

Board of Governors Meeting

February 11, 2011

Chapel Hill, North Carolina

The Board of Governors met in regular session on February 11, 2011, at the Spangler Center in Chapel Hill. Chairman Gage called the meeting to order at 9:00 a.m.

INVOCATION

Chairman Gage called on Mr. Bowden to give the invocation.

ROLL CALL

Secretary Sanders called the roll. The following members were present:

Brent D. Barringer	Peter D. Hans
Atul C. Bhula	Charles A. Hayes
John M. Blackburn	James E. Holshouser, Jr.
Peaches G. Blank	Adelaide D. Key
R. Steve Bowden	G. Leroy Lail
Laura W. Buffaloe	Ronald C. Leatherwood
Frank Daniels, Jr.	Cheryl M. Locklear
Bill Daughtridge, Jr.	Franklin E. McCain
Walter C. Davenport	Charles H. Mercer, Jr.
John W. Davis III	Fred G. Mills
James M. Deal, Jr.	Burley B. Mitchell, Jr.
Phillip R. Dixon	Marshall B. Pitts, Jr.
Dudley E. Flood	Irvin A. Roseman
Paul Fulton	Estelle 'Bunny' Sanders
Hannah D. Gage	Priscilla P. Taylor
Ann B. Goodnight	David W. Young
Clarice Cato Goodyear	

The following member was absent:

J. Bradley Wilson

STATE ETHICS ACT

Chairman Gage stated that under the State Ethics Act, members have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for the meeting, Chairman Gage asked if any member had a conflict of interest or an interest that would give rise to the appearance of a conflict of interest. Mr. Mercer abstained from Item 6d. listed on the consent agenda.

MINUTES

Mr. Daniels moved, seconded by Mr. Blackburn, that the minutes from the open session of the January 14, 2011, meeting be approved. The motion carried.

PRESIDENT'S REPORT

President Ross reported that he has been busy visiting each of our campuses, meeting with students, staff, and faculty. He recently completed visits to five campuses as well as to the UNC Center for Public Television and the UNC Health Care System. He remarked that the visits have been fascinating, the leadership teams are strong and committed, and he especially enjoyed his visits with students. For President Ross' report, please see Appendix A.

ADMINISTRATIVE ACTION ITEMS

Mr. Bowden moved, seconded by Mr. Lail, that the Administrative Action Items be approved by consent. The motion carried.

- a. (B&F) Approval of the Budget Adjustment for Exceeding the 18% Limit on Nonresident Freshmen Enrollment for Two Consecutive Years, UNC-CH
- b. (B&F) Authorization of New Capital Improvements Projects, NCSU and UNC-CH
- c. (B&F) Authorization of New Capital Improvements Project, UNCP
- d. (B&F) Authorization to Sell Special Obligation Bonds, UNCW
- e. (B&F) Authorization to Lease Student Housing, FSU
- f. (EPPP) Approval of Licensure for Harrison College to offer the Associate of Applied Science (A.A.S.) in Culinary Arts at The Chef's Academy in Morrisville
- g. (EPPP) Approval of Licensure for Harrison College to offer the Associate of Applied Science (A.A.S.) in Pastry Arts at The Chef's Academy in Morrisville

