

# APPENDIX R

## TABLE OF CONTENTS

Tab 1	Salary Range Calculation Philosophy
Tab 2	CUPA Codes and Descriptions of Positions Included in Administrative Salary Study for Board of Governors' Salary Ranges
Tab 3	Salary Ranges for Selected Administrative Positions, 2001-02 and 2002-03
Tab 4	Relative Position of Selected UNC Administrators' Fall 2001 salaries to Peer Institution Benchmarks, 2002-03
Tab 5	CUPA Codes and Descriptions of Positions for all Administrative Positions
Tab 6	Suggested Salary Ranges for CUPA-defined Administrative Positions

## 2002-2003 Salary Range Calculation Philosophy

A key responsibility of the Board of Governors is to set salary ranges for chancellors and vice chancellors as well as for senior staff in the Office of the President. The Board takes this responsibility seriously and has for the past three years sought ways to ensure that the salary ranges reflect the principles of equity among campuses, attention to peer institution salaries, opportunities for advancement as a result of performance, and broad ranges that reflect the different expectations of positions with similar titles.

The Board of Governors has established a targeted salary level at the 80<sup>th</sup> percentile of peer institutions. To that end, each year the Board establishes salary ranges for Chancellors and Vice Chancellors that place the 80<sup>th</sup> percentile well above the range minimum, allowing maximum opportunity for growth and development. In the process of setting ranges in the past, the Office of the President has used data from the previous year and extrapolated based on anticipated inflation or other growth factors.

This year, with the accumulation of three years of CUPA data, we have been able to refine the process to provide more stable data. Salary ranges for 2002-2003 are derived from three-year weighted averages adjusted for inflation and indexed to the chancellor's salary. Such a process leads to increased stability from year-to-year and minimizes the "highs" and "lows" that are sometimes the result of an aberrant salary in a pool of data. In preparing the ranges for 2002-03, we adhered to two key principles: no ranges for 2002-03 are below the 2001-02 ranges and no ranges have been increased beyond 15% over 2001-2002. This philosophy of setting salary ranges provides a smoother progression from year to year and yields more stable data each year.

The material enclosed with this report provides salary ranges set by the Board of Governors. In addition, we have provided each campus with a much broader set of information derived from CUPA data. Using the same methodology, Institutional Research in the Office of the President has calculated ranges for all the administrative positions in CUPA's data base. Where there is a blank space, there were fewer than five peer institutions reporting. In those cases, the campus can usually extrapolate from the data already provided.

The preparation of these data has been done in a uniform manner, using the same methodology for every position and using UNC peer institutions for each group. There may be cases where these data do not provide the level of detail necessary or campuses may have positions that do not fit into the CUPA-defined positions. In those cases, campuses may wish to consider alternate ways of determining salary ranges. Such cases should be rare, however, given the flexibility allowed by the broad ranges established through this methodology.

Codes and Descriptions of Positions  
Included in Administrative Salary Study  
2001-02

Institutions

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- 102.00 (Chanc.) - CHIEF EXECUTIVE OFFICER OF A SINGLE INSTITUTION (PRESIDENT/CHANCELLOR)**  
Principal administrative official responsible for the direction of all operations of a campus or an institution of higher education (Chief Campus Officer in a system).
- 103.0A (CAO) - VICE CHANCELLOR, CHIEF ACADEMIC OFFICER - Includes:**  
**103.00 EXECUTIVE VICE PRESIDENT**  
Principal administrative official, in lieu of the Chief Executive Officer, responsible for the direction of all operations of an institution of higher education. Reports to the Chief Executive Officer.
- 201.00 CHIEF ACADEMIC OFFICER (ALSO MAY BE TITLED PROVOST)**  
Senior administrative official responsible for the direction of the academic program of the institution. Responsible for teaching and research, extension, admissions, registrar, and library activities. Reports to the Chief Executive Officer.
- 202.00 (Hith.) - CHIEF HEALTH PROFESSIONS OFFICER**  
Senior administrative official responsible for administration of academic health programs, hospitals, clinics, and affiliated health care programs.
- 216.00 (Exten.) - VICE CHANCELLOR, EXTENSION & OUTREACH OFFICER**  
Serves as the principal administrator of the instructional division (e.g., Architecture, or Nursing) indicated. (In this case, Extension and Outreach).
- 244.00 (Res.) - CHIEF RESEARCH OFFICER**  
Senior administrative official responsible for overall institutional scientific research. Typically administers research policy, sponsored liaison, intellectual properties (patents), and grants and contracts.
- 301.0A (CFO) - VICE CHANCELLOR, CHIEF FINANCIAL OFFICER - Includes:**  
**301.00 CHIEF BUSINESS OFFICER**  
Senior administrative official responsible for the combined functions of administrative and financial affairs. Functions typically include purchasing, physical plant management, property management, auxiliary enterprises, personnel services, investments, and accounting.
- 301.01 CHIEF ADMINISTRATION OFFICER**  
Senior administrative official responsible for administrative affairs. Typically supervises purchasing, physical plant management, property management, personnel services, administrative computing, and auxiliary enterprises.
- 301.02 CHIEF FINANCIAL OFFICER**  
Senior administrative official responsible for the direction of financial affairs. Typically supervises investments, accounting, and budgets.
- 305.00 (Legal) - GENERAL COUNSEL**  
Senior administrative official responsible for managing the institution's legal affairs. Typically provides legal advice to the corporate board and President/Chancellor, manages matters in litigation, and supervises both inside and outside counsel. Often serves as liaison to regulatory and legislative bodies, courts, and attorneys general.
- 309.00 (CIO) - CHIEF INFORMATION SYSTEMS OFFICER**  
Directs the institution's major academic and administrative computing activities and voice and data communications.
- 401.0A (Dev/PR) - VICE CHANCELLOR, DEVELOPMENT/PUBLIC RELATIONS - Includes:**  
**401.00 CHIEF DEVELOPMENT OFFICER**  
Senior administrative official responsible for institutional development programs. Incumbent typically leads institutional fundraising. Also leads public relations, alumni relations, and information office activities if no organizational co-equal is assigned to the function.
- 402.00 CHIEF DEVELOPMENT AND PUBLIC RELATIONS OFFICER**  
Senior administrative official responsible for public relations programs. Functions typically include public relations, news media relations, legislative relations, alumni relations, and information office services.
- 501.00 (Stdnt.) - VICE CHANCELLOR, STUDENT AFFAIRS**  
Senior administrative official responsible for the direction of student services and student life programs. Typically supervises student counseling and testing, career development and placement, student union, campus/student activity, minority student support program, residence life, and related functions.
- 523.00 (EnrMgt) - VICE CHANCELLOR, ENROLLMENT MANAGEMENT**  
Administrative official responsible for development of marketing plans for recruitment and retention of students. Also coordinates institutional efforts in admissions, financial aid, records and registration, and advising.

Codes and Descriptions of Positions  
Included in Administrative Salary Study  
2001-02

**System**

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- 102.00 (President) - CHIEF EXECUTIVE OFFICER (PRESIDENT/CHANCELLOR)**  
Principal administrative official responsible for the direction of all operations of a campus or an institution of higher education (Chief Campus Officer in a system).
- 103.0A (Senior VP for Academic Affairs) - Includes:**
- 103.00 EXECUTIVE VICE PRESIDENT**  
Principal administrative official, in lieu of the Chief Executive Officer, responsible for the direction of all operations of an institution of higher education. Reports to the Chief Executive Officer.
- 201.00 CHIEF ACADEMIC OFFICER (ALSO MAY BE TITLED PROVOST)**  
Senior administrative official responsible for the direction of the academic program of the institution. Responsible for teaching and research, extension, admissions, registrar, and library activities. Reports to the Chief Executive Officer.
- 201.1A (VP, University-School Programs) - Used:**
- 201.10 ASSOCIATE CHIEF ACADEMIC OFFICER**  
Second senior administrative official responsible for the direction of the academic programs of the institution. (In this case, University-School relations).
- 201.1A (VP, Academic Planning) - Used:**
- 201.10 ASSOCIATE CHIEF ACADEMIC OFFICER**  
Second senior administrative official responsible for the direction of the academic programs of the institution. (In this case, Academic Planning).
- 244.00 (VP, Research) - CHIEF RESEARCH OFFICER**  
Senior administrative official responsible for overall institutional scientific research. Typically administers research policy, sponsored liaison, intellectual properties (patents), and grants and contracts.
- 301.0A (VP, Finance) - Includes:**
- 301.00 CHIEF BUSINESS OFFICER**  
Senior administrative official responsible for the combined functions of administrative and financial affairs. Functions typically include purchasing, physical plant management, property management, auxiliary enterprises, personnel services, investments, and accounting.
- 301.01 CHIEF ADMINISTRATION OFFICER**  
Senior administrative official responsible for administrative affairs. Typically supervises purchasing, physical plant management, property management, personnel services, administrative computing, and auxiliary enterprises.
- 301.02 CHIEF FINANCIAL OFFICER**  
Senior administrative official responsible for the direction of financial affairs. Typically supervises investments, accounting, and budgets.
- 305.00 (VP, Legal) - GENERAL COUNSEL**  
Senior administrative official responsible for managing the institution's legal affairs. Typically provides legal advice to the corporate board and President/Chancellor, manages matters in litigation, and supervises both inside and outside counsel. Often serves as liaison to regulatory and legislative bodies, courts, and attorneys general.
- 306.00 (VP, Human Resources) - CHIEF PERSONNEL/HUMAN RESOURCES OFFICER**  
Senior administrative official responsible for administering institutional personnel policies and practices for staff and/or faculty. Functions typically include personnel records, benefits, staff employment, wage and salary administration, and (where applicable) labor relations.
- 309.00 (VP, Information Resources) - CHIEF INFORMATION SYSTEMS OFFICER**  
Directs the institution's major academic and administrative computing activities and voice and data communications.
- 401.0A (VP, Public Affairs & University Advancement) - Includes:**
- 401.00 CHIEF DEVELOPMENT OFFICER**  
Senior administrative official responsible for institutional development programs. Incumbent typically leads institutional fundraising. Also leads public relations, alumni relations, and information office activities if no organizational co-equal is assigned to the function.
- 402.00 CHIEF DEVELOPMENT AND PUBLIC RELATIONS OFFICER**  
Senior administrative official responsible for public relations programs. Functions typically include public relations, news media relations, legislative relations, alumni relations, and information office services.

**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	Number of Peers	2000-01 Data				2001-02* Ranges			Number of Peers	2001-02 Data				2002-03** Ranges		
			Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001 Mean		Highest Salary	Lowest Salary	80%ile	Min	Max		
<b>GROUP I - (NCSU &amp; UNC-CH)</b>																	
102.00	CEO, Single Inst	14	\$285,410	\$450,000	\$193,000	\$331,516	\$233,089	\$372,956	15	\$287,921	\$450,000	\$193,000	\$340,578	\$239,460	\$383,150		
103.0A	Exec Vice Pres/Chief Acad Off	25	226,692	327,097	150,000	275,600	193,774	310,050	25	234,071	350,000	192,000	285,324	200,612	320,990		
216.00	Chief Extension & Outreach Off	7	145,295	175,000	100,677	170,952	120,196	192,320	7	143,780	184,000	100,677	174,515	122,701	196,329		
244.00	Chief Research Officer	17	194,637	257,000	145,805	240,412	169,034	270,464	16	196,420	263,424	151,930	249,573	175,475	280,770		
301.0A	Chief Bus/Admin/Fin Off	30	170,203	234,200	100,744	206,700	145,331	232,538	31	180,577	278,000	142,500	234,903	165,160	264,266		
305.00	General Counsel	13	147,389	235,850	68,750	174,243	122,510	196,023	13	149,051	256,500	107,896	175,322	123,269	197,237		
309.00	Chief Inform Sys Off	11	175,487	241,200	111,641	206,700	145,331	232,538	15	183,390	252,000	153,156	228,782	160,857	257,380		
401.0A	Chief Dev Off/Chief Dev, Pub Rel	24	179,289	278,250	92,874	221,430	155,687	249,108	25	184,951	300,000	95,400	233,667	164,291	262,876		
501.00	Chief Student Aff Off	20	\$153,336	\$183,750	\$131,250	\$171,826	\$120,811	\$193,304	19	\$157,439	\$200,000	\$136,500	\$184,326	\$129,600	\$207,367		

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\* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.

\*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	Number of Peers	2000-01 Data					2001-02 Data			2002-03** Ranges			
			Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001 Mean	Highest Salary	Lowest Salary	2001-02 Data for 2002-03		
												80%ile	Min	Max
<b>GROUP II - (ECU, UNC-C, UNC-G)</b>														
102.00	CEO, Single Inst	28	\$205,531	\$300,000	\$143,500	\$252,368	\$177,440	\$283,914	\$214,211	\$352,652	\$147,211	\$273,693	\$192,434	\$307,905
103.0A	Exec Vice Pres/Chief Acad Off	32	166,942	224,000	104,000	206,812	145,409	232,663	175,466	235,000	116,000	225,681	158,676	253,891
244.00	Chief Research Officer	21	140,468	187,000	95,325	174,530	122,712	196,347	143,996	200,000	100,231	182,895	128,594	205,757
301.0A	Chief Bus/Admin/Fin Off	49	130,916	177,000	69,657	167,904	118,053	189,892	139,087	209,997	82,500	181,900	127,894	204,637
305.00	General Counsel	20	103,990	139,138	61,600	129,362	90,955	145,533	110,219	145,000	68,864	138,716	97,531	156,056
309.00	Chief Inform Sys Off	25	120,514	171,000	72,137	140,905	99,070	158,518	128,778	200,000	90,000	162,041	113,931	182,296
401.0A	Chief Dev Off/Chief Dev, Pub Rel	31	117,926	170,799	77,625	147,340	103,595	165,758	124,758	207,000	58,383	155,821	109,558	175,298
501.00	Chief Student Aff Off	30	\$124,030	\$155,500	\$95,891	\$145,760	\$102,484	\$163,979	\$127,691	\$173,500	\$102,719	\$154,157	\$108,388	\$173,427

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 \* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.  
 \*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	Number of Peers	2000-01 Data				2001-02 Ranges			2001-02 Data				2002-03** Ranges		
			Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001 Mean	Highest Salary	Lowest Salary	80%ile	Min	Max		
															2000-01 Data	2000-01 Data for 2001-02
<b>GROUP III - (ASU, NCA&amp;T, NCCU, UNC-W)</b>																
102.00	CEO, Single Inst	41	\$167,917	\$232,000	\$112,519	\$196,159	\$137,920	\$220,679	\$208,004	\$127,947	\$146,247	\$234,004				
103.0A	Exec Vice Pres/Chief Acad Off	41	127,641	172,000	98,200	152,640	107,321	171,720	161,169	100,000	113,318	181,315				
216.00	Chief Extension & Outreach Off	18	90,252	111,864	74,251	108,984	76,626	122,607	114,776	77,801	80,699	129,123				
244.00	Chief Research Officer	10	112,975	185,000	38,456	152,182	106,999	171,205	170,886	74,700	120,220	192,359				
301.0A	Chief Bus/Admiv/Fin Off	67	109,903	160,000	72,960	136,922	96,270	154,038	142,805	78,633	100,406	160,655				
305.00	General Counsel	20	93,970	113,594	68,789	111,300	78,255	125,213	118,005	75,887	82,969	132,756				
309.00	Chief Inform Sys Off	34	95,282	117,500	63,905	113,947	80,116	128,191	117,721	66,461	82,770	132,436				
401.0A	Chief Dev Off/Chief Dev, Pub Rel	42	99,464	130,000	63,600	136,059	95,663	153,067	136,059	61,868	95,663	153,067				
501.00	Chief Student Aff Off	41	\$105,526	\$142,000	\$71,232	\$124,480	\$87,522	\$140,040	\$128,929	\$74,000	\$90,650	\$145,045				

UNC-OP ProgAssess/AdminSal.IT011/6-12-02  
 \* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.  
 \*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	Number of Peers	2000-01 Data				2001-02* Ranges				2001-02 Data				2002-03** Ranges					
			Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001 Mean	2001 Highest Salary	2001 Lowest Salary	2001 80%ile	Min	Max	2002 Mean	2002 Highest Salary	2002 Lowest Salary	2002 80%ile	Min	Max
<b>GROUP IV - (FSU, UNC-P, WCU)</b>																				
102.00	CEO, Single Inst	24	\$159,155	\$198,300	\$120,000	\$187,998	\$132,181	\$211,498	\$157,975	\$197,620	\$120,000	\$196,382	\$138,076	\$220,930						
103.0A	Exec Vice Pres/Chief Acad Off	25	122,314	162,240	92,000	140,980	99,123	158,603	122,846	159,200	92,000	146,069	102,701	164,328						
301.0A	Chief Bus/Admir/Fin Off	40	103,456	141,816	65,160	125,080	87,944	140,715	104,334	150,000	65,985	130,187	91,534	146,460						
305.00	General Counsel	5	88,083	102,189	68,789	103,912	73,060	116,901	88,083	102,189	68,789	108,546	76,319	122,114						
308.00	Chief Inform Sys Off	16	92,926	112,350	72,224	111,687	78,527	125,648	93,317	120,215	66,950	117,036	82,288	131,666						
401.0A	Chief Dev Off/ Chief Dev, Pub Rel	22	105,616	140,000	65,970	124,779	87,732	140,377	103,058	149,700	70,550	124,779	87,732	140,377						
501.00	Chief Student Aff Off	24	\$102,275	\$129,000	\$74,000	\$118,422	\$83,263	\$133,225	\$102,651	\$136,500	\$76,220	\$123,366	\$86,738	\$138,786						
523.00	Chief, Enrollment Management	11	\$89,012	\$120,000	\$69,010	\$114,066	\$80,200	\$128,324	\$83,253	\$95,940	\$73,461	\$114,066	\$80,200	\$128,324						

ia: Projected 2002-03 ranges for position 305.00 based on 2000-01 data (insufficient data for 3 year weighted average).

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\* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.

\*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	2000-01 Data				2001-02* Ranges				2001-02 Data				2002-03** Ranges			
		Number of Peers	Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001-02 Data for 2001-02	2001-02 Data for 2002-03	80%ile	Min	Max				
102.00	CEO, Single Inst	14	\$142,087	\$206,747	\$76,000	\$169,956	\$119,496	\$191,201	12	\$156,845	\$244,000	\$124,004	\$190,881	\$134,208	\$214,741		
103.0A	Exec Vice Pres/Chief Acad Off	14	105,593	124,700	57,797	124,656	87,646	140,238	17	112,022	150,000	93,000	136,688	96,105	153,773		
301.0A	Chief Bus/Admin/Fin Off	21	92,535	122,800	50,700	113,301	79,662	127,464	15	97,786	130,000	59,073	124,656	87,646	140,238		
309.00	Chief Inform Sys Off	12	83,408	98,744	65,563	96,891	68,124	109,002	9	81,618	104,715	65,563	98,715	69,407	111,055		
401.0A	Chief Dev Off/ Chief Dev, Pub Rel	11	92,509	125,920	64,556	117,897	82,893	132,634	9	92,219	110,000	64,564	119,379	83,935	134,301		
501.00	Chief Student Aff Off	12	\$91,456	\$126,000	\$52,980	\$112,870	\$79,359	\$126,979	10	\$90,939	\$116,486	\$66,950	\$112,870	\$79,359	\$126,979		

UNC-OP ProgAssess/AdminSal.IT011/6-12-02

\* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.

\*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	Number of Peers	2000-01 Data			2001-02* Ranges			2001-02 Data			2002-03** Ranges		
			Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001 Mean	Highest Salary	Lowest Salary	80%ile	Min	Max
GROUP I 202.00	CHIEF HEALTH OFFICER (UNC-CH) Chief Hlth Prof Off	5	\$336,295	\$556,973	\$199,500	\$344,500	\$242,218	\$387,563	\$341,264	\$556,973	\$210,000	\$377,302	\$265,281	\$424,465
GROUP II 202.00	(ECU) Chief Hlth Prof Off	6	\$281,210	\$340,500	\$228,063	\$334,182	\$234,963	\$375,955	\$286,956	\$353,500	\$242,964	\$346,487	\$243,615	\$389,798

UNC-OP ProgAssess/AdminSal.IT011/6-12-02  
 \* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.  
 \*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

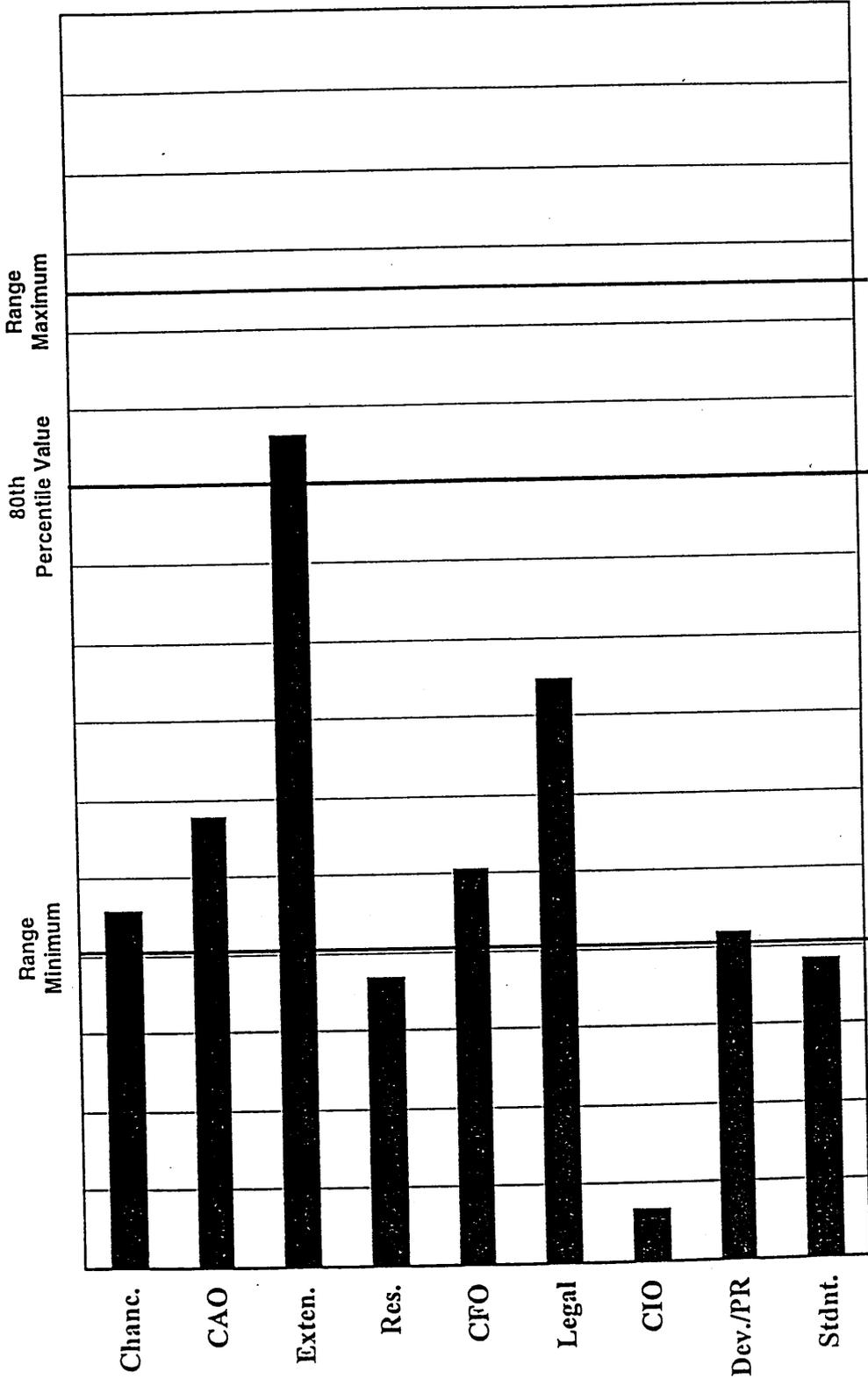
**Salary Ranges for Selected Administrative Positions  
2001-02 vs. 2002-03**

CUPA Position Number	CUPA Position Title	Number of Peers	2000-01 Data				2001-02* Ranges			2001-02 Data				2002-03** Ranges		
			Mean	Highest Salary	Lowest Salary	80%ile	Min	Max	2001 Mean	Highest Salary	Lowest Salary	80%ile	Min	Max		
															2000-01 Data for 2001-02	2001-02 Data for 2001-02
<b>GROUP VI - UNIVERSITY SYSTEMS</b>																
102.00	President	14	\$336,784	\$531,000	\$227,740	\$391,189	\$275,045	\$440,087	\$339,747	\$531,000	\$227,740	\$401,882	\$282,563	\$452,117		
103.0A	Senior VP, Chief Academic Officer	25	\$267,497	385,974	177,000	\$325,208	228,654	365,859	\$276,204	\$413,000	\$226,560	\$336,683	\$236,722	\$378,768		
201.1A	VP, University-School Programs	13	171,589	199,420	151,512	187,620	131,916	211,073	176,784	209,450	162,840	204,002	143,434	229,503		
201.1A	VP, Academic Planning	13	171,589	199,420	151,512	187,620	131,916	211,073	176,784	209,450	162,840	204,002	143,434	229,503		
244.00	VP, Research	17	229,672	303,280	172,050	283,686	199,460	319,148	231,776	310,840	179,277	294,496	207,060	331,309		
301.0A	VP, Finance	30	200,840	276,356	118,878	243,906	171,491	274,395	213,081	328,040	168,150	277,186	194,889	311,834		
305.00	VP, Legal	13	173,919	278,303	81,125	205,607	144,562	231,307	175,880	302,670	127,317	206,880	145,457	232,740		
306.00	VP, Human Resources	18	158,596	254,880	100,300	185,369	130,332	208,540	158,964	267,624	102,808	198,252	139,391	223,033		
309.00	VP, Information Resources	11	207,075	284,616	131,736	243,906	171,491	274,395	216,400	297,360	180,724	269,963	189,811	303,708		
401.0A	VP, Public Affairs & University Advancement	24	\$211,561	\$328,395	\$109,591	\$261,287	\$183,711	\$293,947	\$218,242	\$354,000	\$112,572	\$275,727	\$193,864	\$310,193		

UNC-OP ProgAssess/AdminSal IT011/6-17-02  
 \* Values from 2000-01 CUPA data projected for 2001-02 salary ranges.  
 \*\* Values from 2001-02 CUPA data projected for 2002-03 salary ranges.

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: North Carolina State University (Group I)**

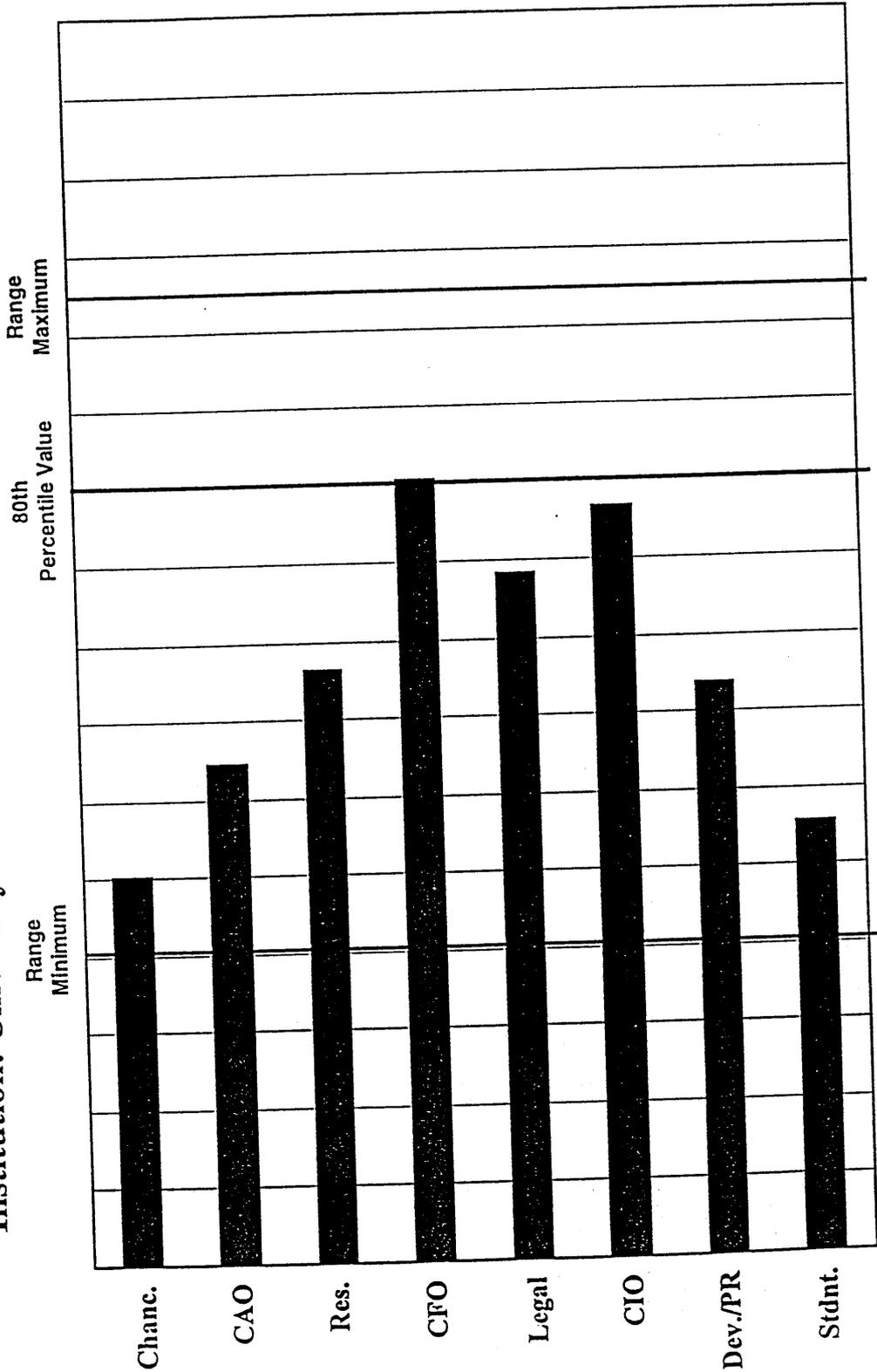


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG005A/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

Institution: University of North Carolina at Chapel Hill (Group I)

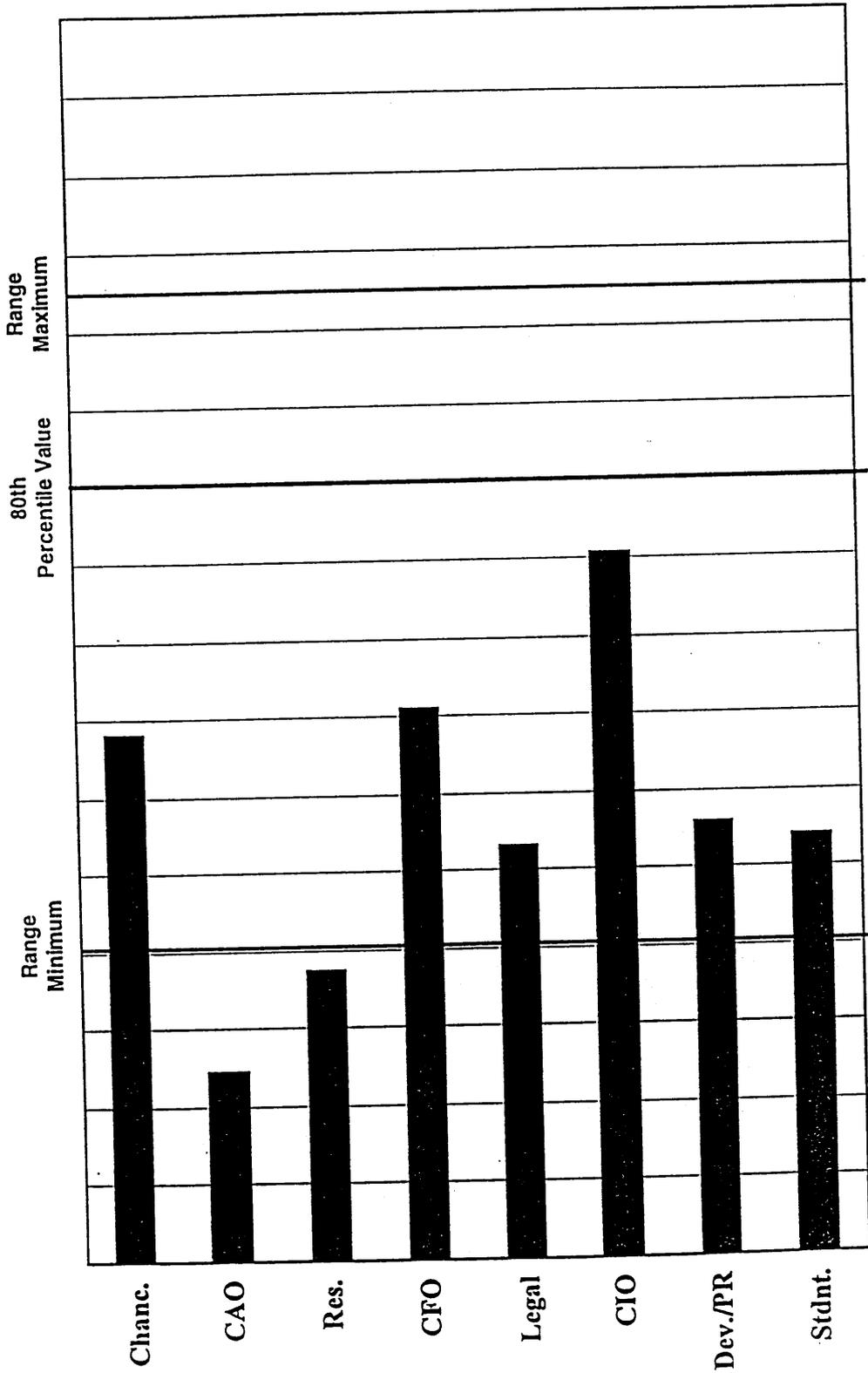


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG005B/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: East Carolina University (Group II)**

