in 2013. The information required by the regulations are divided into four functional areas:

1. Registrar and Student Records Best Practices
2. Evaluating the Academic Performance of Student-Athletes and Other Student Subgroups
3. Review and Approval of Nonstandard Course and Course Sections
4. Supervision and Evaluation of Faculty and Faculty Administrators

Student-Athletes, Academics, and Campus Procedures

UNC-GA worked closely with campus stakeholders to develop guidelines aimed at assisting the implementation of these new regulations and reporting requirements. The new regulations are in place on the campuses and are being utilized to ensure that student records are maintained properly, that individualized courses conform to basic guidelines, and that faculty members are not teaching excessive numbers of independent study courses. These policies are monitored by the campus and any irregularities are investigated by the campus.

The Academic Integrity Policy requires that campuses conduct course clustering and transcript review analyses and guidelines have been established to assist campuses with this effort. Additionally, each campus was required to compare the overall student-athlete GPA with the overall non-student-athlete GPA. Table 5 presents the results for this analysis for the Spring 2015 term.

¹¹ See UNC Policies 700.6.1 [R] and 700.6.1.1 [G]

Table 5: *Student-Athlete and Non-Student-Athlete GPA, Spring 2015*

	Student-Athlete GPA (Spring 2015)	Non-Student-Athlete GPA (Spring 2015)	Difference (SA minus Non-SA)
ASU	3.08	3.10	(0.02)
ECU	2.91	2.90	0.01
ECSU	2.89	2.83	0.07
FSU	2.68	2.98	(0.31)
NCA&T	2.74	2.76	(0.02)
NCCU	2.85	2.79	0.06
NCSU	2.89	3.12	(0.23)
UNCA	3.11	3.04	0.07
UNC-CH	2.95	3.21	(0.26)
UNCC	3.02	2.97	0.05
UNCG	3.09	2.91	0.18
UNCP	2.73	2.76	(0.03)
UNCW	3.17	3.11	0.06
WCU	3.04	3.11	(0.07)
WSSU	2.65	2.89	(0.24)

Note: This comparison excludes graduate students

Academic Integrity Best Practices from Campuses

Along with UNC policy changes that have strengthened the links between academics and athletics, a number of campuses have implemented additional reforms. As a part of this year's data collection, UNC-GA asked campuses to submit examples of effective examples of increased academic integrity. A few of those examples include:

- More stringent student-athlete course clustering thresholds than mandated by UNC Guidelines.
- Student-athlete academic orientation programs aimed at better integrating new student-athletes into the campus culture and emphasizing academic policies and practices.
- Strict enforcement of attendance policies in classes and study halls, with penalties for unexcused absences that include loss of participation in practice and competition.

- Formation of campus-wide advisory groups to monitor intercollegiate athletics policies and performance.
- Eligibility summits convened to review the progress and standing of each student-athlete.
- Including faculty in the monitoring and support of student-athletes through committees, advisory roles, and strengthened relationships with campus departments of athletics.

Athletics Financial Transparency Regulations

In the fall of 2013, President Ross established the Athletics Financial Transparency Working Group to review the financial reporting practices and accountability measures employed by UNC and its constituent campuses. This effort was focused on evaluating and improving the financial operations of intercollegiate athletics programs. There were four specific charges given to the group by President Ross:

1. Review the funding and financial operations of athletics activities.
2. Review the financial reporting mechanisms to the Chancellor, Board of Trustees, the President, and the Board of Governors.
3. Identify the financial information to be reported to the Chancellor, Board of Trustees, the President, and the Board of Governors.
4. Recommend policies and regulations that will support compliance, increase transparency, and enhance executive authority and control.

The Working Group issued their report in March 2014 and new regulations governing the financial and other reporting for intercollegiate athletics were adopted in June 2014. The full language of UNC Policy 1100.1.1[R] is found in Appendix B. These additional requirements ensure that all UNC chancellors, boards of trustees, the president, and Board of Governors will receive the necessary information to monitor athletics budgets and institutional expenditures, while considering the balance between athletics and academics at each constituent university.

Key items identified by the Working Group and included in UNC Policy 1100.1.1[R] are institutional financial indicators presented on the NCAA Financial Dashboard. This dashboard is an online tool developed for campus leaders that allow institutions to evaluate their academic and financial data and, if desired, select different comparison groups. One summary page on this dashboard is the “Presidential View,” which contains eight key indicators of particular importance as determined by the NCAA’s Financial Reporting Advisory Committee. These data, along with additional elements required in the new regulation, are available to view by campus in Appendix K.

Student Athletics Fees

UNC Policy 1100.1.1[R] also states that UNC institutions must report on the athletically-related student fees data for each institution, including each institution's current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics. Across all UNC institutions with athletics programs, the average athletics fee charged to full-time students across all institutions has increased 25% since 2010. The differences in fees are attributable to many factors, including the number of students enrolled and the level of generated revenue from athletics (ticket sales, donations, etc.). Table 6 presents the annual athletics fees charged to full-time UNC students, by campus, for fiscal years 2009-10 and 2013-14.¹²

Table 6: *Student Athletics Fees*¹³

	NCAA Division	2010	2014	% change since 2010	Average annual % change	\$ change since 2010	Average annual \$ change
ASU	I	\$559	\$668	19%	4%	\$109	\$22
ECU	I	\$496	\$631	27%	5%	\$135	\$27
NCAT	I	\$502	\$663	32%	6%	\$161	\$32
NCCU	I	\$548	\$749	37%	6%	\$201	\$40
NCSU	I	\$151	\$232	54%	9%	\$82	\$16
UNCA	I	\$605	\$700	16%	3%	\$95	\$19
UNC-CH	I	\$265	\$279	5%	1%	\$14	\$3
UNCC	I	\$477	\$683	43%	7%	\$206	\$41
UNCG	I	\$461	\$622	35%	6%	\$161	\$32
UNCW	I	\$421	\$539	28%	5%	\$118	\$24
WCU	I	\$567	\$688	21%	4%	\$121	\$24
ECSU	II	\$463	\$586	26%	5%	\$123	\$25
FSU	II	\$410	\$618	51%	8%	\$208	\$42
UNCP	II	\$577	\$624	8%	2%	\$47	\$9
WSSU	II	\$579	\$579	0%	0%	\$0	\$0

12 The 2014-15 financial data from the NCAA Financial Dashboard will not be available until Spring 2016. Thus, the UNC data presented here is presented for the same time period. Data on athletics fees for the last five fiscal years is available in Appendix K.

13 The calculations in this table include the following:

- % change = $((2014 \text{ fee} - 2010 \text{ fee}) / 2010 \text{ fee}) * 100$
- Average annual % change = $(1/5) * \ln(2014 \text{ fee} / 2010 \text{ fee})$
- \$ change = 2014 fee - 2010 fee
- Average annual \$ change = total \$ change / 5

Table 7 shows the percentage of the athletics department budget paid for by student fees.

Table 7: *Athletics Fees as Percentage of Athletics Department Operating Revenue*

	NCAA Division	2010	2014	Change since 2010
ASU	I	51%	48%	-3%
ECU	I	32%	36%	3%
NCAT	I	48%	54%	6%
NCCU	I	53%	45%	-8%
NCSU	I	8%	9%	1%
UNCA	I	49%	38%	-12%
UNC-CH	I	9%	9%	-1%
UNCC	I	56%	52%	-5%
UNCG	I	60%	60%	0%
UNCW	I	62%	62%	1%
WCU	I	35%	48%	12%
ECSU	II	81%	69%	-12%
FSU	II	75%	94%	18%
UNCP	II	61%	62%	0%
WSSU	II	77%	70%	-6%

Athletics Fundraising and Private Foundations

The UNC institutions that have established private foundations (or “booster clubs”) for the purpose of providing resources to enrich various programs of the constituent institutions are:

- Appalachian State University
- East Carolina University
- Fayetteville State University
- North Carolina A & T State University
- North Carolina Central University
- NC State University
- UNC Asheville
- UNC-Chapel Hill
- UNC Charlotte
- UNC Greensboro
- UNC Pembroke
- UNC Wilmington
- Western Carolina University

These private organizations are subject to UNC Policy 600.2.5 which requires an annual independent audit be performed and reported to the institution’s Board of Trustees and that a copy be provided to the President to be reviewed by UNC-GA staff. In addition to UNC Policy 600.2.5, booster club organizations have increased reporting requirements under UNC Regulation 1100.1.1[R].

As part of this year’s reporting requirements, all UNC campuses with booster club organizations provided copies of their most recent financial information and external audit (as submitted to their Boards of Trustees). Additionally, campuses provided their booster clubs’ official operating procedures.

Appendix A - Policy on Intercollegiate Athletics

The UNC Policy Manual

1100.1

Adopted 10/11/85

Revised 05/09/03

1. The Board of Governors has delegated the responsibility for intercollegiate athletics to the chancellors under the Code's Delegation of Duty and Authority. That delegation is subject to the requirements and mandates in this policy.
2. The chancellors shall ensure that all athletes admitted to the institution are capable of progressive academic success and graduation within six years.
3. The chancellors shall ensure that the policies for admission of student-athletes are reviewed by appropriate members or bodies of the faculty and that any recommendations or advice from those members or bodies are received and considered.
4. The chancellors shall ensure that exceptions or waivers for the admission of student-athletes are reviewed by appropriate members or bodies of the faculty and that any recommendations concerning these applicants are received and considered by the chancellors in a timely manner.
5. The chancellors shall ensure that student-athletes follow a coherent course of study that is designed to accomplish reasonable progress toward a baccalaureate degree.
6. Chancellors shall ensure that the tutorial and remedial programs for student-athletes will be administered by appropriate academic offices in cooperation with athletic department officials.
7. The chancellors shall ensure that athletes who are not making satisfactory academic progress are not allowed to continue as team players.
8. The chancellors shall ensure that a mandatory drug-testing program for student-athletes is implemented and monitored.
9. The chancellors shall ensure that formal awareness programs on the dangers of gambling in athletics are implemented.
10. The chancellors shall ensure that the institutions conform with NCAA standards.
11. The chancellors shall ensure that all foundations, clubs, and associations established primarily to raise money on behalf of constituent institutions are audited annually and

that those audits are reviewed by the institutional Boards of Trustees and are forwarded to the President.

12. The chancellors shall ensure that the position of director of athletics is separate and distinct from the position of a coach of any sport.
13. The chancellors shall submit an annual report to the Board of Trustees of the constituent institutions with a copy to the President, who will report to the Board of Governors.
14. The annual report shall be designed according to criteria and format defined by the Office of the President and shall include the following elements:
 - a. organization and philosophy of athletics programs;
 - b. the admission policy for student-athletes including the definitions utilized for exceptions to campus-based criteria;
 - c. student-athlete exceptions to the minimum course requirements set by the Board of Governors and defined in Policy 700.1.1 and Regulation 700.1.1.1[R];
 - d. the student-athlete profiles for admitted student-athletes including SAT/ACT scores, high school grade point averages and NCAA classifications;
 - e. information about the majors or programs of study chosen by student-athletes;
 - f. academic progression information for student-athletes and six-year graduation rates; and
 - g. information about “booster” club organizations and procedures.
15. The chancellors shall report to the Board of Trustees the student-athlete exceptions to the institution’s undergraduate admissions criteria.
16. The chancellors shall ensure that the annual report is forwarded to appropriate members or bodies of the faculty and that any response from such members or bodies is received and considered by the chancellors.

Appendix B - Financial and Other Reporting for Intercollegiate Athletics

The UNC Policy Manual

1100.1.1[R]

Adopted 06/25/14

I. Purpose

Consistent with the University of North Carolina's commitment to ensuring integrity and transparency in its financial and other operations, this regulation establishes financial and other reporting requirements for the intercollegiate athletics programs of the constituent institutions. These requirements ensure that the chancellors, the boards of trustees, the president, and the Board of Governors receive and review the information needed to understand the sources that contribute to the athletics budget, monitor institutional expenditures, and objectively consider the balance between athletics and the academic mission of each constituent institution within the University.

II. Athletically Related Financial Reporting Requirements

A. Reports to the Chancellor

1. Reports to the U.S. Department of Education and the National Collegiate Athletic Association

The chancellor of each constituent institution with an intercollegiate athletics program shall review and approve the athletically related financial information required by and reported to the National Collegiate Athletic Association ("NCAA"), the U.S. Department of Education, and the Board of Governors through applicable University policy and regulations including, but not limited to, the financial information contained in the constituent institution's Equity in Athletics Disclosure Act ("EADA") Report and in its NCAA Operating and Capital Financial Data Report.

2. Review of Financial Indicators

The chancellor of each constituent institution with an intercollegiate athletics program shall annually receive and review the most recent year's data and five-year trend data for the financial indicators contained in the NCAA Dashboard "Presidential View" for the constituent institution's NCAA division.

- a. The financial indicators reviewed for Division I institutions must include, at a minimum, the following:

- (1) NCAA Academic Progress Rate;
- (2) Generated Revenues/Total Athletics Revenue (%);
- (3) Net Athletics Revenues (\$);
- (4) Total Athletics Expenditures (\$);
- (5) Salaries and Benefits (%) (as a share of Total Athletics Expenditures);
- (6) Athletics Expenditures/Student-Athlete (\$);
- (7) Athletics Expenditures/Institutional Expenditures (%); and
- (8) Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%).

- b. The financial indicators reviewed for Division II institutions must include, at a minimum, the following:

- (1) Student Fees Revenue/Total Athletics Revenue (%);
- (2) Total Athletics Revenue (\$);
- (3) Athletic Student Aid/Total Athletics Expenses (%);
- (4) Coaches Compensation/Total Athletics Expenses (%);
- (5) Administrative Staff Compensation/Total Athletics Expenses (%);
- (6) Team Travel Expenses/Total Athletics Expenses (%); and
- (7) Average Academic Success Rates.

3. Review and Approval of Annual Intercollegiate Athletics Budget

The chancellor of each constituent institution with an intercollegiate athletics program shall review and approve the annual institutional budget for intercollegiate athletics, including:

- a. Major sources of revenue and expenses;
- b. Athletically related student fees data, including the institution's current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics; and
- c. Any relevant financial reports pertaining to the operation of the institution's intercollegiate athletics program.

4. Chancellor's Role in the Annual Report

The chancellor shall ensure that the annual report required by Policy 1100.1 incorporates the information included in this regulation, including the indicators from the NCAA Dashboard "Presidential View" and the athletically related student fees data. The chancellor shall also ensure that the report is forwarded to appropriate members or bodies of the faculty and that any response from such members or bodies is received and con-

sidered by the chancellor.

B. Reports to the Boards of Trustees

1. The board of trustees of each institution, through the chancellor, must annually receive and review the financial indicators contained in the NCAA Dashboard “Presidential View” for the institution as described in Section II.A.2., above. This “Presidential View” data should be reported on an annual basis and shall include the most recent year’s data as well as five-year trend data.
2. The board of trustees shall also receive and review the annual institutional budget for intercollegiate athletics, including major sources of revenue and expenses. This budget report shall include, at a minimum:
 - a. Major sources of revenue and expenses;
 - b. Athletically related student fees data, including the institution’s current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics; and
 - c. Any relevant financial reports pertaining to the operation of the institution’s intercollegiate athletics program.

C. Reports to the President and the Board of Governors

1. The president and, through the president, the Board of Governors shall annually receive and review the financial indicators contained in the NCAA Dashboard “Presidential View” for each institution as described in Section II.A.2., following review by the chancellor and the board of trustees. This information shall be provided by each institution as part of its annual report described in Policy 1100.1.
2. The president and Board of Governors shall also receive and review the athletically related student fees data for each institution, including each institution’s current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics.

III. Other Athletically Related Reporting Requirements

A. Additional Information to be Included in the Annual Report

Section 13 of Policy 1100.1 requires that chancellors submit an annual report to the board of trustees of the constituent institutions with a copy to the president, who will provide an appropriate summary to the Board of Governors. The annual report from the constituent institutions shall be designed according to criteria and

format defined by the president and must include all the elements listed in the policy and the elements listed in this regulation, including the following elements:

1. As part of the discussion of the organization and philosophy of athletics programs (Section 13.a.), the chancellor shall include:
 - a. An explanation of the institution's reporting structure for athletics compliance and whether and to whom the athletics compliance director reports outside of the department of athletics;
 - b. Any especially effective practices the institution has adopted that reinforce the integral connection between academics and athletics;
 - c. The indicators from the NCAA Dashboard "Presidential View" as described in this regulation; and
 - d. Athletically related student fees data, including the institution's current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics.
2. As part of the information about the admission policy for student-athletes including the definitions utilized for exceptions to campus-based criteria (Section 13.b.), the chancellor shall include:
 - a. Any recruited student-athlete exceptions to the Board of Governors' minimum admissions requirements, listed by sport.
3. As part of the provision of academic progression information for student-athletes (Section 13.f.), the chancellor shall include:
 - a. Information related to academic integrity and academic success measures such as the APR and six-year graduation rates;
 - b. A summary of student-athlete GPA comparison information as set out in Policy 700.6.1[R].
 - c. Course-clustering information as set out in 700.6.1.1[G].
4. As part of the information about "booster" club organizations (Section 13.g.), the chancellor shall include:
 - a. Information related to any associated entity that supports its intercollegiate athletics program, including financial information, operating procedures, and annual audit reviews.
5. The institution's financial indicators contained in the NCAA Dashboard "Presidential View" as described in Section II.A.2., of this regulation, following review by the chancellor and the board of trustees.

IV. Effective Date

These review and reporting requirements shall take effect with and be incorporated in the annual reports due in 2014.

Appendix C - Academic Integrity Regulations

The UNC Policy Manual

700.6.1[R]

Adopted 04/25/13

The following set of required procedures will enhance the ability of each UNC campus to monitor and protect the integrity of its curriculum, student evaluation, and academic records. In addition, the appropriate review, evaluation, and supervision of University staff, including academic department chairs and other faculty administrators, will promote an enhanced culture of academic integrity. These procedures are to be implemented in addition to and in concert with the recommendations included in the 2011 Report of the Task Force on Athletics and Academics, the implementation of which President Ross has already required. These supplemental procedures stem from extensive discussions among campus stakeholders and incorporate concepts discussed in the UNC-Chapel Hill Report of the Independent Study Task Force, the Report of the Special Subcommittee of the Faculty Council, and specific campus policies addressing monitoring of academics and student-athletes, as well as the report of the Board of Governors Academic Review Panel.

The procedures below are grouped by functional area, and each has a corresponding implementation date.

1. Registrar and Student Records Best Practices

- a. All campuses will have clear rules designating individuals (by position occupied) authorized to submit a course grade or grade change, and the circumstances under which such changes may be made. (September 2013)
- b. All campuses will have audit procedures for verifying that only an authorized person submitted grades or grade changes to the student information system. (September 2013)
- c. All campuses will maintain an electronic record of grade-related approvals and changes to the student information system. (December 2014)
- d. All campuses will have course numbering and reporting conventions that utilize separate section numbers to identify independent study courses taught by individual faculty members. (May 2014)

2. Evaluating the Academic Performance of Student-Athletes and Other Student Subgroups

- a. Using results from the 2013 Board of Governors' Intercollegiate Athletics

Report, General Administration will work with campuses to develop a common threshold or definition of clustering by student-athletes or other student subgroups that will trigger an automatic review of flagged courses to determine whether there were any irregularities in the reasons clustering occurred. (December 2013)

- b. On an annual basis, all campuses will review the course grade-point averages calculated for student-athletes and other student subgroups versus nonstudent-athletes and other identified subgroups. A summary of student-athlete comparisons will be included in the required Board of Governors' Intercollegiate Athletics Report, beginning in 2014.
- c. All campuses will have procedures for notifying academic advisors and Academic Support Program staff of any changes made to the course grades of student-athletes and/or to their course schedules after the designated two-week drop/add period. (December 2013)

3. Review and Approval of Nonstandard Courses and Course Sections

- a. All campuses will have processes and policies to ensure that all forms of individualized instruction conform to the basic guidelines pertaining to other undergraduate courses, including but not limited to a syllabus or learning contract specifying expected student learning outcomes, number of hours of expected work, grading information, and scheduled meeting times with the faculty member. (September 2013)

4. Supervision and Evaluation of Faculty and Faculty Administrators

- a. All campuses will have guidelines on the number of undergraduate independent studies a faculty member may teach per term. If campuses choose to enumerate a limited number of circumstances under which exceptions to these limits may be approved, guidelines must enumerate the required individuals (by position) who must grant approval. (September 2013)
- b. All campuses will have criteria and processes to ensure the regular review and evaluation of all aspects of performance of department chairs. (September 2013)

Appendix D - Definition of Recruited Student-Athletes

Data elements in the report define student-athletes as individuals who were “recruited” based on NCAA Bylaw 13.02.12.1, which defines a recruited prospective student-athlete as follows:

“Actions by staff members or athletics representatives that cause a prospective student-athlete to become a recruited prospective student-athlete at that institution are:

- a. Providing the prospective student-athlete with an official visit;
- b. Having an arranged, in-person, off-campus encounter with the prospective student-athlete or the prospective student-athlete’s parents, relatives or legal guardians;
- c. Initiating or arranging a telephone contact with the prospective student-athlete, the prospective student-athlete’s relatives or legal guardians on more than one occasion for the purpose of recruitment; or
- d. Issuing a National Letter of Intent or the institution’s written offer of athletically related financial aid to the prospective student-athlete. Issuing a written offer of athletically related financial aid to a prospective student-athlete to attend a summer session prior to full-time enrollment does not cause the prospective student-athlete to become recruited.”

A recruited student-athlete may or may not receive an athletic scholarship. Student-athletes who are “walk-ons” and are not defined as “recruited” under NCAA Bylaw 13.02.12.1 are not included in the data presented in this report.

Appendix E - Majors and Fields for Student-Athletes Who Have Achieved At Least Junior Status

	ASU	ECU	ECSU	FSU	NCA&T	NCCU	NCSU	UNCA	UNC-CH	UNCC	UNCG	UNCP	UNCW	WCU	WSSU	TOTAL
business, management, marketing, and related support services	37	39	5	16	13	17	43	24	37	30	25	28	51	49	9	423
parks, recreation, leisure and fitness studies	28	16	0	0	15	18	67	0	66	12	13	0	50	8	11	304
communication, journalism and related programs	28	47	1	3	7	2	28	3	67	12	11	7	12	4	5	237
education	19	7	16	6	0	0	4	0	2	3	5	64	9	15	17	167
social sciences	5	2	1	5	4	4	16	7	32	24	12	1	19	9	14	155
health professions and related programs	33	8	1	0	2	5	0	15	1	3	2	4	7	19	18	118
biological and biomedical sciences	5	6	1	6	3	5	19	7	12	4	3	16	18	6	6	117
homeland security, law enforcement, firefighting and related protective services	12	16	2	19	8	18	0	0	0	27	0	0	0	4	0	106
psychology	3	2	0	7	4	24	1	8	7	13	5	6	0	6	6	92
liberal arts and sciences, general studies and humanities	0	4	3	10	15	0	7	1	0	0	0	30	9	0	0	79
engineering	0	4	0	0	6	0	32	2	0	6	0	0	0	2	0	52
physical sciences	4	2	0	0	2	0	1	5	3	4	1	2	7	2	14	47
computer and information sciences and support services	0	1	2	0	3	0	3	6	3	2	1	6	0	0	5	32
multi/interdisciplinary studies	0	1	0	0	0	0	24	0	3	1	2	0	0	1	0	32
history	0	0	0	0	1	2	5	4	6	2	1	2	0	2	3	28
public administration and social service professions	0	3	0	2	1	2	6	0	0	1	0	0	0	3	7	25
visual and performing arts	8	0	0	0	2	1	0	4	2	4	0	2	0	0	0	23
undecided	0	0	0	2	0	2	0	1	3	2	0	5	3	4	0	22
English language and literature / letters	0	0	0	0	1	1	8	1	1	5	3	1	0	0	0	21
mathematics and statistics	1	0	0	2	0	0	0	3	4	3	1	0	3	0	1	18
engineering technologies and engineering-related fields	2	0	1	0	4	0	3	0	0	1	0	0	0	5	0	16
natural resources and conservation	1	0	0	0	0	0	2	3	2	0	0	1	0	2	0	11
agriculture, agriculture operations, and related sciences	0	0	0	0	3	0	6	0	0	0	0	0	0	0	0	9
science technologies / technicians	0	0	0	0	0	0	0	0	0	0	0	0	0	0	9	9
area, ethnic, cultural, gender, and group studies	0	0	0	0	0	0	1	0	6	1	0	0	0	0	0	8
family and consumer sciences / human sciences	0	2	0	0	2	0	0	0	0	1	3	0	0	0	0	8
foreign languages, literatures, and linguistics	1	0	0	0	0	0	3	0	3	0	0	0	0	0	0	7
philosophy and religious studies	0	1	0	0	0	0	4	0	1	0	0	0	0	0	0	6
architecture and related services	0	1	0	0	1	0	3	0	0	0	0	0	0	0	0	5
legal professional services	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	2
transportation and materials moving	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1

Appendix F - UNC Campus Graduation and Academic Success Rate Methodologies

The calculations of the Graduation Success Rate (GSR), Academic Success Rate (ASR), and the Federal Graduation Rate (FGR) are different. The core elements of each methodology are:

GSR/ASR Methodologies

- The GSR measures graduation rates at Division I institutions and includes students transferring into the institutions. The GSR also allows institutions to exclude student-athletes who leave their institutions prior to graduation as long as they would have been academically eligible to compete had they remained.
 - Includes only scholarship student-athletes.
- The ASR is the parallel Division II measure and differs from the GSR by including freshmen athletes who did not receive athletics financial aid.
- The GSR adds to the first-time freshmen, those students who entered mid-year, as well as student-athletes who transferred into an institution; excludes students from the entering cohort who are considered “allowable exclusions” (e.g. mortality, permanent disability, those who depart to join the armed forces, foreign services, or attend church missions) and those who would have been academically eligible to compete had they returned to the institution.
- Includes both Fall and Spring semesters.
- Provides a four-year cohort rolling average on the six-year graduation rate.
- Both GSR and ASR produce rates by sport.