- h. (EPPP) Approval of Licensure for Kaplan College to offer the Associate of Applied Science (A.A.S.) in Computer Networking Technology in Charlotte
- i. (EPPP) Approval of Licensure for Kaplan College to offer the Associate of Applied Science (A.A.S.) in Criminal Justice in Charlotte
- j. (EPPP) Approval for Licensure for Kaplan College to offer the Associate of Applied Science (A.A.S.) in Health Information Technology in Charlotte
- k. (EPPP) Approval of Licensure for the University of Southern California to offer exclusively online the Master of Arts in Teaching (M.A.T.) with the following two specializations:
 - Multiple subject (sometimes referred to as elementary education)
 - Single subject in the following four subject matter areas: English, Mathematics, Science, and Social Science
- l. (EPPP) Authorization to discontinue the following degree programs:
 - Bachelor of Arts in Art at East Carolina University
 - Bachelor of Science in Music Industries Studies at Elizabeth City State University
 - Bachelor of Science in Social Sciences, Secondary Education, at Fayetteville State University
 - Bachelor of Science in Spanish Education at Fayetteville State University
 - Bachelor of Science in Earth and Environmental Sciences at NCA&T State University
 - Bachelor of Science in Agricultural Economics at NCA&T State University
 - Bachelor of Science in Family and Consumer Science Education at NCA&T State University
 - Bachelor of Science in Technology Education at NCA&T State University
 - Bachelor of Science in Health and Physical Education at NCA&T State University
 - Bachelor of Arts Romance Languages and Literatures, French at NCA&T State University
 - Bachelor of Science in Health and Physical Education at NCA&T State University
 - Bachelor of Arts in Art Education at North Carolina Central University
 - Bachelor of Arts in English, Secondary Education at North Carolina Central University
 - Bachelor of Science in Mathematics, Secondary Education at North Carolina Central University
 - Bachelor of Arts in Music Education at North Carolina Central University
 - Bachelor of Science in Physical Education at North Carolina Central University
 - Bachelor of Science in Biology, Secondary Education at North Carolina Central University
 - Bachelor of Science in Chemistry, Secondary Education at North Carolina Central University
 - Bachelor of Arts in Theatre Arts Education, K-12 at North Carolina Central University

- Bachelor of Arts in French, Secondary Education at North Carolina Central University
- Bachelor of Arts in History, Secondary Education at North Carolina Central University
- Bachelor of Science in Physics, Secondary Education at North Carolina Central University
- Bachelor of Science in Spanish, Secondary Education at North Carolina Central University
- Bachelor of Arts in Slavic Languages at UNC-Chapel Hill
- Bachelor of Arts in Recreation Administration at UNC-Chapel Hill
- Bachelor of Arts in English, Secondary Education at UNC Charlotte
- Bachelor of Arts in Math, Secondary Education at UNC Charlotte
- Bachelor of Science in Math, Secondary Education at UNC Charlotte
- Bachelor of Arts in Chemistry, Teacher Licensure at UNC Charlotte
- Bachelor of Arts in French, K-12 at UNC Charlotte
- Bachelor of Arts in German, K-12 at UNC Charlotte
- Bachelor of Arts in History Education at UNC Charlotte
- Bachelor of Arts in Spanish, K-12 at UNC Charlotte
- Bachelor of Science in Restaurant and Institution Management at UNC Greensboro
- Bachelor of Science in Medical Technology at UNC Greensboro
- Bachelor of Science in Clinical Laboratory Science at Western Carolina University
- Master of Arts in Family and Consumer Sciences Education at Appalachian State University
- Master of Arts in Technology Education at Appalachian State University
- Master of Arts in Public History at Appalachian State University
- Master of Arts in English at Fayetteville State University
- Master of Arts in Political Science at Fayetteville State University
- Master of Science in Agricultural Economics at NCA&T State University
- Master of Science in Animal Health Science at NCA&T State University
- Master of Science in Plant, Soil and Environmental Science at NCA&T State University
- Master of Science in Technology Education at NCA&T State University
- Master of Science in Physical Education at North Carolina Central University
- Master of Education and Master of Science in Middle Grades Education at NC State University
- Master of Education and Master of Science in Curriculum and Instruction, English at NC State University
- Master of Education and Master of Science in Curriculum and Instruction, Reading at NC State University
- Master of Education and Master of Science in Curriculum and Instruction, Social Studies at NC State University
- Master of Arts in French Language and Literature at NC State University
- Master of Arts in Spanish Language and Literature at NC State University

