
The University of North Carolina Intercollegiate Athletics Report 2013-2014



The University of North Carolina
General Administration

January 2015

Table of Contents

Executive Summary.....	i
Introduction.....	1
Academic Profile of Recruited Freshmen Student-Athletes	2
Exceptions to UNC Minimum Course Requirements and Minimum Admission Re- quirements	2
Table 1: <i>Exceptions to UNC Minimum Course Requirements and Minimum Admission Requirements, 2013-14</i>	3
High School NCAA Core Course GPA, SAT/ACT of Recruited Freshmen Student- Athletes	3
Table 2: <i>Average High School NCAA Core Course GPA & SAT/ACT of Re- cruited Freshmen Student-Athletes, 2013-14</i>	4
Selected Majors of Recruited Student-Athletes.....	5
Student-Athlete Success Indicators.....	5
Graduation Rates for Student-Athletes	5
NCAA Academic Progress Rates for Student-Athletes	6
APR Penalty System	7
APR Updates	8
APRs for 2014-15 Championship Year	10
Table 5: <i>UNC Institutions Subject to NCAA Penalties, 2013-14</i>	10
APRs for 2015-16 Championship Year	10
Table 6: <i>APR: UNC Teams Currently Below 2015-16 Threshold</i>	10
Table 7: <i>APR: Limited-Resource Institutions Currently Below 2015-16 Thresh- old</i>	11
APR Awards for Academic Success	12
Table 8: <i>NCAA Public Recognition Awards, 2013-14</i>	12
Table 9: <i>Academic Progress Rate Summary, 2010-2014</i>	13
Non-Academic NCAA Violations.....	13
Academic Integrity on UNC Campuses.....	15
Academic Integrity Regulations.....	16
Student-Athletes, Academics, and Campus Procedures	16
Table 10: <i>Student-Athlete and Non-Student-Athlete GPA, Spring 2014</i>	17
Academic Integrity Best Practices from Campuses	17
Athletics Financial Transparency Regulations.....	18
Athletics Fundraising and Private Foundations	19
 Appendix A - Policy on Intercollegiate Athletics	20
Appendix B - Financial and Other Reporting for Intercollegiate Athletics	22
Appendix C - Academic Integrity Regulations	26
Appendix D - Definition of Recruited Student-Athletes.....	28
Appendix E - Majors of Student-Athletes.....	29
Appendix F - UNC Campus Graduation and Academic Success Rate Methodologies ..	30
Appendix G - Academic Achievement Reports.....	31
Appendix H - Comparing Graduation Success Measures	47
Appendix I - Non-Academic NCAA Violations	63
Appendix J - Campus Financial Information.....	72

Executive Summary

- A total of **1,192 recruited freshmen student-athletes were enrolled** at UNC institutions in 2013-14
 - 20 (1.7%) received an exception to UNC's Minimum Course Requirements.
 - 54 (4.5%) received an exception to UNC's Minimum Admissions Requirements.
- The Academic Profile of Recruited Freshmen Student-Athletes in Revenue Sports saw **improvements across almost all measures** in 2013-14.
- Student Athletes **major in a variety of disciplines**, the most popular were Business, Parks, Recreation, Leisure & Fitness, and Communications & Journalism.
- **Eight** campuses **performed as well as or better** than the average of their BOG approved peer institutions and **five** campuses **performed as well as or better** than the average of their athletic conference peer institutions in NCAA Academic Metrics (GSR/ASR).
- **Two Division I UNC campuses have teams subject to NCAA penalty** for low APRs: (ASU and UNCC Men's Basketball)
- **Ten UNC campuses and 22 sports received NCAA Public Recognition Awards**, highlighting teams in the top 10 percent of the most recent APR scores.
- **No UNC campuses** had any Level I or Level II violations processed by the NCAA in the 2013-14 academic year and **13 UNC institutions** had Level III violations processed during the same time frame.
- **Increased Academic Integrity standards** across all UNC campuses have led to increased academic monitoring of all students and faculty.
 - New regulations include monitoring of student-athlete enrollment, guidelines on independent study courses taught by faculty, strict grade-changing policies, and clear reporting guidelines to inform boards of trustees, chancellors, and faculty representatives of student-athlete activities on campus.
- New Financial Transparency regulations were adopted in 2014 to monitor athletics budgets and institutional expenditures. Information provided by UNC institutions to the NCAA with regards to budgets and expenditures are provided in this report.

Introduction

The University of North Carolina's (UNC) Board of Governors (BOG) has delegated the responsibility for intercollegiate athletics to campus chancellors under the Code's Delegation of Duty and Authority. This delegation is subject to the requirements and mandates of BOG Policy¹ and the annual BOG report requires disclosure of the academic characteristics and performance of the UNC system's student-athletes. This report follows all reporting standards required by the BOG.²

This report begins with a discussion of the numerous efforts by the UNC BOG and UNC constituent campuses to improve academic integrity across the system. Many of these efforts are focused on increased oversight, reporting, and review of academic and athletic activities.

Additional details on these efforts are included throughout the report and the following key information is included in text and tables to inform policy makers, practitioners, and the public on student-athletes in the UNC system:

- Academic profiles of freshmen student-athletes
- Majors of student-athletes that have attained at least junior status
- NCAA academic success indicators
- Programs receiving NCAA awards or sanctions based on academic performance
- Comparisons of student-athlete and non-student-athlete GPA
- Non-academic violations of NCAA bylaws relevant to student-athletes and prospective student-athletes
- Athletics department financial information as reported to the NCAA
- Athletics fundraising and private foundation activities that support student-athletes and athletic departments

1 See UNC Policy 1100.1 in Appendix A

2 See UNC Policy 1100.1.1 [R] in Appendix B and 700.6.1 [R] in Appendix C

Academic Profile of Recruited Freshmen Student-Athletes³

Exceptions to UNC Minimum Course Requirements and Minimum Admission Requirements

Student-athletes, as all students, are subject to UNC Policy 700.1.1 on the “Minimum Course Requirements for Undergraduate Admission” and UNC 700.1.1.1[R] on the “Regulations on Minimum Undergraduate Admission Requirements and the Admission of Students Requiring Special Consideration.” Special consideration #6 of the regulation states:

“Other applicants who, due to unusual or special circumstances, do not meet all of the minimum high school course unit requirements but who have achieved a superior academic record, as measured by grades, rank in class, admissions tests scores, the rigor of courses taken, or who demonstrate special talents: institutions may waive some of the minimum requirements for applicants in this category upon a finding that such individuals are qualified. The process resulting in an exception must include faculty participation with final authorization for an exception to be made by the chancellor.”

Section 13b of UNC 1100.1 requires each campus to report its “admission policy for student-athletes including the definitions utilized for exceptions to campus-based criteria.” These policies were reported to UNC-GA in early 2013, presented in the 2013 Intercollegiate Athletics Report, and remain on file.

In addition to the minimum course requirements (MCRs), minimum admissions requirements (MARs) are included in UNC Policy 700.1.1 and set standards for minimum GPA, SAT, and ACT scores for admissions consideration at a UNC campus. If students do not meet these minimum requirements, they may be admitted only by receiving a chancellor’s exception.⁴

Table 1 provides the number of exceptions to the MCRs and MARs for all recruited freshmen student-athletes in 2013-14, organized by NCAA Division.

- A total of 1,192 recruited freshmen student-athletes were enrolled at UNC institutions in 2013-14
 - 20 (1.7%) received an MCR exception.
 - 54 (4.5%) received an MAR exception.

³ See Appendix D for the NCAA definition of Recruited Student-Athletes.

⁴ UNC Policy 700.1.1

Table 1: *Exceptions to UNC Minimum Course Requirements and Minimum Admission Requirements, 2013-14*

NCAA Division		Recruited Freshmen Student-Athletes			
		Total	MCR Exceptions	%	MAR Exceptions %
ASU	I	134	***	***	5 3.7%
ECU	I	116	5	4.3%	9 7.8%
NCA&T	I	47	4	8.5%	*** ***
NCCU	I	25	***	***	*** ***
NCSU	I	113	7	6.2%	4 3.5%
UNCA	I	61	0	-	0 -
UNC-CH	I	163	***	***	4 2.5%
UNCC	I	67	0	-	4 6.0%
UNCG	I	75	0	-	4 5.3%
UNCW	I	78	0	-	0 -
WCU	I	82	***	***	6 7.3%
ECSU	II	22	0	-	0 -
FSU	II	14	0	-	*** ***
UNCP	II	135	0	-	*** ***
WSSU	II	60	0	-	12 20.0%
UNC Total		1,192	20	1.7%	54 4.5%

***Campus-level data is left blank to comply with FERPA standards when the responses are three or fewer and/or when the data combined with other information that may be publicly available could result in the information being identifiable because of this small sample size.

High School NCAA Core Course GPA, SAT/ACT of Recruited Freshmen Student-Athletes

A student-athlete who enrolls as an entering freshman without any previous full-time college attendance must meet the NCAA's academic requirements (as certified by the NCAA Eligibility Center and approved by the NCAA Executive Committee) and any applicable institutional and conference regulations. Among these academic measures are SAT/ACT scores and the high school grade point average in NCAA defined high school core courses.⁵

⁵ Average high school NCAA core course GPA is based on 16 core courses for Division I schools and 14 core courses Division II schools. For a list of NCAA core courses, see: http://fs.ncaa.org/Docs/eligibility_center/Quick_Reference_Sheet.pdf

Table 2 presents the academic profile of recruited freshman student-athletes in the three major revenue sports entering in 2013-14, organized by NCAA Division. Following the FERPA privacy protections as interpreted by the NCAA, data are not provided if the number of student-athletes in a cell are three or fewer.

Across all three revenue sports, most of the indicators remained relatively stable. Men's Football showed a slight decrease this year, from 3.00 in 2012-13 to 2.99 this year (the average SAT score increased, however). Men's Basketball saw an increase in their GPA and Women's Basketball saw an increase in their average ACT score.

Table 2: Average High School NCAA Core Course GPA & SAT/ACT of Recruited Freshmen Student-Athletes, 2013-14

NCAA Division	Men's Football		Men's Basketball		Women's Basketball	
	Average HS NCAA Core Course GPA	Average SAT / ACT	Average HS NCAA Core Course GPA	Average SAT / ACT	Average HS NCAA Core Course GPA	Average SAT / ACT
ASU I	3.20	957 / 20	2.86	840 / ***	3.76	1053 / 25
ECU I	2.95	931 / 17	3.00	915 / 21	***	***
NCA&T I	3.02	957 / 20	3.11	924 / 18	3.40	923 / NA
NCCU I	2.99	NA / 18	NA	NA	3.38	NA / 20
NCSU I	3.04	950 / 19	2.61	918 / NA	3.73	940 / NA
UNCA I	NA	NA	3.00	1138 / 26	3.29	970 / 23
UNC-CH I	3.04	1004 / 21	2.97	923 / 15	3.20	885 / 23
UNCC I	2.99	967 / 19	3.35	940 / NA	3.25	858 / 20
UNCG I	NA	NA	3.41	986 / 21	3.52	1022 / NA
UNCW I	NA	NA	***	***	3.37	900 / 18
WCU I	3.22	990 / 19	***	***	***	***
ECSU II	2.88	912 / 19	NA	NA	NA	NA
FSU II	2.76	838 / NA	2.86	870 / NA	***	***
UNCP II	3.22	923 / 21	***	***	3.53	882 / 19
WSSU II	2.60	888 / 17	***	***	***	***
UNC Total	2.99	938 / 19	3.04	939 / 20	3.43	937 / 21

***Campus-level data is left blank to comply with FERPA standards when the responses are three or fewer and/or when the data combined with other information that may be publicly available could result in the information being identifiable because of this small sample size.

NA - no recruited freshmen student-athletes or scores to report

Selected Majors of Recruited Student-Athletes

The selected academic majors of recruited student-athletes vary. Appendix E provides, by campus, the majors of recruited student-athletes from all sports enrolled in Fall 2013 achieving at least junior academic standing. The top three majors make up 42% of all majors - they are:

- Business, management, marketing & related support services (19%)
- Parks, recreation, leisure & fitness studies (12%)
- Communication, journalism and related programs (11%)

Student-Athlete Success Indicators

Graduation Rates for Student-Athletes

There are several indicators commonly used to measure student athlete success, the three reported here are the NCAA's Graduation Success Rate (GSR) for Division I schools, the NCAA's Academic Success Rate (ASR) for Division II schools, and the U.S. Department of Education's federal graduation rate (FGR) for student-athletes. The GSR and ASR figures are typically higher than the FGR rates due to differing methodologies. Detailed definitions for the GSR, ASR, and FGR can be found in Appendix F.

The FGR measures the percentage of first-time, full-time freshmen student-athletes who graduate within six years of enrolling in their original four-year institution. This graduation rate is the same as the traditional six-year graduation rate for all students used by the U.S. Department of Education (IPEDS rates) and reported for all students by UNC-GA annually in the Retention and Graduation report.

The GSR was developed as an alternative measure to the FGR, as the GSR measures scholarship student-athletes but includes student transfers and allows institutions to exclude student-athletes who leave their institutions prior to graduation as long as they would have been academically eligible to compete had they remained (FGRs do not include them). The ASR is very similar to the GSR, but the ASR includes student-athlete graduation data regardless of whether or not they received an athletic scholarship. The GSR, ASR, and FGRs measure the six-year graduation rates of student-athletes and are calculated using a four-year rolling average by combining student cohorts.

Although direct comparisons of campus GSRs, ASRs, and FGRs are complicated due to the differing methodologies, it can be useful to review how UNC campuses compare against their UNC BOG-approved peers and those in their respective athletic conferences.

- When comparing UNC institutions with their BOG-approved peers, eight UNC campuses performed as well as or better than the average GSRs/ASRs of

those peer institutions.

- A comparison of UNC institutions with their athletic conference peers show that five UNC campuses performed as well as or better than the average GSRs/ASRs of those peer institutions.

A full presentation of GSRs, ASRs, and FGRs for all UNC campuses by sport are presented in Appendix G. Overall campus GSRs, ASRs, and FGRs are provided alongside their UNC BOG-approved and athletic conference peers in Appendix H.

NCAA Academic Progress Rates for Student-Athletes

The Academic Progress Rate (APR) is a NCAA Division I metric developed to track academic achievement by academic teams and is used to determine in-season or post-season penalties. The NCAA's APR reports for all UNC Division I campuses can be accessed from the APR database: <http://fs.ncaa.org/Docs/newmedia/public/rates/index5.html>.

The APRs are released each year and indicate any penalties or awards for an institution's sports teams. Due to the nature of the APR reporting cycle, they reflect the scores of the graduating class a year in the past. For instance, the most recent APR information was released in May 2014 and reports on the one and four-year academic progress for the 2012-13 academic year. This information is then used to determine the team's eligibility for the upcoming championship/post-season year, which for this current APR period is the 2014-15 year.

The APR is calculated using a variety of indicators. Each scholarship student-athlete can earn 2 points each academic term (1 point for maintaining academic eligibility and 1 point for returning to the institution in the next semester). Thus, the maximum number of points a student-athlete can earn each year that count toward the team's APR is 4 points (2 per academic term). To calculate the APR, every student-athlete's academic eligibility and retention are tracked and known as:

- "E" points: a student-athlete meets academic eligibility standards for the next academic term.
- "R" points: a student-athlete is enrolled full-time as of the fifth week of class or census date (whichever is earlier) of the next term.

For instance, scholarship student-athletes who perform well in the classroom and are retained earn 2 points toward the team's annual APR. Those who are eligible to return but depart the institution earn 1 point. A student-athlete who does not perform well academically and leaves school earns 0 points towards the team's total. The team's APR is calculated by dividing the total points earned in a year by the total points possible in a year and multiplying by 1,000, so the APR is based on a maximum score of 1,000.

APR Penalty System

Institutions are required to develop an “APR Improvement Plan” for each team that is performing below the APR standard for an extended period of time. The institutions must keep these plans on file for review during the NCAA’s Athletics Certification Review conducted every ten years. Institutions with a team or teams achieving a multi-year APR below the NCAA standard, or institutions with teams requesting a waiver of an APR penalty, must file their APR Improvement Plan for that team(s) with the NCAA National Office. The NCAA requires the plan to have:

- Broad-based participation
- Identification of issues impacting APR
- Specific, measurable goals to address issues
- Steps to achieve the goals
- Timetable for implementation
- Identification of persons responsible for each step
- Single-year target APR goals

The most common APR strategies for improvement cited by the NCAA are:

- Increased academic review of incoming student-athletes
- Specific class attendance policies
- Summer-school bridge programs for incoming student-athletes
- Reviews of special admissions policies and practices
- Establishment of mentor programs to encourage student-athlete retention
- APR education sessions for student-athletes, coaches and campus administrators
- Increased post-eligibility degree completion programming

When teams perform below APR standards, there are three levels of penalties that they are subject to.

- Level One: Limits teams to 16 hours of practice a week over five days, with the lost four hours to be replaced with academic activities. This represents a reduction of four hours and one day per week of practice time.
- Level Two: Includes the Level One penalty, along with a reduction of four hours of practice time out of season that is replaced with academic activities. This level also includes the elimination of non-championship seasons or spring football. Teams without a non-championship season face a reduced number of contests.
- Level Three: Includes all Level One and Two penalties, plus a menu of

potential additional penalties. These may include financial aid reductions, additional practice and contest restrictions, coach-specific penalties (including game and recruiting restrictions), restricted access to practice for incoming students who fall below certain academic standards, restricted NCAA membership, and potential multiyear bans on post-season competition. Teams remain at this level until their APR improves.

Penalties are progressive and cumulative in nature and a team must demonstrate three “clean” years (i.e., without any penalty) in order to avoid progression in the penalty structure described above.

APR Updates

In 2011, the NCAA Division I Board of Directors voted to increase the minimum APR determining post-season eligibility and in-season penalties from 925 to 930 APR.⁶ The implementation of this new standard has occurred in phases, with full adoption beginning in the 2015-16 academic year. In the transitional phase, the four-year APR threshold for post-season eligibility was initially lowered to 900 with a two-year average available for individual athletic programs to use as an alternative measure. The four-year threshold of 930 begins this current championship year (2014-15) and in 2015-16 there will be no additional opportunity to utilize a two-year average APR to avoid penalties: the four-year APR standard will apply to all schools and teams.

Table 3 is adapted from an NCAA article on APRs to help clarify the transitional phase of the APR increase.⁷

Table 3: *APR Benchmarks For Post-Season Eligibility During Transitional Phase*

Championship/Post-Season Year	Multi-Year APR to Avoid Ineligibility for Post-Season	Two Most Recent Years' Average APR to Avoid Ineligibility for Post-Season
2012-13 & 2013-14	Four-year APR of 900 or higher OR ==>	Two most recent years' average at or above 930
2014-15	Four-year APR of 930 or higher OR ==>	Two most recent years' average at or above 940
2015-16 & beyond	Four-year APR of 930 or higher	N/A

⁶ According to the NCAA, a 930 APR predicts about a 50% Graduation Success Rate.

⁷ See <http://www.ncaa.org/about/resources/media-center/news/limited-resource-institutions-allowed-flexible-transition-higher>

When the NCAA approved the increase in the minimum APR in 2011, they added a flexible standard for limited-resource institutions. In creating a flexible APR transition, the NCAA explained that because many institutions have missions to provide educational access to broader ranges of students, additional time would be given to limited-resource institutions to allow these campuses to progress towards the new standard of academic success. The NCAA reviews three measures to identify limited-resource institutions:

1. Per capita Pell Grant dollars received (to assess neediness of student-body)
2. Per capita institutional spending (to assess neediness of institution)
3. Per capita athletics spending (to assess neediness of athletics department)

Institutions that rank in the bottom 15% nationally using these metrics are considered limited-resource institutions.

Two UNC constituent institutions have received the limited-resource institution designation by the NCAA. NCA&T and NCCU are considered limited-resource institutions and their teams and information presented in this report adhere to these alternate standards. The most current APR determines the eligibility for the 2014-15 post-season. Thus for limited-resource institutions to be eligible for this upcoming post-season, they must have a four-year APR of 910 or a two-year average of 940. Table 4 summarizes the APR standards during the transitional phase for limited-resource institutions.

Table 4: APR Benchmarks For Post-Season Eligibility During Transitional Phase for Limited-Resource Institutions

Championship/Post-Season Year	Multi-Year APR to Avoid Ineligibility for Post-Season	Two Most Recent Years' Average APR to Avoid Ineligibility for Post-Season
2012-13 & 2013-14	Four-year APR of 900 or higher OR ==>	Two most recent years' average at or above 930
2014-15	Four-year APR of 910 or higher OR ==>	Two most recent years' average at or above 940
2015-16	Four-year APR of 920 or higher OR ==>	Two most recent years' average at or above 940
2016-17	Four-year APR of 930 or higher	N/A

APRs for 2014-15 Championship Year

The latest APR scores were released by the NCAA in May 2014 and are based on four years of data covering student-athlete cohorts entering in 2009-10, 2010-11, 2011-12, and 2012-13. Table 5 lists the two UNC institutions that received penalties as a result of their 2012-13 APR: Men's Basketball at ASU and UNCC. The UNCC Men's Basketball team, however, is only subject to in-season penalties and is eligible for post-season competition due to their academic improvement.

Table 5: *UNC Institutions Subject to NCAA Penalties, 2013-14*

	Sport	Four-year APR	Penalty Level	Penalty
ASU	Men's Basketball	922	1	In-season: Limited to 5 days and 16 hours of countable activity per week.
UNCC	Men's Basketball*	928	1	In-season: Limited to 16 hours of countable activity per week and other self-imposed restrictions.

*Team is eligible for postseason competition due to the team's demonstrated academic improvement

APRs for 2015-16 Championship Year

When considering future compliance with the APR thresholds, all involved in Division I athletics monitor current performance and future progress. This includes evaluation of academic performance and future APR standards. While the standards for this current championship year includes the possibility of using a two-year APR average of 940 to remain eligible, this option will not be available for the 2015-16 year. Table 6 lists the Division I UNC institutions and teams with a four-year APR score below the 2015-16 APR threshold of 930. With the exception of Men's Basketball at ASU and UNCC, none of the teams listed in Table 5 are currently penalized by the NCAA. Table 6 is provided for informational purposes only to review current four-year APRs that are below the four-year APR threshold of 930 that will become the permanent standard next year.

Table 6: *APR: UNC Teams Currently Below 2015-16 Threshold*

	Sport	Current Four-Year APR
ASU	Men's Basketball ¹	922
UNCC	Men's Basketball ²	928
UNCG	Men's Soccer	920
UNCW	Men's Basketball	922

¹Team is under NCAA penalty

²Team is eligible for postseason competition due to the team's demonstrated academic improvement

Table 7 lists the UNC institutions with teams whose current APRs are below the 2015-16 four-year APR standard (920) for limited-resource institutions. Neither of these schools have any sports that are penalized by the NCAA at this time: this table is only presented as a resource with which to review teams' academic performance that may be at risk of penalties next year due to their current four-year APR scores.

These APRs are only presented to provide a glimpse at the sports that may be at risk of falling below the NCAA APR thresholds. These charts do not indicate NCAA penalties. In all situations, campuses are well aware of their APR standing with the NCAA and the administration and athletics departments at all UNC schools continue to monitor the academic progress of all student-athletes.

It is important to note that with the sports listed below, as with all APR calculations listed in this report, institutions may apply for waivers or adjustments (filters) that may be accepted and applied by the NCAA. The filters that could be used to waive penalties for limited-resource institutions include the institution's mission (including availability of resources), demonstrated academic improvement, and the number of student-athletes on the team. For a detailed description of limited-resource institutions, filters, and examples of NCAA enforcement in this area, please see the NCAA Division I Academic Performance Program Manual.⁸

Table 7: *APR: Limited-Resource Institutions Currently Below 2015-16 Threshold*

	Sport	Current Four-Year APR
NCA&T	Men's Basketball	911
	Men's Cross Country	914
	Football	905
	Men's Track, Indoor	907
	Men's Track, Outdoor	912
NCCU	Men's Golf	917
	Men's Tennis	901
	Men's Track, Indoor	896
	Men's Track, Outdoor	910

8 <http://www.ncaa.org/sites/default/files/2014-15%20APP%20Manual%20with%20Appendices%2009-04-14.pdf>

APR Awards for Academic Success

The NCAA annually recognizes teams that have high APR scores. Table 8 presents the UNC institutions and sport(s) receiving NCAA Public Recognition Awards, which highlight the top 10 percent of teams nationally in each sport based on the most recent APR scores.

Table 8: *NCAA Public Recognition Awards, 2013-14*

ASU	Women's Golf
ECU	Women's Volleyball
NCA&T	Women's Bowling
NCSU	Women's Golf Women's Tennis
UNCA	Men's Tennis Women's Tennis
UNC-CH	Women's Fencing
	Women's Golf
	Women's Gymnastics
	Women's Rowing
	Women's Tennis
UNCC	Women's Volleyball
	Men's Cross Country
	Men's Tennis
UNCG	Women's Tennis
	Men's Cross Country
	Men's Track, Indoor
UNCW	Men's Track, Outdoor
	Baseball
WCU	Women's Tennis
	Men's Basketball

Table 9 is a summary of the total number of UNC institutions and sports receiving penalties and the number of institutions and sports receiving Academic Public Recognition Awards over the last five years.

Table 9: *Academic Progress Rate Summary, 2010-2014*

		Teams Subject to NCAA Penalties	Academic Public Recognition Awards
2010	# of UNC institutions	1	11
	# of sports	1	29
2011	# of UNC institutions	3	10
	# of sports	3	26
2012	# of UNC institutions	3	7
	# of sports	5	23
2013	# of UNC institutions	1	8
	# of sports	2	22
2014	# of UNC institutions	2	10
	# of sports	2	22

Non-Academic NCAA Violations

Along with monitoring the academic work of student-athletes, the NCAA strictly monitors breaches of conduct that “seriously undermine or threaten the integrity of the NCAA Collegiate Model...” (NCAA, 2013). There are four levels of violations, ranging from severe (Level I, e.g. substantial impermissible benefits) to incidental (Level IV, e.g. inadvertent, isolated infractions). Levels I and II are shared with the public by the NCAA while Level III violations are heavily redacted and only shared upon request. Level IV violations are reported by campuses to their respective athletics conferences.

Levels I and II violations are made available to the public via the NCAA legislative database for major infractions.⁹ For the 2013-14 academic year, the NCAA did not process any Level I or Level II violations at UNC institutions. Appendix I lists the Level III infractions committed by UNC institutions processed by the NCAA in the 2013-14 academic year.¹⁰

Thirteen of the 15 UNC institutions with student-athletes had Level III violations processed by the NCAA during the 2013-14 academic year. Summaries of the violations and rulings were provided by the NCAA to UNC-GA without identification per NCAA disclosure rules.

The vast majority of the Level III violations included in this report were discovered by campus compliance officials or athletics department staff during the regular performance of their compliance duties and were self-reported to the NCAA. While most

⁹ <https://web1.ncaa.org/LSDBi/exec/miSearch>

¹⁰ These violations may have occurred in different academic years but were processed and closed by the NCAA during the 2013-14 academic year.

Level III violations are discovered by campuses, NCAA may staff receive information regarding potential Level III violations and they then share that information with institutions and ask for a review. Additionally, if the NCAA is conducting an investigation into potential Level I or Level II infractions and discover Level III violations, the NCAA will work with the campus to properly address those issues.

The range in number of violations at UNC campuses (from 0 to 31) does not necessarily reflect systemic problems in athletics departments with larger numbers of violations. Some UNC campuses simply have a larger number of student-athletes, athletics teams, and compliance staff, which increases the possibility of violations and the identification of those violations. Conversely, too few self-reported violations may be attributed to a number of factors, including a smaller number of sports teams or fewer compliance staff.

For the 2013-14 academic year, most UNC campuses were below the NCAA annual average for violations. A summary of the key findings for 2013-14 is included below.

- Number of Level I violations = 0
- Number of Level II violations = 0
- Number of Level III violations = 132
 - UNC Division I average for Level III violations = (ranging from 0 to 31)
 - » Six UNC campuses were below the Division I average (11) for Level III violations.
 - UNC Division II average for Level III violations = (ranging from 0 to 7)
 - » Three UNC campuses were below the Division II average (4) for Level III violations.

Academic Integrity on UNC Campuses

Over the past few years, many campuses have been proactive in strengthening connections between academics and athletics. Numerous innovative and practical policies are being undertaken on UNC campuses that stem from campus initiatives, the 2011 UNC Task Force Report on Athletics and Academics, and newly implemented Academic Integrity Guidelines. A few of these best practices are included below.

- The regular review and evaluation of all aspects of performance of department chairs.
- Consistent and rigorous review of tenured faculty.
- Clear rules designating the individuals authorized to submit a course grade or grade change and accompanying auditing procedures to ensure compliance.
- The establishment of campus rules on the number of undergraduate independent studies a faculty member may teach per term, with processes to assure compliance with these rules.
- The implementation of Course-Clustering Analysis of Student-Athletes to monitor and evaluate the academic performance of student athletes, which include GPA comparisons within and across course sections and student-athlete transcript review.
- All campuses now review, annually, the course grade-point averages calculated for student-athletes and other student subgroups versus nonstudent-athletes and other identified subgroups.
- All campuses report annually on the academic profile and progress of their student athletes to their Board of Trustees and to the Board of Governors.
- All chancellors are now asked to annually certify in writing that they are in compliance with all system-wide policies and regulations related to student-athletes.
- The office responsible for athletics compliance activities reports to the chancellor or the chancellor's non-athletics department designee.
- Student-athlete advising is housed in the departments of Academic Affairs at each campus.

Academic integrity among all UNC students is a hallmark of the University and every effort is being undertaken to foster a culture of compliance, ethics, and integrity throughout the system.

