

Board of Governors Meeting
June 14, 2013
Chapel Hill, North Carolina

The Board of Governors met in regular session on June 14, 2013, at the Spangler Center in Chapel Hill. Chairman Hans called the meeting to order at 9:00 a.m. He welcomed the guests. Many of the members-elect of the Board of Governors were in the audience. Chairman Hans recognized them and noted that he looked forward to working with them.

INVOCATION

Chairman Hans called on Dr. Flood to give the invocation.

ROLL CALL

Secretary Goodnight called the roll. The following members were present:

W. Louis Bissette, Jr.
John M. Blackburn
Peaches G. Blank
Laura W. Buffaloe
Walter C. Davenport
James M. Deal, Jr.
Fred Eshleman
John C. Fennebresque
Dudley E. Flood
Paul Fulton
Hannah D. Gage
Ann B. Goodnight
H. Frank Grainger
Thomas J. Harrelson
Peter D. Hans

G. Leroy Lail
Mary Ann Maxwell
Franklin E. McCain
W. Edwin McMahan
Charles H. Mercer, Jr.
Fred G. Mills
Hari H. Nath
Robert J. Nunnery
David M. Powers
Irvin (Al) Roseman
Richard (Dick) Taylor
Raiford G. Trask III
Phillip D. Walker
J. Bradley Wilson
David W. Young

The following members were absent:

James L. Holmes, Jr. (excused)
James E. Holshouser, Jr. (excused)

Burley B. Mitchell, Jr.

STATE ETHICS ACT

Chairman Hans stated that under the State Ethics Act, members have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for the meeting, Chairman Hans asked if any member had a conflict of interest or an interest that would give rise to the appearance of a conflict of interest. There were none.

MINUTES

Mr. Grainger moved, seconded by Dr. McCain, that the minutes from both the regular meeting and the special meeting on April 12, 2013, be approved. The motion carried.

ADMINISTRATION OF THE OATH OF OFFICE

Chairman Hans announced that Mr. Robert J. Nunnery was recently elected to serve as President of the University of North Carolina Association of Student Governments. In this capacity, Mr. Nunnery would become an *ex officio* member of the Board of Governors. A full time student at UNC Pembroke, Mr. Nunnery is pursuing a major in social studies and is planning to receive his teaching certificate. In 2012-13, Mr. Nunnery served as President of the UNC Pembroke Student Government Association and was a member of their Board of Trustees. Chairman Hans recognized many of Robert's special guests including his mother, sister, colleagues, and friends.

Chairman Hans introduced The Honorable Judge John M. Tyson. He stated that it was an honor and delight to have Judge Tyson with us to administer the oath of office to Mr. Nunnery. Judge Tyson had served on the North Carolina Court of Appeals; he currently serves as a Recall Judge and as an Emergency Superior Court Judge. Mr. Nunnery was officially sworn in as the *ex officio* member of the Board of Governors.

PRESIDENT'S REPORT

President Ross expressed his sincere thanks to the retiring members of the Board of Governors. He thanked them for the opportunity to have worked with them and for their leadership. Their advice and support were invaluable. President Ross is looking forward to working with the incoming members and welcomed the Board's newest member, Mr. Nunnery. For President Ross' complete report, please refer to Appendix A.

ADMINISTRATIVE ACTION ITEMS

Chairman Hans called attention to the Administrative Action Items listed on the agenda. Ms. Bissette moved, seconded by Mr. Deal, that the Administrative Action Items be approved by consent. The motion carried.