- Master of Science in Recreation Administration at UNC-Chapel Hill
 - Master of Education in English Education at UNC Greensboro
 - Doctor of Philosophy in Linguistics at UNC-Chapel Hill
 - Doctor of Philosophy in Slavic Languages and Literatures at UNC-Chapel Hill
- m. (GOV) Approval of the Annual Report of the Committee on University Governance

REPORT OF THE AUDIT COMMITTEE

Dr. Roseman, Chair of the Audit Committee, reported on several items. First, the Committee had received an update on the UNC Finance Improvement and Transformation Project (UNC FIT). Last month, three campuses (Fayetteville State University, North Carolina Central University, and Winston-Salem State University) went live on Banner monthly payroll. Elizabeth City State University went live with Banner bi-weekly payroll and transitioning of their monthly payroll was scheduled to go live in April 2011. The University of North Carolina School of the Arts was on schedule to go live with bi-weekly and monthly payroll in April 2011. Dr. Roseman stated that the advisory teams had completed development standards for new business subprocesses within Capital Assets and Student Accounts. He noted that the campuses continued to report on Key Performance Indicators in the areas of General Accounting, Financial Aid, and Contracts and Grants. He noted improvements in internal controls at the campuses.

Next, the Committee received a report from Vice President Leydon related to information services provided to the campuses.

Next, the Committee received a report on General Administration's internal audit plan. The internal auditor released its first audit on Time and Effort Reporting, which was identified as an area of high-risk at General Administration. The auditor found no audit findings. Some procedural recommendations were made.

Lastly, Dr. Roseman reported on external audit reports released since its last meeting. The 2009 financial audit report from Western Carolina University was released with three audit findings. Corrective action had been taken. The 2010 financial audit reports were released from Appalachian State University, Fayetteville State University, North Carolina State University, the University of North Carolina at Chapel Hill and the University of North Carolina at Greensboro, with no audit findings. At East Carolina University, the 2010 financial audit report was released with one audit finding. Corrective action had been taken.

REPORT OF THE COMMITTEE ON BUDGET AND FINANCE

Mr. Mercer, Chair of the Committee on Budget and Finance, reported that the Committee discussed the Authorization of Tuition for 2011-12 (see Appendix O) and the Authorization of Fees for 2011-12 (see Appendix P). Mr. Mercer recalled that at the policy discussion session in January, the Board received an overview on the 2011-12 tuition and fee process and the requests made by the Chancellors for increases in tuition and fees. At its meeting, the Committee discussed recommendations to increase tuition and fees at 16 campuses and voted to support the President's recommendations for tuition and fee increases. For in-state undergraduates, the average rate increase would be \$208. Proposed increases in general fees averaged \$79 or 5.2%.

On behalf of the Committee, Mr. Mercer moved approval of the Authorization of Tuition for 2011-12 and the Authorization of Fees for 2011-12. The motion carried.

Next, Mr. Mercer presented an authorization to construct and finance 20 new facilities at 11 institutions totaling \$554,810,566 and to plan or supplement four projects at two institutions totaling \$14,590,741 (see Appendix Q). These projects included residence and dining halls, research facilities, student recreation & athletic facilities, and parking decks. All projects would be financed from non-General Fund sources. Representatives from UNC Greensboro had presented an outline of their expansion plans and provided information on one of the largest projects on the list – a \$91 million student recreation facility. The projects presented would contribute to improvements in retention and graduation rates by providing the types of amenities that students need in their campus experience. Although the economic climate was challenging, proceeding with these projects at this time would allow institutions to capitalize on historically low construction costs and financing costs.

On behalf of the Committee, Mr. Mercer moved the Authorization of Non-Appropriated Capital Improvements Projects to provide 20 new facilities totaling \$554,810,566 and to plan or supplement four projects totaling \$14,590,741. The projects would be forwarded to the General Assembly for authorization during the 2011 legislative session and the President of the University would be authorized to make refinements to these requests in the interest of accuracy and completeness. Chairman Gage stressed that these were all self-liquidating projects. The motion carried.

