

BOARD OF GOVERNORS MEETING

The University of North Carolina

November 8, 2002

The Board of Governors met in regular session on November 8, 2002, in the Board Room of the General Administration Building, Chapel Hill. Mr. Wilson, the chairman, called the meeting to order at 11:00 a.m.

INVOCATION

Mrs. Perry gave the invocation:

Dear Heavenly Father, we do thank you for the Thanksgiving season and for the many blessings you have bestowed on us. We ask that to all our other blessings you may add the blessings of wisdom and understanding that will lead us to do what is in the best interest for the University.

In this time we pray for our leaders, knowing that leadership is not about doing what is easy, but doing what is right. We trust you to guide and direct us as we make decisions today. All of this we ask in thy son's name. Amen

ROLL CALL

Mr. Aldridge called the roll and the following members were present:

J. Bradley Wilson
Bradley T. Adcock
G. Irvin Aldridge
James G. Babb
J. Addison Bell
F. Edward Broadwell, Jr.
William T. Brown
Angela R. Bryant
William L. Burns, Jr.
C. C. Cameron
Anne W. Cates
John F.A.V. Cecil
Bert Collins
John W. Davis III
Jonathan L. Ducoté
Ray S. Farris
Dudley E. Flood

Hannah D. Gage
Willie J. Gilchrist
H. Frank Grainger
James E. Holshouser, Jr.
Peter Keber
Teena S. Little
Charles H. Mercer, Jr.
Barbara S. Perry
Patsy B. Perry
Jim W. Phillips, Jr.
H. D. Reaves, Jr.
Gladys Ashe Robinson
Benjamin S. Ruffin
J. Craig Souza
Priscilla P. Taylor
Robert F. Warwick
Ruth Dial Woods

MINUTES

There being no additions or corrections, the minutes of the meeting of October 11, 2002, were approved as distributed.

PRESIDENT'S REPORT

President Broad introduced the chancellors and representatives of affiliated organizations in attendance at the meeting and gave the board an update of the good news and accolades afforded many of the campuses.

The president commented on several matters, including the 2003-05 Budget Request, the 2002 Enrollment Report, and the University's participation in the Global Access Project. (For the President's complete report, see Appendix A.)

ADMINISTRATIVE ACTION ITEMS

Chairman Wilson called attention to the Administrative Action Items listed on the agenda and inquired if any member wished to have items removed for further discussion. Mr. Grainger moved, seconded by Mr. Bell, that the following Administrative Action Items be approved by consent:

- | | | |
|-----------|---|------------|
| a. (B/F) | Approval of the Summary of Institutional Annual Reports, 2001-02 | Appendix B |
| b. (B/F) | Approval of Board Delegation to the Committee on Budget and Finance for Review and Approval of the UNC Budget Reductions Report | Appendix C |
| c. (B/F) | Authorization to Implement Debt Services Fees, FSU and UNCW | Appendix D |
| d. (B/F) | Approval of the Disposition of Property, WSSU | Appendix E |
| e. (EPPP) | Authorization to Establish the Bachelor of Science in Criminal Justice, NCA&T | Appendix F |
| f. (EPPP) | Authorization to Establish the Bachelor of Science in Rehabilitation Studies, WSSU | Appendix G |
| g. (EPPP) | Authorization to Plan the Doctor of Philosophy in Technical and Professional Discourse. ECU | Appendix H |
| h. (EPPP) | Authorization to Plan the Doctor of Philosophy in Medical Family Therapy, ECU | Appendix I |
| i. (EPPP) | Authorization to Authorization to Plan the Doctor of Philosophy in Special Education, UNCG | Appendix J |