FGR Methodology

- Includes only first-time full-time freshmen enrolled in Fall semester.
- Includes scholarship student-athletes.
- Does not include transfers in or transfers out.
- Provides the most recent cohort and a four-year cohort rolling average.
- By sport defined as football, men’s basketball, women’s basketball, baseball, men’s cross country/track, men’s cross country/track, men’s other, women’s other.
- By gender and race.

The GSR, ASR, and FGR data for UNC campuses were collected from <http://web1.ncaa.org/GSRSearch/exec/homePage> and <https://web1.ncaa.org/GSRSearch/exec/homePageDiv2>.

Appendix G - Academic Achievement Reports

UNC Graduation/Academic Success Rate (GSR/ASR)
Reports by Campus

Graduation Success Rate Report

2005 - 2008 Cohorts: Appalachian State University

Men's Sports

Sport	GSR	Fed Rate
Baseball	76	59
Basketball	69	62
CC/Track	95	90
Fencing	-	-
Football	78	73
Golf	86	83
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	86	46
Swimming	-	-
Tennis	100	50
Volleyball	-	-
Water Polo	-	-
Wrestling	60	43
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	75	33
Bowling	-	-
CC/Track	87	84
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	100	94
Golf	100	80
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	76	61
Softball	94	85
Swimming	-	-
Tennis	88	63
Volleyball	89	45
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: East Carolina University

Men's Sports

Sport

Baseball

Basketball

CC/Track

Fencing

Football

Golf

Gymnastics

Ice Hockey

Lacrosse

Mixed Rifle

Skiing

Soccer

Swimming

Tennis

Volleyball

Water Polo

Wrestling

Men's Non-NCAA Sponsor. Sports

GSR Fed Rate

77

64

61

-

75

90

-

-

-

-

-

-

75

91

-

-

-

-

Women's Sports

Sport

Basketball

Bowling

CC/Track

Crew/Rowing

Fencing

Field Hockey

Golf

Gymnastics

W. Ice Hockey

Lacrosse

Skiing

Soccer

Softball

Swimming

Tennis

Volleyball

Water Polo

Women's Non-NCAA Sponsor. Sports

GSR Fed Rate

71

-

79

-

-

-

100

-

-

-

-

88

100

96

100

92

-

-

Academic Success Rate Report

2005 - 2008 Cohorts: Elizabeth City State University

Men's Sports

Sport	ASR	Fed Rate
Baseball	-	60
Basketball	92	100
CC/Track	100	-
Fencing	-	-
Football	54	47
Golf	67	100
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	-	-
Swimming	-	-
Tennis	-	-
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	ASR	Fed Rate
Basketball	63	60
Bowling	100	67
CC/Track	-	-
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	-	-
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	-	-
Softball	79	75
Swimming	-	-
Tennis	83	83
Volleyball	75	80
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Academic Success Rate Report

2005 - 2008 Cohorts: Fayetteville State University

Men's Sports

Sport

Baseball
Basketball
CC/Track
Fencing
Football
Golf
Gymnastics
Ice Hockey
Lacrosse
Mixed Rifle
Skiing
Soccer
Swimming
Tennis
Volleyball
Water Polo
Wrestling
Men's Non-NCAA Sponsor. Sports

ASR Fed Rate

- -
35 33
75 -
- -
62 44
80 50
- -
- -
- -
- -
- -
- -
- -
- -
- -
- -
- -
- -
-

Women's Sports

Sport

Basketball
Bowling
CC/Track
Crew/Rowing
Fencing
Field Hockey
Golf
Gymnastics
W. Ice Hockey
Lacrosse
Skiing
Soccer
Softball
Swimming
Tennis
Volleyball
Water Polo
Women's Non-NCAA Sponsor. Sports

ASR Fed Rate

50 50
67 50
67 -
- -
- -
- -
- -
- -
- -
- -
- -
- -
31 20
- -
67 100
63 57
- -
- -
-

Graduation Success Rate Report

2005 - 2008 Cohorts: North Carolina A&T State University

Men's Sports

Sport

Baseball
Basketball
CC/Track
Fencing
Football
Golf
Gymnastics
Ice Hockey
Lacrosse
Mixed Rifle
Skiing
Soccer
Swimming
Tennis
Volleyball
Water Polo
Wrestling
Men's Non-NCAA Sponsor. Sports

GSR Fed Rate

47 39
60 56
82 70
- -
45 42
- -
- -
- -
- -
- -
- -
- -
- -
- 50
- -
- -
- -
- -
- -

Women's Sports

Sport

Basketball
Bowling
CC/Track
Crew/Rowing
Fencing
Field Hockey
Golf
Gymnastics
W. Ice Hockey
Lacrosse
Skiing
Soccer
Softball
Swimming
Tennis
Volleyball
Water Polo
Women's Non-NCAA Sponsor. Sports

GSR Fed Rate

87 67
50 43
73 64
- -
- -
- -
- -
- -
- -
- -
- -
- -
64 46
83 71
75 60
100 83
- -
- -

Graduation Success Rate Report

2005 - 2008 Cohorts: North Carolina Central University

Men's Sports

Sport	GSR	Fed Rate
Baseball	100	73
Basketball	63	33
CC/Track	60	42
Fencing	-	-
Football	64	52
Golf	100	50
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	-	-
Swimming	-	-
Tennis	75	33
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	83	53
Bowling	50	0
CC/Track	86	71
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	-	-
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	-	-
Softball	86	60
Swimming	-	-
Tennis	83	100
Volleyball	93	89
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: North Carolina State University

Men's Sports

Sport

Baseball
Basketball
CC/Track
Fencing
Football
Golf
Gymnastics
Ice Hockey
Lacrosse
Mixed Rifle
Skiing
Soccer
Swimming
Tennis
Volleyball
Water Polo
Wrestling
Men's Non-NCAA Sponsor. Sports

GSR Fed Rate

67 24
78 55
86 73
- -
70 63
100 78
- -
- -
- -
100 100
- -
77 64
91 83
70 67
- -
- -
67 62
- -

Women's Sports

Sport

Basketball
Bowling
CC/Track
Crew/Rowing
Fencing
Field Hockey
Golf
Gymnastics
W. Ice Hockey
Lacrosse
Skiing
Soccer
Softball
Swimming
Tennis
Volleyball
Water Polo
Women's Non-NCAA Sponsor. Sports

GSR Fed Rate

85 77
- -
83 64
- -
- -
- -
100 56
100 92
- -
- -
91 71
94 73
100 92
83 57
92 50
- -
- -

Graduation Success Rate Report

2005 - 2008 Cohorts: University of North Carolina Asheville

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	100	48	Basketball	71	56
Basketball	90	69	Bowling	-	-
CC/Track	80	77	CC/Track	63	56
Fencing	-	-	Crew/Rowing	-	-
Football	-	-	Fencing	-	-
Golf	-	-	Field Hockey	-	-
Gymnastics	-	-	Golf	-	-
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	94	71	Soccer	95	91
Swimming	-	-	Softball	-	-
Tennis	67	100	Swimming	-	-
Volleyball	-	-	Tennis	86	100
Water Polo	-	-	Volleyball	92	69
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: University of North Carolina, Chapel Hill

Men's Sports

Sport	GSR	Fed Rate
Baseball	86	36
Basketball	80	53
CC/Track	95	78
Fencing	100	-
Football	62	50
Golf	78	78
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	91	79
Mixed Rifle	-	-
Skiing	-	-
Soccer	57	46
Swimming	100	100
Tennis	100	88
Volleyball	-	-
Water Polo	-	-
Wrestling	73	59
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	85	79
Bowling	-	-
CC/Track	96	79
Crew/Rowing	100	87
Fencing	100	-
Field Hockey	100	85
Golf	100	100
Gymnastics	100	100
W. Ice Hockey	-	-
Lacrosse	96	92
Skiing	-	-
Soccer	72	62
Softball	78	68
Swimming	100	100
Tennis	89	88
Volleyball	100	92
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: The University of North Carolina at Charlotte

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	87	63	Basketball	92	57
Basketball	56	38	Bowling	-	-
CC/Track	100	88	CC/Track	89	83
Fencing	-	-	Crew/Rowing	-	-
Football	-	-	Fencing	-	-
Golf	100	88	Field Hockey	-	-
Gymnastics	-	-	Golf	-	-
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	91	56	Soccer	96	70
Swimming	-	-	Softball	86	77
Tennis	100	100	Swimming	-	-
Volleyball	-	-	Tennis	100	83
Water Polo	-	-	Volleyball	100	90
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: The University of North Carolina at Greensboro

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	81	45	Basketball	93	92
Basketball	73	41	Bowling	-	-
CC/Track	100	89	CC/Track	92	83
Fencing	-	-	Crew/Rowing	-	-
Football	-	-	Fencing	-	-
Golf	78	67	Field Hockey	-	-
Gymnastics	-	-	Golf	88	86
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	80	50	Soccer	90	78
Swimming	-	-	Softball	93	69
Tennis	78	50	Swimming	-	-
Volleyball	-	-	Tennis	100	80
Water Polo	-	-	Volleyball	82	62
Wrestling	-	32	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Academic Success Rate Report

2005 - 2008 Cohorts: University of North Carolina at Pembroke

Men's Sports

Sport

	ASR	Fed Rate
Baseball	67	54
Basketball	62	43
CC/Track	43	46
Fencing	-	-
Football	44	44
Golf	67	58
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	57	47
Swimming	-	-
Tennis	-	-
Volleyball	-	-
Water Polo	-	-
Wrestling	55	60
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport

	ASR	Fed Rate
Basketball	64	47
Bowling	-	-
CC/Track	60	50
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	100	63
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	89	74
Softball	75	61
Swimming	-	-
Tennis	100	80
Volleyball	94	73
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: University of North Carolina Wilmington

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	81	58	Basketball	92	73
Basketball	46	30	Bowling	-	-
CC/Track	78	68	CC/Track	81	71
Fencing	-	-	Crew/Rowing	-	-
Football	-	-	Fencing	-	-
Golf	50	43	Field Hockey	-	-
Gymnastics	-	-	Golf	100	100
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	73	56	Soccer	94	83
Swimming	63	60	Softball	83	74
Tennis	100	60	Swimming	100	89
Volleyball	-	-	Tennis	83	71
Water Polo	-	-	Volleyball	100	91
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2005 - 2008 Cohorts: Western Carolina University

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	80	41	Basketball	100	62
Basketball	83	38	Bowling	-	-
CC/Track	78	61	CC/Track	84	61
Fencing	-	-	Crew/Rowing	-	-
Football	67	45	Fencing	-	-
Golf	92	67	Field Hockey	-	-
Gymnastics	-	-	Golf	88	78
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	-	-	Soccer	100	70
Swimming	-	-	Softball	85	43
Tennis	-	-	Swimming	-	-
Volleyball	-	-	Tennis	100	60
Water Polo	-	-	Volleyball	90	41
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Academic Success Rate Report

2005 - 2008 Cohorts: Winston-Salem State University

Men's Sports

Sport	ASR	Fed Rate
Baseball	-	-
Basketball	64	40
CC/Track	56	44
Fencing	-	-
Football	65	41
Golf	-	50
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	-	-
Swimming	-	-
Tennis	-	80
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	ASR	Fed Rate
Basketball	79	62
Bowling	-	50
CC/Track	85	83
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	-	-
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	-	-
Softball	100	86
Swimming	-	-
Tennis	89	88
Volleyball	85	71
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Appendix H - Comparing Graduation Success Measures

UNC BOG Approved and Athletic Conference
Peer Institutions

APPENDIX G
Appalachian State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate	NCAA Academic Success Rate	Federal Graduation Rate (IPEDS)
SUNY at Binghamton	17	87%		73%
Bowling Green State University	16	85%		66%
Eastern Illinois University	17	85%		66%
Miami University-Ohio	15	84%		76%
James Madison University	17	83%		77%
Towson University	18	82%		71%
Appalachian State University	16	82%		65%
University of Northern Iowa	14	80%		68%
Western Illinois University	16	78%		66%
College of Charleston	15	75%		66%
Sam Houston State University	13	71%		58%
Western Washington University	12		87%	59%
West Chester University of Pennsylvania	19		84%	73%
Indiana University of Pennsylvania	15		77%	60%
Minnesota State University-Mankato	19		76%	56%
Saint Cloud State University	19		73%	63%
California State University-Chico	11		72%	61%
Rowan University ⁴	-	-	-	-
University of Wisconsin-La Crosse ⁴	-	-	-	-
UNC BOG Approved Peer Average		81%	78%	66%
Appalachian State University		82%		65%
Difference		1%		-1%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Sun Belt Conference			
Georgia State	13	88%	59%
Appalachian State University	16	82%	65%
University of Louisiana at Lafayette	12	80%	65%
Troy University	13	77%	59%
New Mexico State University	15	76%	62%
University of Idaho	12	75%	57%
Texas State University	12	75%	55%
University of South Alabama	13	74%	58%
Arkansas State University	12	73%	54%
Georgia Southern University	13	68%	59%
University of Louisiana at Monroe	12	63%	51%
Conference Peer Average		75%	58%
Appalachian State University		82%	65%
Difference		7%	7%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
East Carolina University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
University of South Carolina-Columbia	16	88%	63%
Northern Illinois University	15	87%	71%
University of Missouri-Kansas City	12	84%	58%
Ohio University	16	83%	71%
Western Michigan University	14	82%	71%
University of North Dakota	16	81%	66%
University of Louisville	19	81%	62%
East Carolina University	15	80%	66%
University of Nevada-Reno	16	79%	66%
Texas Tech University	13	79%	58%
Wright State University	14	79%	66%
Old Dominion University	15	79%	65%
Central Michigan University	12	79%	62%
Southern Illinois University Carbondale	14	78%	65%
SUNY at Buffalo	18	78%	69%
East Tennessee State University	12	77%	52%
Virginia Commonwealth University	12	76%	59%
Florida International University	13	71%	50%
University of Southern Mississippi ³	13	-	-
UNC BOG Approved Peer Average		80%	63%
East Carolina University		80%	66%
Difference		0%	3%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Conference USA			
Rice University	12	92%	83%
UNC Charlotte	12	92%	73%
Tulane University	10	90%	68%
University of Tulsa	14	87%	72%
Middle Tennessee State University	13	87%	61%
Louisiana Tech University	12	83%	62%
East Carolina University	15	80%	66%
Old Dominion University	15	79%	65%
University of North Texas	12	79%	64%
Florida Atlantic University	15	76%	58%
University of Texas at El Paso	12	76%	57%
University of Alabama at Birmingham	14	75%	62%
Marshall University	14	74%	59%
Florida International University	13	71%	50%
University of Texas at San Antonio	12	69%	52%
University of Southern Mississippi ³	13	-	-
Conference Peer Average		81%	63%
East Carolina University		80%	66%
Difference		-1%	3%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

³School does not have any scores to report at this time

APPENDIX G
Elizabeth City State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12		93%	66%
Mansfield University of Pennsylvania	10		83%	63%
University of Illinois at Springfield	10		74%	64%
Elizabeth City State University	10		65%	61%
Bowie State University	9		52%	40%
California State University-Bakersfield	16	71%		47%
Delaware State University	13	69%		56%
Norfolk State University	10	60%		50%
Athens State University ⁴	-	-	-	-
Christopher Newport University ⁴	-	-	-	-
Frostburg State University ⁴	-	-	-	-
Ohio State University-Marion ⁴	-	-	-	-
Pennsylvania State University - York ⁴	-	-	-	-
SUNY College at Old Westbury ⁴	-	-	-	-
University of Puerto Rico-Humacao ⁴	-	-	-	-
University of the Virgin Islands ⁴	-	-	-	-
UNC BOG Approved Peer Average		67%	76%	55%
Elizabeth City State University			65%	61%
Difference			-11%	6%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Central Intercollegiate Athletic Association			
Virginia State University	12	93%	66%
Livingstone College	9	73%	36%
Winston-Salem State University	11	73%	59%
Johnson C. Smith University	11	71%	58%
The Lincoln University (Pennsylvania)	12	67%	54%
Elizabeth City State University	10	65%	61%
St. Augustine's University	11	64%	54%
Virginia Union University	11	59%	48%
Fayetteville State University	10	58%	50%
Bowie State University	9	52%	40%
Chowan University	13	49%	34%
Shaw University	11	48%	47%
Conference Peer Average		64%	50%
Elizabeth City State University		65%	61%
Difference		1%	11%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
Fayetteville State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12		93%	66%
Northwest Missouri State University	11		79%	60%
Francis Marion University	12		70%	50%
Minnesota State University Moorhead	12		67%	56%
Western Oregon University	9		66%	51%
Albany State University	9		63%	48%
University of North Alabama	12		63%	44%
Fayetteville State University	10		58%	50%
Southwestern Oklahoma State University	10		52%	44%
Bowie State University	9		52%	40%
Angelo State University	10		46%	44%
California State University-Bakersfield	16	71%		47%
Norfolk State University	10	60%		50%
Grambling State University	13	56%		47%
California State University-San Marcos ⁴	-	-	-	-
Eastern Connecticut State University ⁴	-	-	-	-
UNC BOG Approved Peer Average		62%	65%	50%
Fayetteville State University			58%	50%
Difference			-7%	0%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Central Intercollegiate Athletic Association			
Virginia State University	12	93%	66%
Winston-Salem State University	11	73%	59%
Livingstone College	9	73%	36%
Johnson C. Smith University	11	71%	58%
The Lincoln University (Pennsylvania)	12	67%	54%
Elizabeth City State University	10	65%	61%
St. Augustine's University	11	64%	54%
Fayetteville State University	10	58%	50%
Virginia Union University	11	59%	48%
Bowie State University	9	52%	40%
Chowan University	13	49%	34%
Shaw University	11	48%	47%
Conference Peer Average		65%	51%
Fayetteville State University		58%	50%
Difference		-7%	-1%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
North Carolina A&T State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Clemson University	15	91%	71%
University of New Hampshire	17	90%	76%
University of Maine	15	90%	66%
South Dakota State University	17	83%	73%
Louisiana Tech University	12	83%	62%
Cleveland State University	17	82%	59%
University of Louisiana at Lafayette	12	80%	65%
The University of Texas at Arlington	10	80%	58%
Old Dominion University	15	79%	65%
University of Wyoming	13	77%	62%
New Mexico State University	15	76%	62%
The University of Texas at El Paso	12	76%	57%
University of Idaho	12	75%	57%
New Jersey Institute of Technology	15	74%	60%
Indiana State University	12	70%	58%
Jackson State University	13	64%	54%
North Carolina A&T State University	12	62%	52%
Florida A&M University	13	53%	46%
UNC BOG Approved Peer Average		78%	62%
North Carolina A&T State University		62%	52%
Difference		-16%	-10%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Mid-Eastern Athletic Conference			
University of Maryland Eastern Shore	10	88%	43%
North Carolina Central University	12	76%	56%
Coppin State University	9	71%	41%
South Carolina State University	13	70%	55%
Bethune-Cookman University	13	70%	50%
Howard University	15	69%	64%
Delaware State University	13	69%	56%
Hampton University	12	67%	65%
Morgan State University	10	63%	50%
North Carolina A&T State University	12	62%	52%
Norfolk State University	10	60%	50%
Florida A&M University	13	53%	46%
Savannah State University	10	48%	36%
Conference Peer Average		67%	51%
North Carolina A&T State University		62%	52%
Difference		-5%	3%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

APPENDIX G
North Carolina Central University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Murray State University	14	82%		61%
North Carolina Central University	12	76%		56%
The University of Tennessee-Martin	13	76%		52%
California State University-Bakersfield	16	71%		47%
Hampton University	12	67%		65%
Jackson State University	13	64%		54%
Morgan State University	10	63%		50%
Tennessee State University	11	58%		43%
Florida A&M University	13	53%		46%
Edinboro University of Pennsylvania	15		78%	70%
Shippensburg University of Pennsylvania	16		76%	63%
The University of West Florida	13		68%	49%
Washburn University	10		68%	49%
West Texas A & M University	13		53%	48%
Valdosta State University	11		50%	46%
New Jersey City University ⁴	-			
Rutgers University-Camden ⁴	-			
University of Houston-Clear Lake ⁴	-			
UNC BOG Approved Peer Average		67%	66%	53%
North Carolina Central University		76%		56%
Difference		9%		3%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Mid-Eastern Athletic Conference			
University of Maryland Eastern Shore	10	88%	43%
North Carolina Central University	12	76%	56%
Coppin State University	9	71%	41%
South Carolina State University	13	70%	55%
Bethune-Cookman University	13	70%	50%
Howard University	15	69%	64%
Delaware State University	13	69%	56%
Hampton University	12	67%	65%
Morgan State University	10	63%	50%
North Carolina A&T State University	12	62%	52%
Norfolk State University	10	60%	50%
Florida A&M University	13	53%	46%
Savannah State University	10	48%	36%
Conference Peer Average		66%	51%
North Carolina Central University		76%	56%
Difference		10%	5%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
North Carolina State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
The Ohio State University	31	89%	75%
Pennsylvania State University	25	88%	79%
University of California-Davis	22	88%	79%
Virginia Polytechnic Institute and State University	17	88%	69%
University of Illinois at Urbana-Champaign	17	87%	75%
Michigan State University	21	87%	70%
Rutgers University-New Brunswick	24	86%	70%
University of Wisconsin-Madison	19	85%	71%
University of Maryland-College Park	22	85%	69%
Purdue University-Main Campus	16	84%	72%
Georgia Institute of Technology	13	84%	69%
Colorado State University-Fort Collins	12	84%	65%
North Carolina State University	19	83%	67%
University of Florida	16	81%	59%
Iowa State University	14	80%	62%
Texas A & M University-College Station	16	78%	68%
University of Arizona	16	78%	59%
UNC BOG Approved Peer Average		85%	69%
North Carolina State University		83%	67%
Difference		-2%	-2%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Atlantic Coast Conference			
University of Notre Dame	22	98%	90%
Duke University	22	98%	86%
Boston College	26	95%	76%
Wake Forest University	14	92%	77%
Clemson University	15	91%	71%
Syracuse University	18	90%	73%
University of Miami	14	89%	60%
Virginia Polytechnic Institute and State University	17	88%	69%
University of Virginia	21	86%	75%
UNC-Chapel Hill	24	85%	72%
Florida State University	15	85%	63%
Georgia Institute of Technology	13	84%	69%
North Carolina State University	19	83%	67%
University of Pittsburgh	15	82%	68%
University of Louisville	19	81%	62%
Conference Peer Average		89%	72%
North Carolina State University		83%	67%
Difference		-6%	-5%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

APPENDIX G
UNC Asheville

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Furman University	14	88%		77%
UNC Asheville	10	85%		68%
Truman State University	17		85%	67%
University of Montevallo	10		67%	62%
Fort Lewis College	11		64%	54%
Christopher Newport University ⁴	-			
Eastern Connecticut State University ⁴	-			
Keene State College ⁴	-			
Massachusetts College of Liberal Arts ⁴	-			
New College of Florida ⁴	-			
Ramapo College of New Jersey ⁴	-			
Rhodes College ⁴	-			
St. Mary's College of Maryland ⁴	-			
SUNY at Geneseo ⁴	-			
SUNY at Purchase College ⁴	-			
The Evergreen State College ⁴	-			
University of Maine at Farmington ⁴	-			
University of Minnesota-Morris ⁴	-			
UNC BOG Approved Peer Average		87%	72%	65%
UNC Asheville		85%	-	68%
Difference		-2%		3%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Big South Conference			
High Point University	12	91%	65%
Radford University	15	89%	73%
Presbyterian College	16	87%	64%
Gardner-Webb University	17	87%	64%
UNC Asheville	10	85%	68%
Campbell University	16	84%	62%
Longwood University	14	83%	67%
Coastal Carolina University	14	83%	58%
Virginia Military Institute	12	81%	67%
Liberty University	15	80%	66%
Charleston Southern University	13	71%	46%
Conference Peer Average		84%	63%
UNC Asheville		85%	68%
Difference		1%	5%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
UNC-Chapel Hill

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Duke University	22	98%	86%
University of Pennsylvania	26	97%	-
Northwestern University	19	97%	90%
University of Michigan-Ann Arbor	23	89%	80%
University of Minnesota-Twin Cities	21	88%	73%
University of Virginia	21	86%	75%
University of California-Los Angeles	20	86%	73%
UNC-Chapel Hill	24	85%	72%
University of Wisconsin-Madison	19	85%	71%
University of Washington-Seattle	19	85%	70%
The University of Texas at Austin	16	85%	70%
University of Maryland-College Park	22	85%	69%
University of Pittsburgh	15	82%	68%
University of Southern California	18	81%	68%
University of California-Berkeley	23	79%	68%
Johns Hopkins University ³	2	-	-
UNC BOG Approved Peer Average		87%	74%
UNC-Chapel Hill		85%	72%
Difference		-2%	-2%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Atlantic Coast Conference			
University of Notre Dame	22	98%	90%
Duke University	22	98%	86%
Boston College	26	95%	76%
Wake Forest University	14	92%	77%
Clemson University	15	91%	71%
Syracuse University	18	90%	73%
University of Miami	14	89%	60%
Virginia Polytechnic Institute and State University	17	88%	69%
University of Virginia	21	86%	75%
UNC-Chapel Hill	24	85%	72%
Florida State University	15	85%	63%
Georgia Institute of Technology	13	84%	69%
North Carolina State University	19	83%	67%
University of Pittsburgh	15	82%	68%
University of Louisville	19	81%	62%
Conference Peer Average		89%	72%
UNC-Chapel Hill		85%	72%
Difference		-4%	0%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