Academic Integrity Regulations

As part of UNC's ongoing efforts to monitor and protect the integrity of its curriculum and academic records, each campus was required to develop practices and procedures to implement the Academic Integrity Regulations adopted by UNC-GA in April 2013.¹¹ These regulations follow the recommendations in the 2011 Report of the Task Force on Athletics and Academics and stem from extensive discussions among campus stakeholders and incorporate recommendations from the UNC-Chapel Hill Report of the Independent Study Task Force, the Report of the Special Subcommittee of the Faculty Council, the Board of Governors Academic Review Panel, and several campus policies addressing monitoring of academics and student-athletes.

Many campuses were proactive in their monitoring of academics, developing policies well in advance of the adoption of UNC Policy 700.6.1[R] in 2013. This is the first full year of the implementation and data collection related to the regulations and guidelines. The information required by the regulations are divided into four functional areas:

1. Registrar and Student Records Best Practices
2. Evaluating the Academic Performance of Student-Athletes and Other Student Subgroups
3. Review and Approval of Nonstandard Course and Course Sections
4. Supervision and Evaluation of Faculty and Faculty Administrators

Student-Athletes, Academics, and Campus Procedures

UNC-GA worked closely with campus stakeholders to develop guidelines aimed at assisting the implementation of these new regulations and reporting requirements. Much of the new regulations have already been put into place on the campuses and they are being utilized to ensure that student records are maintained properly, that individualized courses conform to basic guidelines, and that faculty members are not teaching excessive numbers of independent study courses. These policies are monitored by the campus and any irregularities are investigated by the campus.

The Academic Integrity Policy requires that campuses conduct course clustering and transcript review analyses and guidelines have been established to assist campuses with this effort. Additionally, each campus was required to compare the overall student-athlete GPA with the overall non-student-athlete GPA. Table 10 presents the results for this analysis for the Spring 2014 term.

¹¹ See UNC Policies 700.6.1 [R] and 700.6.1.1 [G]

Table 10: *Student-Athlete and Non-Student-Athlete GPA, Spring 2014*

	Student-Athlete GPA (Spring 2014)	Non-Student-Athlete GPA (Spring 2014)	Difference (SA minus Non-SA)
ASU	3.04	3.09	(0.05)
ECU	2.95	2.92	0.03
ECSU	2.56	2.82	(0.26)
FSU	2.67	2.89	(0.22)
NCA&T	2.77	2.77	0.00
NCCU	3.04	2.91	0.13
NCSU	2.92	3.10	(0.18)
UNCA	3.04	3.03	0.01
UNC-CH	2.95	3.21	(0.26)
UNCC	3.04	2.96	0.08
UNCG	3.00	2.95	0.05
UNCP	2.80	2.98	(0.18)
UNCW	3.21	3.12	0.09
WCU	3.00	3.08	(0.08)
WSSU	2.78	2.99	(0.21)

NOTE: while some campuses have student-athletes that are graduate students, those students were excluded from this analysis since their numbers are relatively small.

Academic Integrity Best Practices from Campuses

Along with UNC policy changes that have strengthened the links between academics and athletics, a number of campuses have implemented additional reforms. As a part of this year's data collection, UNC-GA asked campuses to submit examples of effective examples of increased academic integrity. A few of those examples include:

- More stringent student-athlete course clustering thresholds than mandated by UNC Guidelines.
- Student-athlete academic orientation programs aimed at better integrating new student-athletes into the campus culture and emphasizing academic policies and practices.
- Strict enforcement of attendance policies in classes and study halls, with penalties for unexcused absences that include loss of participation in practice and competition.
- Formation of campus-wide advisory groups to monitor intercollegiate athletics policies and performance.

- Eligibility summits convened to review the progress and standing of each student-athlete.
- Including faculty in the monitoring and support of student-athletes through committees, advisory roles, and strengthened relationships with campus departments of athletics.

Athletics Financial Transparency Regulations

In the fall of 2013, President Ross established the Athletics Financial Transparency Working Group to review the financial reporting practices and accountability measures employed by UNC and its constituent campuses. This effort was focused on evaluating and improving the financial operations of intercollegiate athletics programs. There were four specific charges given to the group by President Ross:

1. Review the funding and financial operations of athletics activities.
2. Review the financial reporting mechanisms to the Chancellor, Board of Trustees, the President, and the Board of Governors.
3. Identify the financial information to be reported to the Chancellor, Board of Trustees, the President, and the Board of Governors.
4. Recommend policies and regulations that will support compliance, increase transparency, and enhance executive authority and control.

The Working Group issued their report in March 2014 and new regulations governing the financial and other reporting for intercollegiate athletics were adopted in June 2014. The full language of UNC Policy 1100.1.1[R] is found in Appendix B. These additional requirements ensure that all UNC chancellors, boards of trustees, the president, and Board of Governors will receive the necessary information to monitor athletics budgets and institutional expenditures, while considering the balance between athletics and academics at each constituent university.

Key items identified by the Working Group and included in UNC Policy 1100.1.1[R] are the institutional financial indicators presented on the NCAA Financial Dashboard. This dashboard is an online tool developed for campus leaders that allow institutions to evaluate their academic and financial data and, if desired, select different comparison groups. One summary page on this dashboard is the “Presidential View,” which contains eight key indicators of particular importance as determined by the NCAA’s Financial Reporting Advisory Committee. These data, along with additional elements required in the new regulation, are available to view by campus in Appendix J.

Athletics Fundraising and Private Foundations

The UNC campuses that have established private foundations (or “booster clubs”) for the purpose of providing resources to enrich various programs of the constituent institutions are:

- East Carolina University
- Fayetteville State University
- North Carolina A & T State University
- North Carolina Central University
- NC State University
- UNC-Chapel Hill
- UNC Charlotte
- UNC Greensboro
- UNC Wilmington

These private organizations are subject to UNC Policy 600.2.5 which requires an annual independent audit be performed and reported to the institution’s Board of Trustees and that a copy be provided to the President to be reviewed by UNC-GA staff. In addition to UNC Policy 600.2.5, booster club organizations have increased reporting requirements under UNC Regulation 1100.1.1[R].

As part of this year’s reporting requirements, all UNC campuses with booster club organizations provided copies of their most recent financial information and external audit (as submitted to their Boards of Trustees). Additionally, campuses provided their booster clubs’ official operating procedures. For those campuses that are working on developing these operating procedures - the deadline for adoption is December 31, 2014 - those operating procedures will be provided in the next reporting cycle (Fall 2015).

Appendix A - Policy on Intercollegiate Athletics

The UNC Policy Manual

1100.1

Adopted 10/11/85

Revised 05/09/03

1. The Board of Governors has delegated the responsibility for intercollegiate athletics to the chancellors under the Code's Delegation of Duty and Authority. That delegation is subject to the requirements and mandates in this policy.
2. The chancellors shall ensure that all athletes admitted to the institution are capable of progressive academic success and graduation within six years.
3. The chancellors shall ensure that the policies for admission of student-athletes are reviewed by appropriate members or bodies of the faculty and that any recommendations or advice from those members or bodies are received and considered.
4. The chancellors shall ensure that exceptions or waivers for the admission of student-athletes are reviewed by appropriate members or bodies of the faculty and that any recommendations concerning these applicants are received and considered by the chancellors in a timely manner.
5. The chancellors shall ensure that student-athletes follow a coherent course of study that is designed to accomplish reasonable progress toward a baccalaureate degree.
6. Chancellors shall ensure that the tutorial and remedial programs for student-athletes will be administered by appropriate academic offices in cooperation with athletic department officials.
7. The chancellors shall ensure that athletes who are not making satisfactory academic progress are not allowed to continue as team players.
8. The chancellors shall ensure that a mandatory drug-testing program for student-athletes is implemented and monitored.
9. The chancellors shall ensure that formal awareness programs on the dangers of gambling in athletics are implemented.
10. The chancellors shall ensure that the institutions conform with NCAA standards.
11. The chancellors shall ensure that all foundations, clubs, and associations established primarily to raise money on behalf of constituent institutions are audited annually and

that those audits are reviewed by the institutional Boards of Trustees and are forwarded to the President.

12. The chancellors shall ensure that the position of director of athletics is separate and distinct from the position of a coach of any sport.
13. The chancellors shall submit an annual report to the Board of Trustees of the constituent institutions with a copy to the President, who will report to the Board of Governors.
14. The annual report shall be designed according to criteria and format defined by the Office of the President and shall include the following elements:
 - a. organization and philosophy of athletics programs;
 - b. the admission policy for student-athletes including the definitions utilized for exceptions to campus-based criteria;
 - c. student-athlete exceptions to the minimum course requirements set by the Board of Governors and defined in Policy 700.1.1 and Regulation 700.1.1.1[R];
 - d. the student-athlete profiles for admitted student-athletes including SAT/ACT scores, high school grade point averages and NCAA classifications;
 - e. information about the majors or programs of study chosen by student-athletes;
 - f. academic progression information for student-athletes and six-year graduation rates; and
 - g. information about “booster” club organizations and procedures.
15. The chancellors shall report to the Board of Trustees the student-athlete exceptions to the institution’s undergraduate admissions criteria.
16. The chancellors shall ensure that the annual report is forwarded to appropriate members or bodies of the faculty and that any response from such members or bodies is received and considered by the chancellors.

Appendix B - Financial and Other Reporting for Intercollegiate Athletics

The UNC Policy Manual

1100.1.1[R]

Adopted 06/25/14

I. Purpose

Consistent with the University of North Carolina's commitment to ensuring integrity and transparency in its financial and other operations, this regulation establishes financial and other reporting requirements for the intercollegiate athletics programs of the constituent institutions. These requirements ensure that the chancellors, the boards of trustees, the president, and the Board of Governors receive and review the information needed to understand the sources that contribute to the athletics budget, monitor institutional expenditures, and objectively consider the balance between athletics and the academic mission of each constituent institution within the University.

II. Athletically Related Financial Reporting Requirements

A. Reports to the Chancellor

1. Reports to the U.S. Department of Education and the National Collegiate Athletic Association. The chancellor of each constituent institution with an intercollegiate athletics program shall review and approve the athletically related financial information required by and reported to the National Collegiate Athletic Association ("NCAA"), the U.S. Department of Education, and the Board of Governors through applicable University policy and regulations including, but not limited to, the financial information contained in the constituent institution's Equity in Athletics Disclosure Act ("EADA") Report and in its NCAA Operating and Capital Financial Data Report.
2. Review of Financial Indicators. The chancellor of each constituent institution with an intercollegiate athletics program shall annually receive and review the most recent year's data and five-year trend data for the financial indicators contained in the NCAA Dashboard "Presidential View" for the constituent institution's NCAA division.
 - a. The financial indicators reviewed for Division I institutions must include, at a minimum, the following:
 - (1) NCAA Academic Progress Rate;
 - (2) Generated Revenues/Total Athletics Revenue (%);
 - (3) Net Athletics Revenues (\$);

- (4) Total Athletics Expenditures (\$);
- (5) Salaries and Benefits (%) (as a share of Total Athletics Expenditures);
- (6) Athletics Expenditures/Student-Athlete (\$);
- (7) Athletics Expenditures/Institutional Expenditures (%); and
- (8) Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%).

b. The financial indicators reviewed for Division II institutions must include, at a minimum, the following:

- (1) Student Fees Revenue/Total Athletics Revenue (%);The UNC Policy Manual
- (2) Total Athletics Revenue (\$);
- (3) Athletic Student Aid/Total Athletics Expenses (%);
- (4) Coaches Compensation/Total Athletics Expenses (%);
- (5) Administrative Staff Compensation/Total Athletics Expenses (%);
- (6) Team Travel Expenses/Total Athletics Expenses (%); and
- (7) Average Academic Success Rates.

3. Review and Approval of Annual Intercollegiate Athletics Budget. The chancellor of each constituent institution with an intercollegiate athletics program shall review and approve the annual institutional budget for intercollegiate athletics, including:

- a. Major sources of revenue and expenses;
- b. Athletically related student fees data, including the institution's current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics; and
- c. Any relevant financial reports pertaining to the operation of the institution's intercollegiate athletics program.

4. Chancellor's Role in the Annual Report. The chancellor shall ensure that the annual report required by Policy 1100.1 incorporates the information included in this regulation, including the indicators from the NCAA Dashboard "Presidential View" and the athletically related student fees data. The chancellor shall also ensure that the report is forwarded to appropriate members or bodies of the faculty and that any response from such members or bodies is received and considered by the chancellor.

B. Reports to the Boards of Trustees

- 1. The board of trustees of each institution, through the chancellor, must annually receive and review the financial indicators contained in the NCAA Dash-

board “Presidential View” for the institution as described in Section II.A.2., above. This “Presidential View” data should be reported on an annual basis and shall include the most recent year’s data as well as five-year trend data.

2. The board of trustees shall also receive and review the annual institutional budget for intercollegiate athletics, including major sources of revenue and expenses. This budget report shall include, at a minimum:
 - a. Major sources of revenue and expenses;
 - b. Athletically related student fees data, including the institution’s current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics; and
 - c. Any relevant financial reports pertaining to the operation of the institution’s intercollegiate athletics program.

C. Reports to the President and the Board of Governors

1. The president and, through the president, the Board of Governors shall annually receive and review the financial indicators contained in the NCAA Dashboard “Presidential View” for each institution as described in Section II.A.2., following review by the chancellor and the board of trustees. This information shall be provided by each institution as part of its annual report described in Policy 1100.1.
2. The president and Board of Governors shall also receive and review the athletically related student fees data for each institution, including each institution’s current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics.

III. Other Athletically Related Reporting Requirements

- A. Additional Information to be Included in the Annual Report Section 13 of Policy 1100.1 requires that chancellors submit an annual report to the board of trustees of the constituent institutions with a copy to the president, who will provide an appropriate summary to the Board of Governors. The annual report from the constituent institutions shall be designed according to criteria and format defined by the president and must include all the elements listed in the policy and the elements listed in this regulation, including the following elements:

1. As part of the discussion of the organization and philosophy of athletics programs (Section 13.a.), the chancellor shall include:
 - a. An explanation of the institution’s reporting structure for athletics compli-

- ance and whether and to whom the athletics compliance director reports outside of the department of athletics;
 - b. Any especially effective practices the institution has adopted that reinforce the integral connection between academics and athletics;
 - c. The indicators from the NCAA Dashboard “Presidential View” as described in this regulation; and
 - d. Athletically related student fees data, including the institution’s current athletics student fee and the percentage of student fee revenue as a share of total operating revenue for athletics.
2. As part of the information about the admission policy for student-athletes including the definitions utilized for exceptions to campus-based criteria (Section 13.b.), the chancellor shall include:
 - a. Any recruited student-athlete exceptions to the Board of Governors’ minimum admissions requirements, listed by sport.
 3. As part of the provision of academic progression information for student-athletes (Section 13.f.), the chancellor shall include:
 - a. Information related to academic integrity and academic success measures such as the APR and six-year graduation rates;
 - b. A summary of student-athlete GPA comparison information as set out in Policy 700.6.1[R].
 - c. c. Course-clustering information as set out in 700.6.1.1[G].
 4. As part of the information about “booster” club organizations (Section 13.g.), the chancellor shall include:
 - a. Information related to any associated entity that supports its intercollegiate athletics program, including financial information, operating procedures, and annual audit reviews.
 5. The institution’s financial indicators contained in the NCAA Dashboard “Presidential View” as described in Section II.A.2., of this regulation, following review by the chancellor and the board of trustees.

IV. Effective Date

These review and reporting requirements shall take effect with and be incorporated in the annual reports due in 2014.

Appendix C - Academic Integrity Regulations

The UNC Policy Manual

700.6.1[R]

Adopted 04/25/13

The following set of required procedures will enhance the ability of each UNC campus to monitor and protect the integrity of its curriculum, student evaluation, and academic records. In addition, the appropriate review, evaluation, and supervision of University staff, including academic department chairs and other faculty administrators, will promote an enhanced culture of academic integrity. These procedures are to be implemented in addition to and in concert with the recommendations included in the 2011 Report of the Task Force on Athletics and Academics, the implementation of which President Ross has already required. These supplemental procedures stem from extensive discussions among campus stakeholders and incorporate concepts discussed in the UNC-Chapel Hill Report of the Independent Study Task Force, the Report of the Special Subcommittee of the Faculty Council, and specific campus policies addressing monitoring of academics and student-athletes, as well as the report of the Board of Governors Academic Review Panel.

The procedures below are grouped by functional area, and each has a corresponding implementation date.

1. Registrar and Student Records Best Practices

- a. All campuses will have clear rules designating individuals (by position occupied) authorized to submit a course grade or grade change, and the circumstances under which such changes may be made. (September 2013)
- b. All campuses will have audit procedures for verifying that only an authorized person submitted grades or grade changes to the student information system. (September 2013)
- c. All campuses will maintain an electronic record of grade-related approvals and changes to the student information system. (December 2014)
- d. All campuses will have course numbering and reporting conventions that utilize separate section numbers to identify independent study courses taught by individual faculty members. (May 2014)

2. Evaluating the Academic Performance of Student-Athletes and Other Student Subgroups

- a. Using results from the 2013 Board of Governors' Intercollegiate Athletics

Report, General Administration will work with campuses to develop a common threshold or definition of clustering by student-athletes or other student subgroups that will trigger an automatic review of flagged courses to determine whether there were any irregularities in the reasons clustering occurred. (December 2013)

- b. On an annual basis, all campuses will review the course grade-point averages calculated for student-athletes and other student subgroups versus nonstudent-athletes and other identified subgroups. A summary of student-athlete comparisons will be included in the required Board of Governors' Intercollegiate Athletics Report, beginning in 2014.
- c. All campuses will have procedures for notifying academic advisors and Academic Support Program staff of any changes made to the course grades of student-athletes and/or to their course schedules after the designated two-week drop/add period. (December 2013)

3. Review and Approval of Nonstandard Courses and Course Sections

- a. All campuses will have processes and policies to ensure that all forms of individualized instruction conform to the basic guidelines pertaining to other undergraduate courses, including but not limited to a syllabus or learning contract specifying expected student learning outcomes, number of hours of expected work, grading information, and scheduled meeting times with the faculty member. (September 2013)

4. Supervision and Evaluation of Faculty and Faculty Administrators

- a. All campuses will have guidelines on the number of undergraduate independent studies a faculty member may teach per term. If campuses choose to enumerate a limited number of circumstances under which exceptions to these limits may be approved, guidelines must enumerate the required individuals (by position) who must grant approval. (September 2013)
- b. All campuses will have criteria and processes to ensure the regular review and evaluation of all aspects of performance of department chairs. (September 2013)

Appendix D - Definition of Recruited Student-Athletes

Data elements in the report define student-athletes as individuals who were “recruited” based on NCAA Bylaw 13.02.12.1, which defines a recruited prospective student-athlete as follows:

“Actions by staff members or athletics representatives that cause a prospective student-athlete to become a recruited prospective student-athlete at that institution are:

- a. Providing the prospective student-athlete with an official visit;
- b. Having an arranged, in-person, off-campus encounter with the prospective student-athlete or the prospective student-athlete’s parents, relatives or legal guardians;
- c. Initiating or arranging a telephone contact with the prospective student-athlete, the prospective student-athlete’s relatives or legal guardians on more than one occasion for the purpose of recruitment; or
- d. Issuing a National Letter of Intent or the institution’s written offer of athletically related financial aid to the prospective student-athlete. Issuing a written offer of athletically related financial aid to a prospective student-athlete to attend a summer session prior to full-time enrollment does not cause the prospective student-athlete to become recruited.”

A recruited student-athlete may or may not receive an athletic scholarship. Student-athletes who are “walk-ons” and are not defined as “recruited” under NCAA Bylaw 13.02.12.1 are not included in the data presented in this report.

Appendix E - Majors of Student-Athletes

Majors of Student-Athletes who have achieved at least Junior status

	ASU	ECU	ECSU	FSU	NCA&T	NCCU	NCSU	UNCA	UNC-CH	UNCC	UNCG	UNCP	UNCW	WCU	WSSU	TOTAL
Business, management, marketing, and related support services	29	43	4	15	7	19	24	16	26	25	21	28	47	44	25	373
Parks, recreation, leisure and fitness studies	22	31			12	13	61		45	8	13		13	9	1	228
Communication, journalism and related programs	29	35	2	5	5	2	15	2	48	7	12	15	15	5	10	207
Education	15	17	10	7	3	1	4		2	1	4	71	7	17	11	170
Health professions and related programs	32	16		2	3	6		18		4	5	3	42	23	14	168
Homeland security, law enforcement, firefighting and related protective services	16	12	2	11	7	10				21			8	13	9	109
Social sciences	6	4		6	5	2	12	6	19	15	10	5	3	5	4	102
Biological and biomedical sciences	2	2		2	1	1	19	5	3	2	3	9	21	9	7	86
Psychology	7	3		4	5	12	4	3	2	9	5	4	9	10	4	81
Liberal arts and sciences, general studies and humanities			3	7	18			2				19	4			53
History		2				2	6	6	7	4		2	1	15		45
Undecided				1		2	10	2	16	8			1	3		43
Engineering		3			6		24	2		5						40
Multi/interdisciplinary studies		1					10		1						22	34
Computer and information sciences and support services		4			2	1	3	2	2	2	1	5	1		6	29
Physical sciences	8			2			2	6		3	1	3		1		26
Public administration and social service professions	1	4		1	4		2		1	1	1		2	7		24
Visual and performing arts	4	1			4		2	2	1	2		4		2		22
English language and literature / letters	1	2	1		1	3	3	1	2	2	1		1			18
Area, ethnic, cultural, gender, and group studies	2						2		7	1	1					13
Family and consumer sciences / human sciences	2	5			1	2					3					13
Mathematics and statistics	1						1			2	1		5		3	13
Engineering technologies and engineering-related fields					1		1			2				5		9
Agriculture, agriculture operations, and related sciences					3		5									8
Architecture and related services	1	1					3								2	7
Philosophy and religious studies		1					3						1	2		7
Foreign languages, literatures, and linguistics							1		1			1		2		5
Natural resources and conservation								4						1		5
Transportation and materials moving		1														1
Science technologies / technicians																0
TOTAL	178	188	22	63	88	76	217	77	183	124	82	169	181	173	118	1,939

Appendix F - UNC Campus Graduation and Academic Success Rate Methodologies

The calculations of the Graduation Success Rate (GSR), Academic Success Rate (ASR), and the Federal Graduation Rate (FGR) are different. The core elements of each methodology are:

GSR/ASR Methodologies

- The GSR measures graduation rates at Division I institutions and includes students transferring into the institutions. The GSR also allows institutions to exclude student-athletes who leave their institutions prior to graduation as long as they would have been academically eligible to compete had they remained.
 - Includes only scholarship student-athletes.
- The ASR is the parallel Division II measure and differs from the GSR by including freshmen athletes who did not receive athletics financial aid.
- The GSR adds to the first-time freshmen, those students who entered mid-year, as well as student-athletes who transferred into an institution; excludes students from the entering cohort who are considered “allowable exclusions” (e.g. mortality, permanent disability, those who depart to join the armed forces, foreign services, or attend church missions) and those who would have been academically eligible to compete had they returned to the institution.
- Includes both Fall and Spring semesters.
- Provides a four-year cohort rolling average on the six-year graduation rate.
- Both GSR and ASR produce rates by sport.

FGR Methodology

- Includes only first-time full-time freshmen enrolled in Fall semester.
- Includes scholarship student-athletes.
- Does not include transfers in or transfers out.
- Provides the most recent cohort and a four-year cohort rolling average.
- By sport defined as football, men’s basketball, women’s basketball, baseball, men’s cross country/track, men’s cross country/track, men’s other, women’s other.
- By gender and race.

The GSR, ASR, and FGR data for UNC campuses were collected from: <http://www.ncaa.org/about/resources/research>.

Appendix G - Academic Achievement Reports

UNC Graduation/Academic Success Rate (GSR/ASR)
Reports by Campus

Graduation Success Rate Report

2004 - 2007 Cohorts: Appalachian State University

Men's Sports

Sport	GSR	Fed Rate
Baseball	73	52
Basketball	71	67
CC/Track	84	75
Fencing	-	-
Football	79	69
Golf	83	57
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	93	50
Swimming	-	-
Tennis	100	33
Volleyball	-	-
Water Polo	-	-
Wrestling	67	48
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	89	35
Bowling	-	-
CC/Track	88	84
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	100	93
Golf	100	71
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	71	57
Softball	94	69
Swimming	-	-
Tennis	88	86
Volleyball	86	42
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: East Carolina University

Men's Sports

Sport

Baseball
Basketball
CC/Track
Fencing
Football
Golf
Gymnastics
Ice Hockey
Lacrosse
Mixed Rifle
Skiing
Soccer
Swimming
Tennis
Volleyball
Water Polo
Wrestling
Men's Non-NCAA Sponsor. Sports

GSR

Fed Rate

79
70
60
-
70
75
-
-
-
-
-
-
30
58
75
-
-
-
-

Women's Sports

Sport

Basketball
Bowling
CC/Track
Crew/Rowing
Fencing
Field Hockey
Golf
Gymnastics
W. Ice Hockey
Lacrosse
Skiing
Soccer
Softball
Swimming
Tennis
Volleyball
Water Polo
Women's Non-NCAA Sponsor. Sports

GSR

Fed Rate

69
-
77
-
-
-
100
-
-
-
-
89
100
96
100
100
-
-
-

Academic Success Rate Report

2004 - 2007 Cohorts: Elizabeth City State University

Men's Sports			Women's Sports		
Sport	ASR	Fed Rate	Sport	ASR	Fed Rate
Baseball	81	57	Basketball	75	67
Basketball	61	50	Bowling	100	67
CC/Track	75	0	CC/Track	-	-
Fencing	-	-	Crew/Rowing	-	-
Football	54	47	Fencing	-	-
Golf	75	100	Field Hockey	-	-
Gymnastics	-	-	Golf	-	-
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	-	-	Soccer	-	-
Swimming	-	-	Softball	79	86
Tennis	-	-	Swimming	-	-
Volleyball	-	-	Tennis	90	80
Water Polo	-	-	Volleyball	71	71
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Academic Success Rate Report

2004 - 2007 Cohorts: Fayetteville State University

Men's Sports			Women's Sports		
Sport	ASR	Fed Rate	Sport	ASR	Fed Rate
Baseball	-	-	Basketball	61	67
Basketball	44	25	Bowling	60	50
CC/Track	75	-	CC/Track	83	100
Fencing	-	-	Crew/Rowing	-	-
Football	57	41	Fencing	-	-
Golf	80	50	Field Hockey	-	-
Gymnastics	-	-	Golf	-	-
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	-	-	Soccer	-	-
Swimming	-	-	Softball	36	50
Tennis	-	-	Swimming	-	-
Volleyball	-	-	Tennis	100	100
Water Polo	-	-	Volleyball	65	67
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: North Carolina A&T State University

Men's Sports

Sport	GSR	Fed Rate
Baseball	55	47
Basketball	38	33
CC/Track	63	33
Fencing	-	-
Football	38	40
Golf	-	-
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	-	-
Swimming	-	-
Tennis	-	50
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	75	63
Bowling	40	33
CC/Track	75	75
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	-	-
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	-	-
Softball	73	67
Swimming	71	63
Tennis	100	100
Volleyball	100	89
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: North Carolina Central University

Men's Sports

Sport	GSR	Fed Rate
Baseball	100	75
Basketball	53	38
CC/Track	57	44
Fencing	-	-
Football	50	41
Golf	100	50
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	-	-
Swimming	-	-
Tennis	50	0
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	73	43
Bowling	-	0
CC/Track	77	57
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	-	-
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	-	-
Softball	83	64
Swimming	-	-
Tennis	80	100
Volleyball	91	86
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: North Carolina State University

Men's Sports

Sport	GSR	Fed Rate
Baseball	83	41
Basketball	80	54
CC/Track	92	73
Fencing	-	-
Football	65	58
Golf	100	75
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	100	100
Skiing	-	-
Soccer	79	67
Swimming	91	88
Tennis	50	44
Volleyball	-	-
Water Polo	-	-
Wrestling	75	60
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	79	71
Bowling	-	-
CC/Track	86	58
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	100	55
Gymnastics	100	83
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	85	62
Softball	93	77
Swimming	91	83
Tennis	75	50
Volleyball	82	47
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: University of North Carolina Asheville

Men's Sports

Sport

Baseball
Basketball
CC/Track
Fencing
Football
Golf
Gymnastics
Ice Hockey
Lacrosse
Mixed Rifle
Skiing
Soccer
Swimming
Tennis
Volleyball
Water Polo
Wrestling
Men's Non-NCAA Sponsor. Sports

GSR Fed Rate

90 46
71 56
77 67
- -
- -
- -
- -
- -
- -
- -
- -
88 73
- -
33 75
- -
- -
- -
- -
-

Women's Sports

Sport

Basketball
Bowling
CC/Track
Crew/Rowing
Fencing
Field Hockey
Golf
Gymnastics
W. Ice Hockey
Lacrosse
Skiing
Soccer
Softball
Swimming
Tennis
Volleyball
Water Polo
Women's Non-NCAA Sponsor. Sports

GSR Fed Rate

69 57
- -
56 50
- -
- -
- -
- -
- -
- -
- -
- -
94 80
- -
- -
75 75
91 69
- -
-

Graduation Success Rate Report

2004 - 2007 Cohorts: University of North Carolina, Chapel Hill

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	88	34	Basketball	69	64
Basketball	88	54	Bowling	-	-
CC/Track	95	76	CC/Track	92	79
Fencing	100	-	Crew/Rowing	100	88
Football	69	56	Fencing	100	-
Golf	89	89	Field Hockey	100	86
Gymnastics	-	-	Golf	100	100
Ice Hockey	-	-	Gymnastics	100	91
Lacrosse	91	83	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	96	92
Skiing	-	-	Skiing	-	-
Soccer	61	47	Soccer	79	78
Swimming	95	95	Softball	82	74
Tennis	100	86	Swimming	100	100
Volleyball	-	-	Tennis	100	86
Water Polo	-	-	Volleyball	100	82
Wrestling	80	70	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: University of North Carolina, Charlotte