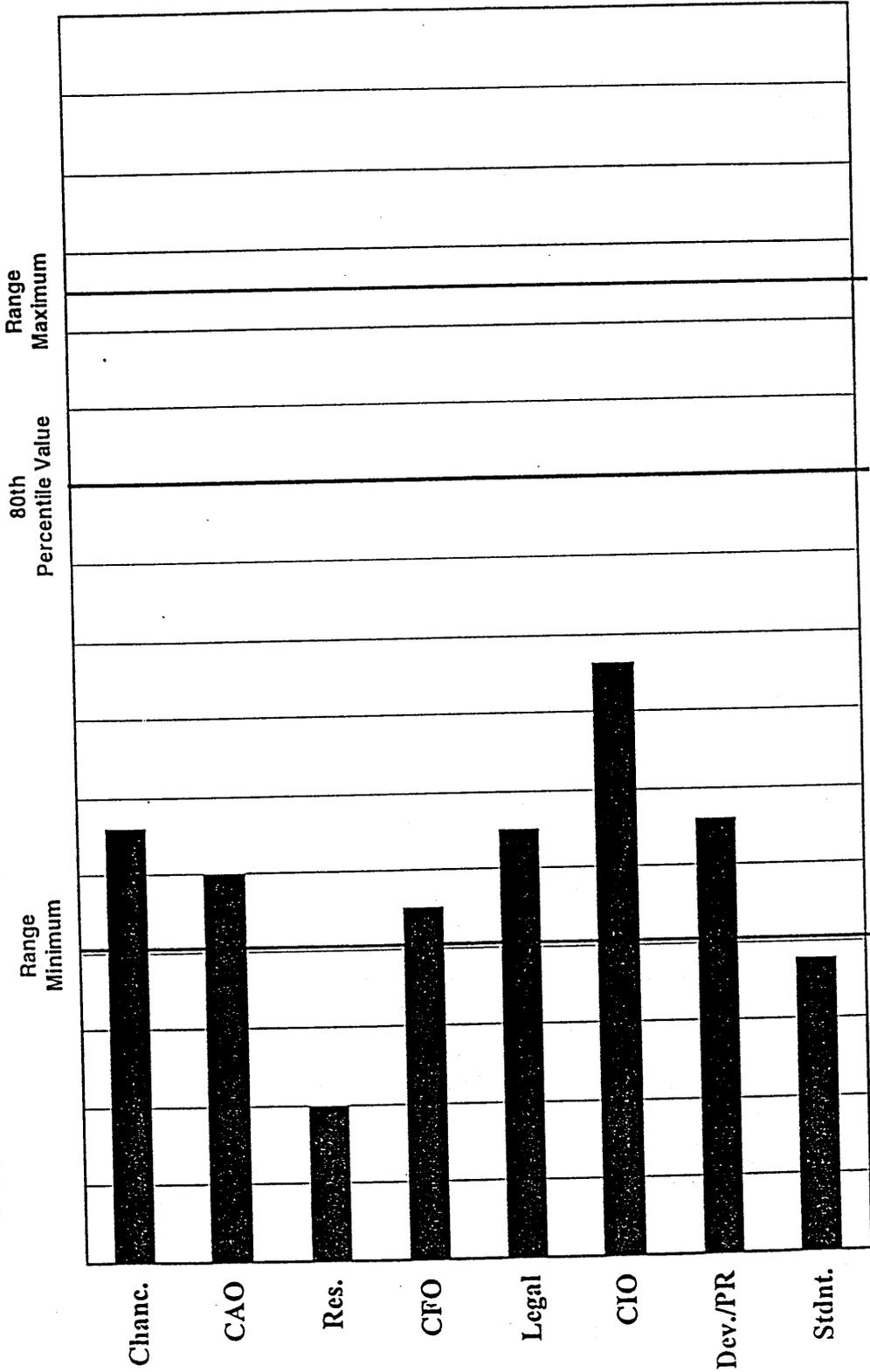


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG005C/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

Institution: University of North Carolina at Charlotte (Group II)

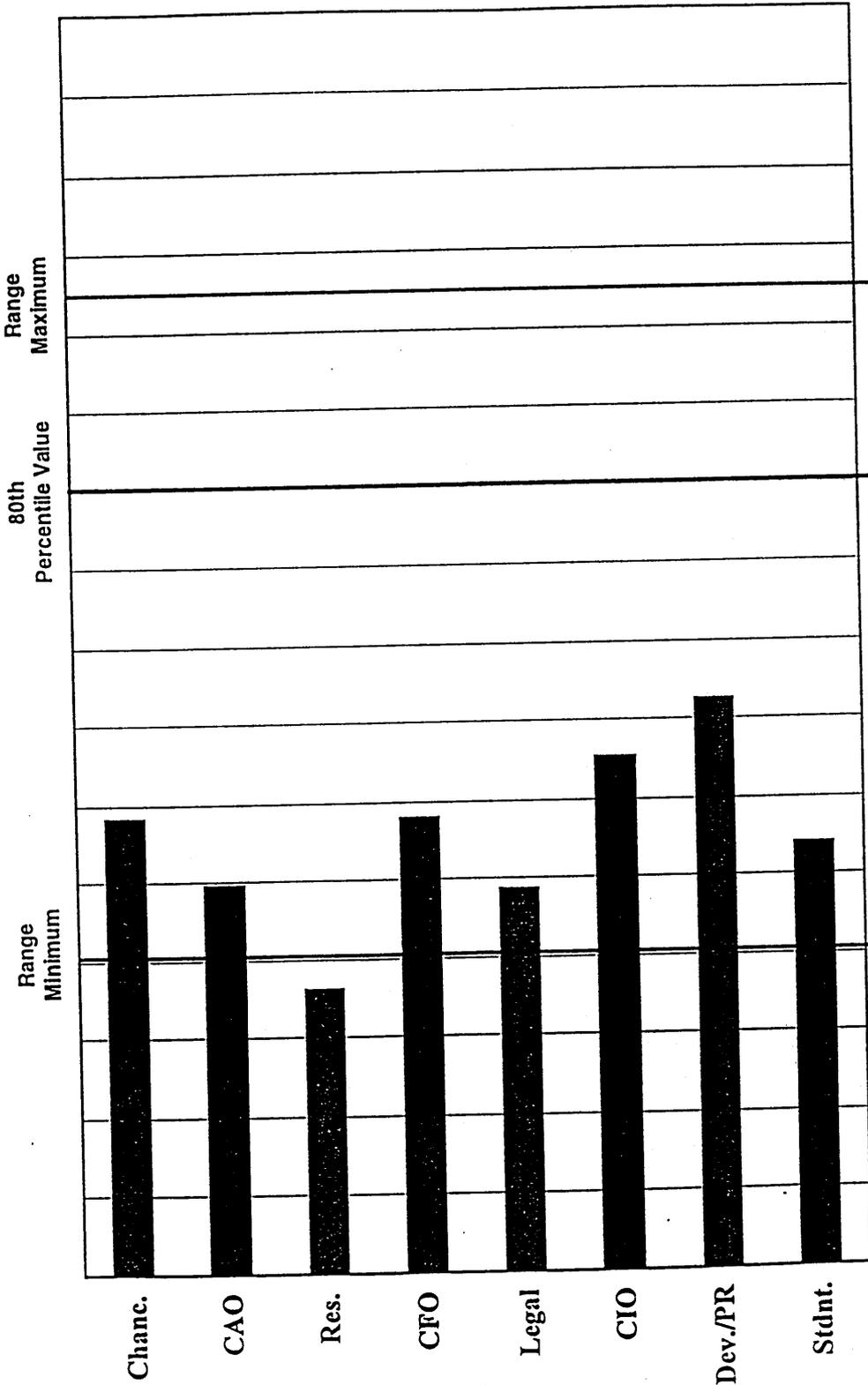


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004D/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: University of North Carolina at Greensboro (Group II)**

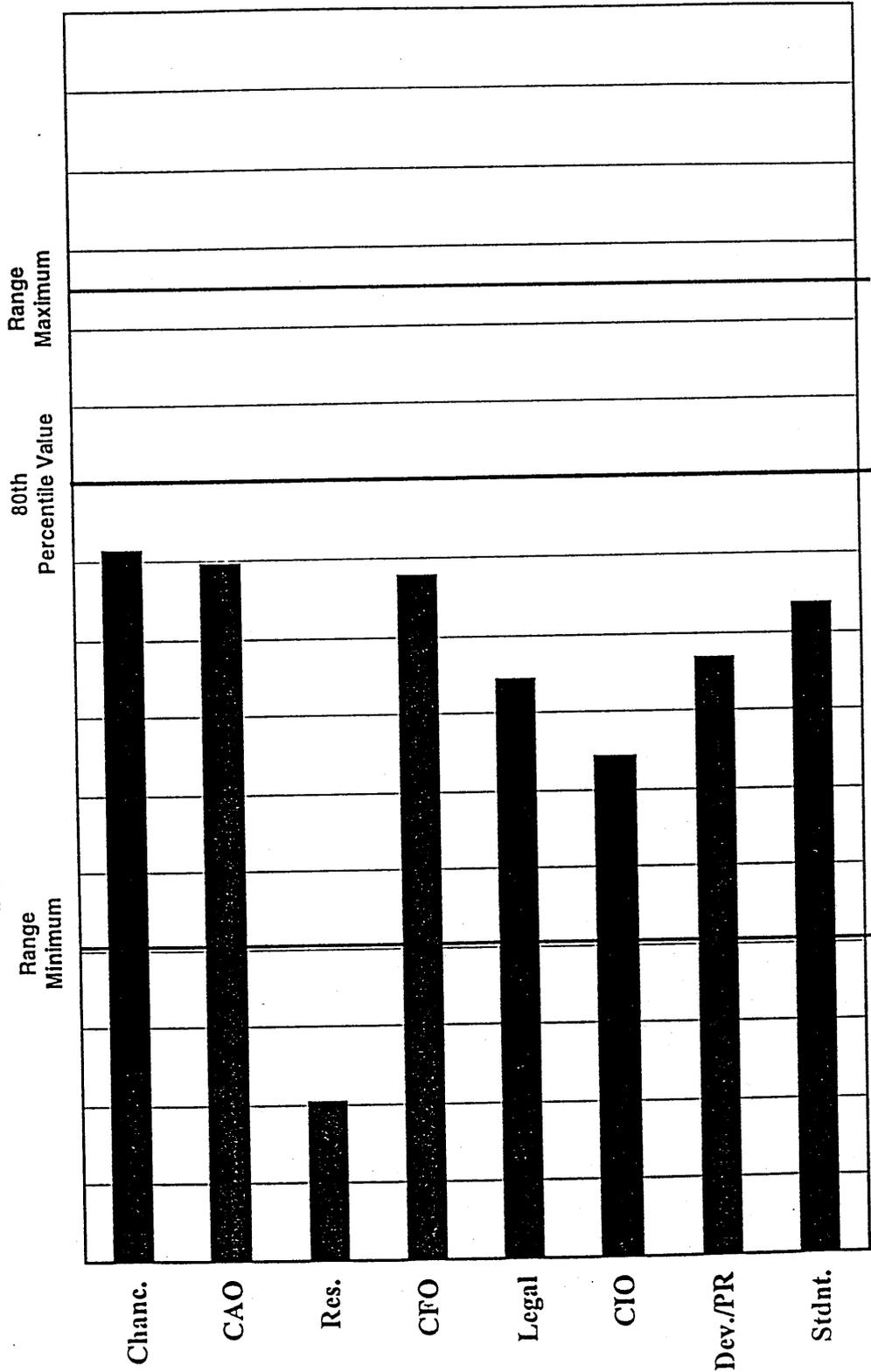


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004E/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

Institution: Appalachian State University (Group III)

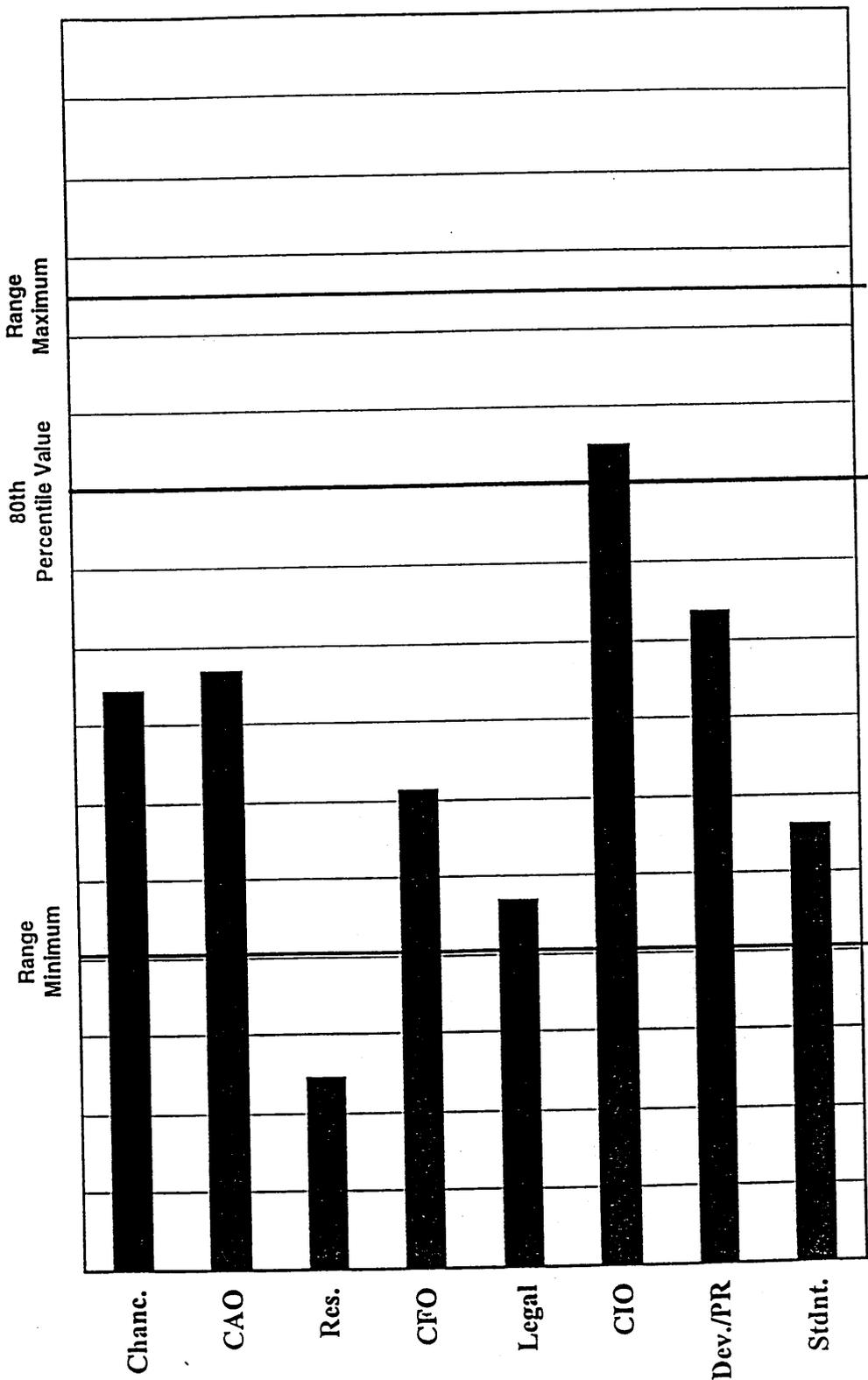


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004F16-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: North Carolina A & T State University (Group III)**

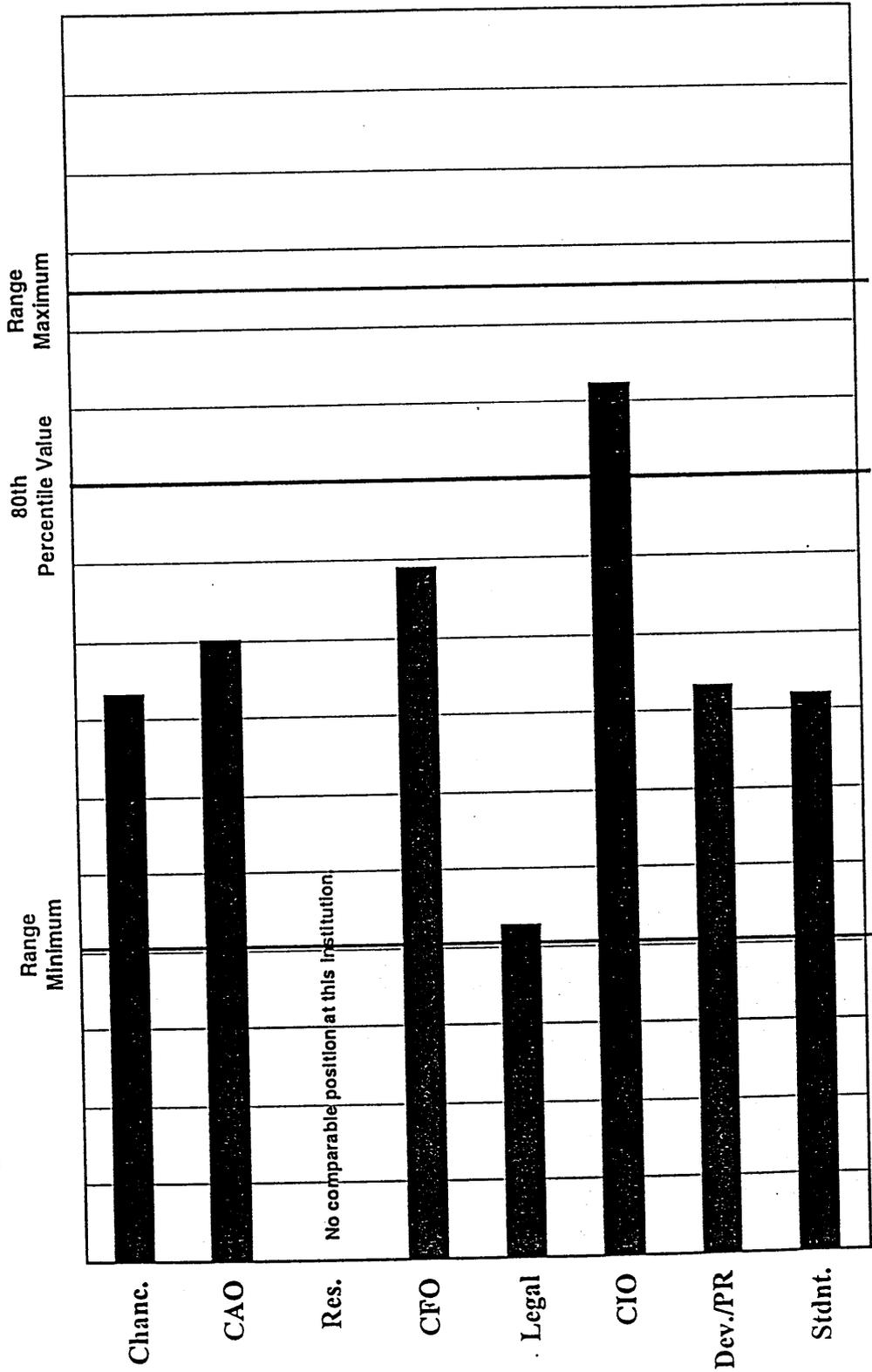


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004G/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: North Carolina Central University (Group III)**

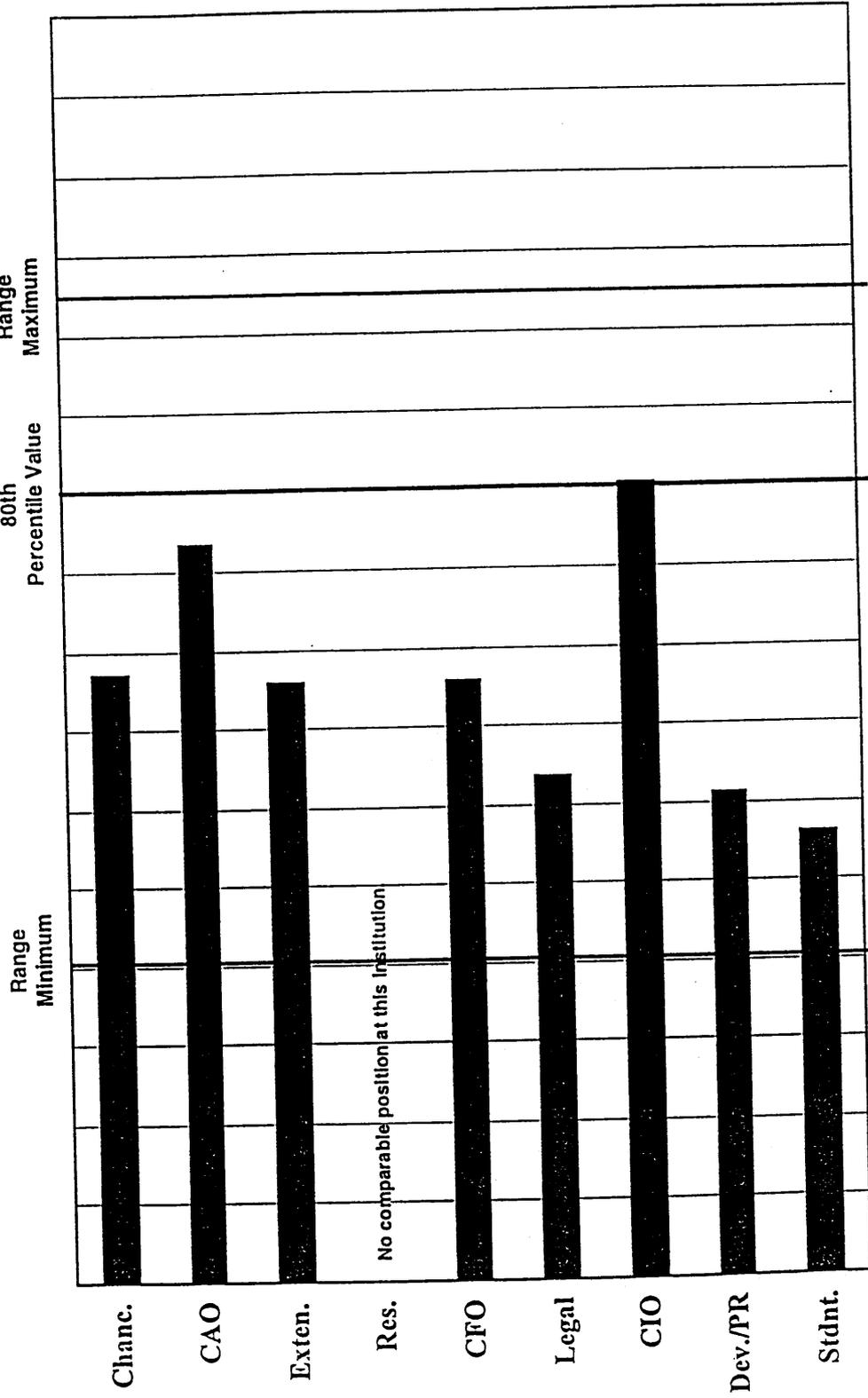


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004H/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: University of North Carolina at Wilmington (Group III)**

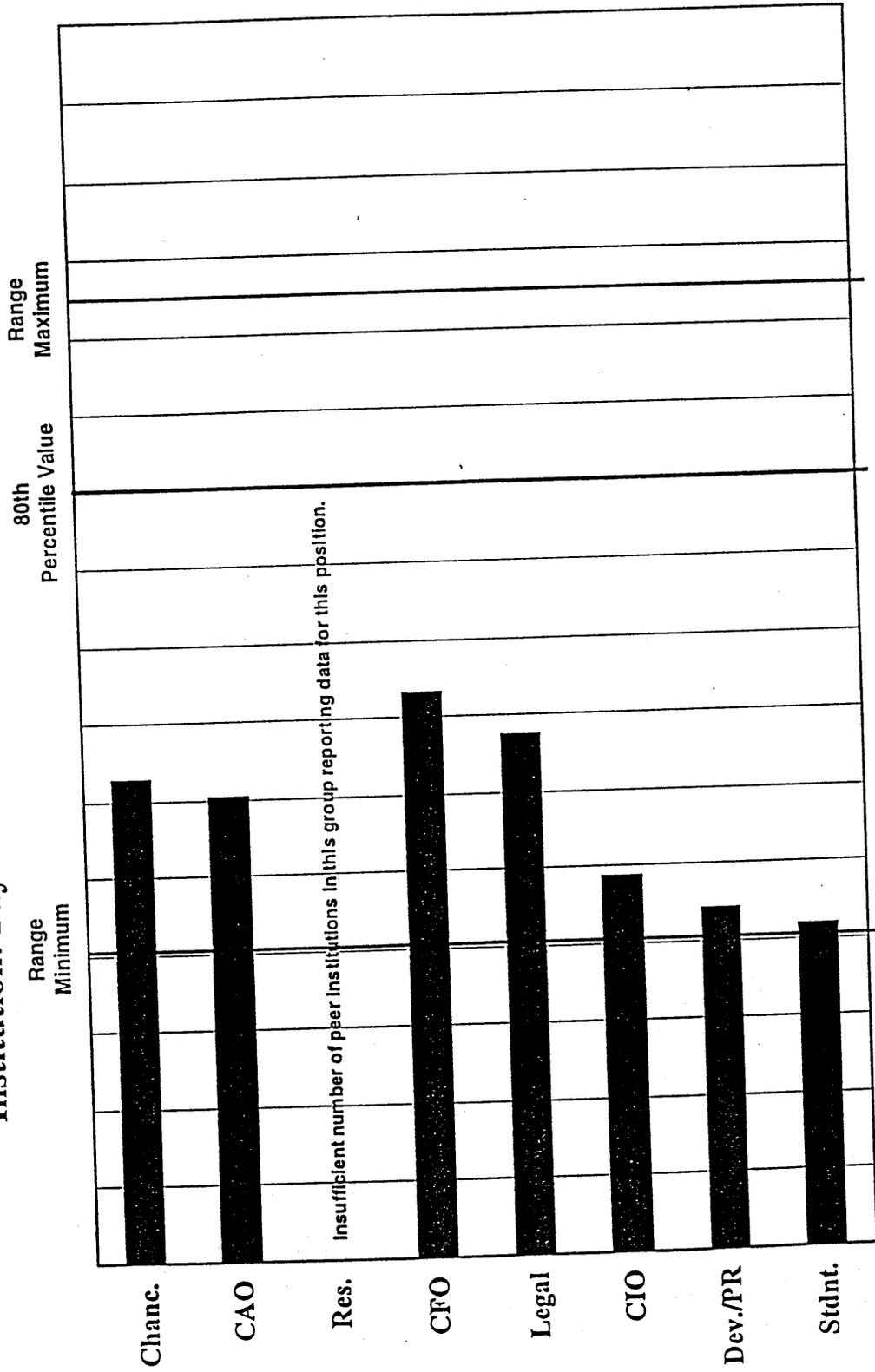


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG005D/6-12-02

# *Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: Fayetteville State University (Group IV)**

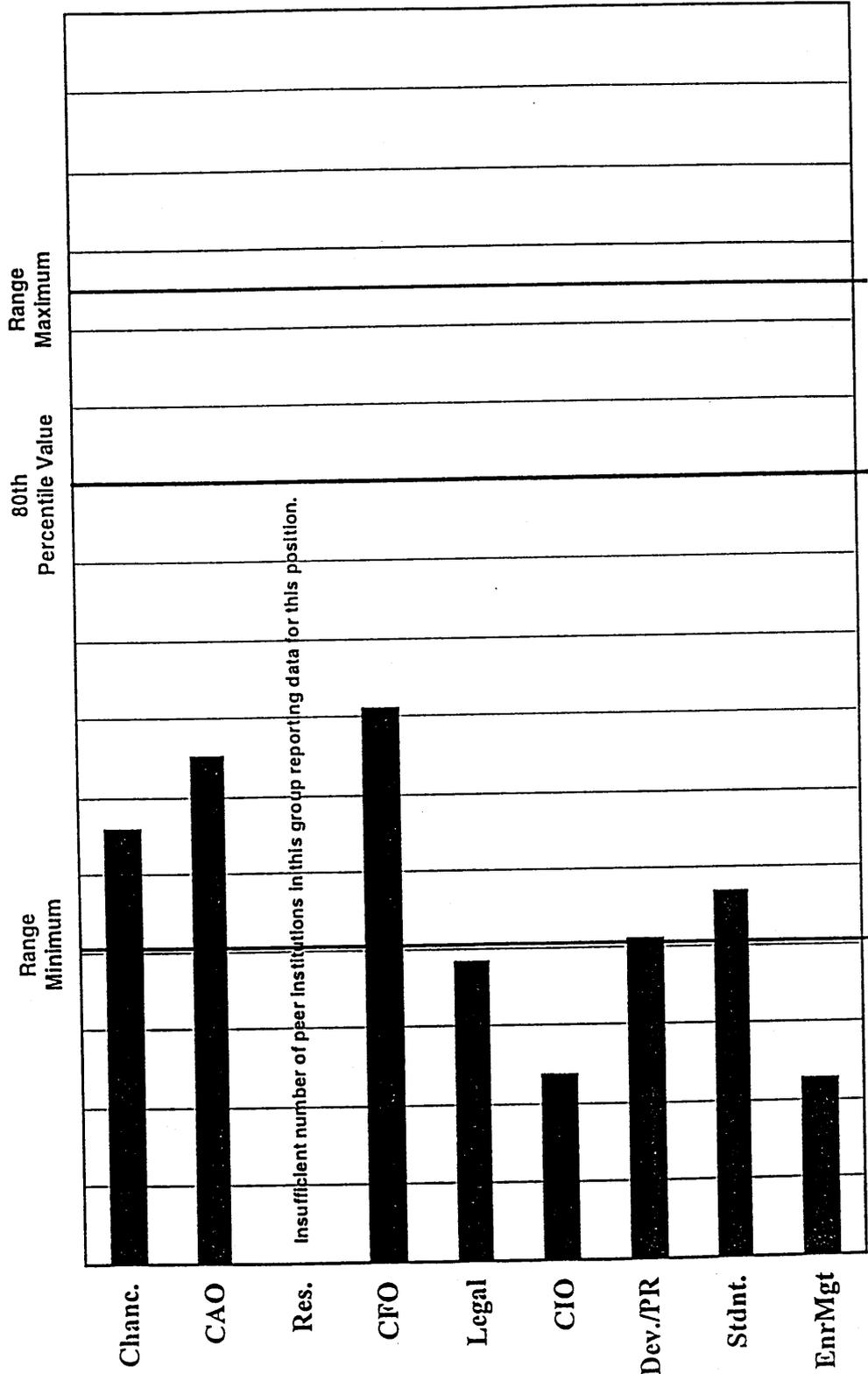


**The University of North Carolina**

UNC-GA ProgAssess/AdminSal.TG004J/6-12-02

# *Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: University of North Carolina at Pembroke (Group IV)**

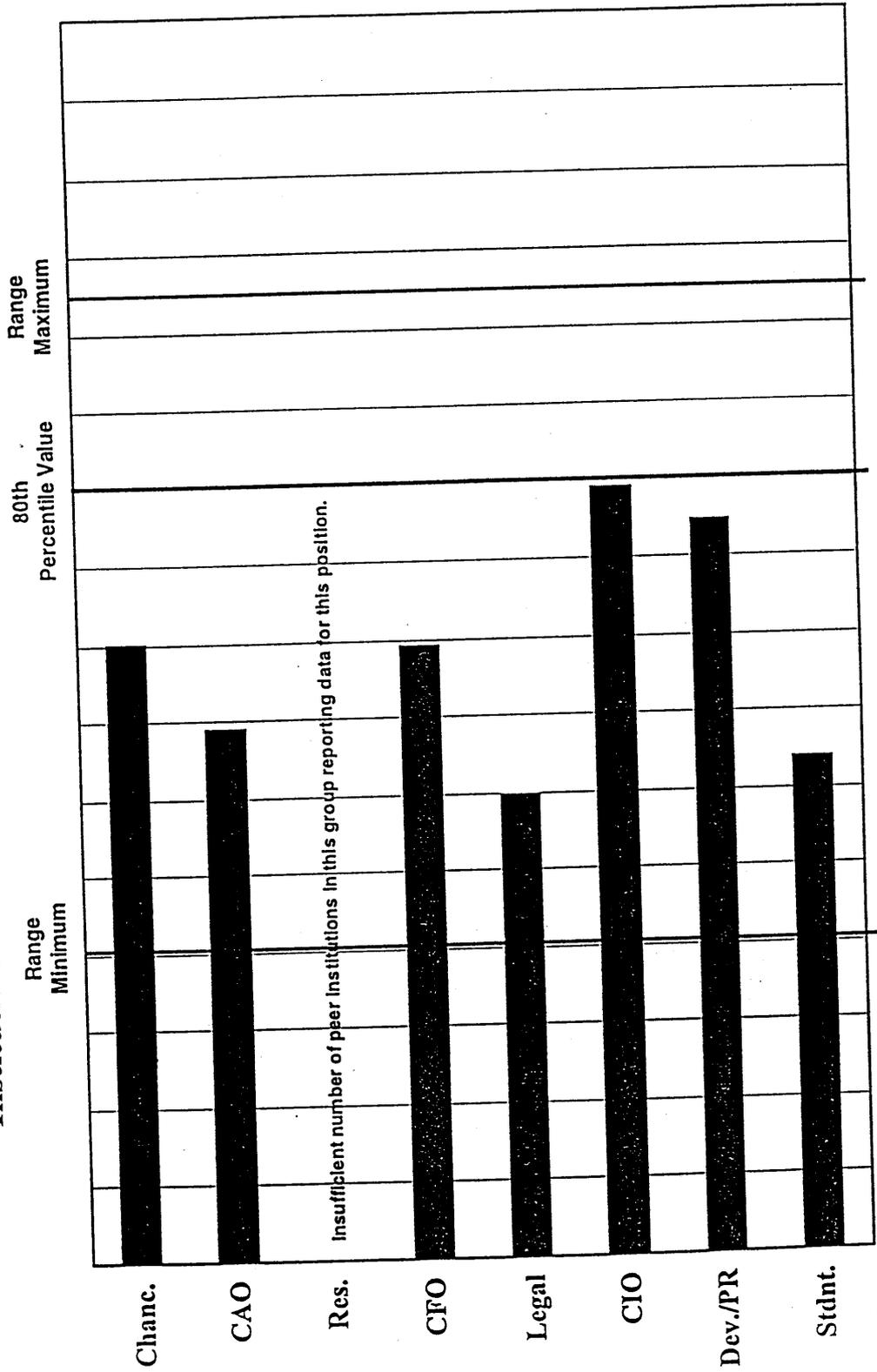


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004K/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

Institution: Western Carolina University (Group IV)

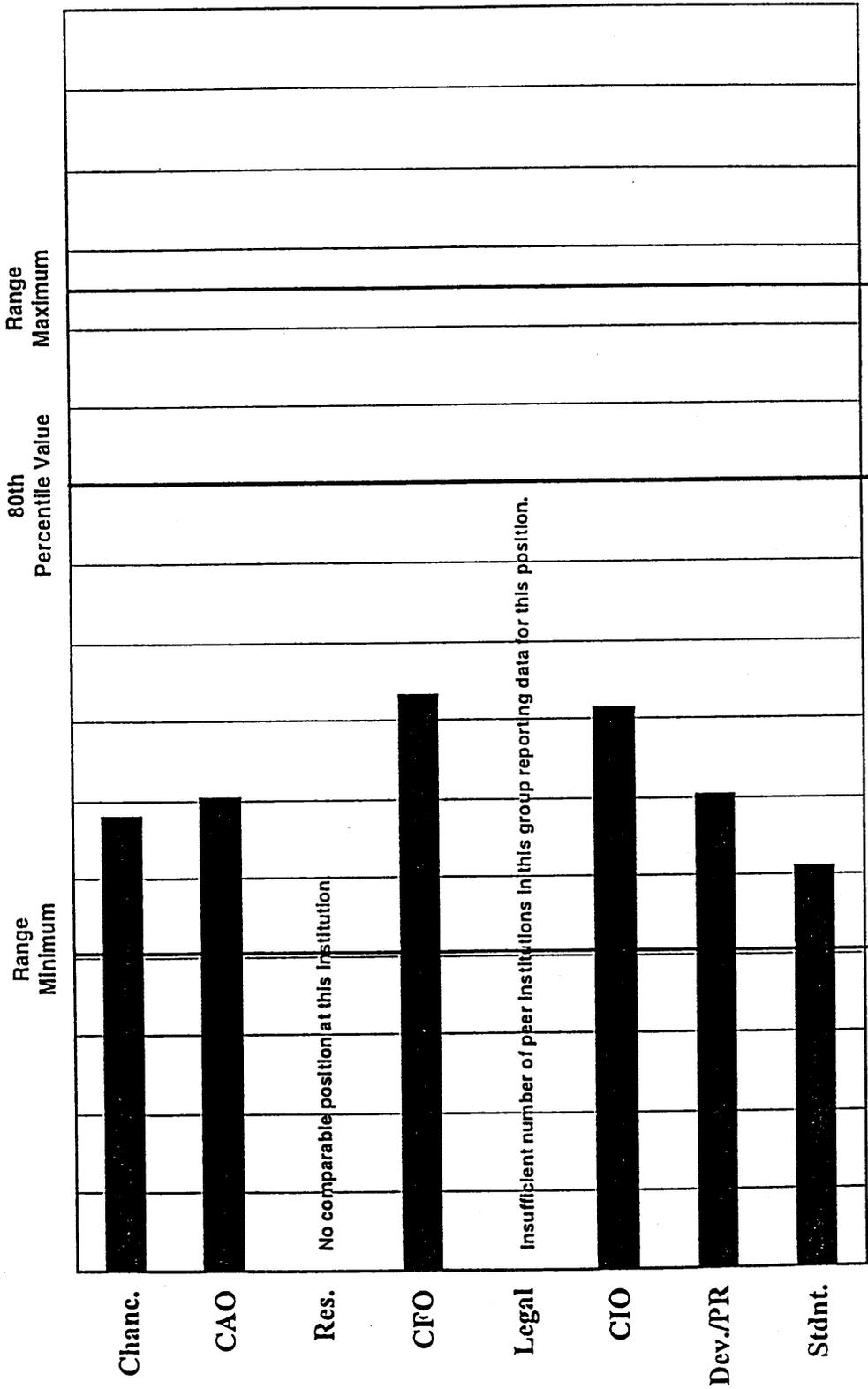


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004L/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