- a. (AUDIT) Approval of the UNC General Administration's 2013-14 Internal Audit Plan
- b. (B&F) Authorization to Sell Special Obligation Bonds, WSSU
- c. (B&F) Authorization of New Capital Improvements Projects, ASU, NCA&TSU, UNCC and UNCSA
- d. (B&F) Authorization of New Capital Improvements Project, UNCGA and Amendment of Previously Authorized Guaranteed Energy Performance Projects, UNCGA and UNC-TV
- e. (B&F) Approval of Acquisition of Space by Lease, NCSU
- f. (B&F) Approval of Modification to Previously Approved Leases of Housing Space, WSSU
- g. (B&F) Approval of the Acquisition of Property, NCSU
- h. (B&F) Approval of Amendments to Policy 600.1.1, *Design, Construction and Financing of Capital Improvement Projects*
- i. (B&F) Approval of Amendments to Policy 600.3.1, *Selection Criteria and Operating Instructions for Special Responsibility Constituent Institutions*
- j. (B&F) Approval of Amendments to Policy 600.6.1, *The University of North Carolina Sustainability Policy*
- k. (EPPP) Approval of Licensure for Northeastern University for a regular license to offer the following degree program in Charlotte, NC
 - Doctor of Education (Ed.D.)
- l. (EPPP) Approval of Policy 700.7.1, *Military Student Success*
- m. (P&T) Approval of Amendments to Policy 300.7.1, *Optional Retirement Program*
- n. (P&T) Approval of Amendments to Policy 400.3.6, *University Teaching Awards*
- o. (P&T) Approval of Amendments to Policy 700.3.1, *Policy on the University of North Carolina Association of Student Governments*
- p. (GOV) Approval of the Resolution Excluding Board of Governors Members from Access to Classified Information
- q. (GOV) Approval of a Resolution Regarding Student Organization Recognition Policies
- r. (BOG) Approval of a Resolution Honoring John M. Blackburn
- s. (BOG) Approval of a Resolution Honoring Peaches Gunter Blank
- t. (BOG) Approval of a Resolution Honoring Laura W. Buffaloe
- u. (BOG) Approval of a Resolution Honoring Cameron E. Carswell
- v. (BOG) Approval of a Resolution Honoring Bill Daughtridge, Jr.

- w. (BOG) Approval of a Resolution Honoring Walter C. Davenport
- x. (BOG) Approval of a Resolution Honoring James M. Deal, Jr.
- y. (BOG) Approval of a Resolution Honoring Phillip R. Dixon
- z. (BOG) Approval of a Resolution Honoring Dudley E. Flood
- aa. (BOG) Approval of a Resolution Honoring Paul Fulton
- bb. (BOG) Approval of a Resolution Honoring Hannah Dawson Gage
- cc. (BOG) Approval of a Resolution Honoring Franklin E. McCain
- dd. (BOG) Approval of a Resolution Honoring Charles H. Mercer, Jr.
- ee. (BOG) Approval of a Resolution Honoring Fred G. Mills
- ff. (BOG) Approval of a Resolution Honoring Burley B. Mitchell, Jr.
- gg. (BOG) Approval of a Resolution Honoring Irvin A. Roseman
- hh. (BOG) Approval of a Resolution Honoring J. Bradley Wilson
- ii. (BOG) Approval of a Resolution Honoring Aldona Zofia Wos
- jj. (BOG) Approval of a Resolution Honoring David W. Young
- kk. (BOG) Approval of a Resolution Honoring Chancellor Willie J. Gilchrist
- ll. (BOG) Approval of a Resolution Honoring Chancellor John F. Mauceri
- mm. (BOG) Approval of a Resolution Honoring H. Holden Thorp
- nn. (BOG) Approval of a Resolution Honoring Leino B. Corgnati, Jr.

REPORT OF THE AUDIT COMMITTEE

Mr. Davenport, Chair of the Audit Committee, reported that the Committee discussed the recent release of two financial statement audit reports issued by the North Carolina Office of the State Auditor. The first report was the audit of UNC General Administration presented by Ms. Katie Thigpen, audit supervisor from the NC Office of the State Auditor. The report contained no audit findings. The second audit discussed was for the North Carolina School of Science and Mathematics. There was one audit finding and corrective action had been taken.

The Committee received an update on the UNC Finance Improvement and Transformation (FIT) program, which outlined some of the projects that were in progress. The Committee had reviewed the University's Summary Report of Associated Entities on the status of compliance with audit requirements of the University's associated entities.

Finally, the Committee received an update from UNC General Administration Internal Auditor, Ms. Jan-Rae Castillo. She provided a status report on the summary of completed and pending projects. The 2013-14 Internal Audit Plan was reviewed and approved by the Audit Committee (see Appendix B).

Chairman Hans thanked Mr. Davenport for his excellent leadership on this Committee over the past two years where he had served as its chair.

REPORT OF THE COMMITTEE ON BUDGET AND FINANCE

Mr. Fulton, Chair of the Committee on Budget and Finance, recalled that each year when the state budget was finalized, the Committee on Budget and Finance recommended allocation of funds made available by the General Assembly. It was uncertain when the 2013-14 budget would be finalized, but it was anticipated that the budget would be in place before the Board met again in August.