j. (EPPP)	Authorization to Establish the Doctor of Philosophy in Optics, UNCC	Appendix K
k. (EPPP)	Authorization to Establish the Doctor of Philosophy in Economics, UNCG	Appendix L
l. (EPPP)	Authorization to Establish the Doctor of Philosophy in Geography, UNCG	Appendix M
m. (EPPP)	Approval of Licensure for Troy State University of Troy, Alabama to Conduct Degree Activity in Fayetteville in the following areas: --Master of Education (M.Ed.) Degree with concentrations in Counseling and Psychology and in Educational Leadership --Master of Science in Management (MSM) Degree with concentrations in Healthcare Management and in Human Resources Management	Appendix N
n. (EPPP)	Approval of the Center for Integrated Fungal Research, NCSU	Appendix O
o. (EPPP)	Approval of the Center for Applied Aquatic Ecology, NCSU	Appendix P
p. (EPPP)	Approval of the SERVE Center for Continuous Improvement, UNCG	Appendix Q
q. (EPPP)	Approval of the Request for IT Management Flexibility, ECU	Appendix R
r. (EPPP)	Approval of the Request for IT Management Flexibility, UNCC	Appendix S
s. (P/T)	Approval of the Resolution for Delegation of Authority	Appendix T
t. (P/T)	Approval of Policy 300.1.1 – Senior Academic and Administrative Officers	Appendix U
u. (P/T)	Approval of Policy 300.1.4 – Campus State Relations Officers	Appendix V

The motion carried.

REPORT OF COMMITTEE ON BUDGET AND FINANCE

North Carolina State University Centennial Campus Hotel/Convention Center Project

Chairman Wilson reminded the members that Mr. Gerry Hancock and his colleagues, and Chancellor Fox and her colleagues, appeared before the Committee on Budget and Finance on the preceding day and made presentations on the North Carolina State University Centennial Campus Hotel/Convention Center Project. He thanked them for the manner in which they conducted the presentations.

At the chair's request, Mr. Hancock, along with Mr. Hugh Stevens and

Mr. Robert L. Jones, speaking as opponents of the project, and Chancellor Fox, speaking as a proponent of the project, gave 15-minute presentations each on the Hotel/Convention Center Project.

Mr. Bell, chair of the Committee on Budget and Finance, presented and moved approval of a resolution entitled:

RESOLUTION SUPPORTING THE CONSTRUCTION AND OPERATION OF AN
EXECUTIVE CONFERENCE CENTER/HOTEL AND GOLF COURSE ON THE
CENTENNIAL CAMPUS OF NORTH CAROLINA STATE UNIVERSITY
(Appendix W)

Upon the advice of counsel and without objection, an amendment was made to the proposed resolution. The amendment eliminated North Carolina State University's ability to use "receipts available to the University, including receipts from the Centennial Campus Trust Fund" to reduce outstanding debt of the Limited Liability Corporation as initially proposed in the resolution. In the discussion that followed, a number of members spoke for or against the project. Mr. Souza called the question. Chairman Wilson put the motion and it carried.

2003-2005 Budget Request

Mr. Bell reminded the members that President Broad gave an overview of the biennial budget request in her report, particularly its focus on programs that will benefit the North Carolina economy. In his comments regarding the 2003-2005 Budget Request, Mr. Bell said,

I would like to reiterate that, although the request is ambitious, it is the Board's responsibility to document all of the University's needs with the understanding that the General Assembly will not be able to provide funding for all of the needs that we identify.

One of the Board's responsibilities is to request funding for academic salary increases and we have asked for 6% increases per year for faculty at a cost of almost \$150 million on a recurring basis. We know that the quality of our faculty determines the quality of our University and we must fund faculty salaries on a competitive basis. The remainder of the Budget Request for increases in operating funds totals \$174 million in the first year of the biennium and \$222 million in the second year. The funds are needed to carry out the six strategic priorities of the Board of Governors.

To provide access to the University, \$62 million is requested in the first year and \$108 million is requested in the second year. This funding is needed to provide for increasing enrollments as well as for increases in financial aid and other programs. Access is our highest priority.