REPORT OF THE COMMITTEE ON EDUCATIONAL PLANNING, POLICIES, AND PROGRAMS

Mr. Deal, Chair of the Committee on Educational Planning, Policies, and Programs, noted that yesterday's Committee meeting was very well attended. He thanked the members of the Board and the Chancellors for their invaluable input. First, the Committee discussed the results from the Committee on Licensure that was formed last fall and co-chaired by Associate Vice President for Academic Affairs Frank Prochaska and *UNC Tomorrow* Director Norma Houston. Additional guidelines were recommended by the Committee to supplement the rules and standards and to strengthen the review process. The Board would continue to monitor the developments in higher education and the University's role in licensing entities to offer programs in North Carolina.

Next, Mr. Deal commented on the extensive list of discontinued programs that was a part of the consent agenda listed under Administrative Action Items (see Appendix M). A total of sixty degree programs were eliminated. He commented that the discontinuation of these programs served as an example of the work that the leaders from our campuses have done in determining programs with low productivity. Mr. Deal noted that former Chancellor Woodward, who was leading a review of all degree programs across the University, would consider further program discontinuations.

Next, Mr. Deal reported that the University of North Carolina at Chapel Hill requested authorization to establish a degree program providing a Bachelor of Arts in Business Journalism (see Appendix R) which would train journalists to write about business and the economy. North Carolina A&T State University requested authorization to establish a degree program in the Master of Science in Nanoengineering (see Appendix S). This program is a component of the plan jointly developed by North Carolina A&T State University and UNC Greensboro and would help meet the expectation for increased economic development that was the basis on which the School was funded by the General Assembly.

On behalf of the Committee, Mr. Deal moved authorization to establish the Bachelor of Arts in Business Journalism at UNC-Chapel Hill and the Master of Science in Nanoengineering at North Carolina A&T State University. The motion carried.

Next, Mr. Deal remarked that the Bachelor of Arts in Public Administration (see Appendix T) had been offered at North Carolina Central University since 2004-05. Regrettably,

the program was never officially approved by the Board of Governors. The Board of Trustees at North Carolina Central University approved the program in 1999 and submitted it to General Administration. In a letter from General Administration back to NCCU in 2001, there was an indication that the program could be recommended on academic merit but the campus was to make decisions regarding funding and respond to General Administration. No response was found. Mr. Deal asked that the Board retroactively approve the program to cover students who have already received degrees in this area and to formally approve the degree program moving forward. He noted the program started up with quality faculty and the proposal to approve the program going forward was put through the same process as any proposed program.

On behalf of the Committee, Mr. Deal moved that the Board retroactively approve the Bachelor of Arts in Public Administration at North Carolina Central University. Ms. Blank asked how many students were affected. Senior Vice President Mabe replied that 80 students were affected. The motion carried. Next, Mr. Deal moved the approval for North Carolina Central University to offer a Bachelor of Arts in Public Administration and that any expansion of the program be subject to the availability of funding. The motion carried.

Next, Mr. Deal reported that the Committee heard a presentation on the Fall 2010 Enrollment Report (see Appendix U). Because of changes in the iSchool at UNC, this year's report distinguished between *fundable* headcount enrollment and *total* headcount enrollment. Fundable headcount grew from 208,973 in fall of 2009 to 211,515 in the fall of 2010. Total headcount was affected by the iSchool's having to cancel over 2,500 enrollments by high school students because the General Assembly limited funding to STEM courses. The University's total headcount enrollment varied depending on whether the University included the iSchool enrollment. Traditionally, the University includes everyone enrolled in a college course in the fall total headcount enrollment. Under that assumption total (but not fundable) headcount enrollment dropped from 222,727 in the fall of 2009 to 221,727 in the fall of 2010. If the iSchool is removed for both years, the total headcount grew from 219,537 to 221,724. Essentially, the University's fundable headcount grew and its total headcount grew if the iSchool was excluded, but declined if the iSchool was included.