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	92	61	Basketball	92	63
Basketball	64	44	Bowling	-	-
CC/Track	100	85	CC/Track	88	76
Fencing	-	-	Crew/Rowing	-	-
Football	-	-	Fencing	-	-
Golf	100	83	Field Hockey	-	-
Gymnastics	-	-	Golf	-	-
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	87	44	Soccer	96	71
Swimming	-	-	Softball	88	80
Tennis	100	100	Swimming	-	-
Volleyball	-	-	Tennis	100	100
Water Polo	-	-	Volleyball	100	91
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: University of North Carolina at Greensboro

Men's Sports

Sport

	GSR	Fed Rate
Baseball	73	56
Basketball	69	45
CC/Track	82	73
Fencing	-	-
Football	-	-
Golf	63	50
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	82	50
Swimming	-	-
Tennis	71	25
Volleyball	-	-
Water Polo	-	-
Wrestling	-	47
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport

	GSR	Fed Rate
Basketball	93	92
Bowling	-	-
CC/Track	90	73
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	100	100
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	90	84
Softball	78	58
Swimming	-	-
Tennis	100	57
Volleyball	85	63
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Academic Success Rate Report

2004 - 2007 Cohorts: University of North Carolina at Pembroke

Men's Sports			Women's Sports		
Sport	ASR	Fed Rate	Sport	ASR	Fed Rate
Baseball	72	55	Basketball	67	47
Basketball	67	42	Bowling	-	-
CC/Track	45	56	CC/Track	70	72
Fencing	-	-	Crew/Rowing	-	-
Football	39	44	Fencing	-	-
Golf	67	38	Field Hockey	-	-
Gymnastics	-	-	Golf	100	67
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	62	45	Soccer	100	89
Swimming	-	-	Softball	75	63
Tennis	-	-	Swimming	-	-
Volleyball	-	-	Tennis	100	67
Water Polo	-	-	Volleyball	93	71
Wrestling	45	50	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: University of North Carolina, Wilmington

Men's Sports

Sport	GSR	Fed Rate
Baseball	76	61
Basketball	62	63
CC/Track	84	81
Fencing	-	-
Football	-	-
Golf	56	50
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	74	55
Swimming	69	67
Tennis	86	60
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	GSR	Fed Rate
Basketball	86	80
Bowling	-	-
CC/Track	86	72
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	100	83
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	94	88
Softball	83	68
Swimming	100	84
Tennis	80	67
Volleyball	100	80
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Graduation Success Rate Report

2004 - 2007 Cohorts: Western Carolina University

Men's Sports			Women's Sports		
Sport	GSR	Fed Rate	Sport	GSR	Fed Rate
Baseball	86	43	Basketball	100	63
Basketball	80	40	Bowling	-	-
CC/Track	76	56	CC/Track	95	81
Fencing	-	-	Crew/Rowing	-	-
Football	61	42	Fencing	-	-
Golf	91	63	Field Hockey	-	-
Gymnastics	-	-	Golf	100	71
Ice Hockey	-	-	Gymnastics	-	-
Lacrosse	-	-	W. Ice Hockey	-	-
Mixed Rifle	-	-	Lacrosse	-	-
Skiing	-	-	Skiing	-	-
Soccer	-	-	Soccer	100	79
Swimming	-	-	Softball	85	45
Tennis	-	-	Swimming	-	-
Volleyball	-	-	Tennis	100	57
Water Polo	-	-	Volleyball	88	35
Wrestling	-	-	Water Polo	-	-
Men's Non-NCAA Sponsor. Sports	-	-	Women's Non-NCAA Sponsor. Sports	-	-

Academic Success Rate Report

2004 - 2007 Cohorts: Winston-Salem State University

Men's Sports

Sport	ASR	Fed Rate
Baseball	-	-
Basketball	45	30
CC/Track	47	33
Fencing	-	-
Football	59	52
Golf	-	50
Gymnastics	-	-
Ice Hockey	-	-
Lacrosse	-	-
Mixed Rifle	-	-
Skiing	-	-
Soccer	-	-
Swimming	-	-
Tennis	64	63
Volleyball	-	-
Water Polo	-	-
Wrestling	-	-
Men's Non-NCAA Sponsor. Sports	-	-

Women's Sports

Sport	ASR	Fed Rate
Basketball	75	55
Bowling	50	50
CC/Track	88	85
Crew/Rowing	-	-
Fencing	-	-
Field Hockey	-	-
Golf	-	-
Gymnastics	-	-
W. Ice Hockey	-	-
Lacrosse	-	-
Skiing	-	-
Soccer	-	-
Softball	90	88
Swimming	-	-
Tennis	88	83
Volleyball	78	60
Water Polo	-	-
Women's Non-NCAA Sponsor. Sports	-	-

Appendix H - Comparing Graduation Success Measures

UNC BOG Approved and Athletic Conference
Peer Institutions

APPENDIX N
Appalachian State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate	NCAA Academic Success Rate	Federal Graduation Rate (IPEDS)
Miami University-Ohio	15	87%		75%
Bowling Green State University	16	86%		69%
Eastern Illinois University	17	86%		65%
SUNY at Binghamton	17	85%		70%
Appalachian State University	16	82%		63%
University of Northern Iowa	14	82%		67%
James Madison University	17	81%		74%
Towson University	18	81%		71%
Western Illinois University	16	77%		68%
College of Charleston	15	74%		67%
Sam Houston State University	13	69%		57%
Western Washington University	12		86%	63%
West Chester University of Pennsylvania	19		82%	71%
Indiana University of Pennsylvania	15		76%	61%
Minnesota State University-Mankato	19		75%	56%
California State University-Chico	11		72%	60%
Saint Cloud State University	19		70%	59%
Rowan University ⁴	-	-	-	-
University of Wisconsin-La Crosse ⁴	-	-	-	-
UNC BOG Approved Peer Average		81%	77%	66%
Appalachian State University		82%		63%
Difference		1%		-3%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Southern Conference			
Davidson College	17	98%	91%
Samford University	13	97%	73%
Wofford College	13	94%	77%
Furman University	14	89%	75%
Elon University	14	89%	77%
The Citadel	11	86%	66%
Appalachian State University	16	82%	63%
Western Carolina University	12	82%	54%
UNC Greensboro	13	82%	61%
Georgia Southern University	13	67%	59%
University of Tennessee at Chattanooga	13	67%	50%
Conference Peer Average		85%	68%
Appalachian State University		82%	63%
Difference		-3%	-5%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

APPENDIX N
East Carolina University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Northern Illinois University	15	89%	73%
University of South Carolina-Columbia	16	85%	63%
University of Missouri-Kansas City	12	83%	60%
Western Michigan University	14	83%	72%
Ohio University	16	81%	68%
University of North Dakota	16	81%	68%
Southern Illinois University Carbondale	14	80%	66%
University of Louisville	19	80%	61%
University of Nevada-Reno	16	80%	68%
East Carolina University	15	79%	63%
Texas Tech University	13	79%	58%
Wright State University	14	79%	69%
East Tennessee State University	12	77%	55%
University at Buffalo	18	77%	69%
Old Dominion University	15	76%	59%
Virginia Commonwealth University	12	76%	52%
Central Michigan University	12	75%	59%
Florida International University	13	66%	47%
University of Southern Mississippi ³	13	-	-
UNC BOG Approved Peer Average		79%	63%
East Carolina University		79%	63%
Difference		0%	0%

Graduation Success Measures: Athletic Conference Peer Institutions

Conference USA	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Rice University	12	92%	82%
UNC Charlotte	12	92%	71%
Tulane University	10	90%	62%
Middle Tennessee State University	13	87%	61%
Louisiana Tech University	12	81%	60%
East Carolina University	15	79%	63%
University of North Texas	12	78%	66%
Old Dominion University	15	76%	59%
University of Alabama at Birmingham	14	75%	59%
University of Texas at El Paso	12	75%	56%
Marshall University	14	74%	56%
Florida Atlantic University	15	70%	56%
Florida International University	13	66%	47%
University of Texas at San Antonio	12	66%	50%
University of Southern Mississippi ³	13	-	-
University of Tulsa ³	14	-	-
Conference Peer Average		79%	60%
East Carolina University		79%	63%
Difference		0%	3%

¹Graduation Success Rate (Division I) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

³School does not have any scores to report

APPENDIX N
Elizabeth City State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12		86%	65%
Mansfield University of Pennsylvania	10		81%	62%
University of Illinois at Springfield	10		75%	65%
Elizabeth City State University	10		65%	57%
Bowie State University	9		50%	41%
California State University-Bakersfield	16	68%		50%
Delaware State University	13	66%		54%
Norfolk State University	10	59%		49%
Athens State University ⁴	-	-	-	-
Christopher Newport University ⁴	-	-	-	-
Frostburg State University ⁴	-	-	-	-
Ohio State University-Marion ⁴	-	-	-	-
Pennsylvania State University - York ⁴	-	-	-	-
SUNY College at Old Westbury ⁴	-	-	-	-
University of Puerto Rico-Humacao ⁴	-	-	-	-
University of the Virgin Islands ⁴	-	-	-	-
UNC BOG Approved Peer Average		64%	71%	55%
Elizabeth City State University			65%	57%
Difference			-6%	2%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Central Intercollegiate Athletic Association			
Virginia State University	12	86%	65%
The Lincoln University (Pennsylvania)	12	71%	59%
Livingstone College	9	71%	33%
Johnson C. Smith University	11	69%	60%
Winston-Salem State University	11	66%	57%
Elizabeth City State University	10	65%	57%
St. Augustine's University	11	65%	56%
Virginia Union University	11	59%	51%
Fayetteville State University	10	59%	52%
Bowie State University	9	50%	41%
Shaw University	11	47%	49%
Chowan University	13	45%	35%
Conference Peer Average		63%	51%
Elizabeth City State University		65%	57%
Difference		2%	6%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

APPENDIX N
Fayetteville State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12		86%	65%
Northwest Missouri State University	11		79%	56%
Francis Marion University	12		70%	50%
Minnesota State University Moorhead	12		69%	53%
Western Oregon University	9		64%	52%
Albany State University	9		62%	46%
University of North Alabama	12		60%	37%
Fayetteville State University	10		59%	52%
Southwestern Oklahoma State University	10		57%	47%
Bowie State University	9		50%	41%
Angelo State University	10		48%	43%
California State University-Bakersfield	16	68%		50%
Norfolk State University	10	59%		49%
Grambling State University	13	56%		48%
California State University-San Marcos ⁴	-	-	-	-
Eastern Connecticut State University ⁴	-	-	-	-
UNC BOG Approved Peer Average		61%	65%	49%
Fayetteville State University			59%	52%
Difference			-5%	3%

Graduation Success Measures: Athletic Conference Peer Institutions

Central Intercollegiate Athletic Association	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12	86%	65%
The Lincoln University (Pennsylvania)	12	71%	59%
Livingstone College	9	71%	33%
Johnson C. Smith University	11	69%	60%
Winston-Salem State University	11	66%	57%
Elizabeth City State University	10	65%	57%
St. Augustine's University	11	65%	56%
Virginia Union University	11	59%	51%
Fayetteville State University	10	59%	52%
Bowie State University	9	50%	41%
Shaw University	11	47%	49%
Chowan University	13	45%	35%
Conference Peer Average		63%	51%
Fayetteville State University		58%	47%
Difference		-5%	-4%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

APPENDIX N
North Carolina A&T State University

Graduation Success Measures: BOG Approved Peer Institutions

		Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Gradu- ation Success Rate ¹	Federal Gradu- ation Rate (IPEDS) ²
Clemson University	15	91%	71%
University of Maine	15	90%	65%
University of New Hampshire	17	88%	73%
Cleveland State University	17	82%	57%
Louisiana Tech University	12	81%	60%
South Dakota State University	17	81%	70%
University of Idaho	12	78%	60%
University of Wyoming	13	77%	60%
Old Dominion University	15	76%	59%
The University of Texas at Arlington	10	76%	55%
University of Louisiana at Lafayette	12	76%	64%
The University of Texas at El Paso	12	75%	56%
New Jersey Institute of Technology	15	74%	61%
New Mexico State University	15	73%	54%
Indiana State University	12	60%	54%
Jackson State University	13	60%	51%
North Carolina A&T State University	12	59%	53%
Florida A&M University	13	50%	47%
UNC BOG Approved Peer Average		76%	60%
North Carolina A&T State University		59%	53%
Difference		-17%	-7%

Graduation Success Measures: Athletic Conference Peer Institutions

		Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Gradu- ation Success Rate ¹	Federal Gradu- ation Rate (IPEDS) ²
Mid-Eastern Athletic Conference	Number of Sports Programs		
University of Maryland Eastern Shore	10	88%	43%
Coppin State University	9	73%	43%
South Carolina State University	13	70%	56%
Delaware State University	13	66%	54%
Howard University	15	66%	67%
North Carolina Central University	12	66%	50%
Bethune-Cookman University	13	65%	48%
Hampton University	12	64%	62%
Morgan State University	10	63%	54%
Norfolk State University	10	59%	49%
North Carolina A&T State University	12	59%	53%
Florida A&M University	13	50%	47%
Savannah State University	10	46%	35%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

APPENDIX N
North Carolina Central University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Murray State University	14	82%		60%
The University of Tennessee-Martin	13	70%		50%
California State University-Bakersfield	16	68%		50%
North Carolina Central University	12	66%		50%
Hampton University	12	64%		62%
Morgan State University	10	63%		54%
Jackson State University	13	60%		51%
Tennessee State University	11	59%		45%
Florida A&M University	13	50%		47%
Edinboro University of Pennsylvania	15		80%	70%
Shippensburg University of Pennsylvania	16		77%	62%
The University of West Florida	13		70%	49%
Washburn University	10		63%	53%
West Texas A & M University	13		52%	50%
Valdosta State University	11		50%	44%
New Jersey City University ⁴	-			
Rutgers University-Camden ⁴	-			
University of Houston-Clear Lake ⁴	-			
UNC BOG Approved Peer Average		65%	65%	53%
North Carolina Central University		66%		50%
Difference		1%		-3%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Mid-Eastern Athletic Conference			
University of Maryland Eastern Shore	10	88%	43%
Coppin State University	9	73%	43%
South Carolina State University	13	70%	56%
Delaware State University	13	66%	54%
Howard University	15	66%	67%
North Carolina Central University	12	66%	50%
Bethune-Cookman University	13	65%	48%
Hampton University	12	64%	62%
Morgan State University	10	63%	54%
Norfolk State University	10	59%	49%
North Carolina A&T State University	12	59%	53%
Florida A&M University	13	50%	47%
Savannah State University	10	46%	35%
Conference Peer Average		64%	51%
North Carolina Central University		66%	50%
Difference		2%	-1%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

APPENDIX N
North Carolina State University

Graduation Success Measures: BOG Approved Peer Institutions

		Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Gradu- ation Success Rate ¹	Federal Gradu- ation Rate (IPEDS) ²
	Number of Sports Programs		
Pennsylvania State University	25	89%	79%
The Ohio State University	31	89%	75%
University of California-Davis	22	88%	78%
University of Illinois at Urbana-Champaign	17	88%	76%
Virginia Polytechnic Institute and State University	17	88%	69%
Michigan State University	21	86%	69%
Rutgers University-New Brunswick	24	86%	70%
University of Maryland-College Park	22	86%	70%
University of Wisconsin-Madison	19	84%	71%
Colorado State University-Fort Collins	12	83%	68%
University of Florida	16	83%	59%
Purdue University-Main Campus	16	82%	72%
Georgia Institute of Technology	13	81%	68%
North Carolina State University	19	81%	64%
Iowa State University	14	77%	61%
Texas A & M University-College Station	16	76%	67%
University of Arizona	16	75%	58%
UNC BOG Approved Peer Average		84%	69%
North Carolina State University		81%	64%
Difference		-3%	-5%

Graduation Success Measures: Athletic Conference Peer Institutions

		Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Gradu- ation Success Rate ¹	Federal Gradu- ation Rate (IPEDS) ²
	Number of Sports Programs		
Atlantic Coast Conference			
University of Notre Dame	22	99%	89%
Duke University	22	97%	84%
Boston College	26	95%	76%
Wake Forest University	14	94%	77%
University of Miami	14	92%	61%
Clemson University	15	91%	71%
Syracuse University	18	88%	73%
Virginia Polytechnic Institute and State University	17	88%	69%
UNC-Chapel Hill	24	86%	72%
University of Virginia	21	86%	76%
Florida State University	15	84%	62%
Georgia Institute of Technology	13	81%	68%
North Carolina State University	19	81%	64%
University of Louisville	19	80%	61%
University of Pittsburgh	15	79%	65%
Conference Peer Average		89%	72%
North Carolina State University		81%	64%
Difference		-8%	-8%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

APPENDIX N
UNC Asheville

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Furman University	14	89%		75%
UNC Asheville	10	76%		61%
University of Montevallo	10		66%	61%
Fort Lewis College	11		63%	54%
Christopher Newport University ⁴	-			
Eastern Connecticut State University ⁴	-			
Keene State College ⁴	-			
Massachusetts College of Liberal Arts ⁴	-			
New College of Florida ⁴	-			
Ramapo College of New Jersey ⁴	-			
Rhodes College ⁴	-			
St. Mary's College of Maryland ⁴	-			
SUNY at Geneseo ⁴	-			
SUNY at Purchase College ⁴	-			
The Evergreen State College ⁴	-			
Truman State University ⁴	17			
University of Maine at Farmington ⁴	-			
University of Minnesota-Morris ⁴	-			
UNC BOG Approved Peer Average		-	-	63%
UNC Asheville		76%		61%
Difference				-2%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Big South Conference			
High Point University	12	90%	68%
Presbyterian College	16	89%	67%
Radford University	15	88%	74%
Gardner-Webb University	17	86%	63%
Longwood University	14	84%	68%
Campbell University	16	83%	60%
Coastal Carolina University	14	83%	56%
Liberty University	15	78%	68%
UNC Asheville	10	76%	61%
Virginia Military Institute	12	76%	62%
Charleston Southern University	13	74%	51%
Conference Peer Average		83%	64%
UNC Asheville		76%	61%
Difference		-7%	-3%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

UNC-Chapel Hill

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Duke University	22	97%	84%
Northwestern University	19	96%	88%
University of Pennsylvania	26	96%	-
University of Michigan-Ann Arbor	23	88%	78%
University of Virginia	21	86%	76%
University of California-Los Angeles	20	87%	74%
University of Maryland-College Park	22	86%	70%
UNC-Chapel Hill	24	86%	72%
University of Minnesota-Twin Cities	21	87%	71%
University of Wisconsin-Madison	19	84%	71%
University of Washington-Seattle	19	80%	68%
The University of Texas at Austin	16	83%	69%
University of California-Berkeley	23	80%	69%
University of Pittsburgh	15	79%	65%
University of Southern California	18	80%	67%
Johns Hopkins University ³	2	-	-
UNC BOG Approved Peer Average		86%	73%
UNC-Chapel Hill		86%	72%
Difference		0%	-1%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Atlantic Coast Conference			
University of Notre Dame	22	99%	89%
Duke University	22	97%	84%
Boston College	26	95%	76%
Wake Forest University	14	94%	77%
University of Miami	14	92%	61%
Clemson University	15	91%	71%
Syracuse University	18	88%	73%
Virginia Polytechnic Institute and State University	17	88%	69%
UNC-Chapel Hill	24	86%	72%
University of Virginia	21	86%	76%
Florida State University	15	84%	62%
Georgia Institute of Technology	13	81%	68%
North Carolina State University	19	81%	64%
University of Louisville	19	80%	61%
University of Pittsburgh	15	79%	65%
Conference Peer Average		88%	71%
UNC-Chapel Hill		86%	72%
Difference		-2%	1%

¹Graduation Success Rate (Division I) - see definition in Appendix F³Federal Graduate Rate (All schools) - see definition in Appendix F³School only has two athletics programs and was removed from this analysis

APPENDIX N
UNC Charlotte

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
University of Massachusetts-Lowell	12	95%	81%
UNC Charlotte	12	92%	71%
University of Rhode Island	18	83%	66%
Western Michigan University	14	83%	72%
University of Louisville	19	80%	61%
Kent State University	14	78%	67%
University of Toledo	14	78%	68%
Old Dominion University	15	76%	59%
University of Nevada-Las Vegas	15	76%	60%
University of New Mexico	17	76%	57%
University of Texas at Arlington	10	76%	55%
University of Wisconsin-Milwaukee	11	76%	62%
Virginia Commonwealth University	12	76%	52%
Florida Atlantic University	15	70%	56%
Portland State University	10	69%	43%
Florida International University	10	66%	47%
University of Texas at San Antonio	12	66%	50%
University of Colorado Denver ⁴	-	-	-
UNC BOG Approved Peer Average		77%	60%
UNC Charlotte		92%	71%
Difference		16%	11%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Conference USA			
Rice University	12	92%	82%
UNC Charlotte	12	92%	71%
Tulane University	10	90%	62%
Middle Tennessee State University	13	87%	61%
Louisiana Tech University	12	81%	60%
East Carolina University	15	79%	63%
University of North Texas	12	78%	66%
Old Dominion University	15	76%	59%
University of Alabama at Birmingham	14	75%	59%
University of Texas at El Paso	12	75%	56%
Marshall University	14	74%	56%
Florida Atlantic University	15	70%	56%
Florida International University	13	66%	47%
University of Texas at San Antonio	12	66%	50%
University of Southern Mississippi ³	13	-	-
University of Tulsa ³	14	-	-
Conference Peer Average		78%	60%
UNC Charlotte		92%	71%
Difference		14%	11%

¹Graduation Success Rate (Division I) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

³School does not have any scores to report

APPENDIX N
UNC Greensboro

Graduation Success Measures: BOG Approved Peer Institutions

		Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Gradu- ation Success Rate ¹	Federal Gradu- ation Rate (IPEDS) ²
University of Southern Mississippi	13	NA	NA
University of Central Florida	15	95%	57%
Northern Illinois University	15	89%	73%
Middle Tennessee State University	13	87%	61%
Bowling Green State University	16	86%	69%
Georgia State University	13	86%	59%
University of Memphis	15	84%	59%
Western Michigan University	14	83%	72%
UNC Greensboro	13	82%	61%
University of Louisville	19	80%	61%
Oregon State University	15	79%	60%
Kent State University	14	78%	67%
Old Dominion University	15	76%	59%
The University of Texas at Arlington	10	76%	55%
Virginia Commonwealth University	12	76%	52%
Indiana University-Purdue University-Indianapolis	14	74%	61%
Portland State University	10	69%	43%
Florida International University	13	66%	47%
Indiana State University	12	60%	54%
UNC BOG Approved Peer Average		79%	59%
UNC Greensboro		82%	61%
Difference		3%	2%

Graduation Success Measures: Athletic Conference Peer Institutions

		Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ²
Southern Conference	Number of Sports Programs		
Davidson College	17	98%	91%
Samford University	13	97%	73%
Wofford College	13	94%	77%
Furman University	14	89%	75%
Elon University	14	89%	77%
The Citadel	11	86%	66%
Appalachian State University	16	82%	63%
Western Carolina University	12	82%	54%
UNC Greensboro	13	82%	61%
Georgia Southern University	13	67%	59%
University of Tennessee at Chattanooga	13	67%	50%
</			

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Federal Graduate Rate (All schools) - see definition in Appendix F

**APPENDIX N
UNC Pembroke**

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Northwest Missouri State University	11		79%	56%
Pittsburg State University	9		75%	60%
California State University-Stanislaus	11		70%	55%
Francis Marion University	12		70%	50%
Northeastern State University	10		66%	38%
UNC Pembroke	14		61%	57%
University of North Alabama	12		60%	37%
Eastern New Mexico University	11		55%	37%
Southern Arkansas University	12		49%	33%
The University of Texas of the Permian Basin	12		48%	29%
Radford University	15	88%		74%
Austin Peay State University	14	77%		62%
Nicholls State University	13	74%		45%
Morehead State University	14	69%		60%
Frostburg State University ⁴	-	-	-	-
Indiana University-Southeast ⁴	-	-	-	-
University of Guam ⁴	-	-	-	-
University of Wisconsin-Superior ⁴	-	-	-	-
Western Connecticut State University ⁴	-	-	-	-
UNC BOG Approved Peer Average		77%	64%	49%
UNC Pembroke			61%	57%
Difference			-3%	8%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Peach Belt Conference			
Flagler College	12	88%	70%
University of North Georgia	12	83%	60%
Georgia College	10	82%	75%
Lander University	11	73%	52%
Columbus State University	11	72%	44%
Armstrong State University	11	70%	44%
Francis Marion University	12	70%	50%
University of Montevallo	10	66%	61%
University of South Carolina Aiken	11	66%	58%
Georgia Regents University Augusta	10	63%	56%
UNC Pembroke	14	61%	57%
Georgia Southwestern State University	11	60%	50%
Clayton State University	8	48%	32%
Young Harris College ⁴	-	-	-
Conference Peer Average		70%	54%
UNC Pembroke		61%	57%
Difference		-9%	3%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report at this time

APPENDIX N
UNC Wilmington

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
College of William and Mary	19	91%		82%
University of Maine	15	90%		65%
SUNY at Binghamton	17	85%		70%
UNC Wilmington	15	83%		72%
Murray State University	14	82%		60%
University of Northern Iowa	14	82%		67%
James Madison University	17	81%		74%
Towson University	18	81%		71%
University of Maryland-Baltimore County	16	79%		65%
California Polytechnic State University-San Luis Obispo	17	75%		67%
College of Charleston	15	74%		67%
Western Washington University	12		86%	63%
California State University-Chico	11		72%	60%
Rowan University ⁴	-	-	-	-
The College of New Jersey ⁴	-	-	-	-
The University of Texas at Dallas ⁴	-	-	-	-
Truman State University	17	-	-	-
University of Wisconsin-Eau Claire ⁴	-	-	-	-
UNC BOG Approved Peer Average		82%		68%
UNC Wilmington		83%		72%
Difference		1%		4%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Colonial Athletic Association			
Drexel University	17	93%	80%
College of William & Mary	19	91%	82%
Northeastern University	15	91%	72%
Hofstra University	18	87%	69%
University of Delaware	19	85%	76%
UNC Wilmington	15	83%	72%
James Madison University	17	81%	74%
Towson University	18	81%	71%
College of Charleston	15	74%	67%
Conference Peer Average		85%	74%
UNC Wilmington		83%	72%
Difference		-2%	-2%

APPENDIX N
Western Carolina University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Radford University	15	88%		74%
Eastern Illinois University	17	86%		65%
Murray State University	14	82%		60%
Western Carolina University	12	82%		54%
Western Illinois University	16	77%		68%
Kennesaw State University	12	76%		53%
Southeast Missouri State University	12	76%		54%
Central Connecticut State University	14	74%		55%
California State University-Fresno	17	73%		57%
Morehead State University	14	69%		60%
Sam Houston State University	12	69%		57%
California University of Pennsylvania	14		80%	65%
Winona State University	14		78%	68%
Pittsburg State University	10		75%	60%
University of Central Missouri	12		75%	64%
Plymouth State University ⁴	-	-	-	-
Saint Cloud State University ⁴	-	-	-	-
Salisbury University ⁴	-	-	-	-
SUNY College at Oswego ⁴	-	-	-	-
UNC BOG Approved Peer Average		77%	77%	61%
Western Carolina University		82%		54%
Difference		5%		-7%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Graduation Success Rate ¹	Federal Graduation Rate (IPEDS) ³
Southern Conference			
Davidson College	17	98%	91%
Samford University	13	97%	73%
Wofford College	13	94%	77%
Furman University	14	89%	75%
Elon University	14	89%	77%
The Citadel	11	86%	66%
Appalachian State University	16	82%	63%
Western Carolina University	12	82%	54%
UNC Greensboro	13	82%	61%
Georgia Southern University	13	67%	59%
University of Tennessee at Chattanooga	13	67%	50%
Conference Peer Average		85%	69%
Western Carolina University		82%	54%
Difference		-3%	-15%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

APPENDIX N
Winston-Salem State University

Graduation Success Measures: BOG Approved Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)		
		NCAA Graduation Success Rate ¹	NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Virginia State University	12		86%	65%
Francis Marion University	12		70%	50%
Winston-Salem State University	11		66%	57%
University of South Carolina-Aiken	11		66%	58%
Albany State University	9		62%	46%
Fort Valley State University	9		52%	49%
University of Maryland Eastern Shore	10	88%		43%
Jacksonville State University	14	68%		49%
Alcorn State University	13	67%		35%
Delaware State University	13	66%		54%
Morgan State University	10	63%		54%
Prairie View A & M University	14	61%		48%
Norfolk State University	10	59%		49%
Tennessee State University	11	59%		45%
Rutgers University-Camden ⁴	-	-	-	-
Spelman College ⁴	-	-	-	-
SUNY College at Old Westbury ⁴	-	-	-	-
William Paterson University of New Jersey ⁴	-	-	-	-
Xavier University of Louisiana ⁴	-	-	-	-
UNC BOG Approved Peer Average		66%	67%	50%
Winston-Salem State University			66%	57%
Difference			-1%	7%

Graduation Success Measures: Athletic Conference Peer Institutions

	Number of Sports Programs	Student-Athlete 4-Year Rolling 6-year Graduation Rates (2004 - 2007 cohorts)	
		NCAA Academic Success Rate ²	Federal Graduation Rate (IPEDS) ³
Central Intercollegiate Athletic Association			
Virginia State University	12	86%	65%
The Lincoln University (Pennsylvania)	12	71%	59%
Livingstone College	9	71%	33%
Johnson C. Smith University	11	69%	60%
Winston-Salem State University	11	66%	57%
Elizabeth City State University	10	65%	57%
St. Augustine's University	11	65%	56%
Virginia Union University	11	59%	51%
Fayetteville State University	10	59%	52%
Bowie State University	9	50%	41%
Shaw University	11	47%	49%
Chowan University	13	45%	35%
Conference Peer Average		62%	51%
Winston-Salem State University		66%	57%
Difference		4%	6%