Included among the requests for Intellectual Capital Formation is a request of almost \$20 million for the Distinguished Professors Endowment Trust Fund – we now have a backlog of 34 professorships in the queue to be matched. The largest component of the request to enhance our K-16 initiatives relates to teacher and principal quality and quantity. The request also documents major research and public service initiatives, including the portal initiative previously discussed by the President. A small component of the request, around \$2.7 million for each year, provides for an important focus on internationalization. A total of \$56 million is requested for the biennium for transformation and change – information systems and data management are critical for the University.

The request further documents our capital needs, most of which are provided for from the 2000 Higher Education Bonds. We are hopeful that the funding for repairs and renovations will be restored soon.

On behalf of the committee, Mr. Bell moved that the 2003-2005 Budget Request be approved and transmitted to the Governor and the General Assembly. The motion carried.
(Appendix X)

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Without objection and at the chair's request, the board took a five-minute recess.

* * *

REPORT OF COMMITTEE ON EDUCATIONAL PLANNING, POLICIES, AND PROGRAMS

Mr. Keber, chair of the Committee on Educational Planning, Policies, and Programs, presented the committee's report.

Policy for the Prospective Teacher Scholar Program

Mr. Keber reported the General Assembly approved a pilot project for three focused growth institutions: Elizabeth City State University, UNC Pembroke, and Western Carolina University. He called attention to the draft policy for the Prospective Teacher Scholar Program included in the folders and said the proposed policy would allow the selected campuses

to use some of their focused growth funds to provide up to 20 out-of-state students with scholarships, equivalent to the difference between in-state and out-of-state tuition. In exchange, the students are to teach in a North Carolina public school or a United States Government school for one year for each year they receive the scholarship support. The pilot project is aimed at increasing the supply of public school teachers, and provides guidance for implementation of the program, including payback provisions for unfulfilled obligations.

On behalf of the committee, Mr. Keber moved that the board approve the policy for the Prospective Teacher Scholar Program. The motion carried. (Appendix Y)

Monitoring the Progress of North Carolina Graduates Entering Primary Care Careers

Mr. Keber reminded the members that the Health Affairs Committee and the Planning Committee met jointly on the preceding day and received a report from Dr. Tom Bacon of the Area Health Education Program (AHEC). Dr. Bacon gave an update on efforts to encourage medical students and other medical personnel to select primary care residencies and careers.

On behalf of the committee, Mr. Keber presented the Annual Report on Monitoring the Progress of North Carolina Graduates Entering Primary Care Careers and moved that it be approved and transmitted to the General Assembly. The motion carried. (Appendix Z)

Affirmation of the Mission and Goals of the North Carolina Center for International Understanding

Mr. Keber reported the North Carolina Center for International Understanding was established in 1979 and in 1988, the Board of Governors changed the name of the center and expanded its mission. With the University's new strategic direction in internationalization and the importance of international understanding, Mr. Keber said the committee felt this was an opportune time to affirm the mission and goals of the Center. He added that since its inception,

the Center has sent over, 7,200 North Carolinians to 46 countries and received over 4,200 international visitors to North Carolina.

On behalf of the committee, Mr. Keber moved that the board approve the Affirmation of the Mission and Goals of the North Carolina Center for International Understanding. The motion carried. (Appendix AA)

Proposed Change to Standardize the Six-Year Graduation Rate in the Intercollegiate Athletic Report

Mr. Keber reported the University currently reports five- and six-year graduation rates for its athletes. The National Collegiate Athletic Association (NCAA) uses only the six-year graduation rate in its national comparisons. In the interest of consistency, Mr. Keber moved that the University drop the five-year graduate rate and use the six-year rate in the athletic report. The motion carried. (Appendix BB)

REPORT OF COMMITTEE ON UNIVERSITY GOVERNANCE

Dr. Brown, chair of the Committee on University Governance, presented the committee's report.