Lastly, Mr. Deal stated that the Committee reviewed the annual nursing report (see Appendix V). Overall, nursing enrollment and degrees produced continued to increase. At North Carolina A&T State University, the nursing program was put on warning by the National

Council State Board of Nursing due to falling test scores on the National Council Licensure Exam (NCLEX). Chancellor Martin had instituted an action plan to address this matter. Fayetteville State University had a 100% passing rate on the NCLEX exam for their 2010 graduating class. In 2006, Chancellor Anderson suspended admission to the nursing program due to low passing rates on the NCLEX exam. Chancellor Anderson requested that the University endorse Fayetteville State University's application to the North Carolina Board of Nursing to re-start its nursing program in the fall of 2011 with a class size of 25-30 students. The Committee overwhelmingly expressed its support to President Ross in endorsing this petition to re-start the program.

REPORT OF THE COMMITTEE ON PUBLIC AFFAIRS

Mrs. Goodnight, Chair of the Committee on Public Affairs, reported that the Committee heard about the University's advocacy efforts in Raleigh and in Washington, D.C. The North Carolina General Assembly was in session and currently 129 bills had been filed. The legislative committees had begun to meet. General Administration staff continued to field a number of requests from legislators. Representatives of the Appropriations Subcommittee on Education had begun to meet. Both chambers were working actively to enact a final budget by June 1.

In addition to budget advocacy, President Ross, Vice President Watkins, and Ms. Cates would continue to work on the 2011 Legislative Priorities of the University of North Carolina (see Appendix W), including refinement of the list of efficiencies that President Ross would present to the House and Senate leadership. Potential efficiencies included streamlining business practices and the elimination of outdated, counterproductive state rules and regulations in areas of purchasing, finance, construction and human resources.

Next, Vice President Rhinehardt presented the Committee with a report on the substantial budget reductions under consideration by the U.S. Congress. The U.S. Congress must complete its work on the current fiscal year budget by mid-March. Mrs. Goodnight stated that it was likely that research funding and other important federal funding could see reductions by as much as \$100 billion this year.

Next, the Committee discussed funding of the Pell Grant Program. The Program was expected to have a \$21 billion shortfall.

Lastly, Mrs. Goodnight commented that the Committee would review the University's proposed Federal Policy Agenda at its meeting in April. The University's short list of priorities would be in ranked order of importance. Mrs. Goodnight stated that all members of the Board would need to communicate the University's top priorities to our elected leaders in Raleigh and in Washington, D.C. over the coming months and for the foreseeable future. Chairman Gage emphasized that the Board would need a good communication plan and noted that the General Assembly was on a fast-track for passing this year's budget.

REPORT OF THE COMMITTEE ON UNIVERSITY GOVERNANCE

Mr. Bowden, Chair of the Committee on University Governance, reported that the 2011 trustee selection process was in progress and that the Committee would bring a provisional slate of appointments to the Board for consideration at its April meeting. A list of nominees under consideration would be forwarded to the members of the Board in the near future. Mr. Bowden thanked Secretary Corgnati and his staff for the Trustee Notebooks.

Next, Mr. Bowden announced that there was a partial term ending June 30, 2013, on the North Carolina School of Science and Mathematics Board of Trustees, representing a non-residency vacancy. Mr. Bowden asked the members of the Board to let Vice Chairman Hans know if they had could identify candidates who could fill this vacancy. There were eight terms ending June 30, 2015, on the North Carolina School of Science and Mathematics Board of Trustees. They included Henry Kuo, D. Carr Thompson, Lavonia Allison, Brian Bailey, Margorie Benbow, Shirley Frye, Alan Scott Hicks, and Sallie Johnson. They represent two non-residency appointments and Congressional Districts 4, 9, 8, 12, 13, and 10, respectively. All were eligible for reappointment with the exception of Mr. Hicks.