¹Graduation Success Rate (Division I) - see definition in Appendix F

²Academic Success Rate (Division II) - see definition in Appendix F

³Federal Graduate Rate (All schools) - see definition in Appendix F

⁴School does not have any scores to report

Appendix I - Non-Academic NCAA Violations

Listing of Level III Infractions of NCAA Bylaws
NCAA Rulings Issued During the 2013-14 Academic Year

APPENDIX N
UNC Division I Institutions - NCAA Rulings in the 2013-14 Academic Year

Institution	Violation Number	Violation Summary	School Action	NCAA Action
1	1	PSAs brother received meals on recruiting visit	Letter of admonishment issued, rules education provided, cost of meals were paid by SAs to charity	No further action
	2	SA participated in summer athletic activities without being enrolled in summer school	SA will be required to miss one day of activities when enrolled	Reduction of one day of athletically-related activities
	3	Assistant coach engaged in athlete evaluation before being certified	Assistant coach precluded from recruiting until certified, reduction in recruiting days, rules education provided, letter of admonishment sent to assistant coach	No further action
	4	Head coach sent impermissible email and text to PSA	Limited contacts with PSA	No further action
	5	SA received impermissible benefit prior to starting school (meal)	SA donated amount of meal to charity Rules education provided	No further action
	6	Official visits during non-recruiting time	Letter of admonishment issued, rules education provided, and contacts limited	No further action
	7	PSAs were provided printed recruiting materials	Rules education provided	No further action
	8	Practiced on mandatory day off	Reduction in practice time and rules education provided	No further action
	9	Exceeded weekly limit on athletically-related activities	Reduction in countable athletically-related activities and rules education provided	No further action
	10	Exceeded weekly limit on athletically-related activities	Reduction in practice time and rules education provided	No further action
	11	PSA was provided transportation on an unofficial visit	Loss of recruiting contacts and official visit, provided rules education	No further action
	12	Impermissible meal provided to PSA	PSA must pay for meal and rules education provided	No further action
	13	Assistant coach purchased meal for community college assistant coach	Assistant coach donated amount of meal to charity Rules education provided	No further action
	14	SAs received impermissible meal benefit	Letter of admonishment issued, rules education provided, cost of meals were paid by SAs to charity	No further action
	15	Assistant coach emailed PSA prior to recruitment period	Rules education provided	No further action
	16	Assistant coach engaged in athlete evaluation before being certified	Letter of admonishment sent to Assistant Coach, rules education provided, and reduction in recruiting activities	No further action
	17	Text sent to PSA	Letter of admonishment sent to coach and limited contact with PSA	No further action
	18	Provided official visit to PSA prior to notifying NCAA Eligibility Center	Letter of admonishment issued and rules education provided	No further action

UNC Division I Institutions - NCAA Rules in the 2013-14 Academic Year

APPENDIX

Institution	Violation Number	Violation Summary	School Action	NCAA Action
	19	Official visits during non-recruiting time	Letter of admonishment issued, rules education provided, and contacts limited	No further action
	20	Assistant coach emailed a non-recruitable PSA	Letter of admonishment issued, rules education provided, and contacts limited	No further action
2	1	Staff member publicized visit of PSAs	Provided rules education	No further action
	2	Undergraduate assistant coach not enrolled full-time	Undergraduate assistant coach removed from activities and rules education provided	No further action
	3	Commercial entity used photos of SAs in advertisement	Revised advertisement and implemented new policy to review publications in future	No further action
	4	Exceeded weekly limit on athletically-related activities	Reduction in practice time and rules education provided	No further action
	5	Team did not take required day off	Required to take additional day off during subsequent week and rules education provided	No further action
	6	Commercial entity used photos of SAs in advertisement	Revised advertisement and implemented new policy to review publications in future	No further action
	7	SA sold items received from previous institution.	Team received rules education and items were taken down from sale website.	No further action
	8	Athletically-related activity occurred during vacation period	Additional day off given during an upcoming week	No further action
	9	Athletically-related activity occurred during vacation period	Additional day off given during an upcoming week	No further action
3	1	Assistant coach accidentally sent mass email to PSAs prior to permissible date	Letter of admonishment sent to assistant coach and rules education provided.	Institution cannot have contact with PSA for two weeks
	2	Assistant coach accidentally sent mass email to PSAs prior to permissible date	Letter of admonishment sent to assistant coach and rules education provided.	Institution cannot have contact with PSAs for two weeks
	3	PSAs brother received meals on recruiting visit	Letter of admonishment issued, rules education provided, cost of meals were paid by SAs to charity	No further action
4	1	SA received amateurism certification for Cross Country but not track and participated in track events.	SA declared ineligible, sought certification, and then sought reinstatement	Institution should provide rules education
	2	Head coach emailed PSA before eligible for contact	No contact with PSA for two weeks and rules education provided	No further action
	3	Assistant coach contacted PSA before contact was permissible	Letter of admonishment sent and rules education provided	No further action
5	1	Academic advisor participated in impermissible wagering	Letter of admonishment issued	Institution should require person to make restitution for winnings received
	2	Assistant coach accidentally called PSA	Coaching staff prohibited from recruiting PSA for two weeks	No further action

APPENDIX N
UNC Division I Institutions - NCAA Rulings in the 2013-14 Academic Year

Institution	Violation Number	Violation Summary	School Action	NCAA Action
	3	Assistant coach accidentally called PSA	Letter of admonishment sent and entire staff will be prohibited from contact with PSA for two weeks	No further action
	4	Assistant coach accidentally texted PSA	Rules education provided and entire staff will be prohibited from contact with PSA for two weeks	No further action
	5	Head coach had contact with PSA during recruiting dead period	Recruitment was stopped and rules education provided	Must reduce number of permissible contacts
	6	SA commented on commitments of two other PSAs before official paperwork had been signed	Rules education provided	No further action
	7	Exceeded weekly limit on athletically-related activities	Reduction in countable athletically-related activities and rules education provided	No further action
	8	Head coach accidentally called PSA	Letter of admonishment sent and entire staff will be prohibited from contact with PSA for two weeks	No further action
	9	Assistant coach provided impermissible meal	Letter of admonishment issued, rules education provided, cost of meals were donated to charity	No further action
	10	SAs participated in activities before being certified	Letter of admonishment sent	Institution required to pay \$500 fine
	11	Assistant coach had contact with PSA during recruiting dead period	Letter of admonishment sent, rules education provided, and available contact with PSA will be reduced	No further action
	12	Head coach sent impermissible text to PSA	Letter of admonishment sent and rules education provided	Coaching staff will have no contact with PSA for two weeks
6	1	Assistant coach sent impermissible email to PSA	Staff will not have contact via email with PSA for three weeks and rules education provided	No further action
	2	Six SAs tweeted about commercial services, which could be interpreted as an endorsement	SAs declared ineligible and rules education provided.	No further action
	3	SA advertised for a commercial party via social media	Rules education provided and image was removed	No further action
	4	Staff conducted impermissible evaluation of PSAs	Rules education provided and systems will be strengthened to prevent violations	Institution should reduce number of spring evaluations and prohibit staff from evaluating at high school where incident occurred
	5	SA advertised for a commercial party via social media	Information was removed from social media account and rules education provided	No further action
	6	Individual skill instruction occurred with video posted to institutional website	Video was removed, rules education provided	No further action
	7	SA participated in a summer league without permission	SA suspended from exhibition game and withheld from practice, rules education also provided	No further action
	8	SA allowed use of name in commercial advertisement	SA declared ineligible, rules education provided, and business told to cease use of endorsement	No further action

APPENDIX N UNC Division I Institutions - NCAA Rulings in the 2013-14 Academic Year

Institution	Violation Number	Violation Summary	School Action	NCAA Action
	9	Data entry error invalidly certified SA for competition	System was updated and rules education provided	No further action
	10	Impermissible benefits provided to guests of SAs	Rules education provided	No further action
	11	SA received impermissible benefits and preferential treatment	SA declared ineligible and when reinstated, withheld him from ten competitions	No further action
	12	Assistant coach made impermissible calls to PSA	Staff will not have contact with PSA for two weeks	No further action
	13	Assistant coach sent impermissible text to PSA	Staff will not have contact with PSA for two weeks	No further action
	14	PSA was allowed to volunteer at an institutional camp	Rules education provided	Letter of admonishment should be sent
	15	Coaching staff had impermissible contact with PSA	Rules education provided and contacts with PSA limited	No further action
	16	Assistant coach sent impermissible text to PSA	Staff will not have contact with PSA for two weeks	No further action
	17	Assistant coach sent impermissible text to PSAs	Staff will not have contact with PSA for two weeks, rules education provided	No further action
	18	Assistant coach engaged in impermissible communications with PSA	Communication restricted, coaches reprimanded, head coach suspended for two games, rules education also provided	No further action
	19	SA exceeded allowable weekly practice time	SA will be required to have additional time off	No further action
	20	Assistant coach sent impermissible text to PSA	Staff will not have contact with PSA for two weeks	No further action
	21	Assistant coach sent impermissible email to PSA	Staff will not have contact with PSA for one week	No further action
	22	Excessive funds provided to student hosting PSA	Letter of admonishment sent, rules education provided, and if PSA attends institution, donation must be made to charity	No further action
	23	Staff allowed for extra practice time	Subsequent reduction in practice time	No further action
7	1	Two PSAs received impermissible benefit from school donor (special seating)	Increased monitoring now in place and rules education provided	No further action
	2	Coach arranged for impermissible benefits (discounted nutritional supplements)	All SAs made restitution, rules education provided, and letter of caution issued	No further action
	3	SA who had failed drug test remained on active roster but did not participate in activities	No action taken since eligibility was exhausted	No further action
	4	Coaches exceeded number of visits to PSA and family	Letter of admonishment sent, rules education provided, and number of coaches allowed to recruit off-campus will be reduced	Institution should reduce contact period by two days
	5	Coach and SA contacted PSA and publicized recruitment prior to signing of National Letter of Intent	Rules education provided to coaches and SAs	No further action
	6	PSA received too much mileage reimbursement	Rules education provided and PSA repaid overage	No further action

APPENDIX N UNC Division I Institutions - NCAA Rulings in the 2013-14 Academic Year

Institution	Violation Number	Violation Summary	School Action	NCAA Action
	7	Written letter of scholarship sent to PSA prior to allowable time period	Scholarship offer rescinded, rules education provided, and staff will be prohibited from contact with PSA for two weeks	Coach suspended for one contest
	8	SAs received impermissible housing benefits	All SAs made restitution and rules education provided	No further action
	9	Exceeded weekly limit on athletically-related activities	Reduction in countable athletically-related activities and rules education provided	No further action
	10	Four PSAs did not pay full amount of camp registration	Increased monitoring now in place and PSAs were required to pay full amount	No further action
	11	SA provided financial aid despite withdrawing from summer school	SA withheld from competition and required to repay value of benefit	No further action
	12	Assistant coach made impermissible call to PSA	Staff will not have contact with PSA for two weeks, rules education provided	No further action
	13	SAs received impermissible housing benefits	All SAs made restitution and rules education provided	No further action
	14	Exceeded weekly limit on athletically-related activities	Reduction in countable athletically-related activities and rules education provided	No further action
8	1	SA received travel expenses and allowed to compete while academically ineligible	SA withheld from practice and competition for entire season	Institution must pay \$3,500 fine
	2	Exceeded weekly limit on athletically-related activities	Reduction in countable athletically-related activities and rules education provided	No further action
	3	SA allowed to compete before receiving certification from NCAA Eligibility Center	SA withheld from competition and rules education provided	No further action
	4	SA allowed to compete while academically ineligible	SA was not permitted to compete for the rest of the year and head coach was relieved of duties at the end of the year	Institution must pay \$500 fine
9	1	Team exceeded its annual scholarship limit	Future scholarship will be limited by one	No further action
	2	Head coach sent recruiting materials to PSA prior to recruiting period	Coach was reprimanded and staff cannot contact PSA for two weeks	Staff will not have contact with PSA for two weeks
10	1	Assistant coach called PSA more times than permissible (due to lost wallet)	Rules education provided	No further action
	2	Assistant coach sent PSA impermissible text	Rules education provided	Institution should not have contact with PSAs for one week
	3	Assistant coach made impermissible calls to PSA	Assistant coach precluded from contacting PSA for four weeks, entire staff precluded for two weeks	No further action
	4	Assistant coach made impermissible call to PSA	Assistant coach no longer employed at institution, rules education provided, and staff cannot contact PSA for one week	No further action
	5	Recruiting coordinator made impermissible calls to two PSAs	Recruiting coordinator is no longer employed at institution, rules education provided, staff cannot contact PSAs for two weeks	No further action

APPENDIX N UNC Division I Institutions - NCAA Rulings in the 2013-14 Academic Year

Institution	Violation Number	Violation Summary	School Action	NCAA Action
	6	Assistant coach made impermissible calls to PSA	Assistant coach no longer employed at institution, rules education provided, and staff cannot contact PSA for one week	Staff will not have contact with PSA for two weeks
	7	Assistant coach had impermissible telephone call with PSA	Rules education provided	No further action
	8	Assistant coach had impermissible telephone call with PSA	Rules education provided	No further action
	9	Assistant coach had impermissible telephone call with PSA	Rules education provided	No further action
	10	Assistant coach had impermissible telephone call with PSA	New monitoring system in place and rules education provided	Staff should not have contact with PSA for one week
	11	SA's girlfriend completed several assignments on SA's behalf	Campus office of student conduct determined SA should fail two classes and SA declared ineligible	No further action
	12	PSAs were provided personalized snacks by intern	Rules education provided	No further action
	13	Assistant coach made impermissible phone contact with PSA	Rules education provided and staff precluded from contact with PSA for two weeks	No further action
	14	Assistant coach made impermissible phone contact with PSA	Rules education provided and staff precluded from contact with PSA for two weeks	No further action
	15	Staff member sent multiple emails to PSAs prior to recruiting period	Rules education provided	Institution should not have contact with PSAs for two weeks
	16	Assistant coach impermissibly responded to PSA text	Rules education provided and staff precluded from contact with PSA for one week	No further action
	17	Assistant coach sent impermissible text to PSA on recruiting visit	Rules education provided	Institution should not have contact with PSAs for two weeks
	18	Assistant coach paid for meal for two high school coaches	High school coaches donated amount of lunch to charity, letter of admonishment sent, and rules education provided	No further action
	19	SA drove a vehicle leased to a booster	Rules education provided and created a professional sports panel to assist SAs who may transition to professional athletics	No further action
	20	SA publicized verbal commitment of PSA	Rules education provided	No further action
	21	Coaching staff contacted PSA to determine if PSA was related to former SA	Rules education provided	Institution should not have contact with PSA for two weeks
	22	PSA traveled to coach's home (uninvited) to discuss possibilities at institution	No longer recruiting PSA, but will reduce contacts in future if recruitment changes	No further action
	23	Staff sent impermissible email to PSA	Staff received rules education and cannot contact PSA for two weeks	No further action

APPENDIX N **UNC Division I Institutions - NCAA Rulings in the 2013-14 Academic Year**

Institution	Violation Number	Violation Summary	School Action	NCAA Action
	24	Head coach sent impermissible text to PSA	Rules education provided and staff precluded from contact with PSA for one week	No further action
	25	Staff sent impermissible email to PSAs	Recruiting coordinator is no longer employed at institution, rules education provided, staff cannot contact PSAs for two weeks	No further action
	26	Assistant coach made impermissible phone contact with PSA	Call was accidental and no further action necessary	No further action
	27	High school coach assisted with broadcast of home contests	No future broadcasts will include coach, rules education provided	No further action
	28	Director of operations provided coaching while on the bench	Reprimand delivered and rules education provided	No further action
	29	Assistant coach sent impermissible text to PSA	Assistant coach ceased all contact with PSA for one week and rules education provided	Staff should not have contact with PSA for one week
	30	SAs received impermissible benefits (free admission)	SAs declared ineligible, paid \$5 to charity, and rules education provided.	No further action
	31	Assistant coach made impermissible contact with PSA	Assistant coach ceased all contact with PSA for one week	No further action
11	1	SAs participated in activities during a dead period	Letter of admonishment sent, reduction of future practice time imposed, and rules education provided	No further action

UNC Division II Institutions - NCAA Rulings in the 2013-14 Academic Year

APPENDIX N

Institution	Violation Number	Violation Summary	School Action	NCAA Action
1	1	Head coach had contact with PSA during recruiting dead period	Recruitment was stopped and rules education provided	No further action
	2	SA dropped to part-time status but practiced during regular season	System being developed to do enrollment checks, rules education provided, and SA will be withheld from practice for 16 hours	No further action
	3	SA participated in activities after SAT scores were cancelled	SA withheld from competition, vacate SA results from contests participated in, and withhold SA from two contests once reinstated	No further action
	4	Team did not take required day off	Required to take additional day off during subsequent week and rules education provided	No further action
	5	SA participated in competition when a partial qualifier	Rules education provided and will seek reinstatement of SA	Institution required to pay \$500 fine
	6	Assistant coach contacted PSA before contact was permissible	Recruitment was stopped and rules education provided	No further action
	7	SAs participated in activities before being certified	SAs were held out of competition for four games and institution paid NCAA fines	Institution should issue letter of admonishment
2	1	PSA practiced beyond temporary certification period, received travel expenses, and competed in contests prior to final certification	SA was declared ineligible and withheld from all team activities until deemed eligible, letter of admonishment sent, and rules education provided	Coach suspended for one contest and school must pay fine
	2	SA participated in practice before all medical tests completed	Increased monitoring put in place, including list of eligible players sent to staff prior to first day of practice	All staff need rules education
	3	SA accepted impermissible benefits in the form of preferential treatment (use of vehicles, payment of parking violations)	SA declared ineligible, will be withheld from 30% of contests upon reinstatement, and donated money to charity	No further action

Appendix J - Campus Financial Information

Campus Financial Information from the Presidential View of the NCAA Financial Dashboard

NCAA Presidential Dashboard Metrics

Definitions and Calculations

The NCAA Financial Dashboard is an online tool developed for campus leaders that allow institutions to evaluate their academic and financial data and, if desired, select different comparison groups. A summary page with a subset of data is found on the “Presidential View” of the NCAA Financial Dashboard, which contains eight key indicators of particular importance as determined by the NCAA’s Financial Reporting Advisory Committee.

These eight indicators are presented for Division I and Division II UNC institutions on the following pages. Prior to the campus data, NCAA definitions of these indicators and their calculations are presented as a reference.

Division I Metric	Definition	Variables
Academic Progress Rate (APR)	overall APR for entire athletics program	-----
Generated Revenue / Total Athletics Revenue (%)	Athletics-generated revenues as a percent of total athletics revenues. Generated revenues include all revenues earned by athletics department for participation in athletics	<p>Generated Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + other</p> <p>Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + other + student fees + government support + direct institutional support + indirect facility administration</p>
Net Athletics Revenues (\$)	Total athletics revenues less total athletics expenditures.	<p>Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + other + student fees + government support + direct institutional support + indirect facility administration</p> <p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p>
Total Athletics Expenditures (\$)	Total athletics expenditures	<p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p>
Salaries and Benefits / Total Athletics Expenditures (%)	Combined coaching staff and support staff salaries, benefits, and bonuses paid by university and by a third party and severance payments as a percentage of total athletics expenditures	<p>Salaries and Benefits = (coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay)</p> <p>Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution</p>

Division I Metric	Definition	APPENDIX N	Variables
Athletics Expenditures / Student-Athlete (\$)	Total athletics expenditures divided by the total number of unduplicated student-athletes		Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution <hr/> Total Number of Student-Athletes
Athletics Expenditures / Institutional Expenditures (%)	Athletics expenditures as a percentage of total institutional expenditures		Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution <hr/> Current Year Institutional Expenditures
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	Compares the athletics expenditures rate of change with the university expenditures rate of change		Total Expenditures (current and prior year) = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution <hr/> Institutional Expenditures (current and prior year)

Division II Metric	Definition	APPENDIX N	Variables
		Student Fee Revenue = total revenue from athletics fees charged	
Student Fees Revenue / Total Athletics Revenue (%)	Student fees as a percent of total athletics revenue	Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + student fees + government support + direct institutional support + indirect facility administration	
Total Athletics Revenue (\$)	Total athletics revenue	Total Revenue = tickets + guarantees + contributions + third parties + NCAA distribution + broadcast + concessions + advertising + sports camp + endowment investment + student fees + government support + direct institutional support + indirect facility administration	
		Student Aid Expenditures	
Athletic Student Aid / Total Athletics Expenses (%)	Athletic student aid as a percent of total athletics expenses	Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	
		Coaches' Compensation = Coach salary + assistants salary + coach other compensation + assistant other compensation	
Coaches Compensation / Total Athletics Expenses (%)	Coaching staff salaries, benefits, and bonuses paid by university and by a third party and severance payments and their share of total athletics expenditures	Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	

Division II Metric	Definition	APPENDIX N	Variables
Administrative Staff Compensation / Total Athletics Expenses (%)	Support staff salaries, benefits, and bonuses paid by university and by a third party and severance payments and their share of total athletics expenditures	Support Staff Compensation = Support staff salary + support staff other compensation	
		Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	
Team Travel Costs			
Team Travel Expenses / Total Athletics Expenses (%)	Team travel as a percent of total athletics expenses	Total Expenditures = student aid + guarantees + coaches salaries + assistant salaries + coach other compensation + assistant other compensation + support staff salaries + support staff other compensation + severance pay + recruiting + team travel + equipment + game + fundraising/marketing + sports camp + facilities maintenance + sports groups + indirect facility administration + medical insurance + membership dues + other + transfer to institution	
Average Academic Success Rates	Average of ASRs - all sports combined	-----	

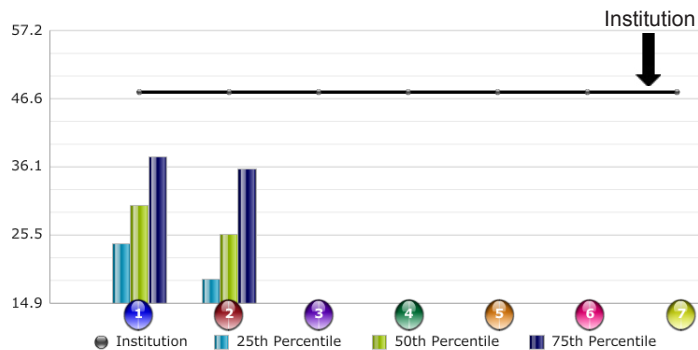
Appalachian State University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	976	973	981	981	N/A
Generated Revenue/Total Athletics Revenue (%)	41.3%	44.9%	49.9%	45.1%	47.7%
Net Athletics Revenues (\$)	-\$548,806	-\$319,606	\$2,294,436	\$1,406,028	-\$1,619,948
Total Athletics Expenditures (\$)	\$15,785,349	\$16,185,310	\$15,454,170	\$17,238,578	\$21,395,675
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	34.6%	35.5%	37.8%	36.8%	34.5%
Athletics Expenditures/Student-Athlete (\$)	\$34,923	\$34,074	\$34,040	\$37,232	\$46,311
Athletics Expenditures/Institutional Expenditures (%)	5.0%	4.8%	4.5%	5.0%	6.0%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	15.1%	-3.6%	-7.6%	11.5%	22.0%
<hr/>					
Athletic Fee (annual)	\$529.00	\$559.00	\$569.00	\$639.00	\$649.00
Athletic Fee Revenue	\$7,448,623	\$8,089,752	\$8,422,146	\$9,651,782	\$9,861,151
Total Athletics Operating Revenue	\$15,236,543	\$15,865,704	\$17,748,606	\$18,644,606	\$19,775,727
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	48.9%	51.0%	47.5%	51.8%	49.9%

APPENDIX N Appalachian State University

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

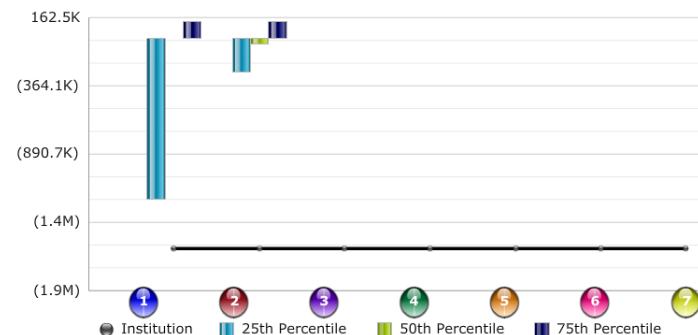
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	47.7	24.1	30.1	37.6
Aspirational	47.7	18.7	25.6	35.8
	47.7			
	47.7			

6. Net revenues (\$)

2013



6. Net revenues (\$)

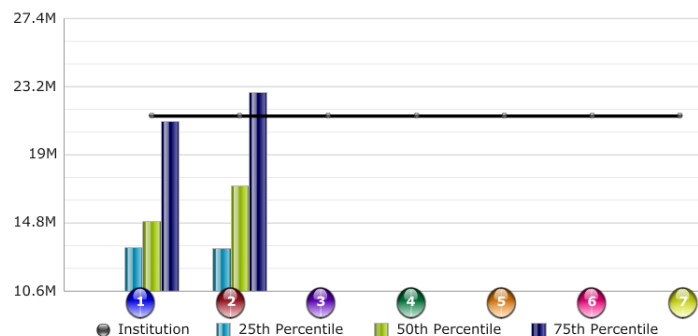
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(1,619,948.0)	(1,236,654.0)	0.0	135,389.0
Aspirational	(1,619,948.0)	(254,864.0)	(38,414.0)	131,441.0
	(1,619,948.0)			
	(1,619,948.0)			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

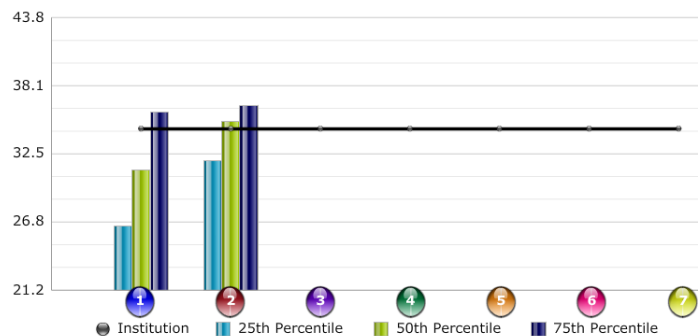
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	21,395,675.0	13,277,501.0	14,872,872.0	21,067,763.0
Aspirational	21,395,675.0	13,223,302.0	17,085,750.0	22,859,292.0
	21,395,675.0			
	21,395,675.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

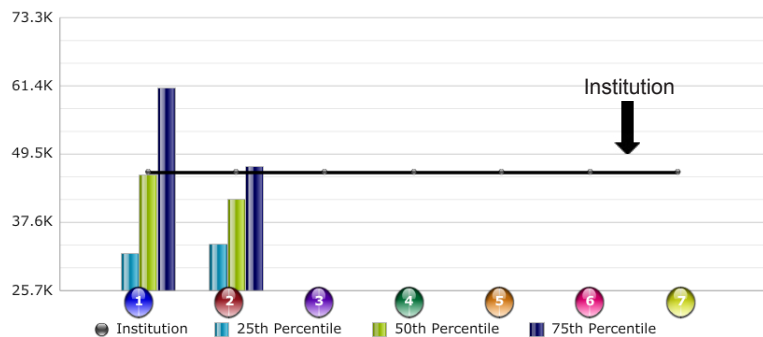
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	34.5	26.4	31.1	35.9
Aspirational	34.5	31.9	35.2	36.5
	34.5			
	34.5			

APPENDIX N Appalachian State University

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

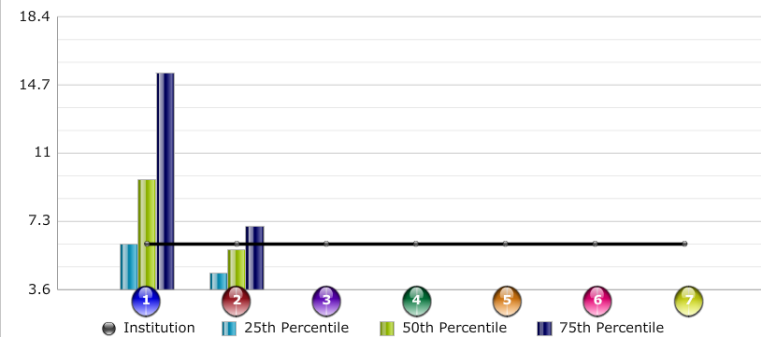
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	46,311.0	32,162.6	45,871.0	61,075.9
Aspirational	46,311.0	33,797.0	41,620.8	47,307.5
	46,311.0			
	46,311.0			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

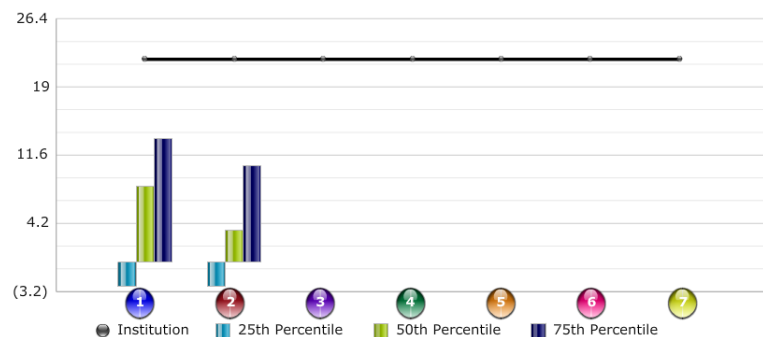
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	6.0	6.0	9.5	15.3
Aspirational	6.0	4.4	5.7	7.0
	6.0			
	6.0			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	22.0	(2.6)	8.3	13.5
Aspirational	22.0	(2.6)	3.5	10.5
	22.0			
	22.0			

