

## **Board of Governors Meeting**

**June 15, 2012**

**Chapel Hill, North Carolina**

The Board of Governors met in regular session on June 15, 2012, at the Spangler Center in Chapel Hill. Chairman Gage called the meeting to order at 9:00 a.m.

### **INVOCATION**

Chairman Gage called on Mr. Walker to give the invocation.

### **ROLL CALL**

Secretary Flood called the roll. The following members were present:

Brent D. Barringer	Thomas J. Harrelson
W. Louis Bisette, Jr.	James E. Holshouser, Jr.
John M. Blackburn	G. Leroy Lail
Peaches G. Blank	Mary Ann Maxwell
Cameron E. Carswell	Franklin E. McCain
Bill Daughtridge, Jr.	W. Edwin McMahan
Walter C. Davenport	Charles H. Mercer, Jr.
James M. Deal, Jr.	Fred G. Mills
Phillip R. Dixon	Burley B. Mitchell, Jr.
Fred N. Eshelman	Hari H. Nath
John C. Fennebresque	David M. Powers
Dudley E. Flood	Irvin (Al) Roseman
Paul Fulton	Richard 'Dick' Taylor
Hannah D. Gage	Raiford G. Trask III
Ann B. Goodnight	Phillip D. Walker
H. Frank Grainger	J. Bradley Wilson
Peter D. Hans	David W. Young

The following member was absent:

Laura W. Buffaloe (excused)

### **STATE ETHICS ACT**

Chairman Gage stated that under the State Ethics Act, members have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for the meeting,

Chairman Gage asked if any member had a conflict of interest or an interest that would give rise to the appearance of a conflict of interest. There were none.

## **MINUTES**

Ms. Blank moved, seconded by Dr. Roseman, that the minutes from the open session of the April 13, 2012, meeting be approved. The motion carried.

## **ADMINISTRATION OF OATH OF OFFICE**

Chairman Gage welcomed Ms. Cameron Carswell to the Board of Governors. Ms. Carswell, a current full-time undergraduate student at Appalachian State University, was recently elected to serve as President of the UNC Association of Student Governments (UNCASG) making her eligible to serve as the *ex-officio* member of the Board of Governors. Chairman Gage introduced Ms. Carswell's guests – her father, Randall Carswell; her mother, Nancy Kute; her stepfather, Terry Kute; and her brother, Mitchell Kute.

Chairman Gage called on Ms. Sue Carpenter, Assistant Secretary for Policy and Records Management, to administer the oath of office.

Following the oath, Ms. Carswell made brief remarks. She recognized her parents, the members of the Board, the Chancellors, and the distinguished guests of the University. Ms. Carswell commented that she has the utmost respect for each member of the Board and was eager to work with them. In serving, Ms. Carswell stated that she would use the opportunity to speak on behalf of the students and she looked forward to the Board's guidance and support.

## **PRESIDENT'S REPORT**

President Ross thanked the members of the Board for their thoughtful deliberations and the great deal of time and attention they have devoted to the important issues facing the University and the state. For President Ross' complete report, please see Appendix A.

## **ADMINISTRATIVE ACTION ITEMS**

Chairman Gage called attention to the Administrative Action Items listed on the agenda. Mr. Young moved, seconded by Mr. Harrelson, that the Administrative Action Items be approved by consent. The motion carried.