There were three terms ending June 30, 2015, on the University of North Carolina Press Board of Governors. The incumbents were Nina Allen, Gillian Cell, and Eric Mueller. Dr. Allen was not eligible for reappointment.

Lastly, Mr. Bowden asked the members of the Board to review the dates of the 2011 Spring Commencements and to consider representing the Board of Governors at these important events to bring greetings on behalf of the Board and to present the Board of Governors Awards for Excellence in Teaching to this year's recipients.

CHAIRMAN'S REPORT

Chairman Gage thanked the Chancellors for attending yesterday's committee meetings. She appreciated their time and input, especially as the Board continued to make difficult decisions on behalf of the University.

Next, Chairman Gage announced the 2011 Committee on the Award for Excellence in Public Service. The Committee would be chaired by Mr. Pitts. The other members appointed to the Committee were Mr. Barringer, Mr. Dixon, Mr. Fulton, and Dr. Taylor.

Lastly, Chairman Gage made the following announcements. She reminded the members that they must submit their 2011 Statement of Economic Interest Form to the State Ethics Commission by April 15. General Administration would schedule an ethics training session in June 2011. She reported that the 2011 O. Max Gardner Award would be presented at the April meeting. Chairman Gage encouraged all the members to attend the special installation ceremonies on April 15, 2011, at 2:00 p.m. when the University of North Carolina at Pembroke will install Dr. Kyle R. Carter as its fifth chancellor.

On motion by Secretary Sanders and duly seconded, the Board voted to convene in closed session to consult with its attorney to consider and to give instructions concerning a judicial action titled East Carolina University v. HealthyPirates.com; to establish or instruct the staff or agent considering the negotiations of the amount of compensation or other terms of employment contract; and to consider the qualifications, competence, performance, condition of appointment of a public officer or employee or prospective public officer or employee; pursuant to North Carolina G.S. Sections 143-318.11(a)(3), (a)(5), and (a)(6).

The Board went into closed session at 10:00 a.m. and returned to open session at 10:05 a.m.

REPORT OF THE COMMITTEE ON PERSONNEL AND TENURE

Mr. Mills, Chair of the Committee, reported that the Committee discussed a Voluntary Separation Incentive Program as the University considered ways to reduce expenditures. Vice President Fleming led the discussion and noted that the University had not introduced this program; it was a preliminary idea. This idea could be studied further once the actual budget was known.

Lastly, Mr. Mills noted that the Committee received the Report on Personnel Actions Delegated to the President listing all personnel actions approved by the President since its last meeting.

In closing, Chairman Gage announced that the next meeting was scheduled for April 8, 2011, at the Spangler Center.

The meeting adjourned at 10:05 a.m.

Appendix A	President Ross' Report	Posted Online
Appendix B	Approval of the Budget Adjustment for Exceeding the 18% Limit on Nonresident Freshmen Enrollment for Two Consecutive Years – UNC-Chapel Hill	Posted Online
Appendix C	Authorization of New Capital Improvements Projects – NCSU and UNC-CH	Posted Online
Appendix D	Authorization of New Capital Improvements Project – UNCP	Posted Online
Appendix E	Authorization to Sell Special Obligation Bonds – UNCW	Posted Online
Appendix F	Authorization to Lease Student Housing – FSU	Posted Online
Appendix G	Approval of Licensure for Harrison College to offer the Associate of Applied Science (A.A.S.) in Culinary Arts at The Chef's Academy in Morrisville	Posted Online
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Appendix L	Approval of Licensure for the University of Southern California to offer exclusively online the Master of Arts in (M.A.T.) with the following two specializations: <ul style="list-style-type: none"> • Multiple subject (sometimes referred to as elementary education) • Single subject in the following four subject matter areas: English, Mathematics, Science, and Social Science 	Posted Online
Appendix M	Authorization to Discontinue the following Degree Programs: <ul style="list-style-type: none"> • Bachelor of Arts in Art at East Carolina University • Bachelor of Science in Music Industries Studies at Elizabeth City State University • Bachelor of Science in Social Sciences, Secondary Education, at Fayetteville State University • Bachelor of Science in Spanish Education at Fayetteville State University • Bachelor of Science in Earth and Environmental Sciences at NCA&T State University 	Posted Online

