

## APPENDIX T

### PROCESS FOR IDENTIFYING PEER INSTITUTIONS

1. Step 1 is the selection of a subset of institutions from the entire universe of (Title IV) institutions. In most cases, the criteria for selecting this subset are:

- Control—public/private
- Land grant?
- Medical school?
- Broad Carnegie class—research university/community college, etc.

There are cases in which one or more of these criteria must be relaxed.

2. Within the selected subset of institutions, a second set of criteria is applied. These criteria include:

- Size—FTE enrollment
- Full-time/part-time mix
- Distribution of degrees by level—associate, bachelor's, graduate, first professional
- Program mix—especially the level of involvement of the institution in some of the typically high-cost programs such as the health professions and engineering
- Research emphasis—dollar volume of research and the ratio of research to instructional expenditures
- Selectivity—open admissions to highly selective

3. The above criteria are established in ranges. Institutions meet these criteria only approximately; very seldom are exact matches found on all relevant criteria. As a consequence, judgment inevitably enters the selection process. The questions become ones of:

- Extending the ranges (for example, accepting institutions either larger or smaller than originally sought)
- Relaxing some of the initial criteria (for example, including public as well as private institutions)

In all cases, the attempt is made to relax those criteria likely to have the least impact on the dependent variables of interest (resources available per student, faculty salaries, etc.). In all cases an attempt is made to match characteristics of the institution as a whole rather than single (especially signature) program areas.

## **Recommended 2006 Peers for UNC Constituent Institutions**

### **Appalachian State University**

Bowling Green State University-Main Campus  
California State University-Chico  
California State University-Fresno  
College of Charleston  
Eastern Illinois University  
George Mason University  
Georgia Southern University  
James Madison University  
Miami University-Ohio  
Sam Houston State University  
Stephen F. Austin State University  
Towson University  
University of Northern Iowa  
University of Wisconsin-La Crosse  
University of Wisconsin-Whitewater  
West Chester University of Pennsylvania  
Western Illinois University  
Western Washington University

Our consultant approved Bowling Green State University-Main Campus, George Mason University, and Miami University-Ohio as competitive peers for ASU.

### **East Carolina University**

Florida International University  
Northern Illinois University  
Ohio University-Main Campus  
Old Dominion University  
SUNY at Buffalo  
Texas Tech University  
University of Louisville  
University of Missouri-Kansas City  
University of Wisconsin-Milwaukee  
Western Michigan University  
Wright State University-Main Campus  
University of North Dakota—Main Campus  
University of Nevada—Reno  
University of South Carolina-Columbia  
Virginia Commonwealth University

Our consultant approved SUNY at Buffalo, the University of Louisville, and the University of South Carolina-Columbia as competitive peers for ECU.

**Elizabeth City State University**

Black Hills State University  
Central State University  
Christopher Newport University  
Coastal Carolina University  
Concord University  
Eastern Oregon University  
Lyndon State College  
Savannah State University  
SUNY College at Old Westbury  
Texas A & M University at Galveston  
The University Of Virginia's College at Wise  
University of Arkansas at Pine Bluff  
University of Maine at Farmington  
Western State College of Colorado

**Fayetteville State University**

Angelo State University  
Bowie State University  
California State University-San Marcos  
Eastern Connecticut State University  
Francis Marion University  
Lake Superior State University  
Northern State University  
Northwest Missouri State University  
Southwestern Oklahoma State University  
SUNY College at Oneonta  
Tarleton State University  
University of North Alabama  
University of Wisconsin-Parkside  
Western Oregon University

**North Carolina A&T State University**

Cleveland State University  
Florida Agricultural and Mechanical University  
Jackson State University  
Montana State University-Bozeman  
New Jersey Institute of Technology  
North Dakota State University-Main Campus  
Portland State University  
South Dakota State  
Tennessee Technological University  
University of Maine  
University of Massachusetts-Dartmouth  
University of South Alabama  
University of Tennessee-Chattanooga  
University of Texas at El Paso

Our consultant approved the New Jersey Institute of Technology as a competitive peer for NCA&T.

**North Carolina Central University**

California State University-Bakersfield  
Chicago State University  
Edinboro University of Pennsylvania  
Florida A&M University  
New Jersey City University  
Rutgers University-Camden  
Salem State College  
Tennessee State University  
The University Of Tennessee-Chattanooga  
University of Colorado at Colorado Springs  
University of Houston-Clear Lake  
University of Texas at Dallas  
University of West Florida  
Valdosta State University  
Washburn University  
West Texas A & M University

Our consultant approved Florida A&M University and the University of Texas at Dallas as competitive peers for NCCU.