Institution: Elizabeth City State University (Group V)

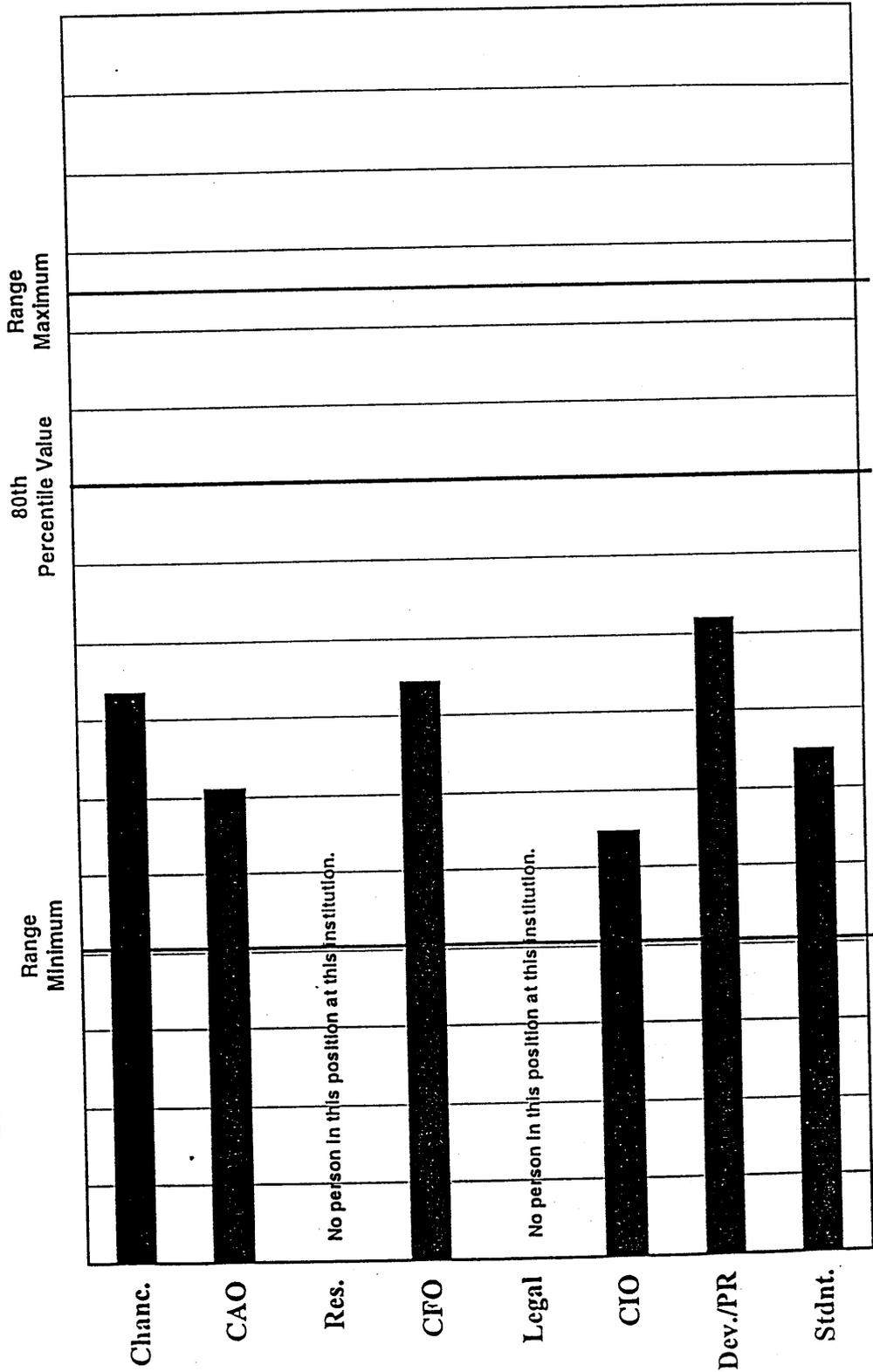


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004M/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

Institution: North Carolina School of the Arts (Group V)

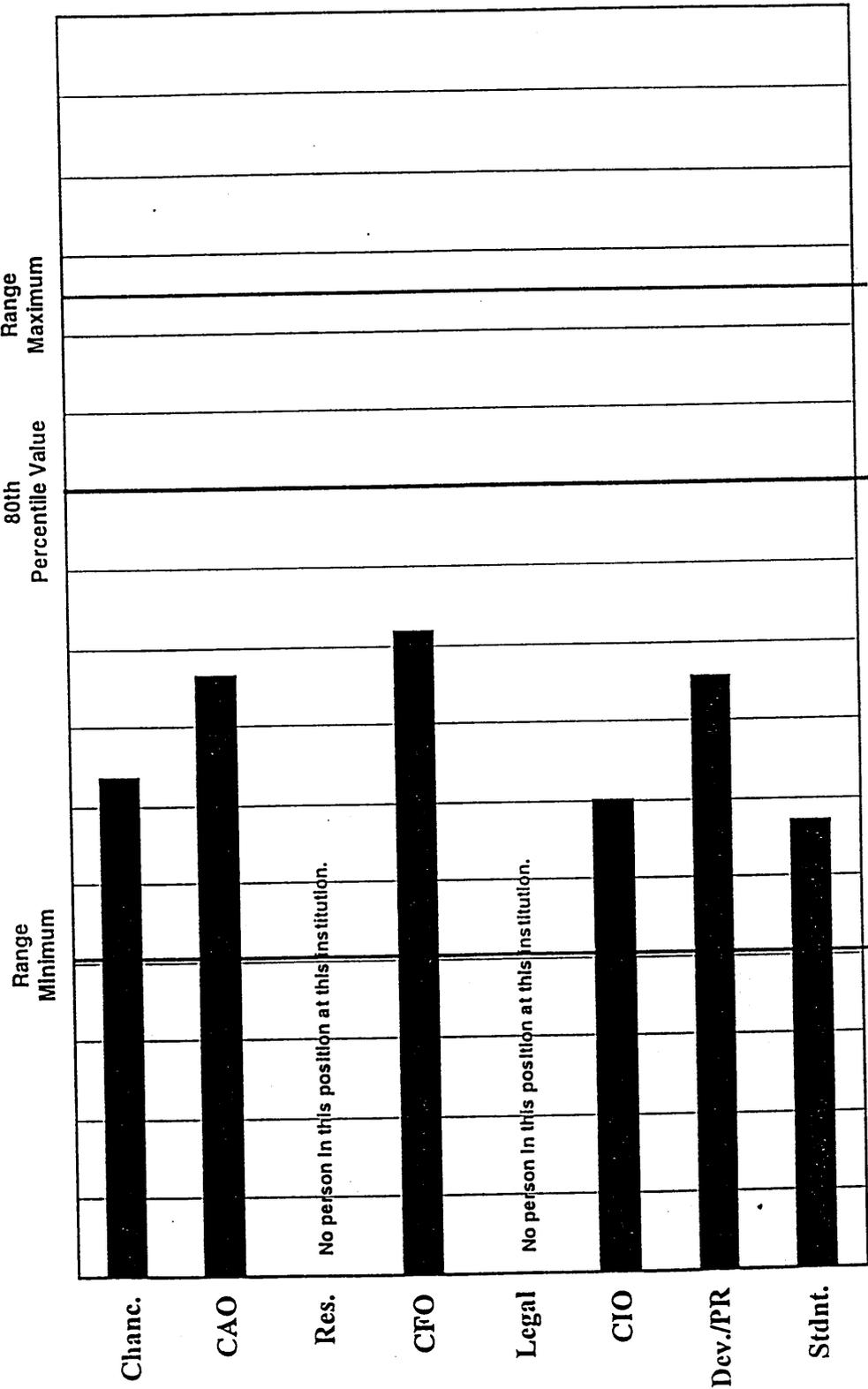


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004N/6-12-02

# *Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: University of North Carolina at Asheville (Group V)**

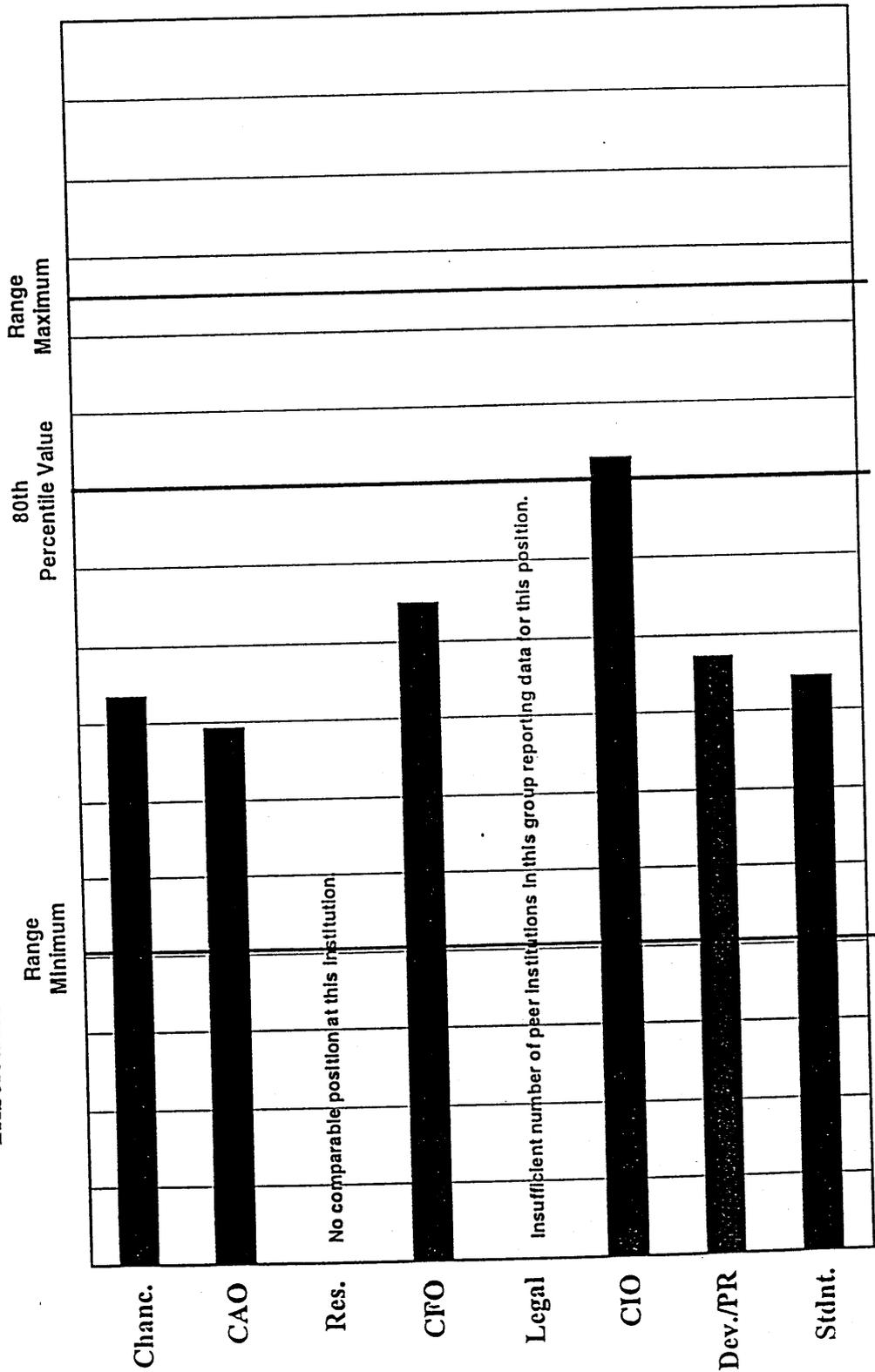


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004016-12-02

# *Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: Winston-Salem State University (Group V)**

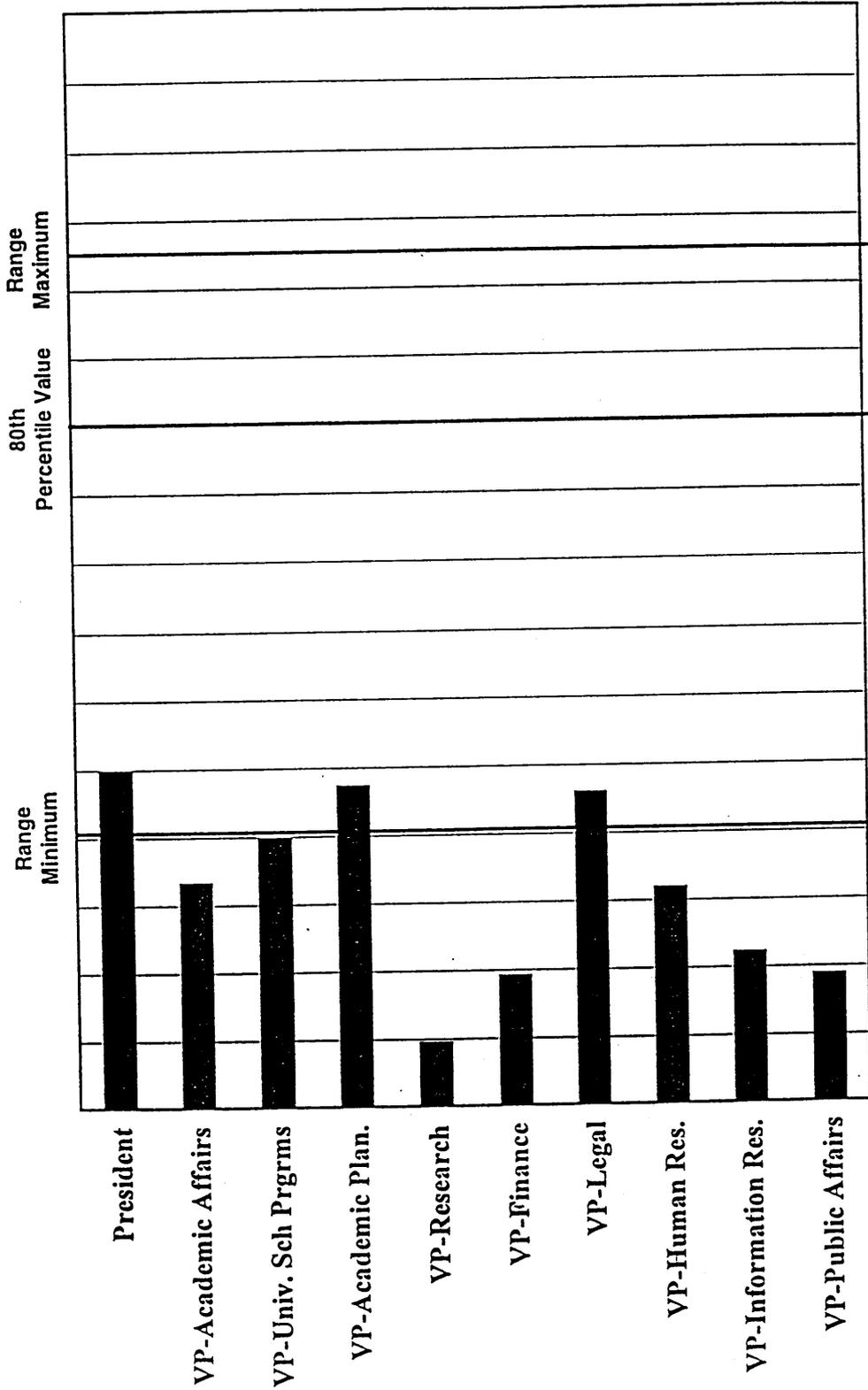


The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG004P/6-12-02

*Relative Position of Selected UNC Administrators' Fall 2001 Salaries to Peer Institution Benchmarks, 2002-03*

**Institution: University of North Carolina System (Group VI)**



The University of North Carolina

UNC-GA ProgAssess/AdminSal.TG006/6-12-02

# Administrative Compensation Survey

## 001-02 Summary Position Descriptions

Before entering compensation figures, please review these summary position descriptions to ensure reasonable comparability of survey data. When the differences between the summary description and the duties actually performed in the responding institution are substantial, or the description does not apply, no data should be reported. PLEASE NOTE: For purposes of this survey, "Associate" is used to denote second in command. "Assistant" is used to denote positions with program responsibility. If you have comments or suggestions on the positions, please send them to the Administrative Compensation Survey Committee in care of the CUPA-HR National Office.

### EXECUTIVE

#### SYSTEM

##### 101.00 CHIEF EXECUTIVE OFFICER OF A SYSTEM OR DISTRICT (PRESIDENT OR CHANCELLOR)

Principal administrative official responsible for the direction of all operations of a system or district structure. Each subordinate campus has its own President or Provost, administrative offices, and independent programs.

##### 101.10 ASSISTANT TO THE PRESIDENT OF A SYSTEM OR DISTRICT

Senior professional staff assistant to the President/Chancellor. Manages the administrative, operational, and/or financial affairs of the Office of the President. Represents the president to senior vice presidents and campus officials. Advises the president on policy and procedural and operational issues of the institution. NOT a professional secretarial position.

#### SINGLE-UNIT INSTITUTION OR SINGLE CAMPUS

##### 102.00 CHIEF EXECUTIVE OFFICER OF A SINGLE INSTITUTION (PRESIDENT/CHANCELLOR)

Principal administrative official responsible for the direction of all operations of a campus or an institution of higher education (Chief Campus Officer in a system).

##### 102.10 ASSISTANT TO THE PRESIDENT/SINGLE INSTITUTION

Senior professional staff assistant to the President/Chancellor. Manages the administrative, operational, and/or financial affairs of the Office of the President. Represents the president to senior vice presidents and campus officials. Advises the president on policy and procedural and operational issues of the institution. NOT a professional secretarial position.

#### ALL STRUCTURES

##### 103.00 EXECUTIVE VICE PRESIDENT

Principal administrative official, in lieu of the Chief Executive Officer, responsible for the direction of all operations of an institution of higher education. Reports to the Chief Executive Officer.

### ACADEMIC

##### 201.00 CHIEF ACADEMIC OFFICER (ALSO MAY BE TITLED PROVOST)

Senior administrative official responsible for the direction of the academic program of the institution. Responsible for teaching and research, extension, admissions, registrar, and library activities. Reports to the Chief Executive Officer.

##### 201.10 ASSOCIATE CHIEF ACADEMIC OFFICER

Second senior administrative official responsible for the direction of the academic program of the institution.

##### 202.00 CHIEF HEALTH PROFESSIONS OFFICER

Senior administrative official responsible for administration of academic health programs, hospitals, clinics, and affiliated health care programs.

##### 203.00 DIRECTOR, LIBRARY SERVICES

Directs all activities of the institution's libraries. Typically directs personnel, public service, collection development, acquisition, technical service, and special collection functions.

##### 203.20 ACQUISITIONS LIBRARIAN

Senior person responsible for managing the ordering and receipt of library materials in all formats.

##### 203.30 CHIEF TECHNICAL SERVICES LIBRARIAN

Senior person responsible for planning and management of library services involving acquisitions, processing, bibliographic control, cataloging, and preservation.

##### 203.40 CHIEF PUBLIC SERVICES LIBRARIAN

Senior person responsible for planning and management of library services involving patron interaction (reference, interlibrary loan, circulation, bibliographic instruction).

##### 204.00 DIRECTOR, INSTITUTIONAL RESEARCH

Senior administrative staff official responsible for the conduct of research and studies on the institution itself. Typically performs or supervises data collection, analysis, reporting, and related staff work in support of decision making.

##### 204.10 ASSOCIATE DIRECTOR, INSTITUTIONAL RESEARCH

Second senior administrative official responsible for the conduct of research and studies on the institution itself.

##### 205.00 DIRECTOR, EDUCATIONAL MEDIA SERVICES

Directs the support of audio-visual services, which include the purchase of hardware, generation of software, and encouragement of use of multimedia learning devices.

##### 206.00 DIRECTOR, LEARNING RESOURCES CENTER

Administrative official with principal responsibility for audio-visual services.

##### 207.00 DIRECTOR, INTERNATIONAL EDUCATION

Senior administrative official who directs all activities of the institution's international education programs. Typically directs international study, English study, international visitor, visa certification, education abroad, and international student admission functions.

##### 207.10 DIRECTOR, INTERNATIONAL STUDIES EDUCATION

Coordinates academic studies conducted outside the United States; advises students and faculty on international study and travel; and promotes campus activities of an international nature.

##### 208.00 DIRECTOR, ACADEMIC COMPUTING

Directs the institution's academic/research computing activities.

##### 208.10 ASSOCIATE DIRECTOR, ACADEMIC COMPUTING

Second senior administrative official responsible for the institution's academic computing activities.

##### 244.00 CHIEF RESEARCH OFFICER

Senior administrative official responsible for overall institutional scientific research. Typically administers research policy, sponsored liaison, intellectual properties (patents), and grants and contracts.

**245.00 CHIEF TECHNOLOGY TRANSFER OFFICER**  
Senior administrative official responsible for managing technology transfer activities relating to scientific discoveries and inventions. Participates in setting and interpretation of policy pertaining to these activities and supervises the licensing and administrative staff engaged in them. Has budgetary authority for the activities. Communicates information about the activities to the institution's senior administration or governing board.

**245.10 SENIOR TECHNOLOGY LICENSING OFFICER**  
Senior administrative official responsible for managing licensing projects and cases, including identifying and evaluating technologies with commercial potential and licensees for the technologies. Prepares invention summaries for marketing purposes and develops and implements marketing strategies for each technology. Drafts and negotiates licenses and other types of agreements, including material transfer, collaboration, and nondisclosure agreements.

**209.00 DIRECTOR, SPONSORED RESEARCH AND PROGRAMS**

Directs the administrative activities for externally funded grants and contracts, including funding source identification, institutional review, and sign-off of proposals; negotiates contracts; and develops research policy.

**210.00-242.00, 250.00, 251.00  
DEAN OR EQUIVALENT ADMINISTRATIVE TITLE  
(e.g., Directors of Academic Divisions in  
Community Colleges)**

Serves as the principal administrator of the instructional division (e.g., Architecture, Agriculture, or Nursing) indicated.

**243.00 DIRECTOR, CONTINUING EDUCATION**  
Directs all activities of the institution's continuing education operation, including both on- and off-campus programs.

**260.00 DIRECTOR, DISTANCE LEARNING**  
Develops and promotes distance learning initiatives. Plans, schedules, and coordinates compressed video programs. Plans and develops Internet courses and provides faculty and staff training for distance teaching.

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**ADMINISTRATIVE**

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**301.00 CHIEF BUSINESS OFFICER**  
Senior administrative official responsible for the combined functions of administrative and financial affairs. Functions typically include purchasing, physical plant management, property management, auxiliary enterprises, personnel services, investments, and accounting.

**301.01 CHIEF ADMINISTRATION OFFICER**  
Senior administrative official responsible for administrative affairs. Typically supervises purchasing, physical plant management, property management, personnel services, administrative computing, and auxiliary enterprises.

**301.02 CHIEF FINANCIAL OFFICER**  
Senior administrative official responsible for the direction of financial affairs. Typically supervises investments, accounting, and budgets.

**301.03 CHIEF INVESTMENT OFFICER**  
Senior administrative official responsible for the direction and management of the institution's investment activities.

**301.10 DIRECTOR, ENVIRONMENTAL HEALTH AND SAFETY**  
Senior administrative official responsible for the campus environment and/or occupational health and safety program.

**301.20 DIRECTOR, TELECOMMUNICATIONS/  
NETWORKING**  
Administrative official responsible for the institution's telecommunication system, including planning and coordination of voice and data system modifications, equipment installation, and operating procedures.

**302.00 CHIEF PLANNING OFFICER**  
Senior administrative official responsible for the direction of long-range planning and resource allocation. Functions typically include budget planning, institutional research, and facilities planning. May be responsible for planning and budgeting and for compliance with state and federal regulations.

**303.00 CHIEF BUDGETING OFFICER**  
Senior administrative officer responsible for current budgetary operations. May be responsible for long-range planning in the absence of a planning officer.

**303.10 ASSOCIATE BUDGET DIRECTOR**  
Second senior administrative official responsible for current budgetary operations.

**304.00 CHIEF PLANNING AND BUDGET OFFICER**  
This position combines the major duties and responsibilities as defined in 302.00 and 303.00.

**305.00 GENERAL COUNSEL**  
Senior administrative official responsible for managing the institution's legal affairs. Typically provides legal advice to the corporate board and President/Chancellor, manages matters in litigation, and supervises both inside and outside counsel. Often serves as liaison to regulatory and legislative bodies, courts, and attorneys general. (Do NOT report unless on institution's payroll).

**306.00 CHIEF PERSONNEL/HUMAN RESOURCES  
OFFICER**

Senior administrative official responsible for administering institutional personnel policies and practices for staff and/or faculty. Functions typically include personnel records, benefits, staff employment, wage and salary administration, and (where applicable) labor relations.

**306.10 ASSOCIATE DIRECTOR, PERSONNEL/  
HUMAN RESOURCES**

Second senior administrator responsible for administering institutional personnel policies and practices for staff and/or faculty.

**306.20 MANAGER, BENEFITS**  
Responsible for implementing staff and/or faculty benefits, such as medical, dental, long-term disability, retirement, and accidental death benefits.

**306.30 MANAGER, TRAINING AND DEVELOPMENT**  
Directs and coordinates employee training, which may include in-house training for management and faculty as well as staff.

**306.40 MANAGER, EMPLOYEE RELATIONS**  
Advises and assists staff and/or faculty with respect to general personnel policies and procedures regarding grievances, employee relations, affirmative action, and equal opportunity in a nonunion setting.

**306.50 MANAGER, LABOR RELATIONS**  
Advises management, faculty, and staff on administration of labor union contracts. Negotiates and interprets union contracts, resolves grievances, and recommends policies.

**306.60 MANAGER, EMPLOYMENT**  
Responsible for recruiting, interviewing, placement, and other personnel office functions.

**306.70 MANAGER, WAGE AND SALARY/  
MANAGER, COMPENSATION**  
Responsible for maintaining classification and pay schedules for the institution. Conducts job audits and salary surveys and monitors the pay plan.

**306.80 MANAGER, PERSONNEL INFORMATION SYSTEMS**  
Responsible for the payroll/personnel database, including preparation of specifications for database improvements/enhancements; establishment and monitoring of production schedules; and coordination of report generation, modifications, and development.

**307.00 DIRECTOR, AFFIRMATIVE ACTION/  
EQUAL EMPLOYMENT**

Major administrative official responsible for the university-wide program designed to ensure equality of opportunity on an individual basis without preferential treatment of any group.

**307.10 ASSOCIATE DIRECTOR, AFFIRMATIVE ACTION/  
EQUAL EMPLOYMENT**

Second senior administrative official responsible for the institution-wide program to ensure equality of employment opportunity.

**308.00 DIRECTOR OF PERSONNEL AND  
AFFIRMATIVE ACTION**

Position combines the major duties and responsibilities defined in 306.00 and 307.00.

**309.00 CHIEF INFORMATION SYSTEMS OFFICER**

Directs the institution's major academic and administrative computing activities and voice and data communications.

**309.10 ASSOCIATE DIRECTOR, INFORMATION SYSTEMS**

Second senior administrative official responsible for directing the institution's major computing activities.

**309.20 DATABASE ADMINISTRATOR**

Senior person responsible for developing and implementing standards, procedures, and controls that ensure the security, reliability, and availability of databases.

**309.30 SYSTEMS ANALYST (HIGHEST LEVEL)**

Responsible for designing and structuring the appropriate flow of complex computer systems requiring considerable independent judgment. Position involves no programming responsibility.

**310.00 DIRECTOR, ADMINISTRATIVE COMPUTING**

Directs the institution's administrative computing activities.

**310.10 ASSOCIATE DIRECTOR, ADMINISTRATIVE  
COMPUTING**

Second senior administrative official responsible for the institution's administrative computing activities.

**312.00 CHIEF PHYSICAL PLANT/FACILITIES  
MANAGEMENT OFFICER**

Senior administrative official responsible for the construction, rehabilitation, and maintenance of physical plant facilities. Typically supervises new construction and remodeling, grounds and building maintenance, power plant operation, and parking.

**312.10 ASSOCIATE DIRECTOR, PHYSICAL PLANT/  
FACILITIES MANAGEMENT**

Second senior administrative official responsible for maintenance and operation of all facilities.

**312.20 MANAGER, LANDSCAPE AND GROUNDS**

Responsible for administration of the institution's landscape and grounds programs. Reevaluates and redesigns existing landscaping.

**312.30 MANAGER, BUILDING MAINTENANCE TRADES**

Manages operation of building craft areas, which usually include carpentry, locksmith, painting, sheet metal, welding, masonry, and roof and road functions.

**312.40 MANAGER, TECHNICAL TRADES**

Manages operation of the technical trade areas, which usually include plumbing, heating, electrical, refrigeration and air conditioning, preventative maintenance, and water plant functions.

**312.50 MANAGER, CUSTODIAL SERVICES**

Responsible for the management of institutional custodial services.

**312.60 MANAGER, POWER PLANT**

Directs operation and maintenance of high-pressure steam and electrical generating plants and central refrigeration plants and all utility distribution systems.

**313.00 COMPTROLLER**

Directs accounting, payroll, cashiers, and related functions. Also may be responsible for office services, such as mail and telephone services.

**313.10 MANAGER, PAYROLL**

Supervises operation of the institution's payroll system.

**314.00 DIRECTOR, ACCOUNTING**

Responsible for the daily operation of the institution's budgetary accounting system.

**315.00 BURSAR**

Custodian of institutional funds.

**315.10 ASSOCIATE BURSAR**

Second senior administrative official serving as custodian of institutional funds.

**316.00 DIRECTOR, PURCHASING/MATERIALS  
MANAGEMENT**

Directs central purchasing operations for the institution. Functions typically include preparation of specifications, contracting, bidding, receiving and stores, and approval of invoices.

**316.10 ASSOCIATE DIRECTOR, PURCHASING/  
MATERIALS MANAGEMENT**

Second senior administrative official responsible for the institution's central purchasing operations.

**317.00 DIRECTOR, BOOKSTORE**

Directs the operation of the campus bookstore, usually under the direction of the Chief Business Officer. Functions typically include purchase and sale of new and used books, supplies, and equipment; advertising; employment and supervision of sales staff; and maintenance of sales and inventory records.

**317.10 ASSOCIATE DIRECTOR, BOOKSTORE**

Second senior administrative official responsible for bookstore operations.

**318.00 DIRECTOR, INTERNAL AUDIT**

Directs the advisory function for internal auditing and systems accounting, which serves as an independent appraisal/review of the physical and administrative operations of the institution's financial areas.

**319.00 DIRECTOR, AUXILIARY SERVICES**

Responsible for management and operation of college support and auxiliary services, which typically include food service, bookstore, housing, vending, student union, and printing services and which may include a variety of other services and operations.

**320.00 DIRECTOR, CAMPUS SECURITY**

Manages campus police and patrol units; directs campus vehicle traffic and parking; organizes security programs and training as needed.

**321.00 DIRECTOR, RISK MANAGEMENT AND  
INSURANCE**

Responsible for the protection of the institution from fortuitous loss. Advises senior management on all potential sources of loss and on how to best reduce or eliminate loss. Represents the institution to the insurance market.

**322.00 ADMINISTRATOR, HOSPITAL MEDICAL CENTER**

If your institution has its own hospital or medical center, this administrator is the immediate head of that facility. (If 322.00 is the same official as 202.00, Chief Health Professions Officer, please ignore 322.00.)

**322.10 DIRECTOR, MEDICAL CENTER PUBLIC  
RELATIONS/AFFAIRS**

Plans and executes the medical center's program of relating to the institution's external public. Promotes the institution's relationship with the media.

**322.20 DIRECTOR, MEDICAL CENTER PERSONNEL**

Senior administrative official responsible for personnel programs and staff in a medical center facility.

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## INTERNAL AFFAIRS

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- 1.00 CHIEF DEVELOPMENT OFFICER**  
Senior administrative official responsible for institutional development programs. Incumbent typically leads institutional fundraising. Also leads public relations, alumni relations, and information office activities if no organizational co-equal is assigned to the function.
- 401.10 DIRECTOR, ANNUAL GIVING**  
Plans and executes the institution's campaign for annual gift support from all constituents, including alumni.
- 401.20 DIRECTOR, CORPORATE/FOUNDATION RELATIONS**  
Plans and carries out the institution's program of soliciting gifts and grants from corporations and foundations.
- 401.40 DIRECTOR, PLANNED GIVING**  
Plans, organizes, and conducts a comprehensive estate planning and deferred giving program pursuant to the developmental goals of the college or university.
- 402.00 CHIEF PUBLIC RELATIONS OFFICER**  
Senior administrative official responsible for public relations programs. Functions typically include public relations, news media relations, legislative relations, alumni relations, and information office services.
- 402.10 DIRECTOR, GOVERNMENTAL/LEGISLATIVE RELATIONS**  
Senior administrative official responsible for developing and maintaining effective relations with the state legislature and coordinating college/university lobbying efforts.
- 403.00 CHIEF DEVELOPMENT AND PUBLIC RELATIONS OFFICER**  
Position combines the major duties and responsibilities defined in 401.00 and 402.00.
- 404.00 DIRECTOR, ALUMNI AFFAIRS**  
Coordinates contacts and services to alumni, develops and maintains alumni mailing lists and mailings, organizes receptions and other special alumni activities.
- 405.00 DIRECTOR, DEVELOPMENT AND ALUMNI AFFAIRS**  
Position combines the major duties and responsibilities defined in 403.00 and 404.00.
- 406.00 DIRECTOR, MAJOR GIFTS**  
Directs institutional fundraising in the areas of special and deferred gifts.
- 407.00 DIRECTOR, CHURCH RELATIONS**  
Senior administrative official responsible for relationships between the institution and the ministers and laypersons of support church(es). (Does not include Chaplain.)
- 408.00 DIRECTOR, COMMUNITY SERVICES**  
Directs or coordinates the conduct of special (usually noncredit) educational, cultural, and recreational services to the community.
- 409.00 DIRECTOR, PUBLICATIONS**  
Directs the planning, budgeting, writing, design, production, and distribution of institutional publications.
- 409.10 ASSOCIATE DIRECTOR, PUBLICATIONS**  
Second senior administrative official responsible for institutional publications.
- 409.20 MANAGER, PRINTING SERVICES**  
Responsible for operation of campus printing services, including offset printing and bulk xerographic reproduction.
- 410.00 DIRECTOR, INFORMATION OFFICE**  
Directs the provision of information about the institution to students, faculty,

and the public. Functions typically include news media relations; preparation or review of news releases and photographs; and preparation and distribution of newsletters, magazines, and other publications.

