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RESOLUTION HONORING
MARYE ANNE FOX
CHANCELLOR, NORTH CAROLINA STATE UNIVERSITY
THE UNIVERSITY OF NORTH CAROLINA

WHEREAS MARYE ANNE FOX served honorably and with great energy and innovation as Chancellor of North Carolina State University since 1998; and

WHEREAS under the leadership of Chancellor Fox, NC State has experienced impressive increases in student and faculty quality. Enrollment increases were experienced in both residential and distance education classes while weighted GPAs and SAT scores have risen from 3.8 GPA and 1159 average SAT in 1998 to 4.04 and 1192 in 2003. The number of endowed chairs and professorships have tripled since 1998, leading to the attraction and retention of an outstanding, diverse faculty who are increasingly honored with national and international awards for scholarly accomplishments; and

WHEREAS Dr. Fox has been an outspoken advocate for undergraduate and graduate students, creating the Office of Diversity and African-American Affairs which saw NC State students with increasing numbers of national scholarships and fellowships including three Truman Scholarships, five Udall Scholarships, 12 Goldwater Scholarships, a Marshall Scholarship, three Gates-Cambridge Scholarships, and 27 National Science Foundation Graduate Research Fellowships, all since 2000; and

WHEREAS under her leadership, NC State has organized the University's first general capital campaign which is ahead of schedule despite a depressed economy; increased annual giving by more than three times; and exceeded the goal of the Campaign for NC State Students, tripling the number of endowed scholarships and fellowships available to students; and

WHEREAS she served in science policy leadership roles at the state and national levels, bolstering NC State's role as a national leader in research, overseeing an expansion in research expenditures from \$379.8 million in 1998 to more than \$478.6 million in 2004. Meanwhile expenditures for National Science Foundation research rose from \$254 million in 1998 to more than \$300 million in 2004; and

WHEREAS her leadership was instrumental in securing passage of the \$3.1 billion University and Community College Bond Referendum, which will bring \$449 million to NC State and sparked new buildings and renovations, including the Undergraduate Science Teaching Laboratories, the College of Engineering complex on the Centennial Campus, the College of Veterinary Medicine's biomedical research building, and the David Clark Labs for zoology; and

WHEREAS she is an avid booster of all sports on campus, Chancellor Fox restored NC State's competitiveness in the Atlantic Coast Conference, while emphasizing the academic aspirations of student-athletes and strictly adhering to the rules;

NOW, THEREFORE, BE IT RESOLVED that the Board of Governors of the University of North Carolina recognizes and expresses its genuine gratitude to MARYE ANNE FOX for her

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devotion to the Wolfpack Nation and stirring leadership that she brought to North Carolina State University, to the University of North Carolina, and to the State; and

BE IT FURTHER RESOLVED that the Board of Governors wishes her great success as the chancellor of the University of California, San Diego.

This the 9th day of July 2004

J. Bradley Wilson, *Chairman*

Patsy B. Perry, *Secretary*

Remarks of Chancellor Mary Anne Fox Board of Governors Meeting July 9, 2004

I want to thank you all for the support that you have given me. The Board of Trustees at North Carolina State University has been incredible in understanding the complexities of a Research I University. Being able to interact between the Board of Trustees and the Board of Governors, I think has been incredible. I also want to acknowledge Molly Broad. Molly, of course, is the one who chose me for this position. She is an incredible leader; she is somebody who brings visibility and recognition at the national level to this entire UNC System. I thank you Molly for key support at very important times during the last six years. I'll never forget that.

It's true, what Bill said, about North Carolina State University. When I came to this position in 1998, I said that I truly believed that greatness was within our grasp. What I meant by that was that there was going to be high standards and accountability at NC State. And I think that we have achieved that. It was not going to be enough to be the best university in Wake County, or in Eastern North Carolina. And it made no sense to be competing with the other institutions in the UNC System. But really we should hold hands with UNC Chapel Hill, as the Research I institutions in this system, because our programs are complimentary and all we can do is build the institutions together. Except of course in athletics, where we compete on a different

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level. We have worked very hard over the last several years to do three things that were part of a vision that we developed together in the leadership team in August of 1998. That is to build a diverse campus community, to foster partnerships in new ways, and to have a business model that made sense for the University. I am proud as I look back and look at the diversity of our community, the fact that we have more African-Americans at NC State than two of our historically black colleges, that we have increased by 50% the number of women and minority on our faculty since 1998, and that we have been able to generate a climate of success for our students. For example, our student athletes who play out their eligibility graduate now at a rate of 86% at NC State. These are phenomenal achievements, and they're ones that have come about because of the bringing together of our leadership team. I would not be leaving NC State if I didn't know the trajectory that has been set with the leadership team, who we've assembled, is going to continue these efforts and expand them. We are very proud that on the academic side. We have new degree programs that are inter-institutional: at the bachelor's and PhD level, with Chapel Hill in biomedical engineering; with Asheville in mechatronics, a new field defined in that way. We've had research obligations that are across institutions. I'm thinking of the Agribusiness Institute at East Carolina University, and the programs that we have started discussing at Greensboro about our business administration. We've also done partnerships in a different way on the campus. We are creating new disciplines. Just this week for example, together with Duke and UNC Chapel Hill, we've received a \$15 million grant for evolutionary biology, a field that perhaps did not exist in 1998, apart from isolated examples. Other examples include bioinformatics and professional golf management. And can you imagine a campus which puts the same kind of emphasis on soil science and bioinformatics and entrepreneurial management. These are complex jobs. The partnerships that have developed on the Centennial

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Campus have been extraordinary. It has left North Carolina State among the top 10 universities in the nation in industrial cooperation. We have more than doubled the number of companies from 26 to 60 who exist on the Centennial Campus. Some of those are incubators of businesses that will successfully follow in the footsteps of companies like SAS Institute. Others are major companies, corporate headquarters for example, for Redhat. And when we think about a business model that works, we think about what happens in the academic, the non-academic, and in student support services, as well as athletics.

I know one of the things I said in April of 1998 was that we would be a national champion. And we have been, I have a ring. It's for the Grand National Championship in Cheerleading. I'm very proud of this ring, because the students themselves bought it for me. It was in recognition of the fact that we created a scholarship for cheerleaders, and for the first time we allowed them to have academic support as well. The result of all of that is that the cheerleaders' grade point average went up by .03 of a point and their graduation rate is almost 100%. So when I wear this I think about that pledge from a long time ago. Some of you perhaps thought I was talking about football or basketball. Well let me tell you a little bit about football and basketball. If you look at the last three years and look at those institutions across the United States that went to a bowl game, and to men's basketball championships. There are five institutions in the United States; they are Texas, Pittsburg, Florida, Maryland, and North Carolina State. If you want to know how many institutions in the United States have gone to a bowl game or men's and women's basketball and baseball NCAA post season finals this year, there are three: Texas, Texas Tech and North Carolina State. So while we haven't done the national championship yet, except in cheerleading, I do want to say that the same kind of spirit that I am talking about, that greatness truly is within our grasp, is also easier to keep track of in

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athletics. I think we have seen that same spirit; it is not okay to be mediocre, born out again and again and again. I ask that you continue to give my successor the kind of support that you have given me, because if you have an attitude about inspiration and aspiration, you certainly will succeed.

So I am going on to another institution now. It is a great institution. It is one that I simply could not pass up. They have ten Nobel Prize winners, 62 national academicians, and they even have a national championship in water polo. So I thank you sincerely for all the support you have given me. I could give many, many accommodations to my colleagues at North Carolina State, but in the true academic spirit I urge you to read the booklet at your place. Continue to support my successor and thank you very much.