- a. (Audit) Approval of the UNC General Administration's 2012-13 Internal Audit Plan
- b. (B&F) Authorization to Enter Into Standby Bond Purchase Agreement, NCSU
- c. (B&F) Authorization of the Sale of Special Obligation Bonds, UNC-CH
- d. (B&F) Approval of the Request to Limit the Maximum Aggregate Principal Amount to be Issued by UNC Chapel Hill Under its Commercial Paper Program and Related Matters, UNC-CH
- e. (B&F) Authorization of the Sale of Special Obligation Bonds, UNCG
- f. (B&F) Authorization of New Capital Improvements Projects, ECU, NCCU and UNCGA
- g. (EPPP) Approval of Licensure for South College-Asheville for a regular license to offer the following degree program at its campus in Asheville
  - Associate of Applied Science in Occupational Therapy Assistant
- h. (EPPP) Approval of Licensure for St. Andrews University for a regular license to offer the following degree program at its campus in Laurinburg
  - Master of Business Administration
- i. (EPPP) Approval of Licensure for ECPI University for a regular license to offer the following degree programs at its campus in Charlotte
  - Associate of Applied Science in Health Science
  - Bachelor of Science in Business Administration
- j. (EPPP) Approval of Policy 700.1.5, *Solicitation or Use of Information Regarding the Accreditation of a Secondary School*
- k. (P&T) Approval of Amendments to Policy 300.2.2, *Conflicts of Interest and Commitment Affecting Faculty and Non Faculty EPA Employees*
- l. (GOV) Approval of an Amendment to the Minutes of the February 10, 2012, Board of Governors Meeting
- m. (GOV) Approval of Amendments to Policy 1300.1, *Illegal Drugs*
- n. (BOG) Approval of a Resolution Honoring Chairman Hannah Dawson Gage
- o. (BOG) Approval of a Resolution Honoring Dr. Sandie Gravett

## **REPORT OF THE AUDIT COMMITTEE**

Mr. Davenport, Chair of the Audit Committee, reported on six items. First, the Committee had met with representatives from the North Carolina Office of the State Auditor. Mr. Ted Price, Financial Audit Manager, and Ms. Katie Thigpen, Audit Supervisor, presented the 2011 financial audit report of UNC General Administration. The report contained no

findings. Second, the Committee received a report regarding the UNC Financial Improvement and Transformation (UNC FIT) project, which had resulted in efficiencies and improvements across the University. The UNC FIT project had reduced the number of audit findings and increased efficiencies and effectiveness of the internal controls of the University. Third, the Committee reviewed and approved the UNC General Administration's 2012-13 Internal Audit Plan (see Appendix B). Fourth, the Committee received a report on the status of the compliance audit requirements for the University's associated entities. Most entities were compliant and staff at General Administration would continue to work on ensuring that all the entities were in compliance with the regulatory guidelines. Fifth, the Committee reviewed changes to its Audit Committee Charter. The Charter would be presented to the Board at its next meeting.

Lastly, the Committee discussed an online security breach that occurred earlier this year at the University of North Carolina at Charlotte. Currently, no one had been determined to be harmed by the security breach. Administrators from the campus would continue their investigation and review its campus-wide network security structure.

## **REPORT OF THE COMMITTEE ON BUDGET AND FINANCE**

Mr. Young, Chair of the Committee on Budget and Finance, reported on two items. Mr. Young explained that the 2012-13 state budget had not been finalized, but it was anticipated that a budget could be in place prior to the next scheduled Board meeting.

On behalf of the Committee, Mr. Young moved that the Committee be delegated authority to allocate funds made available by the General Assembly if the state budget was ratified prior to the next Board meeting. A special meeting would be called for this purpose and the entire Board would be invited to participate. The motion carried.

Mr. Young spoke about legislation related to the University's Policy on Institutional Trust Funds. Statutory changes in N.C. Session Law 2011-145 made it necessary to amend UNC Policies 200.6, *Delegation of Authority to the President* (see Appendix Q) and 600.2.4, *Custody and Management of Institutional Trust Funds and Special Funds of Individual Institutions* (see Appendix R). Policy 600.2.4.1, *Delegated Authority for Managing Institutional Trust Funds*, was discussed by the Committee and the policy was adopted (see Appendix S). Policy 600.2.4.1[R], *Regulations Relative to Trust Fund Legislation* (see Appendix T), was repealed. Mr. Young reported that these amended policies would enable compliance with and the

utilization of the investment flexibility as permitted by N.C. Session Law 2011-145. These policies would be brought to the full Board for consideration at its August meeting.