Petition to Serve in Public Office - Dr. Paul Luebke

Dr. Brown presented and moved approval of a petition from Dr. Paul Luebke, a faculty member of the University of North Carolina at Greensboro, to continue serving as a member of the North Carolina General Assembly during the Spring Semester 2003 and to gain a full leave of absence, without pay, during this period. The motion carried. Mr. Phillips, Mr. Adcock, and Mr. Souza asked that the record show they abstained from the discussion and the vote on the motion. (Appendix CC)

Student Discipline Task Force Report

Dr. Brown called attention to the updated policy of the Student Discipline Task Force included in each member's folder. He reminded the members the new policy and the accompanying Code changes would apply to all offenses committed on or after July 1, 2003. On

behalf of the committee, Dr. Brown moved that the student discipline task force report and the corresponding changes to the Code be adopted. The motion carried. (Appendix DD)

Election to Board of Trustees – Appalachian State University

On behalf of the committee, Dr. Brown moved that The Honorable James T. Broyhill of Winston-Salem be elected to the Board of Trustees of Appalachian State University, for a partial term ending June 30, 2005. The motion carried.

Election to Board of Trustees – North Carolina Central University

Dr. Brown moved that Kay Thompson Thomas of Rocky Mount be elected to the Board of Trustees of North Carolina Central University, for a partial term ending June 30, 2003. The motion carried.

Election to Board of Trustees –North Carolina School of the Arts

On behalf of the committee, Dr. Brown moved that Mary Braxton-Joseph of Chapel Hill be elected to the Board of Trustees of the North Carolina School of the Arts, for a partial term ending June 30, 2003. The motion carried.

Reappointment to Board of Trustees – Pitt County Memorial Hospital

On behalf of the committee, Dr. Brown moved that Dr. Allan B. Harvin of Goldsboro be reappointed to the Pitt County Memorial Hospital Board of Trustees for a five-year term beginning March 1, 2003. The motion carried.

2002 Report on Equity in Appointments

Dr. Brown called attention to the 2002 Report on Equity in Appointments that was prepared in accordance with the requirements of G.S. 143-157.1. On behalf of the committee, Dr. Brown moved that the report be approved and that President Broad transmit it to the Secretary of State by December 1, 2002. (Appendix EE)

* * *

Dr. Brown reminded the members of the committee's annual report and the 2002 winter commencement schedule in each member's folder.

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* * *

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REPORT OF COMMITTEE ON BOARD EFFICIENCY AND THE COMMITTEE ON CODE REVISION

Mr. Aldridge, chair of the Committee on Board Efficiency, thanked the members of the committee for their thoughtful suggestions and dedication in carrying out the work of the committee. He then presented and moved approval of the committee's recommendations that included a number of changes for improved efficiency. Mr. Aldridge said the recommendations included greater use of information technology in the way the board receives its planning materials and provides a proposed timeline for implementing the recommendations.

In addition, the committee recommended adhering to a more defined eight-month meeting schedule (including the scheduling of two of the eight meetings on campuses), establishing fixed meeting schedules for the four standing committees, scheduling of ad hoc committee meetings as needed, and combining the annual presentation of the Oliver Max Gardner Award and the Board of Governors Awards for Excellence in Teaching into one event. At the request of Mr. Aldridge, Mrs. Render explained the phasing in of the timeline and said information technology workshops would be conducted for those members who wished to participate.

To assist members with any questions they may have regarding the changes in procedure, Mr. Aldridge requested that the committee be allowed to continue in existence for a short while. On behalf of the committee, Mr. Aldridge moved that the committee's report and timeline be approved, to become effective January 2003. To alleviate possible conflicts in scheduling, Chairman Wilson asked the members to hold the preceding Thursday and the second Friday of each month on their calendars during the 11 months when the board might normally meet. The motion carried. (Appendix FF)

Mrs. Little, chair of the Committee on Code Revision, thanked the members of her committee and called attention to the sheet in the notebooks entitled "Code Changes for the Board's Approval." At the request of members, items 301C (change name of Planning

Committee), 302A (election of committee members), and 302B (election of chairs of committees), were removed from the list to be considered separately. On behalf of the committee, Mrs. Little moved approval of the Code changes. The motion carried.

