

APPENDIX L

STANDING COMMITTEE LIST

The year in which the term on the committee will expire is shown after each name. The members *emeriti* and the *ex officio* member serve at the pleasure of the board's chairman.

BUDGET AND FINANCE

J. Addison Bell	2003, Chair
C. Clifford Cameron	2003*
Bert Collins	2003, Vice Chair
Hannah D. Gage	2004
James E. Holshouser, Jr.	(<i>emeritus</i> , assigned by chairman)
Teena S. Little	(assigned by chairman)
Jim W. Phillips, Jr.	2003, Secretary
Priscilla P. Taylor	2003*

EDUCATIONAL PLANNING, PROGRAMS, AND POLICIES

James G. Babb	2003
F. Edward Broadwell, Jr.	2004
Anne W. Cates	2004
Jonathan L. Ducoté	(<i>ex officio</i> , assigned by chairman)
Ray S. Farris	2003*
Dudley E. Flood	2003
Willie J. Gilchrist	2003, Vice Chair
Peter Keber	2003*, Chair
Charles H. Mercer, Jr.	2004, Secretary
Barbara S. Perry	2004
H. D. Reaves, Jr.	2003
Gladys Ashe Robinson	2004
Robert F. Warwick	2004

PERSONNEL AND TENURE

Angela R. Bryant	2004, Vice Chair
William L. Burns, Jr.	2003
John F.A.V. Cecil	2004
John W. Davis III	2004, Secretary
Benjamin S. Ruffin	2003*
J. Craig Souza	2003, Chair

UNIVERSITY GOVERNANCE

Bradley T. Adcock	2003, Vice Chair
G. Irvin Aldridge	2003
William T. Brown	2003, Chair
H. Frank Grainger	2004
Patsy B. Perry	2004, Secretary
Ruth Dial Woods	2004

* = One-year appointment