³School only has two athletics programs and was removed from this analysis

APPENDIX G
UNC Charlotte

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
UNC Charlotte	12	92%		73%
University of Rhode Island	18	85%		65%
Kent State University	14	83%		72%
Western Michigan University	14	82%		71%
University of Toledo	14	81%		66%
University of Louisville	19	81%		62%
University of Texas at Arlington	10	80%		58%
Old Dominion University	15	79%		65%
University of New Mexico	17	79%		58%
University of Nevada-Las Vegas	15	78%		62%
Virginia Commonwealth University	12	76%		59%
Florida Atlantic University	15	76%		58%
University of Wisconsin-Milwaukee	11	74%		60%
Florida International University	10	71%		50%
University of Texas at San Antonio	12	69%		52%
Portland State University	10	66%		45%
University of Massachusetts-Lowell	12		79%	73%
University of Colorado Denver ⁴	-	-		-
UNC BOG Approved Peer Average		77%	-	60%
UNC Charlotte		92%	-	73%
Difference		15%		13%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Conference USA			
Rice University	12	92%	83%
UNC Charlotte	12	92%	73%
Tulane University	10	90%	68%
University of Tulsa	14	87%	72%
Middle Tennessee State University	13	87%	61%
Louisiana Tech University	12	83%	62%
East Carolina University	15	80%	66%
Old Dominion University	15	79%	65%
University of North Texas	12	79%	64%
Florida Atlantic University	15	76%	58%
University of Texas at El Paso	12	76%	57%
University of Alabama at Birmingham	14	75%	62%
Marshall University	14	74%	59%
Florida International University	13	71%	50%
University of Texas at San Antonio	12	69%	52%
University of Southern Mississippi ³	13	-	-
Conference Peer Average		80%	63%
UNC Charlotte		92%	73%
Difference		12%	10%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
UNC Greensboro

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
University of Central Florida	15	93%	55%
Georgia State University	13	88%	59%
Northern Illinois University	15	87%	71%
Middle Tennessee State University	13	87%	61%
UNC Greensboro	13	86%	61%
Bowling Green State University	16	85%	66%
University of Memphis	15	85%	59%
Kent State University	14	83%	72%
Western Michigan University	14	82%	71%
Oregon State University	15	82%	60%
Indiana University-Purdue University-Indianapolis	14	81%	65%
University of Louisville	19	81%	62%
The University of Texas at Arlington	10	80%	58%
Old Dominion University	15	79%	65%
Virginia Commonwealth University	12	76%	59%
Florida International University	13	71%	50%
Indiana State University	12	70%	58%
Portland State University	10	66%	45%
University of Southern Mississippi ³	-	-	-
UNC BOG Approved Peer Average		81%	61%
UNC Greensboro		86%	61%
Difference		5%	0%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Southern Conference			
Samford University	13	99%	71%
Wofford College	13	95%	78%
Mercer University	14	90%	60%
Furman University	14	88%	77%
UNC Greensboro	13	86%	61%
The Citadel	11	85%	66%
Virginia Military Institute	12	81%	67%
Western Carolina University	12	81%	53%
East Tennessee State University	13	77%	52%
University of Tennessee at Chattanooga	13	70%	52%
Conference Peer Average		85%	64%
UNC Greensboro		86%	61%
Difference		1%	-3%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

³School does not have any scores to report at this time

APPENDIX G
UNC Pembroke

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Northwest Missouri State University	11		79%	60%
California State University-Stanislaus	11		73%	63%
Pittsburg State University	9		71%	56%
Francis Marion University	12		70%	50%
Northeastern State University	10		67%	40%
University of North Alabama	12		63%	44%
UNC Pembroke	14		59%	54%
Eastern New Mexico University	11		59%	36%
University of Texas of the Permian Basin	12		52%	25%
Southern Arkansas University	12		47%	35%
Radford University	15	89%		73%
Austin Peay State University	14	79%		62%
Nicholls State University	13	73%		43%
Morehead State University	14	70%		59%
Frostburg State University ⁴	-	-	-	-
Indiana University-Southeast ⁴	-	-	-	-
University of Guam ⁴	-	-	-	-
University of Wisconsin-Superior ⁴	-	-	-	-
Western Connecticut State University ⁴	-	-	-	-
UNC BOG Approved Peer Average		78%	65%	50%
UNC Pembroke		-	59%	54%
Difference			-6%	4%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Peach Belt Conference			
Flagler College	12	92%	71%
University of North Georgia	12	85%	62%
Georgia College	10	79%	71%
Armstrong State University	11	75%	49%
Lander University	11	72%	50%
Francis Marion University	12	70%	50%
University of Montevallo	10	67%	62%
University of South Carolina Aiken	11	66%	56%
Columbus State University	11	65%	46%
Augusta University	10	63%	59%
Georgia Southwestern State University	11	60%	51%
UNC Pembroke	14	59%	54%
Clayton State University	8	45%	29%
Young Harris College ⁵	1	-	-
Conference Peer Average		70%	55%
UNC Pembroke		59%	54%
Difference		-11%	-1%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

⁵School only has one sports program and is excluded from the analysis

APPENDIX G UNC Wilmington

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
College of William and Mary	19	92%		85%
University of Maine	15	90%		66%
SUNY at Binghamton	17	87%		73%
James Madison University	17	83%		77%
Murray State University	14	82%		61%
Towson University	18	81%		71%
UNC Wilmington	15	81%		68%
University of Northern Iowa	14	80%		68%
University of Maryland-Baltimore County	16	76%		64%
California Polytechnic State University-San Luis Obispo	17	75%		67%
College of Charleston	15	75%		66%
Western Washington University	12		87%	59%
Truman State University	17		85%	67%
California State University-Chico	11		72%	61%
Rowan University ⁴	-	-	-	-
The College of New Jersey ⁴	-	-	-	-
The University of Texas at Dallas ⁴	-	-	-	-
University of Wisconsin-Eau Claire ⁴	-	-	-	-
UNC BOG Approved Peer Average		82%	81%	68%
UNC Wilmington		81%		68%
Difference		-1%		-0%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Colonial Athletic Association			
Northeastern University	15	93%	71%
College of William & Mary	19	92%	85%
Drexel University	17	91%	79%
Elon University	14	90%	76%
Hofstra University	18	88%	65%
University of Delaware	19	86%	76%
James Madison University	17	83%	77%
Towson University	18	82%	71%
UNC Wilmington	15	81%	68%
College of Charleston	15	75%	66%
Conference Peer Average		87%	74%
UNC Wilmington		81%	68%
Difference		-6%	-6%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
Western Carolina University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-Year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Radford University	15	89%		73%
Eastern Illinois University	17	85%		66%
Murray State University	14	82%		61%
Western Carolina University	12	81%		53%
Western Illinois University	16	78%		66%
Southeast Missouri State University	12	76%		56%
Kennesaw State University	12	75%		52%
California State University-Fresno	17	74%		58%
Central Connecticut State University	14	74%		54%
Sam Houston State University	12	71%		58%
Morehead State University	14	70%		59%
Winona State University	14		86%	68%
California University of Pennsylvania	14		79%	63%
University of Central Missouri	12		77%	65%
Pittsburg State University	10		71%	56%
Plymouth State University ⁴	-	-	-	-
Saint Cloud State University ⁴	-	-	-	-
Salisbury University ⁴	-	-	-	-
SUNY College at Oswego ⁴	-	-	-	-
UNC BOG Approved Peer Average		77%	78%	61%
Western Carolina University		81%		53%
Difference		4%		-8%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-Year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Southern Conference			
Samford University	13	99%	71%
Wofford College	13	95%	78%
Mercer University	14	90%	60%
Furman University	14	88%	77%
UNC Greensboro	13	86%	61%
The Citadel	11	85%	66%
Virginia Military Institute	12	81%	67%
Western Carolina University	12	81%	53%
East Tennessee State University	13	77%	52%
University of Tennessee at Chattanooga	13	70%	52%
Conference Peer Average		86%	65%
Western Carolina University		81%	53%
Difference		-5%	-12%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX G
Winston-Salem State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12		93%	66%
Winston-Salem State University	11		73%	59%
Francis Marion University	12		70%	50%
University of South Carolina-Aiken	11		66%	56%
Albany State University	9		63%	48%
Fort Valley State University	9		46%	43%
University of Maryland Eastern Shore	10	88%		43%
Jacksonville State University	14	70%		51%
Delaware State University	13	69%		56%
Alcorn State University	13	69%		38%
Prairie View A & M University	14	65%		53%
Morgan State University	10	63%		50%
Norfolk State University	10	60%		50%
Tennessee State University	11	58%		43%
Rutgers University-Camden ⁴	-	-	-	-
Spelman College ⁴	-	-	-	-
SUNY College at Old Westbury ⁴	-	-	-	-
William Paterson University of New Jersey ⁴	-	-	-	-
Xavier University of Louisiana ⁴	-	-	-	-
UNC BOG Approved Peer Average		68%	68%	50%
Winston-Salem State University			73%	59%
Difference			5%	9%

Graduation Success Measures: Athletic Conference Peer Institutions

Central Intercollegiate Athletic Association	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2005 - 2008 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12	93%	66%
Winston-Salem State University	11	73%	59%
Livingstone College	9	73%	36%
Johnson C. Smith University	11	71%	58%
The Lincoln University (Pennsylvania)	12	67%	54%
Elizabeth City State University	10	65%	61%
St. Augustine's University	11	64%	54%
Fayetteville State University	10	58%	50%
Virginia Union University	11	59%	48%
Bowie State University	9	52%	40%
Chowan University	13	49%	34%
Shaw University	11	48%	47%
Conference Peer Average		64%	50%
Winston-Salem State University		73%	59%
Difference		9%	9%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

Appendix I - NCAA's Academic Progress Rate: Definitions and Updates

The Academic Progress Rate (APR) is calculated using a variety of indicators. Each scholarship student-athlete can earn 2 points each academic term (1 point for maintaining academic eligibility and 1 point for returning to the institution in the next semester). Thus, the maximum number of points a student-athlete can earn each year that count toward the team's APR is 4 points (2 per academic term). To calculate the APR, every student-athlete's academic eligibility and retention are tracked and known as:

- "E" points: a student-athlete meets academic eligibility standards for the next academic term.
- "R" points: a student-athlete is enrolled full-time as of the fifth week of class or census date (whichever is earlier) of the next term.

For instance, scholarship student-athletes who perform well in the classroom and are retained earn 2 points toward the team's annual APR. Those who are eligible to return but depart the institution earn 1 point. A student-athlete who does not perform well academically and leaves school earns 0 points towards the team's total. The team's APR is calculated by dividing the total points earned in a year by the total points possible in a year and multiplying by 1,000, so the APR is based on a maximum score of 1,000.

APR Penalty System

Institutions are required to develop an "APR Improvement Plan" for each team that is performing below the APR standard for an extended period of time. The institutions must keep these plans on file for review during the NCAA's Athletics Certification Review conducted every ten years. Institutions with a team or teams achieving a multi-year APR below the NCAA standard, or institutions with teams requesting a waiver of an APR penalty, must file their APR Improvement Plan for that team(s) with the NCAA National Office. The NCAA requires the plan to have:

- Broad-based participation
- Identification of issues impacting APR
- Specific, measurable goals to address issues
- Steps to achieve the goals
- Timetable for implementation
- Identification of persons responsible for each step
- Single-year target APR goals

The most common APR strategies for improvement cited by the NCAA are:

- Increased academic review of incoming student-athletes
- Specific class attendance policies
- Summer-school bridge programs for incoming student-athletes
- Reviews of special admissions policies and practices
- Establishment of mentor programs to encourage student-athlete retention
- APR education sessions for student-athletes, coaches and campus administrators
- Increased post-eligibility degree completion programming

When teams perform below APR standards, there are three levels of penalties to which they are subject.

- Level One: Limits teams to 16 hours of practice a week over five days, with the lost four hours to be replaced with academic activities. This represents a reduction of four hours and one day per week of practice time.
- Level Two: Includes the Level One penalty, along with a reduction of four hours of practice time out of season that is replaced with academic activities. This level also includes the elimination of non-championship seasons or spring football. Teams without a non-championship season face a reduced number of contests.
- Level Three: Includes all Level One and Two penalties, plus a menu of potential additional penalties. These may include financial aid reductions, additional practice and contest restrictions, coach-specific penalties (including game and recruiting restrictions), restricted access to practice for incoming students who fall below certain academic standards, restricted NCAA membership, and potential multiyear bans on post-season competition. Teams remain at this level until their APR improves.

Penalties are progressive and cumulative in nature and a team must demonstrate three “clean” years (i.e., without any penalty) in order to avoid progression in the penalty structure described above.

APR Updates

In 2011, the NCAA Division I Board of Directors voted to increase the minimum APR determining post-season eligibility and in-season penalties from 925 to 930 APR.¹⁴ The implementation of this new standard has occurred in phases, with full adoption be-

¹⁴ According to the NCAA, a 930 APR predicts about a 50% Graduation Success Rate.

ginning this current academic year.

When the NCAA approved the increase in the minimum APR in 2011, they added a flexible standard for some institutions whose mission is to provide educational access to a broad range of students. These institutions, designated as limited-resource institutions, have been given additional time to progress towards the higher standard of academic success. The NCAA reviews three measures to identify limited-resource institutions:

1. Per capita Pell Grant dollars received (to assess neediness of student-body)
2. Per capita institutional spending (to assess neediness of institution)
3. Per capita athletics spending (to assess neediness of athletics department)

Institutions that rank in the bottom 15% nationally using these three metrics are considered limited-resource institutions.

Two UNC institutions have received the limited-resource institution designation by the NCAA. NCA&T and NCCU are considered limited-resource institutions and their teams and information presented in this report adhere to these alternate standards. The most current APR determines the eligibility for the 2015-16 post-season and limited-resource institutions must have a four-year APR of 920 or a two-year average of 940 in order to be eligible for this upcoming post-season. Table A summarizes the APR standards during the transitional phase for limited-resource institutions.¹⁵

Table A: APR Benchmarks For Post-Season Eligibility During Transitional Phase for Limited-Resource Institutions

Championship/Post-Season Year	Multi-Year APR to Avoid Ineligibility for Post-Season	Two Most Recent Years' Average APR to Avoid Ineligibility for Post-Season
2012-13 & 2013-14	Four-year APR of 900 or higher OR ==>	Two most recent years' average at or above 930
2014-15	Four-year APR of 910 or higher OR ==>	Two most recent years' average at or above 940
2015-16	Four-year APR of 920 or higher OR ==>	Two most recent years' average at or above 940
2016-17	Four-year APR of 930 or higher	N/A

¹⁵ For a narrative explanation of the APR evolution for limited-resource institutions over time, see the April 2012 note here: <http://www.ncaa.org/about/resources/research/academic-progress-rate-timeline>

In October 2015, the NCAA's Committee on Academics approved a plan to further assist limited-resource institutions in improving academic success of student-athletes. As limited-resource institutions at large continue to lag behind other NCAA Division 1 schools in improving their APRs, an advisory group made recommendations to allow these institutions more time and additional tools to achieve the 930 APR threshold. A vote on this proposals, including extending the APR threshold of 920 for an additional year, is expected in January 2016.

Appendix J - Non-Academic NCAA Violations

Listing of Level III Infractions of NCAA Bylaws
NCAA Rulings Issued During the 2014-15 Academic Year

APPENDIX G
UNC Division I Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
1	1	PSAs were accidentally included in video clip on television show (they were in background while head coach was being filmed)	Rules education provided and video clip removed from show	None
1	2	Staff sent one e-mail to PSA prior to permissible date due to data entry error of PSAs graduation date	No communication with PSA for 9 weeks (one week for each impermissible e-mail sent)	None
1	3	One SA participated in one workout prior to official medical exam.	Rules education provided and better processes put in place to avoid errors	None
1	4	Two SAs participated in one workout prior to official medical exam.	Rules education provided and better processes put in place to avoid errors	None
1	5	Head coach accidentally sent one e-mail prior to permissible date	Rules education provided and no contact with PSA for two weeks	None
1	6	Institution provided meals to PSA's brother (five meals totaling \$57.40)	Rules education provided and PSA is ineligible until restitution is made	None
1	7	Impermissible contact with PSA during quiet period	Coaching staff self-imposed two-week ban on calls to PSA and family. Rules education provided	None
1	8	Head coach sent impermissible text to PSA	Coaching staff precluded from contacting PSA for two weeks.	None
1	9	Coaching staff made four impermissible calls to PSA	Coaching staff precluded from contacting PSA for four weeks. Rules education also provided	Coaching staff should not contact PSA for eight weeks
1	10	PSA and parent were provided entertainment in excess of allowable amount	PSA declared ineligible, rules education provided to staff, institution revised PSA visit approval process	None
1	11	E-mail mistakenly sent to wrong PSA with same name. E-mail sent to PSA prior to permissible contact period.	Rules education provided and no contact with PSA for two weeks	None
1	12	Institution paid for PSA's one-time housing fees after PSA decided to attend different institution	Review policies related to off-campus housing and provide rules education	None
1	13	Impermissible text sent to PSAs	Rules education provided	No contact with PSAs for two weeks
1	14	Institution paid for PSA's hotel internet charges during official visit. Internet charge was not included in rate of hotel	Rules education provided and PSA donated \$40 to charity of choice.	None
1	15	PSA's visit exceed time limit and parents provided impermissible meal	Rules education provided and amounts of meals were donated to charity	None
1	16	Assistant coach had contact with two PSAs and their parents prior to permissible time.	Rules education provided, no contact with PSA for two weeks, and reduce permissible contacts by one	Must count contacts as one of three permissible contacts allowed and reduce permissible contacts by one

APPENDIX G
UNC Division I Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
1	17	Assistant coach make one impermissible call to PSA	Rules education provided and no contact with PSA for three weeks	None
1	18	Team not provided required day off	Rules education provided and team will take extra day off during season	None
2	1	Assistant coach sent impermissible e-mail to PSAs prior to contact period	Coaching staff precluded from contacting PSAs for two weeks and rules education provided	None
2	2	PSA remained close to institution beyond allowable 48-hour time limit for official visit	Letter of reprimand issued to coach	None
2	3	Ineligible SA received competition-related travel expenses	SA withheld for next eligible competition, rules education provided	Issue letter of admonishment to person responsible for violation
2	4	SA competed while not meeting progress-to-degree standards	Rules education provided	\$500 fine
2	5	Ineligible SA participated in competition	Review procedures, rules education provided	\$500 fine
2	6	Team had a meal at a restaurant paid for by coaching staff (outside of allowable meals)	None	Provide rules education to staff and SAs
2	7	Team practiced 30 minutes longer than allowed	Rules education provided and allowable practice hours reduced by one	Issue letter of admonishment to person responsible for violation
3	1	Three SAs were not properly informed of the state of their financial aid	Letter of admonishment issued to staff, new procedures put in place, rules education provided	None
3	2	SA provided meal by a booster	Rules education provided and SA repaid value of lunch to charity (\$5)	None
3	3	PSAs allowed to watch spring game from sidelines	Letter of admonishment issued to coach staff and rules education provided	None
3	4	Assistance coach attended a recruiting fair, thinking it was permissible (no contact with PSAs)	Letter of admonishment issued and rules education provided	None
3	5	Assistant coach contacted and held tryout sessions with PSA who committed to institution but was not academically eligible yet.	Assistant coach not allowed to have additional contact and prohibited one week of any recruiting. Letter of admonishment issued, rules education provided, and ten days of practice time will be removed.	Preclude coaching staff from contact for two weeks
3	6	Camp advertised at PSA athletics competition	Rules education provided	None
3	7	Ineligible SA traveled on team bus to competition	Rules education provided and SA must pay restitution	None
3	8	SAs exceeded permissible weekly hours	Reduction in practice time	None
3	9	SA exceeded permissible weekly hours	Reduction in practice time and rules education provided	None

UNC Division I Institutions - NCAA Rules in the 2014-15 Academic Year

APPENDIX C

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
3	10	SA exceeded permissible weekly hours with coaches present	Rules education provided	Reduce allowable time by twice amount of impermissible activity
3	11	Head coach accidentally e-mailed a PSA	Letter of admonishment issued to coach staff and rules education provided	Preclude coaching staff from contact for two weeks
4	1	A non-institutional event was publicized on athletics department website involving PSAs	Rules education provided	None
4	2	Assistant coach accidentally responded to an e-mail from a parent of a PSA	Entire staff cannot contact PSA for two weeks and letter of admonishment issued	None
4	3	SA publicized two PSAs' recruitment to institution	Rules education provided and post was removed	None
4	4	Team staff produced personalized recruiting aids for PSAs during an unofficial visit	Recruiting visits reduced, rules education provided, changes in communication structure to ensure head coach is aware of rules and guidance on rules from institutional staff	None
4	5	SA received summer board without being enrolled (SA had dropped the course without informing team)	Improved internal communications and SA must reimburse institution the amount received for housing	None
4	6	Two SAs sent a tweet about PSAs commitment prior to signing letter of intent	Rules education provided to entire team	None
4	7	Staff sent text message to PSA prior to official commitment	Rules education provided	Institution should preclude staff from written contact with PSA for two weeks
4	8	Volunteer posted picture of PSA prior to official commitment	Rules education provided and post was immediately removed	None
4	9	SA used personal social media account to promote family member's business	Rules education provided and post was removed	None
4	10	Head coach commented publicly about PSA on Twitter (intended to message directly)	Twitter education was provided to head coach	None
4	11	SA publicized PSA's verbal commitment to institution	Rules education provided	None
4	12	Assistant coach re-tweeted a PSA's social media post prior to official commitment	Rules education provided	None
4	13	SA publicized two PSAs' recruitment to institution	Rules education provided	None
4	14	Staff did not submit required calendar item	Rules education provided and new system in place to remind teams about deadlines	None
4	15	Chaplain for program sent impermissible communications regarding PSA's attendance at camp	Rules education provided	Staff should not contact PSA for four weeks once permissible to do so and remove impermissible posts from social media
4	16	SAs publicized the commitment and intent of PSAs to attend institution	Rules education provided to staff and team	None

APPENDIX G
UNC Division I Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
4	17	Team held an impermissible practice	Rules education provided	Institution should reduce countable activities by twice the time of impermissible activity
4	18	Assistant coach made impermissible phone calls to PSA's parents	Entire staff cannot contact PSA for two weeks	None
4	19	SA participated in one competition prior to eligibility	Letter of admonishment issued to coach staff and rules education provided	\$500 fine
4	20	Assistant coach observed two SAs participating in voluntary activities	Rules education provided and time spent observing would count as countable hour limitations	Institution should reduce countable activities by twice the time of impermissible activity
4	21	Coaching staff contacted four PSAs prior to official contact period	Entire staff cannot contact PSAs for two weeks	None
4	22	SA received excess room and board award due to institutional error	SA repaid the total amount refunded	None
4	23	Assistant coach sent impermissible email to PSA	Entire staff cannot contact PSA for two weeks	None
4	24	SA received refund due to institutional accounting error--as a result of amount of refund, SA exceed maximum limit of athletic aid and competed in four competitions while ineligible	SA repaid the total amount refunded	None
4	25	Head coach sent impermissible text to PSA	Entire staff precluded from contacting PSA for one week	None
4	26	Assistant coach re-tweeted a PSA's commitment prior to official documents were completed	Rules education provided	Institution should remove post from official Twitter account
4	27	Assistant coach sent impermissible e-mail to PSA	Entire staff cannot contact PSA for two weeks	None
4	28	Assistant coach made impermissible phone call to PSA	Entire staff cannot contact PSA for two weeks	None
4	29	Team sent promotional e-mail with images of SAs	Rules education provided and images no longer used	None
4	30	Two sports received more textbook scholarship money than allowed due to institutional calculation error	Revised calculations for textbooks to ensure accuracy	Must provide rules education
4	31	SA tweeted a post publicizing PSA commitment to attend institution from teams' official Twitter account	Rules education provided to staff and team. SA will no longer have access to teams' social media accounts	None
4	32	PSA was reimbursed too much for ground transportation costs (extra \$.05 per mile)	PSA has repaid value of overage	None
4	33	Institutional social media account publicized PSA's commitment to attend	Rules education provided	None

APPENDIX G
UNC Division I Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
4	34	Several SAs received entertainment expenses outside of playing season	Rules education provided and each SA has donated amount of benefit (\$10) to charity of choice	None
4	35	Call placed to parent of PSA prior to official contact period	Entire staff cannot call PSAs for two weeks	None
4	36	SA used personal social media account to promote commercial product	Rules education provided and post was immediately removed	None
4	37	Several SAs participated in charity event without written approval	Rules education provided	None
4	38	Assistant coach re-tweeted a PSA's social media post prior to official commitment	Rules education provided and official contacts with PSA reduced by one	None
4	39	SA contacted PSA on social media prior to official commitment to institution	Rules education provided	None
4	40	Head coach accidentally dialed PSA (wrong number)	Entire staff cannot contact PSA for two weeks	None
4	41	Volunteer coach impermissibly scouted an opponent	Rules education provided	Letter of admonishment to coach should be issued
4	42	Assistant coach exceeded number of permissible visits	Permissible visits reduced for each PSA	None
4	43	Assistant coach sent impermissible e-mail to PSA	Entire staff cannot contact PSA for two weeks	None
4	44	Head coach provided written offer of aid to PSA prior to allowable time	Rules education provided	Institution should withdraw offer
4	45	Head coach sent impermissible e-mail to PSA	Entire staff precluded from written communication with PSA for two weeks	None
4	46	SA used personal social media account to promote commercial entity	Rules education provided and post was removed	None
5	1	Head coach replied to an e-mail from PSA who was ineligible for contact	Rules education provided	Preclude contact with PSA for two weeks
5	2	Impermissible recruiting presentation to PSAs	Letters of reprimand and rules education provided	None
6	1	Night club provided three SAs with free admission to event	SAs immediately ruled ineligible and donated amount received (\$5 and \$10) to charity; Rules education provided	None
6	2	SA sent message to PSA on social media prior to PSA's official commitment	Team received rules education and post was removed	None
6	3	SAs received financial aid in excess of cost of attendance	All SAs involved repaid over-award and system improved to prevent in future	None
6	4	Assistant coaches commented publicly on PSA's prior to official commitment	Coaches received rules education and post was removed	None