## **REPORT OF THE COMMITTEE ON EDUCATIONAL PLANNING, POLICIES, AND PROGRAMS**

Mr. Deal, Chair of the Committee on Educational Planning, Policies, and Programs, reported that the Committee reviewed the request for authorization to discontinue the following bachelor's degree programs at North Carolina Central University – Bachelor of Science in Computer Science (see Appendix U); Bachelor of Science in Computer Information Systems (see Appendix V); Bachelor of Arts in Sociology (see Appendix W); Bachelor of Arts in Public Administration (see Appendix X); Bachelor of Arts in French (see Appendix Y); Bachelor of Science in Geography (see Appendix Z); Bachelor of Science in Environmental Science (see Appendix AA); and the request for authorization to discontinue the following bachelor's degree programs at UNC Wilmington – Bachelor of Science in Marketing (see Appendix BB); Bachelor of Science in Accountancy (see Appendix CC); Bachelor of Science in Business Systems (see Appendix DD); Bachelor of Science in Economics (see Appendix EE); and a Bachelor of Science in Finance (see Appendix FF)

The Committee reviewed three requests for authorization to discontinue the following master's degree programs – Master of Science in Computer Science (see Appendix GG) and a Master of Arts in Sociology (see Appendix HH), both at North Carolina Central University, and a Master of Arts in Community Counseling (see Appendix II) at UNC Charlotte. Mr. Deal noted that the Chancellors had discussed their campus-based processes that led to the recommendation to discontinue these programs.

On behalf of the Committee, Mr. Deal moved the approval of the authorization to discontinue the above twelve bachelor's degree programs and the above three master's degree programs. The motion carried.

Next, the Committee reviewed the request for authorization to establish a Bachelor of Science in Fermentation Sciences at Appalachian State University (see Appendix JJ). Portions of this curriculum were currently being offered at Appalachian State University as a concentration under its existing chemistry major. The Committee reviewed the request for authorization to establish a doctoral degree program – Doctor of Philosophy in American Studies

(see Appendix KK) and a request for authorization to establish a master's degree program – Master of Arts in American Studies (see Appendix LL), both at UNC-Chapel Hill.

On behalf of the Committee, Mr. Deal moved the approval of the authorization to establish the above three programs. The motion carried.

Next, the Committee reviewed the requests for authorization to plan six Doctor of Nursing Practice (DNP) degree programs – Doctor of Nursing Practice at East Carolina University (see Appendix MM); Doctor of Nursing Practice at UNC-Chapel Hill (see Appendix NN); Doctor of Nursing Practice at UNC Charlotte (consortium with WCU) (see Appendix OO); Doctor of Nursing Practice at UNC Greensboro (see Appendix PP); Doctor of Nursing Practice at Western Carolina University (consortium with UNCC) (see Appendix QQ); and a Doctor of Nursing Practice at Winston-Salem State University (see Appendix RR). Senior Vice President Ortega commended the Deans of Nursing at the campuses for working collaboratively in preparation of these proposals.

On behalf of the Committee, Mr. Deal moved approval for authorization to plan the above six DNP programs. Dr. Eshelman inquired if marketing research had been conducted around these programs. Vice President Ortega replied that substantial information was prepared by the Deans of Nursing and that the Deans recognized the importance of doctoral preparation beyond a master's degree, which was already offered in nursing at the campuses. Mr. Barringer suggested that other campuses consider collaboration of their DNP programs as UNC Charlotte and Western Carolina University had planned. Chairman Gage agreed with the suggestion. The motion carried.

Next, the Committee had considered a request from UNC Wilmington to change the name of the Donald R. Watson School of Education to the Donald R. Watson College of Education and that the request had the support of the Donald R. Watson Family and the Board of Trustees (see Appendix SS).

On behalf of the Committee, Mr. Deal moved approval of the name change of the School of Education at UNC Wilmington. The motion carried.

Next, Mr. Deal stated that Vice President Rhinehardt provided an overview of the report entitled Federal Grants to Expand Mental Health and Substance Abuse Training Opportunities in North Carolina (see Appendix TT). This report was required by the General Assembly and it detailed mental health and substance abuse training activities by the North Carolina Area Health

Education Centers (AHEC) and whether current funds were sufficient to meet the behavioral health training needs of physicians and other health care providers who serve our state's military families. Mr. Deal noted that the Committee had approved the report.

On behalf of the Committee, Mr. Deal moved the approval of the report on Federal Grants to Expand Mental Health and Substance Abuse Training Opportunities in North Carolina. The motion carried.