- 411.00 DIRECTOR, NEWS BUREAU**  
Prepares and writes news and publicity releases and writes feature stories about institutional events and programs.

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## STUDENT SERVICES

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- 501.00 CHIEF STUDENT AFFAIRS OFFICER**  
Senior administrative official responsible for the direction of student services and student life programs. Typically supervises student counseling and testing, career development and placement, student union, campus/student activity, minority student support program, residence life, and related functions.
- 501.10 ASSOCIATE CHIEF STUDENT AFFAIRS OFFICER**  
Second senior official responsible for the direction of student services and student life programs.
- 501.50 DEAN OF STUDENTS**  
Reports to the Chief Student Affairs Officer and is responsible for functions such as student activities, housing, discipline, and orientation.
- 502.00 CHIEF ADMISSIONS OFFICER**  
Administrative official with primary responsibility for the admission of undergraduates. Also may be responsible for the admission of graduate and professional students or for scholarship administration or similar functions.
- 502.10 ASSOCIATE DIRECTOR, ADMISSIONS**  
Second senior administrative official responsible for student admissions.
- 502.15 DIRECTOR, ACADEMIC ADVISING**  
Administrative official with primary responsibility for ensuring that all undergraduate students receive accurate and timely advising services.
- 503.00 DIRECTOR, ADMISSIONS AND REGISTRAR**  
Position combines the major duties and responsibilities defined in 502.00 and 504.00.
- 504.00 REGISTRAR**  
Administrative official with principal responsibility for student registrations and records. Functions typically include registration, classroom scheduling, maintenance of student records, graduation clearance, and related matters.
- 504.10 ASSOCIATE REGISTRAR**  
Second senior administrative official with principal responsibility for the performance of the Registrar's duties.
- 504.20 ASSISTANT REGISTRAR**  
Subordinate to the Associate Registrar with responsibility for one substantively related area (e.g., military/VA registration or international registration).
- 505.00 DIRECTOR, ADMISSIONS AND FINANCIAL AID**  
Position combines the major duties and responsibilities defined in 502.00 and 506.00.
- 506.00 DIRECTOR, STUDENT FINANCIAL AID**  
Directs the administration of all forms of student aid. Functions typically include assistance in the application for loans or scholarships; administration of private, state, or federal loan programs; award of scholarships and fellowships; and maintenance of appropriate records.
- 506.10 ASSOCIATE DIRECTOR, STUDENT FINANCIAL AID**  
Second senior administrative official responsible for student financial aid activity.
- 507.00 DIRECTOR, FOOD SERVICES**  
Administers all institutional food services, whether directly managed and operated or catered.

**507.10 ASSOCIATE DIRECTOR, FOOD SERVICES**  
Second senior administrative official responsible for administering all institutional food services.

**508.00 DIRECTOR, STUDENT HOUSING**  
Senior official responsible for the direction of all residence hall operations for students. Also may administer off-campus housing programs.

**508.10 ASSOCIATE DIRECTOR, STUDENT HOUSING**  
Second senior official responsible for all residence hall operations for students.

**508.20 HOUSING OFFICER/ADMINISTRATIVE OPERATIONS**  
Responsible for all administrative and fiscal functions in student housing.

**508.30 HOUSING OFFICER/RESIDENCE LIFE**  
Responsible for the supervision and direction of residence life, staff, and student housing.

**509.00 DIRECTOR OF UNION AND STUDENT ACTIVITIES**  
Directs the total operation of a student union building and student activities program. Functions typically include supervision of food facilities, guest rooms, information desk, and recreational facilities; arrangement of special functions; coordination of student activities; and supervision of student organizations.

**510.00 DIRECTOR, FOREIGN STUDENTS**  
Recruits and advises foreign students and coordinates academic studies for foreign students on campus.

**511.00 DIRECTOR, STUDENT UNION**  
Directs the total operation of a student union building and its personnel. May coordinate related student activities or make arrangements for special activities or functions.

**511.10 ASSOCIATE DIRECTOR, STUDENT UNION**  
Second senior official responsible for operation of the student union building and related student activities.

**512.00 DIRECTOR, STUDENT ACTIVITIES**  
Responsible for coordinating all campus student activities, including special events, student organizations, publications, and student government activities.

**513.00 DIRECTOR, CAREER DEVELOPMENT AND PLACEMENT**  
Directs the operation of a student placement office to provide job placement and counseling services to undergraduates, graduates, and alumni. Also may be responsible for placement of students in part-time jobs or jobs outside the institution.

**514.00 DIRECTOR, STUDENT COUNSELING**  
Directs the provision of counseling and testing services for students.

**514.10 ASSOCIATE DIRECTOR, STUDENT COUNSELING**  
Second senior administrative official responsible for student counseling services.

**515.00 DIRECTOR, STUDENT HEALTH SERVICES (Physician Administrator)**  
Physician who directs the clinics, medical staff, and programs that provide institutionally based health services for the student body.

**516.00 DIRECTOR, STUDENT HEALTH SERVICES (Nurse Administrator)**  
Nurse who directs the clinics, medical staff, and programs that provide institutionally based health services for the student body.

**517.00 DIRECTOR, CAMPUS MINISTRIES**  
Plans, coordinates, and directs the pastoral ministry and religious activities of the campus; advises on policies and issues affecting the well-being of the campus community.

**518.00 DIRECTOR, ATHLETICS**  
Directs intramural and intercollegiate athletic programs for men and women. Functions typically include scheduling of and contracting for athletic events, employment and direction of athletic coaches, publicity, ticket sales, and equipment and facilities maintenance.

**519.00 DIRECTOR, SPORTS INFORMATION**  
Institutional representative to the media for all athletic activities.

**520.00 DIRECTOR, MEN'S ATHLETIC PROGRAMS**  
Directs intramural and intercollegiate athletic programs for men only. Functions typically include scheduling of and contracting for athletic events, employment and direction of athletic coaches, publicity, ticket sales, and equipment and facilities maintenance.

**521.00 DIRECTOR, WOMEN'S ATHLETIC PROGRAMS**  
Directs intramural and intercollegiate athletic programs for women only. Functions typically include scheduling of and contracting for athletic events, employment and direction of athletic coaches, publicity, ticket sales, and equipment and facilities maintenance.

**522.00 DIRECTOR, CAMPUS RECREATION/ INTRAMURALS**  
Directs all nonvarsity and club sports and has responsibility for some facilities, including recreational facilities.

**523.00 CHIEF, ENROLLMENT MANAGEMENT**  
Administrative official responsible for development of marketing plans for recruitment and retention of students. Also coordinates institutional efforts in admissions, financial aid, records and registration, and advising.

**524.00 DIRECTOR, MINORITY AFFAIRS**  
Responsible for direction of counseling programs, cultural affairs, and remedial and support programs. Also invites minority speakers to campus. In addition, may be responsible for minority housing and intercultural centers.

**525.00 DIRECTOR, CONFERENCES**  
Responsible for development, promotion, and implementation of institutional (on- and off-campus) noncredit conferences and seminars.

**Complete and return the survey by October 1, 2001.**

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Number of Peers	3yr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
102.00-CEO, Single Inst	14	\$285,410	\$450,000	\$193,000	\$331,516	\$233,089	\$372,956	15	\$287,921	\$450,000	\$193,000	\$340,578	\$239,460	\$383,150
Group I (NCSU & UNC-CH)	28	\$205,531	\$300,000	\$143,500	\$252,368	\$177,440	\$283,914	26	\$214,211	\$352,652	\$147,211	\$273,693	\$192,434	\$307,905
Group II (ECU, UNC-C, UNC-G)	41	\$167,917	\$232,000	\$112,519	\$196,159	\$137,920	\$220,679	36	\$171,748	\$240,589	\$127,947	\$208,004	\$146,247	\$234,004
Group III (ASU, NCA&T, NCCU, UNC-W)	24	\$158,155	\$198,300	\$120,000	\$187,998	\$132,181	\$211,498	19	\$157,975	\$197,620	\$120,000	\$196,382	\$138,076	\$220,930
Group IV (FSU, UNC-P, WCU)	14	\$142,087	\$206,747	\$76,000	\$169,956	\$119,496	\$191,201	12	\$156,845	\$244,000	\$124,004	\$190,881	\$134,208	\$214,741
Group V (ECSU, NCSA, UNC-A, WSSU)	13	\$109,376	\$153,700	\$65,000	\$137,037	\$96,351	\$154,166	15	\$109,732	\$157,500	\$71,000	\$140,683	\$98,915	\$158,269
102.10-Asst to CEO, Single	20	\$85,726	\$130,000	\$45,000	\$104,986	\$73,815	\$118,109	21	\$86,900	\$135,000	\$55,000	\$109,735	\$77,155	\$123,452
Group I (NCSU & UNC-CH)	25	\$81,749	\$125,640	\$53,628	\$103,880	\$73,038	\$116,865	20	\$79,843	\$116,000	\$55,889	\$104,006	\$73,126	\$117,006
Group II (ECU, UNC-C, UNC-G)	11	\$75,764	\$88,691	\$63,464	\$86,649	\$60,923	\$97,480	12	\$76,565	\$103,185	\$50,000	\$93,627	\$65,829	\$105,331
Group III (ASU, NCA&T, NCCU, UNC-W)	11	\$68,698	\$89,041	\$42,862	\$79,842	\$56,137	\$89,822	8	\$69,526	\$90,000	\$46,000	\$89,688	\$63,060	\$100,899
Group IV (FSU, UNC-P, WCU)	5	\$271,680	\$436,400	\$193,000	\$336,550	\$236,628	\$378,619	5	\$279,577	\$454,000	\$212,400	\$357,983	\$251,698	\$402,731
103.00-Exec Vice Pres	5	\$271,680	\$436,400	\$193,000	\$336,550	\$236,628	\$378,619	5	\$279,577	\$454,000	\$212,400	\$357,983	\$251,698	\$402,731
Group I (NCSU & UNC-CH)	5	\$176,623	\$265,000	\$86,205	\$191,358	\$134,544	\$215,277	5	\$176,623	\$265,000	\$86,205	\$191,358	\$134,544	\$215,277
Group II (ECU, UNC-C, UNC-G)	5	\$112,749	\$130,000	\$93,000	\$114,720	\$101,752	\$162,809	5	\$112,749	\$130,000	\$93,000	\$114,720	\$101,752	\$162,809
Group V (ECSU, NCSA, UNC-A, WSSU)	19	\$215,826	\$263,670	\$150,000	\$251,305	\$176,692	\$282,718	20	\$226,649	\$302,747	\$192,000	\$272,717	\$191,748	\$306,807
201.00-Chief Acad Off	29	\$166,998	\$224,000	\$104,000	\$212,212	\$149,206	\$238,719	26	\$175,849	\$235,000	\$116,000	\$228,835	\$160,894	\$257,439
Group I (NCSU & UNC-CH)	41	\$127,641	\$172,000	\$98,200	\$152,640	\$107,321	\$171,720	36	\$130,038	\$200,000	\$100,000	\$161,169	\$113,318	\$181,315
Group II (ECU, UNC-C, UNC-G)	25	\$122,314	\$162,240	\$92,000	\$140,980	\$99,123	\$158,603	19	\$122,846	\$159,200	\$92,000	\$146,069	\$102,701	\$164,328
Group III (ASU, NCA&T, NCCU, UNC-W)	14	\$105,593	\$124,700	\$57,797	\$124,656	\$87,646	\$140,238	12	\$112,346	\$150,000	\$102,500	\$133,581	\$93,921	\$150,279
Group IV (FSU, UNC-P, WCU)	13	\$145,414	\$169,000	\$128,400	\$159,000	\$111,793	\$178,875	10	\$149,817	\$177,500	\$138,000	\$172,883	\$121,554	\$194,494
Group V (ECSU, NCSA, UNC-A, WSSU)	25	\$114,671	\$160,744	\$70,000	\$137,800	\$96,887	\$155,025	22	\$119,868	\$168,781	\$95,000	\$147,392	\$103,632	\$165,816
201.10-Assc Chief Acad Off	33	\$96,942	\$128,846	\$74,144	\$115,486	\$81,198	\$129,922	30	\$97,505	\$132,887	\$77,000	\$120,510	\$84,731	\$135,574
Group I (NCSU & UNC-CH)	19	\$94,730	\$118,985	\$69,280	\$114,656	\$80,614	\$128,987	18	\$93,742	\$121,667	\$69,280	\$116,559	\$81,952	\$131,129
Group II (ECU, UNC-C, UNC-G)	7	\$89,180	\$96,000	\$83,000	\$98,337	\$69,141	\$110,629	9	\$84,053	\$115,000	\$71,508	\$98,337	\$69,141	\$110,629
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$336,295	\$556,973	\$199,500	\$344,500	\$242,218	\$387,563	5	\$341,263	\$556,973	\$210,000	\$377,302	\$265,281	\$424,465
Group IV (FSU, UNC-P, WCU)	6	\$281,210	\$340,500	\$228,063	\$334,182	\$234,963	\$375,955	6	\$286,955	\$353,500	\$242,964	\$346,487	\$243,615	\$389,798
202.00-Chf Hlth Prof Off	19	\$146,543	\$170,100	\$124,342	\$166,123	\$116,801	\$186,889	19	\$148,805	\$185,000	\$127,451	\$173,525	\$122,006	\$195,216
Group I (NCSU & UNC-CH)	28	\$107,556	\$146,000	\$73,856	\$123,914	\$87,124	\$139,403	22	\$109,561	\$133,000	\$84,914	\$129,504	\$91,054	\$145,692
Group II (ECU, UNC-C, UNC-G)	41	\$87,732	\$105,200	\$66,136	\$102,843	\$72,309	\$115,698	35	\$86,917	\$107,459	\$66,024	\$105,019	\$73,839	\$118,146
Group III (ASU, NCA&T, NCCU, UNC-W)	19	\$82,601	\$101,269	\$63,650	\$97,548	\$68,586	\$109,741	18	\$80,554	\$101,124	\$61,000	\$99,054	\$69,645	\$111,435
Group IV (FSU, UNC-P, WCU)	13	\$71,710	\$91,777	\$53,544	\$84,011	\$59,068	\$94,512	12	\$70,300	\$98,145	\$57,586	\$84,011	\$59,068	\$94,512
Group V (ECSU, NCSA, UNC-A, WSSU)	15	\$56,350	\$80,400	\$40,000	\$69,862	\$49,120	\$78,595	16	\$56,648	\$76,632	\$42,500	\$72,581	\$51,032	\$81,654
203.20-Acquistns Librarian	19	\$49,730	\$66,259	\$30,000	\$59,983	\$42,174	\$67,481	19	\$50,859	\$68,502	\$33,086	\$63,069	\$44,344	\$70,952
Group I (NCSU & UNC-CH)	19	\$44,170	\$61,823	\$35,244	\$51,643	\$36,310	\$58,099	19	\$45,965	\$74,460	\$31,883	\$59,390	\$41,757	\$66,813
Group II (ECU, UNC-C, UNC-G)	19	\$44,170	\$61,823	\$35,244	\$51,643	\$36,310	\$58,099	19	\$45,965	\$74,460	\$31,883	\$59,390	\$41,757	\$66,813
Group III (ASU, NCA&T, NCCU, UNC-W)	19	\$44,170	\$61,823	\$35,244	\$51,643	\$36,310	\$58,099	19	\$45,965	\$74,460	\$31,883	\$59,390	\$41,757	\$66,813

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions. CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions. CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.

Analysis is performed only if five or more institutions in the group reported data for the position. Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted. Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary. Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
 by Grouped UNC Peers  
 2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Number of Peers	3yr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
203.20-Acquistns Librarian	10	\$43,373	\$55,060	\$36,650	\$49,588	\$34,865	\$55,786	9	\$45,369	\$57,030	\$36,650	\$56,214	\$39,524	\$63,241
Group IV (FSU, UNC-P, WCU)								7	\$43,407	\$82,184	\$25,292	\$51,472	\$36,190	\$57,906
Group V (ECU, NCSA, UNC-A, WSSU)								13	\$82,134	\$108,158	\$64,557	\$101,730	\$71,526	\$114,446
203.30-Chf Tech Serv Librn	14	\$78,646	\$103,600	\$55,049	\$96,256	\$67,678	\$108,289	17	\$53,556	\$82,219	\$48,516	\$80,963	\$56,925	\$91,083
Group I (NCSU & UNC-CH)								17	\$53,556	\$82,219	\$48,516	\$80,963	\$56,925	\$91,083
Group II (ECU, UNC-C, UNC-G)	20	\$62,882	\$75,290	\$46,650	\$78,384	\$55,112	\$88,182	18	\$56,085	\$79,488	\$40,677	\$69,569	\$48,914	\$78,265
Group III (ASU, NCA&T, NCCU, UNC-W)	23	\$55,210	\$76,431	\$36,000	\$66,677	\$46,880	\$75,011	9	\$50,728	\$59,888	\$35,573	\$61,985	\$43,582	\$69,733
Group IV (FSU, UNC-P, WCU)	11	\$50,607	\$56,763	\$35,573	\$58,568	\$41,179	\$65,889	7	\$43,666	\$44,529	\$34,755	\$53,103	\$37,336	\$59,740
Group V (ECU, NCSA, UNC-A, WSSU)	8	\$45,763	\$66,603	\$34,666	\$53,103	\$37,336	\$59,740	12	\$82,717	\$107,700	\$51,032	\$108,186	\$76,066	\$121,709
203.40-Chf Public Serv Librn	12	\$84,070	\$104,490	\$52,430	\$104,637	\$73,570	\$117,716	14	\$63,735	\$80,000	\$51,681	\$79,332	\$55,778	\$89,248
Group I (NCSU & UNC-CH)								17	\$56,650	\$75,000	\$42,478	\$70,134	\$49,312	\$78,901
Group II (ECU, UNC-C, UNC-G)	17	\$61,359	\$78,000	\$44,726	\$76,843	\$54,028	\$86,448	8	\$55,438	\$67,235	\$46,925	\$66,021	\$46,419	\$74,273
Group III (ASU, NCA&T, NCCU, UNC-W)	25	\$57,015	\$75,798	\$41,543	\$68,900	\$48,444	\$77,513	7	\$42,423	\$53,872	\$34,726	\$47,284	\$33,245	\$53,194
Group IV (FSU, UNC-P, WCU)	8	\$55,464	\$67,322	\$43,806	\$62,325	\$43,821	\$70,116							
Group V (ECU, NCSA, UNC-A, WSSU)	7	\$37,339	\$44,216	\$29,856	\$41,116	\$28,909	\$46,256							
203.50-Reference Librarian														
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)														
Group III (ASU, NCA&T, NCCU, UNC-W)														
Group IV (FSU, UNC-P, WCU)														
Group V (ECU, NCSA, UNC-A, WSSU)														
203.60-Catalog Librarians														
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)														
Group III (ASU, NCA&T, NCCU, UNC-W)														
Group IV (FSU, UNC-P, WCU)														
Group V (ECU, NCSA, UNC-A, WSSU)														
204.00-Dir Instit Research														
Group I (NCSU & UNC-CH)	10	\$93,386	\$104,978	\$81,900	\$104,508	\$73,479	\$117,571	13	\$93,397	\$130,000	\$62,500	\$109,399	\$76,918	\$123,073
Group II (ECU, UNC-C, UNC-G)	27	\$75,766	\$106,000	\$50,000	\$91,163	\$64,097	\$102,559	23	\$76,841	\$110,000	\$50,000	\$92,984	\$65,377	\$104,607
Group III (ASU, NCA&T, NCCU, UNC-W)	36	\$64,713	\$85,000	\$43,074	\$78,386	\$55,113	\$88,184	32	\$66,242	\$86,409	\$50,577	\$82,067	\$57,701	\$92,325
Group IV (FSU, UNC-P, WCU)	19	\$64,044	\$101,448	\$36,050	\$81,885	\$57,573	\$92,120	19	\$63,845	\$86,150	\$40,800	\$81,885	\$57,573	\$92,120
Group V (ECU, NCSA, UNC-A, WSSU)	13	\$59,400	\$75,320	\$45,000	\$67,521	\$47,474	\$75,962	10	\$58,575	\$77,579	\$46,444	\$70,424	\$49,515	\$79,226
204.10-Assc Dir Inst Res														
Group I (NCSU & UNC-CH)	7	\$70,751	\$84,336	\$56,000	\$87,302	\$61,382	\$98,214	7	\$70,529	\$87,710	\$54,842	\$90,069	\$63,327	\$101,327
Group II (ECU, UNC-C, UNC-G)	10	\$55,989	\$75,230	\$40,000	\$64,140	\$45,097	\$72,157	8	\$57,481	\$78,030	\$41,600	\$67,127	\$47,197	\$75,518
Group III (ASU, NCA&T, NCCU, UNC-W)	14	\$48,387	\$61,819	\$33,449	\$62,857	\$44,195	\$70,714	12	\$49,609	\$68,886	\$34,786	\$65,023	\$45,718	\$73,151
Group IV (FSU, UNC-P, WCU)	5	\$47,397	\$60,638	\$33,198	\$57,159	\$40,189	\$64,304	5	\$48,836	\$60,638	\$35,897	\$60,348	\$42,431	\$67,891
205.00-Dir Educ Media Serv														
Group I (NCSU & UNC-CH)	12	\$77,266	\$98,388	\$49,500	\$94,224	\$66,249	\$106,003	11	\$75,804	\$105,120	\$52,268	\$95,751	\$67,322	\$107,720
Group II (ECU, UNC-C, UNC-G)	14	\$75,395	\$94,200	\$53,000	\$90,733	\$63,794	\$102,074	11	\$74,864	\$97,730	\$55,700	\$92,144	\$64,786	\$103,662

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Note: CUPA data for all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions.  
 CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.  
 CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
 Analysis is performed only if five or more institutions in the group reported data for the position.  
 Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
 Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
 Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001		2000-01		2000-01		2001-02		2001-02		2001-02		2001-02		2001-02		2002-03		2002-03	
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	3yr Wgted Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	
205.00-Dir Educ Media Serv	17	\$62,279	\$83,923	\$39,690	\$76,278	\$53,631	\$85,813	15	\$63,023	\$88,576	\$39,690	\$77,426	\$54,438	\$87,104	\$88,576	\$39,690	\$77,426	\$54,438	\$87,104	
Group III (ASU, NCA&T, NCCU, UNC-W)	12	\$65,276	\$78,170	\$48,046	\$77,553	\$54,528	\$87,247	10	\$64,460	\$97,465	\$48,039	\$79,871	\$56,157	\$89,855	\$97,465	\$48,039	\$79,871	\$56,157	\$89,855	
Group IV (FSU, UNC-P, WCU)	6	\$49,707	\$79,114	\$24,977	\$68,331	\$48,044	\$76,872	8	\$47,866	\$66,326	\$25,726	\$68,331	\$48,044	\$76,872	\$66,326	\$25,726	\$68,331	\$48,044	\$76,872	
Group V (ECU, NCSA, UNC-A, WSSU)	9	\$81,195	\$125,870	\$51,370	\$96,426	\$67,797	\$108,479	9	\$82,094	\$129,200	\$53,140	\$103,444	\$72,732	\$116,375	\$129,200	\$53,140	\$103,444	\$72,732	\$116,375	
206.00-Dir Learning Res Ctr	9	\$59,746	\$78,000	\$48,610	\$69,247	\$48,688	\$77,903	7	\$58,883	\$69,753	\$42,727	\$71,530	\$50,293	\$80,472	\$69,753	\$42,727	\$71,530	\$50,293	\$80,472	
Group I (NCSU & UNC-CH)	13	\$59,899	\$78,785	\$42,914	\$70,388	\$49,490	\$79,187	8	\$57,387	\$69,753	\$46,039	\$70,388	\$49,490	\$79,187	\$69,753	\$46,039	\$70,388	\$49,490	\$79,187	
Group II (ECU, UNC-C, UNC-G)	8	\$48,241	\$57,706	\$28,392	\$56,512	\$39,734	\$63,576	6	\$50,022	\$59,581	\$46,039	\$59,630	\$41,926	\$67,083	\$59,581	\$46,039	\$59,630	\$41,926	\$67,083	
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$111,471	\$154,350	\$58,150	\$146,216	\$102,805	\$164,493	9	\$106,632	\$162,350	\$43,338	\$147,705	\$103,852	\$166,169	\$162,350	\$43,338	\$147,705	\$103,852	\$166,169	
Group IV (FSU, UNC-P, WCU)	19	\$78,225	\$117,000	\$35,772	\$104,501	\$73,475	\$117,564	14	\$80,805	\$125,000	\$35,772	\$110,184	\$77,471	\$123,957	\$125,000	\$35,772	\$110,184	\$77,471	\$123,957	
Group I (NCSU & UNC-CH)	19	\$83,925	\$116,000	\$46,400	\$106,681	\$75,007	\$120,016	17	\$83,915	\$125,000	\$49,174	\$113,861	\$80,056	\$128,094	\$125,000	\$49,174	\$113,861	\$80,056	\$128,094	
Group II (ECU, UNC-C, UNC-G)	7	\$65,464	\$87,614	\$53,841	\$76,924	\$54,085	\$86,540	8	\$64,656	\$75,490	\$57,220	\$79,060	\$55,587	\$88,942	\$75,490	\$57,220	\$79,060	\$55,587	\$88,942	
Group III (ASU, NCA&T, NCCU, UNC-W)	7	\$104,453	\$178,812	\$44,589	\$169,960	\$119,499	\$191,205	9	\$100,210	\$203,600	\$46,000	\$169,960	\$119,499	\$191,205	\$203,600	\$46,000	\$169,960	\$119,499	\$191,205	
Group IV (FSU, UNC-P, WCU)	8	\$62,410	\$90,331	\$34,133	\$84,919	\$59,707	\$95,534	8	\$63,658	\$93,944	\$35,105	\$86,279	\$60,663	\$97,064	\$93,944	\$35,105	\$86,279	\$60,663	\$97,064	
Group I (NCSU & UNC-CH)	7	\$49,956	\$65,000	\$39,724	\$58,948	\$41,447	\$66,317	9	\$52,123	\$68,250	\$39,724	\$63,141	\$44,394	\$71,033	\$68,250	\$39,724	\$63,141	\$44,394	\$71,033	
Group II (ECU, UNC-C, UNC-G)	5	\$60,779	\$82,725	\$43,705	\$68,900	\$48,444	\$77,513	5	\$60,779	\$82,725	\$43,705	\$71,973	\$50,604	\$80,969	\$82,725	\$43,705	\$71,973	\$50,604	\$80,969	
Group III (ASU, NCA&T, NCCU, UNC-W)	12	\$140,441	\$198,000	\$85,661	\$179,059	\$125,897	\$201,442	10	\$140,138	\$185,700	\$92,514	\$179,894	\$126,484	\$202,381	\$185,700	\$92,514	\$179,894	\$126,484	\$202,381	
Group IV (FSU, UNC-P, WCU)	13	\$94,217	\$127,111	\$74,624	\$112,784	\$79,298	\$126,882	11	\$96,331	\$130,085	\$67,392	\$122,103	\$85,850	\$137,366	\$130,085	\$67,392	\$122,103	\$85,850	\$137,366	
Group I (NCSU & UNC-CH)	19	\$71,758	\$99,707	\$52,000	\$82,679	\$58,132	\$93,014	13	\$70,365	\$86,355	\$55,600	\$85,728	\$60,275	\$96,444	\$86,355	\$55,600	\$85,728	\$60,275	\$96,444	
Group II (ECU, UNC-C, UNC-G)	10	\$71,321	\$96,962	\$42,341	\$82,858	\$58,258	\$93,215	8	\$67,748	\$80,261	\$42,342	\$84,442	\$59,371	\$94,997	\$80,261	\$42,342	\$84,442	\$59,371	\$94,997	
Group III (ASU, NCA&T, NCCU, UNC-W)	6	\$56,491	\$70,313	\$42,000	\$70,421	\$49,513	\$79,224	5	\$60,911	\$80,261	\$42,342	\$75,664	\$53,199	\$85,122	\$80,261	\$42,342	\$75,664	\$53,199	\$85,122	
Group IV (FSU, UNC-P, WCU)	7	\$106,656	\$122,000	\$89,413	\$125,207	\$88,033	\$140,858	5	\$103,055	\$133,992	\$61,563	\$125,207	\$88,033	\$140,858	\$133,992	\$61,563	\$125,207	\$88,033	\$140,858	
Group V (ECU, NCSA, UNC-A, WSSU)	7	\$71,724	\$78,615	\$62,895	\$78,522	\$55,209	\$88,338	5	\$71,724	\$85,902	\$52,193	\$85,158	\$59,874	\$95,802	\$85,902	\$52,193	\$85,158	\$59,874	\$95,802	
208.10-Assc Dir Academic Computing	9	\$61,629	\$78,615	\$46,199	\$78,479	\$55,178	\$88,289	5	\$64,120	\$85,902	\$52,193	\$79,688	\$56,028	\$89,649	\$85,902	\$52,193	\$79,688	\$56,028	\$89,649	
Group I (NCSU & UNC-CH)	17	\$101,370	\$148,000	\$68,500	\$127,127	\$89,383	\$143,018	14	\$104,481	\$175,000	\$70,000	\$132,393	\$93,086	\$148,943	\$175,000	\$70,000	\$132,393	\$93,086	\$148,943	
Group II (ECU, UNC-C, UNC-G)	24	\$84,738	\$105,898	\$66,625	\$97,892	\$68,828	\$110,129	18	\$84,823	\$105,898	\$51,231	\$103,319	\$72,644	\$116,234	\$105,898	\$51,231	\$103,319	\$72,644	\$116,234	
Group III (ASU, NCA&T, NCCU, UNC-W)	26	\$64,740	\$91,923	\$41,811	\$79,966	\$56,224	\$89,961	23	\$64,232	\$103,412	\$43,483	\$79,966	\$56,224	\$89,961	\$103,412	\$43,483	\$79,966	\$56,224	\$89,961	
Group IV (FSU, UNC-P, WCU)	13	\$63,729	\$83,960	\$35,556	\$80,768	\$56,788	\$90,864	14	\$63,402	\$103,000	\$35,556	\$81,587	\$57,364	\$91,785	\$103,000	\$35,556	\$81,587	\$57,364	\$91,785	
Group V (ECU, NCSA, UNC-A, WSSU)	5	\$54,579	\$74,000	\$32,148	\$63,005	\$44,299	\$70,881	6	\$57,070	\$76,000	\$44,134	\$70,641	\$49,668	\$79,472	\$76,000	\$44,134	\$70,641	\$49,668	\$79,472	
210.00-Dean, Architecture	10	\$153,498	\$194,000	\$107,675	\$174,794	\$122,898	\$196,643	10	\$155,855	\$203,400	\$110,910	\$182,520	\$128,330	\$205,335	\$203,400	\$110,910	\$182,520	\$128,330	\$205,335	
Group I (NCSU & UNC-CH)	8	\$112,216	\$167,500	\$54,000	\$154,912	\$108,919	\$174,276	6	\$121,546	\$172,860	\$95,000	\$156,303	\$109,896	\$175,840	\$172,860	\$95,000	\$156,303	\$109,896	\$175,840	
Group II (ECU, UNC-C, UNC-G)	9	\$170,820	\$188,760	\$149,942	\$191,224	\$134,450	\$215,127	9	\$171,999	\$196,681	\$154,740	\$199,784	\$140,468	\$224,757	\$196,681	\$154,740	\$199,784	\$140,468	\$224,757	
211.00-Dean, Agriculture	5	\$96,971	\$119,224	\$86,775	\$105,968	\$74,506	\$119,214	5	\$101,005	\$122,205	\$90,240	\$111,380	\$78,312	\$125,303	\$122,205	\$90,240	\$111,380	\$78,312	\$125,303	
Group I (NCSU & UNC-CH)	5	\$96,971	\$119,224	\$86,775	\$105,968	\$74,506	\$119,214	5	\$101,005	\$122,205	\$90,240	\$111,380	\$78,312	\$125,303	\$122,205	\$90,240	\$111,380	\$78,312	\$125,303	
Group III (ASU, NCA&T, NCCU, UNC-W)																				