On behalf of the Committee, Mr. Fulton moved that the Committee on Budget and Finance be delegated the authority to allocate funds made available by the General Assembly if the state budget was ratified prior to the next Board meeting. A special meeting for this purpose would be held and the entire Board would be invited to participate. The motion carried.

Next, the Committee discussed the need for more transparency regarding campus athletic budgets. President Ross and his staff have agreed to study the issue and develop a plan going forward.

Mr. Fulton reported that the Committee reviewed a summary of the House budget. The House budget recommendations were more aligned with the Governor's budget than with the Senate's budget.

Last, Mr. Fulton reported that the Committee heard a presentation regarding the Analysis of Education and Related Spending per Degree (see Appendix PP). Four UNC campuses – UNC-Chapel Hill, NCCU, ECSU and NCA&TSU – were significantly higher than the average of their peers. The Committee reviewed current and future policy improvements to lower costs per degree. Mr. Fulton encouraged the Board to continue its analysis of cost per degree.

Chairman Hans thanked Mr. Fulton for his extraordinary leadership on this Committee over the past year.

REPORT OF THE COMMITTEE ON EDUCATIONAL PLANNING, POLICIES, AND PROGRAMS

Mrs. Gage, Chair of the Committee on Educational Planning, Policies, and Programs, reported on several items. The Committee had considered the request from UNC Greensboro for authorization to establish the following baccalaureate degree program – Bachelor of Arts in Conflict and Peace Studies (see Appendix QQ). The program would require no additional resources to implement. The Committee considered the request from UNC Greensboro for authorization to establish the following master’s degree program – Master of Fine Arts in Interior Architecture (Appendix RR). The program would require no additional resources to implement.

On behalf of the Committee, Mrs. Gage moved approval of the authorization to establish the above degree programs at UNC Greensboro. The motion carried.

North Carolina State University had requested authorization to establish the following doctoral degree program – Doctor of Philosophy in Public History (see Appendix SS). Public historians include museum professionals, archivists, government and business historians, curators, and others. This program would be the first Ph.D. in Public History within the University.

On behalf of the Committee, Mrs. Gage moved approval of the above doctoral program at North Carolina State University. The motion carried.

The Committee considered the request for authorization to discontinue the following master’s degree programs – Master of and the Master of Science in Agricultural Extension at North Carolina State University (see Appendix TT). These programs would be reconfigured into another existing degree program.

On behalf of the Committee, Mrs. Gage moved approval of the discontinuation of the Master of and the Master of Science in Agricultural Extension at NC State. The motion carried.

Mrs. Gage reported that North Carolina State University requested approval to rename and reorganize the College of Physical and Mathematical Sciences into a broader, more comprehensive College of Sciences (see Appendix UU). The realignment of the Biological, Quantitative, Physical and Earth System Sciences would achieve greater administrative efficiencies by replacing four smaller departments in one College with one large department in the College of Sciences and with one department in the College of Agricultural and Life Sciences.

On behalf of the Committee, Mrs. Gage moved approval for the College of Physical and Mathematical Sciences to be renamed and reorganized into the College of Sciences. The motion carried.

Next, Mrs. Gage reported that the Committee had heard a report by Dr. Erin Fraher from the Sheps Center for Health Services Research on the current state of allied health professionals in North Carolina. Due to ongoing changes in the health care environment, the need for a flexible health care workforce was becoming increasingly important. Health care was shifting out of hospitals to more community-based clinical sites and into patients' homes. The health care workforce would need to be trained or retrained to meet these needs. The Committee discussed how the University could assist with meeting these needs. The University would work collaboratively with the community college system on the changing health care environment.

Dr. Chris Brown, Vice President for Research and Graduate Education, presented the FY 2012 University of North Carolina Research and Sponsored Programs Report (see Appendix VV). Despite a challenging economic climate, the University remained competitive per external funding in 2012. The University had received more than \$1.3 billion in grants, which reflected a five percent increase from the previous year.