Next, Vice President Chapman had provided an update on the University of North Carolina Report on Expanding Access to Higher Education Through State-Funded Distance Education Programs (see Appendix UU). The report addressed four key areas – enrollment growth, online education, new distance education degree programs, and student characteristics. Since 2007, online enrollment had increased by 50%. The largest portion of distance education credit hours were generated in education programs. There was significant growth in the number of blended courses and programs within the University. General Administration had hired a Director of e-Learning to manage the delivery of online courses across the University.

Next, Senior Vice President Ortega had presented the report on UNC Nursing Enrollment & Degrees Conferred and Nursing Examination Results for 2011 (see Appendix VV). Enrollment in BSN, MSN and doctoral nursing programs had all increased. Two institutions – North Carolina Central University and North Carolina A&T State University – did not meet the Board of Governors Pass Rate Standards. In addition, North Carolina A&T State University did not meet the North Carolina Board of Nursing Standards. Both institutions had submitted programs of self-assessment improvement plans to address their low pass rates. The Committee recommended postponing the termination of North Carolina A&T State University's nursing program in order to give the institution more time to implement an improvement plan.

On behalf of the Committee, Mr. Deal moved approval of the recommendation to postpone termination of the nursing program at North Carolina A&T State University. The motion carried.

Lastly, the Committee had received a report on UNC Productivity of Initially Licensed Teacher Education Graduates and Alternative Licensure Completers for 2010-11 (see Appendix WW) from Vice President Chapman. The report provided information on teacher supply and demand trends at national and state levels, as well as detailed information about the productivity of initially licensed teachers by the University's fifteen teacher education programs. The overall

goal continued to be the focus on preparing more and better teachers and school leaders for North Carolina public schools.

### **REPORT OF THE COMMITTEE ON PUBLIC AFFAIRS**

Dr. Roseman, Chair of the Committee on Public Affairs, reported that President Ross, Senior Advisor Gray, and Director of State Relations Cates, provided an overview of the North Carolina House and Senate budgets. They reviewed the priorities for the budget-conference process. President Ross had presented a brief document that outlined the University's budget priorities (see Appendix XX). Next, Dr. Roseman reported that Vice President Rhinehardt provided the Committee with an overview of federal legislation currently before the United States Congress that directly affects higher education. Additional information regarding the impact of pending legislation would be provided at the next meeting.

Lastly, Dr. Roseman recognized Lyons Gray, Senior Advisor to the President. Mr. Gray had served the President since 2011, and his appointment would be completed at the end of the month. Dr. Roseman thanked Mr. Gray for his service and all the assistance he has provided to the University.

### **REPORT OF THE COMMITTEE ON UNIVERSITY GOVERNANCE**

Mr. Daughtridge, Chair of the Committee on University Governance, reported that the Committee hosted a review of the Board's election process of its officers. The Board heard from the candidates who were seeking election. The Committee received a report from President Ross regarding UNC-Chapel Hill academic matters. Chancellor Thorp and members of his staff were available to respond to questions.

Next, there was a partial term ending June 30, 2015, on the North Carolina State University Board of Trustees. On behalf of the Committee, Mr. Daughtridge recommended the election of Ms. Gayle Lanier of Raleigh to serve. The motion carried. There was a partial term ending June 30, 2013, on the Winston-Salem State University Board of Trustees. On behalf of the Committee, Mr. Daughtridge recommended the election of Dr. Steven A. Martin of Winston-Salem to serve. The motion carried. On the North Carolina School of Science and Mathematics Board of Trustees, there were two partial terms ending June 30, 2013, representing Congressional Districts 3 and 11. On behalf of the Committee, Mr. Daughtridge recommended

the appointment of Dr. Nivedita “Mini” Mittal of Jacksonville to serve, representing Congressional District 3. Action on Congressional District 11 had been deferred. The motion carried. There were three terms ending June 30, 2017, on the University of North Carolina Press Board of Governors. Mr. Daughtridge recommended the appointments of Dr. Inger S.B. Brodey of UNC Chapel Hill, Dr. Lee A. Craig of North Carolina State University, and Dr. Irene Owens of North Carolina Central University, to serve. The motion carried. Additionally, there was a term ending June 30, 2016, on the University of North Carolina Press Board of Governors. Mr. Daughtridge recommended the appointment of Dr. Marcie Cohen Ferris of UNC-Chapel Hill to serve. The motion carried.