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Note: CUPA peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions. CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions. CUPA data for some Group-Year combinations may contain UNC institutions as selected peers. Analysis is performed only if five or more institutions in the group reported data for the position. Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted. Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary. Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001		2000-01		2000-01		2001-02		2001-02		2001-02		2001-02		2002-03		2002-03		
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	3yr Wgted Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	3yr Wgted Mean Salary	Highest Salary	Lowest Salary	
212.00-Dean, Arts & Letters	5	\$121,366	\$159,101	\$85,000	\$134,967	\$94,895	\$151,837	6	\$127,987	\$165,305	\$96,300	\$152,836	\$107,459	\$171,941	6	\$127,987	\$165,305	\$96,300	\$152,836
Group II (ECU, UNC-C, UNC-G)	8	\$104,248	\$132,000	\$88,000	\$118,043	\$82,996	\$132,798	11	\$106,090	\$136,000	\$94,500	\$122,904	\$86,414	\$138,267	11	\$106,090	\$136,000	\$94,500	\$122,904
Group III (ASU, NCA&T, NCCU, UNC-W)	6	\$88,361	\$102,000	\$71,000	\$105,124	\$73,913	\$118,265	7	\$92,756	\$118,612	\$80,019	\$108,801	\$76,498	\$122,401	7	\$92,756	\$118,612	\$80,019	\$108,801
Group IV (FSU, UNC-P, WCU)	13	\$182,436	\$219,400	\$141,627	\$216,823	\$152,448	\$243,926	14	\$191,113	\$270,000	\$156,000	\$231,212	\$162,565	\$260,114	14	\$191,113	\$270,000	\$156,000	\$231,212
213.00-Dean, Arts & Sciences	23	\$137,876	\$181,000	\$83,480	\$163,479	\$114,942	\$183,914	19	\$140,958	\$186,200	\$92,913	\$172,933	\$121,590	\$194,550	19	\$140,958	\$186,200	\$92,913	\$172,933
Group I (NCSU & UNC-CH)	23	\$109,333	\$148,755	\$76,000	\$128,784	\$90,548	\$144,882	23	\$110,001	\$153,000	\$80,906	\$138,202	\$97,170	\$155,477	23	\$110,001	\$153,000	\$80,906	\$138,202
Group II (ECU, UNC-C, UNC-G)	28	\$107,663	\$129,200	\$89,405	\$122,112	\$85,857	\$137,376	13	\$107,709	\$134,550	\$86,700	\$128,964	\$90,674	\$145,084	13	\$107,709	\$134,550	\$86,700	\$128,964
Group III (ASU, NCA&T, NCCU, UNC-W)	16	\$107,663	\$129,200	\$89,405	\$122,112	\$85,857	\$137,376	7	\$93,513	\$125,000	\$74,986	\$114,288	\$80,356	\$128,574	7	\$93,513	\$125,000	\$74,986	\$114,288
Group IV (FSU, UNC-P, WCU)	16	\$107,663	\$129,200	\$89,405	\$122,112	\$85,857	\$137,376	7	\$93,513	\$125,000	\$74,986	\$114,288	\$80,356	\$128,574	7	\$93,513	\$125,000	\$74,986	\$114,288
Group V (ECSU, NCSA, UNC-A, WSSU)	16	\$209,813	\$272,569	\$147,500	\$240,343	\$168,985	\$270,386	18	\$219,195	\$325,000	\$152,663	\$261,078	\$183,564	\$293,713	18	\$219,195	\$325,000	\$152,663	\$261,078
214.00-Dean, Business	30	\$154,232	\$220,000	\$102,000	\$190,800	\$134,151	\$214,650	25	\$158,076	\$223,600	\$112,740	\$197,596	\$138,930	\$222,296	25	\$158,076	\$223,600	\$112,740	\$197,596
Group I (NCSU & UNC-CH)	30	\$154,232	\$220,000	\$102,000	\$190,800	\$134,151	\$214,650	25	\$158,076	\$223,600	\$112,740	\$197,596	\$138,930	\$222,296	25	\$158,076	\$223,600	\$112,740	\$197,596
Group II (ECU, UNC-C, UNC-G)	39	\$116,698	\$169,169	\$73,470	\$143,120	\$100,628	\$161,010	35	\$116,760	\$165,932	\$96,169	\$143,120	\$100,628	\$161,010	35	\$116,760	\$165,932	\$96,169	\$143,120
Group III (ASU, NCA&T, NCCU, UNC-W)	22	\$107,600	\$150,535	\$81,504	\$120,704	\$84,867	\$135,792	19	\$109,468	\$159,500	\$88,000	\$128,312	\$90,216	\$144,351	19	\$109,468	\$159,500	\$88,000	\$128,312
Group IV (FSU, UNC-P, WCU)	10	\$92,160	\$110,000	\$71,794	\$106,457	\$74,850	\$119,764	8	\$88,460	\$101,300	\$71,617	\$106,457	\$74,850	\$119,764	8	\$88,460	\$101,300	\$71,617	\$106,457
Group V (ECSU, NCSA, UNC-A, WSSU)	10	\$92,160	\$110,000	\$71,794	\$106,457	\$74,850	\$119,764	8	\$88,460	\$101,300	\$71,617	\$106,457	\$74,850	\$119,764	8	\$88,460	\$101,300	\$71,617	\$106,457
215.00-Dean, Communications	6	\$143,358	\$165,000	\$99,564	\$166,633	\$117,160	\$187,463	6	\$148,358	\$175,000	\$104,664	\$175,082	\$123,100	\$196,967	6	\$148,358	\$175,000	\$104,664	\$175,082
Group I (NCSU & UNC-CH)	6	\$143,358	\$165,000	\$99,564	\$166,633	\$117,160	\$187,463	6	\$148,358	\$175,000	\$104,664	\$175,082	\$123,100	\$196,967	6	\$148,358	\$175,000	\$104,664	\$175,082
216.00-Chf Extension & Outreach Off	7	\$145,295	\$175,000	\$100,677	\$170,952	\$120,196	\$192,321	7	\$143,779	\$184,000	\$100,677	\$174,515	\$122,701	\$196,329	7	\$143,779	\$184,000	\$100,677	\$174,515
Group I (NCSU & UNC-CH)	7	\$145,295	\$175,000	\$100,677	\$170,952	\$120,196	\$192,321	7	\$143,779	\$184,000	\$100,677	\$174,515	\$122,701	\$196,329	7	\$143,779	\$184,000	\$100,677	\$174,515
Group II (ECU, UNC-C, UNC-G)	18	\$90,252	\$111,864	\$74,251	\$108,984	\$76,626	\$122,607	17	\$93,640	\$119,918	\$77,801	\$114,776	\$80,699	\$129,122	17	\$93,640	\$119,918	\$77,801	\$114,776
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$200,516	\$221,244	\$172,800	\$231,118	\$162,499	\$260,008	5	\$195,345	\$230,094	\$96,000	\$234,145	\$164,627	\$263,413	5	\$195,345	\$230,094	\$96,000	\$234,145
217.00-Dean, Dentistry	6	\$176,019	\$220,500	\$142,000	\$201,188	\$141,455	\$226,337	5	\$176,019	\$220,500	\$142,000	\$201,188	\$141,455	\$226,337	5	\$176,019	\$220,500	\$142,000	\$201,188
Group I (NCSU & UNC-CH)	6	\$176,019	\$220,500	\$142,000	\$201,188	\$141,455	\$226,337	5	\$176,019	\$220,500	\$142,000	\$201,188	\$141,455	\$226,337	5	\$176,019	\$220,500	\$142,000	\$201,188
Group II (ECU, UNC-C, UNC-G)	14	\$161,841	\$198,500	\$130,609	\$186,693	\$131,263	\$210,029	14	\$162,141	\$206,250	\$122,600	\$196,914	\$138,450	\$221,528	14	\$162,141	\$206,250	\$122,600	\$196,914
218.00-Dean, Education	28	\$116,747	\$139,493	\$87,500	\$136,931	\$96,276	\$154,047	25	\$121,712	\$160,000	\$90,736	\$145,252	\$102,127	\$163,409	25	\$121,712	\$160,000	\$90,736	\$145,252
Group I (NCSU & UNC-CH)	28	\$116,747	\$139,493	\$87,500	\$136,931	\$96,276	\$154,047	25	\$121,712	\$160,000	\$90,736	\$145,252	\$102,127	\$163,409	25	\$121,712	\$160,000	\$90,736	\$145,252
Group II (ECU, UNC-C, UNC-G)	37	\$102,911	\$127,874	\$84,000	\$116,495	\$81,908	\$131,057	35	\$104,299	\$135,913	\$79,000	\$121,124	\$85,162	\$136,264	35	\$104,299	\$135,913	\$79,000	\$121,124
Group III (ASU, NCA&T, NCCU, UNC-W)	19	\$100,510	\$117,518	\$81,576	\$116,178	\$81,685	\$130,700	15	\$100,708	\$117,386	\$89,708	\$118,516	\$83,329	\$133,311	15	\$100,708	\$117,386	\$89,708	\$118,516
Group IV (FSU, UNC-P, WCU)	7	\$79,060	\$97,901	\$58,396	\$94,097	\$66,160	\$105,860	5	\$80,961	\$96,107	\$72,280	\$96,790	\$68,053	\$108,888	5	\$80,961	\$96,107	\$72,280	\$96,790
Group V (ECSU, NCSA, UNC-A, WSSU)	7	\$79,060	\$97,901	\$58,396	\$94,097	\$66,160	\$105,860	5	\$80,961	\$96,107	\$72,280	\$96,790	\$68,053	\$108,888	5	\$80,961	\$96,107	\$72,280	\$96,790
219.00-Dean, Engineering	15	\$207,364	\$231,600	\$173,700	\$242,740	\$170,670	\$273,083	16	\$212,165	\$251,900	\$189,991	\$254,103	\$178,660	\$285,866	16	\$212,165	\$251,900	\$189,991	\$254,103
Group I (NCSU & UNC-CH)	15	\$207,364	\$231,600	\$173,700	\$242,740	\$170,670	\$273,083	16	\$212,165	\$251,900	\$189,991	\$254,103	\$178,660	\$285,866	16	\$212,165	\$251,900	\$189,991	\$254,103
Group II (ECU, UNC-C, UNC-G)	23	\$145,454	\$177,650	\$97,400	\$173,714	\$122,139	\$195,429	21	\$155,830	\$227,006	\$105,500	\$189,962	\$133,562	\$213,707	21	\$155,830	\$227,006	\$105,500	\$189,962
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$140,769	\$177,650	\$97,400	\$173,714	\$122,139	\$195,429	10	\$140,949	\$182,980	\$108,373	\$179,568	\$126,254	\$202,014	10	\$140,949	\$182,980	\$108,373	\$179,568
222.00-Dean, Fine Arts	7	\$161,298	\$197,000	\$84,312	\$198,484	\$139,554	\$223,294	7	\$158,479	\$203,232	\$94,668	\$202,416	\$142,319	\$227,718	7	\$158,479	\$203,232	\$94,668	\$202,416
Group I (NCSU & UNC-CH)	7	\$161,298	\$197,000	\$84,312	\$198,484	\$139,554	\$223,294	7	\$158,479	\$203,232	\$94,668	\$202,416	\$142,319	\$227,718	7	\$158,479	\$203,232	\$94,668	\$202,416
Group II (ECU, UNC-C, UNC-G)	12	\$111,939	\$125,187	\$93,281	\$129,519	\$91,065	\$145,709	11	\$114,108	\$135,000	\$77,690	\$137,927	\$96,976	\$155,167	11	\$114,108	\$135,000	\$77,690	\$137,927
Group III (ASU, NCA&T, NCCU, UNC-W)	16	\$103,125	\$126,322	\$88,000	\$115,581	\$81,265	\$130,029	12	\$103,606	\$127,999	\$89,760	\$118,968	\$83,647	\$133,839	12	\$103,606	\$127,999	\$89,760	\$118,968
Group IV (FSU, UNC-P, WCU)	7	\$101,497	\$109,510	\$89,600	\$113,659	\$79,914	\$127,867	6	\$100,399	\$114,840	\$77,500	\$118,290	\$83,170	\$133,076	6	\$100,399	\$114,840	\$77,500	\$118,290
223.00-Dean, Graduate Program	14	\$164,140	\$203,827	\$122,400	\$194,192	\$136,536	\$218,466	14	\$158,151	\$211,980	\$100,078	\$194,192	\$136,536	\$218,466	14	\$158,151	\$211,980	\$100,078	\$194,192
Group I (NCSU & UNC-CH)	14	\$164,140	\$203,827	\$122,400	\$194,192	\$136,536	\$218,466	14	\$158,151	\$211,980	\$100,078	\$194,192	\$136,536	\$218,466	14	\$158,151	\$211,980	\$100,078	\$194,192

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions.  
CUPA data for some Group-Position combinations in 1999-00 (not shown) may contain duplicated reporting institutions.  
CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001		2000-01		2000-01		2001-02		2001-02		2001-02		2001-02		2002-03		2002-03				
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	Wgted Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	Wgted Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum
223.00-Dean, Graduate Program	24	\$109,787	\$142,000	\$78,765	\$128,471	\$90,328	\$144,530	20	\$114,654	\$160,000	\$94,500	\$136,285	\$95,822	\$153,320	20	\$114,654	\$160,000	\$94,500	\$136,285	\$95,822	\$153,320
Group II (ECU, UNC-C, UNC-G)	30	\$96,758	\$128,000	\$67,595	\$117,596	\$82,682	\$132,296	24	\$98,194	\$132,020	\$72,537	\$121,202	\$85,217	\$136,352	24	\$98,194	\$132,020	\$72,537	\$121,202	\$85,217	\$136,352
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$90,138	\$104,600	\$65,944	\$107,137	\$75,328	\$120,529	10	\$92,028	\$108,500	\$71,659	\$112,891	\$79,374	\$127,002	10	\$92,028	\$108,500	\$71,659	\$112,891	\$79,374	\$127,002
Group IV (FSU, UNC-P, WCU)	12	\$123,409	\$157,480	\$98,138	\$139,072	\$97,782	\$156,456	14	\$125,957	\$162,204	\$85,000	\$148,184	\$104,188	\$166,707	14	\$125,957	\$162,204	\$85,000	\$148,184	\$104,188	\$166,707
224.00-Dean, Hitch-Rltd Prof	13	\$107,816	\$135,349	\$90,410	\$127,624	\$89,732	\$143,577	12	\$109,361	\$139,553	\$94,014	\$132,911	\$93,450	\$149,525	12	\$109,361	\$139,553	\$94,014	\$132,911	\$93,450	\$149,525
Group II (ECU, UNC-C, UNC-G)	5	\$143,676	\$166,425	\$100,000	\$164,300	\$115,519	\$184,838	5	\$149,691	\$173,900	\$147,000	\$171,908	\$120,868	\$193,396	5	\$149,691	\$173,900	\$147,000	\$171,908	\$120,868	\$193,396
225.00-Dean, Home Economics	5	\$81,673	\$104,269	\$47,844	\$95,879	\$67,413	\$107,864	5	\$81,673			\$107,684	\$75,712	\$121,144	5	\$81,673			\$107,684	\$75,712	\$121,144
Group I (NCSU & UNC-CH)	13	\$208,905	\$264,477	\$151,200	\$245,920	\$172,906	\$276,660	12	\$209,556	\$271,312	\$190,200	\$248,997	\$175,070	\$280,121	12	\$209,556	\$271,312	\$190,200	\$248,997	\$175,070	\$280,121
Group II (ECU, UNC-C, UNC-G)	10	\$173,614	\$224,934	\$116,813	\$199,004	\$139,920	\$223,880	9	\$188,076	\$273,700	\$125,528	\$228,855	\$160,908	\$257,462	9	\$188,076	\$273,700	\$125,528	\$228,855	\$160,908	\$257,462
229.00-Dean, Lib & Inf Sci	6	\$167,493	\$210,000	\$143,450	\$183,090	\$128,731	\$205,976	6	\$161,657	\$218,400	\$102,800	\$188,583	\$132,593	\$212,156	6	\$161,657	\$218,400	\$102,800	\$188,583	\$132,593	\$212,156
Group I (NCSU & UNC-CH)	5	\$125,325	\$156,200	\$100,000	\$131,640	\$92,556	\$148,095	5	\$126,663	\$136,430	\$106,000	\$140,055	\$98,473	\$157,562	5	\$126,663	\$136,430	\$106,000	\$140,055	\$98,473	\$157,562
Group II (ECU, UNC-C, UNC-G)	5	\$101,566	\$115,440	\$82,860	\$109,790	\$77,193	\$123,513	5	\$101,566			\$116,419	\$81,854	\$130,971	5	\$101,566			\$116,419	\$81,854	\$130,971
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$359,833	\$625,000	\$199,500	\$464,718	\$326,743	\$522,808	8	\$357,274	\$550,000	\$210,000	\$489,929	\$344,469	\$551,171	8	\$357,274	\$550,000	\$210,000	\$489,929	\$344,469	\$551,171
231.00-Dean, Medicine	5	\$161,703	\$225,000	\$98,568	\$198,220	\$139,368	\$222,998	5	\$165,990	\$234,000	\$98,944	\$214,620	\$150,899	\$241,448	5	\$165,990	\$234,000	\$98,944	\$214,620	\$150,899	\$241,448
Group I (NCSU & UNC-CH)	5	\$100,495	\$125,000	\$63,973	\$116,600	\$81,981	\$131,175	5	\$100,495			\$126,453	\$88,909	\$142,259	5	\$100,495			\$126,453	\$88,909	\$142,259
232.00-Dean, Music	10	\$176,997	\$210,000	\$126,500	\$213,670	\$150,231	\$240,378	9	\$181,614	\$235,000	\$154,831	\$222,626	\$156,529	\$250,455	9	\$181,614	\$235,000	\$154,831	\$222,626	\$156,529	\$250,455
Group I (NCSU & UNC-CH)	19	\$131,083	\$187,200	\$76,000	\$161,820	\$113,776	\$182,048	14	\$133,889	\$196,560	\$98,048	\$170,505	\$119,882	\$191,818	14	\$133,889	\$196,560	\$98,048	\$170,505	\$119,882	\$191,818
Group II (ECU, UNC-C, UNC-G)	10	\$102,307	\$132,351	\$80,004	\$116,494	\$81,907	\$131,056	11	\$106,658	\$145,586	\$87,720	\$124,154	\$87,293	\$139,673	11	\$106,658	\$145,586	\$87,720	\$124,154	\$87,293	\$139,673
Group III (ASU, NCA&T, NCCU, UNC-W)	7	\$176,579	\$234,561	\$123,900	\$198,432	\$139,518	\$223,236	7	\$181,694	\$243,943	\$132,000	\$209,796	\$147,507	\$236,020	7	\$181,694	\$243,943	\$132,000	\$209,796	\$147,507	\$236,020
235.00-Dean, Pharmacy	6	\$214,955	\$320,000	\$162,900	\$256,874	\$180,608	\$288,983	6	\$219,291	\$350,000	\$162,900	\$275,074	\$193,405	\$309,458	6	\$219,291	\$350,000	\$162,900	\$275,074	\$193,405	\$309,458
Group I (NCSU & UNC-CH)	6	\$179,347	\$201,000	\$140,939	\$207,082	\$145,599	\$232,967	7	\$195,084	\$240,000	\$159,018	\$236,433	\$166,236	\$265,987	7	\$195,084	\$240,000	\$159,018	\$236,433	\$166,236	\$265,987
236.00-Dean, Public Health	9	\$129,779	\$185,299	\$85,000	\$151,394	\$106,445	\$170,319	7	\$127,895	\$150,000	\$104,687	\$153,001	\$107,575	\$172,126	7	\$127,895	\$150,000	\$104,687	\$153,001	\$107,575	\$172,126
Group I (ECU, UNC-C, UNC-G)	12	\$115,159	\$150,000	\$84,000	\$141,934	\$99,794	\$159,676	13	\$111,860	\$150,000	\$92,310	\$141,934	\$99,794	\$159,676	13	\$111,860	\$150,000	\$92,310	\$141,934	\$99,794	\$159,676
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$93,496	\$105,151	\$69,510	\$105,680	\$74,304	\$118,890	5	\$93,496			\$110,393	\$77,617	\$124,192	5	\$93,496			\$110,393	\$77,617	\$124,192
Group IV (FSU, UNC-P, WCU)	6	\$91,617	\$106,746	\$74,644	\$106,580	\$74,937	\$119,903	6	\$91,617			\$119,702	\$84,163	\$134,665	6	\$91,617			\$119,702	\$84,163	\$134,665
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$74,490	\$90,452	\$54,693	\$94,066	\$66,138	\$105,824	6	\$74,490			\$105,647	\$74,281	\$118,853	6	\$74,490			\$105,647	\$74,281	\$118,853
238.00-Dean, Social Sciences	7	\$160,567	\$213,859	\$136,500	\$179,776	\$126,401	\$202,248	7	\$164,587	\$222,413	\$146,400	\$189,666	\$133,354	\$213,374	7	\$164,587	\$222,413	\$146,400	\$189,666	\$133,354	\$213,374
Group V (ECSU, NCSA, UNC-A, WSSU)																					
239.00-Dean, Social Work																					
Group I (NCSU & UNC-CH)																					

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions.  
CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.  
CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Jyr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
239.00-Dean, Social Work	9	\$125,676	\$173,400	\$83,334	\$143,982	\$101,234	\$161,980	\$133,107	\$182,070	\$119,000	\$155,635	\$109,427	\$175,090
Group II (ECU, UNC-C, UNC-G)													
241.00-Dean, Undergrad Prog	5	\$100,637	\$124,176	\$43,563	\$125,858	\$88,491	\$141,590	\$100,637			\$136,493	\$95,968	\$153,555
Group II (ECU, UNC-C, UNC-G)													
242.00-Dean, Veterinary Med	7	\$171,393	\$181,950	\$161,000	\$190,899	\$134,221	\$214,762	\$176,179	\$207,306	\$169,740	\$202,840	\$142,617	\$228,195
Group I (NCSU & UNC-CH)													
243.00-Dir Continuing Educ	5	\$116,834	\$135,000	\$94,000	\$133,422	\$93,809	\$150,100	\$121,892	\$188,524	\$98,203	\$143,246	\$100,716	\$161,152
Group I (NCSU & UNC-CH)													
Group II (ECU, UNC-C, UNC-G)	17	\$80,880	\$134,550	\$28,400	\$103,880	\$73,038	\$116,865	\$82,298	\$117,528	\$53,812	\$104,846	\$73,718	\$117,952
Group II (ECU, UNC-C, UNC-G)	16	\$72,159	\$100,640	\$50,169	\$89,039	\$62,603	\$100,169	\$73,180	\$100,640	\$52,306	\$92,673	\$65,158	\$104,257
Group III (ASU, NCA&T, NCCU, UNC-W)	9	\$71,295	\$115,000	\$40,096	\$85,461	\$60,088	\$96,144	\$68,805	\$93,425	\$43,158	\$87,888	\$61,794	\$98,874
Group IV (FSU, UNC-P, WCU)	8	\$55,138	\$68,082	\$44,310	\$68,182	\$47,938	\$76,704	\$52,623			\$68,182	\$47,938	\$76,704
Group V (ECSU, NCSA, UNC-A, WSSU)													
244.00-Chf Research Officer	17	\$194,637	\$257,000	\$145,805	\$240,412	\$169,034	\$270,464	\$196,420	\$263,424	\$151,930	\$249,573	\$175,475	\$280,770
Group I (NCSU & UNC-CH)													
Group II (ECU, UNC-C, UNC-G)	21	\$140,468	\$187,000	\$95,325	\$174,530	\$122,712	\$196,347	\$143,996	\$200,000	\$100,231	\$182,895	\$128,594	\$205,577
Group III (ASU, NCA&T, NCCU, UNC-W)	10	\$112,975	\$185,000	\$38,456	\$152,182	\$106,999	\$171,205	\$125,703	\$195,000	\$74,700	\$170,986	\$120,220	\$192,360
245.00-Chief Tech Transf Off	11	\$124,646	\$150,288	\$84,342	\$143,734	\$101,059	\$161,701	\$126,773	\$152,000	\$87,716	\$157,235	\$110,552	\$176,889
Group I (NCSU & UNC-CH)	5	\$92,648	\$123,806	\$59,994	\$116,868	\$82,170	\$131,477	\$92,648			\$126,744	\$89,113	\$142,587
Group II (ECU, UNC-C, UNC-G)	10	\$81,748	\$115,000	\$57,500	\$96,399	\$67,778	\$108,448	\$80,019	\$107,100	\$60,649	\$96,399	\$67,778	\$108,448
Group I (NCSU & UNC-CH)													
250.00-Dean, Honors Program	5	\$131,228	\$165,000	\$100,000	\$158,311	\$111,308	\$178,100	\$131,684	\$170,800	\$69,213	\$165,528	\$116,382	\$186,219
Group I (NCSU & UNC-CH)	12	\$90,620	\$132,989	\$64,324	\$112,787	\$79,301	\$126,885	\$94,001	\$114,000	\$66,000	\$114,436	\$80,460	\$128,740
Group II (ECU, UNC-C, UNC-G)	7	\$82,985	\$115,650	\$44,545	\$105,759	\$74,359	\$118,979	\$80,470	\$111,240	\$46,064	\$105,759	\$74,359	\$118,979
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$65,223	\$81,180	\$40,008	\$81,033	\$56,974	\$91,162	\$65,685	\$85,000	\$36,200	\$86,105	\$60,540	\$96,868
Group IV (FSU, UNC-P, WCU)	9	\$64,731	\$81,180	\$54,750	\$75,530	\$53,105	\$84,971	\$64,917	\$85,000	\$41,625	\$82,960	\$58,329	\$93,329
Group V (ECSU, NCSA, UNC-A, WSSU)													
301.00-Chief Business Off	14	\$183,210	\$234,200	\$135,000	\$224,686	\$157,977	\$252,772	\$194,701	\$278,000	\$142,590	\$246,343	\$173,204	\$277,135
Group I (NCSU & UNC-CH)	24	\$143,589	\$177,000	\$104,000	\$170,872	\$120,140	\$192,231	\$149,333	\$209,997	\$104,000	\$186,215	\$130,928	\$209,492
Group II (ECU, UNC-C, UNC-G)	40	\$119,100	\$160,000	\$92,144	\$140,980	\$99,123	\$158,603	\$121,488	\$164,138	\$94,240	\$148,301	\$104,271	\$166,839
Group III (ASU, NCA&T, NCCU, UNC-W)	21	\$114,810	\$133,500	\$99,384	\$130,994	\$92,102	\$147,368	\$117,009	\$150,000	\$99,960	\$137,593	\$96,742	\$154,792
Group IV (FSU, UNC-P, WCU)	12	\$104,520	\$122,800	\$89,010	\$118,167	\$83,083	\$132,938	\$105,148	\$130,000	\$76,580	\$127,856	\$89,896	\$143,838
Group V (ECSU, NCSA, UNC-A, WSSU)													
301.01-Chief Admin Off	7	\$155,258	\$175,000	\$136,000	\$172,780	\$121,482	\$194,378	\$162,158	\$187,001	\$142,500	\$191,357	\$134,543	\$215,277
Group I (NCSU & UNC-CH)	14	\$128,359	\$170,000	\$90,810	\$160,060	\$112,538	\$180,068	\$139,265	\$190,000	\$109,575	\$174,892	\$122,967	\$196,754
Group II (ECU, UNC-C, UNC-G)	10	\$108,000	\$150,431	\$72,960	\$137,800	\$96,887	\$155,025	\$111,529	\$154,192	\$91,794	\$137,800	\$96,887	\$155,025
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$89,412	\$111,250	\$62,500	\$108,413	\$76,225	\$121,965	\$92,156	\$116,000	\$65,985	\$112,992	\$79,445	\$127,116
Group IV (FSU, UNC-P, WCU)													

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Note: Group peers are all unduplicated reporting institutions in 1999-00 (not shown) data may contain duplicated reporting institutions.  
CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000- Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001- 2002 Number of Peers	3Yr Wgtd Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
301.02-Chief Financial Off Group I (NCSU & UNC-CH)	9	\$161,595	\$197,500	\$100,744	\$196,101	\$137,879	\$220,613	9	\$175,495	\$250,000	\$145,000	\$215,453	\$151,485	\$242,385
Group II (ECU, UNC-C, UNC-G)	12	\$103,303	\$165,000	\$67,910	\$126,857	\$89,191	\$142,714	15	\$114,711	\$197,000	\$82,500	\$145,885	\$102,572	\$164,121
Group III (ASU, NCA&T, NCCU, UNC-W)	18	\$83,373	\$108,500	\$52,629	\$100,820	\$70,886	\$113,422	15	\$86,376	\$108,500	\$62,370	\$105,155	\$73,934	\$118,299
Group IV (FSU, UNC-P, WCU)	11	\$84,784	\$108,500	\$65,160	\$99,757	\$70,139	\$112,226	10	\$85,545	\$108,500	\$69,690	\$105,502	\$74,179	\$118,690
Group V (ECSU, NCSA, UNC-A, WSSU)	9	\$75,898	\$95,115	\$44,784	\$90,306	\$63,494	\$101,594	5	\$77,650	\$102,866	\$59,073	\$97,887	\$68,824	\$110,123
301.03-Chief Investment Off Group I (NCSU & UNC-CH)	7	\$174,787	\$300,000	\$90,725	\$242,343	\$170,391	\$272,635	6	\$181,048	\$312,000	\$65,750	\$256,921	\$180,641	\$289,036
301.10-Dir Env Health-Safety Group I (NCSU & UNC-CH)	16	\$99,326	\$139,008	\$60,000	\$121,200	\$85,216	\$136,350	18	\$101,110	\$145,721	\$65,000	\$127,151	\$89,400	\$143,045
Group II (ECU, UNC-C, UNC-G)	26	\$66,036	\$95,000	\$39,922	\$81,866	\$57,560	\$92,099	24	\$68,452	\$103,300	\$43,360	\$88,265	\$62,059	\$99,298
Group III (ASU, NCA&T, NCCU, UNC-W)	21	\$54,464	\$76,184	\$35,202	\$67,849	\$47,705	\$76,330	16	\$54,519	\$75,181	\$38,302	\$69,866	\$49,123	\$78,599
Group IV (FSU, UNC-P, WCU)	11	\$58,031	\$88,716	\$38,000	\$73,060	\$51,368	\$82,192	8	\$55,985	\$72,875	\$42,000	\$73,060	\$51,368	\$82,192
Group V (ECSU, NCSA, UNC-A, WSSU)	15	\$112,941	\$160,000	\$78,300	\$150,255	\$105,644	\$169,037	13	\$114,097	\$179,976	\$80,700	\$150,255	\$105,644	\$169,037
301.20-Dir Telecommunications/Network Group I (NCSU & UNC-CH)	20	\$71,314	\$90,792	\$48,020	\$86,914	\$61,109	\$97,778	17	\$73,761	\$97,598	\$48,027	\$93,341	\$65,628	\$105,009
Group II (ECU, UNC-C, UNC-G)	23	\$59,030	\$76,017	\$44,710	\$71,413	\$50,211	\$80,340	21	\$59,981	\$86,355	\$42,297	\$75,313	\$52,952	\$84,727
Group III (ASU, NCA&T, NCCU, UNC-W)	12	\$61,567	\$78,225	\$43,249	\$75,103	\$52,805	\$84,491	10	\$60,645	\$79,997	\$45,000	\$76,227	\$53,595	\$85,755
Group IV (FSU, UNC-P, WCU)	5	\$78,127	\$122,817	\$44,403	\$86,760	\$61,000	\$97,605	7	\$78,127	\$122,817	\$44,403	\$97,605	\$61,000	\$109,622
Group V (ECSU, NCSA, UNC-A, WSSU)	13	\$115,897	\$150,000	\$93,500	\$137,834	\$96,911	\$155,063	13	\$114,206	\$138,912	\$80,500	\$142,607	\$100,267	\$160,433
302.00-Chief Planning Off Group I (NCSU & UNC-CH)	5	\$82,727	\$114,290	\$46,320	\$110,116	\$77,422	\$123,880	17	\$85,085	\$117,719	\$49,467	\$115,400	\$81,138	\$129,825
Group II (ECU, UNC-C, UNC-G)	9	\$88,374	\$113,000	\$63,753	\$104,940	\$73,783	\$118,058	9	\$90,045	\$113,000	\$83,664	\$108,406	\$76,220	\$121,957
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$78,291	\$94,500	\$48,000	\$95,400	\$67,076	\$107,325	5	\$80,164	\$99,000	\$49,440	\$100,432	\$70,614	\$112,986
Group IV (FSU, UNC-P, WCU)	5	\$78,127	\$122,817	\$44,403	\$86,760	\$61,000	\$97,605	7	\$78,127	\$122,817	\$44,403	\$97,605	\$61,000	\$109,622
Group V (ECSU, NCSA, UNC-A, WSSU)	13	\$115,897	\$150,000	\$93,500	\$137,834	\$96,911	\$155,063	13	\$114,206	\$138,912	\$80,500	\$142,607	\$100,267	\$160,433
303.00-Chief Budgeting Off Group I (NCSU & UNC-CH)	11	\$86,303	\$117,600	\$71,000	\$107,383	\$75,501	\$120,806	8	\$85,854	\$109,716	\$65,500	\$108,868	\$76,545	\$122,477
Group II (ECU, UNC-C, UNC-G)	11	\$59,263	\$76,000	\$43,974	\$70,816	\$49,791	\$79,668	12	\$61,081	\$85,280	\$47,112	\$75,121	\$52,817	\$84,511
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$56,004	\$69,093	\$39,333	\$65,866	\$46,310	\$74,099	11	\$56,178	\$66,786	\$49,800	\$67,162	\$47,222	\$75,557
Group IV (FSU, UNC-P, WCU)	7	\$53,283	\$59,662	\$41,708	\$61,795	\$43,448	\$69,519	8	\$56,821	\$81,551	\$45,711	\$64,765	\$45,536	\$72,861
Group V (ECSU, NCSA, UNC-A, WSSU)	8	\$62,897	\$73,656	\$55,124	\$67,111	\$53,514	\$85,625	7	\$65,065	\$77,106	\$49,856	\$79,375	\$55,809	\$89,297
303.10-Assc Budget Dir Group I (NCSU & UNC-CH)	11	\$86,303	\$117,600	\$71,000	\$107,383	\$75,501	\$120,806	8	\$85,854	\$109,716	\$65,500	\$108,868	\$76,545	\$122,477
Group II (ECU, UNC-C, UNC-G)	11	\$59,263	\$76,000	\$43,974	\$70,816	\$49,791	\$79,668	12	\$61,081	\$85,280	\$47,112	\$75,121	\$52,817	\$84,511
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$56,004	\$69,093	\$39,333	\$65,866	\$46,310	\$74,099	11	\$56,178	\$66,786	\$49,800	\$67,162	\$47,222	\$75,557
Group IV (FSU, UNC-P, WCU)	7	\$53,283	\$59,662	\$41,708	\$61,795	\$43,448	\$69,519	8	\$56,821	\$81,551	\$45,711	\$64,765	\$45,536	\$72,861
Group V (ECSU, NCSA, UNC-A, WSSU)	8	\$62,897	\$73,656	\$55,124	\$67,111	\$53,514	\$85,625	7	\$65,065	\$77,106	\$49,856	\$79,375	\$55,809	\$89,297
304.00-Chief Plan-Budget Off Group I (NCSU & UNC-CH)	8	\$153,489	\$175,000	\$129,590	\$183,719	\$129,173	\$206,684	8	\$152,409	\$190,000	\$115,000	\$184,484	\$129,710	\$207,544
Group II (ECU, UNC-C, UNC-G)	8	\$101,902	\$117,968	\$81,970	\$117,278	\$82,458	\$131,938	8	\$99,682	\$117,278	\$81,970	\$125,222	\$88,043	\$140,874
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$84,618	\$105,669	\$71,359	\$96,460	\$67,821	\$108,518	5	\$84,618	\$105,669	\$71,359	\$102,284	\$71,916	\$115,070