The Committee had discussed the University of North Carolina Transfer Student Report 2012 (see Appendix WW). The report illustrated that transfer students come from the North Carolina Community College System (NCCCS), private institutions, other UNC institutions, and from institutions in other states. The fall 2012 undergraduate student body consisted of nearly 44,000 transfer students. About 25% of all undergraduates enrolled systemwide had entered a UNC institution at some point as a transfer student. The number of undergraduate students had risen by 13% since the fall 2008. Many of the UNC institutions were doing an outstanding job of growing community college transfer enrollment which was considered as one of the critical components of the *UNC Strategic Directions Initiative*. There were several UNC institutions that had not improved their transfer enrollment. The Committee had encouraged those campuses to develop stronger and more effective transfer programs.

The Committee had discussed the University of North Carolina Faculty Teaching Workload Report 2012 (see Appendix XX). Faculty workload included teaching, research and service. The report illustrated that the teaching load in 2012 was flat. Nine campuses had increased the average number of sections taught by faculty and nine campuses had increased the

number of student credit hours taught by faculty. All UNC campuses were rated above the Board of Governors and the Carnegie Minimum Teaching Load.

Finally, the Committee had received a report on the University of North Carolina Nursing Enrollment, Degrees Conferred & Examination Results 2012 (see Appendix YY). Since 2008, enrollment had increased by 31%. The number of degrees conferred had increased by 15%. In 2012, students taking the North Carolina Nursing Exam had a 94% passing rate. North Carolina A&T State University fell below the Board of Governors standards; however, the test results at NCA&TSU were trending upward and improvements had been made.

REPORT OF THE COMMITTEE ON PUBLIC AFFAIRS

Mr. McMahan, Chair of the Committee on Public Affairs, reported that the Committee had heard a legislative update from staff detailing the activities that were ongoing in Raleigh. Vice President Moretz provided a comparison between the Governor's budget and the Senate and House budgets. Several differences remained in the budgets surrounding total funding, including the size of the management flexibility reductions. Vice President Moretz discussed the numerous policy provisions in the both the House and Senate budgets. Many of the provisions could have a profound effect on the University. It was imperative that the members of the Board be kept apprised of the ongoing budget negotiations between the two chambers. Staff would provide the members with detailed background information on key issues. Vice President Rhinehardt provided the Committee a summary of the federal funding as it related to student loans and the outlook of Pell Grant funding.

Mr. McMahan thanked Mr. Deal for having served as Vice Chair of the Committee.

REPORT OF THE COMMITTEE ON UNIVERSITY GOVERNANCE

Mr. Powers, Chair of the Committee on University Governance, recalled that at the April meeting, the Committee had approved the reelection of currently serving eligible trustees who had been recommended and the provisional election of new trustees to serve on the institutional campus Boards of Trustees. Subsequently, two of the provisionally-elected trustees withdrew from consideration thus creating a vacancy at UNC-Chapel Hill and Winston-Salem State University. The Committee approved the provisional election of Jefferson W. Brown of Charlotte to fill the UNC-Chapel Hill vacancy and had deferred action on the Winston-Salem

State University vacancy. All of the provisionally-elected trustees had met the State Ethics Act requirement to submit the Statement of Economic Interest. On behalf the Committee, Mr. Powers moved the election of the Nominees for Board of Trustees 2013 provisional list (see Appendix ZZ). The motion carried.

There was a partial term ending June 30, 2015, on the Appalachian State University Board of Trustees. On behalf of the Committee, Mr. Powers moved the election of James M. Barnes of Raleigh to serve. The motion carried. There were nine terms ending June 30, 2013, on the North Carolina School of Science and Mathematics Board of Trustees. On behalf of the Committee, Mr. Powers moved the appointments of the following to serve – Mrs. Lori Jones Gibbs of Durham, representing Congressional District 1; Dr. Bobby R. Maynor, Jr., M.D., of Pinehurst, representing Congressional District 2; Dr. Nivedita Mittal of Jacksonville, representing Congressional District 3; Mrs. Lisa Cooper of Valle Crucis, representing Congressional District 5; Mr. Michael Dougherty of Greensboro, representing Congressional District 6; Dr. Mark W. Morgan, M.D., of Wilmington, representing Congressional District 7; Mrs. Page Ives Lemel of Brevard, representing Congressional District 11; Ms. Maya Ajmera of Washington, DC, representing a non-residency seat, and Mr. Alan C. Lewis of Shallotte, representing a non-residency seat. The motion carried.

There was a partial term ending February 28, 2015, on the Vidant Medical Center Board of Trustees. The vacancy resulted from the resignation of Mr. Bruce Austin of Manteo. Action was deferred.