APPENDIX G UNC Division I Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
6	5	Offer of athletic scholarship provided to PSA prior to permissible date.	Rules education provided, staff will not contact PSA for two weeks, written offer rescinded	Upheld coach's suspension for one contest
6	6	SA received free tickets to sporting event from employer	SA donated amount of ticket to charity	None
6	7	SAs received meal and cash after competition	SAs repaid amount received and rules education provided	None
6	8	SAs involved in impermissible athletic activities	Rules education provided	None
7	1	Staff member posted a tweet about losing a bet (non-monetary) on a professional contest in a sport the university sponsors	Rules education provided	Institution must issue letter of admonishment to those involved
7	2	SA was permitted to practice, travel, and compete prior to receiving NCAA approval	Upon discovery, SA declared ineligible and procedures put in place to prevent in future	\$5000 fine
7	3	SA was permitted to compete prior to receiving NCAA approval	Systems improved to catch problems, SA declared ineligible	\$2000 fine
8	1	SA participated in an outside competition during academic year	SA declared ineligible for first two contests of season	None
8	2	Assistance coach approved disclosure of PSA official commitment prior to institution receiving the documentation	Rules education provided and team will vacate two recruiting opportunities	None
9	1	Assistant coach sent impermissible texts to PSA's parents	Assistant coach removed from recruiting activities for ten days	None
9	2	Assistant coach sent impermissible electronic communication and commented publicly on PSA's commitment	Rules education provided	Staff should not contact PSA for two weeks
9	3	Two SAs sent a tweet about PSAs commitment prior to signing letter of intent	Rules education provided	None
9	4	Assistant coach sent impermissible texts to PSA	Rules education provided and staff should not contact PSA for two weeks	None
9	5	Team held a walk-on tryout and one part-time student participated (did not make team)	Rules education provided and letter of admonishment issued.	None
9	6	Assistant coach contacted PSA prior to official contact period	Rules education provided and staff should not contact PSA for two weeks	None
9	7	Booster provided two SAs with meal pass	Rules education provided and SAs have repaid amount received	None
9	8	Assistant coach sent impermissible texts to PSA	Rules education provided and staff should not contact PSA for two weeks	
9	9	Assistant coach sent impermissible texts to PSA	Rules education provided and staff should not contact PSA for two weeks	None
9	10	Impermissible contact made with PSA's prior to official contact period	Rules education provided, staff should not contact PSA for two weeks, and number of recruiting opportunities reduced	None

APPENDIX G
UNC Division I Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
10	1	SA practiced and received impermissible benefit while ineligible	SA required to repay amount of benefit received	None
10	2	Staff member publicized visit of PSA on social media	Comments removed immediately, rules education provided, and letter of admonishment issued	None
10	3	Staff member sold equipment to three high schools at discounted rate	New policies in place to prevent further problems and rules education provided	None
10	4	SAs not given required day off during one week	Additional day off given in subsequent week and letter of admonishment issued	None
10	5	Assistant coach make comments on social media about PSA before official commitment	Comments removed immediately, rules education provided, and letter of admonishment issued	None
10	6	Program did not provide team with required day off during a particular week	Rules education provided and letter of admonishment issued	Should give team two days off in an upcoming week
10	7	Staff member publicized visit of PSAs on social media	Rules education provided and letter of admonishment issued	None

APPENDIX G
UNC Division II Institutions - NCAA Rulings in the 2014-15 Academic Year

Institution	Violation Number	Violation Summary	Institutional Action	NCAA Action
11	1	AD signature not on eligibility checklist	Rules education provided	NCAA: None -- Athletic Conference: fined institution \$650
12	1	Head coach made impermissible comments about PSA prior to official commitment	Rules education provided and social media was restricted	None
12	2	Three ineligible SAs were permitted to practice, travel, and compete	Upon discovery, SAs immediately declared ineligible and compliance process strengthened	\$2500 fine
12	3	Two SAs practiced prior to completing NCAA drug-testing consent form	Rules education provided	None
12	4	New assistant coach recruited prior to passing required recruiting test	Rules education provided and staff will forgo two days of recruiting	None

Appendix K - Campus Financial Information

Campus Financial Information from the Presidential View
of the NCAA Financial Dashboard

NCAA Presidential Dashboard Metrics

Definitions and Calculations

The NCAA Financial Dashboard is an online tool developed for campus leaders that allow institutions to evaluate their academic and financial data and, if desired, select different comparison groups. A summary page with a subset of data is found on the “Presidential View” of the NCAA Financial Dashboard, which contains eight key indicators of particular importance as determined by the NCAA’s Financial Reporting Advisory Committee.

These eight indicators are presented for Division I and Division II UNC institutions on the following pages. Prior to the campus data, NCAA definitions of these indicators and their calculations are presented as a reference.

Division I Metric	Definition	APPENDIX G	Variables
Academic Progress Rate (APR)	overall APR for entire athletics program		-----
Generated Revenue / Total Athletics Revenue (%)	Athletics-generated revenues as a percent of total athletics revenues. Generated revenues include all revenues earned by athletics department for participation in athletics		<p>Generated Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + other</p> <p>Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + other + student fees + government support + direct institutional support + indirect facility administration</p>
Net Athletics Revenues (\$)	Total athletics revenues less total athletics expenditures.		<p>Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + other + student fees + government support + direct institutional support + indirect facility administration</p> <p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p>
Total Athletics Expenditures (\$)	Total athletics expenditures		<p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p>
Salaries and Benefits / Total Athletics Expenditures (%)	Combined coaching staff and support staff salaries, benefits, and bonuses paid by university and by a third party and severance payments as a percentage of total athletics expenditures		<p>Salaries and Benefits = (coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay)</p> <p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p>

Division I Metric	Definition	APPENDIX G	Variables
Athletics Expenditures / Student-Athlete (\$)	Total athletics expenditures divided by the total number of unduplicated student-athletes		<p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p> <hr/> <p>Total Number of Student-Athletes</p>
Athletics Expenditures / Institutional Expenditures (%)	Athletics expenditures as a percentage of total institutional expenditures		<p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p> <hr/> <p>Current Year Institutional Expenditures</p>
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	Compares the athletics expenditures rate of change with the university expenditures rate of change		<p>Total Expenditures (current and prior year) = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p> <hr/> <p>Institutional Expenditures (current and prior year)</p>

Division II Metric	Definition	APPENDIX G	Variables
		Student Fee Revenue = total revenue from athletics fees charged	
Student Fees Revenue / Total Athletics Revenue (%)	Student fees as a percent of total athletics revenue	Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + student fees + government support + direct institutional support + indirect facility administration	
Total Athletics Revenue (\$)	Total athletics revenue	Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + student fees + government support + direct institutional support + indirect facility administration	
		Student Aid Expenditures	
Athletic Student Aid / Total Athletics Expenses (%)	Athletic student aid as a percent of total athletics expenses	Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	
		Coaches' Compensation = Coach salary + assistants salary + coach other compensation + assistant other compensation	
Coaches Compensation / Total Athletics Expenses (%)	Coaching staff salaries, benefits, and bonuses paid by university and by a third party and severance payments and their share of total athletics expenditures	Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	

Division II Metric	Definition	APPENDIX G	Variables
Administrative Staff Compensation / Total Athletics Expenses (%)	Support staff salaries, benefits, and bonuses paid by university and by a third party and severance payments and their share of total athletics expenditures	Support Staff Compensation = Support staff salary + support staff other compensation	
		Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	
Team Travel Costs			
Team Travel Expenses / Total Athletics Expenses (%)	Team travel as a percent of total athletics expenses	Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	
Average Academic Success Rates	Average of ASRs - all sports combined	-----	

Appalachian State University

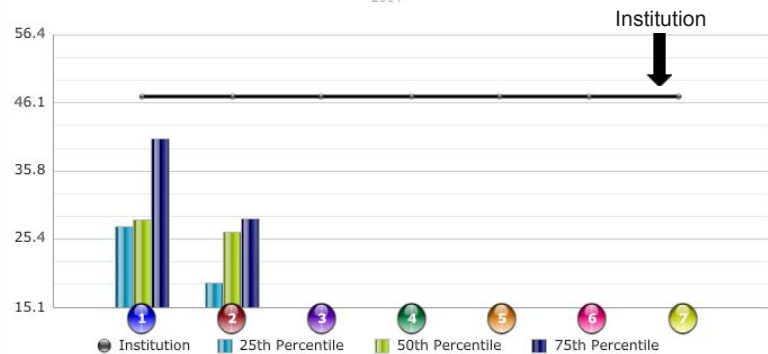
NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	973	981	981	973	N/A
Generated Revenue/Total Athletics Revenue (%)	44.9%	49.9%	45.1%	47.7%	47.0%
Net Athletics Revenues (\$)	-\$319,606	\$2,294,436	\$1,406,028	-\$1,619,948	\$94,471
Total Athletics Expenditures (\$)	\$16,185,310	\$15,454,170	\$17,238,578	\$21,395,675	\$19,320,283
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	35.5%	37.8%	36.8%	34.5%	37.5%
Athletics Expenditures/Student-Athlete (\$)	\$34,074	\$34,040	\$37,232	\$46,311	\$40,846
Athletics Expenditures/Institutional Expenditures (%)	4.8%	4.5%	5.0%	6.0%	5.2%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-3.6%	-7.6%	11.5%	22.0%	-15.1%

Athletic Fee (annual)	\$559.00	\$569.00	\$639.00	\$649.00	\$668.00
Athletic Fee Revenue	\$8,089,752	\$8,422,146	\$9,651,782	\$9,861,151	\$9,260,876
Total Athletics Operating Revenue	\$15,865,704	\$17,748,606	\$18,644,606	\$19,775,727	\$19,414,754
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	51.0%	47.5%	51.8%	49.9%	47.7%

APPENDIX G Appalachian State University

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

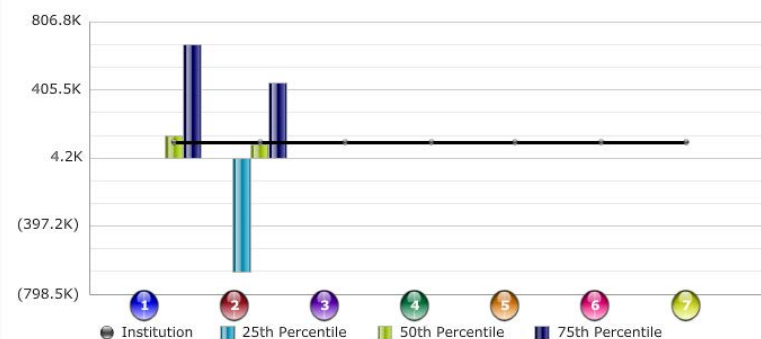
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	47.0	27.3	28.4	40.7
Aspirational	47.0	18.8	26.4	28.6
	47.0			
	47.0			

6. Net revenues (\$)

2014



6. Net revenues (\$)

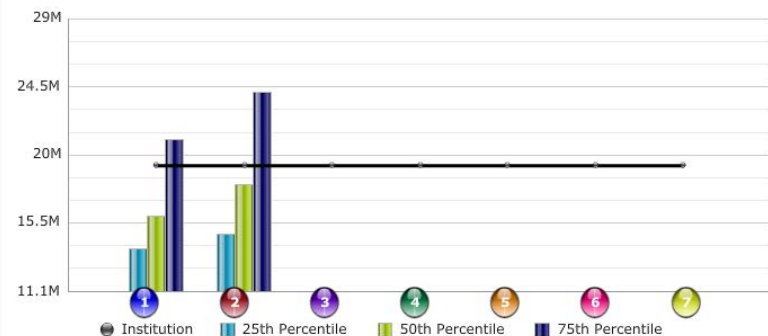
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	94,471.0	0.0	137,157.0	672,309.0
Aspirational	94,471.0	(665,389.0)	81,350.0	448,575.0
	94,471.0			
	94,471.0			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

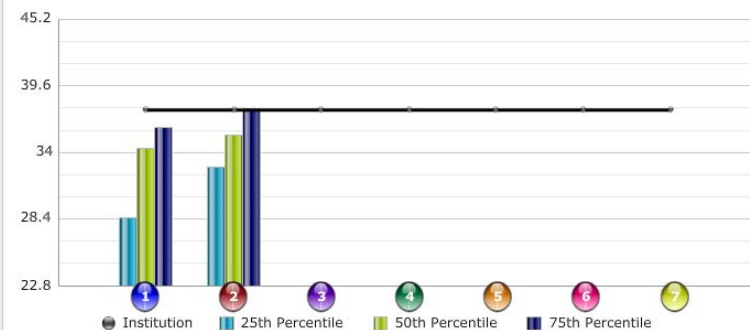
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	19,320,283.0	13,823,230.0	16,046,057.0	21,096,951.0
Aspirational	19,320,283.0	14,790,809.0	18,115,394.0	24,184,516.0
	19,320,283.0			
	19,320,283.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

Current Year

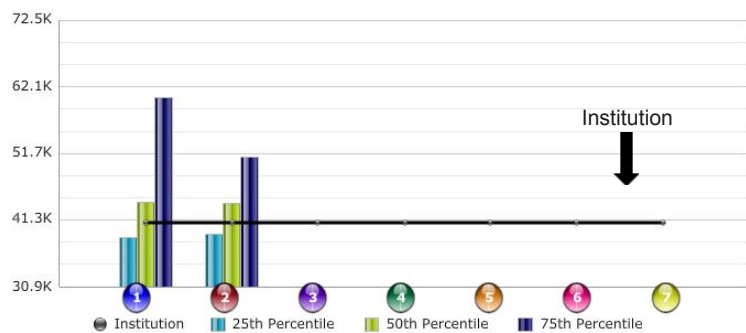
2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	37.5	28.5	34.3	36.1
Aspirational	37.5	32.7	35.4	37.6
	37.5			
	37.5			

APPENDIX G Appalachian State University

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

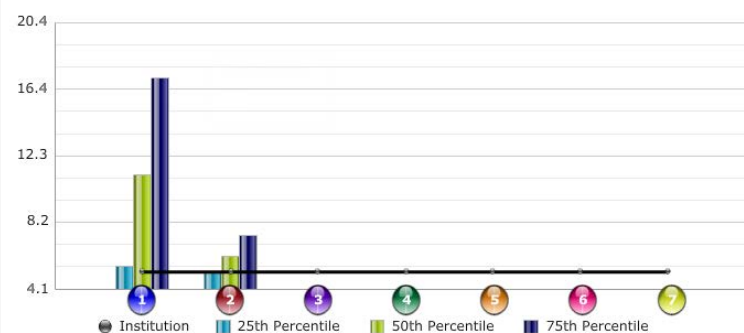
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	40,846.3	38,565.0	44,062.6	60,455.8
Aspirational	40,846.3	39,059.2	43,834.1	51,128.6
	40,846.3			
	40,846.3			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

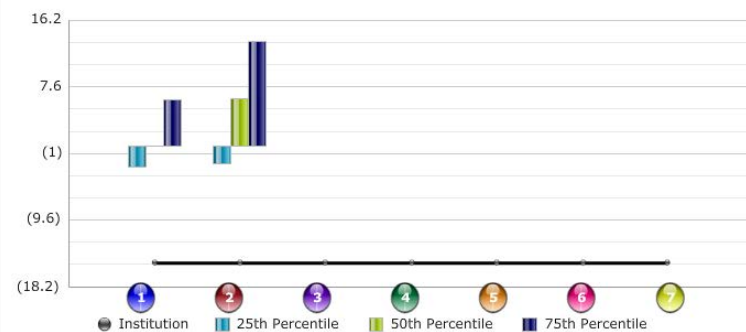
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	5.2	5.6	11.1	17.0
Aspirational	5.2	5.2	6.1	7.4
	5.2			
	5.2			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(15.1)	(2.8)	(0.0)	6.0
Aspirational	(15.1)	(2.4)	6.1	13.5
	(15.1)			
	(15.1)			

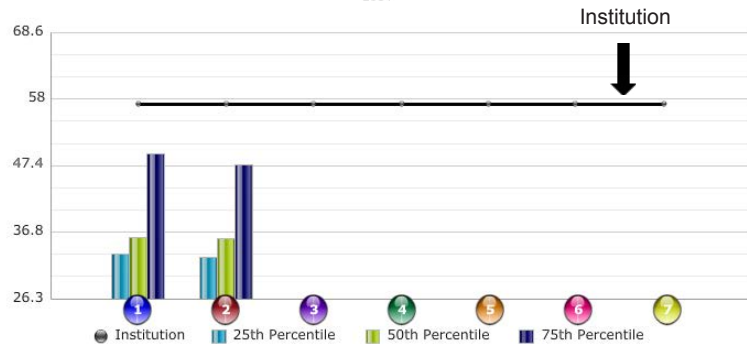
East Carolina University

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	970	976	976	980	N/A
Generated Revenue/Total Athletics Revenue (%)	57.1%	60.3%	59.6%	58.2%	57.2%
Net Athletics Revenues (\$)	\$1,806,765	\$1,827,908	\$1,951,677	-\$834,262	-\$2,124,736
Total Athletics Expenditures (\$)	\$30,473,691	\$32,220,961	\$33,623,495	\$36,639,494	\$38,723,518
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	41.0%	39.2%	38.2%	40.8%	40.2%
Athletics Expenditures/Student-Athlete (\$)	\$69,101	\$72,407	\$78,744	\$87,030	\$81,352
Athletics Expenditures/Institutional Expenditures (%)	4.2%	4.3%	4.5%	4.7%	4.7%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-0.7%	1.2%	5.2%	4.2%	1%
<hr/>					
Athletic Fee (annual)	\$496.00	\$526.00	\$566.00	\$601.00	\$631.00
Athletic Fee Revenue	\$10,441,783	\$11,187,866	\$11,890,141	\$12,368,781	\$13,070,200
Total Athletics Operating Revenue	\$32,280,456	\$34,048,869	\$35,575,172	\$35,805,232	\$36,598,782
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	32.3%	32.9%	33.4%	34.5%	35.7%

APPENDIX G East Carolina University

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

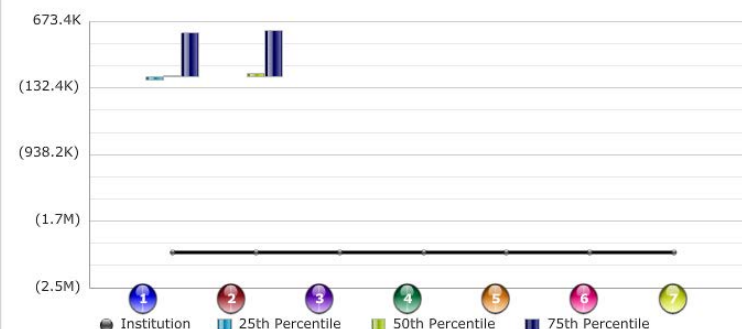
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	57.2	33.3	36.1	49.4
CUSA-2103	57.2	32.8	35.8	47.6
	57.2			
	57.2			

6. Net revenues (\$)

2014



6. Net revenues (\$)

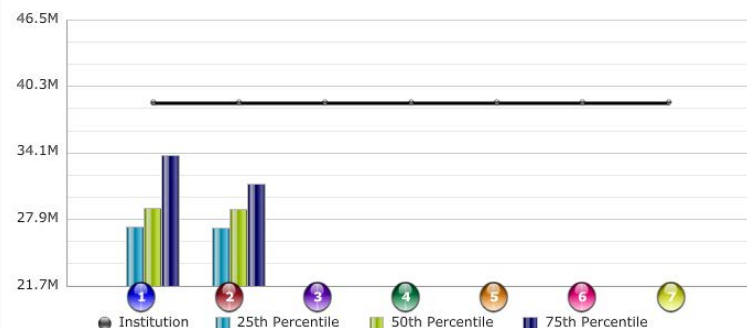
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	(2,124,736.0)	(43,077.0)	19,342.0	529,469.0
CUSA-2103	(2,124,736.0)	0.0	38,684.0	561,152.0
	(2,124,736.0)			
	(2,124,736.0)			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

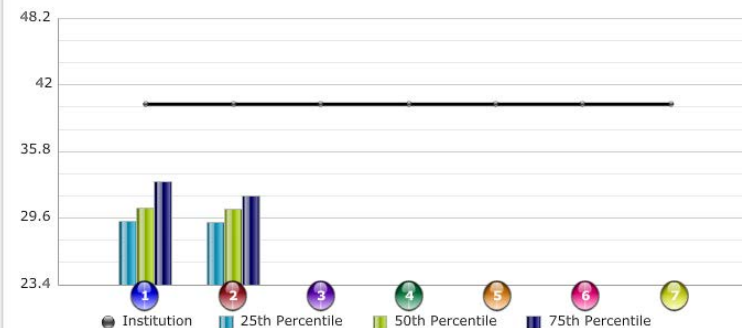
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	38,723,518.0	27,267,637.0	28,925,862.0	33,836,389.0
CUSA-2103	38,723,518.0	27,175,879.0	28,815,063.0	31,182,673.0
	38,723,518.0			
	38,723,518.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

Current Year

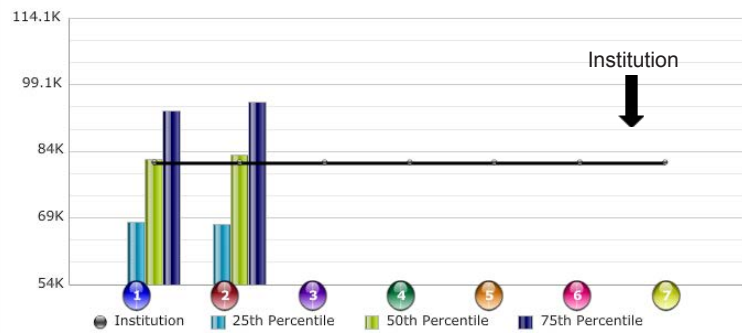
2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	40.2	29.3	30.5	33.0
CUSA-2103	40.2	29.2	30.4	31.7
	40.2			
	40.2			

APPENDIX G East Carolina University

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

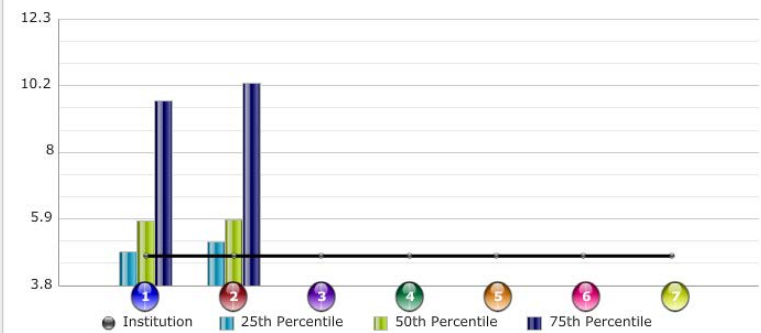
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	81,351.9	68,194.7	82,259.5	93,223.1
CUSA-2103	81,351.9	67,507.1	83,167.1	95,073.0
	81,351.9			
	81,351.9			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

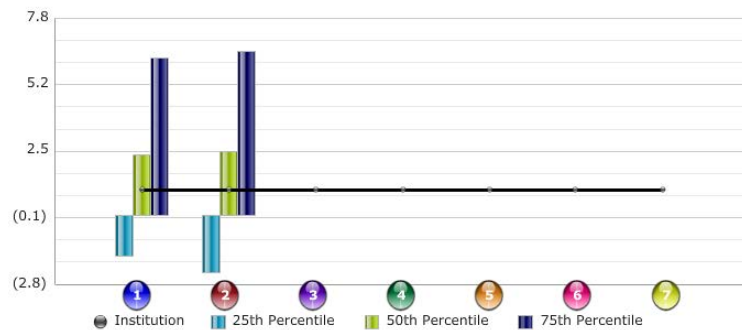
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	4.7	4.8	5.9	9.7
CUSA-2103	4.7	5.2	5.9	10.2
	4.7			
	4.7			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	1.0	(1.6)	2.4	6.2
CUSA-2103	1.0	(2.3)	2.5	6.5
	1.0			
	1.0			

Elizabeth City State University

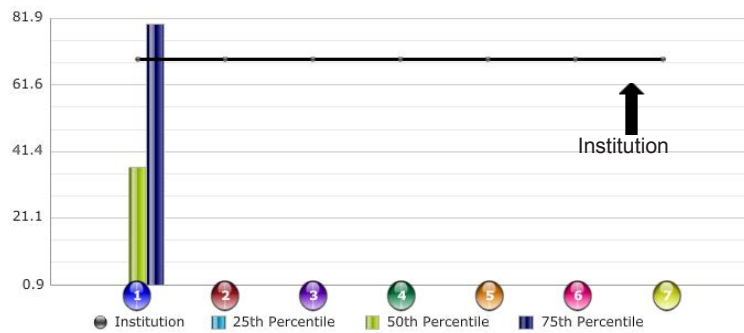
NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Student Fees Revenue/Total Athletics Revenue (%)	81.3%	80.9%	62.0%	86.8%	69.3%
Total Athletics Revenue (\$)	\$2,190,438	\$2,334,091	\$2,164,089	\$1,722,585	\$1,706,760
Athletic Student Aid/Total Athletics Expenses (%)	29.7%	29.7%	32.0%	29.3%	29.9%
Coaches Compensation/Total Athletics Expenses (%)	29.1%	8.6%	9.1%	11.9%	16.7%
Administrative Staff Compensation/Total Athletics Expenses (%)	10.0%	15.1%	19.1%	19.6%	18.1%
Team Travel Expenses/Total Athletics Expenses (%)	11.1%	21.8%	21.6%	19.3%	12.8%
Average Academic Success Rates	91	65	64	89	N/A

Athletic Fee (annual)	\$463.00	\$493.10	\$493.10	\$525.15	\$585.54
Athletic Fee Revenue	\$1,780,810	\$1,888,338	\$1,342,326	\$1,494,577	\$1,183,255
Total Athletics Operating Revenue	\$2,190,438	\$2,334,091	\$2,164,089	\$1,722,585	\$1,706,760
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	81.3%	80.9%	62.0%	86.8%	69.3%