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions.  
CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.  
CUPA data for some Group-Year combinations may contain UNC institutions in the group reported data for the position.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-		2000-01		2000-01		2001-02		2001-02		2001-02		2002-03		2002-03		2002-03	
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	
305.00-General Counsel	13	\$147,389	\$235,850	\$68,750	\$174,243	\$122,510	\$196,023	\$256,500	\$107,896	\$175,322	\$123,269	\$197,237	\$256,500	\$107,896	\$175,322	\$123,269	\$197,237	
Group I (NCSU & UNC-CH)	20	\$103,990	\$139,138	\$61,600	\$129,362	\$90,955	\$145,533	\$145,000	\$68,864	\$138,717	\$97,532	\$156,056	\$145,000	\$68,864	\$138,717	\$97,532	\$156,056	
Group II (ECU, UNC-C, UNC-G)	20	\$93,970	\$113,594	\$68,789	\$111,300	\$78,255	\$125,213	\$124,266	\$75,887	\$118,005	\$82,969	\$132,755	\$124,266	\$75,887	\$118,005	\$82,969	\$132,755	
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$88,083	\$102,189	\$68,789	\$103,912	\$73,060	\$116,901	\$102,189	\$68,789	\$108,546	\$76,319	\$122,114	\$102,189	\$68,789	\$108,546	\$76,319	\$122,114	
Group IV (FSU, UNC-P, WCU)																		
305.10-Staff Attorneys																		
Group I (NCSU & UNC-CH)																		
Group II (ECU, UNC-C, UNC-G)																		
Group III (ASU, NCA&T, NCCU, UNC-W)																		
Group I (NCSU & UNC-CH)	18	\$134,403	\$216,000	\$85,000	\$157,092	\$110,451	\$176,729	\$226,800	\$87,125	\$168,010	\$118,128	\$189,011	\$226,800	\$87,125	\$168,010	\$118,128	\$189,011	
306.00-Chief Personnel, HR Off																		
Group I (NCSU & UNC-CH)	12	\$93,372	\$130,286	\$66,000	\$119,284	\$83,869	\$134,194	\$130,286	\$80,463	\$125,953	\$88,557	\$141,697	\$130,286	\$80,463	\$125,953	\$88,557	\$141,697	
Group II (ECU, UNC-C, UNC-G)	23	\$63,042	\$80,340	\$43,755	\$76,780	\$53,984	\$86,378	\$80,340	\$43,755	\$79,316	\$55,767	\$89,231	\$80,340	\$43,755	\$79,316	\$55,767	\$89,231	
Group III (ASU, NCA&T, NCCU, UNC-W)	22	\$54,074	\$72,936	\$34,452	\$64,211	\$45,147	\$72,237	\$70,034	\$35,077	\$67,551	\$47,495	\$75,995	\$70,034	\$35,077	\$67,551	\$47,495	\$75,995	
Group IV (FSU, UNC-P, WCU)	13	\$53,027	\$70,008	\$34,000	\$69,380	\$48,781	\$78,052	\$71,218	\$35,020	\$69,380	\$48,781	\$78,052	\$71,218	\$35,020	\$69,380	\$48,781	\$78,052	
Group V (ECSU, NCSA, UNC-A, WSSU)																		
Group I (NCSU & UNC-CH)	16	\$70,329	\$100,000	\$51,400	\$81,304	\$57,165	\$91,467	\$105,000	\$52,685	\$87,545	\$61,553	\$98,488	\$105,000	\$52,685	\$87,545	\$61,553	\$98,488	
Group II (ECU, UNC-C, UNC-G)	21	\$48,542	\$62,267	\$33,060	\$59,380	\$41,750	\$66,803	\$69,000	\$34,528	\$62,856	\$44,194	\$70,713	\$69,000	\$34,528	\$62,856	\$44,194	\$70,713	
Group III (ASU, NCA&T, NCCU, UNC-W)	25	\$41,753	\$55,492	\$27,126	\$50,089	\$35,218	\$56,350	\$60,008	\$28,243	\$52,491	\$36,907	\$59,053	\$60,008	\$28,243	\$52,491	\$36,907	\$59,053	
Group IV (FSU, UNC-P, WCU)	10	\$43,099	\$52,400	\$30,000	\$50,919	\$35,801	\$57,284	\$58,920	\$40,396	\$53,161	\$37,377	\$59,806	\$58,920	\$40,396	\$53,161	\$37,377	\$59,806	
Group V (ECSU, NCSA, UNC-A, WSSU)	8	\$44,187	\$57,720	\$28,273	\$56,472	\$39,705	\$63,531	\$47,000	\$27,972	\$56,472	\$39,705	\$63,531	\$47,000	\$27,972	\$56,472	\$39,705	\$63,531	
306.30-Manager Training-Dev																		
Group I (NCSU & UNC-CH)	18	\$68,673	\$98,220	\$48,825	\$83,433	\$58,661	\$93,862	\$102,961	\$47,380	\$91,014	\$63,992	\$102,390	\$102,961	\$47,380	\$91,014	\$63,992	\$102,390	
Group II (ECU, UNC-C, UNC-G)	13	\$50,449	\$67,545	\$37,600	\$57,483	\$41,822	\$66,918	\$69,910	\$32,604	\$65,741	\$46,223	\$73,959	\$69,910	\$32,604	\$65,741	\$46,223	\$73,959	
Group III (ASU, NCA&T, NCCU, UNC-W)	18	\$47,581	\$67,545	\$38,000	\$59,236	\$40,243	\$64,391	\$69,910	\$28,359	\$65,007	\$45,706	\$73,133	\$69,910	\$28,359	\$65,007	\$45,706	\$73,133	
Group IV (FSU, UNC-P, WCU)	7	\$50,468	\$69,745	\$34,654	\$64,249	\$45,173	\$72,280	\$73,500	\$38,590	\$64,249	\$45,173	\$72,280	\$73,500	\$38,590	\$64,249	\$45,173	\$72,280	
306.40-Manager Empl Relations																		
Group I (NCSU & UNC-CH)	10	\$62,799	\$91,000	\$38,650	\$71,156	\$50,030	\$80,050	\$95,490	\$50,000	\$81,829	\$57,534	\$92,058	\$95,490	\$50,000	\$81,829	\$57,534	\$92,058	
Group II (ECU, UNC-C, UNC-G)	9	\$52,427	\$71,232	\$34,689	\$62,225	\$43,750	\$70,003	\$77,268	\$40,563	\$64,666	\$45,467	\$72,750	\$77,268	\$40,563	\$64,666	\$45,467	\$72,750	
Group III (ASU, NCA&T, NCCU, UNC-W)	6	\$42,787	\$63,546	\$34,689	\$46,115	\$32,423	\$51,879	\$67,651	\$40,510	\$50,322	\$35,522	\$56,837	\$67,651	\$40,510	\$50,322	\$35,522	\$56,837	
Group I (NCSU & UNC-CH)	8	\$90,036	\$117,960	\$65,199	\$118,569	\$83,366	\$133,391	\$124,855	\$69,528	\$123,615	\$86,914	\$139,067	\$124,855	\$69,528	\$123,615	\$86,914	\$139,067	
Group II (ECU, UNC-C, UNC-G)	5	\$64,881	\$92,220	\$51,852	\$66,397	\$46,684	\$74,697	\$96,000	\$59,049	\$69,674	\$48,988	\$78,383	\$96,000	\$59,049	\$69,674	\$48,988	\$78,383	
306.60-Manager Employment																		
Group I (NCSU & UNC-CH)	18	\$68,970	\$104,325	\$41,382	\$94,640	\$66,541	\$106,470	\$110,000	\$47,341	\$99,868	\$70,217	\$112,351	\$110,000	\$47,341	\$99,868	\$70,217	\$112,351	
Group II (ECU, UNC-C, UNC-G)	12	\$45,829	\$65,404	\$26,792	\$56,316	\$39,596	\$63,356	\$66,995	\$27,992	\$57,649	\$40,533	\$64,855	\$66,995	\$27,992	\$57,649	\$40,533	\$64,855	
Group III (ASU, NCA&T, NCCU, UNC-W)	14	\$41,345	\$56,846	\$27,575	\$53,147	\$37,368	\$69,791	\$55,226	\$28,740	\$54,495	\$38,315	\$61,307	\$55,226	\$28,740	\$54,495	\$38,315	\$61,307	
Group IV (FSU, UNC-P, WCU)	7	\$45,582	\$60,000	\$33,000	\$57,418	\$40,370	\$64,595	\$62,500	\$30,600	\$57,418	\$40,370	\$64,595	\$62,500	\$30,600	\$57,418	\$40,370	\$64,595	

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions. CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.

CUPA data for some Group-Year combinations may contain UNC institutions as selected peers. Analysis is performed only if five or more institutions in the group reported data for the position.

Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted. Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00---not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary. Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001		2000-01		2001-02		2001-02		2001-02		2001-02		2002-03		2002-03		2002-03		
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	Wgtd Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	Wgtd Mean Salary	Highest Salary	Lowest Salary	
306.70-Mgr Wage-Sal. Mgr. Comp Group I (NCSU & UNC-CH)	15	\$72,033	\$95,220	\$52,000	\$81,965	\$57,629	\$92,210	16	\$72,470	\$100,772	\$53,739	\$89,605	\$63,001	\$100,805	16	\$72,470	\$100,772	\$53,739	\$89,605
Group II (ECU, UNC-C, UNC-G)	17	\$49,122	\$67,438	\$30,000	\$63,054	\$44,333	\$70,936	10	\$50,521	\$69,630	\$31,200	\$66,935	\$47,062	\$75,302	10	\$50,521	\$69,630	\$31,200	\$66,935
Group III (ASU, NCA&T, NCCU, UNC-W)	15	\$48,410	\$67,438	\$34,572	\$62,575	\$43,996	\$70,397	14	\$48,355	\$70,603	\$35,127	\$62,024	\$44,024	\$70,440	14	\$48,355	\$70,603	\$35,127	\$62,024
306.80-Mgr Personnel Inf Sys Group I (NCSU & UNC-CH)	13	\$72,579	\$95,200	\$45,999	\$91,099	\$64,052	\$102,487	11	\$75,393	\$99,984	\$50,500	\$95,877	\$67,411	\$107,861	11	\$75,393	\$99,984	\$50,500	\$95,877
Group II (ECU, UNC-C, UNC-G)	15	\$54,565	\$81,564	\$38,653	\$64,660	\$45,462	\$72,743	13	\$57,155	\$90,696	\$35,510	\$72,421	\$50,919	\$81,473	13	\$57,155	\$90,696	\$35,510	\$72,421
Group III (ASU, NCA&T, NCCU, UNC-W)	12	\$45,841	\$56,548	\$34,589	\$53,363	\$37,519	\$60,033	11	\$46,850	\$68,283	\$35,972	\$55,529	\$39,043	\$62,470	11	\$46,850	\$68,283	\$35,972	\$55,529
307.00-Dir AA, EEO Group I (NCSU & UNC-CH)	17	\$86,524	\$117,900	\$60,000	\$100,272	\$70,501	\$112,806	15	\$89,251	\$125,000	\$70,656	\$107,342	\$75,472	\$120,760	15	\$89,251	\$125,000	\$70,656	\$107,342
Group II (ECU, UNC-C, UNC-G)	26	\$75,754	\$104,000	\$53,907	\$91,214	\$64,132	\$102,616	24	\$76,956	\$109,500	\$57,341	\$96,041	\$67,526	\$108,046	24	\$76,956	\$109,500	\$57,341	\$96,041
Group III (ASU, NCA&T, NCCU, UNC-W)	29	\$67,043	\$93,737	\$50,350	\$83,249	\$58,533	\$93,656	25	\$65,205	\$97,000	\$37,000	\$84,249	\$58,533	\$93,656	25	\$65,205	\$97,000	\$37,000	\$84,249
Group IV (FSU, UNC-P, WCU)	15	\$66,242	\$88,375	\$44,430	\$84,117	\$59,143	\$94,632	12	\$66,360	\$88,888	\$53,858	\$84,117	\$59,143	\$94,632	12	\$66,360	\$88,888	\$53,858	\$84,117
Group V (ECSU, NCSA, UNC-A, WSSU)	7	\$56,250	\$86,687	\$24,000	\$75,765	\$53,270	\$85,235	12	\$56,250			\$85,093	\$59,829	\$95,729	12	\$56,250			\$85,093
307.10-Assoc Dir AA, EEO Group I (NCSU & UNC-CH)	7	\$58,256	\$83,148	\$40,000	\$70,844	\$49,811	\$79,700	6	\$63,381	\$88,137	\$40,000	\$81,471	\$57,282	\$91,655	6	\$63,381	\$88,137	\$40,000	\$81,471
Group II (ECU, UNC-C, UNC-G)	12	\$50,002	\$70,000	\$35,700	\$60,479	\$42,523	\$68,039	11	\$54,814	\$78,845	\$43,260	\$69,551	\$48,901	\$78,245	11	\$54,814	\$78,845	\$43,260	\$69,551
Group III (ASU, NCA&T, NCCU, UNC-W)	6	\$54,446	\$81,511	\$43,600	\$59,678	\$41,960	\$67,138	5	\$52,995	\$59,740	\$45,344	\$59,678	\$41,960	\$67,138	5	\$52,995	\$59,740	\$45,344	\$59,678
308.00-Dir Pers-AA Group V (ECSU, NCSA, UNC-A, WSSU)								5	\$63,197	\$76,998	\$52,000	\$84,244	\$59,232	\$94,775	5	\$63,197	\$76,998	\$52,000	\$84,244
309.00-Chief Inform Sys Off Group I (NCSU & UNC-CH)	11	\$175,487	\$241,200	\$111,641	\$206,700	\$145,331	\$232,538	15	\$183,390	\$252,000	\$153,156	\$228,782	\$160,857	\$257,380	15	\$183,390	\$252,000	\$153,156	\$228,782
Group II (ECU, UNC-C, UNC-G)	25	\$120,514	\$171,000	\$72,137	\$140,905	\$99,070	\$158,518	20	\$128,778	\$200,000	\$90,000	\$162,040	\$113,931	\$182,296	20	\$128,778	\$200,000	\$90,000	\$162,040
Group III (ASU, NCA&T, NCCU, UNC-W)	34	\$95,282	\$117,500	\$63,905	\$113,947	\$80,116	\$128,191	32	\$95,478	\$145,000	\$66,461	\$117,721	\$82,770	\$132,437	32	\$95,478	\$145,000	\$66,461	\$117,721
Group IV (FSU, UNC-P, WCU)	16	\$92,926	\$112,350	\$72,224	\$111,687	\$78,527	\$125,648	16	\$93,317	\$120,215	\$66,950	\$117,036	\$82,288	\$131,666	16	\$93,317	\$120,215	\$66,950	\$117,036
Group V (ECSU, NCSA, UNC-A, WSSU)	12	\$83,408	\$98,744	\$65,563	\$96,891	\$68,124	\$109,002	9	\$81,618	\$104,715	\$65,563	\$98,716	\$69,407	\$111,055	9	\$81,618	\$104,715	\$65,563	\$98,716
309.10-Assoc Dir Information Systems Group I (NCSU & UNC-CH)	8	\$138,713	\$195,000	\$77,100	\$164,512	\$115,668	\$185,076	6	\$148,430	\$205,000	\$120,000	\$173,493	\$121,983	\$195,179	6	\$148,430	\$205,000	\$120,000	\$173,493
Group II (ECU, UNC-C, UNC-G)	12	\$84,976	\$124,700	\$57,000	\$103,501	\$72,772	\$116,439	6	\$97,334	\$156,000	\$89,000	\$118,455	\$83,286	\$133,262	6	\$97,334	\$156,000	\$89,000	\$118,455
Group III (ASU, NCA&T, NCCU, UNC-W)	12	\$72,647	\$95,864	\$61,325	\$82,971	\$58,337	\$93,342	12	\$79,550	\$104,613	\$68,496	\$95,174	\$66,917	\$107,070	12	\$79,550	\$104,613	\$68,496	\$95,174
Group IV (FSU, UNC-P, WCU)	7	\$69,741	\$90,276	\$52,575	\$82,000	\$57,654	\$92,250	6	\$71,962	\$88,542	\$59,090	\$86,670	\$60,938	\$97,504	6	\$71,962	\$88,542	\$59,090	\$86,670
Group V (ECSU, NCSA, UNC-A, WSSU)	5	\$62,712	\$88,812	\$39,960	\$76,320	\$53,661	\$85,860	6	\$62,712			\$85,716	\$60,267	\$96,431	6	\$62,712			\$85,716
309.20-Data Base Admin Group I (NCSU & UNC-CH)	6	\$83,777	\$91,900	\$73,400	\$92,982	\$65,376	\$104,605	8	\$82,043	\$98,500	\$71,313	\$93,920	\$66,035	\$105,660	8	\$82,043	\$98,500	\$71,313	\$93,920
Group II (ECU, UNC-C, UNC-G)	20	\$65,431	\$87,570	\$47,500	\$79,910	\$56,185	\$89,899	17	\$67,322	\$85,300	\$55,653	\$83,055	\$58,396	\$93,436	17	\$67,322	\$85,300	\$55,653	\$83,055
Group III (ASU, NCA&T, NCCU, UNC-W)	18	\$59,868	\$75,387	\$41,724	\$73,137	\$51,422	\$82,279	18	\$60,512	\$77,837	\$47,763	\$74,066	\$52,076	\$83,324	18	\$60,512	\$77,837	\$47,763	\$74,066
Group IV (FSU, UNC-P, WCU)	9	\$56,992	\$67,733	\$45,000	\$64,316	\$45,220	\$72,355	10	\$60,001	\$68,209	\$54,600	\$68,114	\$47,891	\$76,628	10	\$60,001	\$68,209	\$54,600	\$68,114
Group V (ECSU, NCSA, UNC-A, WSSU)									\$54,144			\$56,920	\$40,020	\$64,035		\$54,144			\$56,920
309.30-Sys Analyst I-Hi Group I (NCSU & UNC-CH)	9	\$61,646	\$73,044	\$45,730	\$69,898	\$49,145	\$78,635	12	\$62,319	\$87,190	\$42,056	\$75,676	\$53,208	\$85,136	12	\$62,319	\$87,190	\$42,056	\$75,676
Group II (ECU, UNC-C, UNC-G)	14	\$57,460	\$75,260	\$43,322	\$68,100	\$47,881	\$76,613	11	\$60,955	\$85,700	\$43,500	\$75,153	\$52,840	\$84,548	11	\$60,955	\$85,700	\$43,500	\$75,153

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Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-Defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Number of Peers	Jyr Wgtd Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2001-02 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
309.30-Sys Analyst I-Hi	23	\$53,658	\$70,739	\$43,322	\$61,247	\$43,063	\$68,903	20	\$55,677	\$75,710	\$45,731	\$65,057	\$45,741	\$73,189
Group III (ASU, NCA&T, NCCU, UNC-W)														
Group IV (FSU, UNC-P, WCU)	9	\$54,741	\$78,639	\$43,977	\$60,178	\$42,311	\$67,701	10	\$54,804	\$72,919	\$46,651	\$62,857	\$44,195	\$70,715
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$54,418	\$67,109	\$29,827	\$67,796	\$47,667	\$76,270		\$54,418		\$46,651	\$76,143	\$53,536	\$85,661
309.50-Prog Analyst I-Hi														
Group I (NCSU & UNC-CH)									\$50,559		\$85,500	\$73,422	\$51,623	\$82,600
Group II (ECU, UNC-C, UNC-G)									\$45,842		\$63,339	\$63,839	\$44,885	\$71,818
Group III (ASU, NCA&T, NCCU, UNC-W)									\$43,195		\$55,361	\$55,361	\$38,924	\$62,281
Group IV (FSU, UNC-P, WCU)									\$40,542		\$57,444	\$57,444	\$40,389	\$64,625
Group V (ECSU, NCSA, UNC-A, WSSU)									\$49,991		\$38,507	\$54,767	\$38,507	\$61,613
310.00-Dir Administrative Computing														
Group I (NCSU & UNC-CH)	14	\$119,498	\$150,000	\$87,000	\$141,014	\$99,147	\$158,640	16	\$125,383	\$194,004	\$85,500	\$150,897	\$106,096	\$169,759
Group II (ECU, UNC-C, UNC-G)	16	\$88,593	\$123,500	\$60,000	\$110,252	\$77,518	\$124,033	15	\$93,249	\$127,830	\$63,138	\$117,395	\$82,540	\$132,069
Group III (ASU, NCA&T, NCCU, UNC-W)	22	\$71,842	\$95,935	\$50,000	\$82,959	\$58,328	\$93,328	20	\$73,087	\$99,180	\$43,605	\$90,483	\$63,619	\$101,794
Group IV (FSU, UNC-P, WCU)	12	\$77,563	\$96,922	\$60,610	\$93,386	\$65,660	\$105,059	13	\$77,424	\$107,000	\$63,036	\$98,463	\$69,230	\$110,771
Group V (ECSU, NCSA, UNC-A, WSSU)									\$62,994		\$63,907	\$63,907	\$44,933	\$71,896
310.10-Assc Dir Administrative Comput														
Group I (NCSU & UNC-CH)	10	\$88,301	\$97,975	\$77,800	\$99,648	\$70,063	\$112,105	11	\$92,106	\$125,653	\$81,000	\$106,870	\$75,140	\$120,229
Group II (ECU, UNC-C, UNC-G)	7	\$61,265	\$75,213	\$50,628	\$75,905	\$53,369	\$85,393	8	\$64,182	\$85,920	\$53,612	\$79,580	\$55,953	\$89,528
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$62,495	\$73,464	\$50,628	\$74,179	\$52,155	\$83,451	5	\$66,798	\$85,920	\$53,706	\$78,644	\$55,295	\$88,475
Group IV (FSU, UNC-P, WCU)														
312.00-Chf Phys Pint, Fac														
Group I (NCSU & UNC-CH)	22	\$131,534	\$178,000	\$88,053	\$156,866	\$110,292	\$176,474	22	\$135,377	\$187,000	\$93,337	\$166,227	\$116,874	\$187,005
Group II (ECU, UNC-C, UNC-G)	28	\$92,900	\$111,192	\$66,920	\$111,905	\$78,681	\$125,894	24	\$96,276	\$130,000	\$71,520	\$118,377	\$83,231	\$133,175
Group III (ASU, NCA&T, NCCU, UNC-W)	40	\$81,842	\$106,382	\$64,649	\$95,400	\$67,076	\$107,325	35	\$81,644	\$100,286	\$58,355	\$99,474	\$69,940	\$111,908
Group IV (FSU, UNC-P, WCU)	23	\$77,474	\$92,580	\$60,000	\$91,021	\$63,997	\$102,399	20	\$77,935	\$103,000	\$56,650	\$93,094	\$65,455	\$104,731
Group V (ECSU, NCSA, UNC-A, WSSU)	14	\$70,046	\$84,137	\$49,920	\$82,309	\$57,871	\$92,597	12	\$69,574	\$78,878	\$52,298	\$85,259	\$59,972	\$95,958
312.10-Assc Dir Phys Pint														
Group I (NCSU & UNC-CH)	14	\$101,124	\$117,000	\$76,956	\$114,389	\$80,427	\$128,688	15	\$102,754	\$136,950	\$73,128	\$121,642	\$85,526	\$136,847
Group II (ECU, UNC-C, UNC-G)	21	\$71,382	\$96,404	\$48,329	\$86,479	\$60,803	\$97,289	21	\$70,752	\$98,412	\$53,282	\$88,123	\$61,959	\$99,138
Group III (ASU, NCA&T, NCCU, UNC-W)	24	\$61,838	\$80,000	\$40,200	\$75,316	\$52,955	\$84,730	21	\$63,033	\$79,684	\$50,913	\$76,762	\$53,971	\$86,357
Group IV (FSU, UNC-P, WCU)	16	\$57,522	\$71,832	\$47,000	\$67,000	\$47,108	\$75,376	13	\$58,762	\$73,800	\$48,410	\$71,045	\$49,952	\$79,926
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$51,581	\$64,461	\$26,400	\$64,779	\$45,546	\$72,876	5	\$50,276	\$56,477	\$31,526	\$64,779	\$45,546	\$72,876
312.20-Mgr Landscape, Grnds														
Group I (NCSU & UNC-CH)	15	\$62,379	\$95,300	\$46,488	\$67,416	\$47,400	\$75,843	15	\$63,406	\$98,986	\$47,609	\$76,210	\$53,583	\$85,736
Group II (ECU, UNC-C, UNC-G)	23	\$47,828	\$67,154	\$29,873	\$58,898	\$41,411	\$66,260	19	\$47,924	\$59,820	\$31,129	\$61,111	\$42,967	\$68,750
Group III (ASU, NCA&T, NCCU, UNC-W)	33	\$42,471	\$56,151	\$25,980	\$50,685	\$35,637	\$57,021	30	\$43,209	\$60,458	\$29,207	\$54,114	\$38,048	\$60,878
Group IV (FSU, UNC-P, WCU)	18	\$41,162	\$54,008	\$30,092	\$50,561	\$35,550	\$56,881	14	\$42,448	\$56,240	\$32,000	\$54,203	\$38,110	\$60,978
Group V (ECSU, NCSA, UNC-A, WSSU)									\$42,543			\$46,363	\$32,598	\$52,158
312.30-Mgr Bldg Mnt Trades														
Group I (NCSU & UNC-CH)	13	\$75,392	\$106,260	\$48,081	\$99,947	\$70,273	\$112,440	9	\$73,569	\$106,008	\$49,283	\$99,947	\$70,273	\$112,440

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC instituitons.  
CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.  
CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00---not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000- 2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001- 2002 Number of Peers	3yr Wgtd Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
312.30-Mgr Bldg Mnt Trades	14	\$55,920	\$77,172	\$40,406	\$66,180	\$46,531	\$74,453	13	\$57,944	\$87,720	\$43,719	\$68,992	\$48,508	\$77,616
Group I (ECU, UNC-C, UNC-G)	20	\$51,462	\$66,216	\$31,724	\$63,842	\$44,887	\$71,822	20	\$51,738	\$73,632	\$34,786	\$65,790	\$46,257	\$74,014
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$49,661	\$66,167	\$35,310	\$65,052	\$45,738	\$73,184	9	\$51,489	\$66,372	\$37,988	\$68,857	\$48,413	\$77,464
Group IV (FSU, UNC-P, WCU)	6	\$47,098	\$57,975	\$29,765	\$56,890	\$39,999	\$64,001	6	\$44,631	\$56,934	\$32,312	\$57,906	\$40,714	\$65,144
Group V (ECSU, NCSA, UNC-A, WSSU)	8	\$75,956	\$102,888	\$54,385	\$95,723	\$67,303	\$107,688	9	\$78,671	\$102,888	\$55,745	\$102,155	\$71,825	\$114,924
Group I (NCSU & UNC-CH)	6	\$56,307	\$76,491	\$40,406	\$60,115	\$42,267	\$67,629	6	\$56,833	\$79,070	\$45,891	\$64,161	\$45,111	\$72,181
Group II (ECU, UNC-C, UNC-G)	18	\$51,738	\$67,800	\$36,200	\$60,543	\$42,568	\$68,111	16	\$52,614	\$69,540	\$42,091	\$62,907	\$44,230	\$70,770
Group III (ASU, NCA&T, NCCU, UNC-W)	6	\$47,917	\$56,464	\$33,241	\$58,845	\$41,374	\$66,201	5	\$47,917	\$58,845	\$37,011	\$61,469	\$43,219	\$69,153
Group IV (FSU, UNC-P, WCU)	16	\$62,861	\$89,030	\$40,910	\$78,457	\$55,163	\$88,264	16	\$64,539	\$93,480	\$42,620	\$82,758	\$58,187	\$93,103
Group I (NCSU & UNC-CH)	22	\$46,548	\$60,701	\$26,502	\$57,834	\$40,663	\$65,063	18	\$47,409	\$65,100	\$27,408	\$60,342	\$42,427	\$67,885
Group II (ECU, UNC-C, UNC-G)	34	\$42,135	\$60,701	\$25,600	\$53,395	\$39,542	\$60,069	29	\$43,016	\$62,000	\$26,000	\$55,381	\$38,938	\$62,303
Group III (ASU, NCA&T, NCCU, UNC-W)	18	\$44,315	\$59,045	\$32,117	\$55,749	\$39,197	\$62,717	16	\$44,423	\$61,629	\$34,932	\$58,441	\$41,090	\$65,747
Group IV (FSU, UNC-P, WCU)	8	\$41,154	\$57,525	\$25,311	\$48,715	\$34,252	\$54,804	6	\$39,055	\$60,133	\$26,134	\$48,715	\$34,252	\$54,804
Group V (ECSU, NCSA, UNC-A, WSSU)	16	\$77,819	\$106,260	\$53,976	\$101,025	\$71,030	\$113,653	15	\$77,077	\$111,392	\$55,730	\$101,025	\$71,030	\$113,653
Group I (NCSU & UNC-CH)	13	\$50,799	\$61,860	\$38,294	\$61,427	\$43,189	\$69,105	12	\$50,603	\$61,860	\$39,896	\$63,657	\$44,757	\$71,614
Group II (ECU, UNC-C, UNC-G)	20	\$48,024	\$66,430	\$25,704	\$62,570	\$43,993	\$70,391	19	\$47,955	\$68,233	\$29,848	\$63,889	\$44,920	\$71,875
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$49,705	\$65,835	\$36,147	\$58,199	\$40,919	\$65,473	12	\$49,888	\$68,798	\$37,322	\$62,357	\$43,843	\$70,151
Group IV (FSU, UNC-P, WCU)	18	\$122,691	\$154,927	\$85,000	\$141,544	\$99,520	\$159,237	17	\$123,666	\$153,302	\$86,000	\$149,891	\$105,388	\$168,627
Group V (ECSU, NCSA, UNC-A, WSSU)	20	\$92,648	\$107,386	\$68,560	\$106,485	\$74,870	\$119,796	20	\$93,995	\$119,231	\$70,310	\$113,292	\$79,656	\$127,454
Group I (NCSU & UNC-CH)	24	\$75,950	\$98,517	\$55,961	\$91,312	\$64,202	\$102,726	26	\$77,252	\$109,441	\$57,641	\$96,226	\$67,657	\$108,254
Group II (ECU, UNC-C, UNC-G)	11	\$71,667	\$83,800	\$59,462	\$83,201	\$58,499	\$93,601	11	\$74,291	\$95,126	\$62,830	\$95,126	\$61,771	\$98,837
Group III (ASU, NCA&T, NCCU, UNC-W)	7	\$71,667	\$87,684	\$54,819	\$83,375	\$58,621	\$93,797	6	\$71,025	\$78,229	\$57,615	\$85,885	\$60,386	\$96,621
Group IV (FSU, UNC-P, WCU)	21	\$73,005	\$100,000	\$39,101	\$95,152	\$66,901	\$107,045	21	\$76,366	\$115,856	\$51,180	\$100,180	\$70,437	\$112,702
Group V (ECSU, NCSA, UNC-A, WSSU)	28	\$53,451	\$71,111	\$37,041	\$63,926	\$44,946	\$71,916	25	\$54,184	\$74,600	\$37,412	\$67,122	\$47,193	\$75,512
Group I (NCSU & UNC-CH)	30	\$43,843	\$61,688	\$27,306	\$53,516	\$37,627	\$60,206	26	\$43,983	\$67,511	\$23,000	\$56,026	\$39,392	\$63,030
Group II (ECU, UNC-C, UNC-G)	18	\$41,165	\$60,000	\$27,436	\$52,499	\$36,912	\$59,062	14	\$40,102	\$58,000	\$27,436	\$52,499	\$36,912	\$59,062
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$41,578	\$55,000	\$27,290	\$53,844	\$37,858	\$60,574	5	\$40,933	\$65,695	\$28,101	\$53,844	\$37,858	\$60,574
Group IV (FSU, UNC-P, WCU)	14	\$88,185	\$107,066	\$63,561	\$103,822	\$72,997	\$116,800	15	\$88,564	\$117,066	\$61,900	\$107,275	\$75,425	\$120,684
Group V (ECSU, NCSA, UNC-A, WSSU)	17	\$64,143	\$95,000	\$41,500	\$78,587	\$55,255	\$88,411	12	\$67,060	\$86,420	\$54,179	\$82,917	\$58,299	\$91,281
Group I (NCSU & UNC-CH)	23	\$61,011	\$83,779	\$44,251	\$74,340	\$52,269	\$83,633	19	\$60,912	\$80,000	\$45,363	\$77,642	\$54,590	\$87,347
Group II (ECU, UNC-C, UNC-G)	15	\$59,765	\$84,050	\$40,600	\$69,271	\$48,704	\$77,930	12	\$58,452	\$80,000	\$41,615	\$71,143	\$50,020	\$80,036
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$62,292	\$76,368	\$46,183	\$71,362	\$50,175	\$80,283	5	\$56,787	\$68,000	\$35,000	\$71,362	\$50,175	\$80,283
Group IV (FSU, UNC-P, WCU)														
Group V (ECSU, NCSA, UNC-A, WSSU)														

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Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
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Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000- 2001 Number of Peers	2000-01		2001-02		2001-02		2001-02		2001- 2002 Number of Peers	Jyr Wgted Mean Salary	2001-02		2002-03		2002-03	
		Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Lowest Salary	Highest Salary			Projected 80%ile	Projected Minimum	Projected Maximum			
314.10-Staff Accountant-Hi Group I (NCSU & UNC-CH)											\$41,844			\$56,256	\$39,554	\$63,288	
Group II (ECU, UNC-C, UNC-G)											\$38,817			\$49,894	\$35,080	\$56,130	
Group III (ASU, NCA&T, NCCU, UNC-W)											\$42,371			\$57,705	\$40,572	\$64,918	
Group IV (FSU, UNC-P, WCU)											\$41,595			\$59,388	\$41,756	\$66,812	
Group V (ECSU, NCSA, UNC-A, WSSU)											\$37,159			\$37,477	\$26,350	\$42,161	
315.00-Bursar																	
Group I (NCSU & UNC-CH)	12	\$88,841	\$120,000	\$66,000	\$104,945	\$73,787	\$118,063	\$107,508	\$69,500	10	\$86,916	\$107,508	\$75,377	\$107,207	\$75,377	\$120,608	
Group II (ECU, UNC-C, UNC-G)	20	\$62,192	\$84,280	\$40,270	\$73,867	\$51,936	\$83,101	\$86,082	\$47,424	19	\$62,558	\$86,082	\$55,014	\$78,245	\$55,014	\$88,026	
Group III (ASU, NCA&T, NCCU, UNC-W)	21	\$51,999	\$78,677	\$30,785	\$63,495	\$44,644	\$71,432	\$73,550	\$32,016	19	\$51,263	\$73,550	\$44,644	\$63,495	\$44,644	\$71,432	
Group IV (FSU, UNC-P, WCU)	9	\$50,920	\$69,120	\$29,000	\$63,520	\$44,661	\$71,460	\$72,000	\$29,000	12	\$50,676	\$72,000	\$44,661	\$63,520	\$44,661	\$71,460	
Group V (ECSU, NCSA, UNC-A, WSSU)	5	\$50,947	\$80,277	\$29,281	\$68,482	\$48,150	\$77,043	\$52,334	\$34,386	5	\$45,097	\$52,334	\$48,150	\$68,482	\$48,150	\$77,043	
315.10-Assc Bursar																	
Group II (ECU, UNC-C, UNC-G)	11	\$45,011	\$59,824	\$31,918	\$53,081	\$37,321	\$59,716	\$61,918	\$33,280	9	\$45,087	\$61,918	\$37,443	\$53,254	\$37,443	\$59,911	
316.00-Dir Purchasing																	
Group I (NCSU & UNC-CH)	21	\$88,368	\$107,848	\$63,835	\$104,124	\$73,210	\$117,140	\$120,000	\$68,303	21	\$91,559	\$120,000	\$76,919	\$109,399	\$76,919	\$123,074	
Group II (ECU, UNC-C, UNC-G)	27	\$66,390	\$80,247	\$42,459	\$79,198	\$55,684	\$89,098	\$86,500	\$54,656	22	\$69,900	\$86,500	\$58,387	\$83,042	\$58,387	\$93,423	
Group III (ASU, NCA&T, NCCU, UNC-W)	33	\$58,079	\$72,100	\$41,645	\$69,892	\$49,141	\$78,628	\$75,241	\$40,319	30	\$58,180	\$75,241	\$50,855	\$72,329	\$50,855	\$81,370	
Group IV (FSU, UNC-P, WCU)	21	\$55,105	\$71,657	\$36,443	\$65,811	\$46,272	\$74,037	\$75,241	\$46,060	17	\$56,475	\$75,241	\$48,123	\$68,444	\$48,123	\$76,999	
Group V (ECSU, NCSA, UNC-A, WSSU)	10	\$59,148	\$79,269	\$43,506	\$66,807	\$46,972	\$75,157	\$62,131	\$39,166	11	\$53,523	\$62,131	\$46,972	\$66,807	\$46,972	\$75,157	
316.10-Assc Dir Purchasing																	
Group I (NCSU & UNC-CH)	10	\$62,241	\$73,920	\$51,959	\$75,194	\$52,869	\$84,594	\$74,548	\$52,799	9	\$63,400	\$74,548	\$54,873	\$78,045	\$54,873	\$87,801	
Group II (ECU, UNC-C, UNC-G)	14	\$49,504	\$63,931	\$34,406	\$61,692	\$43,376	\$69,404	\$68,528	\$36,501	13	\$50,761	\$68,528	\$44,145	\$62,786	\$44,145	\$70,634	
Group III (ASU, NCA&T, NCCU, UNC-W)	19	\$43,254	\$59,000	\$27,788	\$52,609	\$36,989	\$59,185	\$60,918	\$29,544	17	\$44,322	\$60,918	\$38,784	\$55,162	\$38,784	\$62,057	
Group IV (FSU, UNC-P, WCU)	8	\$47,131	\$59,520	\$36,862	\$52,232	\$36,724	\$58,761	\$54,468	\$34,205	8	\$44,781	\$54,468	\$37,273	\$53,012	\$37,273	\$59,639	
317.00-Dir Bookstore																	
Group I (NCSU & UNC-CH)	6	\$81,314	\$108,507	\$70,964	\$89,908	\$63,214	\$101,146	\$156,000	\$73,554	6	\$87,563	\$156,000	\$72,696	\$103,394	\$72,696	\$116,318	
Group II (ECU, UNC-C, UNC-G)	13	\$59,098	\$72,715	\$46,680	\$72,769	\$51,164	\$81,865	\$76,668	\$50,942	10	\$60,533	\$76,668	\$53,263	\$75,754	\$53,263	\$85,223	
Group III (ASU, NCA&T, NCCU, UNC-W)	20	\$51,368	\$71,945	\$34,488	\$65,525	\$46,071	\$73,716	\$71,945	\$36,241	18	\$51,022	\$71,945	\$47,990	\$68,255	\$47,990	\$76,787	
Group IV (FSU, UNC-P, WCU)	11	\$53,768	\$71,945	\$39,708	\$67,425	\$47,407	\$75,853	\$71,945	\$44,697	8	\$54,532	\$71,945	\$48,322	\$68,727	\$48,322	\$77,318	
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$42,312	\$61,726	\$32,500	\$48,117	\$33,831	\$54,132	\$48,103	\$34,141	7	\$43,095	\$48,103	\$37,182	\$52,883	\$37,182	\$59,494	
317.10-Assc Dir Bookstore																	
Group III (ASU, NCA&T, NCCU, UNC-W)	6	\$40,302	\$60,632	\$28,200	\$49,658	\$34,914	\$55,865	\$64,999	\$29,160	9	\$42,608	\$64,999	\$38,643	\$54,960	\$38,643	\$61,830	
Group V (ECSU, NCSA, UNC-A, WSSU)											\$34,454			\$33,676	\$23,678	\$37,885	
318.00-Dir Internal Audit																	
Group I (NCSU & UNC-CH)	17	\$98,820	\$124,600	\$60,200	\$126,165	\$88,706	\$141,935	\$165,000	\$70,000	19	\$100,970	\$165,000	\$90,746	\$129,066	\$90,746	\$145,199	
Group II (ECU, UNC-C, UNC-G)	24	\$69,840	\$89,500	\$49,440	\$86,270	\$60,657	\$97,054	\$91,738	\$50,419	22	\$72,135	\$91,738	\$63,667	\$90,552	\$63,667	\$101,871	
Group III (ASU, NCA&T, NCCU, UNC-W)	30	\$60,798	\$89,500	\$33,190	\$73,140	\$51,425	\$92,283	\$83,760	\$43,000	26	\$61,768	\$83,760	\$54,511	\$77,529	\$54,511	\$87,220	
Group IV (FSU, UNC-P, WCU)	11	\$51,435	\$65,897	\$36,290	\$61,364	\$43,145	\$69,035	\$70,000	\$38,000	12	\$52,865	\$70,000	\$48,055	\$68,347	\$48,055	\$76,890	
319.00-Dir Aux Services																	
Group I (NCSU & UNC-CH)	8	\$109,295	\$150,000	\$76,900	\$145,296	\$102,158	\$163,458	\$155,660	\$89,278	8	\$112,051	\$155,660	\$106,833	\$151,946	\$106,833	\$170,940	