(Appendix GG)

In deference to the Planning Committee's request regarding 301 C, Mrs. Little moved that the name of the Committee on Educational Planning, Policies, and Programs remain the same. Mr. Keber reported the committee discussed the name change and reached the consensus that the name should remain the same because it more clearly defined the work of the committee. The motion carried.

In reference to items 302A and 302B, Mrs. Little moved that the board chair be allowed to appoint committees and committee chairs. Several members spoke for and against the change. Mr. Souza called the question. There being no objection, the chair put the motion and reported the changes were approved by a standing vote of 16-12. Following a quick review of the Code, Vice President Winner conferred with Chairman Wilson and confirmed that a two-thirds vote of the membership was necessary to approve the motion. Chairman Wilson ruled the motion failed.

Mrs. Little thanked Vice President Winner and the members of her staff for the wonderful job they did in reviewing the Code.

REPORT OF COMMITTEE ON THE FUTURE OF INFORMATION TECHNOLOGY

Mr. Cecil, chair of the Committee on the Future of Information Technology, reported the committee met on the preceding day and reviewed in some detail the expansion budget for 2003-2005 and line item 6 dealing with the information technology request. He reminded the members that since the original award of \$10 million in 1999, there have been no expansion dollars for information technology.

The committee will meet again in December and participate at campus videoconference sites around the state in order to see firsthand how the multicampus videoconferencing capability works. All board members who wished to participate were invited to do so.

REPORT OF COMMITTEE ON TUITION AND FEES POLICIES

Mr. Cecil, chair of the Committee on Tuition and Fees Policies, said the committee heard a presentation from Vice President Bataille on the relationship between the Carnegie Classification and the University's mission statement. He noted that the committee's draft policy talks about institutional missions and categories and how tuition rates and fees will be clustered around similar and like mission institutions. Mr. Cecil said the committee will meet again in December and will inform board members of when that meeting will take place. The draft policies on Tuition and Fees will be provided to members in advance of the meeting. The committee hopes to bring final proposals to the board in January 2003.

REPORT OF COMMITTEE ON PUBLIC AFFAIRS

Mr. Babb, chair of the Committee on Public Affairs, reported the committee met earlier in the day and discussed the results of Tuesday's elections and the implications for the University's legislative program. He reported there are 16 new senate members and 32 new house members, some of whom have strong University ties.

Mr. Babb reported the new Advocacy Notebooks will be sent to members and will include useful information on all 170 members of the General Assembly. He noted this information will also be available on the University's website under Advocacy Notebook. The members were provided a list of Senate and House members, including assignments from the past session, and were asked to return the Board of Governors/Chancellors Legislative Contacts' Form to Vice President Milliken or Mr. Mark Fleming.

In addition, board members were asked to:

- Write to newly elected members to congratulate them.
- Work with other Board members in their respective areas to see that some group of Board members meet with each of the 48 new members prior to the commencement of the new regular session on January 29.

CHAIRMAN'S REPORT

Chairman Wilson thanked Jim Slaughter for his presentation on parliamentary procedures on the preceding day. He also commended the Committee on the 2002 University Award for their hard work as evidenced by the dinner on the preceding evening.

Appointment of 2003 Committee on Awards for Excellence in Teaching

Without objection, Chairman Wilson named the following persons to the 2003 Committee on Awards for Excellence in Teaching:

Ray Farris, Chair
 Dr. William T. Brown
 Angela Bryant
 Frank Grainger
 Barbara Perry

* * *

On motion of Mr. Aldridge seconded by Mr. Davis, the board voted to convene in closed session pursuant to North Carolina General Statutes Sections 143-318.11(a)(5) and 143-318.11(a)(6). The motion carried.

CLOSED SESSION

APPROVAL OF MINUTES OF CLOSED SESSION

In accordance with procedures established to comply with the Open Meetings Law, Mr. Warwick moved, seconded by Mr. Mercer, that the closed session minutes for October 11, 2002, were approved. The motion carried.

REPORT OF COMMITTEE ON PERSONNEL AND TENURE

Mr. Souza, chair of the Committee on Personnel and Tenure, presented the committee's report, subject to approval in open session.

