

## **BOARD OF GOVERNORS MEETING**

The University of North Carolina

January 13, 2006

The Board of Governors met in regular session on January 13, 2006, in the Board Room of the General Administration Building, Chapel Hill. Mr. Wilson, the chairman, called the meeting to order at 9:30 a.m.

### **INVOCATION**

Mr. Dixon gave the invocation:

Father, we ask that you open our hearts, our minds, and our spirits in order to receive your guidance. As the sun rises today on this a new and glorious day in the life of our University, we give thanks for our new president, Erskine Bowles. May his vision, his love for this state, his passion for public service, his talent, and his leadership lead us to even greater heights. Grant us the wisdom and determination to overcome the challenges that we face, and grant us the courage to always do what is right. Dear Lord, we also thank you for the leadership of William A. Dees, Jr., the first elected chair of the UNC Board of Governors. May his legacy of public service to this University system, and to the state of North Carolina motivate and inspire us all to do good work in your name. Help us to remember the Dees family in our prayers and provide comfort to them in this time of great loss. We ask your blessings as we embark upon a new path of public service to the citizens of this great state. In your name we pray. Amen.

### **ROLL CALL**

Secretary Perry called the roll and the following members were present:

Bradley T. Adcock  
Brent D. Barringer  
Peaches Gunter Blank  
R. Steve Bowden  
F. Edward Broadwell, Jr.  
William L. Burns, Jr.  
John W. Davis III  
Phillip R. Dixon  
Ray S. Farris

Adelaide D. Key  
G. Leroy Lail  
Charles H. Mercer, Jr.  
Fred G. Mills  
Charles S. Norwood  
Cary C. Owen  
Patsy B. Perry  
Jim W. Phillips, Jr.  
Gladys Ashe Robinson

Dudley E. Flood  
Hannah D. Gage  
Willie J. Gilchrist  
H. Frank Grainger  
Peter D. Hans  
Charles A. Hayes  
James E. Holshouser, Jr.  
Peter Keber

Irvin A. Roseman  
Benjamin S. Ruffin  
Estelle W. Sanders  
William G. Smith  
Priscilla P. Taylor  
J. Bradley Wilson  
Zachary A. Wynne  
David W. Young

The following member was absent:

J. Craig Souza

### **MINUTES**

Mr. Grainger moved, seconded by Mr. Bowden, that the minutes of the meeting of November 11, 2005, be approved. The motion carried.

Chairman Wilson introduced two special visitors: President Martin Lancaster of the North Carolina Community College System and Ms. Hilda Pinnix-Ragland, chair of the State Board of Community Colleges.

### **PRESIDENT'S REPORT**

President Bowles introduced several of the chancellors and representatives of affiliated organizations in attendance at the meeting and gave the board an update of the good news and accolades afforded many of the campuses.

For President Bowles' complete remarks see Appendix A.

**RESOLUTION HONORING THE APPALACHIAN STATE UNIVERSITY FOOTBALL PROGRAM**

Mrs. Blank asked Chancellor Peacock, Student Body President Jud Watkins, and the members of the Appalachian State University Family to stand to be recognized. She then presented a resolution honoring the ASU Football Program for their NCAA Division I-AA National Championship. The motion carried. See Appendix B for the resolution.

**REMARKS FROM THE CHAIR OF THE STATE BOARD OF COMMUNITY COLLEGES**

Noting her outstanding contributions to North Carolina's higher education system, Mr. Hans introduced Ms. Hilda Pinnix-Ragland, chair of the State Board of Community Colleges.

Ms. Pinnix-Ragland stated that North Carolina is very fortunate to have two fantastic leaders in President Bowles and President Lancaster. In her remarks, she discussed the two systems working together to improve the retention and graduation rates of its students, keeping people employed in an economy that is losing manufacturing jobs, the services provided by the small business centers in the state, the Kannapolis project and the biotechnology network across the state, training and retaining better teachers, and distance learning initiatives.