APPENDIX G Elizabeth City State University

3. Student Fees (%)

2014



3. Student Fees (%)

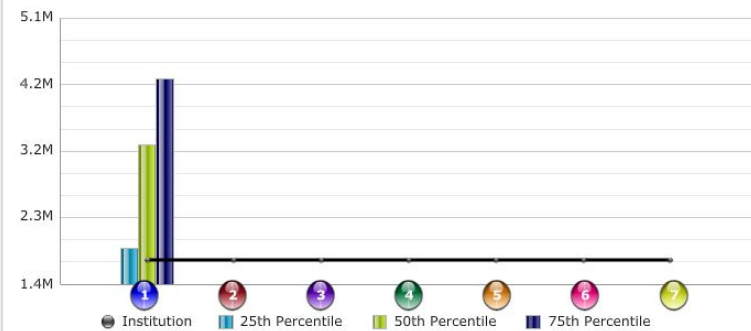
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	69.3	0.9	36.5	80.3
	69.3			
	69.3			
	69.3			

5. Total Athletics Revenue (\$)

2014



5. Total Athletics Revenue (\$)

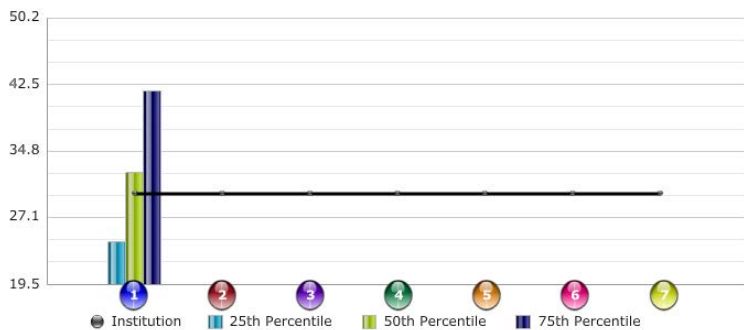
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	1,706,760.0	1,877,784.0	3,332,735.0	4,257,438.0
	1,706,760.0			
	1,706,760.0			
	1,706,760.0			

6. Athletic Aid (%)

2014



6. Athletic Aid (%)

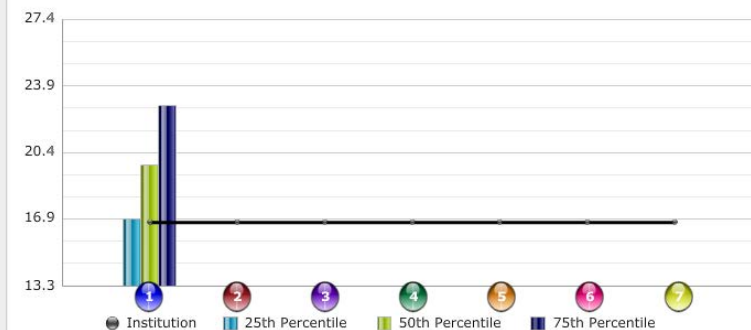
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	29.9	24.3	32.3	41.8
	29.9			
	29.9			
	29.9			

7. Coaches Compensation (%)

2014



7. Coaches Compensation (%)

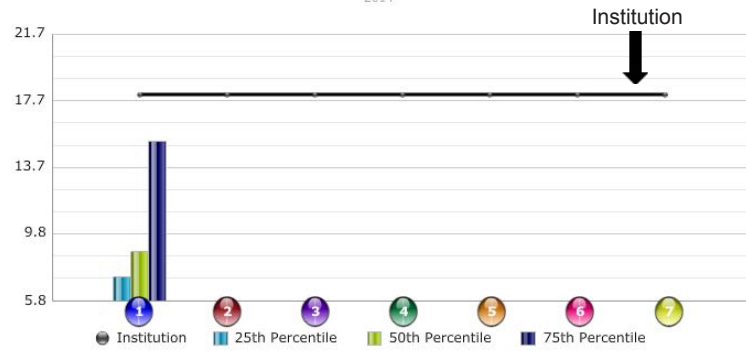
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	16.7	16.9	19.7	22.9
	16.7			
	16.7			
	16.7			

8. Administrative Staff Compensation (%)

2014



8. Administrative Staff Compensation (%)

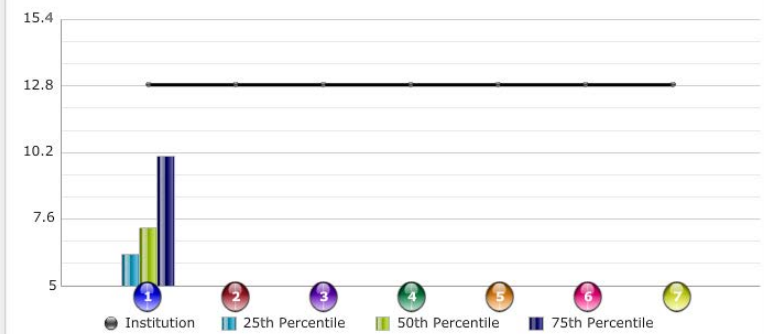
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	18.1	7.2	8.7	15.3
	18.1			
	18.1			
	18.1			

9. Team Travel (%)

2014



9. Team Travel (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	12.8	6.2	7.2	10.0
	12.8			
	12.8			
	12.8			

Fayetteville State University

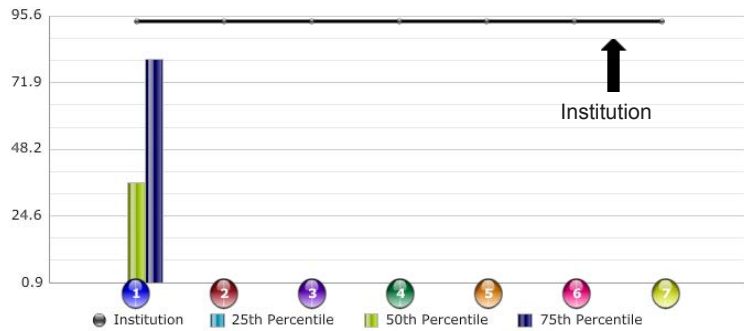
NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Student Fees Revenue/Total Athletics Revenue (%)	75.5%	91.1%	91.9%	92.1%	93.8%
Total Athletics Revenue (\$)	\$2,174,466	\$2,036,836	\$2,113,112	\$2,491,148	\$2,722,228
Athletic Student Aid/Total Athletics Expenses (%)	18.1%	17.9%	21.8%	25.1%	24.5%
Coaches Compensation/Total Athletics Expenses (%)	27.3%	27.5%	29.2%	26.5%	30.9%
Administrative Staff Compensation/Total Athletics Expenses (%)	7.8%	9.6%	8.2%	6.7%	7.2%
Team Travel Expenses/Total Athletics Expenses (%)	13.2%	13.8%	15.6%	13.4%	13.5%
Average Academic Success Rates	52	61	56	58	N/A

Athletic Fee (annual)	\$410.00	\$450.00	\$450.00	\$550.00	\$618.00
Athletic Fee Revenue	\$1,641,095	\$1,854,752	\$1,942,105	\$2,295,130	\$2,552,251
Total Athletics Operating Revenue	\$2,174,466	\$2,036,836	\$2,113,112	\$2,491,148	\$2,722,228
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	75.5%	91.1%	91.9%	92.1%	93.8%

APPENDIX G Fayetteville State University

3. Student Fees (%)

2014



3. Student Fees (%)

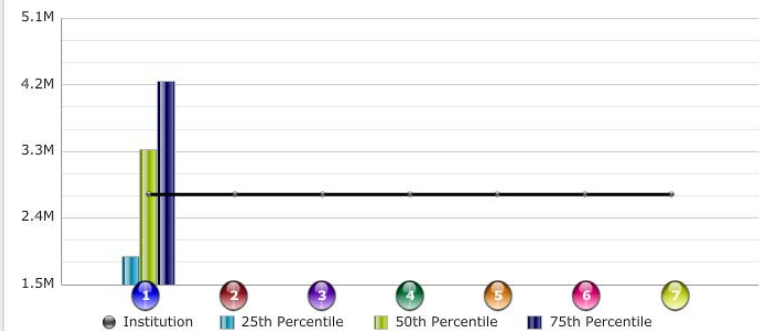
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	93.8	0.9	36.5	80.3
	93.8			
	93.8			
	93.8			

5. Total Athletics Revenue (\$)

2014



5. Total Athletics Revenue (\$)

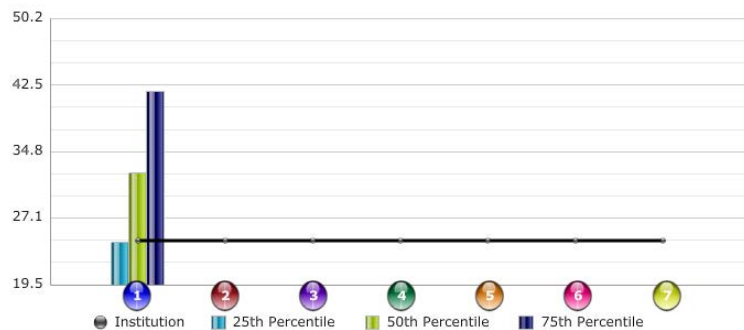
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	2,722,228.0	1,877,784.0	3,332,735.0	4,257,438.0
	2,722,228.0			
	2,722,228.0			
	2,722,228.0			

6. Athletic Aid (%)

2014



6. Athletic Aid (%)

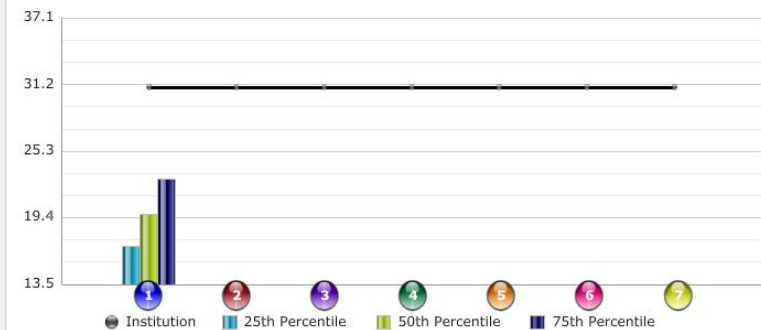
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	24.5	24.3	32.3	41.8
	24.5			
	24.5			
	24.5			

7. Coaches Compensation (%)

2014



7. Coaches Compensation (%)

Current Year

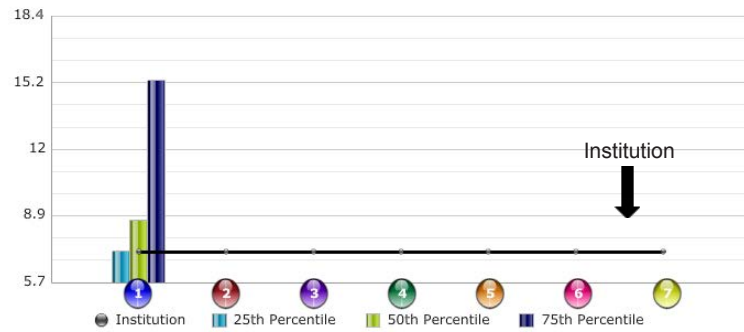
2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	30.9	16.9	19.7	22.9
	30.9			
	30.9			
	30.9			

APPENDIX G Fayetteville State University

8. Administrative Staff Compensation (%)

2014



8. Administrative Staff Compensation (%)

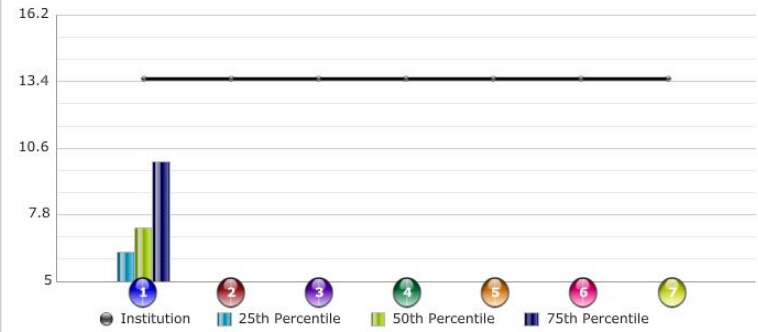
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	7.2	7.2	8.7	15.3
	7.2			
	7.2			
	7.2			

9. Team Travel (%)

2014



9. Team Travel (%)

Current Year

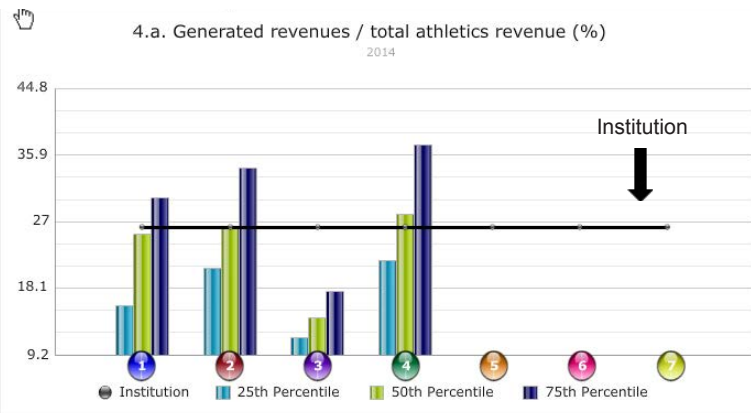
2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	13.5	6.2	7.2	10.0
	13.5			
	13.5			
	13.5			

North Carolina A&T State University

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	949	937	937	946	N/A
Generated Revenue/Total Athletics Revenue (%)	39.0%	38.3%	29.9%	25.5%	26.2%
Net Athletics Revenues (\$)	-\$79,643	-\$361,887	\$658,906	\$404,211	-\$425,357
Total Athletics Expenditures (\$)	\$8,988,951	\$9,602,618	\$10,521,502	\$12,131,715	\$11,808,863
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	36.8%	39.3%	35.9%	37.0%	37.5%
Athletics Expenditures/Student-Athlete (\$)	\$30,368	\$51,078	\$52,087	\$49,316	\$36,447
Athletics Expenditures/Institutional Expenditures (%)	3.7%	3.7%	4.1%	4.7%	4.7%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-7.1%	1.2%	11.5%	14.1%	-1.1%
<hr/>					
Athletic Fee (annual)	\$502.00	\$532.00	\$562.00	\$600.00	\$663.00
Athletic Fee Revenue	\$4,260,864	\$4,566,868	\$5,086,432	\$5,423,388	\$6,132,790
Total Athletics Operating Revenue	\$8,909,308	\$9,240,731	\$11,180,408	\$12,535,926	\$11,383,506
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	47.8%	49.4%	45.5%	43.3%	53.9%

APPENDIX G North Carolina A&T State University

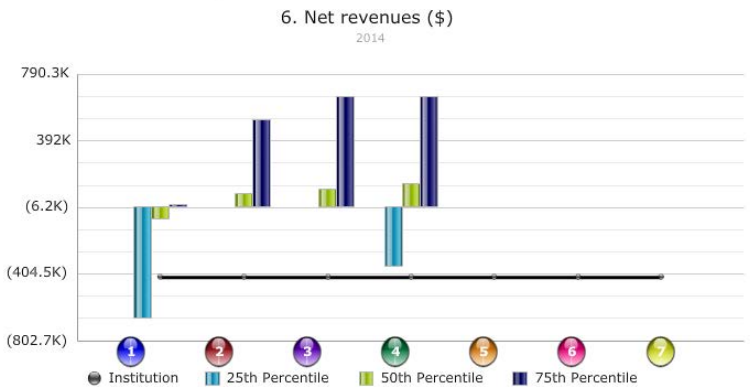


4.a. Generated revenues / total athletics revenue (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	26.2	15.8	25.3	30.2
Ohio Valley	26.2	20.8	26.2	34.2
BG South	26.2	11.5	14.2	17.7
2014 Southern	26.2	21.8	28.0	37.4

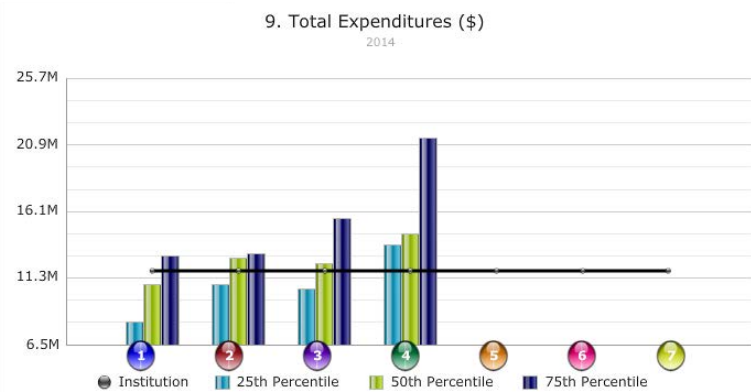


6. Net revenues (\$)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	(425,357.0)	(668,909.0)	(74,703.0)	10,432.0
Ohio Valley	(425,357.0)	0.0	75,691.0	521,156.0
BG South	(425,357.0)	0.0	100,316.0	658,555.0
2014 Southern	(425,357.0)	(355,361.0)	137,157.0	657,767.0

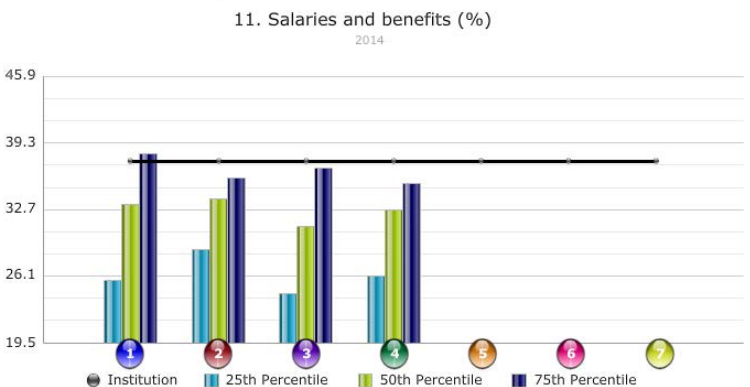


9. Total Expenditures (\$)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	11,808,863.0	8,081,073.0	10,791,991.0	12,933,032.0
Ohio Valley	11,808,863.0	10,833,587.0	12,698,929.0	13,074,791.0
BG South	11,808,863.0	10,485,443.0	12,362,725.0	15,581,261.0
2014 Southern	11,808,863.0	13,718,329.0	14,509,390.0	21,455,721.0



11. Salaries and benefits (%)

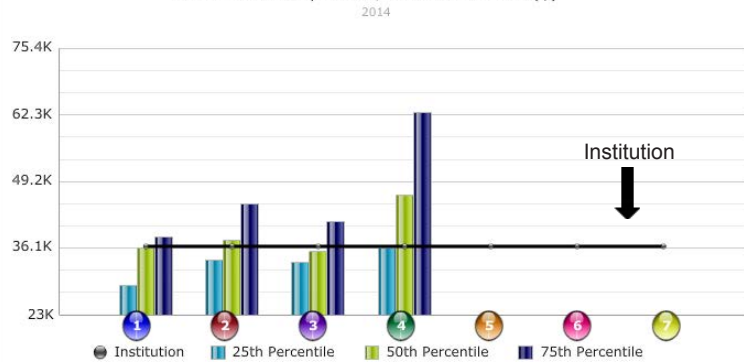
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	37.5	25.7	33.3	38.3
Ohio Valley	37.5	28.8	33.8	35.8
BG South	37.5	24.4	31.0	36.8
2014 Southern	37.5	26.1	32.6	35.3

APPENDIX G North Carolina A&T State University

15. Athletics expenses / student-athlete (\$)



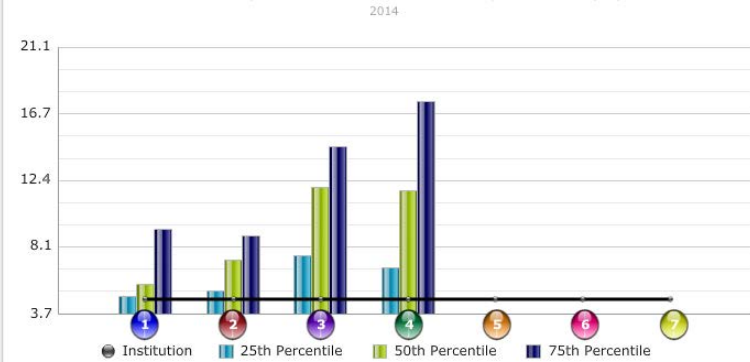
15. Athletics expenses / student-athlete (\$)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	36,447.1	28,807.2	36,093.6	38,230.3
Ohio Valley	36,447.1	33,884.0	37,633.3	44,910.4
BG South	36,447.1	33,460.8	35,461.0	41,413.0
2014 Southern	36,447.1	36,181.3	46,464.3	62,802.6

16. Athletics expenditures / institutional expenditures (%)



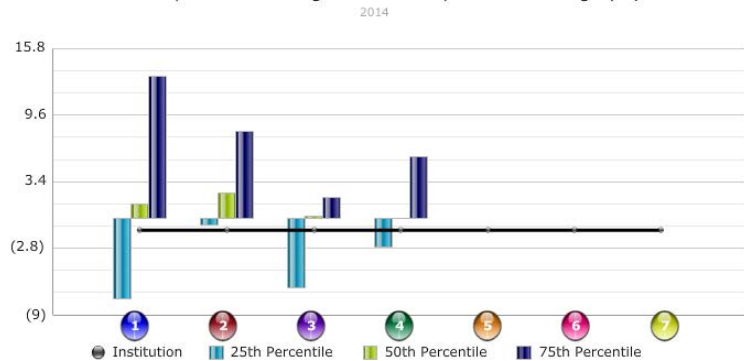
16. Athletics expenditures / institutional expenditures (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	4.7	4.9	5.6	9.2
Ohio Valley	4.7	5.2	7.2	8.8
BG South	4.7	7.5	12.0	14.6
2014 Southern	4.7	6.7	11.8	17.6

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	(1.1)	(7.5)	1.3	13.1
Ohio Valley	(1.1)	(0.6)	2.3	8.1
BG South	(1.1)	(6.5)	0.2	1.9
2014 Southern	(1.1)	(2.7)	(0.0)	5.7

North Carolina Central University

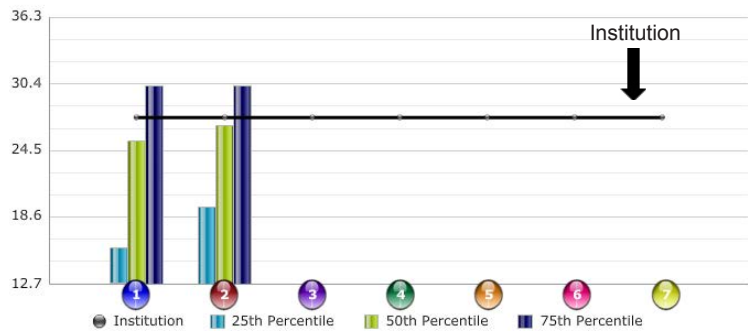
NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	-	934	934	987	N/A
Generated Revenue/Total Athletics Revenue (%)	33.8%	27.9%	26.7%	25.0%	27.4%
Net Athletics Revenues (\$)	-\$74,950	\$43,026	-\$358,749	\$22,291	-\$74,703
Total Athletics Expenditures (\$)	\$7,084,067	\$8,727,854	\$8,907,321	\$9,147,577	\$10,703,763
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	38.1%	41.4%	44.2%	42.3%	38.6%
Athletics Expenditures/Student-Athlete (\$)	\$17,278	\$21,765	\$26,992	\$22,203	\$25,855
Athletics Expenditures/Institutional Expenditures (%)	3.8%	4.3%	4.7%	4.8%	5.6%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	8.1%	12.1%	9.4%	2.5%	16.9%

Athletic Fee (annual)	\$548.24	\$583.88	\$624.38	\$674.38	\$748.88
Athletic Fee Revenue	\$3,745,285	\$3,886,258	\$4,113,803	\$4,534,002	\$4,794,357
Total Athletics Operating Revenue	\$7,009,117	\$8,770,880	\$8,548,572	\$9,169,868	\$10,629,060
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	53.4%	44.3%	48.1%	49.4%	45.1%

APPENDIX G North Carolina Central University

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

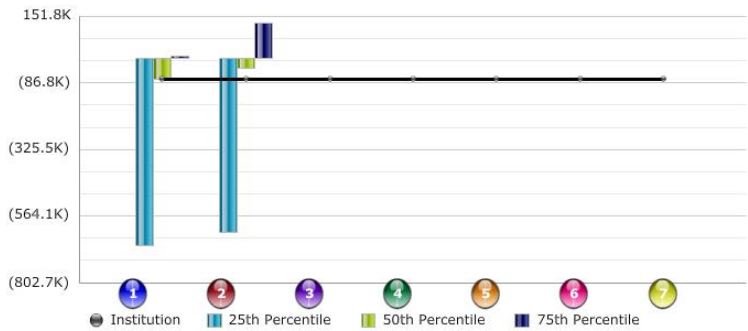
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	27.4	15.8	25.3	30.2
Peer Group A	27.4	19.5	26.7	30.2
	27.4			
	27.4			

6. Net revenues (\$)

2014



6. Net revenues (\$)

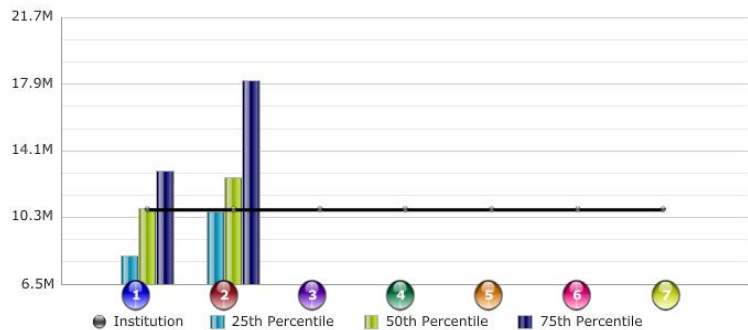
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	(74,703.0)	(668,909.0)	(74,703.0)	10,432.0
Peer Group A	(74,703.0)	(622,966.0)	(33,865.0)	126,486.0
	(74,703.0)			
	(74,703.0)			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