Summary Personnel Report

Mr. Souza said the committee's recommendations included three administrative appointments and recommendations for faculty appointments, promotions, and conferrals of tenure at UNC Chapel Hill (including two distinguished professorships).

Salary Increases for Chancellors, the President and Staff, and Other Senior Academic and Administrative Officers

Mr. Souza said the committee's report also included a request to approve the 2002-2003 salaries for the Chancellors, the President and her staff, and other senior academic and administrative officers.

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On motion of Ms. Bryant, seconded by Mrs. Cates, the board voted to reconvene in open session.

RESUMPTION OF OPEN SESSION

REPORT OF COMMITTEE ON PERSONNEL AND TENURE

Summary Personnel Report

Mr. Souza, chair of the Committee on Personnel and Tenure, said the committee's recommendations included three administrative appointments for the UNC Office of the President:

- John P. Hart, Director of Policy Implementation, James B. Hunt, Jr., Institute for Educational Leadership and Policy
- Victoria Mikow-Porto, Deputy Director for Programs, James B. Hunt, Jr., Institute for Educational Leadership and Policy
- Elizabeth (Lilly) J. Skok, Major Gifts Manager, UNC Center for Public Television

The report also included recommendations for faculty appointments, promotions, and conferrals of tenure at UNC Chapel Hill (including two distinguished professorships).

On behalf of the committee, Mr. Souza moved that the committee's report be approved. The motion carried. (Appendix HH)

* * *

In accordance with the authority granted by the General Assembly to delegate to the campuses certain authority for personnel, the committee granted management flexibility to East Carolina University, North Carolina State University, the University of North Carolina at Asheville, and the University of North Carolina at Chapel Hill.

Mr. Souza said the committee also received reports on phased retirement, the post-tenure review report, and the Annual Report on Distinguished Professorships (Appendix II).

* * *

The annual reports for the four standing committees were presented and approved in committee. (For the Annual Report of the Committee on Budget and Finance, see Appendix JJ; for the Annual Report of the Committee on Educational Planning, Policies, and Programs, see Appendix KK; for the Annual Report of the Committee on Personnel and Tenure, see Appendix LL; and for the Annual Report of the Committee on University Governance, see Appendix MM.)

There being no other business, the meeting adjourned at 1:59 p.m.

Secretary

APPENDICES

(All appendices are a part of the official record of the meeting.)

Appendix A	President's Report	Attached
Appendix B	Approval of the Summary of Institutional Annual Reports, 2001-02	Attached
Appendix C	Approval of Board Delegation to the Committee on Budget and Finance for Review and Approval of the UNC Budget Reductions Report	Attached
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Appendix T	Approval of the Resolution for Delegation of Authority	Attached
Appendix U	Approval of Policy 300.1.1 – Senior Academic and Administrative Officers	Attached
Appendix V	Approval of Policy 300.1.4 – Campus State Relations Officers	Attached
Appendix W	Resolution Supporting the Construction and Operation of an Executive Conference Center/Hotel and Golf Course on the Centennial Campus of North Carolina State University	Attached
Appendix X	2003-2005 Budget Request	Omitted Here
Appendix Y	Pilot Project for Three Focused-Growth Institutions	Attached
Appendix Z	Monitoring the Progress of North Carolina Graduates Entering Primary Care Careers	Attached
Appendix AA	Affirmation of the Mission and Goals of the North Carolina Center for International Understanding	Attached
Appendix BB	Proposed Change to Standardize the Six-Year Graduation Rate in the Intercollegiate Athletic Report	Attached
Appendix CC	Petition of Paul Luebke – UNCG	Attached
Appendix DD	Student Discipline Task Force Report	Attached
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Appendix FF	Report of Committee on Board Efficiency	Attached
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Appendix HH	Summary Personnel Report	Attached
Appendix II	Annual Report on Distinguished Professorships	Attached
Appendix JJ	Annual Report of Committee on Budget and Finance	Attached
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Appendix MM	Annual Report of Committee on University Governance	Attached