Next, Mr. Daughtridge announced that there was a partial term ending June 30, 2015, on the Elizabeth City State University Board of Trustees. This seat was vacated by Mr. Timothy Bellamy of Greensboro. There was a partial term June 30, 2013, on the University of North Carolina School of the Arts Board of Trustees, due to the resignation of Mr. Michael Almond of Piney Creek. There were five terms ending June 30, 2016, on the University of North Carolina Center for Public Television Board of Trustees. The incumbents were Williams Mance, Betty R. McCain, Assad Meymandi, Robert D. Teer, Jr., and Carl V. Venters, Jr. The Committee sought the Board’s recommendations to fill these vacancies.

The Committee received a notice from President Ross regarding the appointment of Mr. John Lassiter of Charlotte to serve on the University of North Carolina Health Care System Board of Directors. Mr. Daughtridge moved that the President’s appointment of Mr. Lassiter, be ratified. The motion carried.

### **CHAIRMAN’S REPORT**

Prior to Chairman Gage’s report, Secretary Flood rose on a point of personal privilege to recognize the Honorable Margaret Dickson, former member of both the North Carolina Senate and House of Representatives and cousin of Chairman Gage. On behalf of Governor Beverly Perdue, Mrs. Dickson presented Chairman Gage with The Order of the Long Leaf Pine, the state’s highest honor for service. Chairman Gage joins an elite group of recipients, including Rev. Billy Graham, William Friday, Charles Kuralt, and Michael Jordan. Next, Secretary Flood presented Chairman Gage with a resolution on behalf of the Board of Governors (see Appendix O).

Chairman Gage thanked everyone and remarked that what has made it so special to serve this University are the Board members, former Board members, the Chancellors, the President, and the staff. Next, Chairman Gage recognized Dr. Sandie Gravett, Chair of the UNC Faculty Assembly, whose term was expiring at the end of the month, with a resolution honoring her service (see Appendix P). Chairman Gage commended Dr. Gravett for bringing a fresh perspective and new ideas as the University strives for academic excellence, especially given Dr. Gravett's experience in the field of online teaching.

Chairman Gage remarked that despite a challenging environment over the last four years, the Board has had many accomplishments. She spoke about how the University had become more performance-driven, has set higher admission standards, and was focused on greater expectations of our students. Over the past four years, graduation and retention rates had improved, community college transfers to the University had increased by 15%, and online education had grown by 65%. Chairman Gage attributed these successes to our Chancellors and noted that these major reforms would have been impossible without their strong leadership.

Chairman Gage urged the Board to stay focused on affordable tuition. She encouraged the Board to return to its tuition policy that was established in 2006 where it made tuition more predictable for students, capped undergraduate resident increases, and established a framework for the campuses to use the revenue from the increases. She urged the Board to begin a focused effort to reestablish strong, broad bipartisan support for the University. The business community is critical to the future of the University and we must rebuild those alliances.

In closing, Chairman Gage stated while her term does not end until next year, that it was a remarkable honor to serve the Board and to have been the Chairman for the past four years; she thanked the members for that privilege.

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On motion by Secretary Flood and duly seconded, the Board voted to convene in closed session.

The Board went into closed session at 10:50 a.m. and returned to open session at 11:45 a.m.

## **REPORT OF THE COMMITTEE ON PERSONNEL AND TENURE**

Mr. Dixon, Chair of the Committee on Personnel and Tenure, reported that the Committee reviewed the Salary Ranges for Selected Administrative Positions 2011-12 Data (see Appendix YY). The study established parameters for salaries of administrative positions and were established using national salary surveys of peer institutions. It was the responsibility of the Board of Governors to establish the salary ranges of the Chancellors and General Administration staff.

On behalf of the Committee, Mr. Dixon moved the recommendation to approve the salary ranges for Chancellors and General Administration staff. The motion passed.