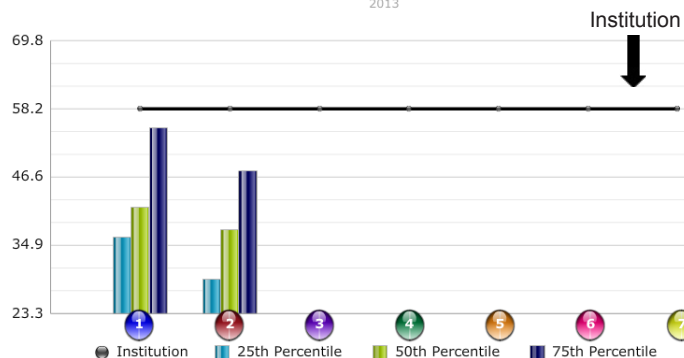
East Carolina University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	971	970	976	976	N/A
Generated Revenue/Total Athletics Revenue (%)	61.0%	57.1%	60.3%	59.6%	58.2%
Net Athletics Revenues (\$)	\$2,402,665	\$1,806,765	\$1,827,908	\$1,951,677	-\$834,262
Total Athletics Expenditures (\$)	\$29,581,933	\$30,473,691	\$32,220,961	\$33,623,495	\$36,639,494
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	40.5%	41.0%	39.2%	38.2%	40.8%
Athletics Expenditures/Student-Athlete (\$)	\$67,693	\$69,101	\$72,407	\$78,744	\$87,030
Athletics Expenditures/Institutional Expenditures (%)	4.3%	4.2%	4.3%	4.5%	4.7%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	0.7%	-0.7%	1.2%	5.2%	4.2%
<hr/>					
Athletic Fee (annual)	\$481.00	\$496.00	\$526.00	\$566.00	\$601.00
Athletic Fee Revenue	\$10,289,188	\$10,441,783	\$11,187,866	\$11,890,141	\$12,368,781
Total Athletics Operating Revenue	\$31,984,658	\$32,280,456	\$34,048,869	\$35,575,172	\$35,805,232
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	32.2%	32.3%	32.9%	33.4%	34.5%

APPENDIX N East Carolina University

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

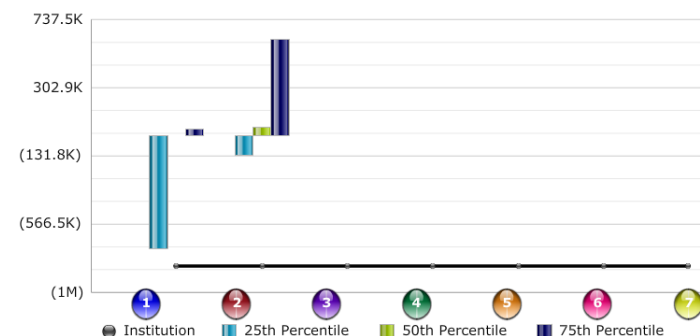
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	58.2	36.3	41.4	55.0
CUSA-2103	58.2	29.1	37.6	47.6
	58.2			
	58.2			

6. Net revenues (\$)

2013



6. Net revenues (\$)

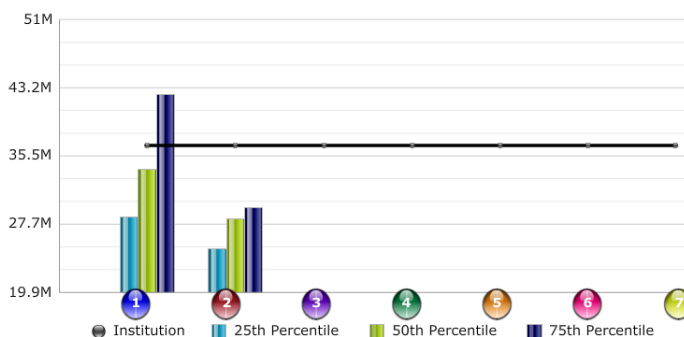
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	(834,262.0)	(722,165.0)	0.0	39,780.0
CUSA-2103	(834,262.0)	(126,034.0)	53,041.0	614,616.0
	(834,262.0)			
	(834,262.0)			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

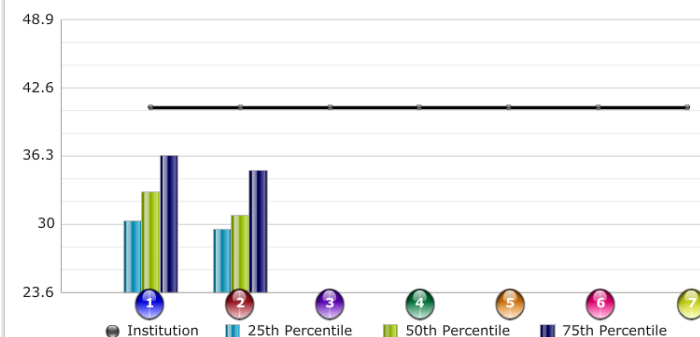
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	36,639,494.0	28,494,033.0	33,931,072.0	42,493,306.0
CUSA-2103	36,639,494.0	24,891,193.0	28,337,108.0	29,594,664.0
	36,639,494.0			
	36,639,494.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

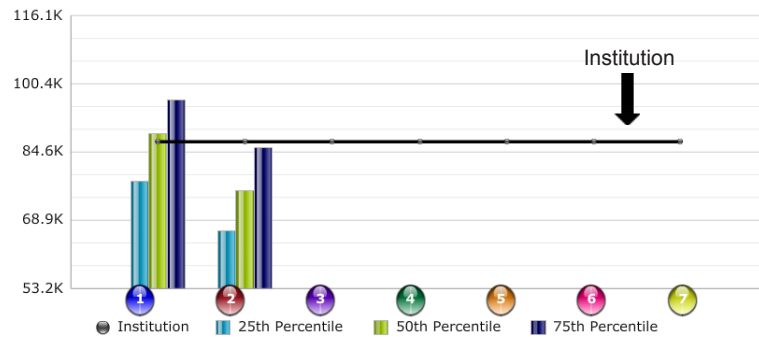
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	40.8	30.3	33.0	36.4
CUSA-2103	40.8	29.5	30.8	34.9
	40.8			
	40.8			

APPENDIX N East Carolina University

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

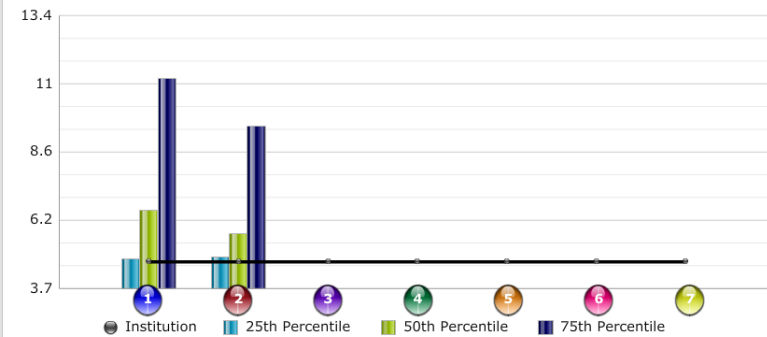
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	87,029.7	77,848.6	88,926.3	96,739.1
CUSA-2103	87,029.7	66,469.4	75,824.0	85,581.3
	87,029.7			
	87,029.7			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

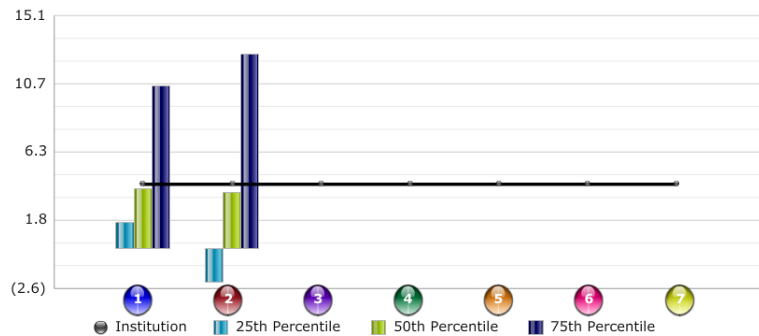
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	4.7	4.8	6.5	11.1
CUSA-2103	4.7	4.9	5.7	9.5
	4.7			
	4.7			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Conference USA	4.2	1.7	3.9	10.5
CUSA-2103	4.2	(2.2)	3.6	12.6
	4.2			
	4.2			

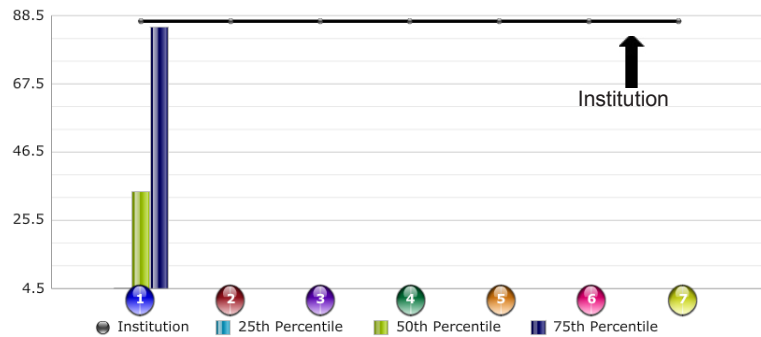
Elizabeth City State University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Student Fees Revenue/Total Athletics Revenue (%)	75.2%	81.3%	80.9%	62.0%	86.8%
Total Athletics Revenue (\$)	\$1,827,359	\$2,190,438	\$2,334,091	\$2,164,089	\$1,722,585
Athletic Student Aid/Total Athletics Expenses (%)	29.2%	29.7%	29.7%	32.0%	29.3%
Coaches Compensation/Total Athletics Expenses (%)	32.3%	29.1%	8.6%	9.1%	11.9%
Administrative Staff Compensation/Total Athletics Expenses (%)	11.2%	10.0%	15.1%	19.1%	19.6%
Team Travel Expenses/Total Athletics Expenses (%)	9.4%	11.1%	21.8%	21.6%	19.3%
Average Academic Success Rates	91	91	65	64	N/A
<hr/>					
Athletic Fee (annual)	\$463.00	\$463.00	\$493.10	\$493.10	\$525.15
Athletic Fee Revenue	\$1,374,781	\$1,780,810	\$1,888,338	\$1,342,326	\$1,494,577
Total Athletics Operating Revenue	\$1,827,359	\$2,190,438	\$2,334,091	\$2,164,089	\$1,722,585
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	75.2%	81.3%	80.9%	62.0%	86.8%

APPENDIX N Elizabeth City State University

3. Student Fees (%)

2013



3. Student Fees (%)

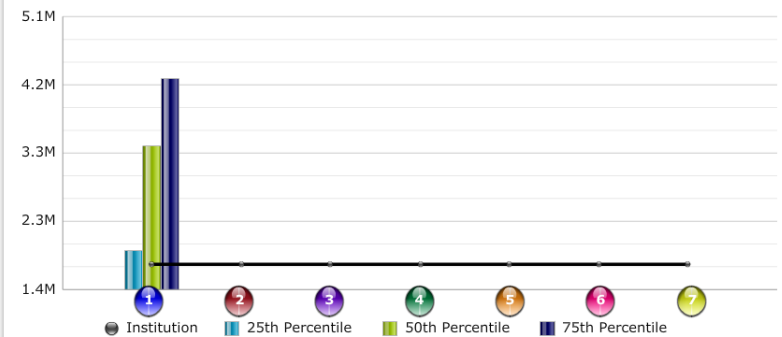
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	86.8	4.6	34.4	85.1
	86.8			
	86.8			
	86.8			

5. Total Athletics Revenue (\$)

2013



5. Total Athletics Revenue (\$)

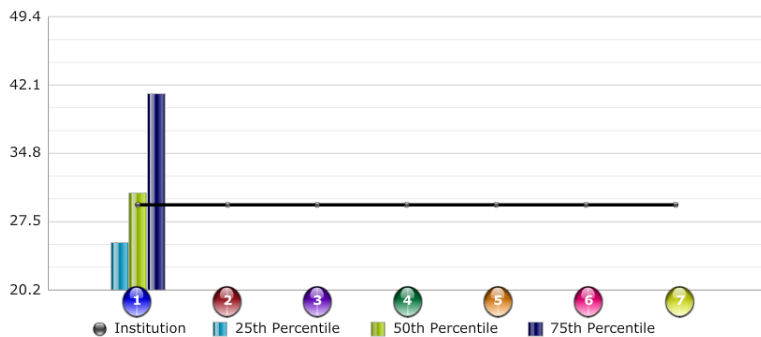
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	1,722,585.0	1,914,726.0	3,344,505.0	4,268,909.0
	1,722,585.0			
	1,722,585.0			
	1,722,585.0			

6. Athletic Aid (%)

2013



6. Athletic Aid (%)

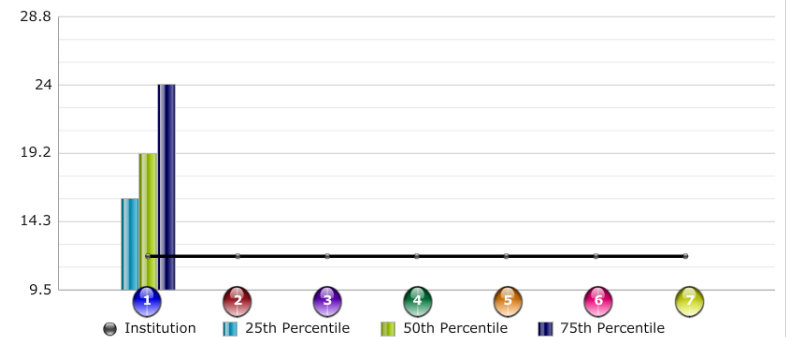
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	29.3	25.3	30.6	41.2
	29.3			
	29.3			
	29.3			

7. Coaches Compensation (%)

2013



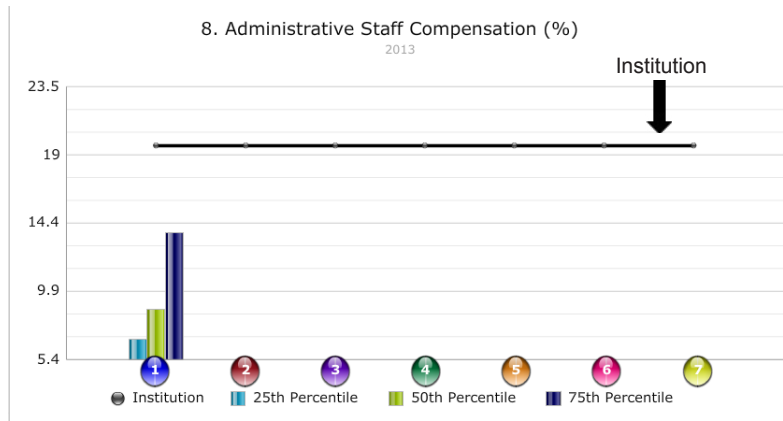
7. Coaches Compensation (%)

Current Year

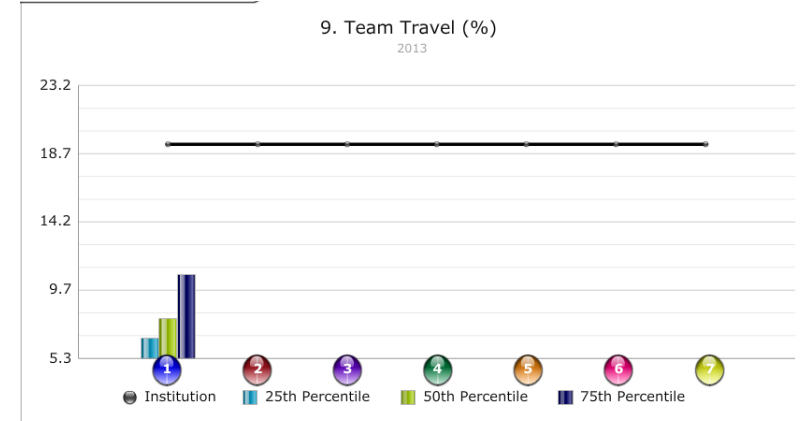
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	11.9	16.0	19.2	24.0
	11.9			
	11.9			
	11.9			

APPENDIX N Elizabeth City State University



8. Administrative Staff Compensation (%)				
Current Year				
2013				
	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	19.6	6.7	8.7	13.8
	19.6			
	19.6			
	19.6			



9. Team Travel (%)				
Current Year				
2013				
	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	19.3	6.6	7.9	10.8
	19.3			
	19.3			
	19.3			

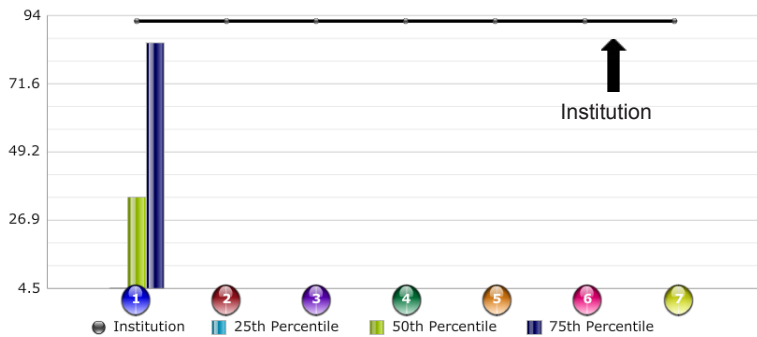
Fayetteville State University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Student Fees Revenue/Total Athletics Revenue (%)	89.1%	75.5%	91.1%	91.9%	92.1%
Total Athletics Revenue (\$)	\$2,129,937	\$2,174,466	\$2,036,836	\$2,113,112	\$2,491,148
Athletic Student Aid/Total Athletics Expenses (%)	21.0%	18.1%	17.9%	21.8%	25.1%
Coaches Compensation/Total Athletics Expenses (%)	37.3%	27.3%	27.5%	29.2%	26.5%
Administrative Staff Compensation/Total Athletics Expenses (%)	9.5%	7.8%	9.6%	8.2%	6.7%
Team Travel Expenses/Total Athletics Expenses (%)	13.7%	13.2%	13.8%	15.6%	13.4%
Average Academic Success Rates	76	52	61	56	N/A
<hr/>					
Athletic Fee (annual)	\$373.00	\$410.00	\$450.00	\$450.00	\$550.00
Athletic Fee Revenue	\$1,897,002	\$1,641,095	\$1,854,752	\$1,942,105	\$2,295,130
Total Athletics Operating Revenue	\$2,129,937	\$2,174,466	\$2,036,836	\$2,113,112	\$2,491,148
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	89.1%	75.5%	91.1%	91.9%	92.1%

APPENDIX N Fayetteville State University

3. Student Fees (%)

2013



3. Student Fees (%)

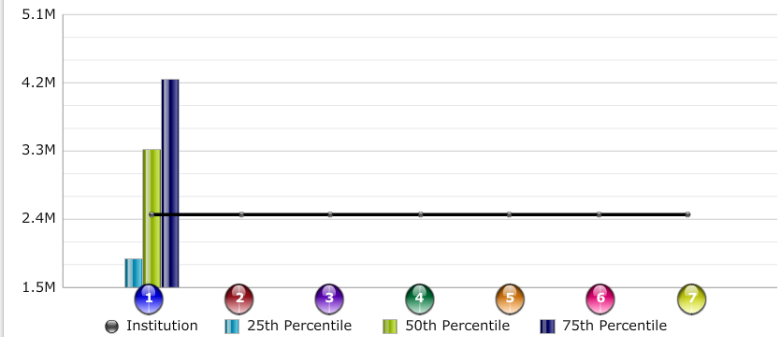
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	92.1	4.6	34.4	85.1
	92.1			
	92.1			
	92.1			

5. Total Athletics Revenue (\$)

2013



5. Total Athletics Revenue (\$)

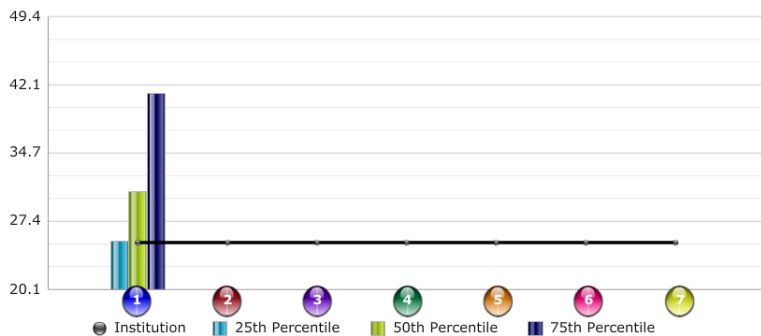
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	2,491,148.0	1,914,726.0	3,344,505.0	4,268,909.0
	2,491,148.0			
	2,491,148.0			
	2,491,148.0			

6. Athletic Aid (%)

2013



6. Athletic Aid (%)

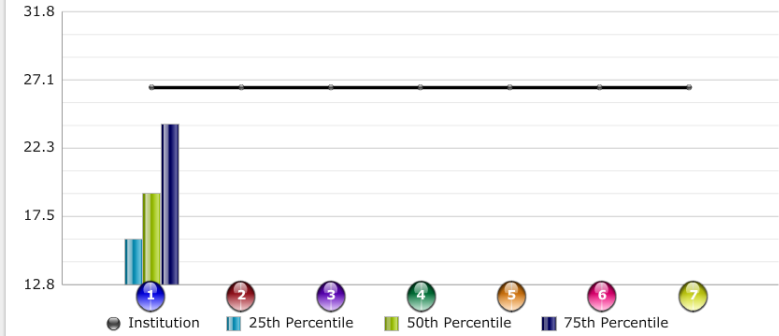
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	25.1	25.3	30.6	41.2
	25.1			
	25.1			
	25.1			

7. Coaches Compensation (%)

2013



7. Coaches Compensation (%)

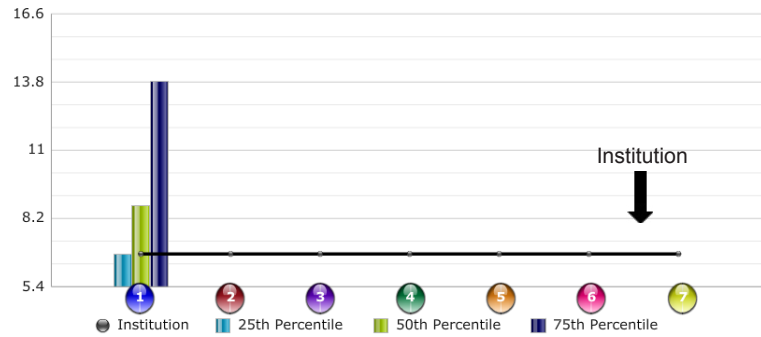
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	26.5	16.0	19.2	24.0
	26.5			
	26.5			
	26.5			

APPENDIX N Fayetteville State University

8. Administrative Staff Compensation (%)
2013



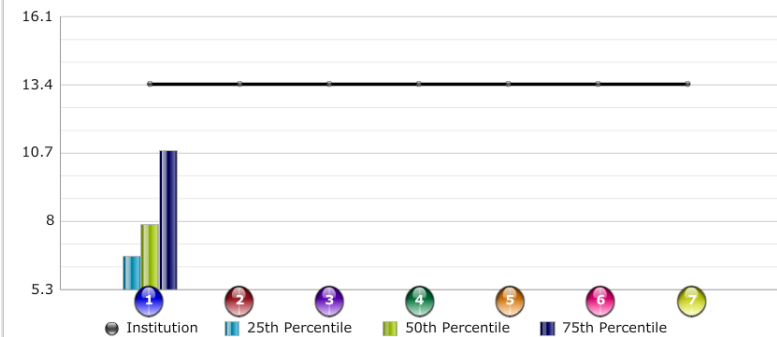
8. Administrative Staff Compensation (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	6.7	6.7	8.7	13.8
	6.7			
	6.7			
	6.7			

9. Team Travel (%)
2013



9. Team Travel (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	13.4	6.6	7.9	10.8
	13.4			
	13.4			
	13.4			

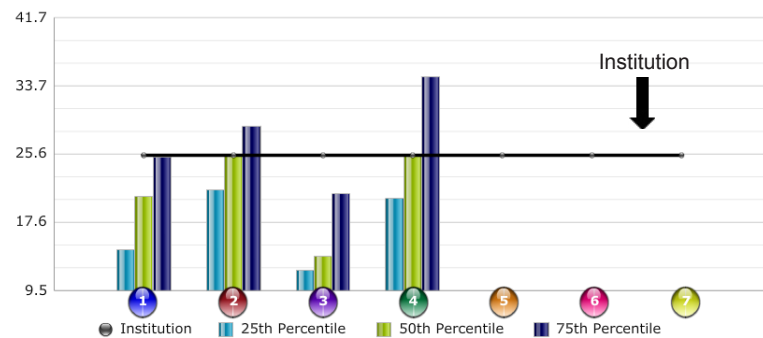
North Carolina A&T State University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	954	949	937	937	N/A
Generated Revenue/Total Athletics Revenue (%)	40.5%	39.0%	38.3%	29.9%	25.5%
Net Athletics Revenues (\$)	\$56,152	-\$79,643	-\$361,887	\$658,906	\$404,211
Total Athletics Expenditures (\$)	\$8,978,310	\$8,988,951	\$9,602,618	\$10,521,502	\$12,131,715
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	37.4%	36.8%	39.3%	35.9%	37.0%
Athletics Expenditures/Student-Athlete (\$)	\$32,180	\$30,368	\$51,078	\$52,087	\$49,316
Athletics Expenditures/Institutional Expenditures (%)	3.9%	3.7%	3.7%	4.1%	4.7%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	9.0%	-7.1%	1.2%	11.5%	14.1%
<hr/>					
Athletic Fee (annual)	\$461.00	\$502.00	\$532.00	\$562.00	\$600.00
Athletic Fee Revenue	\$3,838,609	\$4,260,864	\$4,566,868	\$5,086,432	\$5,423,388
Total Athletics Operating Revenue	\$9,034,462	\$8,909,308	\$9,240,731	\$11,180,408	\$12,535,926
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	42.5%	47.8%	49.4%	45.5%	43.3%

APPENDIX N North Carolina A&T State University

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

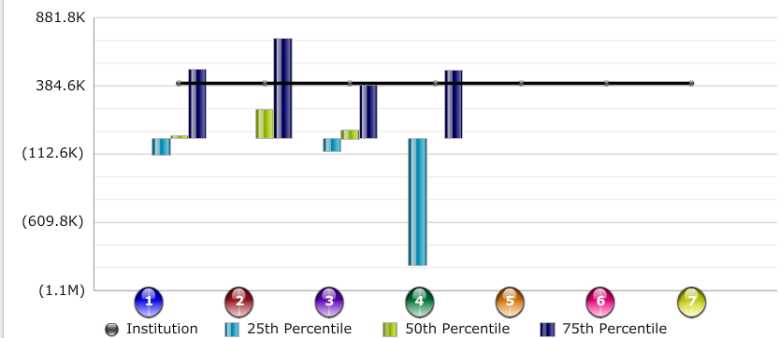
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	25.5	14.3	20.6	25.2
Ohio Valley	25.5	21.5	25.4	28.9
BG South	25.5	11.9	13.6	20.9
2014 Southern	25.5	20.4	25.4	34.8

6. Net revenues (\$)

2013



6. Net revenues (\$)

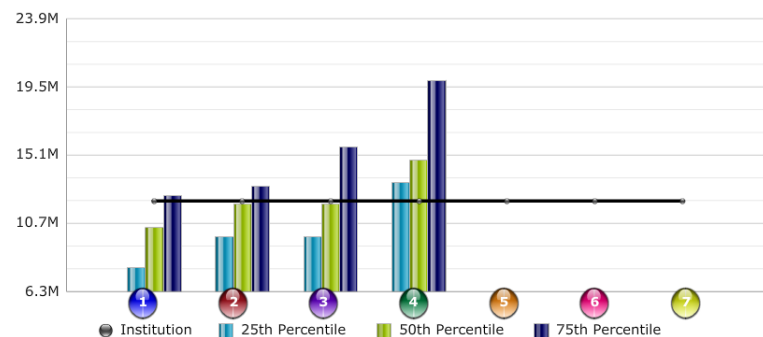
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	404,211.0	(117,619.0)	22,291.0	510,295.0
Ohio Valley	404,211.0	0.0	214,596.0	734,864.0
BG South	404,211.0	(90,125.0)	62,115.0	389,095.0
2014 Southern	404,211.0	(922,538.0)	0.0	501,462.0

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

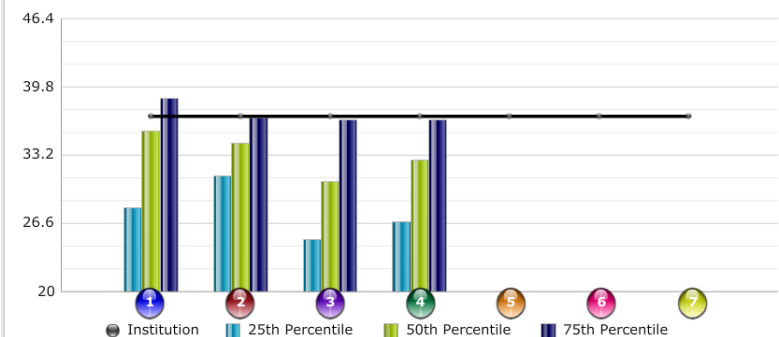
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	12,131,715.0	7,870,245.0	10,419,469.0	12,491,008.0
Ohio Valley	12,131,715.0	9,854,277.0	11,938,695.0	13,079,750.0
BG South	12,131,715.0	9,852,540.0	11,940,228.0	15,607,001.0
2014 Southern	12,131,715.0	13,307,847.0	14,779,261.0	19,898,106.0