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CUPA data for some Group-Position combinations in 1999-00 (not shown) may contain duplicated reporting institutions.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Number of Peers	3yr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
319.00-Dir Aux Services	21	\$85,741	\$115,000	\$52,123	\$104,666	\$73,591	\$117,749	16	\$89,178	\$121,000	\$67,107	\$108,821	\$76,512	\$122,424
Group II (ECU, NCA&T, NCCU, UNC-W)	22	\$71,498	\$97,708	\$47,634	\$86,581	\$60,875	\$97,403	20	\$72,118	\$100,639	\$50,131	\$89,646	\$63,030	\$100,851
Group III (ASU, UNC-P, WCU)	8	\$69,953	\$91,000	\$39,589	\$85,072	\$59,814	\$95,706	8	\$68,597	\$96,410	\$51,784	\$85,072	\$59,814	\$95,706
Group V (ECSU, NCSA, UNC-A, WSSU)	5	\$61,799	\$77,720	\$33,811	\$78,175	\$54,965	\$87,947		\$63,722			\$82,017	\$57,666	\$92,269
319.10-Mgr Mail Services														
Group I (NCSU & UNC-CH)									\$48,442			\$73,656	\$51,788	\$82,863
Group II (ECU, UNC-C, UNC-G)									\$37,397			\$51,022	\$35,874	\$57,400
Group III (ASU, NCA&T, NCCU, UNC-W)									\$32,301			\$44,092	\$31,001	\$49,604
Group IV (FSU, UNC-P, WCU)									\$31,497			\$42,675	\$30,005	\$48,010
Group V (ECSU, NCSA, UNC-A, WSSU)									\$35,047			\$38,289	\$26,921	\$43,075
320.00-Dir Campus Security	22	\$96,415	\$132,000	\$56,435	\$123,193	\$86,617	\$138,592	22	\$98,100	\$139,920	\$67,500	\$125,898	\$88,519	\$141,635
Group I (NCSU & UNC-CH)	30	\$75,080	\$105,513	\$45,722	\$93,777	\$65,935	\$105,499	26	\$77,662	\$110,206	\$48,378	\$98,118	\$68,987	\$110,383
Group II (ECU, UNC-C, UNC-G)	40	\$63,077	\$83,989	\$43,610	\$75,991	\$53,430	\$85,490	36	\$63,313	\$90,688	\$43,610	\$79,853	\$56,145	\$89,834
Group III (ASU, NCA&T, NCCU, UNC-W)	22	\$58,887	\$82,779	\$41,200	\$71,103	\$49,993	\$79,991	22	\$60,477	\$87,092	\$42,000	\$76,958	\$54,109	\$86,578
Group IV (FSU, UNC-P, WCU)	12	\$52,614	\$72,735	\$33,900	\$65,270	\$45,891	\$73,428	11	\$51,072	\$72,244	\$36,895	\$65,270	\$45,891	\$73,428
Group V (ECSU, NCSA, UNC-A, WSSU)														
321.00-Dir Risk Mgt. Ins	15	\$81,983	\$125,000	\$50,868	\$110,452	\$77,659	\$124,259	13	\$83,375	\$131,250	\$51,225	\$113,662	\$79,916	\$127,870
Group I (NCSU & UNC-CH)	12	\$68,788	\$99,354	\$42,348	\$87,588	\$61,583	\$98,536	11	\$71,703	\$101,838	\$44,000	\$92,109	\$64,762	\$103,623
Group II (ECU, UNC-C, UNC-G)	10	\$62,457	\$84,900	\$42,859	\$76,652	\$53,894	\$86,233	9	\$68,173	\$101,838	\$54,503	\$83,686	\$58,840	\$94,147
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$55,851	\$72,313	\$30,000	\$71,245	\$50,092	\$80,150		\$55,851			\$74,422	\$52,326	\$83,725
Group IV (FSU, UNC-P, WCU)	7	\$298,059	\$440,000	\$118,900	\$406,775	\$286,004	\$457,622		\$298,059			\$417,894	\$293,821	\$470,130
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$103,365	\$110,100	\$92,000	\$113,946	\$80,115	\$128,189	6	\$103,493	\$118,140	\$95,861	\$118,250	\$83,141	\$133,031
322.00-Admin Hosp Med Ctr	6	\$134,871	\$164,576	\$95,900	\$171,077	\$120,284	\$192,462	5	\$132,225	\$171,018	\$101,017	\$178,456	\$125,472	\$200,763
Group I (NCSU & UNC-CH)	17	\$174,326	\$245,040	\$92,874	\$212,986	\$149,750	\$239,609	15	\$178,400	\$242,943	\$99,750	\$227,936	\$160,262	\$256,428
Group II (ECU, UNC-C, UNC-G)	23	\$119,732	\$166,000	\$77,625	\$148,400	\$104,340	\$166,950	20	\$124,960	\$190,000	\$90,000	\$156,434	\$109,989	\$175,988
Group III (ASU, NCA&T, NCCU, UNC-W)	32	\$100,425	\$130,000	\$68,434	\$119,652	\$84,127	\$134,608	27	\$100,124	\$136,500	\$61,868	\$125,156	\$87,997	\$140,801
Group IV (FSU, UNC-P, WCU)	17	\$107,877	\$140,000	\$68,975	\$128,595	\$90,415	\$144,670	15	\$105,586	\$149,700	\$74,575	\$128,595	\$90,415	\$144,670
Group V (ECSU, NCSA, UNC-A, WSSU)	11	\$92,509	\$125,920	\$64,556	\$117,897	\$82,893	\$132,634	9	\$92,219	\$110,000	\$64,564	\$119,379	\$83,935	\$134,301
401.00-Chief Development Off	17	\$80,986	\$111,442	\$60,000	\$97,586	\$68,613	\$109,785	15	\$80,905	\$108,922	\$61,500	\$101,359	\$71,265	\$114,029
Group I (NCSU & UNC-CH)	19	\$51,982	\$83,538	\$27,187	\$66,064	\$46,450	\$74,322	15	\$54,962	\$70,272	\$46,973	\$68,962	\$48,487	\$77,582
Group II (ECU, UNC-C, UNC-G)	27	\$44,387	\$66,834	\$28,000	\$52,176	\$36,685	\$58,698	24	\$45,940	\$68,999	\$33,719	\$56,066	\$39,420	\$63,074
Group III (ASU, NCA&T, NCCU, UNC-W)	16	\$45,825	\$60,000	\$33,330	\$56,211	\$39,536	\$63,260	16	\$45,776	\$68,999	\$29,475	\$57,075	\$40,129	\$64,209
Group IV (FSU, UNC-P, WCU)									\$50,130			\$50,357	\$35,406	\$56,652
Group V (ECSU, NCSA, UNC-A, WSSU)														

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CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.  
CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.

Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-Defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001		2000-01		2000-01		2001-02		2001-02		2001-02		2001-02		2002-03		2002-03		
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	3yr Wgted Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum
401.20-Dir Corp.Fndtn Rel	16	\$86,343	\$95,004	\$68,557	\$96,910	\$68,137	\$109,024	15	\$88,943	\$128,750	\$66,000	\$104,682	\$73,602	\$117,768	\$128,750	\$66,000	\$104,682	\$73,602	\$117,768
Group I (NCSU & UNC-CH)	13	\$67,298	\$80,000	\$51,003	\$81,018	\$56,964	\$91,145	9	\$68,427	\$92,496	\$51,003	\$84,121	\$59,146	\$94,636	\$92,496	\$51,003	\$84,121	\$59,146	\$94,636
Group II (ECU, UNC-C, UNC-G)	12	\$63,284	\$76,985	\$43,284	\$76,320	\$53,661	\$85,860	15	\$61,777	\$94,500	\$30,743	\$78,234	\$55,006	\$88,014	\$94,500	\$30,743	\$78,234	\$55,006	\$88,014
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$60,344	\$81,925	\$33,330	\$75,578	\$53,139	\$85,025	8	\$61,027	\$88,000	\$35,169	\$78,687	\$55,325	\$88,523	\$88,000	\$35,169	\$78,687	\$55,325	\$88,523
Group IV (FSU, UNC-P, WCU)									\$56,282			\$65,447	\$46,016	\$73,628			\$65,447	\$46,016	\$73,628
Group V (ECSU, NCSA, UNC-A, WSSU)									\$59,044			\$77,942	\$54,801	\$87,684			\$77,942	\$54,801	\$87,684
401.30-Coord Res Dev									\$45,011			\$62,413	\$43,882	\$70,214			\$62,413	\$43,882	\$70,214
Group I (NCSU & UNC-CH)									\$36,459			\$53,182	\$37,392	\$59,829			\$53,182	\$37,392	\$59,829
Group II (ECU, UNC-C, UNC-G)									\$32,808			\$42,446	\$29,844	\$47,752			\$42,446	\$29,844	\$47,752
Group III (ASU, NCA&T, NCCU, UNC-W)									\$45,829			\$44,430	\$31,239	\$49,984			\$44,430	\$31,239	\$49,984
Group IV (FSU, UNC-P, WCU)									\$103,789	\$158,250	\$73,151	\$127,309	\$89,511	\$143,222	\$158,250	\$73,151	\$127,309	\$89,511	\$143,222
401.40-Dir Planned Giving	17	\$100,404	\$139,050	\$71,020	\$118,831	\$83,550	\$133,684	16	\$103,789	\$158,250	\$73,151	\$127,309	\$89,511	\$143,222	\$158,250	\$73,151	\$127,309	\$89,511	\$143,222
Group I (NCSU & UNC-CH)	11	\$71,687	\$94,550	\$56,767	\$80,752	\$56,777	\$90,847	12	\$73,176	\$98,408	\$56,767	\$88,863	\$62,479	\$99,970	\$98,408	\$56,767	\$88,863	\$62,479	\$99,970
Group II (ECU, UNC-C, UNC-G)	18	\$59,017	\$77,000	\$43,263	\$72,391	\$50,898	\$81,440	18	\$57,817	\$78,925	\$37,656	\$72,391	\$50,898	\$81,440	\$78,925	\$37,656	\$72,391	\$50,898	\$81,440
Group III (ASU, NCA&T, NCCU, UNC-W)	7	\$62,704	\$75,447	\$50,014	\$77,332	\$54,372	\$86,998	8	\$67,875	\$110,243	\$50,014	\$82,699	\$58,146	\$93,036	\$110,243	\$50,014	\$82,699	\$58,146	\$93,036
Group IV (FSU, UNC-P, WCU)									\$69,225			\$73,810	\$51,896	\$83,037			\$73,810	\$51,896	\$83,037
Group V (ECSU, NCSA, UNC-A, WSSU)									\$133,422	\$185,000	\$96,084	\$169,077	\$118,878	\$190,211	\$185,000	\$96,084	\$169,077	\$118,878	\$190,211
402.00-Chf Public Rel Off	14	\$133,609	\$175,100	\$100,000	\$162,816	\$114,476	\$183,168	15	\$133,422	\$185,000	\$96,084	\$169,077	\$118,878	\$190,211	\$185,000	\$96,084	\$169,077	\$118,878	\$190,211
Group I (NCSU & UNC-CH)	21	\$97,060	\$127,000	\$55,709	\$126,133	\$88,684	\$141,899	15	\$104,196	\$139,495	\$80,000	\$133,247	\$93,686	\$149,903	\$139,495	\$80,000	\$133,247	\$93,686	\$149,903
Group II (ECU, UNC-C, UNC-G)	23	\$67,628	\$94,644	\$46,996	\$84,260	\$59,243	\$94,793	18	\$67,797	\$91,492	\$47,200	\$86,973	\$61,151	\$97,845	\$91,492	\$47,200	\$86,973	\$61,151	\$97,845
Group III (ASU, NCA&T, NCCU, UNC-W)	14	\$63,192	\$80,002	\$48,890	\$76,717	\$53,940	\$86,306	13	\$63,193	\$87,000	\$36,297	\$80,299	\$56,459	\$90,137	\$87,000	\$36,297	\$80,299	\$56,459	\$90,137
Group IV (FSU, UNC-P, WCU)	11	\$63,038	\$88,400	\$42,000	\$79,041	\$55,573	\$88,921	7	\$64,156	\$88,400	\$45,000	\$83,392	\$58,633	\$93,815	\$88,400	\$45,000	\$83,392	\$58,633	\$93,815
Group V (ECSU, NCSA, UNC-A, WSSU)									\$113,322	\$186,300	\$52,600	\$146,069	\$102,701	\$164,328	\$186,300	\$52,600	\$146,069	\$102,701	\$164,328
402.10-Dir Gov. Leg Rel	18	\$108,564	\$165,000	\$50,649	\$139,477	\$98,067	\$152,912	16	\$113,322	\$186,300	\$52,600	\$146,069	\$102,701	\$164,328	\$186,300	\$52,600	\$146,069	\$102,701	\$164,328
Group I (NCSU & UNC-CH)	18	\$86,139	\$137,376	\$34,157	\$117,516	\$82,626	\$136,206	18	\$91,655	\$140,436	\$54,080	\$122,185	\$85,908	\$137,458	\$140,436	\$54,080	\$122,185	\$85,908	\$137,458
Group II (ECU, UNC-C, UNC-G)	12	\$79,117	\$108,774	\$51,000	\$100,750	\$70,837	\$113,344	15	\$78,695	\$111,492	\$52,020	\$102,050	\$71,752	\$114,807	\$111,492	\$52,020	\$102,050	\$71,752	\$114,807
Group III (ASU, NCA&T, NCCU, UNC-W)	9	\$67,267	\$82,439	\$39,237	\$84,194	\$59,197	\$94,718	8	\$67,627	\$86,149	\$39,237	\$88,702	\$62,366	\$99,790	\$86,149	\$39,237	\$88,702	\$62,366	\$99,790
Group IV (FSU, UNC-P, WCU)									\$194,476	\$300,000	\$95,400	\$236,659	\$166,395	\$266,241	\$300,000	\$95,400	\$236,659	\$166,395	\$266,241
403.00-Chf Dev. Pub Rel Off	7	\$192,582	\$286,926	\$106,249	\$220,785	\$155,234	\$248,383	9	\$194,476	\$300,000	\$95,400	\$236,659	\$166,395	\$266,241	\$300,000	\$95,400	\$236,659	\$166,395	\$266,241
Group I (NCSU & UNC-CH)	9	\$106,141	\$170,799	\$53,392	\$128,895	\$90,619	\$144,995	8	\$118,304	\$229,999	\$45,500	\$145,942	\$102,612	\$164,185	\$229,999	\$45,500	\$145,942	\$102,612	\$164,185
Group II (ECU, UNC-C, UNC-G)	10	\$96,369	\$120,000	\$63,600	\$113,567	\$79,849	\$127,763	10	\$103,237	\$140,000	\$66,000	\$128,253	\$90,175	\$144,285	\$140,000	\$66,000	\$128,253	\$90,175	\$144,285
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$97,926	\$118,000	\$65,970	\$113,070	\$79,500	\$127,204		\$97,926			\$118,113	\$83,045	\$132,877			\$118,113	\$83,045	\$132,877
Group IV (FSU, UNC-P, WCU)									\$109,799	\$200,000	\$83,061	\$136,132	\$95,714	\$153,149	\$200,000	\$83,061	\$136,132	\$95,714	\$153,149
404.00-Dir Alumni Affairs	16	\$103,490	\$154,500	\$60,625	\$125,344	\$88,130	\$141,012	15	\$109,799	\$200,000	\$83,061	\$136,132	\$95,714	\$153,149	\$200,000	\$83,061	\$136,132	\$95,714	\$153,149
Group I (NCSU & UNC-CH)	24	\$66,631	\$85,160	\$42,000	\$83,672	\$58,830	\$94,131	19	\$68,898	\$100,154	\$45,260	\$87,093	\$61,235	\$97,979	\$100,154	\$45,260	\$87,093	\$61,235	\$97,979
Group II (ECU, UNC-C, UNC-G)	38	\$59,904	\$89,940	\$31,924	\$76,501	\$53,788	\$86,064	35	\$59,143	\$90,951	\$37,000	\$78,093	\$54,907	\$87,855	\$90,951	\$37,000	\$78,093	\$54,907	\$87,855
Group III (ASU, NCA&T, NCCU, UNC-W)	19	\$52,467	\$71,790	\$38,890	\$62,523	\$43,960	\$70,338	19	\$52,033	\$70,399	\$31,518	\$63,268	\$44,484	\$71,177	\$70,399	\$31,518	\$63,268	\$44,484	\$71,177
Group IV (FSU, UNC-P, WCU)	6	\$42,627	\$62,400	\$28,980	\$54,057	\$38,007	\$60,814	8	\$47,485	\$65,096	\$33,000	\$61,576	\$43,294	\$69,273	\$65,096	\$33,000	\$61,576	\$43,294	\$69,273
Group V (ECSU, NCSA, UNC-A, WSSU)																			

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Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-2002 Number of Peers	3yr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
406.00-Dir Major Gifts	8	\$92,993	\$107,834	\$82,244	\$104,018	\$73,135	\$117,021	7	\$93,343	\$112,000	\$76,606	\$110,088	\$77,403	\$123,849
Group I (NCSU & UNC-CH)	11	\$67,639	\$91,492	\$49,144	\$77,168	\$54,257	\$86,814	10	\$70,526	\$99,840	\$49,144	\$88,206	\$62,017	\$99,231
Group II (ASU, UNC-C, UNC-G)	13	\$67,752	\$91,492	\$49,740	\$83,528	\$58,729	\$93,969	14	\$69,562	\$93,779	\$51,040	\$87,626	\$61,610	\$98,579
Group III (ASU, NCA&T, NCCU, UNC-W)	9	\$54,703	\$76,056	\$41,708	\$61,178	\$43,014	\$68,825	6	\$62,492	\$107,774	\$43,000	\$70,355	\$49,466	\$79,149
Group IV (FSU, UNC-P, WCU)									\$72,477			\$75,490	\$53,077	\$84,927
408.00-Dir Community Serv	6	\$76,192	\$102,200	\$49,599	\$87,939	\$61,830	\$98,932	5	\$76,369	\$90,660	\$51,500	\$93,474	\$65,722	\$105,158
Group I (NCSU & UNC-CH)	5	\$73,460	\$90,000	\$54,270	\$93,280	\$65,585	\$104,940		\$73,460			\$101,162	\$71,127	\$113,808
Group II (ECU, UNC-C, UNC-G)	13	\$73,235	\$101,700	\$45,000	\$86,357	\$60,718	\$97,152	13	\$73,567	\$106,868	\$45,000	\$89,068	\$62,624	\$100,202
Group I (NCSU & UNC-CH)	17	\$55,690	\$70,110	\$40,098	\$66,343	\$46,646	\$74,636	14	\$58,227	\$84,387	\$42,302	\$72,542	\$51,004	\$81,609
Group II (ECU, UNC-C, UNC-G)	16	\$48,349	\$72,399	\$35,000	\$55,478	\$39,006	\$62,413	15	\$48,021	\$76,500	\$35,000	\$56,505	\$39,728	\$63,568
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$48,930	\$60,000	\$37,805	\$55,827	\$39,252	\$62,805	9	\$47,917	\$62,387	\$38,751	\$56,502	\$39,727	\$63,565
Group IV (FSU, UNC-P, WCU)									\$44,930			\$45,456	\$31,960	\$51,139
Group V (ECU, NCSA, UNC-A, WSSU)														
409.10-Assoc Dir Publicatns	7	\$50,158	\$65,004	\$34,250	\$61,433	\$43,193	\$69,112	7	\$51,217	\$67,644	\$41,745	\$61,433	\$43,193	\$69,112
Group I (NCSU & UNC-CH)									\$39,741			\$38,769	\$27,258	\$43,615
Group V (ECU, NCSA, UNC-A, WSSU)														
409.20-Mgr Printing Sv	16	\$65,459	\$101,726	\$37,362	\$82,852	\$58,253	\$93,208	17	\$65,612	\$106,649	\$38,272	\$87,435	\$61,475	\$98,364
Group I (NCSU & UNC-CH)	22	\$50,707	\$67,416	\$31,510	\$64,899	\$45,631	\$73,012	17	\$51,604	\$71,328	\$30,542	\$67,157	\$47,218	\$75,552
Group II (ECU, UNC-C, UNC-G)	21	\$38,616	\$45,034	\$31,034	\$43,049	\$30,268	\$48,431	19	\$39,382	\$47,284	\$30,542	\$46,317	\$32,566	\$52,107
Group III (ASU, NCA&T, NCCU, UNC-W)	14	\$37,766	\$46,693	\$27,874	\$44,411	\$31,225	\$49,962	11	\$38,915	\$47,627	\$34,234	\$46,032	\$32,365	\$51,786
Group IV (FSU, UNC-P, WCU)									\$45,227			\$48,963	\$34,426	\$55,083
Group V (ECU, NCSA, UNC-A, WSSU)														
410.00-Dir Info Office	10	\$85,936	\$107,000	\$54,482	\$106,000	\$74,529	\$119,250	7	\$89,090	\$127,875	\$60,000	\$114,107	\$80,229	\$128,371
Group I (NCSU & UNC-CH)	15	\$70,972	\$102,000	\$34,938	\$92,415	\$64,977	\$103,967	14	\$70,316	\$108,000	\$37,709	\$92,640	\$65,135	\$104,220
Group II (ECU, UNC-C, UNC-G)	13	\$59,352	\$78,700	\$42,225	\$73,712	\$51,827	\$82,926	13	\$57,106	\$83,256	\$40,000	\$73,712	\$51,827	\$82,926
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$62,925	\$86,172	\$46,155	\$75,730	\$53,246	\$85,197	6	\$62,143	\$83,256	\$35,000	\$76,384	\$53,705	\$85,932
Group IV (FSU, UNC-P, WCU)	5	\$47,753	\$57,915	\$42,230	\$52,470	\$36,892	\$59,029		\$47,907			\$53,816	\$37,838	\$60,543
Group V (ECU, NCSA, UNC-A, WSSU)														
411.00-Dir News Bureau	13	\$66,210	\$108,160	\$39,215	\$79,871	\$56,157	\$89,855	12	\$67,137	\$113,000	\$39,215	\$83,649	\$58,813	\$94,105
Group I (NCSU & UNC-CH)	11	\$56,138	\$83,613	\$28,910	\$69,606	\$48,940	\$78,307	10	\$58,402	\$86,288	\$44,392	\$74,260	\$52,212	\$83,542
Group II (ECU, UNC-C, UNC-G)	16	\$41,580	\$60,000	\$28,910	\$50,782	\$35,705	\$57,130	15	\$41,909	\$62,610	\$30,270	\$52,710	\$37,061	\$59,299
Group III (ASU, NCA&T, NCCU, UNC-W)	9	\$42,226	\$60,670	\$30,846	\$51,398	\$36,138	\$57,823	8	\$41,770	\$56,387	\$32,235	\$51,398	\$36,138	\$57,823
Group IV (FSU, UNC-P, WCU)									\$41,722			\$40,810	\$28,694	\$45,911
Group V (ECU, NCSA, UNC-A, WSSU)														
501.00-Chf Student Aff Off	20	\$153,336	\$183,750	\$131,250	\$171,826	\$120,811	\$193,304	19	\$157,439	\$200,000	\$136,500	\$184,326	\$129,600	\$207,367
Group I (NCSU & UNC-CH)	30	\$124,030	\$155,500	\$95,891	\$145,760	\$102,484	\$163,979	26	\$127,691	\$173,500	\$102,719	\$154,157	\$108,388	\$173,426
Group II (ECU, UNC-C, UNC-G)	41	\$105,526	\$142,000	\$71,232	\$124,480	\$87,522	\$140,040	36	\$106,703	\$146,370	\$74,000	\$128,929	\$90,650	\$145,045
Group III (ASU, NCA&T, NCCU, UNC-W)	24	\$102,275	\$129,000	\$74,000	\$118,422	\$83,263	\$133,225	21	\$102,650	\$136,500	\$76,220	\$123,366	\$86,739	\$138,787
Group IV (FSU, UNC-P, WCU)														

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 Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
 Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2001-02) indexed to the weighted group CEO salary.  
 Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Number of Peers	3yr Wgtd Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
501.00-Chf Student Aff Off	12	\$91,456	\$126,000	\$52,980	\$112,870	\$79,359	\$126,979	10	\$90,939	\$116,486	\$66,950	\$112,870	\$79,359	\$126,979
Group V (ECSU, NCSA, UNC-A, WSSU)														
501.10-Assc Chf Stud Aff Off	13	\$106,150	\$126,000	\$85,000	\$121,741	\$85,596	\$136,959	13	\$107,171	\$140,001	\$87,000	\$128,778	\$90,544	\$144,875
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)	17	\$97,928	\$127,560	\$77,750	\$112,190	\$78,881	\$126,214	18	\$91,973	\$125,000	\$60,000	\$112,190	\$78,881	\$126,214
Group III (ASU, NCA&T, NCCU, UNC-W)	30	\$79,611	\$106,025	\$51,690	\$94,847	\$66,687	\$106,703	24	\$80,337	\$110,250	\$57,500	\$97,456	\$68,521	\$109,638
Group IV (FSU, UNC-P, WCU)	17	\$77,799	\$101,064	\$48,801	\$97,761	\$68,736	\$109,981	13	\$76,419	\$99,144	\$51,000	\$100,437	\$70,617	\$112,991
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$74,546	\$88,944	\$65,004	\$82,455	\$57,974	\$92,762	6	\$67,952	\$85,000	\$46,350	\$83,084	\$58,416	\$93,469
501.50-Dean of Students	13	\$92,544	\$108,000	\$76,017	\$108,413	\$76,225	\$121,965	16	\$99,443	\$146,260	\$75,792	\$122,196	\$85,916	\$137,471
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)	13	\$76,415	\$88,000	\$67,044	\$86,602	\$60,890	\$97,427	11	\$78,617	\$107,322	\$67,044	\$89,820	\$63,152	\$101,047
Group III (ASU, NCA&T, NCCU, UNC-W)	15	\$74,978	\$90,525	\$62,267	\$87,437	\$61,477	\$98,367	16	\$72,007	\$86,611	\$50,700	\$87,752	\$61,698	\$98,721
Group IV (FSU, UNC-P, WCU)	9	\$72,189	\$90,000	\$61,138	\$83,457	\$58,678	\$93,889	9	\$74,206	\$84,021	\$63,667	\$85,544	\$60,146	\$96,237
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$88,187	\$122,700	\$65,507	\$105,494	\$74,173	\$118,680	-	\$88,187	-	-	\$118,482	\$83,304	\$133,292
502.00-Chief Admissions Off	18	\$101,000	\$129,375	\$69,800	\$118,851	\$83,564	\$133,707	19	\$103,060	\$135,844	\$81,100	\$123,836	\$87,069	\$139,316
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)	25	\$76,172	\$96,775	\$54,895	\$91,160	\$64,095	\$102,555	22	\$77,875	\$100,650	\$52,756	\$95,961	\$67,470	\$107,956
Group III (ASU, NCA&T, NCCU, UNC-W)	33	\$66,968	\$86,984	\$47,276	\$78,809	\$55,411	\$88,660	33	\$66,984	\$83,625	\$44,000	\$82,473	\$57,987	\$92,782
Group IV (FSU, UNC-P, WCU)	18	\$63,416	\$78,902	\$44,400	\$76,071	\$53,486	\$85,580	18	\$64,402	\$80,770	\$45,510	\$79,330	\$55,777	\$89,246
Group V (ECSU, NCSA, UNC-A, WSSU)	9	\$71,493	\$98,811	\$29,400	\$95,353	\$67,043	\$107,272	8	\$69,556	\$85,400	\$54,693	\$95,353	\$67,043	\$107,272
502.10-Assc Dir Admissions	18	\$65,212	\$94,980	\$46,000	\$80,632	\$56,693	\$90,711	20	\$67,754	\$103,282	\$46,880	\$87,513	\$61,530	\$98,452
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)	24	\$49,482	\$60,596	\$36,237	\$57,274	\$40,269	\$64,433	22	\$50,326	\$69,850	\$33,438	\$60,972	\$42,870	\$68,594
Group III (ASU, NCA&T, NCCU, UNC-W)	28	\$47,591	\$66,250	\$31,073	\$57,813	\$40,648	\$65,040	25	\$47,250	\$59,447	\$35,576	\$58,154	\$40,888	\$65,423
Group IV (FSU, UNC-P, WCU)	20	\$47,848	\$65,157	\$34,000	\$56,688	\$39,857	\$63,774	18	\$46,568	\$67,625	\$32,800	\$58,265	\$40,966	\$65,518
Group V (ECSU, NCSA, UNC-A, WSSU)	9	\$48,781	\$63,748	\$36,900	\$57,679	\$40,554	\$64,889	8	\$44,173	\$51,983	\$35,252	\$57,679	\$40,554	\$64,889
502.15-Dir Academic Advising	12	\$53,475	\$86,457	\$24,032	\$63,088	\$44,357	\$70,974	10	\$54,960	\$86,457	\$24,032	\$65,846	\$46,296	\$74,077
Group II (ECU, UNC-C, UNC-G)														
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$61,496	\$96,480	\$40,497	\$73,345	\$51,569	\$82,513	17	\$60,529	\$93,086	\$42,318	\$74,928	\$52,682	\$84,294
Group IV (FSU, UNC-P, WCU)	6	\$57,061	\$67,322	\$46,414	\$65,771	\$46,244	\$73,992	8	\$59,014	\$71,089	\$40,821	\$68,584	\$48,221	\$77,157
Group V (ECSU, NCSA, UNC-A, WSSU)								6	\$56,267	\$64,500	\$48,000	\$69,691	\$49,000	\$78,402
502.20-Admissions Counselor														
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)														
Group III (ASU, NCA&T, NCCU, UNC-W)														
Group IV (FSU, UNC-P, WCU)														
Group V (ECSU, NCSA, UNC-A, WSSU)														
502.30-Academic Advisor														
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)														
Group III (ASU, NCA&T, NCCU, UNC-W)														