- Bachelor of Science in Agricultural Economics at NCA&T State University
- Bachelor of Science in Family and Consumer Science Education at NCA&T State University
- Bachelor of Science in Technology Education at NCA&T State University
- Bachelor of Science in Health and Physical Education at NCA&T State University
- Bachelor of Arts Romance Languages and Literatures, French at NCA&T State University
- Bachelor of Science in Health and Physical Education at NCA&T State University
- Bachelor of Arts in Art Education at North Carolina Central University
- Bachelor of Arts in English, Secondary Education at North Carolina Central University
- Bachelor of Science in Mathematics, Secondary Education at North Carolina Central University
- Bachelor of Arts in Music Education at North Carolina Central University
- Bachelor of Science in Physical Education at North Carolina Central University
- Bachelor of Science in Biology, Secondary Education at North Carolina Central University
- Bachelor of Science in Chemistry, Secondary Education at North Carolina Central University
- Bachelor of Arts in Theatre Arts Education, K-12 at North Carolina Central University
- Bachelor of Arts in French, Secondary Education at North Carolina Central University
- Bachelor of Arts in History, Secondary Education at North Carolina Central University
- Bachelor of Science in Physics, Secondary Education at North Carolina Central University
- Bachelor of Science in Spanish, Secondary Education at North Carolina Central University
- Bachelor of Arts in Slavic Languages at UNC-Chapel Hill
- Bachelor of Arts in Recreation Administration at UNC-Chapel Hill
- Bachelor of Arts in English, Secondary Education at UNC Charlotte

- Bachelor of Arts in Math, Secondary Education at UNC Charlotte
- Bachelor of Science in Math, Secondary Education at UNC Charlotte
- Bachelor of Arts in Chemistry, Teacher Licensure at UNC Charlotte
- Bachelor of Arts in French, K-12 at UNC Charlotte
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- Master of Science in Middle Grades Education at NC State University
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- Master of Science in Curriculum and Instruction, English at NC State University
- Master of Education in Curriculum and Instruction, Reading at NC State University
- Master of Science in Curriculum and Instruction, Reading at NC State University
- Master of Education in Curriculum and Instruction, Social Studies at NC State University
- Master of Science in Curriculum and Instruction, Social Studies at NC State University
- Master of Arts in French Language and Literature at NC State University
- Master of Arts in Spanish Language and Literature at NC State University
- Master of Science in Recreation Administration at UNC-Chapel Hill
- Master of Education in English Education at UNC Greensboro
- Doctor of Philosophy in Linguistics at UNC-Chapel Hill
- Doctor of Philosophy in Slavic Languages and Literatures at UNC-Chapel Hill

Appendix N	Approval of the Annual Report of the Committee on University Governance	Posted Online
Appendix O	Authorization of Tuition for 2011-12	Posted Online
Appendix P	Authorization of Fees for 2011-12	Posted Online
Appendix Q	Authorization of Non-Appropriated Capital Improvements Projects	Posted Online
Appendix R	Authorization to Establish a Bachelor of Arts in Business Journalism – UNC-CH	Posted Online
Appendix S	Authorization to Establish a Master of Science in Nanoengineering – NCA&T	Posted Online
Appendix T	Authorization to Establish a Bachelor of Arts in Public Administration – NCCU	Posted Online
Appendix U	University of North Carolina Fall 2010 Enrollment Report	Posted Online
Appendix V	UNC Nursing Exam Results for 2010 and Nursing Enrollment and Degrees Conferred Report	Posted Online
Appendix W	2011 Legislative Priorities of the University of North Carolina	Posted Online