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

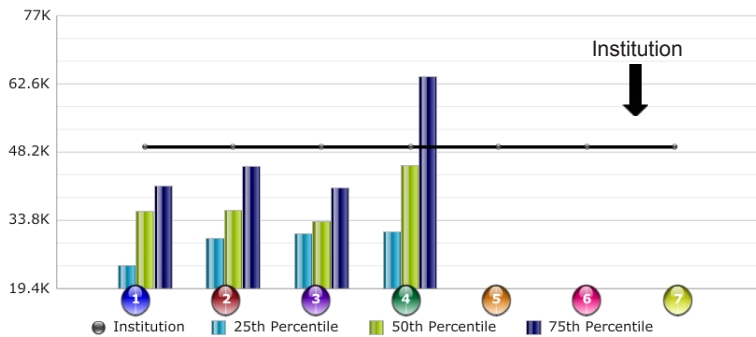
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	37.0	28.1	35.5	38.7
Ohio Valley	37.0	31.2	34.4	36.8
BG South	37.0	25.0	30.6	36.6
2014 Southern	37.0	26.8	32.7	36.6

APPENDIX N North Carolina A&T State University

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

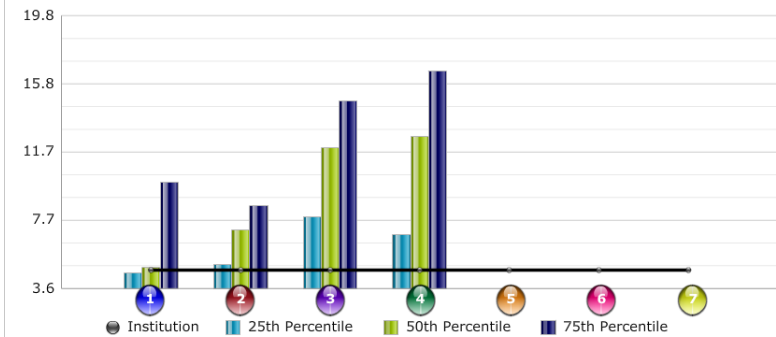
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	49,315.9	24,255.8	35,768.5	41,115.7
Ohio Valley	49,315.9	30,092.1	35,964.5	45,258.7
BG South	49,315.9	31,017.1	33,556.0	40,712.2
2014 Southern	49,315.9	31,398.4	45,430.9	64,188.4

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

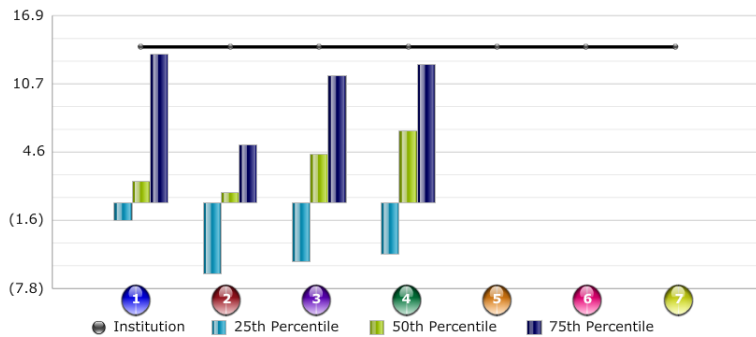
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	4.7	4.5	4.9	9.9
Ohio Valley	4.7	5.1	7.1	8.5
BG South	4.7	7.9	12.0	14.8
2014 Southern	4.7	6.8	12.6	16.5

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	14.1	(1.6)	2.0	13.4
Ohio Valley	14.1	(6.5)	1.0	5.2
BG South	14.1	(5.3)	4.4	11.5
2014 Southern	14.1	(4.6)	6.5	12.5

North Carolina Central University

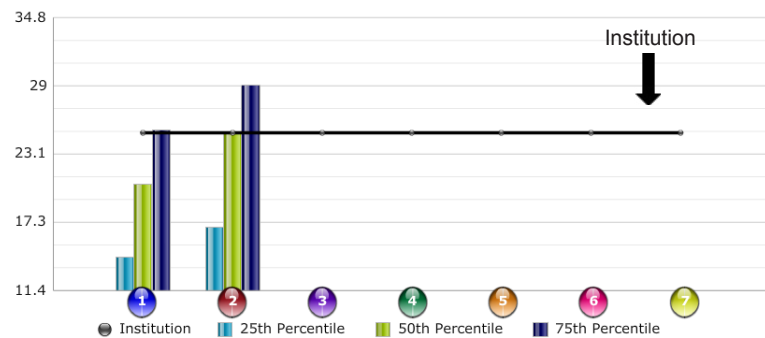
NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	-	-	934	934	N/A
Generated Revenue/Total Athletics Revenue (%)	37.4%	33.8%	27.9%	26.7%	25.0%
Net Athletics Revenues (\$)	-\$7,706	-\$74,950	\$43,026	-\$358,749	\$22,291
Total Athletics Expenditures (\$)	\$6,635,320	\$7,084,067	\$8,727,854	\$8,907,321	\$9,147,577
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	34.9%	38.1%	41.4%	44.2%	42.3%
Athletics Expenditures/Student-Athlete (\$)	\$20,292	\$17,278	\$21,765	\$26,992	\$22,203
Athletics Expenditures/Institutional Expenditures (%)	3.6%	3.8%	4.3%	4.7%	4.8%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	0.0%	8.1%	12.1%	9.4%	2.5%

Athletic Fee (annual)	\$507.45	\$548.24	\$583.88	\$624.38	\$674.38
Athletic Fee Revenue	\$3,259,781	\$3,745,285	\$3,886,258	\$4,113,803	\$4,534,002
Total Athletics Operating Revenue	\$6,627,614	\$7,009,117	\$8,770,880	\$8,548,572	\$9,169,868
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	49.2%	53.4%	44.3%	48.1%	49.4%

APPENDIX N North Carolina Central University

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

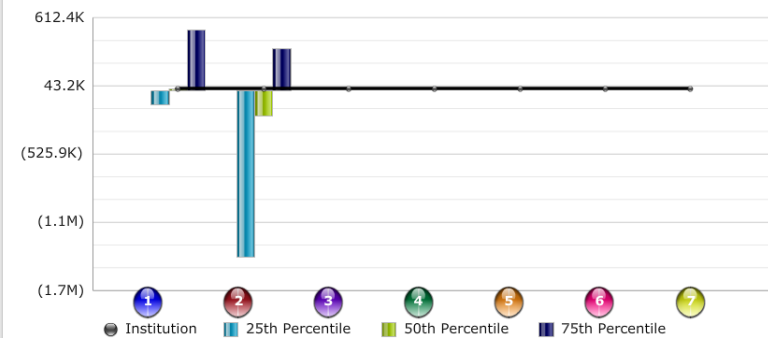
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	25.0	14.3	20.6	25.2
Peer Group A	25.0	16.9	24.9	29.0
	25.0			
	25.0			

6. Net revenues (\$)

2013



6. Net revenues (\$)

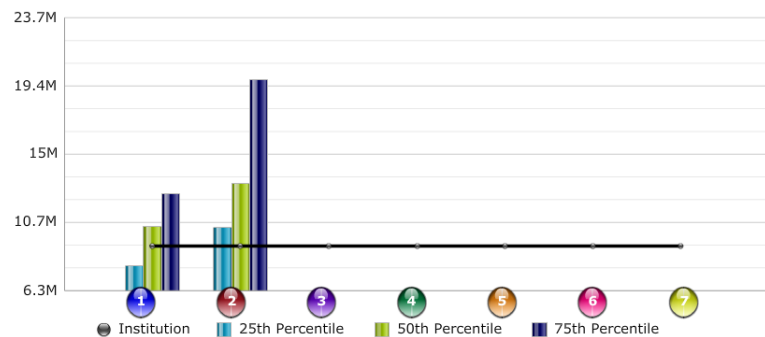
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	22,291.0	(117,619.0)	22,291.0	510,295.0
Peer Group A	22,291.0	(1,386,849.0)	(207,236.0)	357,206.0
	22,291.0			
	22,291.0			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

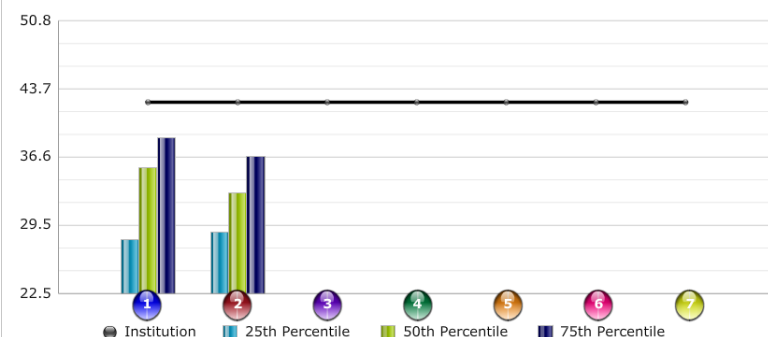
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	9,147,577.0	7,870,245.0	10,419,469.0	12,491,008.0
Peer Group A	9,147,577.0	10,313,175.0	13,141,967.0	19,788,377.0
	9,147,577.0			
	9,147,577.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

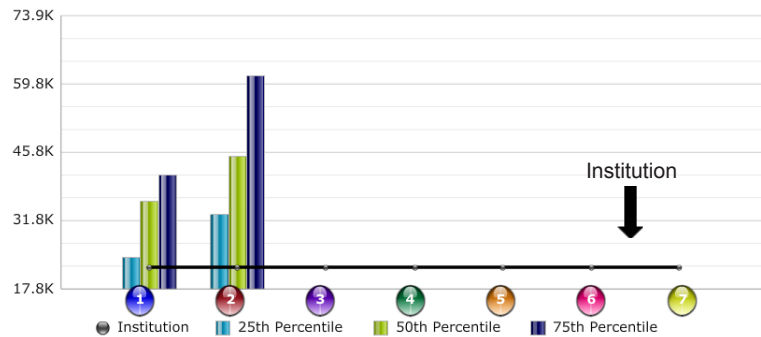
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	42.3	28.1	35.5	38.7
Peer Group A	42.3	28.8	32.9	36.7
	42.3			
	42.3			

APPENDIX N North Carolina Central University

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

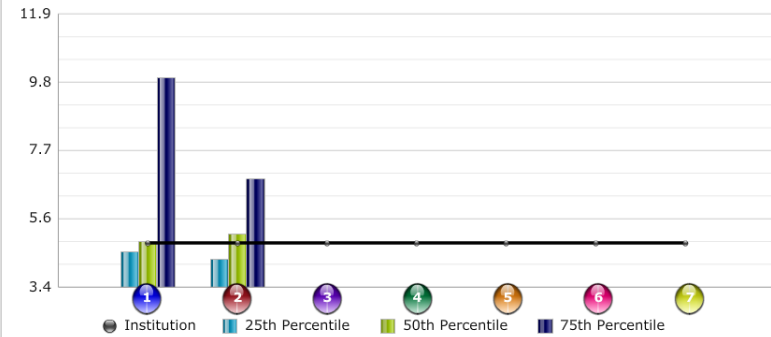
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	22,202.9	24,255.8	35,768.5	41,115.7
Peer Group A	22,202.9	33,013.8	44,928.1	61,560.8
	22,202.9			
	22,202.9			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

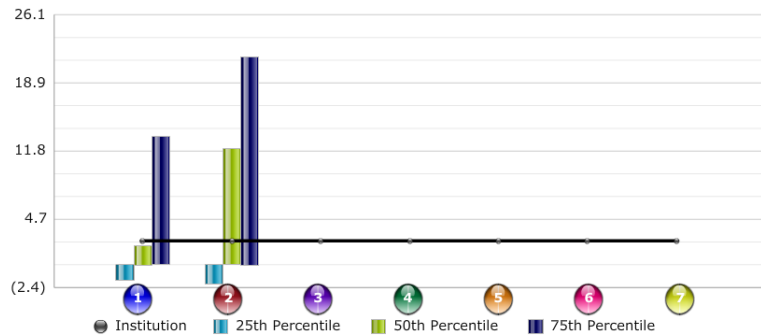
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	4.8	4.5	4.9	9.9
Peer Group A	4.8	4.3	5.1	6.8
	4.8			
	4.8			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

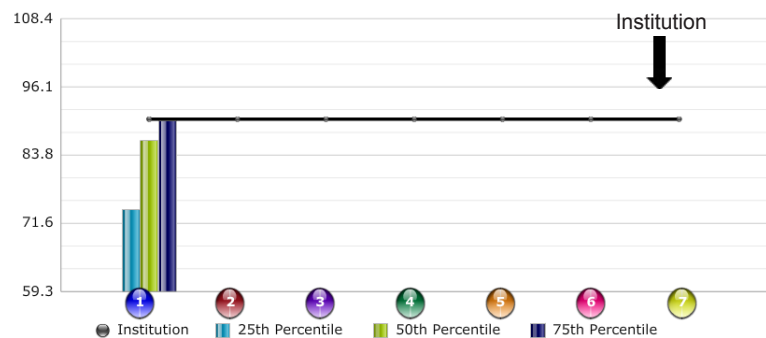
	Institution	25th Percentile	50th Percentile	75th Percentile
Mid-Eastern	2.5	(1.6)	2.0	13.4
Peer Group A	2.5	(2.0)	12.1	21.7
	2.5			
	2.5			

NC State University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	975	977	977	977	N/A
Generated Revenue/Total Athletics Revenue (%)	89.1%	87.8%	97.9%	90.9%	90.3%
Net Athletics Revenues (\$)	\$2,237,778	\$3,578,688	\$515,781	\$3,425,598	\$4,344,246
Total Athletics Expenditures (\$)	\$48,349,169	\$45,880,314	\$50,560,564	\$56,332,313	\$63,137,393
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	31.9%	34.5%	38.4%	40.3%	43.8%
Athletics Expenditures/Student-Athlete (\$)	\$90,542	\$85,918	\$99,138	\$107,916	\$128,328
Athletics Expenditures/Institutional Expenditures (%)	4.3%	4.1%	4.3%	4.7%	4.9%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	8.3%	-5.4%	4.5%	11.0%	5.0%
Athletic Fee (annual)	\$134.00	\$150.50	\$159.00	\$192.00	\$227.00
Athletic Fee Revenue	\$3,679,254	\$4,200,610	\$4,537,143	\$5,426,700	\$6,531,331
Total Athletics Operating Revenue	\$50,586,947	\$49,459,002	\$51,076,345	\$59,757,911	\$67,481,639
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	7.3%	8.5%	8.9%	9.1%	9.7%

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

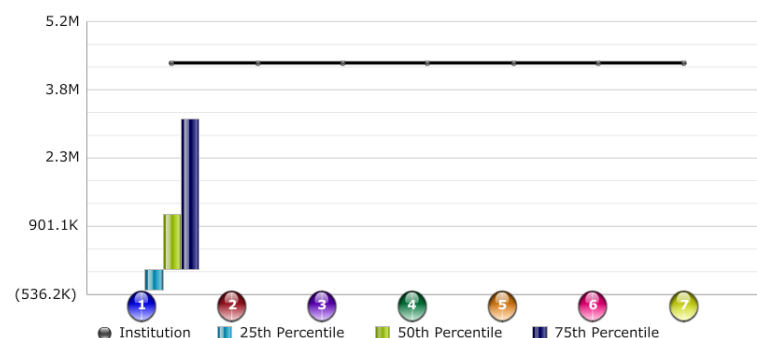
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	90.3	74.1	86.4	90.0
	90.3			
	90.3			
	90.3			

6. Net revenues (\$)

2013



6. Net revenues (\$)

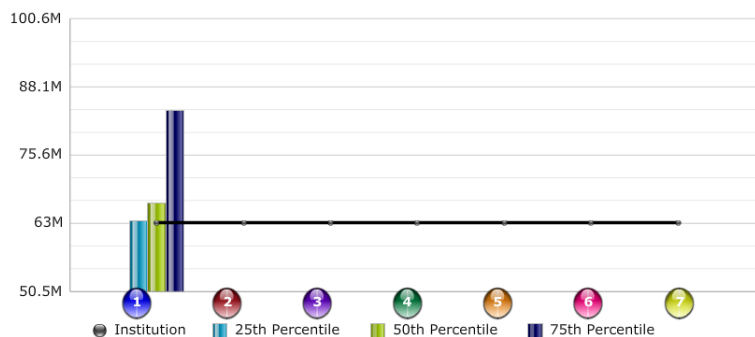
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	4,344,246.0	(446,838.0)	1,158,426.0	3,162,971.0
	4,344,246.0			
	4,344,246.0			
	4,344,246.0			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

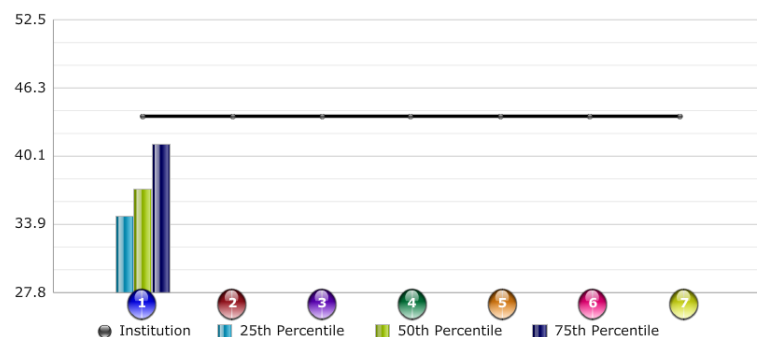
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	63,137,393.0	63,433,687.0	66,836,502.0	83,835,127.0
	63,137,393.0			
	63,137,393.0			
	63,137,393.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

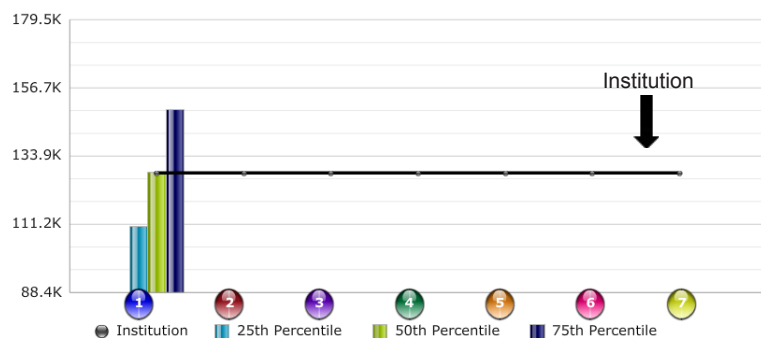
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	43.8	34.7	37.1	41.2
	43.8			
	43.8			
	43.8			

APPENDIX N NC State University

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

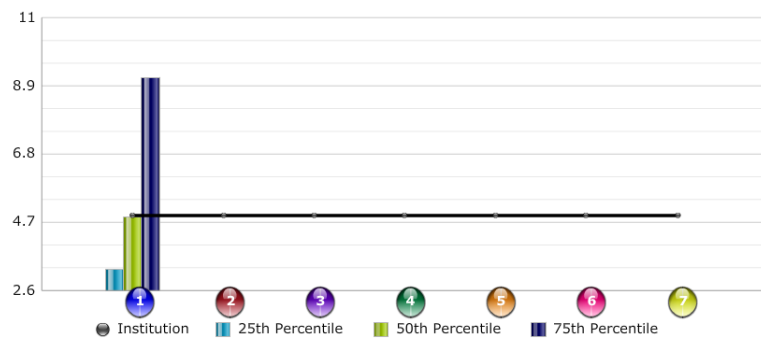
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	128,328.0	110,456.4	128,575.7	149,593.5
	128,328.0			
	128,328.0			
	128,328.0			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

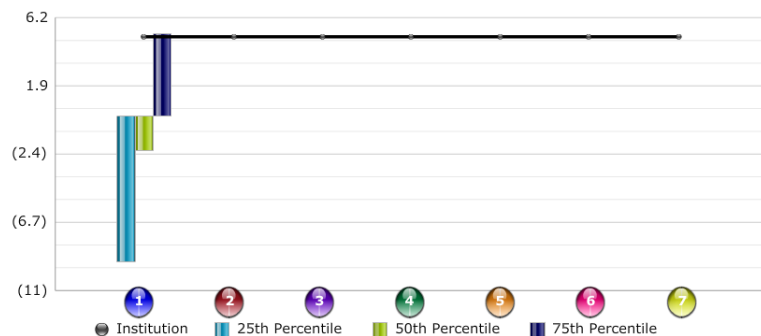
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	4.9	3.3	4.9	9.2
	4.9			
	4.9			
	4.9			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

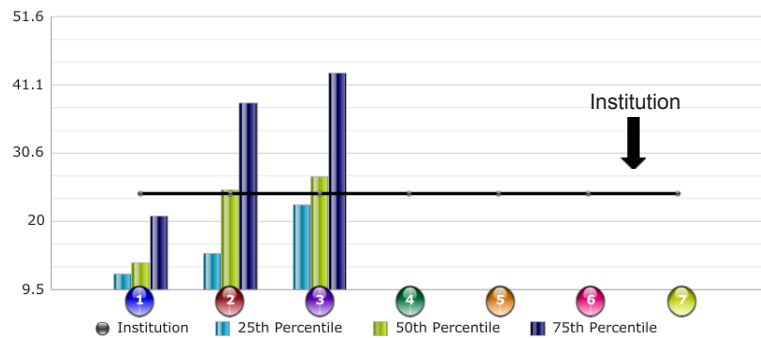
	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	5.0	(9.1)	(2.2)	5.2
	5.0			
	5.0			
	5.0			

UNC Asheville

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	987	979	974	974	N/A
Generated Revenue/Total Athletics Revenue (%)	26.8%	27.7%	24.9%	26.3%	24.3%
Net Athletics Revenues (\$)	-\$92,037	\$233,972	-\$149,187	-\$91,446	-\$120,166
Total Athletics Expenditures (\$)	\$3,646,293	\$3,680,783	\$4,792,752	\$5,535,771	\$5,894,394
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	29.2%	27.6%	26.7%	28.2%	30.7%
Athletics Expenditures/Student-Athlete (\$)	\$21,449	\$19,896	\$26,926	\$30,086	\$30,541
Athletics Expenditures/Institutional Expenditures (%)	4.8%	4.8%	5.8%	7.0%	7.0%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-2.0%	0.0%	22.7%	18.3%	1.3%
Athletic Fee (annual)	\$590.00	\$605.00	\$620.00	\$620.00	\$660.00
Athletic Fee Revenue	\$1,738,191	\$1,936,399	\$1,871,814	\$1,803,510	\$1,883,893
Total Athletics Operating Revenue	\$3,554,256	\$3,914,755	\$4,643,565	\$5,444,325	\$5,774,228
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	48.9%	49.5%	40.3%	33.1%	32.6%

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

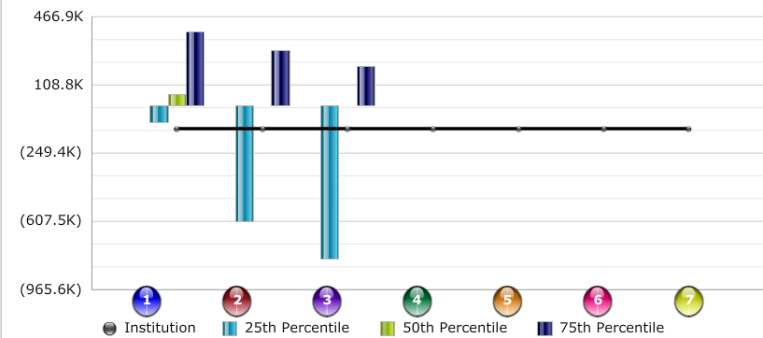
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	24.3	11.9	13.6	20.9
Athletic Competition	24.3	15.1	24.9	38.3
Academic Competition	24.3	22.6	27.0	43.0
	24.3			

6. Net revenues (\$)

2013



6. Net revenues (\$)

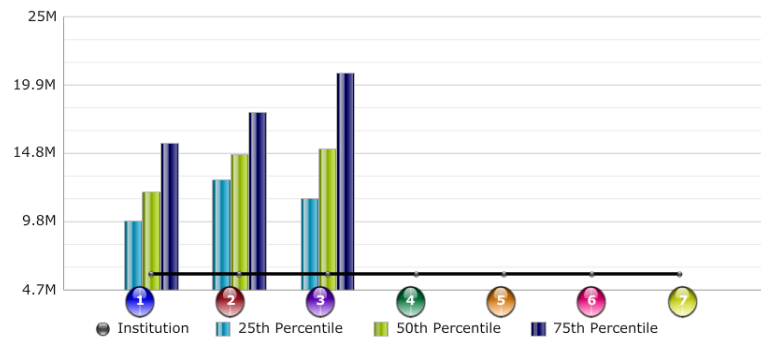
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	(120,166.0)	(90,125.0)	62,115.0	389,095.0
Athletic Competition	(120,166.0)	(608,421.0)	0.0	292,155.0
Academic Competition	(120,166.0)	(804,696.0)	0.0	207,761.0
	(120,166.0)			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

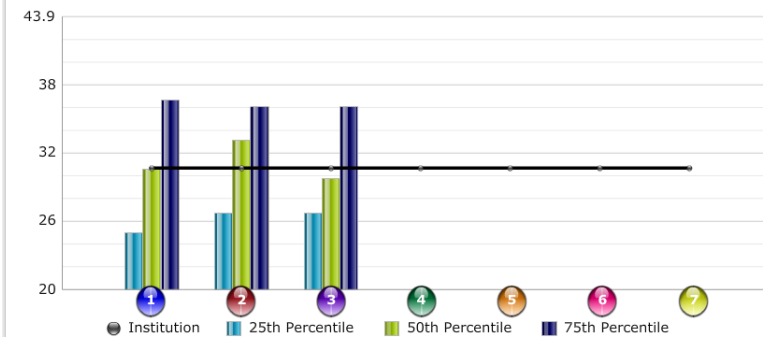
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	5,894,394.0	9,852,540.0	11,940,228.0	15,607,001.0
Athletic Competition	5,894,394.0	12,849,433.0	14,734,444.0	17,874,503.0
Academic Competition	5,894,394.0	11,477,284.0	15,153,269.0	20,795,676.0
	5,894,394.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

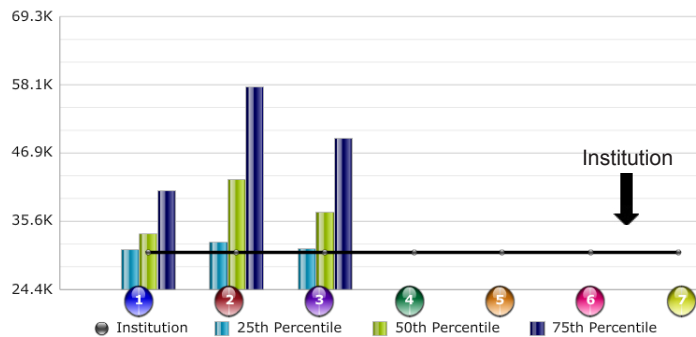
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	30.7	25.0	30.6	36.6
Athletic Competition	30.7	26.7	33.1	36.0
Academic Competition	30.7	26.7	29.8	36.1
	30.7			

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

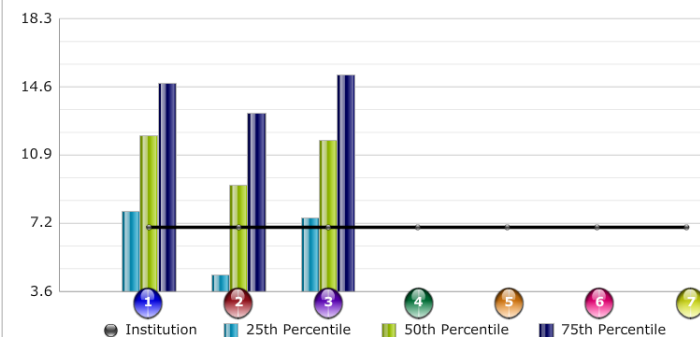
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	30,540.9	31,017.1	33,556.0	40,712.2
Athletic Competition	30,540.9	32,212.5	42,496.9	57,739.4
Academic Competition	30,540.9	31,148.3	37,188.4	49,329.0
	30,540.9			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

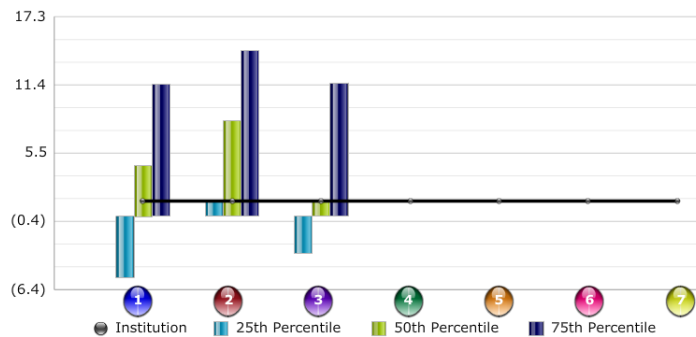
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	7.0	7.9	12.0	14.8
Athletic Competition	7.0	4.5	9.3	13.2
Academic Competition	7.0	7.5	11.7	15.2
	7.0			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