## **ADMINISTRATIVE ACTION ITEMS**

Chairman Wilson called attention to the Administrative Action Items listed on the agenda and requested that item 7c., *Approval of an Emergency Capital Improvements Project*, WSSU, be removed from the consent agenda. Dr. Gilchrist moved, seconded by Mr. Lail, that the following Administrative Action Items be approved by consent:

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| a. (B&F)  | Approval of the Summary of Institutional Annual Reports, 2004-05   | Appendix C |
| b. (B&F)  | Approval of the Increase in Purchasing Benchmark, UNCW   | Appendix D |
| c. (B&F)  | Approval of New Capital Improvements Projects, UNCCH   | Appendix E |
| d. (B&F)  | Approval of a New Capital Improvements Project, UNCG   | Appendix F |
| e. (B&F)  | Approval of Exchange of Property, NCSU   | Appendix G |
| f. (B&F)  | Approval of Disposition of Property by Demolition, UNCG  | Appendix H |
| g. (EPPP) | Approval to Discontinue the Masters of Arts in Romance Languages and Literatures, Portuguese (Luso-Brazilian) Language and Literature, UNCCH   | Appendix I |
| h. (EPPP) | Approval to Discontinue the Doctor of Philosophy in Romance Languages and Literatures, Portuguese (Luso-Brazilian) Language and Literature, UNCCH  | Appendix I |
| i. (EPPP) | Approval to add the Liberal Studies Pre-Major in Liberal Arts to the Comprehensive Articulation Agreement  | Appendix J |
| j. (EPPP) | Authorization to establish the following baccalaureate degree programs:<br>- Bachelor of Science in Elementary Education, NCSU<br>- Bachelor of Science in Interdisciplinary General Engineering, NCA&T  | Appendix K |
| k. (EPPP) | Authorization to establish the following masters degree programs:<br>- Masters of Science in Criminal Justice and Criminology, ASU<br>- Master of Social Work, ASU   | Appendix L |
| l. (EPPP) | Authorization to plan the following doctoral programs:<br>- Doctor of Philosophy in Fisheries and Wildlife Sciences, NCSU<br>- Doctor of Philosophy in Nanoscale Science, UNCC   | Appendix M |
| m. (EPPP) | Authorization to establish the following doctoral programs:<br>- Doctor of Philosophy in Health Psychology, ECU<br>- Doctor of Philosophy in Organizational Science, UNCC<br>- Doctor of Philosophy in Business Administration with a Major in Finance, UNCC | Appendix N |
| n. (EPPP) | Approval of licensure for the following program:<br>- Institute of American Indian Arts to establish a Course Site in the Qualla Boundary of the Eastern Band of the Cherokee Indians to offer a limited number of courses for Academic Credit               | Appendix O |

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|           | in the Area of Studio Arts   |            |
| o. (EPPP) | Approval of Revised Policy 400.3.5, <i>Training, Monitoring, and Evaluating Graduate Teaching Assistants</i> | Appendix P |
| p. (EPPP) | Approval of the Status Report on Recently Established Academic Programs                                      | Appendix Q |
| q. (EPPP) | Approval of the Report on UNC Study Abroad, 2003-04  | Appendix R |

The motion carried.

## **REPORT OF THE COMMITTEE ON EDUCATIONAL PLANNING, POLICIES, AND PROGRAMS**

Dr. Taylor, chair of the Committee on Educational Planning, Policies, and Programs, presented the committee's report.

She stated that the committee had three items to present for action today in addition to the items presented in the consent agenda.

Dr. Taylor reported that the University provides an annual report to the Joint Legislative Educational Oversight Committee on enrollment each fall. She stated that fall 2005 enrollment grew to 196,248 and that the focused growth campuses continue to grow faster than the University as a whole. Also, minority enrollment (of those identified) increased by 3,320 students and is now 30.8 percent of the University's enrollment. She added that the North Carolina need-based financial aid program has assisted over 31,000 students from a state financial aid appropriation of \$59 million in 2005-06. The report also recognizes that as enrollment continues to grow many campuses will again have to address the facilities and infrastructure needed to accommodate the growth.

On behalf of the committee, Dr. Taylor moved approval of the Seventh Annual Report on Enrollment Planning. The motion carried. (Appendix S)

Dr. Taylor reported that in November she presented for notice the proposed policy on Early College High Schools. These are high schools on college campuses, with students doing high school work in the early years then progressing to college courses when they are deemed ready. She stated that some of the campuses have already initiated Early College High Schools and others are considering doing so. She presented a policy that authorizes campuses to enter into a contract with a local school district to establish such high schools and that also authorizes the President to issue regulations for Early College High Schools.