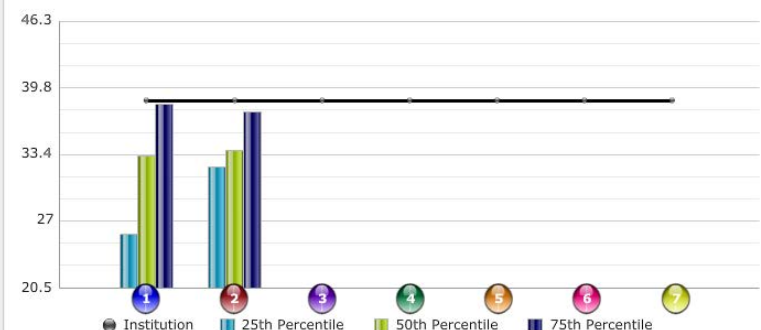
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	10,703,763.0	8,081,073.0	10,791,991.0	12,933,032.0
Peer Group A	10,703,763.0	10,592,766.0	12,587,516.0	18,117,560.0
	10,703,763.0			
	10,703,763.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

Current Year

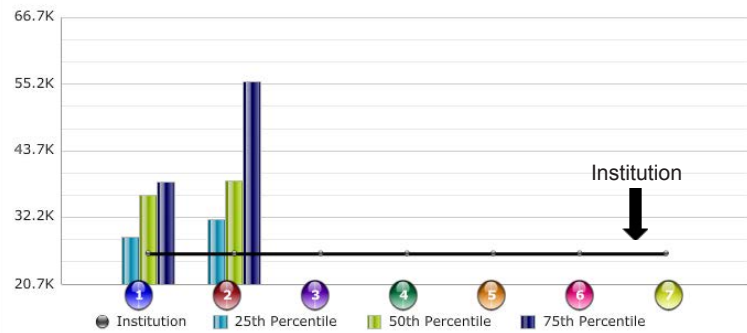
2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	38.6	25.7	33.3	38.3
Peer Group A	38.6	32.2	33.8	37.5
	38.6			
	38.6			

APPENDIX G North Carolina Central University

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

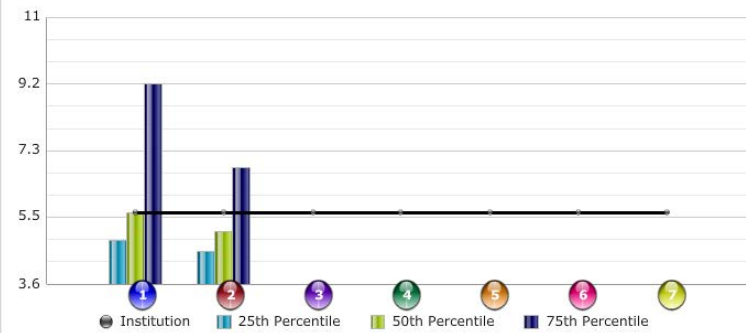
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	25,854.5	28,807.2	36,093.6	38,230.3
Peer Group A	25,854.5	31,737.6	38,517.2	55,553.4
	25,854.5			
	25,854.5			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

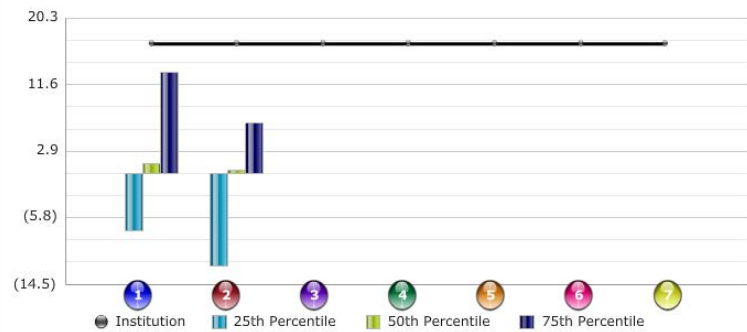
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	5.6	4.9	5.6	9.2
Peer Group A	5.6	4.6	5.1	6.9
	5.6			
	5.6			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

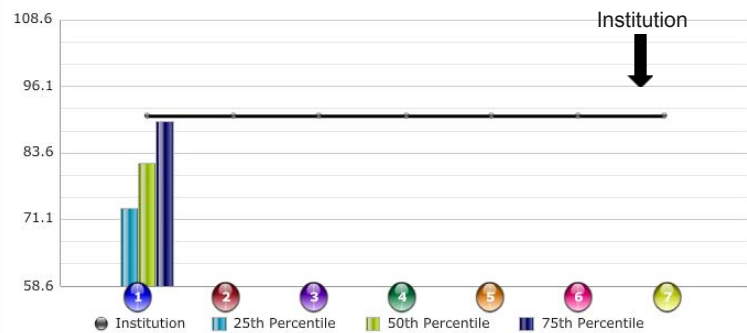
	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	16.9	(7.5)	1.3	13.1
Peer Group A	16.9	(12.1)	0.5	6.6
	16.9			
	16.9			

NC State University

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	977	977	977	977	N/A
Generated Revenue/Total Athletics Revenue (%)	87.8%	97.9%	90.9%	90.3%	90.5%
Net Athletics Revenues (\$)	\$3,578,688	\$515,781	\$3,425,598	\$4,344,246	\$6,542,242
Total Athletics Expenditures (\$)	\$45,880,314	\$50,560,564	\$56,332,313	\$63,137,393	\$63,958,569
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	34.5%	38.4%	40.3%	43.8%	42.1%
Athletics Expenditures/Student-Athlete (\$)	\$85,918	\$99,138	\$107,916	\$128,328	\$123,472
Athletics Expenditures/Institutional Expenditures (%)	4.1%	4.3%	4.7%	4.9%	5.0%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-5.4%	4.5%	11.0%	5.0%	0.8%
Athletic Fee (annual)	\$150.50	\$159.00	\$192.00	\$227.00	\$232.00
Athletic Fee Revenue	\$4,200,610	\$4,537,143	\$5,426,700	\$6,531,331	\$6,687,509
Total Athletics Operating Revenue	\$49,459,002	\$51,076,345	\$59,757,911	\$67,481,639	\$70,500,811
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	8.5%	8.9%	9.1%	9.7%	9.5%

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

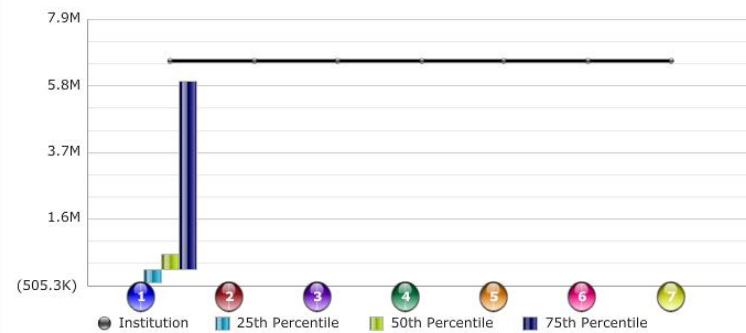
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	90.5	73.2	81.7	89.6
	90.5			
	90.5			
	90.5			

6. Net revenues (\$)

2014



6. Net revenues (\$)

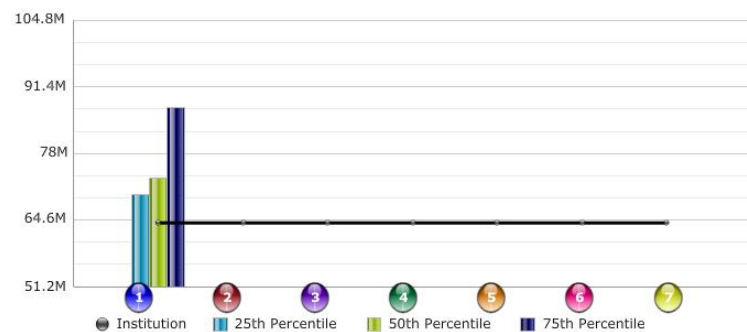
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	6,542,242.0	(421,081.0)	481,975.0	5,908,292.0
	6,542,242.0			
	6,542,242.0			
	6,542,242.0			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

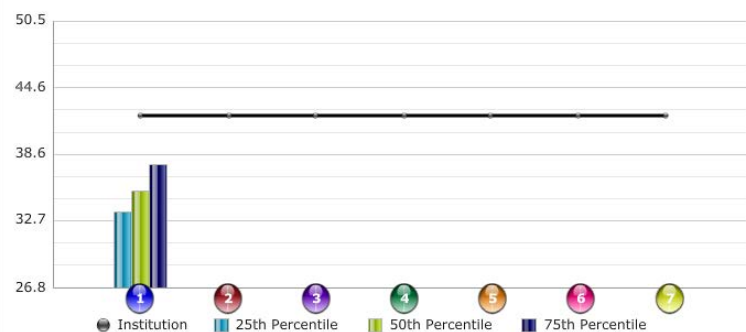
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	63,958,569.0	69,597,779.0	72,952,894.0	87,291,886.0
	63,958,569.0			
	63,958,569.0			
	63,958,569.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

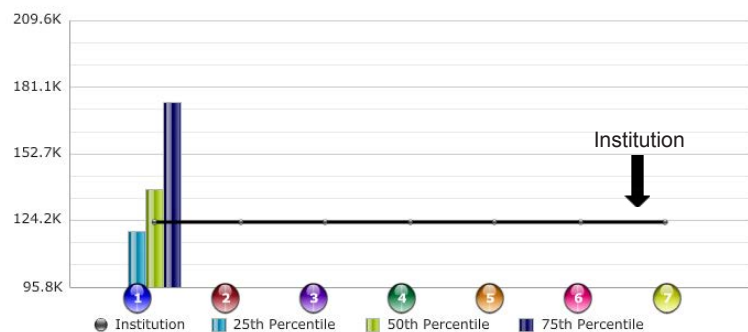
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	42.1	33.5	35.4	37.7
	42.1			
	42.1			
	42.1			

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

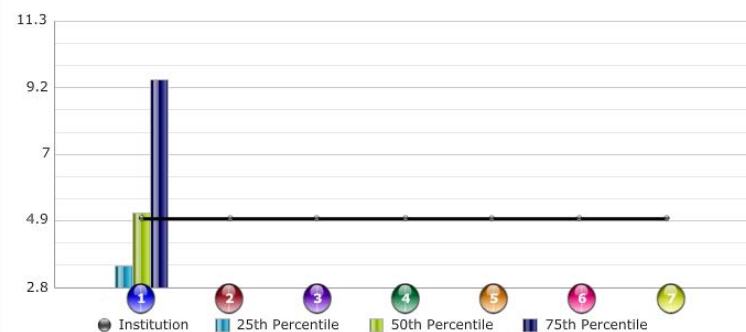
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	123,472.1	119,702.4	137,647.0	174,665.7
	123,472.1			
	123,472.1			
	123,472.1			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

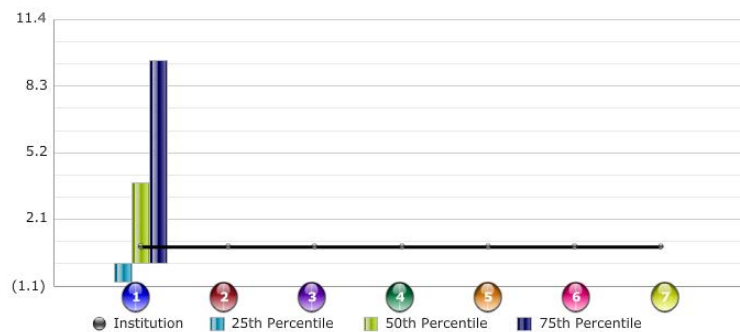
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	5.0	3.5	5.2	9.4
	5.0			
	5.0			
	5.0			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	0.8	(0.9)	3.8	9.5
	0.8			
	0.8			
	0.8			

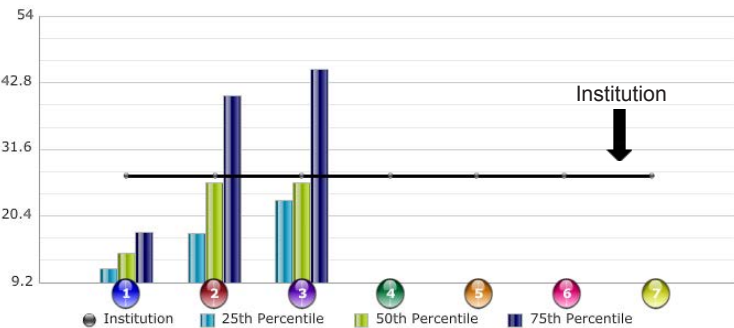
UNC Asheville

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	979	974	974	971	N/A
Generated Revenue/Total Athletics Revenue (%)	27.7%	24.9%	26.3%	24.3%	27.1%
Net Athletics Revenues (\$)	\$233,972	-\$149,187	-\$91,446	-\$120,166	\$15,112
Total Athletics Expenditures (\$)	\$3,680,783	\$4,792,752	\$5,535,771	\$5,894,394	\$6,324,972
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	27.6%	26.7%	28.2%	30.7%	33.1%
Athletics Expenditures/Student-Athlete (\$)	\$19,896	\$26,926	\$30,086	\$30,541	\$31,468
Athletics Expenditures/Institutional Expenditures (%)	4.8%	5.8%	7.0%	7.0%	7.3%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	0.0%	22.7%	18.3%	1.3%	4.1%

Athletic Fee (annual)	\$605.00	\$620.00	\$620.00	\$660.00	\$700.00
Athletic Fee Revenue	\$1,936,399	\$1,871,814	\$1,803,510	\$1,883,893	\$2,401,677
Total Athletics Operating Revenue	\$3,914,755	\$4,643,565	\$5,444,325	\$5,774,228	\$6,340,084
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	49.5%	40.3%	33.1%	32.6%	37.9%

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

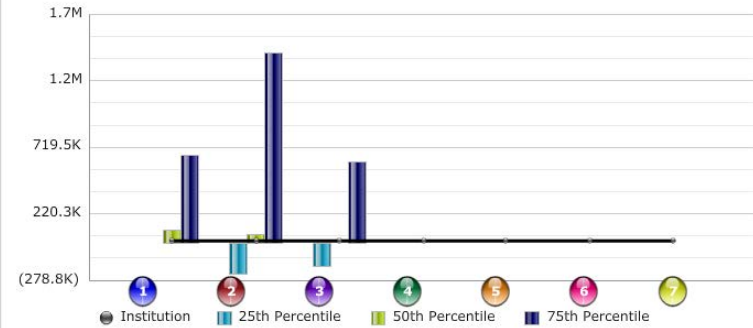
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	27.1	11.5	14.2	17.7
Athletic Competition	27.1	17.6	26.0	40.7
Academic Competition	27.1	23.1	26.0	45.0
	27.1			

6. Net revenues (\$)

2014



6. Net revenues (\$)

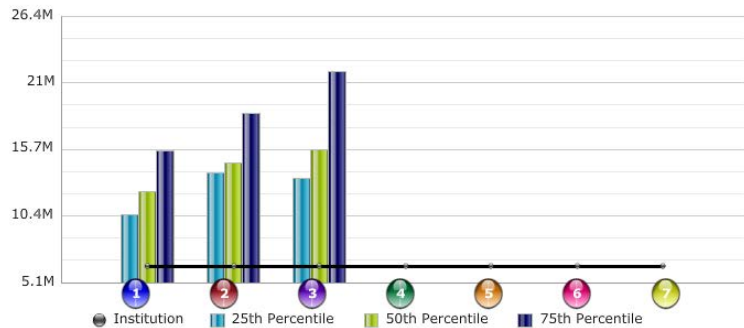
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	15,112.0	0.0	100,316.0	658,555.0
Athletic Competition	15,112.0	(232,371.0)	68,579.0	1,431,597.0
Academic Competition	15,112.0	(170,241.0)	0.0	612,862.0
	15,112.0			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

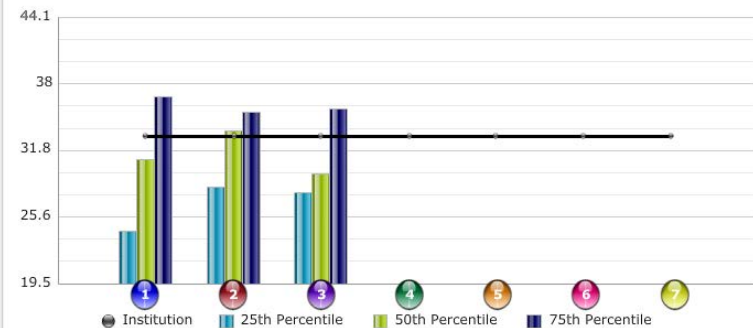
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	6,324,972.0	10,485,443.0	12,362,725.0	15,581,261.0
Athletic Competition	6,324,972.0	13,813,713.0	14,658,906.0	18,605,736.0
Academic Competition	6,324,972.0	13,415,332.0	15,719,455.0	21,980,757.0
	6,324,972.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

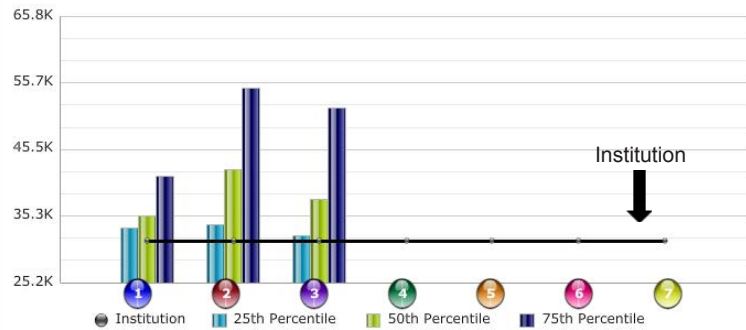
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	33.1	24.4	31.0	36.8
Athletic Competition	33.1	28.4	33.7	35.3
Academic Competition	33.1	27.9	29.6	35.7
	33.1			

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

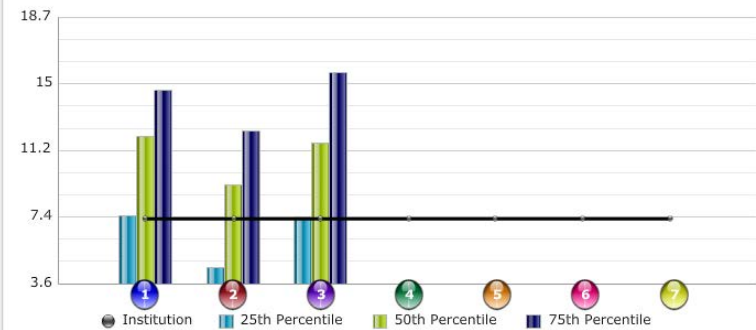
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	31,467.5	33,460.8	35,461.0	41,413.0
Athletic Competition	31,467.5	34,030.4	42,410.7	54,869.5
Academic Competition	31,467.5	32,317.0	37,895.0	51,868.5
	31,467.5			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

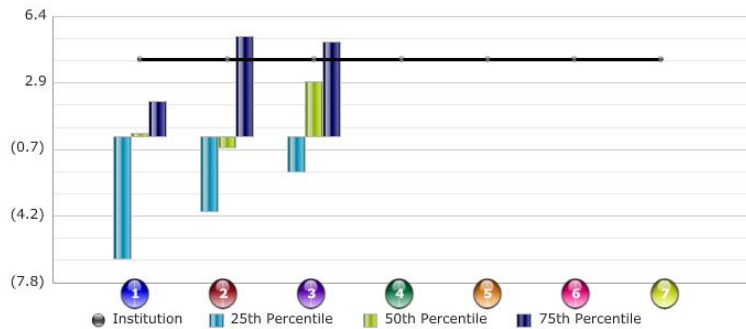
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	7.3	7.5	12.0	14.6
Athletic Competition	7.3	4.6	9.2	12.3
Academic Competition	7.3	7.5	11.6	15.6
	7.3			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	4.1	(6.5)	0.2	1.9
Athletic Competition	4.1	(4.0)	(0.6)	5.4
Academic Competition	4.1	(1.9)	2.9	5.0
	4.1			

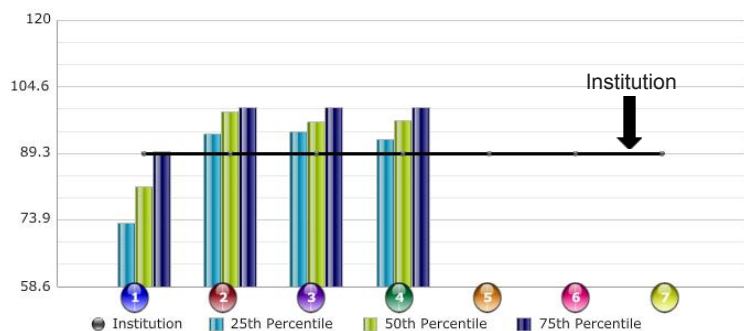
UNC-Chapel Hill

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	983	977	977	981	N/A
Generated Revenue/Total Athletics Revenue (%)	87.9%	88.3%	89.0%	88.9%	89.2%
Net Athletics Revenues (\$)	\$140,072	\$1,293,709	\$502,641	\$57,203	\$308,692
Total Athletics Expenditures (\$)	\$72,685,335	\$74,312,602	\$81,921,783	\$82,735,139	\$83,463,221
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	38.9%	38.5%	38.3%	38.4%	36.5%
Athletics Expenditures/Student-Athlete (\$)	\$96,785	\$84,064	\$94,489	\$104,464	\$98,192
Athletics Expenditures/Institutional Expenditures (%)	3.1%	3.1%	3.3%	3.2%	3.1%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-8.3%	-1.0%	9.5%	-3.2%	-3.8%
Athletic Fee (annual)	\$265.00	\$271.00	\$274.50	\$274.50	\$279.00
Athletic Fee Revenue	\$6,859,868	\$7,006,090	\$7,173,868	\$7,249,835	\$7,315,622
Total Athletics Operating Revenue	\$72,825,407	\$75,606,311	\$82,424,430	\$82,792,342	\$83,771,913
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	9.4%	9.3%	8.7%	8.8%	8.7%

APPENDIX G UNC-Chapel Hill

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

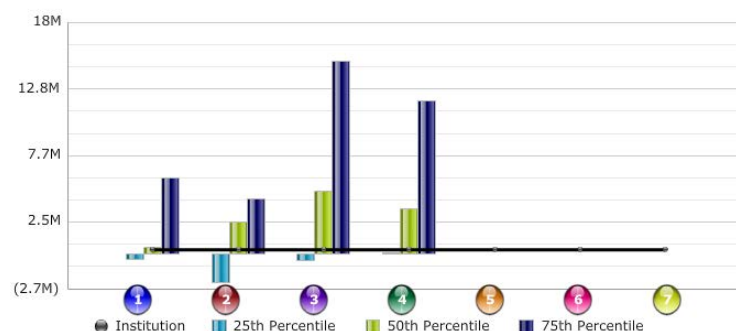
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	89.2	73.2	81.7	89.6
Big Ten	89.2	93.7	99.0	100.0
Peer Institutions	89.2	94.3	96.5	99.9
Directors' Cup	89.2	92.5	96.9	100.0

6. Net revenues (\$)

2014



6. Net revenues (\$)

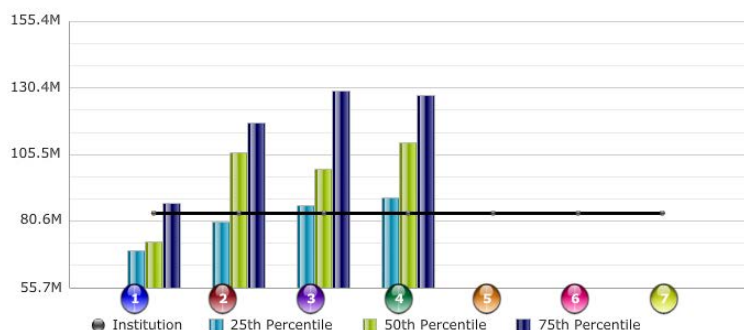
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	308,692.0	(421,081.0)	481,975.0	5,908,292.0
Big Ten	308,692.0	(2,263,782.0)	2,463,055.0	4,282,047.0
Peer Institutions	308,692.0	(565,946.0)	4,860,497.0	15,027,923.0
Directors' Cup	308,692.0	112,763.0	3,541,238.0	11,931,296.0

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

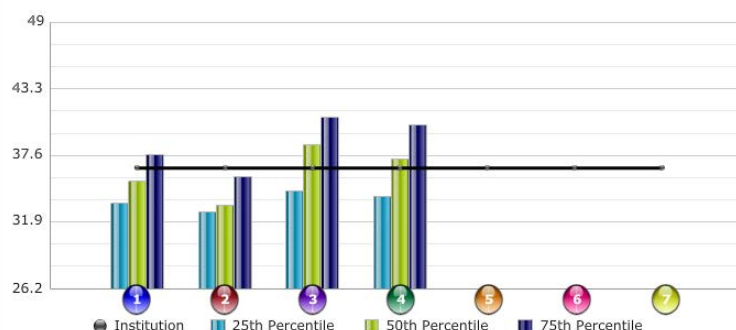
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	83,463,221.0	69,597,779.0	72,952,894.0	87,291,886.0
Big Ten	83,463,221.0	80,386,732.0	106,176,156.0	117,440,639.0
Peer Institutions	83,463,221.0	86,344,369.0	99,899,020.0	129,460,175.0
Directors' Cup	83,463,221.0	89,187,712.0	109,965,252.0	127,847,281.0