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 CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
 Analysis is performed only if five or more institutions in the group reported data for the position.  
 Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
 Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
 Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-2002 Number of Peers	3yr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
502.30-Academic Advisor														
Group IV (FSU, UNC-P, WCU)														
Group V (ECSU, NCSA, UNC-A, WSSU)														
503.00-Dir Adm & Registrar														
Group II (ECU, UNC-C, UNC-G)	5	\$84,309	\$95,601	\$67,182	\$99,110	\$69,684	\$111,499		\$84,309			\$107,485	\$75,573	\$120,920
504.00-Registrar														
Group I (NCSU & UNC-CH)	18	\$95,237	\$106,503	\$75,000	\$108,682	\$76,414	\$122,267	17	\$95,507	\$109,075	\$77,800	\$111,731	\$78,558	\$125,697
Group II (ECU, UNC-C, UNC-G)	26	\$74,025	\$93,051	\$54,481	\$82,142	\$57,754	\$92,409	25	\$76,168	\$97,002	\$58,812	\$90,443	\$63,590	\$101,748
Group III (ASU, NCA&T, NCCU, UNC-W)	37	\$66,185	\$85,000	\$47,931	\$79,921	\$56,192	\$89,911	34	\$67,166	\$92,034	\$50,926	\$82,758	\$58,187	\$93,103
Group IV (FSU, UNC-P, WCU)	22	\$63,204	\$85,000	\$44,320	\$76,670	\$53,906	\$86,253	18	\$64,972	\$81,615	\$48,270	\$80,645	\$56,702	\$90,726
Group V (ECSU, NCSA, UNC-A, WSSU)	11	\$84,379	\$89,793	\$35,196	\$86,573	\$60,870	\$97,395	10	\$58,080	\$66,500	\$43,260	\$86,573	\$60,870	\$97,395
504.10-Assc Registrar														
Group I (NCSU & UNC-CH)	20	\$68,892	\$93,420	\$45,459	\$84,963	\$59,738	\$95,584	20	\$69,581	\$96,512	\$48,187	\$86,889	\$61,092	\$97,750
Group II (ECU, UNC-C, UNC-G)	21	\$50,782	\$65,605	\$38,538	\$60,946	\$42,851	\$68,565	19	\$50,827	\$63,425	\$40,000	\$67,362	\$44,550	\$71,282
Group III (ASU, NCA&T, NCCU, UNC-W)	26	\$46,339	\$57,475	\$32,543	\$55,097	\$38,739	\$61,984	27	\$46,478	\$63,710	\$33,195	\$57,303	\$40,290	\$64,466
Group IV (FSU, UNC-P, WCU)	18	\$46,165	\$62,115	\$32,543	\$56,016	\$39,385	\$63,018	15	\$45,213	\$57,619	\$32,800	\$57,919	\$40,723	\$65,159
Group V (ECSU, NCSA, UNC-A, WSSU)									\$35,669			\$35,743	\$25,131	\$40,211
504.20-Assc Registrar														
Group I (NCSU & UNC-CH)	12	\$48,050	\$57,157	\$39,780	\$53,196	\$37,402	\$59,845	10	\$49,071	\$58,856	\$38,517	\$59,610	\$41,912	\$67,061
Group II (ECU, UNC-C, UNC-G)	17	\$37,557	\$51,984	\$24,770	\$45,175	\$31,762	\$50,821	15	\$38,236	\$50,736	\$24,770	\$49,228	\$34,612	\$55,382
Group III (ASU, NCA&T, NCCU, UNC-W)	16	\$34,911	\$48,543	\$22,719	\$39,543	\$27,803	\$44,486	17	\$35,395	\$49,960	\$23,401	\$43,144	\$30,334	\$48,537
Group IV (FSU, UNC-P, WCU)	7	\$37,939	\$47,927	\$30,800	\$46,436	\$32,649	\$52,241	10	\$40,137	\$58,910	\$32,290	\$49,727	\$34,963	\$55,942
Group V (ECSU, NCSA, UNC-A, WSSU)	7	\$43,025	\$60,937	\$26,512	\$54,419	\$38,262	\$61,222	6	\$36,823	\$40,607	\$27,300	\$54,419	\$38,262	\$61,222
506.00-Dir Student Fin Aid														
Group I (NCSU & UNC-CH)	22	\$91,585	\$107,120	\$73,750	\$106,814	\$75,101	\$120,165	21	\$93,874	\$119,436	\$77,921	\$112,722	\$79,255	\$126,813
Group II (ECU, UNC-C, UNC-G)	29	\$70,680	\$86,567	\$54,108	\$80,373	\$56,511	\$90,420	24	\$71,626	\$90,902	\$50,000	\$85,933	\$60,419	\$96,674
Group III (ASU, NCA&T, NCCU, UNC-W)	42	\$67,367	\$87,240	\$50,802	\$79,822	\$56,123	\$89,800	38	\$67,260	\$89,421	\$52,326	\$83,013	\$58,366	\$93,389
Group IV (FSU, UNC-P, WCU)	26	\$62,926	\$77,382	\$45,000	\$67,022	\$54,154	\$86,650	21	\$63,015	\$81,144	\$46,350	\$78,150	\$54,947	\$87,918
Group V (ECSU, NCSA, UNC-A, WSSU)	12	\$59,546	\$81,435	\$48,023	\$65,439	\$46,010	\$73,619	11	\$58,229	\$65,600	\$47,758	\$69,232	\$48,677	\$77,886
506.10-Assc Dir Std Fin Aid														
Group I (NCSU & UNC-CH)	18	\$66,331	\$80,556	\$44,926	\$80,227	\$56,408	\$90,256	22	\$67,035	\$86,559	\$47,150	\$85,051	\$59,799	\$95,681
Group II (ECU, UNC-C, UNC-G)	21	\$50,213	\$66,000	\$35,000	\$61,851	\$43,487	\$69,582	18	\$50,643	\$65,388	\$35,000	\$64,646	\$45,453	\$72,727
Group III (ASU, NCA&T, NCCU, UNC-W)	30	\$44,708	\$62,296	\$29,819	\$55,230	\$38,832	\$62,134	30	\$46,105	\$64,157	\$31,029	\$58,661	\$41,245	\$65,994
Group IV (FSU, UNC-P, WCU)	19	\$44,568	\$65,157	\$27,105	\$55,855	\$39,272	\$62,837	18	\$43,627	\$64,157	\$27,105	\$56,028	\$39,393	\$63,031
Group V (ECSU, NCSA, UNC-A, WSSU)	8	\$41,982	\$60,108	\$27,720	\$50,514	\$35,517	\$56,829	6	\$41,628	\$50,182	\$32,960	\$51,213	\$36,008	\$57,614
507.00-Dir Food Services														
Group I (NCSU & UNC-CH)	13	\$92,042	\$115,560	\$78,232	\$103,116	\$72,501	\$116,006	14	\$92,210	\$121,916	\$81,637	\$108,230	\$76,096	\$121,758
Group II (ECU, UNC-C, UNC-G)	10	\$65,741	\$81,000	\$56,431	\$73,654	\$51,786	\$82,861	8	\$68,826	\$76,311	\$61,500	\$79,943	\$56,208	\$89,936
Group III (ASU, NCA&T, NCCU, UNC-W)	10	\$56,539	\$67,480	\$46,000	\$62,103	\$43,665	\$69,866	11	\$58,287	\$71,085	\$46,925	\$68,965	\$48,489	\$77,586
Group IV (FSU, UNC-P, WCU)	7	\$61,385	\$74,306	\$53,508	\$69,564	\$48,911	\$78,260	6	\$60,261	\$70,063	\$46,925	\$72,011	\$50,631	\$81,012
Group V (ECSU, NCSA, UNC-A, WSSU)									\$66,766			\$64,353	\$45,247	\$72,398

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UNC-GA Prog Assess/PDF.CH302/11JUN02

Note: CUPA data for some Group-Position combinations in 1999-00 (not shown) data may contain duplicated reporting institutions.  
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Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	3yr Wgtd Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
507.10-Assc Dir Food Serv	9	\$70,880	\$88,988	\$53,825	\$89,768	\$63,116	\$100,989	\$70,469	\$93,442	\$55,417	\$91,583	\$64,392	\$103,031
Group I (NCSU & UNC-CH)													
Group II (ECU, UNC-C, UNC-G)	6	\$47,041	\$53,590	\$38,000	\$53,827	\$37,846	\$60,556	\$48,610	\$56,431	\$41,000	\$56,961	\$40,050	\$64,082
Group III (ASU, NCA&T, NCCU, UNC-W)	5	\$48,943	\$67,500	\$41,040	\$50,857	\$35,757	\$57,214	\$48,943			\$53,927	\$37,916	\$60,568
Group IV (FSU, UNC-P, WCU)	5	\$47,610	\$58,400	\$41,316	\$50,857	\$35,757	\$57,214	\$47,610			\$53,125	\$37,352	\$59,765
508.00-Dir Student Housing													
Group I (NCSU & UNC-CH)	21	\$93,453	\$128,004	\$65,000	\$115,962	\$81,533	\$130,457	\$94,930	\$128,800	\$70,040	\$120,630	\$84,815	\$135,708
Group II (ECU, UNC-C, UNC-G)	24	\$61,656	\$88,935	\$40,000	\$77,543	\$54,520	\$87,235	\$65,071	\$92,492	\$40,000	\$81,653	\$57,410	\$91,860
Group III (ASU, NCA&T, NCCU, UNC-W)	38	\$62,929	\$86,400	\$43,001	\$78,069	\$54,890	\$87,827	\$62,064	\$84,469	\$43,862	\$80,880	\$56,867	\$90,990
Group IV (FSU, UNC-P, WCU)	21	\$58,743	\$76,945	\$42,436	\$77,072	\$54,189	\$86,706	\$58,400	\$80,904	\$42,346	\$79,036	\$55,570	\$88,915
Group V (ECU, NCSA, UNC-A, WSSU)	11	\$48,233	\$65,257	\$29,000	\$57,836	\$40,665	\$65,066	\$47,995	\$59,380	\$33,218	\$59,497	\$41,833	\$66,935
508.10-Assc Dir Std Housing													
Group I (NCSU & UNC-CH)	11	\$73,108	\$91,091	\$55,343	\$92,049	\$64,719	\$103,555	\$74,106	\$97,406	\$61,932	\$96,949	\$68,165	\$109,068
Group II (ECU, UNC-C, UNC-G)	16	\$51,206	\$67,255	\$40,411	\$61,977	\$43,576	\$69,724	\$51,298	\$69,914	\$38,439	\$63,528	\$44,667	\$71,470
Group III (ASU, NCA&T, NCCU, UNC-W)	22	\$46,458	\$64,200	\$27,550	\$61,056	\$42,928	\$68,688	\$45,650	\$63,875	\$28,972	\$61,559	\$43,282	\$69,254
Group IV (FSU, UNC-P, WCU)	13	\$44,492	\$59,551	\$31,055	\$55,158	\$38,781	\$62,052	\$44,784	\$65,835	\$30,582	\$57,373	\$40,339	\$64,545
Group V (ECU, NCSA, UNC-A, WSSU)								\$32,900			\$36,238	\$25,479	\$40,768
508.20-Housing Off, Adm Opr													
Group I (NCSU & UNC-CH)	8	\$68,604	\$100,300	\$33,145	\$82,377	\$57,919	\$92,674	\$70,760	\$103,898	\$54,200	\$85,468	\$60,093	\$96,152
Group II (ECU, UNC-C, UNC-G)	11	\$42,953	\$57,644	\$26,292	\$54,075	\$38,020	\$60,835	\$45,281	\$59,950	\$28,711	\$57,809	\$40,645	\$65,035
Group III (ASU, NCA&T, NCCU, UNC-W)	16	\$46,480	\$64,735	\$24,093	\$59,979	\$42,171	\$67,476	\$46,005	\$67,992	\$24,500	\$61,187	\$43,021	\$68,835
Group IV (FSU, UNC-P, WCU)	6	\$54,906	\$65,350	\$40,240	\$66,505	\$46,760	\$74,818	\$54,501	\$67,992	\$41,729	\$68,482	\$48,150	\$77,042
508.30-Housing Off, Res Life													
Group I (NCSU & UNC-CH)	11	\$64,037	\$95,052	\$36,269	\$75,965	\$53,411	\$85,460	\$65,117	\$99,768	\$32,330	\$84,533	\$59,435	\$95,099
Group II (ECU, UNC-C, UNC-G)	16	\$43,240	\$66,288	\$23,173	\$56,496	\$39,722	\$63,558	\$43,856	\$58,236	\$24,170	\$59,293	\$41,689	\$66,705
Group III (ASU, NCA&T, NCCU, UNC-W)	23	\$41,155	\$56,613	\$24,616	\$52,820	\$37,138	\$59,423	\$39,744	\$58,028	\$26,050	\$52,820	\$37,138	\$59,423
Group IV (FSU, UNC-P, WCU)	10	\$41,529	\$65,350	\$27,500	\$53,000	\$37,264	\$59,625	\$42,218	\$67,992	\$27,500	\$58,371	\$41,041	\$65,667
Group V (ECU, NCSA, UNC-A, WSSU)								\$23,739			\$21,603	\$15,189	\$24,303
509.00-Dir Union, Std Act													
Group I (NCSU & UNC-CH)	9	\$85,867	\$117,000	\$54,500	\$101,367	\$71,271	\$114,038	\$88,613	\$121,262	\$73,210	\$110,250	\$77,517	\$124,031
Group II (ECU, UNC-C, UNC-G)	10	\$66,307	\$86,952	\$52,680	\$76,055	\$53,474	\$85,562	\$66,853	\$90,402	\$43,430	\$81,273	\$57,143	\$91,432
Group III (ASU, NCA&T, NCCU, UNC-W)	19	\$62,512	\$75,700	\$48,500	\$74,826	\$52,610	\$84,179	\$64,105	\$77,793	\$48,500	\$78,547	\$55,226	\$88,365
Group IV (FSU, UNC-P, WCU)	10	\$65,856	\$85,130	\$42,000	\$77,889	\$54,764	\$87,625	\$64,498	\$85,130	\$43,260	\$80,300	\$56,459	\$90,337
Group V (ECU, NCSA, UNC-A, WSSU)								\$41,795			\$42,340	\$29,770	\$47,633
510.00-Dir Foreign Students													
Group I (NCSU & UNC-CH)	10	\$64,202	\$85,776	\$42,536	\$72,497	\$50,972	\$81,559	\$67,218	\$89,063	\$64,008	\$77,550	\$54,526	\$87,244
Group II (ECU, UNC-C, UNC-G)	14	\$49,820	\$69,095	\$33,756	\$59,983	\$42,174	\$67,481	\$53,575	\$71,859	\$35,772	\$65,542	\$46,083	\$73,735
Group III (ASU, NCA&T, NCCU, UNC-W)	11	\$44,181	\$56,431	\$28,700	\$51,784	\$36,409	\$58,257	\$50,216	\$60,000	\$28,500	\$59,552	\$41,871	\$66,996
Group IV (FSU, UNC-P, WCU)	6	\$43,098	\$55,041	\$32,300	\$55,276	\$38,865	\$62,186	\$45,792	\$56,487	\$36,418	\$56,981	\$40,063	\$64,104
Group V (ECU, NCSA, UNC-A, WSSU)								\$44,651			\$49,032	\$34,475	\$55,161

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Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-2002 Number of Peers	3yr Wgted Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2002-03 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
511.00-Dir Student Union	10	\$81,636	\$106,466	\$49,428	\$106,496	\$74,877	\$119,808	10	\$84,319	\$110,285	\$51,528	\$112,245	\$78,920	\$126,276
Group I (NCSU & UNC-CH)														
Group II (ECU, UNC-C, UNC-G)	18	\$65,637	\$95,000	\$44,832	\$82,248	\$57,828	\$92,528	15	\$69,066	\$98,575	\$46,570	\$87,669	\$61,640	\$98,627
Group III (ASU, NCA&T, NCCU, UNC-W)	20	\$56,232	\$75,396	\$41,800	\$70,829	\$49,800	\$79,683	15	\$54,851	\$71,435	\$41,544	\$71,791	\$50,476	\$80,765
Group IV (FSU, UNC-P, WCU)	11	\$58,859	\$82,436	\$42,436	\$76,522	\$53,802	\$86,087	9	\$55,233	\$72,616	\$41,544	\$76,522	\$53,802	\$86,087
511.10-Assoc Dir Std Union														
Group I (NCSU & UNC-CH)	11	\$54,341	\$73,116	\$43,560	\$65,767	\$46,241	\$73,988	11	\$55,944	\$76,044	\$43,560	\$68,125	\$47,899	\$76,641
Group II (ECU, UNC-C, UNC-G)	13	\$46,134	\$59,004	\$32,569	\$55,124	\$38,758	\$62,015	13	\$47,819	\$60,848	\$35,565	\$58,719	\$41,286	\$66,059
Group III (ASU, NCA&T, NCCU, UNC-W)	12	\$46,428	\$54,231	\$31,944	\$54,916	\$38,612	\$61,781	10	\$47,845	\$60,000	\$28,700	\$59,069	\$41,531	\$66,452
Group IV (FSU, UNC-P, WCU)	5	\$50,985	\$68,506	\$39,980	\$57,141	\$40,176	\$64,284		\$50,985			\$59,690	\$41,968	\$67,151
512.00-Dir Std Activities														
Group I (NCSU & UNC-CH)	7	\$70,154	\$90,165	\$42,724	\$93,372	\$65,650	\$105,044	8	\$68,649	\$93,922	\$44,219	\$95,131	\$66,886	\$107,022
Group II (ECU, UNC-C, UNC-G)	16	\$52,242	\$65,871	\$37,374	\$65,345	\$45,944	\$73,513	16	\$51,899	\$68,364	\$37,301	\$67,799	\$47,669	\$76,274
Group III (ASU, NCA&T, NCCU, UNC-W)	17	\$47,350	\$70,000	\$26,413	\$58,816	\$41,354	\$66,168	19	\$48,110	\$69,290	\$32,784	\$60,661	\$42,651	\$68,244
Group IV (FSU, UNC-P, WCU)	14	\$43,605	\$56,228	\$30,040	\$53,627	\$37,705	\$60,330	14	\$45,139	\$61,500	\$31,930	\$56,210	\$39,522	\$63,217
Group V (ECSU, NCSA, UNC-A, WSSU)	8	\$49,509	\$77,518	\$28,309	\$60,999	\$42,889	\$68,624	5	\$42,753	\$49,698	\$29,100	\$60,999	\$42,889	\$68,624
513.00-Dir Career Dev-Plcmt														
Group I (NCSU & UNC-CH)	20	\$79,342	\$96,444	\$56,000	\$98,436	\$69,210	\$110,740	16	\$82,373	\$100,614	\$66,512	\$103,409	\$72,707	\$116,335
Group II (ECU, UNC-C, UNC-G)	26	\$63,560	\$80,456	\$49,590	\$74,181	\$52,156	\$83,453	25	\$66,300	\$90,000	\$43,350	\$81,519	\$57,316	\$91,709
Group III (ASU, NCA&T, NCCU, UNC-W)	40	\$58,277	\$81,250	\$35,529	\$74,104	\$52,102	\$83,366	36	\$57,798	\$81,250	\$39,421	\$74,104	\$52,102	\$83,366
Group IV (FSU, UNC-P, WCU)	24	\$58,606	\$76,344	\$38,110	\$69,328	\$48,745	\$77,994	21	\$57,299	\$75,060	\$38,872	\$69,556	\$48,905	\$78,251
Group V (ECSU, NCSA, UNC-A, WSSU)	10	\$50,251	\$64,043	\$33,468	\$59,789	\$42,038	\$67,263	8	\$49,915	\$58,241	\$36,225	\$60,981	\$42,876	\$68,604
514.00-Dir Std Counseling														
Group I (NCSU & UNC-CH)	18	\$84,620	\$100,227	\$63,000	\$99,439	\$69,916	\$111,869	16	\$85,881	\$103,977	\$65,004	\$104,350	\$73,369	\$117,394
Group II (ECU, UNC-C, UNC-G)	27	\$69,527	\$98,553	\$46,797	\$83,441	\$58,667	\$93,871	21	\$70,488	\$98,633	\$50,508	\$87,557	\$61,561	\$98,502
Group III (ASU, NCA&T, NCCU, UNC-W)	34	\$63,986	\$83,500	\$39,148	\$76,460	\$53,759	\$86,018	32	\$64,386	\$94,154	\$39,148	\$78,642	\$55,293	\$88,472
Group IV (FSU, UNC-P, WCU)	19	\$59,382	\$73,324	\$39,330	\$69,501	\$48,866	\$78,189	17	\$60,206	\$74,405	\$46,100	\$73,574	\$51,730	\$82,771
Group V (ECSU, NCSA, UNC-A, WSSU)	9	\$57,576	\$72,426	\$47,232	\$64,540	\$45,378	\$72,608	8	\$58,826	\$81,941	\$51,401	\$69,963	\$49,191	\$78,708
514.10-Assoc Dir Std Cnslg														
Group I (NCSU & UNC-CH)	9	\$63,640	\$78,100	\$52,798	\$73,775	\$51,871	\$82,997	8	\$64,723	\$75,576	\$53,396	\$77,170	\$54,258	\$86,816
Group II (ECU, UNC-C, UNC-G)	8	\$57,571	\$73,185	\$45,000	\$65,574	\$46,105	\$73,770	11	\$57,331	\$75,940	\$46,800	\$66,818	\$46,980	\$75,171
Group III (ASU, NCA&T, NCCU, UNC-W)	13	\$52,443	\$73,932	\$36,100	\$66,072	\$46,455	\$74,331	12	\$52,937	\$87,540	\$37,000	\$66,377	\$46,670	\$74,675
Group IV (FSU, UNC-P, WCU)	7	\$45,886	\$55,959	\$39,886	\$51,774	\$36,402	\$58,245		\$45,886			\$54,083	\$38,025	\$60,843
Group V (ECSU, NCSA, UNC-A, WSSU)									\$47,453			\$52,546	\$36,945	\$59,114
515.00-Dir Std Hlth-Physign														
Group I (NCSU & UNC-CH)	16	\$138,256	\$189,446	\$94,700	\$170,992	\$120,224	\$192,366	18	\$137,181	\$189,446	\$94,700	\$171,983	\$120,921	\$193,480
Group II (ECU, UNC-C, UNC-G)	12	\$109,132	\$130,000	\$80,373	\$129,456	\$91,020	\$145,638	13	\$110,801	\$143,244	\$83,270	\$135,579	\$95,326	\$152,527
Group III (ASU, NCA&T, NCCU, UNC-W)	16	\$99,281	\$137,067	\$69,776	\$116,578	\$81,966	\$131,150	14	\$97,640	\$143,244	\$51,400	\$122,367	\$86,036	\$137,663
Group IV (FSU, UNC-P, WCU)	7	\$98,940	\$130,000	\$69,776	\$116,859	\$82,164	\$131,467	6	\$97,975	\$119,434	\$69,776	\$117,102	\$82,334	\$131,739
516.00-Dir Std Hlth-Nurse														
Group I (NCSU & UNC-CH)	8	\$75,978	\$102,016	\$41,530	\$93,606	\$65,814	\$105,307	6	\$74,978	\$101,752	\$42,750	\$93,903	\$66,023	\$105,641

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Analysis is performed only if five or more institutions in the group reported data for the position.

Salaries of positions within a given Group-Position-Year combination exceeding the mean plus or minus 2 standard deviations are deleted.

Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.

Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.

Suggested Salary Ranges for CUPA-defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

CUPA Title	2000-2001 Number of Peers	2000-01 Mean Salary	2000-01 Highest Salary	2000-01 Lowest Salary	2001-02 Projected 80%ile	2001-02 Projected Minimum	2001-02 Projected Maximum	2001-02 Number of Peers	3Yr Wged Mean Salary	2001-02 Highest Salary	2001-02 Lowest Salary	2001-02 Projected 80%ile	2002-03 Projected Minimum	2002-03 Projected Maximum
516.00-Dir Std Hlth-Nurse	12	\$62,961	\$102,353	\$45,232	\$76,503	\$53,789	\$86,066	9	\$61,173	\$79,758	\$45,000	\$76,698	\$53,926	\$86,285
Group II (ECU, UNC-C, UNC-G)	19	\$53,475	\$73,251	\$39,966	\$63,388	\$44,568	\$71,312	19	\$54,674	\$73,876	\$40,421	\$67,805	\$47,674	\$76,281
Group III (ASU, NCA&T, NCCU, UNC-W)	10	\$48,579	\$58,810	\$35,077	\$58,157	\$40,890	\$65,427	7	\$50,924	\$60,000	\$38,533	\$64,446	\$45,312	\$72,501
Group IV (FSU, UNC-P, WCU)									\$49,366			\$52,022	\$36,577	\$58,525
Group V (ECSU, NCSA, UNC-A, WSSU)									\$58,142			\$55,592	\$39,087	\$62,541
517.00-Dir Campus Ministries														
Group V (ECSU, NCSA, UNC-A, WSSU)														
518.00-Dir Athletics														
Group I (NCSU & UNC-CH)	18	\$179,341	\$270,000	\$77,500	\$239,984	\$168,733	\$269,982	19	\$183,997	\$310,000	\$77,500	\$251,262	\$176,663	\$282,670
Group II (ECU, UNC-C, UNC-G)	28	\$117,190	\$168,000	\$71,366	\$144,054	\$101,284	\$162,061	24	\$123,655	\$175,000	\$82,500	\$155,120	\$109,065	\$174,510
Group III (ASU, NCA&T, NCCU, UNC-W)	40	\$93,553	\$142,725	\$65,125	\$116,600	\$81,981	\$131,175	36	\$94,619	\$148,800	\$66,560	\$123,218	\$86,634	\$138,620
Group IV (FSU, UNC-P, WCU)	24	\$76,056	\$94,206	\$57,639	\$87,112	\$61,248	\$98,001	20	\$77,220	\$94,315	\$65,810	\$91,302	\$64,195	\$102,715
Group V (ECSU, NCSA, UNC-A, WSSU)	11	\$74,490	\$102,836	\$55,386	\$88,641	\$62,324	\$99,721	11	\$76,776	\$117,781	\$41,632	\$92,034	\$64,709	\$103,538
519.00-Dir Sports Info														
Group I (NCSU & UNC-CH)	14	\$62,809	\$99,475	\$33,300	\$76,073	\$53,487	\$85,582	16	\$65,336	\$113,964	\$37,465	\$86,704	\$60,962	\$97,542
Group II (ECU, UNC-C, UNC-G)	22	\$42,008	\$64,777	\$26,650	\$49,606	\$34,878	\$55,807	20	\$41,767	\$58,017	\$27,000	\$51,997	\$36,559	\$58,496
Group III (ASU, NCA&T, NCCU, UNC-W)	37	\$39,645	\$58,177	\$25,587	\$47,970	\$33,727	\$53,966	33	\$40,314	\$61,056	\$24,600	\$50,026	\$35,173	\$56,279
Group IV (FSU, UNC-P, WCU)	21	\$37,938	\$52,629	\$27,000	\$46,523	\$32,710	\$52,338	18	\$38,112	\$55,242	\$24,600	\$48,080	\$33,805	\$54,090
Group V (ECSU, NCSA, UNC-A, WSSU)	9	\$34,036	\$43,258	\$28,756	\$37,928	\$26,667	\$42,669	8	\$34,739	\$44,556	\$25,827	\$41,817	\$29,402	\$47,044
521.00-Dir Athletics, Women														
Group I (NCSU & UNC-CH)	6	\$113,555	\$260,000	\$54,305	\$124,846	\$87,779	\$140,452	5	\$120,921	\$260,000	\$55,934	\$133,264	\$93,698	\$149,922
Group II (ECU, UNC-C, UNC-G)	6	\$57,502	\$88,500	\$42,247	\$71,334	\$50,155	\$80,251	5	\$62,471	\$106,600	\$42,400	\$77,334	\$54,374	\$87,001
Group III (ASU, NCA&T, NCCU, UNC-W)	8	\$54,690	\$81,077	\$31,494	\$64,191	\$45,133	\$72,215	6	\$58,096	\$84,205	\$42,745	\$71,285	\$50,121	\$80,196
522.00-Dir Campus Rec														
Group I (NCSU & UNC-CH)	15	\$79,669	\$100,872	\$56,207	\$102,474	\$72,050	\$115,284	16	\$78,003	\$120,000	\$42,861	\$105,387	\$74,098	\$118,560
Group II (ECU, UNC-C, UNC-G)	23	\$54,698	\$72,500	\$35,242	\$68,861	\$48,416	\$77,469	19	\$55,467	\$72,500	\$36,475	\$72,010	\$50,630	\$81,012
Group III (ASU, NCA&T, NCCU, UNC-W)	27	\$48,914	\$68,089	\$27,679	\$61,727	\$43,400	\$69,443	26	\$49,058	\$70,276	\$26,000	\$64,697	\$45,489	\$72,784
Group IV (FSU, UNC-P, WCU)	15	\$49,196	\$75,744	\$27,895	\$60,619	\$42,621	\$68,197	14	\$46,665	\$70,276	\$26,316	\$60,619	\$42,621	\$68,197
Group V (ECSU, NCSA, UNC-A, WSSU)	6	\$38,441	\$43,047	\$31,000	\$43,290	\$30,437	\$48,701	6	\$38,170	\$44,381	\$17,595	\$45,964	\$32,317	\$51,710
523.00-Chief Enrollment Mgmt														
Group I (NCSU & UNC-CH)	14	\$92,964	\$153,733	\$47,273	\$114,988	\$80,848	\$129,361	13	\$96,029	\$160,000	\$64,323	\$120,146	\$84,474	\$135,164
Group II (ECU, UNC-C, UNC-G)	18	\$88,040	\$120,629	\$53,260	\$114,986	\$80,847	\$129,360	16	\$87,360	\$124,800	\$57,500	\$115,846	\$81,451	\$130,327
Group III (ASU, NCA&T, NCCU, UNC-W)	11	\$89,012	\$120,000	\$69,010	\$114,066	\$80,200	\$128,324	7	\$83,253	\$95,940	\$73,461	\$114,066	\$80,200	\$128,324
Group IV (FSU, UNC-P, WCU)									\$84,720			\$90,764	\$63,816	\$102,109
Group V (ECSU, NCSA, UNC-A, WSSU)														
524.00-Dir Minority Affairs														
Group I (NCSU & UNC-CH)	11	\$67,944	\$84,000	\$36,000	\$82,917	\$58,299	\$93,282	9	\$65,936	\$87,440	\$43,680	\$85,398	\$60,044	\$96,073
Group II (ECU, UNC-C, UNC-G)	13	\$59,991	\$78,839	\$50,000	\$69,710	\$49,013	\$78,424	10	\$59,844	\$78,844	\$37,696	\$72,120	\$50,707	\$81,135
Group III (ASU, NCA&T, NCCU, UNC-W)	27	\$49,834	\$76,906	\$32,160	\$64,851	\$45,597	\$72,957	23	\$50,482	\$80,000	\$31,360	\$67,324	\$47,335	\$75,739
Group IV (FSU, UNC-P, WCU)	15	\$47,456	\$66,275	\$33,500	\$58,889	\$41,405	\$66,251	12	\$50,025	\$76,500	\$38,000	\$65,089	\$45,764	\$73,225
Group V (ECSU, NCSA, UNC-A, WSSU)									\$45,746			\$50,404	\$35,439	\$56,705

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Note: Group peers are all unduplicated reporting institutions of the combined peer lists of applicable UNC institutions.  
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CUPA data for some Group-Year combinations may contain UNC institutions as selected peers.  
Analysis is performed only if five or more institutions in the group reported data for the position.  
Salaries of positions within a given Group-Position-Year combination exceeding the mean by plus or minus 2 standard deviations are deleted.  
Projections for 2001-02 are based on 2000-01 data alone. Projections for 2002-03 are based on three-year weighted data (1999-00--not shown; 2000-01; 2001-02) indexed to the weighted group CEO salary.  
Projections for 2001-02 include a 6% increase. For 2002-03 a 4% increase is projected.



Suggested Salary Ranges for CUPA-Defined Administrative Positions  
by Grouped UNC Peers  
2000-01 Data Projected for 2001-02 vs. 2001-02 Data Projected for 2002-03

Combined Positions

CUPA Title	2000-2001		2000-01		2000-01		2001-02		2001-02		2001-02		2001-02		2002-03		2002-03	
	Number of Peers	Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Number of Peers	3yr Wgted Mean Salary	Highest Salary	Lowest Salary	Projected 80%ile	Projected Minimum	Projected Maximum	Projected 80%ile	Projected Minimum	Projected Maximum	
103.0A-Exec Vice Pres/Chief Acad Off	25	\$226,692	\$327,097	\$150,000	\$275,600	\$193,774	\$310,050	25	\$234,071	\$350,000	\$192,000	\$285,325	\$200,612	\$320,990	\$285,325	\$200,612	\$320,990	
Group I (NCSU & UNC-CH)	32	\$166,942	\$224,000	\$104,000	\$206,812	\$145,409	\$232,663	29	\$175,465	\$235,000	\$116,000	\$225,681	\$158,676	\$253,891	\$225,681	\$158,676	\$253,891	
Group II (ECU, UNC-C, UNC-G)	41	\$127,641	\$172,000	\$98,200	\$132,640	\$107,321	\$171,720	36	\$130,038	\$200,000	\$100,000	\$161,169	\$113,318	\$181,315	\$161,169	\$113,318	\$181,315	
Group III (ASU, NCA&T, NCCU, UNC-W)	25	\$122,314	\$162,240	\$92,000	\$140,980	\$99,123	\$158,603	19	\$122,846	\$159,200	\$92,000	\$146,069	\$102,701	\$164,328	\$146,069	\$102,701	\$164,328	
Group IV (FSU, UNC-P, WCU)	14	\$105,593	\$124,700	\$57,797	\$124,656	\$87,646	\$140,238	17	\$112,022	\$150,000	\$93,000	\$136,687	\$96,105	\$153,773	\$136,687	\$96,105	\$153,773	
Group V (ECSU, NCSA, UNC-A, WSSU)	30	\$170,203	\$234,200	\$100,744	\$206,700	\$145,331	\$232,538	31	\$180,577	\$278,000	\$142,500	\$234,903	\$165,160	\$264,266	\$234,903	\$165,160	\$264,266	
301.0A-Chief Bus/Admin/Fin Off	49	\$130,916	\$177,000	\$69,657	\$167,904	\$118,053	\$188,892	39	\$139,087	\$209,997	\$82,500	\$181,900	\$127,894	\$204,637	\$181,900	\$127,894	\$204,637	
Group I (NCSU & UNC-CH)	67	\$109,903	\$160,000	\$72,960	\$136,922	\$96,270	\$154,038	54	\$111,793	\$164,138	\$78,633	\$142,805	\$100,406	\$160,655	\$142,805	\$100,406	\$160,655	
Group II (ECU, UNC-C, UNC-G)	40	\$103,456	\$141,816	\$65,160	\$125,080	\$87,944	\$140,715	37	\$104,334	\$150,000	\$65,985	\$130,187	\$91,534	\$146,460	\$130,187	\$91,534	\$146,460	
Group III (ASU, NCA&T, NCCU, UNC-W)	21	\$92,535	\$122,800	\$50,700	\$113,301	\$79,662	\$127,464	15	\$97,786	\$130,000	\$59,073	\$124,656	\$87,646	\$140,238	\$124,656	\$87,646	\$140,238	
Group IV (FSU, UNC-P, WCU)	24	\$179,289	\$278,250	\$92,874	\$221,430	\$155,687	\$249,108	25	\$184,951	\$300,000	\$95,400	\$233,667	\$164,291	\$262,876	\$233,667	\$164,291	\$262,876	
Group V (ECSU, NCSA, UNC-A, WSSU)	31	\$117,926	\$170,799	\$77,625	\$147,340	\$103,595	\$165,758	27	\$124,758	\$207,000	\$58,383	\$155,821	\$109,558	\$175,298	\$155,821	\$109,558	\$175,298	
401.0A-Chief Dev Off/Chf Dev, Pub Rel	42	\$99,464	\$130,000	\$63,600	\$136,059	\$95,663	\$153,067	37	\$101,337	\$140,000	\$61,868	\$136,059	\$95,663	\$153,067	\$136,059	\$95,663	\$153,067	
Group I (NCSU & UNC-CH)	22	\$105,616	\$140,000	\$65,970	\$124,779	\$87,732	\$140,377	19	\$103,058	\$149,700	\$70,550	\$124,779	\$87,732	\$140,377	\$124,779	\$87,732	\$140,377	
Group II (ECU, UNC-C, UNC-G)	11	\$92,509	\$125,920	\$64,556	\$117,897	\$82,893	\$132,634	9	\$92,219	\$110,000	\$64,564	\$119,379	\$83,935	\$134,301	\$119,379	\$83,935	\$134,301	
Group III (ASU, NCA&T, NCCU, UNC-W)																		
Group IV (FSU, UNC-P, WCU)																		
Group V (ECSU, NCSA, UNC-A, WSSU)																		

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