On behalf of the committee, Dr. Taylor moved approval of Policy 400.6, *Early College High Schools on UNC Campuses*. The motion carried. (Appendix T)

Dr. Taylor stated that President Bowles discussed the Long-Range Plan and the Strategic Directions with the committee. He expressed the view that priorities were missing from the long-range planning document. He described a plan that grew out of a meeting with the chancellors to use the Strategic Directions and prioritize objectives under each Strategic Direction and across the Strategic Directions ending with approximately 10-12 prioritized objectives that would drive the budget. The results of this process would be reviewed by the committee and a set of priorities would be recommended to the board. Mrs. Gage stated that the committee was very supportive of this initiative and also discussed a mission review with President Bowles. This followed the discussion of the process used to bring recommendations for planning and establishing new doctoral programs to the committee. It was agreed that President Bowles would work with the chancellors to develop a process and do a review of campus missions and report back to the committee from time to time on the progress of the review.

On behalf of the committee, Dr. Taylor moved that the board endorse President Bowles' plan to engage the chancellors in a priority setting process based on the Strategic Directions that will lead to approximately 10-12 system-wide priorities for board review and approval and which will drive the budget for 2007-09, and that he also involve the chancellors in developing a process and doing a review of campus missions individually and in terms of how they relate to one another. The motion carried.

### **REPORT OF THE COMMITTEE ON PUBLIC AFFAIRS**

Mr. Hans, chair of the Committee on Public Affairs, presented the committee's report. He stated that study commissions are meeting in Raleigh, including the Joint Legislative Education Oversight Committee and the House Health Care Study Committee. He added that the University is maintaining an active role in these committees and will continue to do so until the session begins in May. He stated that the committee will work with the campuses in the next few weeks to draft the 2006 State Legislative Agenda which is scheduled to be considered by the committee in February.

Mr. Hans stated that the committee also heard a federal legislative update from Associate Vice President Samors and approved the draft agenda subject to a few edits.

In closing Mr. Hans reminded the board members that the 2006 trip to Washington, D.C. to visit the Congressional Delegation and present the federal agenda for the next fiscal year is planned for March 1-2. He stated that the committee will provide talking points regarding the agenda in advance of the trip, but members should let Secretary Corgnati know by February 1, 2006, if they plan to attend.

## **REPORT OF THE COMMITTEE ON UNIVERSITY GOVERNANCE**

Mr. Grainger, chair of the Committee on University Governance, presented the committee's report.

### **Appointment to the Board of Directors – The University of North Carolina Health Care System**

Mr. Grainger reported that the committee received the recommendation from President Bowles to appoint Dale Jenkins of Raleigh, Charles D. Owen III of Asheville, Sallie Shuping Russell of Chapel Hill, and James H. Speed, Jr., of Durham to serve on the UNC Health Care System Board of Directors. On behalf of the committee, he moved ratification of the president's appointments. The motion carried. Mrs. Owen abstained.

### **Petition Regarding Political Activity – Fayetteville State University**

Mr. Grainger reported that the committee considered the political activity petitions of Visiting Professor Rick Glazier in the Department of Criminal Justice at Fayetteville State University. Representative Glazier's petitions were not timely in accordance with the board's policy but that is because he was not employed by the University prior to the deadline. On behalf of the committee, Mr. Grainger moved that the board waive the policy deadline and approve Mr. Glazier's request to maintain his full-time University employment while campaigning for reelection and while continuing to serve as a member of the NC House of Representatives during the Spring 2006 semester. The motion carried.

### **Election to the Board of Trustees – North Carolina Central University**

Mr. Grainger reported that there is a partial term ending June 30, 2009, on the North Carolina Central University Board of Trustees. On behalf of the committee, he moved the election of Nancy Wysenski of Durham to serve on the NCCU Board of Trustees. The motion carried.



Mr. Grainger reported that there are two terms ending February 28, 2011, on the Pitt County Memorial Hospital Board of Trustees.