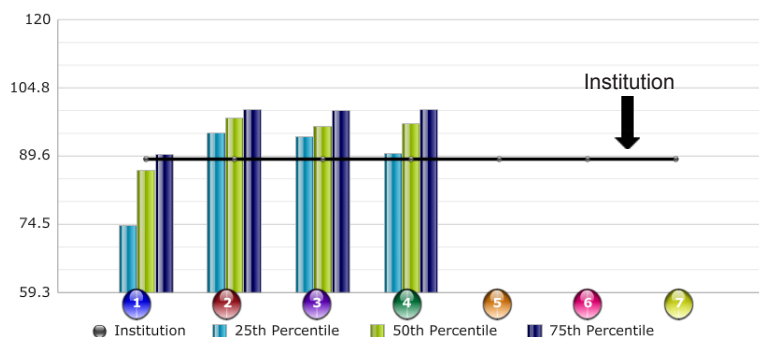
	Institution	25th Percentile	50th Percentile	75th Percentile
Big South	1.3	(5.3)	4.4	11.5
Athletic Competition	1.3	1.4	8.3	14.4
Academic Competition	1.3	(3.2)	1.4	11.6
	1.3			

UNC-Chapel Hill

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	982	983	977	977	N/A
Generated Revenue/Total Athletics Revenue (%)	88.7%	87.9%	88.3%	89.0%	88.9%
Net Athletics Revenues (\$)	\$182,332	\$140,072	\$1,293,709	\$502,641	\$57,203
Total Athletics Expenditures (\$)	\$74,462,225	\$72,685,335	\$74,312,602	\$81,921,783	\$82,735,139
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	36.9%	38.9%	38.5%	38.3%	38.4%
Athletics Expenditures/Student-Athlete (\$)	\$94,615	\$96,785	\$84,064	\$94,489	\$104,464
Athletics Expenditures/Institutional Expenditures (%)	3.4%	3.1%	3.1%	3.3%	3.2%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	6.5%	-8.3%	-1.0%	9.5%	-3.2%
Athletic Fee (annual)	\$255.00	\$265.00	\$271.00	\$274.50	\$274.50
Athletic Fee Revenue	\$6,444,786	\$6,859,868	\$7,006,090	\$7,173,868	\$7,249,835
Total Athletics Operating Revenue	\$74,644,557	\$72,825,407	\$75,606,311	\$82,424,430	\$82,792,342
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	8.6%	9.4%	9.3%	8.7%	8.8%

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

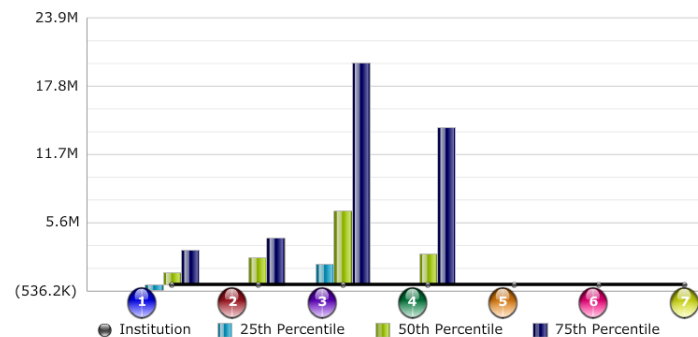
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	88.9	74.1	86.4	90.0
Big Ten	88.9	94.7	98.2	100.0
Peer Institutions	88.9	94.1	96.3	99.9
Directors' Cup	88.9	90.1	96.8	100.0

6. Net revenues (\$)

2013



6. Net revenues (\$)

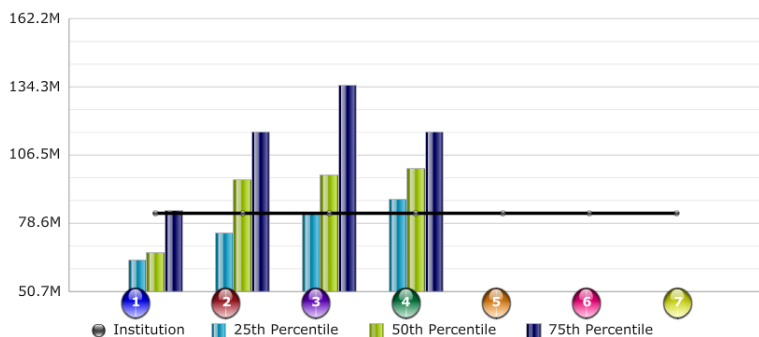
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	57,203.0	(446,838.0)	1,158,426.0	3,162,971.0
Big Ten	57,203.0	184,555.0	2,482,218.0	4,199,197.0
Peer Institutions	57,203.0	1,911,894.0	6,611,975.0	19,922,491.0
Directors' Cup	57,203.0	0.0	2,788,627.0	14,092,836.0

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

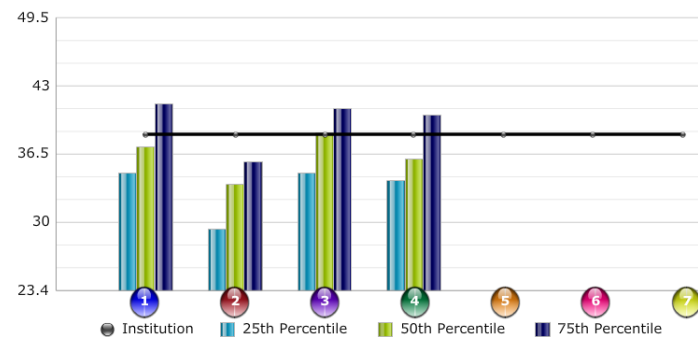
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	82,735,139.0	63,433,687.0	66,836,502.0	83,835,127.0
Big Ten	82,735,139.0	74,628,002.0	96,427,632.0	116,026,329.0
Peer Institutions	82,735,139.0	82,611,910.0	98,549,687.0	135,153,530.0
Directors' Cup	82,735,139.0	88,576,473.0	101,108,322.0	115,882,478.0

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

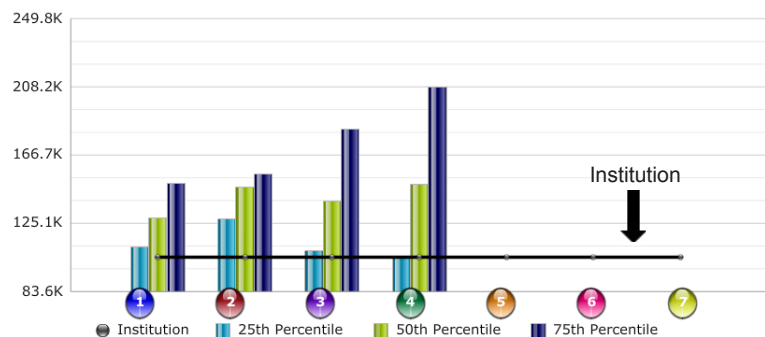
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	38.4	34.7	37.1	41.2
Big Ten	38.4	29.3	33.5	35.7
Peer Institutions	38.4	34.7	38.5	40.8
Directors' Cup	38.4	33.9	36.0	40.2

APPENDIX N UNC-Chapel Hill

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

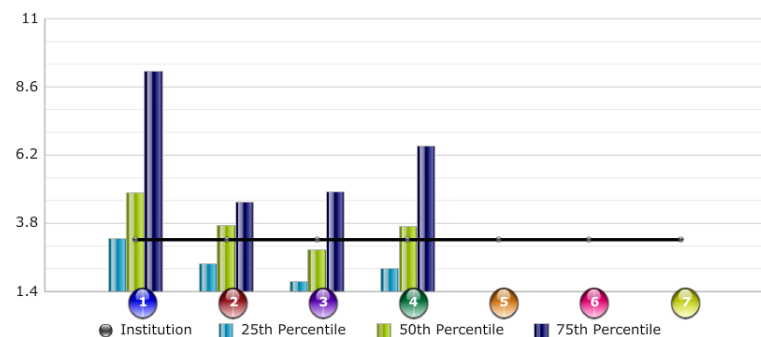
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	104,463.6	110,456.4	128,575.7	149,593.5
Big Ten	104,463.6	127,549.8	147,452.8	155,252.9
Peer Institutions	104,463.6	108,274.7	138,697.7	182,706.6
Directors' Cup	104,463.6	104,663.7	148,780.4	208,138.9

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

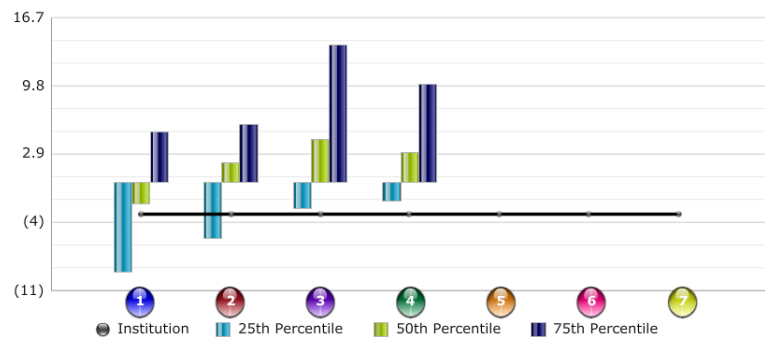
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	3.2	3.3	4.9	9.2
Big Ten	3.2	2.4	3.8	4.6
Peer Institutions	3.2	1.8	2.9	4.9
Directors' Cup	3.2	2.2	3.7	6.5

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

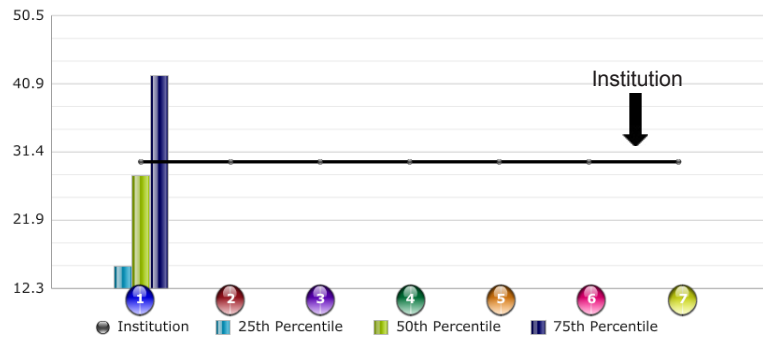
	Institution	25th Percentile	50th Percentile	75th Percentile
Atlantic Coast	(3.2)	(9.1)	(2.2)	5.2
Big Ten	(3.2)	(5.7)	2.0	5.9
Peer Institutions	(3.2)	(2.6)	4.4	13.9
Directors' Cup	(3.2)	(1.9)	3.0	10.0

UNC Charlotte

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	994	984	973	973	N/A
Generated Revenue/Total Athletics Revenue (%)	31.0%	29.4%	28.5%	11.0%	30.0%
Net Athletics Revenues (\$)	\$2,020,288	\$2,787,146	\$1,104,593	\$308,115	\$559,364
Total Athletics Expenditures (\$)	\$14,757,775	\$148,783,541	\$17,519,512	\$20,265,479	\$26,122,465
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	28.7%	31.1%	29.9%	28.8%	28.2%
Athletics Expenditures/Student-Athlete (\$)	\$51,782	\$52,743	\$63,707	\$69,166	\$66,469
Athletics Expenditures/Institutional Expenditures (%)	3.9%	3.7%	3.9%	4.6%	5.5%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	9.9%	-4.7%	7.2%	16.2%	20.9%
<hr/>					
Athletic Fee (annual)	\$460.00	\$477.00	\$489.00	\$553.00	\$615.00
Athletic Fee Revenue	\$9,046,878	\$9,932,829	\$10,315,740	\$11,996,456	\$13,912,726
Total Athletics Operating Revenue	\$16,778,063	\$17,660,687	\$18,624,105	\$20,573,594	\$26,681,829
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	53.9%	56.2%	55.4%	58.3%	52.1%

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

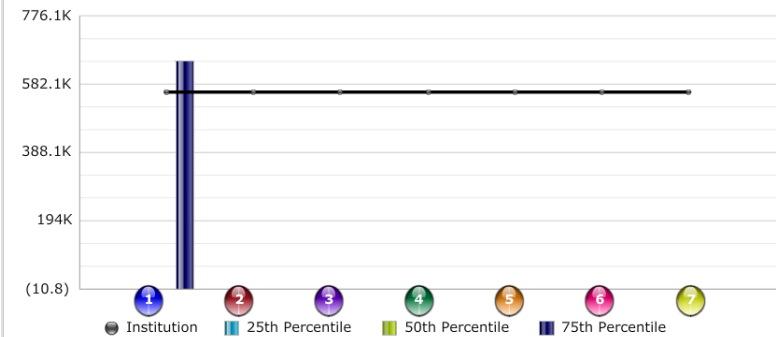
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	30.0	15.4	28.1	42.1
	30.0			
	30.0			
	30.0			

6. Net revenues (\$)

2013



6. Net revenues (\$)

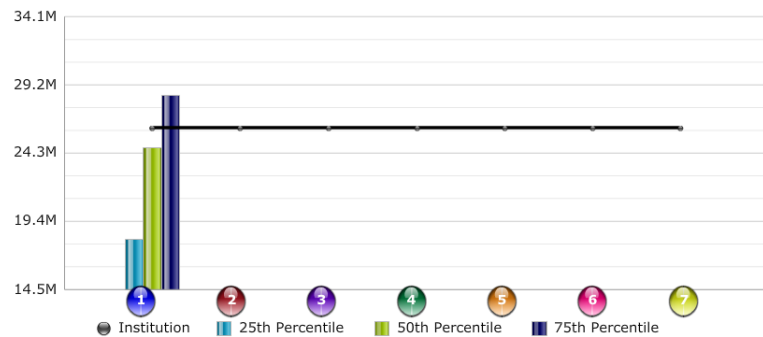
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	559,364.0	(9.0)	0.0	646,789.0
	559,364.0			
	559,364.0			
	559,364.0			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

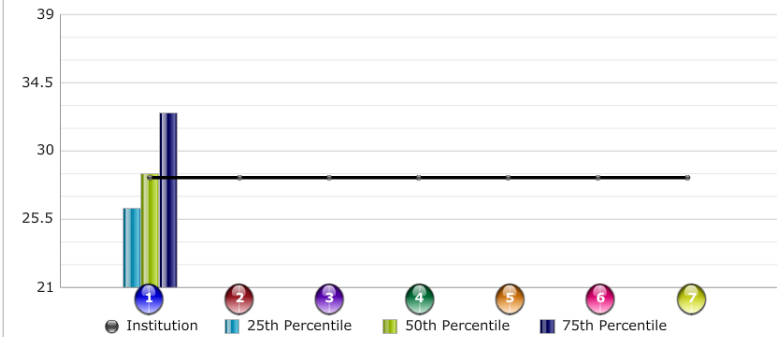
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	26,122,465.0	18,069,704.0	24,679,102.0	28,424,939.0
	26,122,465.0			
	26,122,465.0			
	26,122,465.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

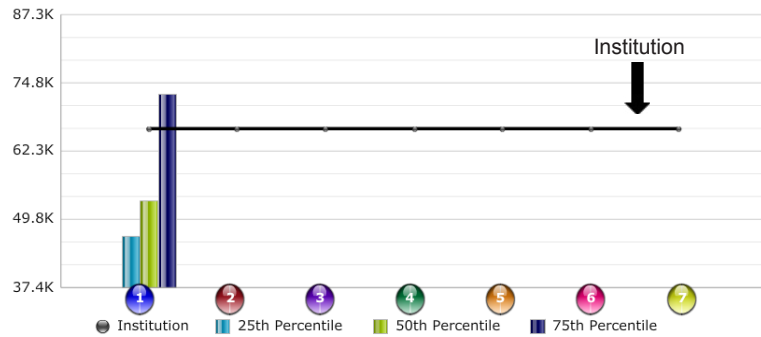
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	28.2	26.2	28.5	32.5
	28.2			
	28.2			
	28.2			

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

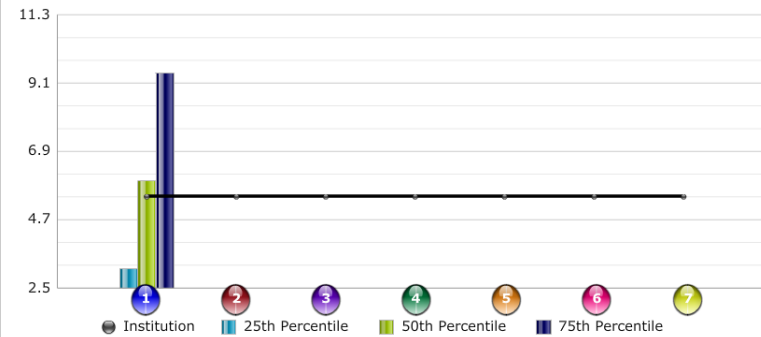
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	66,469.4	46,693.6	53,189.6	72,773.8
	66,469.4			
	66,469.4			
	66,469.4			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

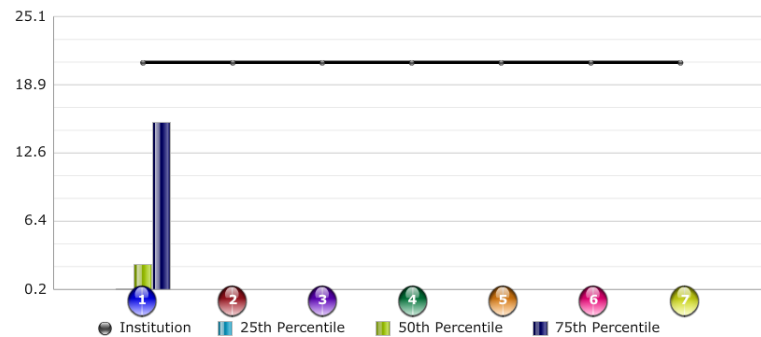
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	5.5	3.1	6.0	9.4
	5.5			
	5.5			
	5.5			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Athletic 10	20.9	0.2	2.4	15.5
	20.9			
	20.9			
	20.9			

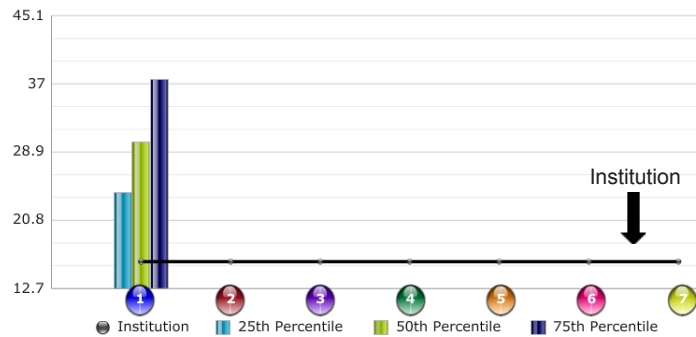
UNC Greensboro

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	978	978	957	957	N/A
Generated Revenue/Total Athletics Revenue (%)	20.4%	16.9%	18.5%	17.2%	15.9%
Net Athletics Revenues (\$)	\$408,273	-\$28,755	-\$703,442	\$595,657	-\$294,305
Total Athletics Expenditures (\$)	\$10,482,038	\$11,723,047	\$13,721,756	\$13,223,347	\$14,966,482
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	36.0%	36.1%	34.4%	36.8%	36.1%
Athletics Expenditures/Student-Athlete (\$)	\$41,761	\$52,807	\$51,392	\$62,081	\$65,643
Athletics Expenditures/Institutional Expenditures (%)	3.2%	3.3%	3.7%	3.7%	4.1%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-0.4%	3.9%	12.8%	-0.1%	10.1%
<hr/>					
Athletic Fee (annual)	\$444.00	\$461.00	\$489.00	\$541.00	\$589.00
Athletic Fee Revenue	\$6,407,388	\$6,968,456	\$7,456,167	\$8,086,207	\$8,662,026
Total Athletics Operating Revenue	\$10,890,311	\$11,694,292	\$13,018,314	\$13,820,004	\$14,672,177
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	58.8%	59.6%	57.3%	58.5%	59.0%

APPENDIX N UNC Greensboro

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

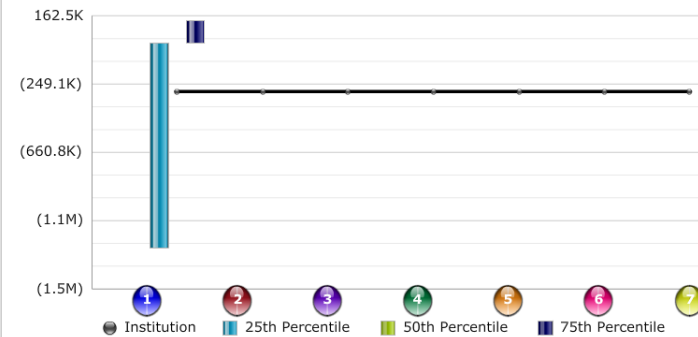
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	15.9	24.1	30.1	37.6
	15.9			
	15.9			
	15.9			

6. Net revenues (\$)

2013



6. Net revenues (\$)

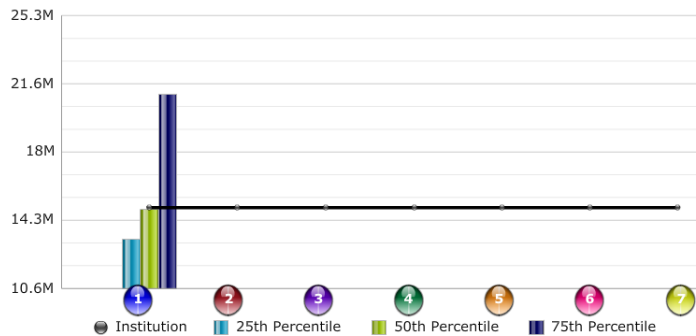
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(294,305.0)	(1,236,654.0)	0.0	135,389.0
	(294,305.0)			
	(294,305.0)			
	(294,305.0)			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

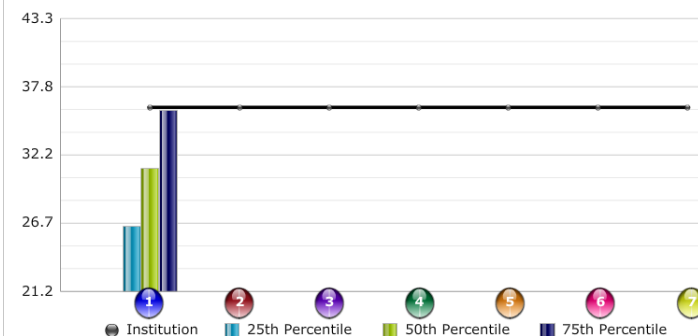
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	14,966,482.0	13,277,501.0	14,872,872.0	21,067,763.0
	14,966,482.0			
	14,966,482.0			
	14,966,482.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

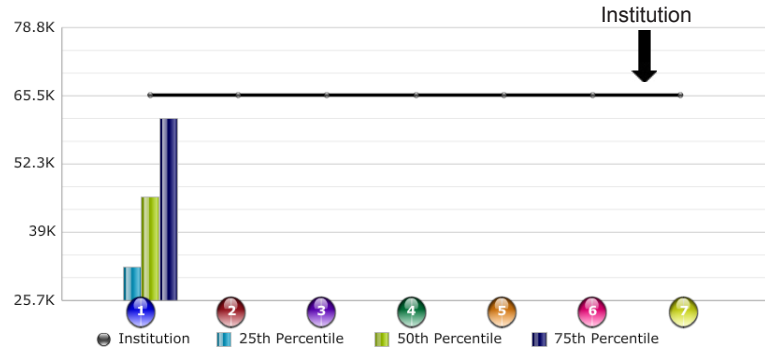
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	36.1	26.4	31.1	35.9
	36.1			
	36.1			
	36.1			

APPENDIX N UNC Greensboro

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

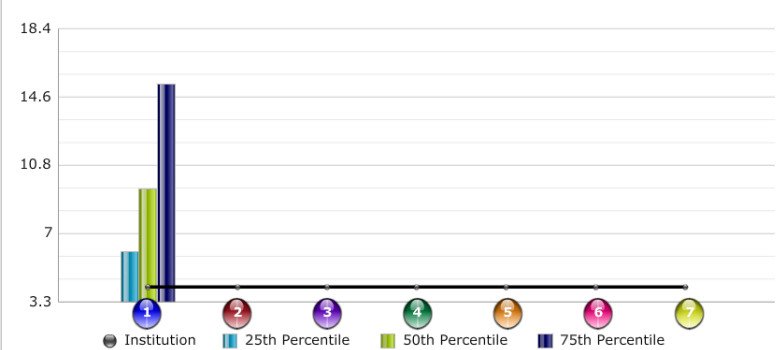
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	65,642.5	32,162.6	45,871.0	61,075.9
	65,642.5			
	65,642.5			
	65,642.5			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

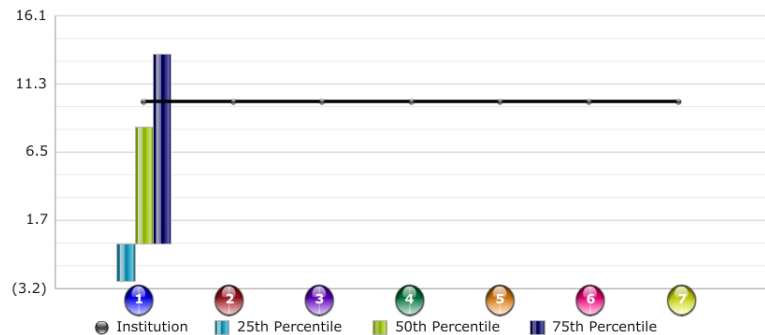
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	4.1	6.0	9.5	15.3
	4.1			
	4.1			
	4.1			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	10.1	(2.6)	8.3	13.5
	10.1			
	10.1			
	10.1			

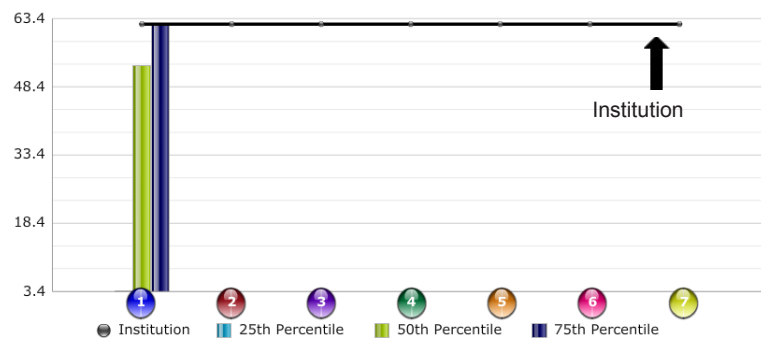
UNC Pembroke

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Student Fees Revenue/Total Athletics Revenue (%)	57.4%	61.4%	62.7%	59.6%	62.1%
Total Athletics Revenue (\$)	\$4,890,458	\$5,510,807	\$4,600,997	\$4,861,254	\$4,588,530
Athletic Student Aid/Total Athletics Expenses (%)	24.8%	26.6%	30.5%	31.0%	30.0%
Coaches Compensation/Total Athletics Expenses (%)	20.4%	13.2%	16.7%	14.1%	15.4%
Administrative Staff Compensation/Total Athletics Expenses (%)	6.3%	9.2%	3.4%	3.0%	7.3%
Team Travel Expenses/Total Athletics Expenses (%)	7.1%	7.3%	8.6%	7.7%	8.9%
Average Academic Success Rates	68	75	74	66	N/A
<hr/>					
Athletic Fee (annual)	\$562.00	\$577.00	\$595.00	\$595.00	\$595.00
Athletic Fee Revenue	\$2,804,722	\$3,383,260	\$2,885,959	\$2,898,051	\$2,851,126
Total Athletics Operating Revenue	\$4,890,458	\$5,510,807	\$4,600,997	\$4,861,251	\$4,588,530
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	57.4%	61.4%	62.7%	59.6%	62.1%

APPENDIX N UNC Pembroke

3. Student Fees (%)

2013



3. Student Fees (%)

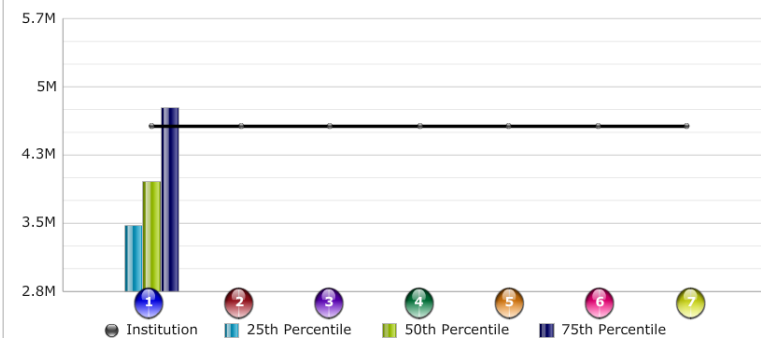
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	62.1	3.5	53.2	62.1
	62.1			
	62.1			
	62.1			

5. Total Athletics Revenue (\$)

2013



5. Total Athletics Revenue (\$)

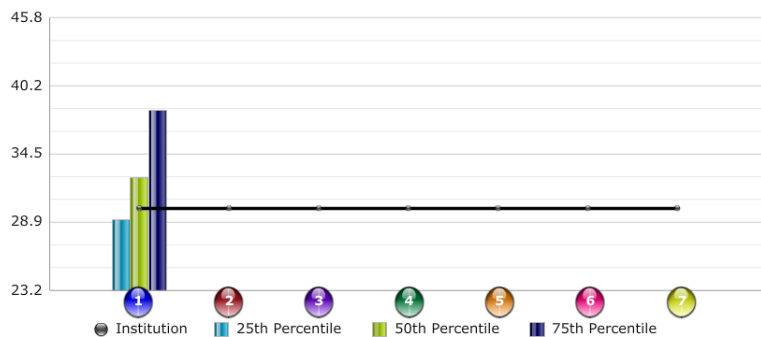
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	4,588,530.0	3,521,398.0	3,998,829.0	4,786,621.0
	4,588,530.0			
	4,588,530.0			
	4,588,530.0			

