

## APPENDIX X

### REMARKS OF DR. PHILIP L. DUBOIS

#### BOG MEETING

MARCH 18, 2005

Well, it's been many years since I've been in this room. It's good to be home. Chairman Wilson, members of the Board of Governors, President Broad, Mr. Bissell and members of the Search Committee, ladies and gentlemen, Lisa and I are very excited to return to Charlotte with the tremendous opportunity you have given us to lead UNC Charlotte and to serve the people of North Carolina. Molly, I am humbled by the confidence you have placed in me and I won't let you down. Mr. Chairman, I realize that my remarks are the only thing standing between this board and the televised broadcast of the titanic battle between UNC Charlotte and NC State at the NCAA basketball tournament. So my remarks will be brief, and I won't let you down either.

Lisa and I really enjoyed our eight years at the University of Wyoming. We are going to miss the many people there who helped make our time in Wyoming among the most enjoyable times of our lives, both professionally and personally. But the opportunity to return to the University of North Carolina at Charlotte as chancellor is one I simply could not pass up. Jim Woodward often told me that the chancellorship at Charlotte is the best job in higher education in the country, and he is right. It is a special place with an outstanding community of faculty, staff, students, alumni, friends and community supporters who want the best for its future. And its future is bright indeed. I am returning to an institution which I helped develop into a doctoral institution and now the opportunity presents itself to lead UNC Charlotte as it grows into a major research university serving a very dynamic metropolitan area. Lisa and I will also have a chance to be a little closer to our son, Logan, who next fall will begin his working career at IBM in the Research Triangle in Raleigh. And *Mom* is very happy about that.

Mr. Chairman, our many friends in Wyoming would tell you that when you elected me to serve as chancellor, you got a *twofer*. Lisa and I are a team in everything we do. Those friends will also tell you that I seriously *over-married*. You will find that she is a skillful persuader of legislative minds and an even more in depth fundraiser. When you enter the chancellor's residence, you will be entering her home and you will be treated like a member of the family.

I would like to acknowledge the tremendous and skilled leadership that has brought UNC Charlotte to where it is today. From the visionary and courageous leadership of Bonnie Cone, through the formative years under Dean Colvard and E. K. Fretwell, the last 15 years under Jim Woodward have been transformational. His presence there defined the institution in the modern era. Indeed, if UNC Charlotte had its own dollar bill, Jim's face would be on it. I know that following him into office is like following George Washington into the presidency. As the fourth chancellor, I am going to call upon Jim, President Broad, the Board of Trustees, and all of you on this board for guidance as we move the institution forward. I truly believe it is an institution poised for greatness and will work hard every day, on behalf of the people of North Carolina, to make that happen.

Mr. Chairman, a close glance at my watch shows that we have about twenty-five minutes until tip-off. Now, you will find that I am an extremely loyal member of the University of North Carolina. It's one of the great public universities in the world, but while I wish the *Tarheels* and *Wolfpack* all the best over the next few weeks...go *Niners*!