Mr. Powers reported on the Committee's review of Policy 200.2 – *Election Procedures* and recommended changes to the policy. Ms. Blank chaired the subcommittee that reviewed the existing policy. Other members of the subcommittee were Mr. McMahan and Dr. Roseman. The subcommittee approved proposed amendments to UNC Policy 200.2 – *Election Procedures* (see Appendix AAA). The Committee concurred with the proposed amendments.

On behalf of the Committee, Mr. Powers moved that the Board suspend the rules and take up the amendments to Policy 200.2 for immediate consideration. The motion carried.

Mr. Powers reported that President Ross had asked the Committee to consider a policy on Campus Housing (see Appendix BBB). The Committee approved the proposed policy and it would be brought to the Board in August for consideration.

Mr. Powers thanked all the members who represented the University at the Spring Commencements and he encouraged the new Board members to participate in the campus commencement exercises. He thanked Ms. Blank, Dr. Roseman and Mr. Blackburn for their service on the Committee.

CHAIRMAN'S REPORT

Chairman Hans announced that Mr. Trask would lead a taskforce on military education continuing the University's special emphasis on our support and outreach with the military. Other members of the taskforce included Mr. Holmes and other incoming members, which would be named later. Next, he thanked Ms. Maxwell, Mr. Lail, Vice President Boney and others who were involved in planning the Retirement Celebration that was held the previous evening. He expressed his thanks to Ms. Maxwell and Mr. Lail for raising the funds for the retirement dinner and medallions.

Each retiring member of the Board and Secretary Corgnati were recognized. Vice Chairman Grainger and Secretary Goodnight distributed to each a resolution (see Appendices S – OO) and an engraved bronze medallion.

Chairman Hans made the following statement: Board members come and they go. Chancellors arrive and eventually depart. Many others serve quietly. And yet this institution remains; people matter and their decisions matter and you've made good ones and so will those who follow us. But in change, this University will be strengthened, not by change for change's sake but through new energy, new ideas, and new realities. There will be success and setbacks, progress and resistance as it has always been. But it will be shaped by the men and women in this room, people of passion and vision who understand the value of what has been built by so many over so many years – a bridge from one era to another. Yes, this institution remains adapting to change, surviving, thriving – stronger for your presence. The University stands with its values intact and your contributions counted.

On motion by Secretary Goodnight and duly seconded, the Board voted to convene in closed session.

The Board went into closed session at 10:40 a.m. and returned to open session at 11:30 a.m.

REPORT OF THE COMMITTEE ON PERSONNEL AND TENURE

Mr. Fennebresque, Chair of the Committee on Personnel and Tenure, reported that the Committee would continue its discussion regarding post-tenure review. Mr. Fennebresque reported that the Committee had reviewed two resolutions related to the salary request process - *Salary Approval Process* (see Appendix CCC) and the *Salary Approval Process for the Current Operations and Capital Improvements Appropriations Act of 2013* (see Appendix DDD). These resolutions could be modified by the full Board at any time.

The Committee had reviewed the proposed changes to UNC Policy 400.3.6 – *University Teaching Awards* (see Appendix O). The Committee recommended increasing the stipend from \$7,500 to \$12,500 and approved per the consent agenda.

The Committee reviewed proposed changes to UNC Policy 700.3.1 – *Policy on the University of North Carolina Association of Student Governments* (see Appendix P) and was approved per the consent agenda.

Mr. Fennebresque reported on a request from UNC General Administration to create a new position of Vice President for Technology-Based Learning and Innovation. The position was critical to the leadership and oversight of the University's comprehensive strategies. UNC General Administration submitted a request to establish a new position of Senior Associate Vice President within the Legal Affairs Division. Both of these positions were warranted.

On behalf of the Committee, Mr. Fennebresque moved approval of the requests by General Administration to establish the above positions. The motion carried.

REPORT OF THE COMMITTEE ON UNIVERSITY GOVERNANCE

Mr. Powers, Chair of the Committee on University Governance, stated that one item was inadvertently left out of the Committee's report. Mr. Powers reported that the Committee had approved an amendment to UNC Policy 200.2 – *Election Procedures* (see Appendix AAA). Amendments to *The Code* resulted in a statutory change and would be forwarded to the

Committee on Public Affairs for its action. Mr. McMahan would take this item to the legislature in the next session.