**North Carolina School of the Arts.**

California Institute of the Arts  
Cleveland Institute of Music  
Columbia College Chicago  
Cornish College of the Arts  
Maryland Institute College of Art  
Massachusetts College of Art  
Memphis College of Art  
Milwaukee Institute Of Art Design  
San Francisco Art Institute  
Savannah College of Art and Design  
SUNY College at Purchase  
The Juilliard School  
The University of the Arts

**North Carolina State University**

Iowa State University  
Cornell University  
Georgia Institute Of Technology-Main Campus  
Michigan State University  
Ohio State University-Main Campus  
Pennsylvania State University-Main Campus  
Purdue University-Main Campus  
Texas A & M University  
University of California-Davis  
University of Florida  
University of Georgia  
University of Illinois at Urbana-Champaign  
University of Maryland-College Park  
University of Minnesota-Twin Cities  
University of Wisconsin-Madison  
Virginia Polytechnic Institute and State University

Our consultant approved Cornell University, the Georgia Institute of Technology-Main Campus, and the University of Wisconsin-Madison as competitive peers for NCSU.

**University of North Carolina at Asheville**

Bucknell University  
Eastern Connecticut University  
Evergreen State College  
Furman University  
Lafayette College  
Mary Washington College  
Massachusetts College of Liberal Arts  
New College of Florida  
Ramapo College of New Jersey  
Richard Stockton College  
St Mary's College of Maryland  
SUNY College at Geneseo  
Truman State University  
Union College  
University of Minnesota-Morris

Our consultant approved Bucknell University, Lafayette College, and Union College as competitive peers for UNCA.

**University of North Carolina at Chapel Hill**

Duke University  
Emory University  
Johns Hopkins University  
The University Of Texas at Austin  
University of California-Berkeley  
University of California-Los Angeles  
University of Florida  
University of Illinois at Urbana-Champaign  
University of Michigan-Ann Arbor  
University of Pennsylvania  
University of Pittsburgh-Main Campus  
University of Southern California  
University of Virginia-Main Campus  
University of Washington-Seattle Campus  
University of Wisconsin-Madison

Our consultant approved Duke University, Emory University, and Johns Hopkins University as competitive peers for UNC-CH.

**University of North Carolina at Charlotte**

George Mason University  
Georgia State University  
Kent State University  
Portland State University  
San Diego State University  
University of Central Florida  
University of Delaware  
University of Louisville  
University of Maryland-Baltimore County  
University of Nevada-Las Vegas  
University of Rhode Island  
University of Texas at Arlington  
University of Texas at San Antonio  
University of Wisconsin-Milwaukee  
Western Michigan University

Our consultant approved the University of Delaware, the University of Louisville, and the University of Rhode Island as competitive peers for UNCC.

**University of North Carolina at Greensboro**

Bowling Green State University-Main Campus  
College Of William and Mary  
Florida Atlantic University-Boca Raton  
George Mason University  
Georgia State University  
Miami University-Ohio  
Northern Illinois University  
Ohio University-Main Campus  
Portland State University  
SUNY at Binghamton  
University of Alabama  
University of Delaware  
University of Massachusetts-Lowell  
University of Southern Mississippi  
University of Wisconsin-Milwaukee  
Western Michigan University

Our consultant approved the College of William and Mary, Miami University-Ohio, and the University of Delaware as competitive peers for UNCG.

**University of North Carolina at Pembroke**

Austin Peay State University  
California State University-Stanislaus  
East Stroudsburg University of Pennsylvania  
Morehead State University  
Nicholls State University  
Northeastern State University  
Northwest Missouri State University  
Pittsburg State University  
Plymouth State University  
Radford University  
Salisbury University  
Shippensburg University of Pennsylvania  
Southern Oregon University  
SUNY College at Fredonia  
The University of Tennessee-Martin  
University of North Alabama  
Western Connecticut State University  
Westfield State College

Our consultant approved Morehead State University and Radford University as competitive peers for UNCP.

**University of North Carolina at Wilmington**

California Polytechnic State University-San Luis Obispo  
College of Charleston  
College of New Jersey  
Humboldt State University  
James Madison University  
Murray State University  
Rowan University  
Sonoma State University  
Towson University  
Truman State University  
University of Northern Iowa  
University of Texas at Dallas  
University of Wisconsin-Eau Claire  
Western Washington University

Our consultant approved the University of Texas at Dallas as a competitive peer for UNCW.



### **Western Carolina University**

Bloomsburg State University  
Georgia Southern University  
James Madison University  
Murray State University  
Northern Michigan University  
Radford University  
Salisbury University  
Shippensburg University of Pennsylvania  
Sonoma State University  
SUNY College at Brockport  
Towson University  
University of Wisconsin-La Crosse  
University of Wisconsin-Stevens Point  
Western Kentucky University  
Winona State University

Our consultant has approved James Madison University, Towson University, and Western Kentucky University as competitive peers for WCU.

### **Winston Salem State University**

Armstrong Atlantic State University  
Colorado State University-Pueblo  
Florida Gulf Coast University  
Georgia College and State University  
Jacksonville State University  
Lock Haven University of Pennsylvania  
Longwood University  
Murray State University  
Radford University  
The University Of Tennessee-Chattanooga  
University of Central Arkansas  
University of Louisiana at Monroe  
University of Maryland-Eastern Shore  
University of North Alabama  
University of South Carolina Upstate  
Winthrop University