

APPENDIX A

**REMARKS BY DR. HAROLD L. MARTIN, SR.  
CHANCELLOR-ELECT OF  
NORTH CAROLINA A&T STATE UNIVERSITY**

**May 22, 2009**

Dr. Martin thanked President Bowles, members of the Board of Governors, members of the Search Committee, members of the Board of Trustees at North Carolina A&T State University, administrators, staff, faculty and the business and community leaders of the area for their support. He said that it was a great privilege to stand before you as the next chancellor of North Carolina A&T State University. As a proud alumni of the University, Dr. Martin said that he it was a great pleasure to come home to serve this institution and this community.

He thanked President Bowles for providing him the opportunity to serve as Senior Vice President for Academic Affairs at UNC General Administration for the past three years. It was a tremendous experience and he especially enjoyed working with members of the Board, an exceptional group of colleagues at General Administration, the Chancellors, the Chief Academic Officers, and other colleagues on the campuses, all working on behalf of the faculty, students, staff, and friends of the University of North Carolina. He said that his time at General Administration had been filled with provocative discussions about a broad range of initiatives such as UNC Tomorrow, PACE, Affordability and Accountability to name a few. These were incredible experiences and he plans to put these past experiences to use at North Carolina A&T State University.

Dr. Martin thanked the Chair of the Search Committee, Dr. McCain, and other members of the Search Committee for conducting a very professional search process. He remarked that with the help of the North Carolina A&T State University family, they will create an exciting agenda that will take full advantage of the enormous opportunities available to North Carolina A&T State University and together they will continue to build on the wonderful history and traditions of the institution. There is much work to do and he will reach out to the internal and external constituencies, listening and asking questions. Dr. Martin said that he plans to spend time on a growing list of “to do” things highlighted by several significant initiatives that are

extremely important to the University. He announced that he would continue to finalize well-defined plans for dealing with the growing budget shortfall of our State and its impact on this institution while seeking to protect the institution's core mission of teaching, research and service. He said that he will work closely with the staff and administration at the University to implement strong, fiscal controls to address the significant audit findings that have plagued the institution . He thanked Chancellor Battle for the great progress that had been made during his leadership in addressing the audit findings.

He said that it was important to enhance strategies for strengthening academic standards, working closely with students to prepare them for the marketplace, improve students' academic success, and work on strategies to improve retention and graduation rates. He stated that it was also important to strengthen the collaboration with our colleagues in Greensboro and to build on the economic strengths of the region. As we successfully launch the Joint School of Nanoscience, as we build a structure and best practices for creating success with our research partners, as we elevate our presence with the Kannapolis Research Center, as we create a safer environment for our students, faculty and staff, and as we raise the private funds necessary to address the critical needs of the institution, we must reposition the institution in its rightful place as a research intensive and doctoral institution. Dr. Martin said that he was excited about the future of North Carolina A&T State University and looks forward to working with all constituencies as we move forward to shaping an agenda we can all be proud of.

Dr. Martin closed by thanking his wife, Davida, for her continued support throughout and said she is the anchor of his family.