6. Athletic Aid (%)

2013



6. Athletic Aid (%)

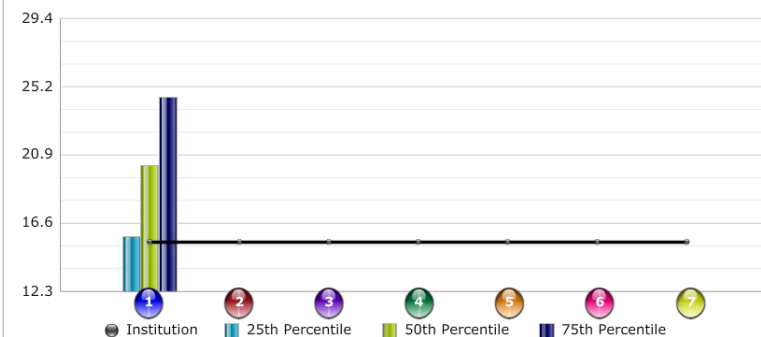
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	30.0	29.1	32.6	38.2
	30.0			
	30.0			
	30.0			

7. Coaches Compensation (%)

2013



7. Coaches Compensation (%)

Current Year

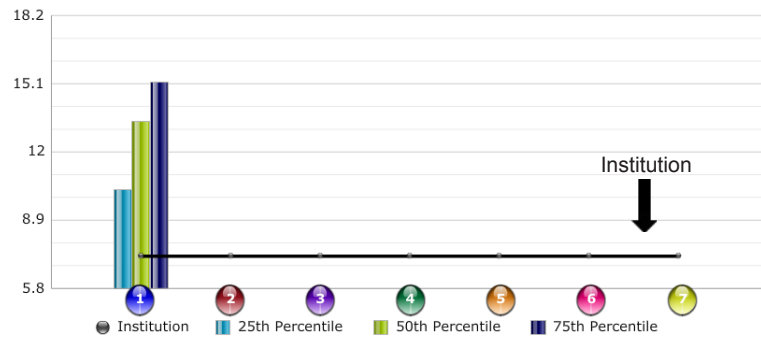
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt	15.4	15.8	20.2	24.5
	15.4			
	15.4			
	15.4			

APPENDIX N UNC Pembroke

8. Administrative Staff Compensation (%)

2013



8. Administrative Staff Compensation (%)

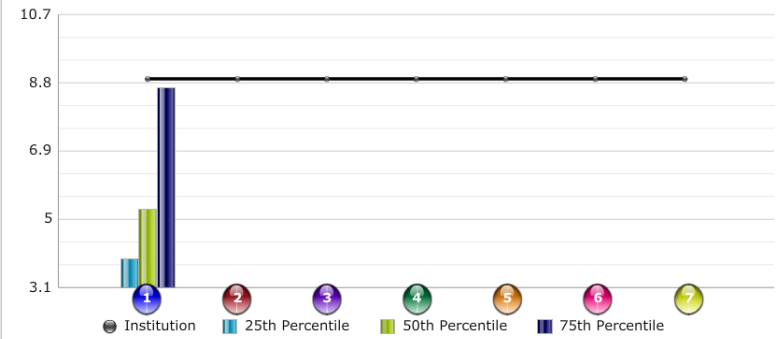
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt		7.3	10.3	13.4
		7.3		
		7.3		
		7.3		

9. Team Travel (%)

2013



9. Team Travel (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Peach Belt		8.9	3.9	5.3
		8.9		
		8.9		
		8.9		

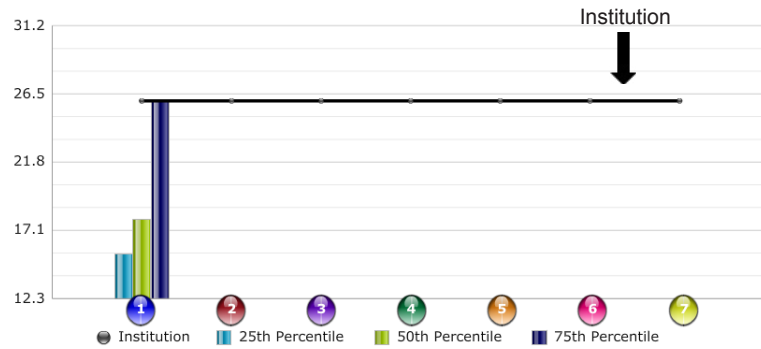
UNC Wilmington

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	983	970	963	963	N/A
Generated Revenue/Total Athletics Revenue (%)	27.6%	28.9%	23.7%	33.3%	26.0%
Net Athletics Revenues (\$)	-\$106,674	-\$165,336	-\$779,522	-\$459,955	\$216,191
Total Athletics Expenditures (\$)	\$8,822,585	\$9,475,358	\$11,386,484	\$11,754,878	\$11,292,111
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	44.0%	44.2%	45.1%	40.9%	44.7%
Athletics Expenditures/Student-Athlete (\$)	\$19,221	\$32,901	\$29,047	\$32,205	\$25,319
Athletics Expenditures/Institutional Expenditures (%)	3.7%	3.9%	4.5%	4.8%	4.2%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	6.7%	5.8%	14.8%	7.0%	-13.2%
<hr/>					
Athletic Fee (annual)	\$490.00	\$420.65	\$433.75	\$438.55	\$438.55
Athletic Fee Revenue	\$5,452,138	\$5,745,947	\$6,042,810	\$6,183,823	\$6,423,132
Total Athletics Operating Revenue	\$8,715,910	\$9,310,022	\$10,606,962	\$11,294,923	\$11,508,302
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	62.6%	61.7%	57.0%	54.7%	55.8%

APPENDIX N UNC Wilmington

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

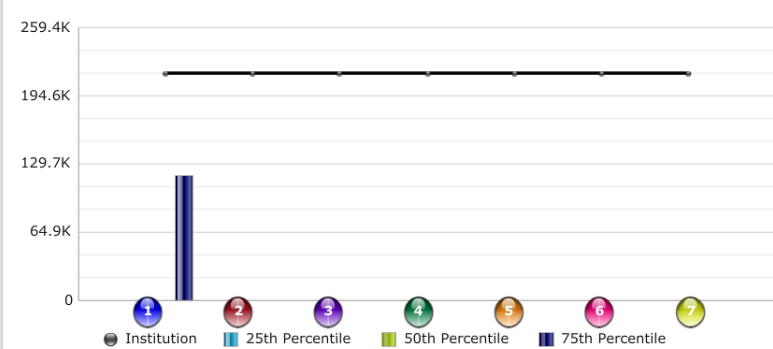
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	26.0	15.4	17.8	26.0
	26.0			
	26.0			
	26.0			

6. Net revenues (\$)

2013



6. Net revenues (\$)

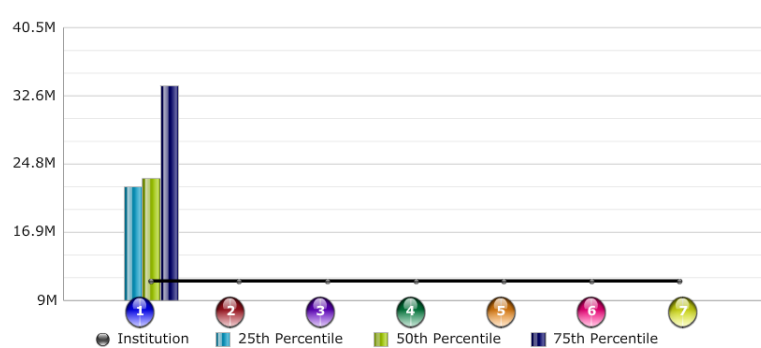
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	216,191.0	0.0	0.0	118,920.0
	216,191.0			
	216,191.0			
	216,191.0			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

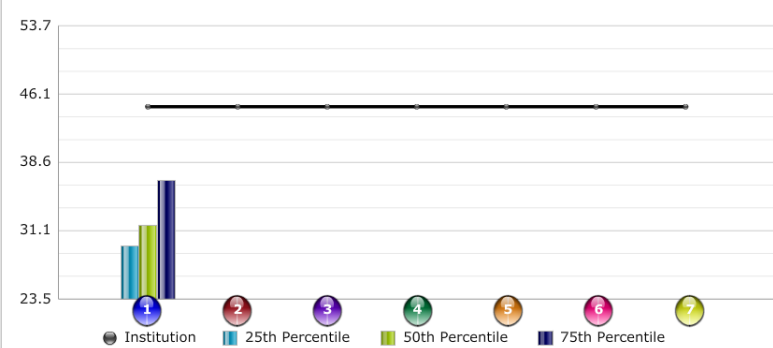
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	11,292,111.0	22,143,730.0	23,097,812.0	33,750,927.0
	11,292,111.0			
	11,292,111.0			
	11,292,111.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

Current Year

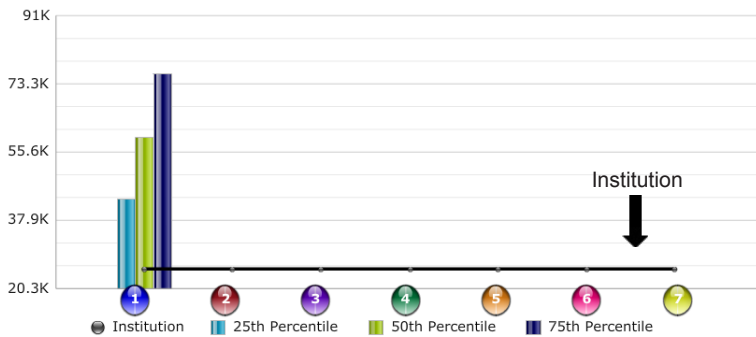
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	44.7	29.4	31.7	36.6
	44.7			
	44.7			
	44.7			

APPENDIX N UNC Wilmington

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

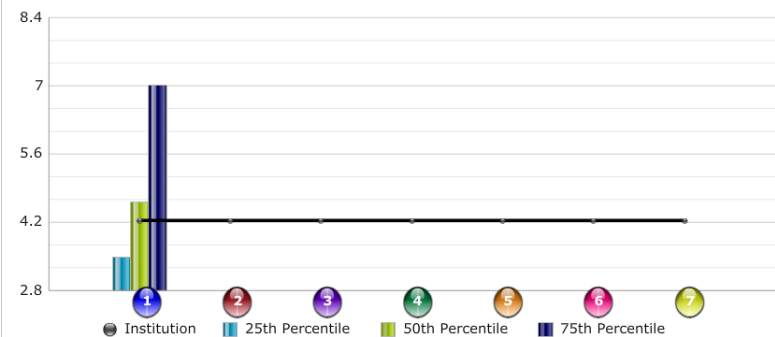
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	25,318.6	43,498.7	59,420.7	75,824.0
	25,318.6			
	25,318.6			
	25,318.6			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

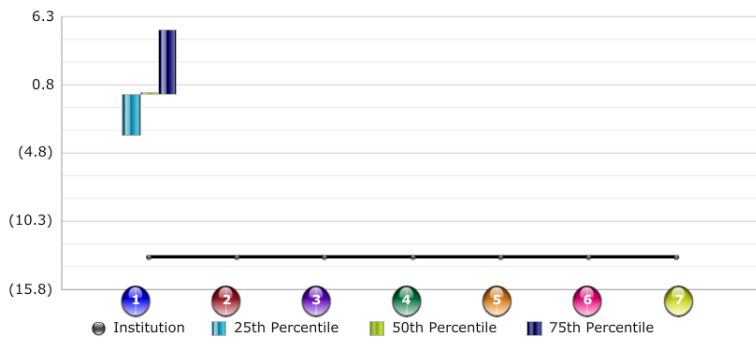
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	4.2	3.5	4.6	7.0
	4.2			
	4.2			
	4.2			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Colonial	(13.2)	(3.4)	0.1	5.2
	(13.2)			
	(13.2)			
	(13.2)			

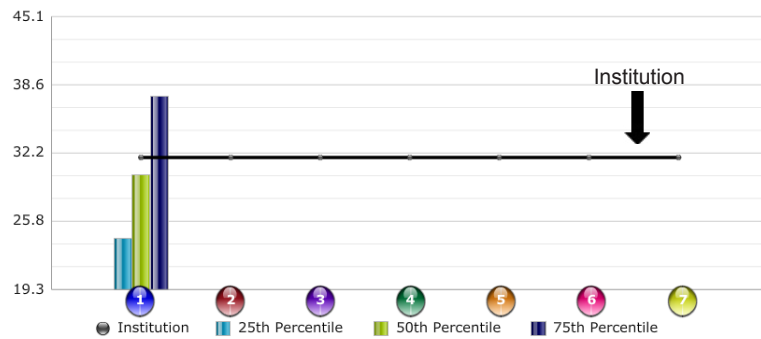
Western Carolina University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Academic Progress Rate (APR)	967	965	970	970	N/A
Generated Revenue/Total Athletics Revenue (%)	33.6%	30.1%	34.0%	25.2%	31.8%
Net Athletics Revenues (\$)	-\$313,546	-\$439,516	-\$78,184	-\$518,090	-\$142,833
Total Athletics Expenditures (\$)	\$8,761,910	\$8,495,436	\$8,667,706	\$11,605,915	\$11,387,194
Salaries and Benefits (%) (as a share of Total Athletics Expenditures)	41.5%	48.4%	48.5%	42.3%	40.1%
Athletics Expenditures/Student-Athlete (\$)	\$29,304	\$24,342	\$27,087	\$26,804	\$31,284
Athletics Expenditures/Institutional Expenditures (%)	4.8%	5.1%	4.9%	6.4%	6.0%
Athletics Expenditures Rate of Change vs. University Expenditures Rate of Change (%)	-1.1%	4.2%	-4.1%	31.9%	-5.3%
<hr/>					
Athletic Fee (annual)	\$533.00	\$567.00	\$617.00	\$688.00	\$688.00
Athletic Fee Revenue	\$2,763,144	\$2,835,712	\$2,927,753	\$5,075,410	\$5,221,460
Total Athletics Operating Revenue	\$8,448,364	\$8,055,920	\$8,589,522	\$11,087,825	\$11,244,361
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	32.7%	35.2%	34.1%	45.8%	46.4%

APPENDIX N Western Carolina University

4.a. Generated revenues / total athletics revenue (%)

2013



4.a. Generated revenues / total athletics revenue (%)

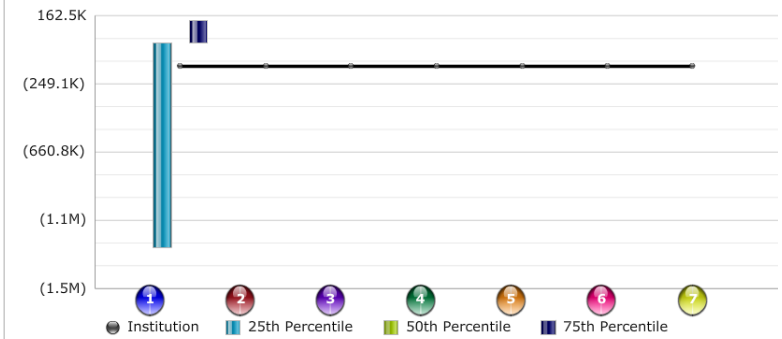
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	31.8	24.1	30.1	37.6
	31.8			
	31.8			
	31.8			

6. Net revenues (\$)

2013



6. Net revenues (\$)

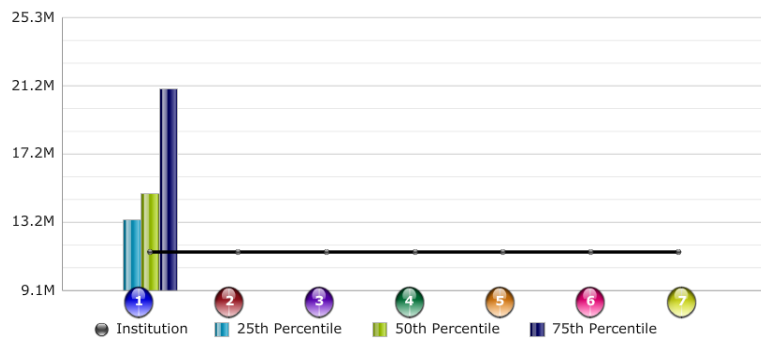
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(142,833.0)	(1,236,654.0)	0.0	135,389.0
	(142,833.0)			
	(142,833.0)			
	(142,833.0)			

9. Total Expenditures (\$)

2013



9. Total Expenditures (\$)

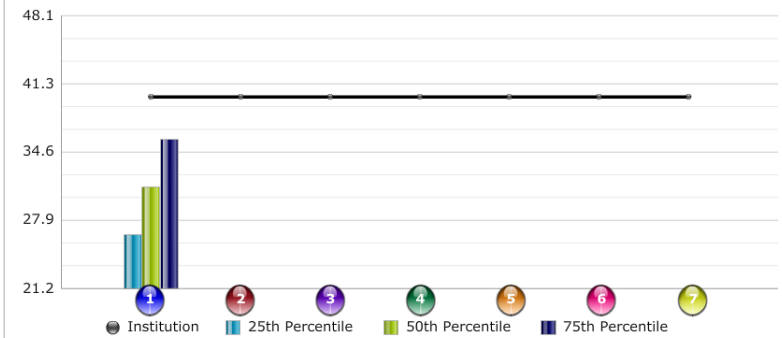
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	11,387,194.0	13,277,501.0	14,872,872.0	21,067,763.0
	11,387,194.0			
	11,387,194.0			
	11,387,194.0			

11. Salaries and benefits (%)

2013



11. Salaries and benefits (%)

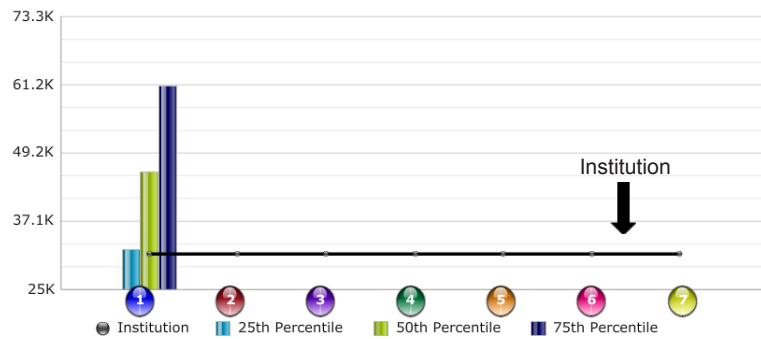
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	40.1	26.4	31.1	35.9
	40.1			
	40.1			
	40.1			

15. Athletics expenses / student-athlete (\$)

2013



15. Athletics expenses / student-athlete (\$)

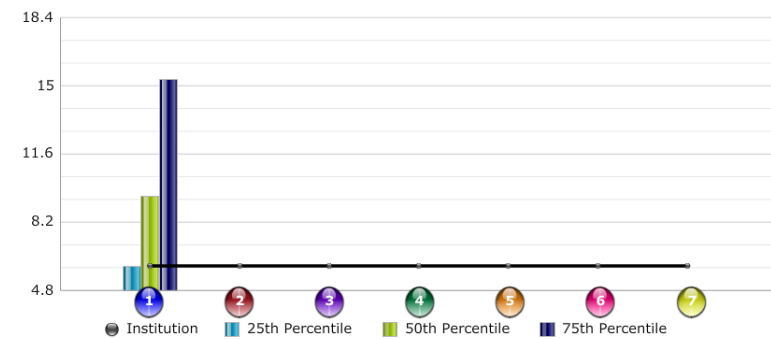
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	31,283.5	32,162.6	45,871.0	61,075.9
	31,283.5			
	31,283.5			
	31,283.5			

16. Athletics expenditures / institutional expenditures (%)

2013



16. Athletics expenditures / institutional expenditures (%)

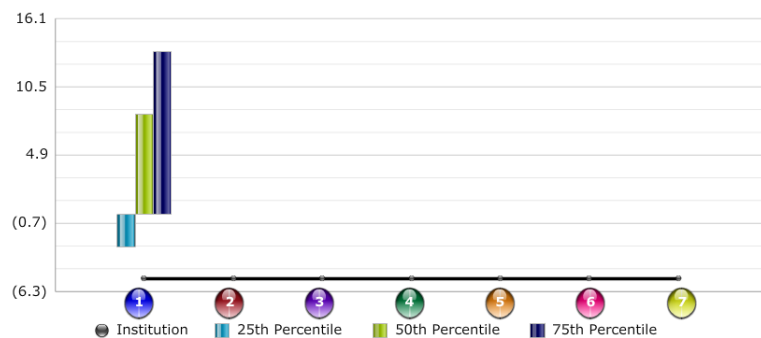
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	6.0	6.0	9.5	15.3
	6.0			
	6.0			
	6.0			

17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

2013



17. Athl. Exp. Rate of Change vs. Univ. Exp. Rate of Change (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
Southern	(5.3)	(2.6)	8.3	13.5
	(5.3)			
	(5.3)			
	(5.3)			

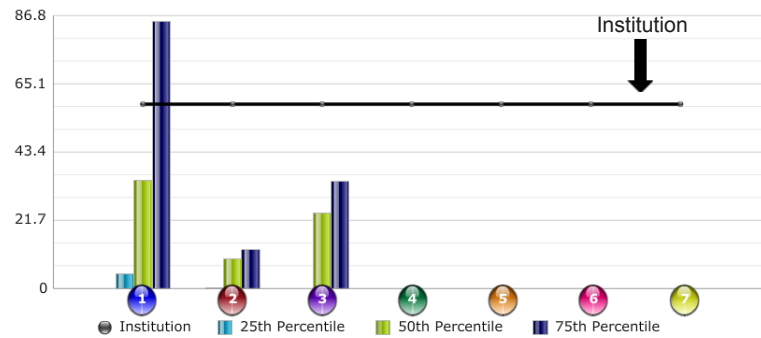
Winston-Salem State University

NCAA Financial Dashboard Indicator	2009	2010	2011	2012	2013
Student Fees Revenue/Total Athletics Revenue (%)	73.1%	76.7%	82.0%	62.6%	58.6%
Total Athletics Revenue (\$)	\$4,320,680	\$3,943,904	\$3,538,228	\$4,834,377	\$4,147,482
Athletic Student Aid/Total Athletics Expenses (%)	27.2%	25.3%	25.5%	28.4%	27.2%
Coaches Compensation/Total Athletics Expenses (%)	22.3%	21.1%	25.1%	26.0%	25.3%
Administrative Staff Compensation/Total Athletics Expenses (%)	17.9%	15.5%	16.5%	19.6%	14.0%
Team Travel Expenses/Total Athletics Expenses (%)	6.3%	8.8%	8.5%	5.4%	6.6%
Average Academic Success Rates	40	55	54	77	N/A

Athletic Fee (annual)	\$579.00	\$579.00	\$579.00	\$579.00	\$579.00
Athletic Fee Revenue	\$3,156,545	\$3,023,960	\$2,902,230	\$3,026,471	\$2,430,691
Total Athletics Operating Revenue	\$4,320,680	\$3,943,904	\$3,538,228	\$4,832,377	\$4,147,482
Athletic Fee Revenue/Total Athletics Operating Revenue (%)	73.1%	76.7%	82.0%	62.6%	58.6%

APPENDIX N Winston-Salem State University

3. Student Fees (%)
2013



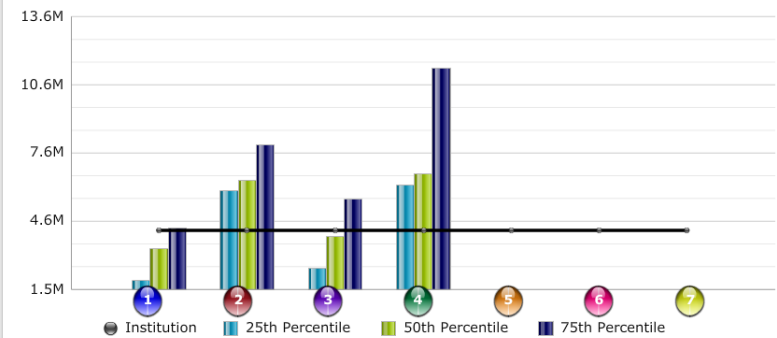
3. Student Fees (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	58.6	4.6	34.4	85.1
PSAC (FB & 6K Enroll)	58.6	0.2	9.4	12.3
WVIAC (FB % 6K Enroll)	58.6	0.0	24.1	34.2
NE-10 (FB & 6K Enroll)	58.6	0.0	0.0	0.0

5. Total Athletics Revenue (\$)
2013



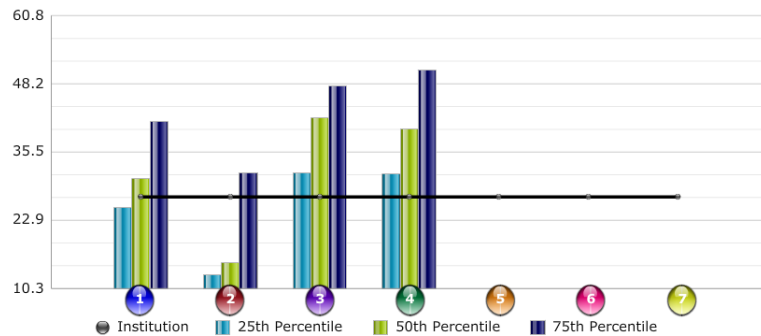
5. Total Athletics Revenue (\$)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	4,147,482.0	1,914,726.0	3,344,505.0	4,268,909.0
PSAC (FB & 6K Enroll)	4,147,482.0	5,922,070.0	6,361,862.0	7,952,754.0
WVIAC (FB % 6K Enroll)	4,147,482.0	2,471,349.0	3,880,501.0	5,525,352.0
NE-10 (FB & 6K Enroll)	4,147,482.0	6,148,145.0	6,671,297.0	11,362,906.0

6. Athletic Aid (%)
2013



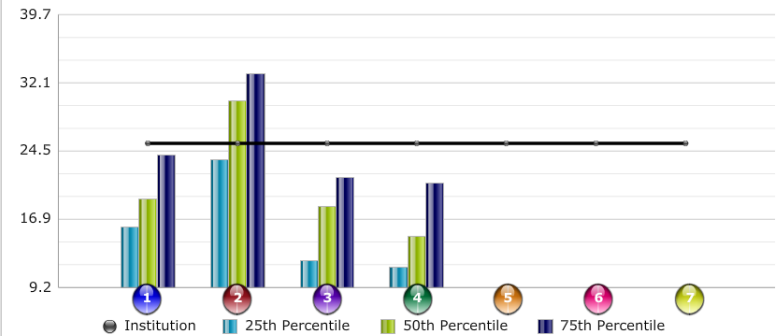
6. Athletic Aid (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	27.2	25.3	30.6	41.2
PSAC (FB & 6K Enroll)	27.2	12.8	15.0	31.7
WVIAC (FB % 6K Enroll)	27.2	31.7	41.8	47.7
NE-10 (FB & 6K Enroll)	27.2	31.5	39.9	50.7

7. Coaches Compensation (%)
2013



7. Coaches Compensation (%)

Current Year

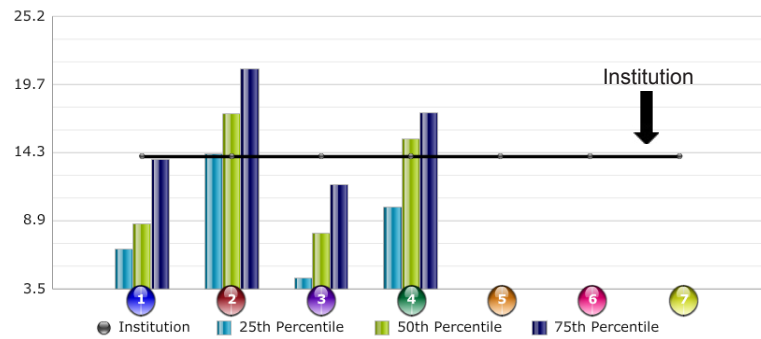
2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	25.3	16.0	19.2	24.0
PSAC (FB & 6K Enroll)	25.3	23.5	30.1	33.1
WVIAC (FB % 6K Enroll)	25.3	12.2	18.3	21.5
NE-10 (FB & 6K Enroll)	25.3	11.5	14.9	20.9

APPENDIX N
Winston-Salem State University

8. Administrative Staff Compensation (%)

2013



8. Administrative Staff Compensation (%)

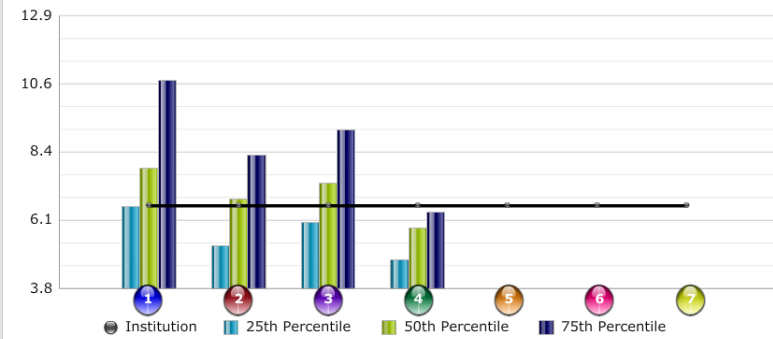
Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	14.0	6.7	8.7	13.8
PSAC (FB & 6K Enroll)	14.0	14.3	17.4	21.0
WVIAC (FB % 6K Enroll)	14.0	4.4	7.9	11.8
NE-10 (FB & 6K Enroll)	14.0	10.0	15.5	17.5

9. Team Travel (%)

2013



9. Team Travel (%)

Current Year

2013

	Institution	25th Percentile	50th Percentile	75th Percentile
CIAA	6.6	6.6	7.9	10.8
PSAC (FB & 6K Enroll)	6.6	5.3	6.8	8.3
WVIAC (FB % 6K Enroll)	6.6	6.0	7.3	9.1
NE-10 (FB & 6K Enroll)	6.6	4.8	5.8	6.4