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

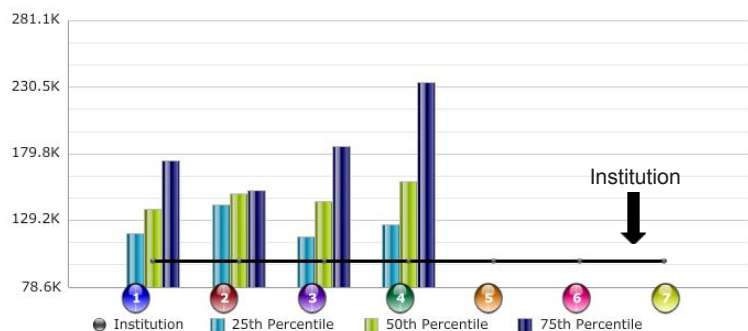
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	36.5	33.5	35.4	37.7
Big Ten	36.5	32.8	33.4	35.8
Peer Institutions	36.5	34.6	38.6	40.9
Directors' Cup	36.5	34.1	37.3	40.2

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

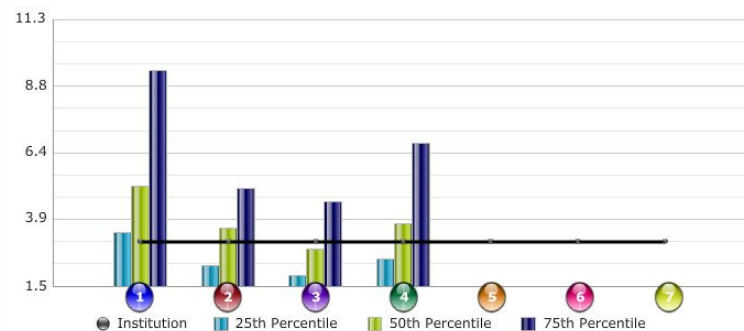
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	98,192.0	119,702.4	137,647.0	174,665.7
Big Ten	98,192.0	141,154.6	149,198.4	152,370.6
Peer Institutions	98,192.0	117,137.0	143,659.5	185,749.1
Directors' Cup	98,192.0	125,862.0	159,030.1	234,253.2

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

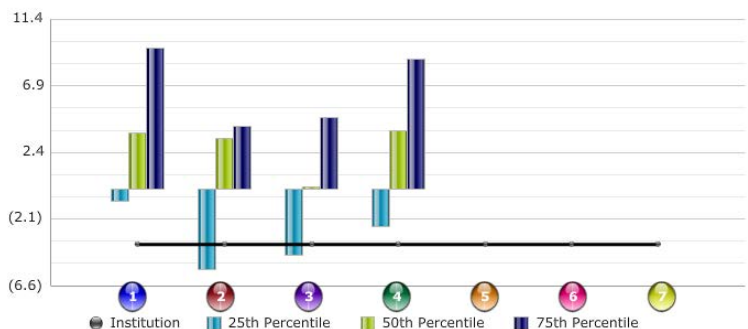
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	3.1	3.5	5.2	9.4
Big Ten	3.1	2.3	3.7	5.1
Peer Institutions	3.1	1.9	2.8	4.6
Directors' Cup	3.1	2.5	3.8	6.7

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

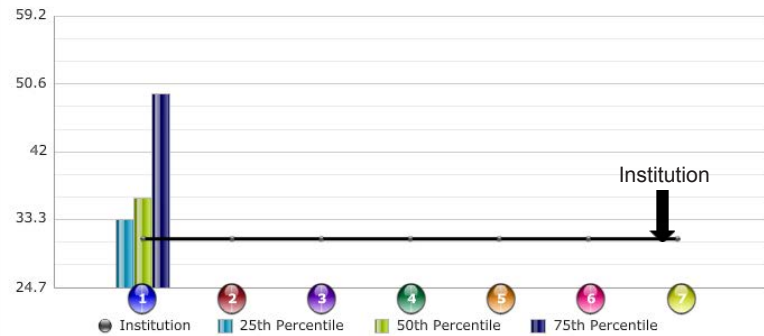
	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	(3.8)	(0.9)	3.8	9.5
Big Ten	(3.8)	(5.5)	3.4	4.2
Peer Institutions	(3.8)	(4.5)	0.1	4.8
Directors' Cup	(3.8)	(2.5)	3.9	8.8

UNC Charlotte

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	984	973	973	984	N/A
Generated Revenue/Total Athletics Revenue (%)	29.4%	28.5%	11.0%	30.0%	30.9%
Net Athletics Revenues (\$)	\$2,787,146	\$1,104,593	\$308,115	\$559,364	\$1,224,596
Total Athletics Expenditures (\$)	\$14,873,541	\$17,519,512	\$20,265,479	\$26,122,465	\$28,366,612
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	31.1%	29.9%	28.8%	28.2%	26.9%
Athletics Expenditures/Student-Athlete (\$)	\$52,743	\$63,707	\$69,166	\$66,469	\$76,254
Athletics Expenditures/Institutional Expenditures (%)	3.7%	3.9%	4.6%	5.5%	5.6%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-4.7%	7.2%	16.2%	20.9%	2.1%
Athletic Fee (annual)	\$477.00	\$489.00	\$553.00	\$615.00	\$683.00
Athletic Fee Revenue	\$9,932,829	\$10,315,740	\$11,996,456	\$13,912,726	\$15,258,284
Total Athletics Operating Revenue	\$17,660,687	\$18,624,105	\$20,573,594	\$26,681,829	\$29,591,208
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	56.2%	55.4%	58.3%	52.1%	51.6%

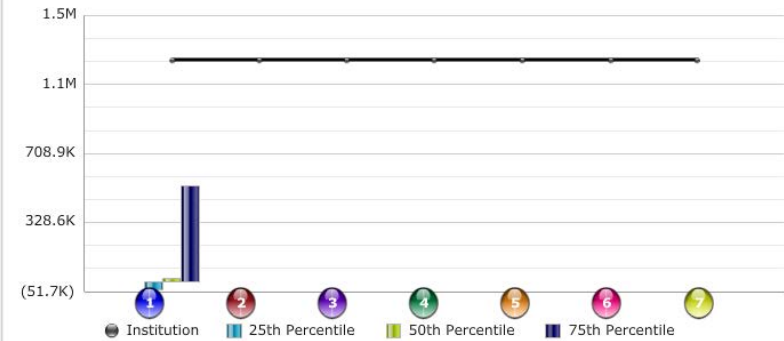
4.a. Generated revenues / total athletics revenue (%)

2014



6. Net revenues (\$)

2014



4.a. Generated revenues / total athletics revenue (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	30.9	33.3	36.1	49.4
	30.9			
	30.9			
	30.9			

6. Net revenues (\$)

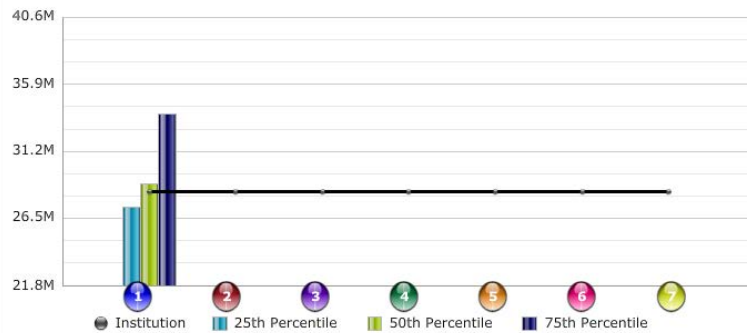
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	1,224,596.0	(43,077.0)	19,342.0	529,469.0
	1,224,596.0			
	1,224,596.0			
	1,224,596.0			

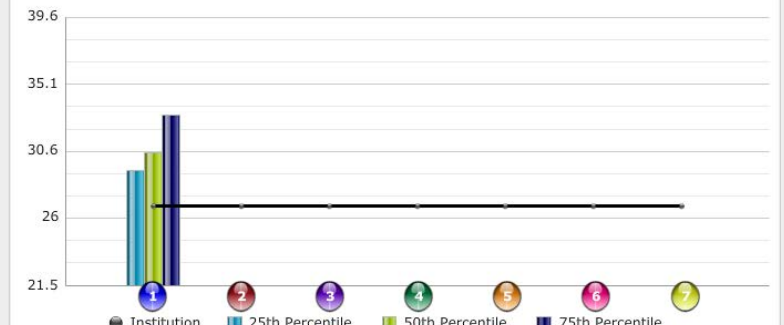
9. Total Expenditures (\$)

2014



11. Salaries and benefits (%)

2014



9. Total Expenditures (\$)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	28,366,612.0	27,267,637.0	28,925,862.0	33,836,389.0
	28,366,612.0			
	28,366,612.0			
	28,366,612.0			

11. Salaries and benefits (%)

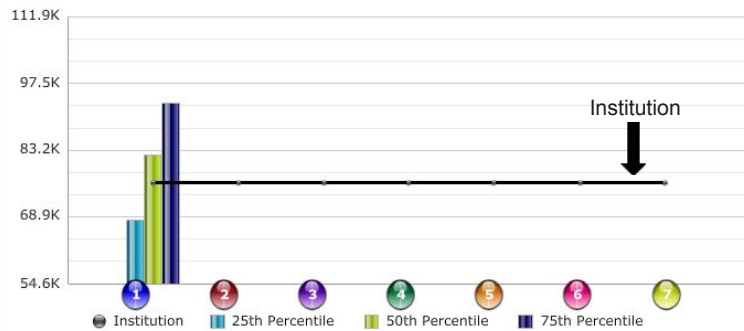
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	26.9	29.3	30.5	33.0
	26.9			
	26.9			
	26.9			

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

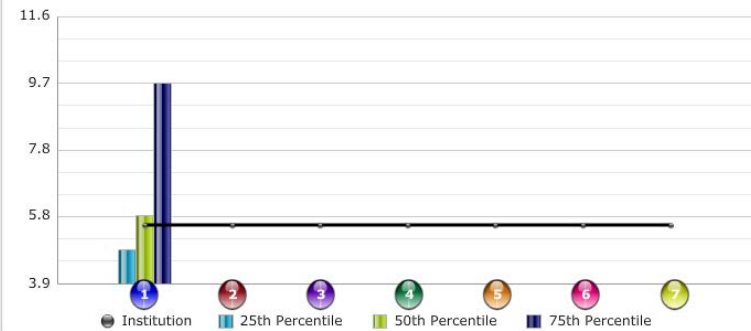
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	76,254.3	68,194.7	82,259.5	93,223.1
	76,254.3			
	76,254.3			
	76,254.3			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

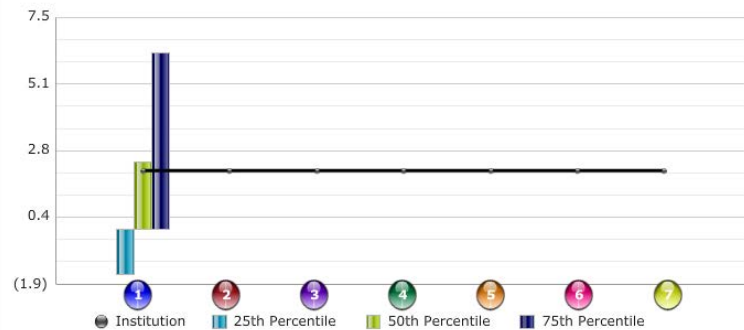
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	5.6	4.8	5.9	9.7
	5.6			
	5.6			
	5.6			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

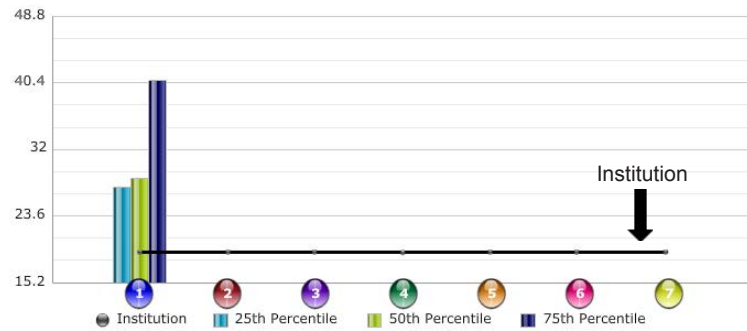
	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	2.1	(1.6)	2.4	6.2
	2.1			
	2.1			
	2.1			

UNC Greensboro

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	978	957	957	980	N/A
Generated Revenue/Total Athletics Revenue (%)	16.9%	18.5%	17.2%	15.9%	19.0%
Net Athletics Revenues (\$)	-\$28,755	-\$703,442	\$595,657	-\$294,305	\$137,157
Total Athletics Expenditures (\$)	\$11,723,047	\$13,721,756	\$13,223,347	\$14,966,482	\$14,509,390
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	36.1%	34.4%	36.8%	36.1%	34.3%
Athletics Expenditures/Student-Athlete (\$)	\$52,807	\$51,392	\$62,081	\$65,643	\$60,456
Athletics Expenditures/Institutional Expenditures (%)	3.3%	3.7%	3.7%	4.1%	4.0%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	3.9%	12.8%	-0.1%	10.1%	-2.8%
Athletic Fee (annual)	\$461.00	\$489.00	\$541.00	\$589.00	\$622.00
Athletic Fee Revenue	\$6,968,456	\$7,456,167	\$8,086,207	\$8,662,026	\$8,750,371
Total Athletics Operating Revenue	\$11,694,292	\$13,018,314	\$13,820,004	\$14,672,177	\$14,646,547
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	59.6%	57.3%	58.5%	59.0%	59.7%

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

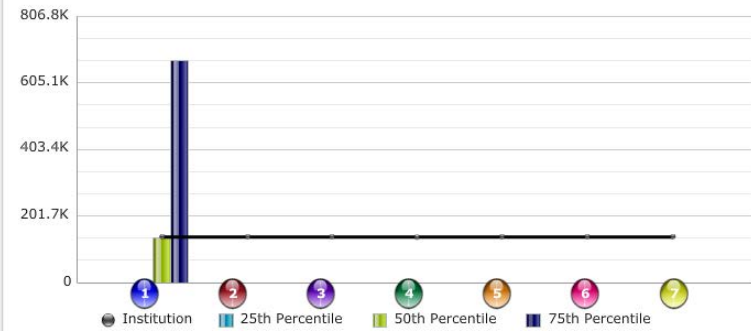
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	19.0	27.3	28.4	40.7
	19.0			
	19.0			
	19.0			

6. Net revenues (\$)

2014



6. Net revenues (\$)

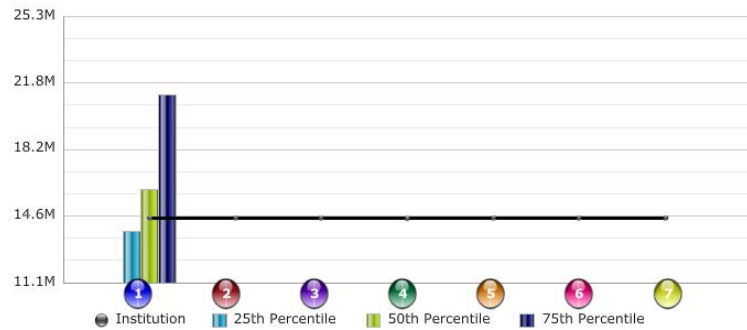
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	137,157.0	0.0	137,157.0	672,309.0
	137,157.0			
	137,157.0			
	137,157.0			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

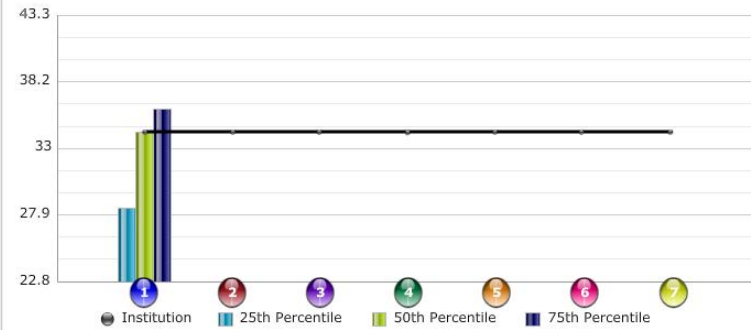
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	14,509,390.0	13,823,230.0	16,046,057.0	21,096,951.0
	14,509,390.0			
	14,509,390.0			
	14,509,390.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

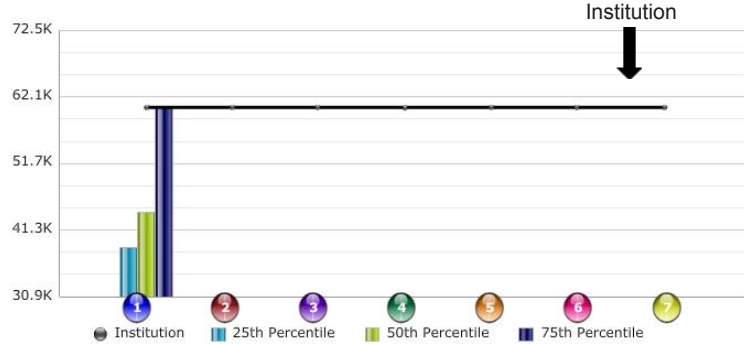
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	34.3	28.5	34.3	36.1
	34.3			
	34.3			
	34.3			

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

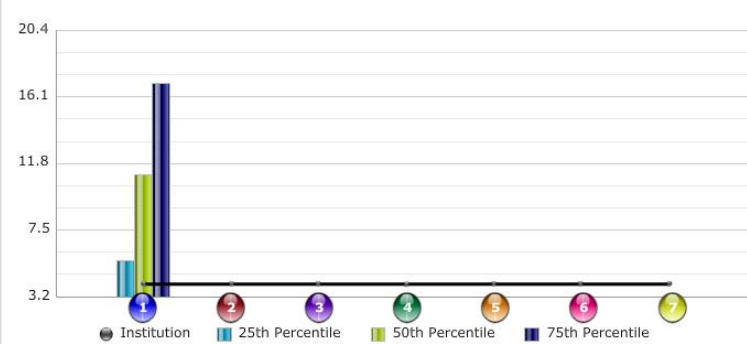
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	60,455.8	38,565.0	44,062.6	60,455.8
	60,455.8			
	60,455.8			
	60,455.8			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

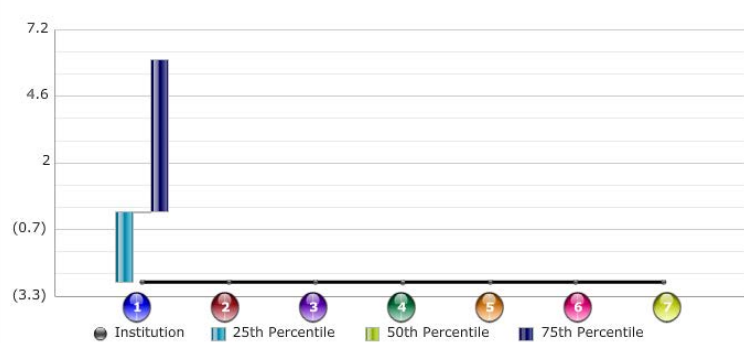
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	4.0	5.6	11.1	17.0
	4.0			
	4.0			
	4.0			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

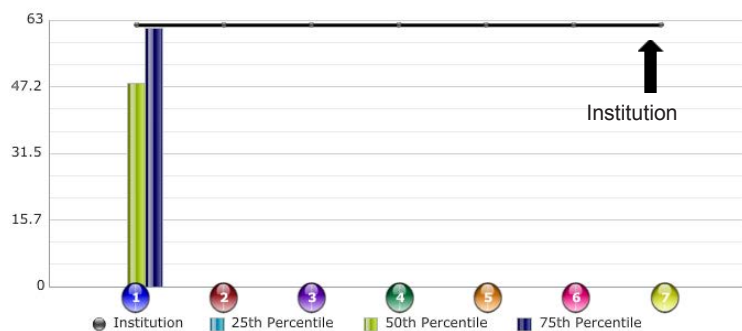
	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(2.8)	(2.8)	(0.0)	6.0
	(2.8)			
	(2.8)			
	(2.8)			

UNC Pembroke

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Student Fees Revenue/Total Athletics Revenue (%)	61.4%	62.7%	59.6%	62.1%	61.8%
Total Athletics Revenue (\$)	\$5,510,807	\$4,600,997	\$4,861,254	\$4,588,530	\$4,823,660
Athletic Student Aid/Total Athletics Expenses (%)	26.6%	30.5%	31.0%	30.0%	32.1%
Coaches Compensation/Total Athletics Expenses (%)	13.2%	16.7%	14.1%	15.4%	13.5%
Administrative Staff Compensation/Total Athletics Expenses (%)	9.2%	3.4%	3.0%	7.3%	6.5%
Team Travel Expenses/Total Athletics Expenses (%)	7.3%	8.6%	7.7%	8.9%	9.8%
Average Academic Success Rates	75	74	66	64	N/A
<hr/>					
Athletic Fee (annual)	\$577.00	\$595.00	\$595.00	\$595.00	\$624.00
Athletic Fee Revenue	\$3,383,260	\$2,885,959	\$2,898,051	\$2,851,126	\$2,979,124
Total Athletics Operating Revenue	\$5,510,807	\$4,600,997	\$4,861,251	\$4,588,530	\$4,823,660
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	61.4%	62.7%	59.6%	62.1%	61.8%

3. Student Fees (%)

2014



3. Student Fees (%)

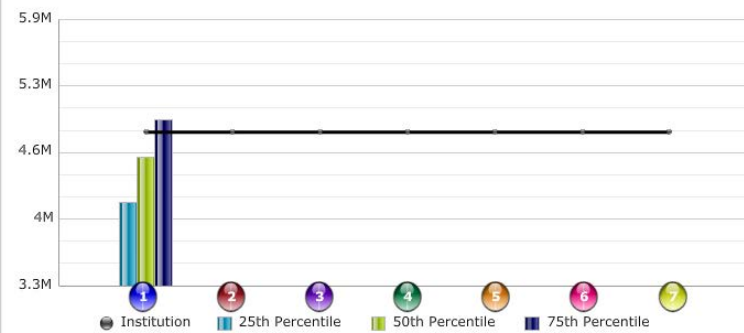
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	61.8	0.0	48.2	61.2
	61.8			
	61.8			
	61.8			

5. Total Athletics Revenue (\$)

2014



5. Total Athletics Revenue (\$)

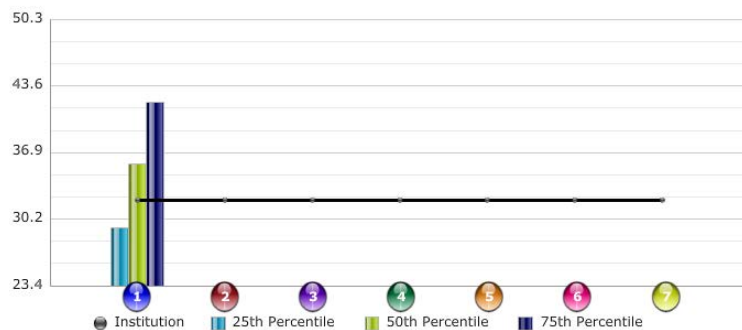
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	4,823,660.0	4,135,269.0	4,577,281.0	4,951,613.0
	4,823,660.0			
	4,823,660.0			
	4,823,660.0			

6. Athletic Aid (%)

2014



6. Athletic Aid (%)

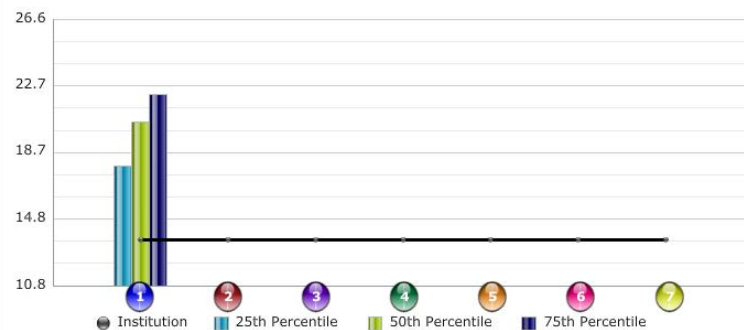
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	32.1	29.3	35.7	41.9
	32.1			
	32.1			
	32.1			

7. Coaches Compensation (%)

2014



7. Coaches Compensation (%)

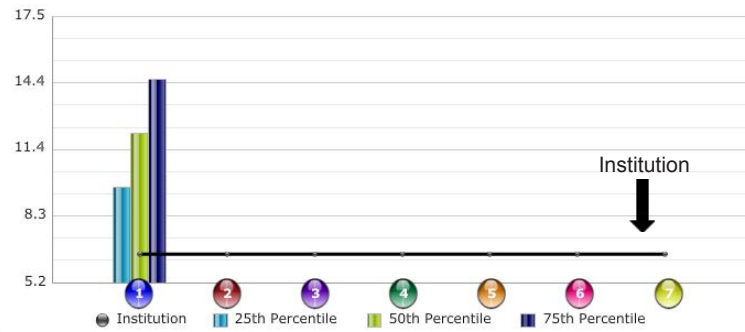
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	13.5	17.9	20.5	22.2
	13.5			
	13.5			
	13.5			

8. Administrative Staff Compensation (%)

2014



8. Administrative Staff Compensation (%)

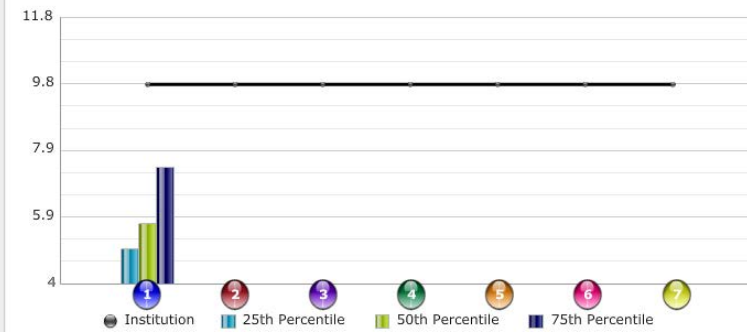
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	6.5	9.6	12.1	14.6
	6.5			
	6.5			
	6.5			