Lastly, the Committee received a report on personnel actions delegated to the President as an informational item.

## **ELECTION OF OFFICERS**

Chairman Gage explained the order of the election process beginning with the election of the Chair, followed by the election of the Vice Chair, and the election of the Secretary. Chancellors Anderson, Ballard and Ponder would serve as tellers and Vice President Fjeld would serve as parliamentarian.

Chairman Gage entertained nominations for the Office of Chair. Governor Holshouser nominated Mr. Peter Hans. The nomination was seconded. Next, Dr. Eshelman nominated Mr. Paul Fulton. The nomination was seconded. Hearing no further nominations, the nominations for the Office of Chair were closed. Chairman Gage instructed the voting members to complete their ballots and the tellers would collect them. Chancellor Anderson announced the results (see Appendix ZZ). Mr. Hans was elected Chairman.

Next, Chairman Gage entertained nominations for the Office of Vice Chair. Mr. Mercer nominated Mr. Deal. The nomination was seconded. Dr. Roseman nominated Mr. Grainger. The nomination was seconded. Hearing no further nominations, the nominations for the Office of Vice Chair were closed. Chairman Gage instructed the voting members to complete their ballots and the tellers would collect them. Chancellor Ballard announced the results (see Appendix AAA). Mr. Grainger was elected Vice Chairman.

Chairman Gage entertained nominations for the Office of Secretary. Mr. Mitchell nominated Mrs. Goodnight. Mrs. Goodnight was elected by acclamation for the Office of Secretary. Chairman Gage congratulated the newly elected officers. She thanked Mr. Fulton and Mr. Deal, whom she noted were incredible Board members and stated that they would serve in leadership roles as the Board moved forward and that the Board would continue to work together. She remarked that every member cared deeply for the University.

The next meeting of the Board of Governors was scheduled for August 10, 2012. There being no further business, the meeting adjourned at 12:30 p.m.

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Secretary

Appendix A	President Ross' Report	Posted Online
Appendix B	Approval of the UNC General Administration's 2012-13 Internal Audit Plan	Posted Online
Appendix C	Authorization to Enter Into Standby Bond Purchase Agreement, NCSU	Posted Online
Appendix D	Authorization of the Sale of Special Obligation Bonds, UNC-CH	Posted Online
Appendix E	Approval of the Request to Limit the Maximum Aggregate Principal Amount to be Issued by UNC Chapel Hill Under its Commercial Paper Program and Related Matters, UNC-CH	Posted Online
Appendix F	Authorization of the Sale of Special Obligation Bonds, UNCG	Posted Online
Appendix G	Authorization of New Capital Improvements Projects, ECU, NCCU and UNCGA	Posted Online
Appendix H	Approval of Licensure for South College-Asheville for a regular license to offer the following degree program at its campus in Asheville <ul style="list-style-type: none"> <li>• Associate of Applied Science in Occupational Therapy Assistant</li> </ul>	Posted Online
Appendix I	Approval of Licensure for St. Andrews University for a regular license to offer the following degree program at its campus in Laurinburg <ul style="list-style-type: none"> <li>• Master of Business Administration</li> </ul>	Posted Online
Appendix J	Approval of Licensure for ECPI University for a regular license to offer the following degree programs at its campus in Charlotte <ul style="list-style-type: none"> <li>• Associate of Applied Science in Health Science</li> <li>• Bachelor of Science in Business Administration</li> </ul>	Posted Online
Appendix K	Approval of Policy 700.1.5, <i>Solicitation or Use of Information Regarding the Accreditation of a Secondary School</i>	Posted Online Posted Online
Appendix L	Approval of Amendments to Policy 300.2.2, <i>Conflicts of Interest and Commitment Affecting Faculty and Non Faculty EPA Employees</i>	
Appendix M	Approval of an Amendment to the Minutes of the February 10, 2012, Board of Governors Meeting	Posted Online
Appendix N	Approval of Amendments to Policy 1300.1, <i>Illegal Drugs</i>	Posted Online
Appendix O	Resolution Honoring Chairman Hannah Dawson Gage	Posted Online
Appendix P	Resolution Honoring Dr. Sandie Gravett	Posted Online
Appendix Q	Amendments to Policy 200.6, <i>Delegation of Authority to the President</i>	Posted Online
Appendix R	Amendments to Policy 600.2.4, <i>Custody and Management of Institutional Trust Funds and Special Funds of Individual Institutions</i>	Posted Online
Appendix S	Approval of Policy 600.2.4.1, <i>Delegated Authority for Managing Institutional Trust Funds</i>	Posted Online