The next meeting of the Board of Governors was scheduled for Friday, August 9, 2013, at the Spangler Center. There being no further business, the meeting adjourned at 11:45 p.m.

Secretary

Appendix A	President Ross' Report	Posted Online
Appendix B	Approval of the UNC General Administration's 2013-14 Internal Audit Plan	Posted Online
Appendix C	Authorization to Sell Special Obligation Bonds, WSSU	Posted Online
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Appendix K	Approval of Amendments to Policy 600.6.1, <i>The University of North Carolina Sustainability Policy</i>	Posted Online
Appendix L	Approval of Licensure for Northeastern University for a regular license to offer the following degree program in Charlotte, NC <ul style="list-style-type: none"> • Doctor of Education (Ed.D) 	Posted Online
Appendix M	Approval of UNC Policy 700.7.1, <i>Military Student Success</i>	Posted Online
Appendix N	Approval of Amendments to UNC Policy 300.7.1, <i>Optional Retirement Program</i>	Posted Online
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Appendix Q	Approval of Resolution Excluding Board of Governors Members from Access to Classified Information	Posted Online
Appendix R	Approval of Resolution Regarding Student Organization Recognition Policies	Posted Online
Appendix S	Approval of a Resolution Honoring John M. Blackburn	Posted Online
Appendix T	Approval of a Resolution Honoring Peaches Gunter Blank	Posted Online
Appendix U	Approval of a Resolution Honoring Laura W. Buffaloe	Posted Online
Appendix V	Approval of a Resolution Honoring Cameron E. Carswell	Posted Online
Appendix W	Approval of a Resolution Honoring Bill Daughtridge, Jr.	Posted Online
Appendix X	Approval of a Resolution Honoring Walter C. Davenport	Posted Online
Appendix Y	Approval of a Resolution Honoring James M. Deal, Jr.	Posted Online
Appendix Z	Approval of a Resolution Honoring Phillip R. Dixon	Posted Online

Appendix AA	Approval of a Resolution Honoring Dudley E. Flood	Posted Online
Appendix BB	Approval of a Resolution Honoring Paul Fulton	Posted Online
Appendix CC	Approval of a Resolution Honoring Hannah Dawson Gage	Posted Online
Appendix DD	Approval of a Resolution Honoring Franklin E. McCain	Posted Online
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Appendix HH	Approval of a Resolution Honoring Irvin A. Roseman	Posted Online
Appendix II	Approval of a Resolution Honoring J. Bradley Wilson	Posted Online
Appendix JJ	Approval of a Resolution Honoring Aldona Zofia Wos	Posted Online
Appendix KK	Approval of a Resolution Honoring David W. Young	Posted Online
Appendix LL	Approval of a Resolution Honoring Chancellor Willie J. Gilchrist	Posted Online
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Appendix PP	Analysis of Education and Related Spending per Degree	Posted Online
Appendix QQ	Authorization to Establish a Bachelor of Arts in Conflict and Peace Studies, UNCG	Posted Online
Appendix RR	Authorization to Establish a Master of Fine Arts in Interior Architecture, UNCG	Posted Online
Appendix SS	Authorization to Establish a Doctor of Philosophy in Public History, NCSU	Posted Online
Appendix TT	Authorization to Discontinue the Master of and the Master of Science in Agricultural Extension, NCSU	Posted Online
Appendix UU	Approval to rename and reorganize the College of Physical and Mathematical Sciences, NCSU	Posted Online
Appendix VV	FY 2012 University of North Carolina Research and Sponsored Programs Report	Posted Online
Appendix WW	University of North Carolina Transfer Student Report 2012	Posted Online
Appendix XX	University of North Carolina Faculty Teaching Workload Report 2012	Posted Online
Appendix YY	University of North Carolina Nursing Enrollment, Degrees Conferred & Examination Results 2012	Posted Online
Appendix ZZ	Nominees for Boards of Trustees – 2013 – provisional list	Posted Online
Appendix AAA	Amendments to UNC Policy 200.2 – <i>Election Procedures</i>	Posted Online
Appendix BBB	Proposed UNC Policy on Campus Housing	Posted Online
Appendix CCC	Salary Approval Process	Posted Online
Appendix DDD	Salary Approval Process for the Current Operations and Capital Improvements Appropriations Act of 2013	Posted Online