9. Team Travel (%)

2014



9. Team Travel (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	9.8	5.0	5.7	7.4
	9.8			
	9.8			
	9.8			

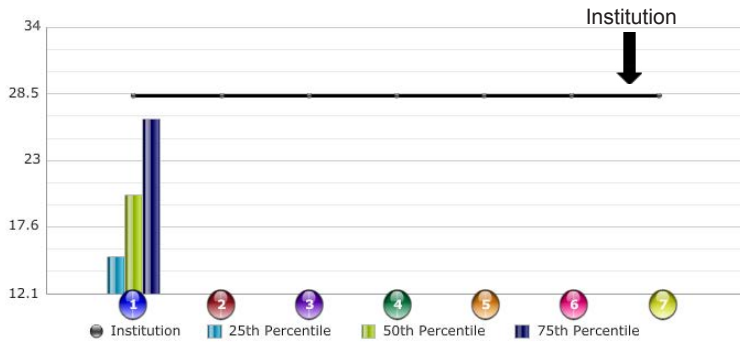
UNC Wilmington

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	970	963	963	968	N/A
Generated Revenue/Total Athletics Revenue (%)	28.9%	23.7%	33.3%	26.0%	28.3%
Net Athletics Revenues (\$)	-\$165,336	-\$779,522	-\$459,955	\$216,191	-\$82,841
Total Athletics Expenditures (\$)	\$9,475,358	\$11,386,484	\$11,754,878	\$11,292,111	\$12,351,215
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	44.2%	45.1%	40.9%	44.7%	48.9%
Athletics Expenditures/Student-Athlete (\$)	\$32,901	\$29,047	\$32,205	\$25,319	\$29,979
Athletics Expenditures/Institutional Expenditures (%)	3.9%	4.5%	4.8%	4.2%	4.5%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	5.8%	14.8%	7.0%	-13.2%	7.4%

Athletic Fee (annual)	\$420.65	\$433.75	\$438.55	\$438.55	\$538.55
Athletic Fee Revenue	\$5,745,947	\$6,042,810	\$6,183,823	\$6,423,132	\$7,637,608
Total Athletics Operating Revenue	\$9,310,022	\$10,606,962	\$11,294,923	\$11,508,302	\$12,268,374
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	61.7%	57.0%	54.7%	55.8%	62.3%

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

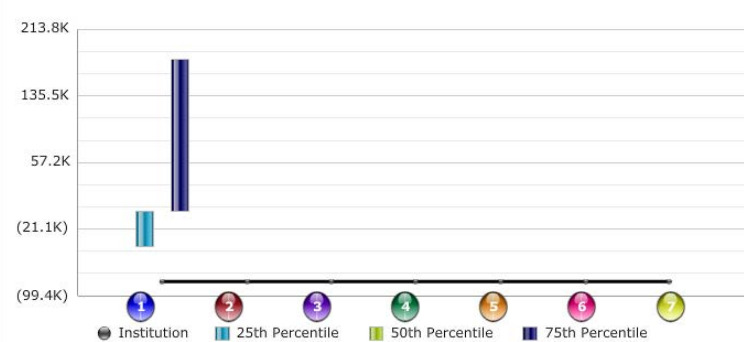
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	28.3	15.1	20.2	26.5
	28.3			
	28.3			
	28.3			

6. Net revenues (\$)

2014



6. Net revenues (\$)

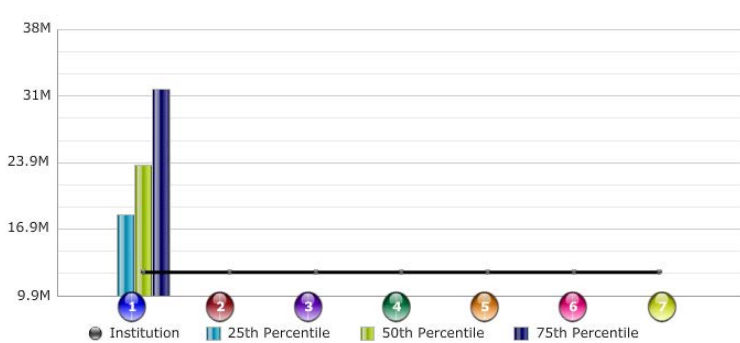
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	(82,841.0)	(41,421.0)	0.0	178,179.0
	(82,841.0)			
	(82,841.0)			
	(82,841.0)			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

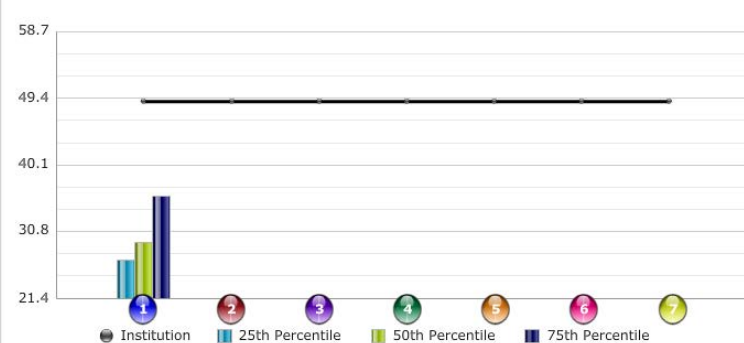
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	12,351,215.0	18,432,468.0	23,664,883.0	31,659,786.0
	12,351,215.0			
	12,351,215.0			
	12,351,215.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

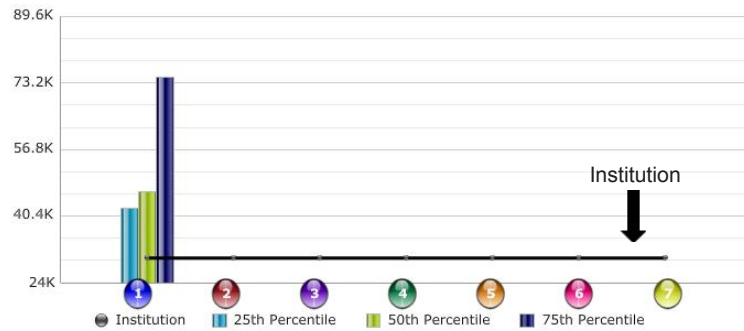
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	48.9	26.8	29.3	35.7
	48.9			
	48.9			
	48.9			

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

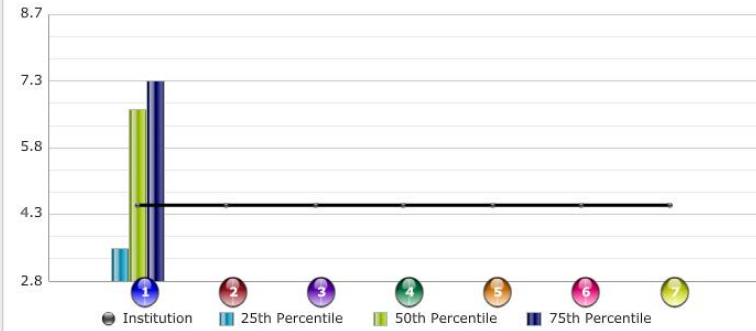
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	29,978.7	42,446.1	46,464.3	74,626.0
	29,978.7			
	29,978.7			
	29,978.7			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

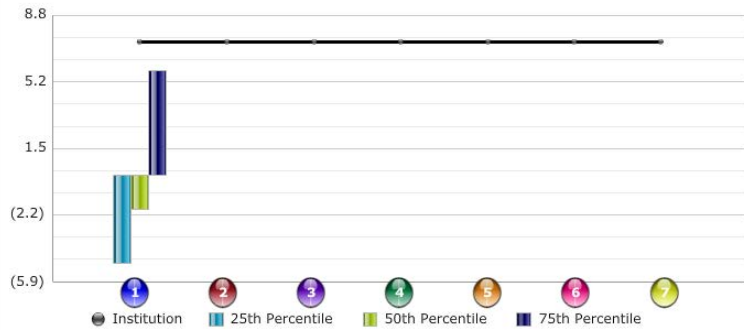
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	4.5	3.6	6.6	7.3
	4.5			
	4.5			
	4.5			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	7.4	(4.9)	(1.9)	5.8
	7.4			
	7.4			
	7.4			

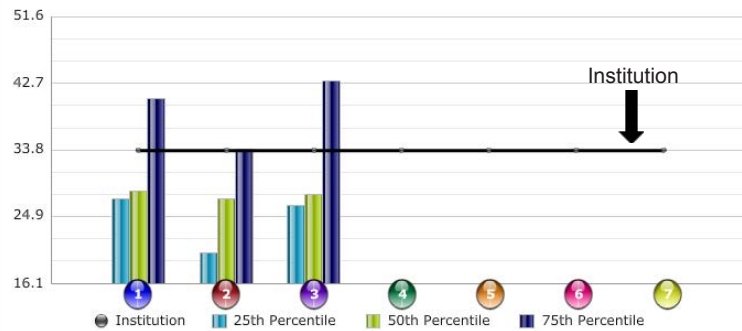
Western Carolina University

NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Academic Progress Rate (APR)	965	970	970	975	N/A
Generated Revenue/Total Athletics Revenue (%)	30.1%	34.0%	25.2%	31.8%	33.7%
Net Athletics Revenues (\$)	-\$439,516	-\$78,184	-\$518,090	-\$142,833	-\$29,759
Total Athletics Expenditures (\$)	\$8,495,436	\$8,667,706	\$11,605,915	\$11,387,194	\$11,466,187
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	48.4%	48.5%	42.3%	40.1%	40.2%
Athletics Expenditures/Student-Athlete (\$)	\$24,342	\$27,087	\$26,804	\$31,284	\$31,939
Athletics Expenditures/Institutional Expenditures (%)	5.1%	4.9%	6.4%	6.0%	5.9%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	4.2%	-4.1%	31.9%	-5.3%	-2.6%

Athletic Fee (annual)	\$567.00	\$617.00	\$688.00	\$688.00	\$688.00
Athletic Fee Revenue	\$2,835,712	\$2,927,753	\$5,075,410	\$5,221,460	\$5,444,083
Total Athletics Operating Revenue	\$8,055,920	\$8,589,522	\$11,087,825	\$11,244,361	\$11,436,428
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	35.2%	34.1%	45.8%	46.4%	47.6%

4.a. Generated revenues / total athletics revenue (%)

2014



4.a. Generated revenues / total athletics revenue (%)

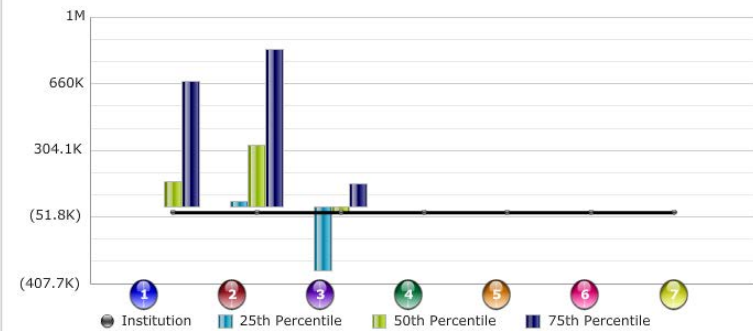
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	33.7	27.3	28.4	40.7
SC Pub., Weber, InSt, TnT	33.7	20.1	27.3	33.9
UNC Peers (NO UNC/NCST)	33.7	26.4	27.9	43.0
	33.7			

6. Net revenues (\$)

2014



6. Net revenues (\$)

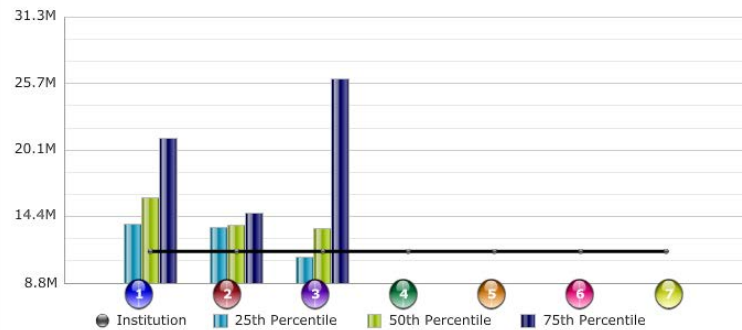
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(29,759.0)	0.0	137,157.0	672,309.0
SC Pub., Weber, InSt, TnT	(29,759.0)	29,772.0	334,168.0	846,550.0
UNC Peers (NO UNC/NCST)	(29,759.0)	(339,728.0)	(29,796.0)	126,486.0
	(29,759.0)			

9. Total Expenditures (\$)

2014



9. Total Expenditures (\$)

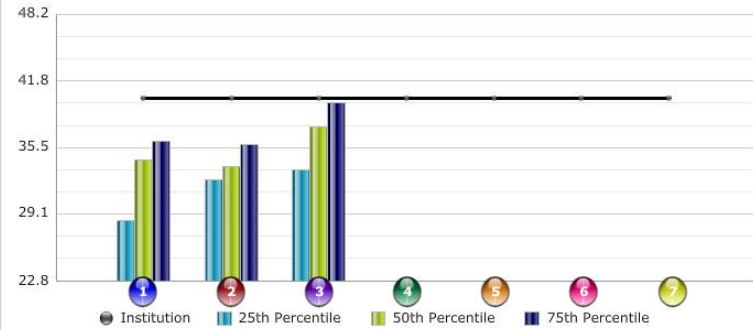
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	11,466,187.0	13,823,230.0	16,046,057.0	21,096,951.0
SC Pub., Weber, InSt, TnT	11,466,187.0	13,458,664.0	13,681,421.0	14,733,663.0
UNC Peers (NO UNC/NCST)	11,466,187.0	10,980,038.0	13,430,303.0	26,105,030.0
	11,466,187.0			

11. Salaries and benefits (%)

2014



11. Salaries and benefits (%)

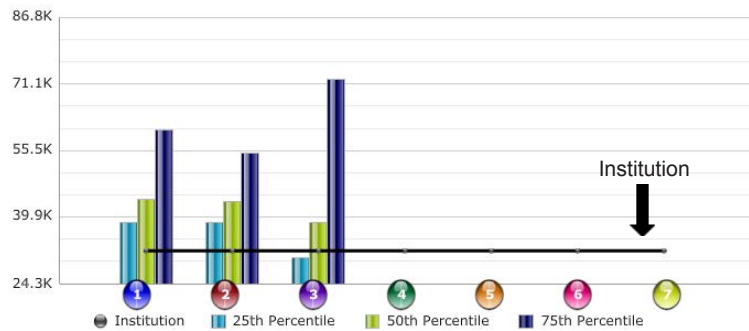
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	40.2	28.5	34.3	36.1
SC Pub., Weber, InSt, TnT	40.2	32.5	33.7	35.8
UNC Peers (NO UNC/NCST)	40.2	33.4	37.5	39.8
	40.2			

15. Athletics expenses / student-athlete (\$)

2014



15. Athletics expenses / student-athlete (\$)

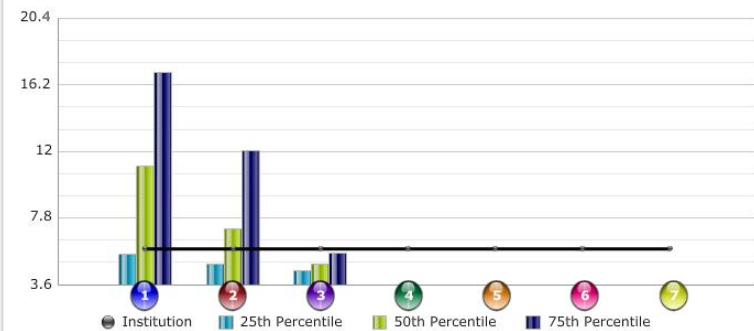
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	31,939.2	38,565.0	44,062.6	60,455.8
SC Pub., Weber, InSt, TnT	31,939.2	38,646.0	43,684.4	55,068.2
UNC Peers (NO UNC/NCST)	31,939.2	30,350.9	38,646.7	72,304.7
	31,939.2			

16. Athletics expenditures / institutional expenditures (%)

2014



16. Athletics expenditures / institutional expenditures (%)

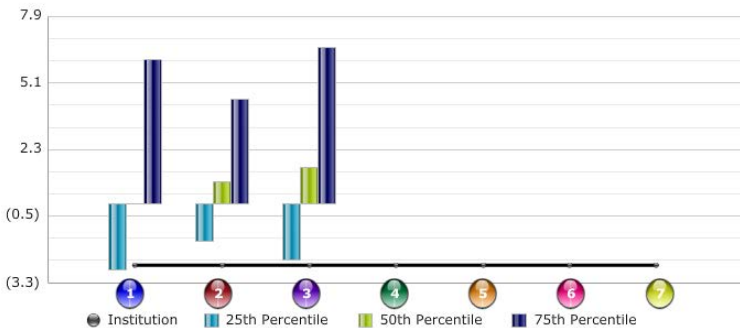
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	5.9	5.6	11.1	17.0
SC Pub., Weber, InSt, TnT	5.9	4.9	7.1	12.1
UNC Peers (NO UNC/NCST)	5.9	4.6	4.9	5.6
	5.9			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2014



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(2.6)	(2.8)	(0.0)	6.0
SC Pub., Weber, InSt, TnT	(2.6)	(1.6)	0.9	4.4
UNC Peers (NO UNC/NCST)	(2.6)	(2.4)	1.5	6.6
	(2.6)			

Winston-Salem State University

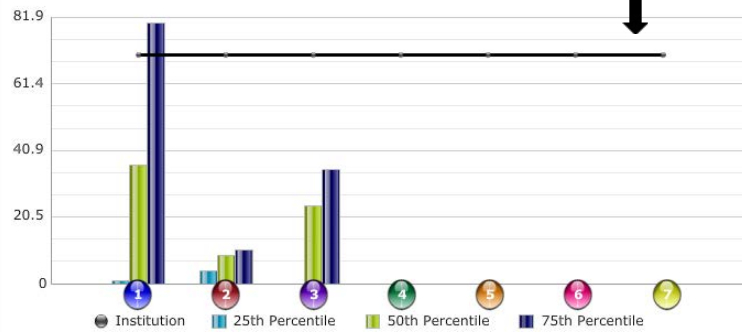
NCAA Financial Dashboard Indicator	2010	2011	2012	2013	2014
Student Fees Revenue/Total Athletics Revenue (%)	76.7%	82.0%	62.6%	58.6%	70.3%
Total Athletics Revenue (\$)	\$3,943,904	\$3,538,228	\$4,834,377	\$4,147,482	\$3,253,302
Athletic Student Aid/Total Athletics Expenses (%)	25.3%	25.5%	28.4%	27.2%	19.8%
Coaches Compensation/Total Athletics Expenses (%)	21.1%	25.1%	26.0%	25.3%	17.5%
Administrative Staff Compensation/Total Athletics Expenses (%)	15.5%	16.5%	19.6%	14.0%	15.4%
Team Travel Expenses/Total Athletics Expenses (%)	8.8%	8.5%	5.4%	6.6%	5.2%
Average Academic Success Rates	55	54	77	62	N/A
<hr/>					
Athletic Fee (annual)	\$579.00	\$579.00	\$579.00	\$579.00	\$579.00
Athletic Fee Revenue	\$3,023,960	\$2,902,230	\$3,026,471	\$2,430,691	\$2,285,857
Total Athletics Operating Revenue	\$3,943,904	\$3,538,228	\$4,832,377	\$4,147,482	\$3,253,302
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	76.7%	82.0%	62.6%	58.6%	70.3%

APPENDIX G Winston-Salem State University

3. Student Fees (%)

2014

Institution



3. Student Fees (%)

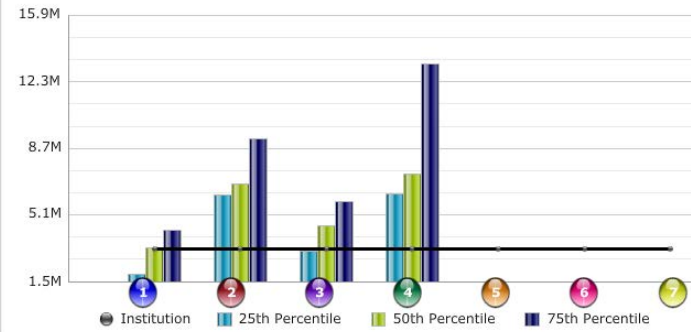
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	70.3	0.9	36.5	80.3
PSAC (FB & 6K Enroll)	70.3	4.1	8.6	10.5
WVIAC (FB % 6K Enroll)	70.3	0.0	24.1	34.9
NE-10 (FB & 6K Enroll)	70.3	0.0	0.0	0.0

5. Total Athletics Revenue (\$)

2014



5. Total Athletics Revenue (\$)

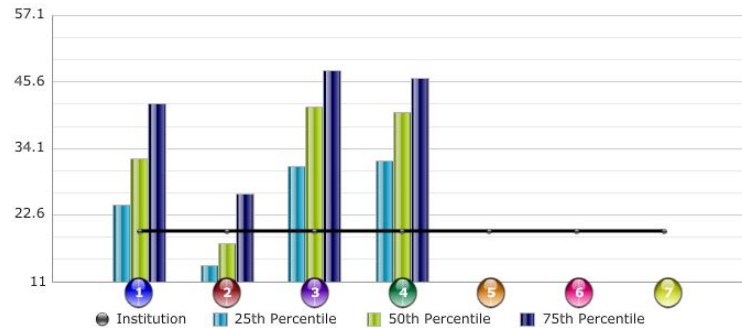
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	3,253,302.0	1,877,784.0	3,332,735.0	4,257,438.0
PSAC (FB & 6K Enroll)	3,253,302.0	6,179,530.0	6,796,808.0	9,213,372.0
WVIAC (FB % 6K Enroll)	3,253,302.0	3,165,060.0	4,511,311.0	5,803,341.0
NE-10 (FB & 6K Enroll)	3,253,302.0	6,223,156.0	7,299,873.0	13,220,630.0

6. Athletic Aid (%)

2014



6. Athletic Aid (%)

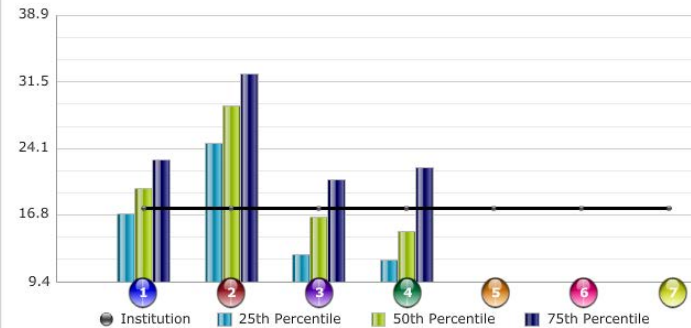
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	19.8	24.3	32.3	41.8
PSAC (FB & 6K Enroll)	19.8	13.8	17.6	26.2
WVIAC (FB % 6K Enroll)	19.8	31.0	41.2	47.6
NE-10 (FB & 6K Enroll)	19.8	31.9	40.4	46.3

7. Coaches Compensation (%)

2014



7. Coaches Compensation (%)

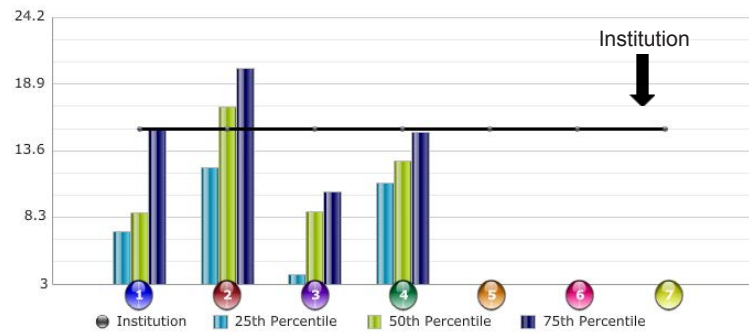
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	17.5	16.9	19.7	22.9
PSAC (FB & 6K Enroll)	17.5	24.8	28.9	32.4
WVIAC (FB % 6K Enroll)	17.5	12.4	16.5	20.7
NE-10 (FB & 6K Enroll)	17.5	11.8	14.9	22.1

8. Administrative Staff Compensation (%)

2014



8. Administrative Staff Compensation (%)

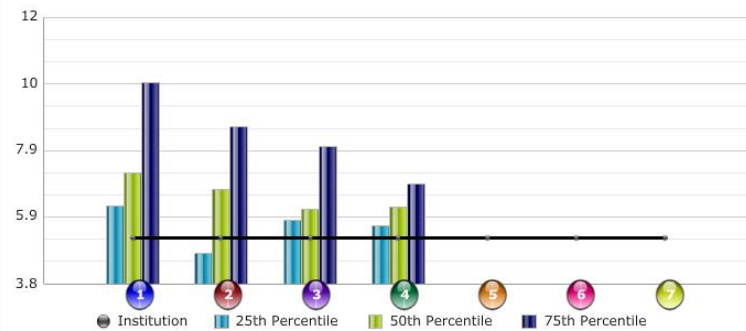
Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	15.4	7.2	8.7	15.3
PSAC (FB & 6K Enroll)	15.4	12.3	17.1	20.2
WVIAC (FB % 6K Enroll)	15.4	3.8	8.8	10.4
NE-10 (FB & 6K Enroll)	15.4	11.0	12.8	15.1

9. Team Travel (%)

2014



9. Team Travel (%)

Current Year

2014

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	5.2	6.2	7.2	10.0
PSAC (FB & 6K Enroll)	5.2	4.7	6.7	8.6
WVIAC (FB % 6K Enroll)	5.2	5.8	6.1	8.1
NE-10 (FB & 6K Enroll)	5.2	5.6	6.2	6.9