Appendix T	Approval to Repeal Policy 600.2.4.1[R], <i>Regulations Relative to Trust Fund Legislation</i>	Posted Online
Appendix U	Authorization to Discontinue the Bachelor of Science in Computer Science, NCCU	Posted Online
Appendix V	Authorization to Discontinue the Bachelor of Science in Computer Information Systems, NCCU	Posted Online
Appendix W	Authorization to Discontinue the Bachelor of Arts in Sociology, NCCU	Posted Online
Appendix X	Authorization to Discontinue the Bachelor of Arts in Public Administration, NCCU	Posted Online
Appendix Y	Authorization to Discontinue the Bachelor of Arts in French, NCCU	Posted Online
Appendix Z	Authorization to Discontinue the Bachelor of Science in Geography, NCCU	Posted Online
Appendix AA	Authorization to Discontinue the Bachelor of Science in Environmental Science, NCCU	Posted Online
Appendix BB	Authorization to Discontinue the Bachelor of Science in Marketing, UNCW	Posted Online
Appendix CC	Authorization to Discontinue the Bachelor of Science in Accountancy, UNCW	Posted Online
Appendix DD	Authorization to Discontinue the Bachelor of Science in Business Systems, UNCW	Posted Online
Appendix EE	Authorization to Discontinue the Bachelor of Science in Economics, UNCW	Posted Online
Appendix FF	Authorization to Discontinue the Bachelor of Science in Finance, UNCW	Posted Online
Appendix GG	Authorization to Discontinue the Master of Science in Computer Science, NCCU	Posted Online
Appendix HH	Authorization to Discontinue the Master of Arts in Sociology, NCCU	Posted Online
Appendix II	Authorization to Discontinue the Master of Arts in Community Counseling, UNCC	Posted Online
Appendix JJ	Authorization to Establish a Bachelor of Science in Fermentation Sciences, ASU	Posted Online
Appendix KK	Authorization to Establish a Ph.D. in American Studies, UNC-CH	Posted Online
Appendix LL	Authorization to Establish a Master of Arts in American Studies, UNC-CH	Posted Online
Appendix MM	Authorization to Plan Doctor of Nursing Practice, ECU	Posted Online
Appendix NN	Authorization to Plan Doctor of Nursing Practice, UNC-CH	Posted Online
Appendix OO	Authorization to Plan Doctor of Nursing Practice, UNCC (consortium with WCU)	Posted Online
Appendix PP	Authorization to Plan Doctor of Nursing Practice, UNCG	Posted Online
Appendix QQ	Authorization to Plan Doctor of Nursing Practice, WCU	Posted Online

	(consortium with UNCC)	
Appendix RR	Authorization to Plan Doctor of Nursing Practice, WSSU	Posted Online
Appendix SS	Request to Change Name of the Watson School of Education, UNCW	Posted Online
Appendix TT	Report on Federal Grants to Expand Mental Health and Substance Abuse Training Opportunities in North Carolina	Posted Online
Appendix UU	UNC Report on Expanding Access to Higher Education Through State-Funded Distance Education Programs	Posted Online
Appendix VV	Report on UNC Nursing Enrollment & Degrees Conferred and Nursing Examination Results for 2011	Posted Online
Appendix WW	UNC Productivity of Initially Licensed Teacher Education Graduates and Alternative Licensure Completers for 2010-11	Posted Online
Appendix XX	University Budget Priorities	Posted Online
Appendix YY	Salary Ranges for Selected Administrative Positions 2011-12 Data	Posted Online
Appendix ZZ	Teller Report for Election of Office of Chair	Posted Online
Appendix AAA	Teller Report for Election of Office of Vice Chair	Posted Online