### **CHAIRMAN'S REMARKS**

Chairman Wilson acknowledged the passing of Mr. William A. Dees, Jr., the first elected chairman of the Board of Governors. He stated that the memorial service for Chairman Dees will take place in Goldsboro at 2:00 p.m. today and directions are available at the reception desk.

Chairman Wilson announced the appointment of the Audit Committee. He stated that the committee is charged to meet quarterly, to meet with the state auditor annually, to review the state audits of the campuses, and other work of an audit committee. Mr. Smith will chair the committee. Dr. Roseman will serve as the vice chairman, and Mr. Broadwell, Mr. Burns, Mr. Davis, and Mrs. Gage, in her role as chair of the Committee on Budget and Finance, will also serve.

Chairman Wilson reminded the chancellors that nominations for the 2006 O. Max Gardner Award are due in the Office of the Secretary no later than January 27, 2006.

Chairman Wilson stated that, as President Bowles reported, it is time for the board to elevate its focus and attention to increasing graduation and retention rates at the campuses, and that although the board is grateful to the legislature for continuing to provide the resources necessary to meet enrollment growth, it is critical that all the policies, procedures, and mechanisms are in place for the students to successfully complete their course of study. He stated that it is time for the enrollment growth money to be included in the continuation budget and that he hopes the General Assembly will again turn its attention to moving that very

important funding into the continuation budget, recognizing the important investment that the enrollment growth is.

Chairman Wilson reported that he will re-establish the Committee on the Future of Nursing. Dr. Key will chair this committee and will be joined by Mr. Barringer, Dr. Flood, Mr. Lail, Mrs. Robinson, and Mr. Souza.

Chairman Wilson discussed other items of concern to the board, such as renovation and repair funding on the campuses, the uniformity of the reporting mechanism of illegal drug use on the campuses, and improvement of the efficiency of the Board of Governors.

Chairman Wilson also reminded the board of these important dates:

- Chancellor Dubois will be installed on February 3, 2006, at 10:30 a.m. at UNC Charlotte.
- The Joint Meeting of the NC Education Governing Boards will be held February 16, 2006, on the Duke University Campus.
- The board will meet April 11, 2006, at UNC Greensboro, in conjunction with the April 12 Presidential Inauguration.

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On motion of Dr. Perry, seconded by Mr. Broadwell, the board voted to convene in closed session pursuant to North Carolina General Statutes 143-318.11(a)(3), 143-318.11(a)(5), and 143-318.11(a)(6). The motion carried.

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The Board of Governors went into closed session at 10:45 a.m. and returned to open session at 11:00 a.m.

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**REPORT OF THE COMMITTEE ON PERSONNEL AND TENURE**

Mr. Mercer, chair of the Committee on Personnel and Tenure, presented the committee's report.

**Summary Personnel Report**

On behalf of the committee, Mr. Mercer moved approval of the committee's summary personnel report and other items presented in closed session. (Appendix U)

Mr. Mercer stated that President Bowles discussed changes to his staff as follows: Vice President Lawson will be leaving for a position at the University of North Carolina at Wilmington and Vice President Davies will be leaving for a position at the University of North Carolina at Greensboro. In addition, Senior Vice President Bataille will not be returning to her position at General Administration, but will continue to serve as the interim chancellor at the North Carolina School of the Arts while that search is ongoing. President Bowles has asked Vice President Mabe to serve as the Interim Senior Vice President for Academic Affairs while a national search is conducted. Discussions on the selection of a search firm will take place soon. He stated that Dr. Larry Nielsen, Provost and Executive Vice Chancellor for Academic Affairs, North Carolina State University, has agreed to head this search committee.

President Bowles reported to the committee that he will appoint a search committee to replace Vice President Davies and that Vice President Lawson's position will be restructured before beginning a search for a replacement.

There being no further business, the meeting adjourned at 11:10 a.m.

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Secretary

## APPENDICES

(All appendices are a part of the official record of the meeting.)

Appendix A	President's Report	Attached
Appendix B	Resolution Honoring the Appalachian State University Football Program	Attached
Appendix C	Approval of the Summary of Institutional Annual Reports, 2004-05	Attached
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Appendix U	Summary Personnel Report	Attached